City of Pembroke Pines Charter Schools 2009-2010 Operating Budget











GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Pembroke Pines Charter School Florida

For the Fiscal Year Beginning

July 1, 2008

President

~ L. Put

Jeffrey R. Engr

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to the City of Pembroke Pines Charter School, Florida for its annual budget for the fiscal year beginning July 1, 2008. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.



53 of Nation's Best Honored as Charter Schools of the Year

CER Press Release Washington, DC May 16, 2007

The Center for Education Reform (CER) honored 53 of the nation's best charter schools as part of its National Charter School of the Year program held in Washington, D.C. at the National Press Club and on Capitol Hill earlier today. Chosen from the nation's nearly 4,000 charter schools for their achievement, innovation, and accountability, the honorees hailed from 24 states.

All 3,940 U.S. charter schools were eligible for the honor. The selection process began in the fall of 2006, with all schools asked to respond to CER's annual survey. A small percentage of survey respondents were invited to submit - and ultimately submitted - detailed information for consideration for this recognition.

After the ceremonies, education writers Jay Mathews of the *Washington Post* and Greg Toppo of *USA Today* spoke to representatives from the schools at a Press Club luncheon. The representatives later had a chance to hear from Education Secretary Margaret Spellings and speak with members of Congress at an event on Capitol Hill.

"We commend all of the honorees for their achievement," said CER President Jeanne Allen. "They are among the vanguard of a school choice movement that provides more than one million children an educational opportunity that might otherwise be unavailable."

Evaluation of the schools proceeded along four themes: achievement; planning and execution; satisfaction; and policies and programs. Each theme included additional criteria (12 in total), such as improvement over time; percentage of at-risk students served; meeting mission and goals; and parental involvement. CER identified 53 exceptional schools deserving recognition.

"Charter schools across the nation succeed despite limited resources and oftentimes hostile bureaucratic environments," said Ms. Allen. "They are the heroes in a civil rights struggle for educational choice, particularly for children and parents of limited means. We're delighted to recognize some truly shining examples."

In the 2006-07 school year, there are more than 3,940 charter schools serving over 1.16 million students in 40 states and Washington, D.C.

Charter schools are innovative, public schools designed by educators, parents, or civic leaders that are open by choice, accountable for results, and free from most rules and regulations governing conventional public schools.







ANNUAL OPERATING BUDGET

CITYOFPEMBROKEPINES CHARTER SCHOOLS

Pembroke Pines, Florida

JOIN US — PROGRESS

For the period of July 1, 2009 through June 30, 2010

Governing Board

Frank C. Ortis

Angelo Castillo

Jack McCluskey

Iris A. Siple

Carl Shechter

Charles F. Dodge City Manager/

Mayor

Vice Mayor

Commissioner

Commissioner

Commissioner

Superintendent

City of Pembroke Pines, Florida Charter Schools 2009-2010 Operating Budget Table of Contents

	Page#		Page#
Principal's Letter	1	<u>Narratíves</u>	
Charter School Organizational Chart	21	Charter Elementary School	116
Community Profile	22	FSU Charter Elementary School	124
· ·		Charter Middle School	132
Executive Summary	25	Charter High School	140
Budget Overview		(5) Year Capital Improvement	147
Charter School Budget Calendar	54	, ,	
Budget Plan	55	Revenue Detail	
Fund Structure & Basis of Budgeting	57	Charter Elementary School	151
Budget Development Guidelines	59	Charter Middle School	152
Major Revenue Sources	62	Charter High School	153
Expenditure Summaries	83	FSU Charter Elementary School	154
Employee Position Report	92		
		Expenditure Detail	
Fund Summaries		Charter Elementary School	
Budget Summary - All Funds	101	550 Elementary East Campus	155
Transfer Matrix	104	551 Elementary West Campus	167
Expenditure Category Matrix	105	552 Elementary Central Campus	179
Projected Changes in Fund Balances:		Charter Middle School	
170 Charter Elementary School	108	553 Middle West Campus	191
171 Charter Middle School	110	554 Middle Central Campus	203
172 Charter High School	112	Charter High School	215
173 FSU Charter Elementary School	114	FSU Charter Elementary School	230
		Glossaru	242



Charting The Course

The City of Pembroke Pines School System

June 17, 2009

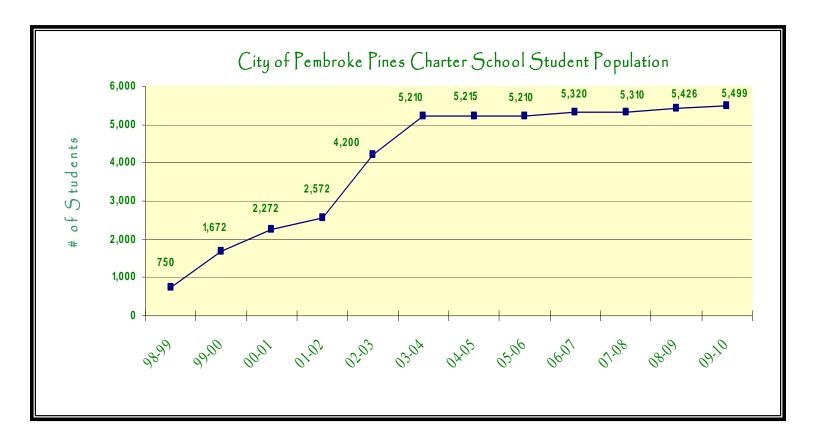
Governing Board,

The City of Pembroke Pines, Broward County, Florida, has experienced astronomical growth since 1990, making it one of the fastest growing cities in the United States. The rapid growth in the county made the Broward County School District the fifth largest district in the United States. This caused the city to experience critical overcrowding in local schools. Prior to Hurricane Andrew, which resulted in a large influx of displaced residents from Dade County, demographic studies had alerted Pembroke Pines planners that critically overcrowded schools and classrooms were imminent. The entire region was experiencing booming growth and the Broward County School District, which at the time served Pembroke Pines and 250,000 students in 29 other cities, was reeling from the challenge of building new schools for 10,000 new students each year. The Mayor had a vision to find a solution to the severe overcrowding that was occurring in the schools. Pembroke Pines' Mayor and City Commission saw an opportunity in this crisis. In 1996, Charter School legislation was passed that would help bring some relief to the overcrowding and would pave the way for Pembroke Pines to realize its vision. The City's ability to offer a realistic alternative to overcrowded classrooms expanded as support for Charter Schools grew. With the legislation in place, the City adopted an ambitious schools construction time-line. Pembroke Pines took advantage of two tools to speed the design and construction process: the Quality Based Selection process, or QBS, and the design-build approach. The City of Pembroke Pines was able to creatively finance the land acquisition and construction without taking away from the local public schools. The School Board of Broward County was relieved of the burden of absorbing additional students. The City Commission serves as the Charter School System's School Board.

Within 15 months, Pembroke Pines built and opened two elementary schools and a middle school: Pembroke Pines Charter West Elementary and Middle and East Elementary campuses. It then took on the challenge of building a high school. The Charter High School was created as a part of the Academic Village. This campus also includes a regional library, a community college, a university and a performing arts center. Two years later, another elementary and middle school were built, Pembroke Pines Central Charter Elementary and Middle Campus. Pembroke Pines-Florida State University campus is the latest campus to be built; which opened in 2003.

To comply with the State's Class Size Amendment, in 2008-2009 the City of Pembroke Pines constructed facilities to accommodate additional student stations at each of the elementary and middle schools. The amendment allows for no more than 18 students in each Kindergarten – Third grade classrooms and 22 students in each Fourth – Fifth grade classrooms. Since 2008, the Charter School system added a total of 189 students, including 174 to the Elementary, and 15 to the Middle. We currently have 5,499 students registered to attend our schools for the 2009-10 school year and 13,485 students (7,097 for Elementary, 3,837 for Middle, and 2,551 for High) on the waiting list.

History of Student Population



	Elementary	Middle	High	FSU	Total
98-99	750				750
99-00	1,000	672			1,672
00-01	1,000	672	600		2,272
01-02	1,000	672	900		2,572
02-03	1,800	1,200	1,200		4,200
03-04	1,800	1,200	1,600	610	5,210
04-05	1,800	1,200	1,600	615	5,215
05-06	1,800	1,200	1,600	610	5,210
06-07	1,800	1,200	1,700	620	5,320
07-08	1,800	1,200	1,700	610	5,310
08-09	1,876	1,200	1,700	650	5,426
09-10	1,928	1,215	1,700	656	5,499



What is a Charter School?

A charter school is a publicly funded school that, in accordance with an enabling state statute, has been granted a charter exempting it from selected state or local rules and regulations. A charter school may be newly created, or it may previously have been a public or private school. It is typically governed by a group or organization under a contract or charter with the state. As part of the contract, charter schools are held strictly accountable for academic and financial results.

What is the purpose of a Charter School?

Charter schools are expected to improve student learning by providing a different educational environment beyond the services provided by the existing school board. They should: 1. increase learning opportunities for all students by encouraging the use of different and innovative learning methods, 2. increase choice of learning opportunities for students, 3. establish a new form of accountability for schools, and 4. create new professional opportunities for teachers.

What makes Charter Schools effective?

Charter schools allow teachers and principals to respond immediately and accurately to specific educational needs within a community. They offer complete site-based decision-making. Charter schools provide full contractual and budgetary autonomy. In providing a choice in educational options, charter schools stimulate competition to raise the standard for all students.

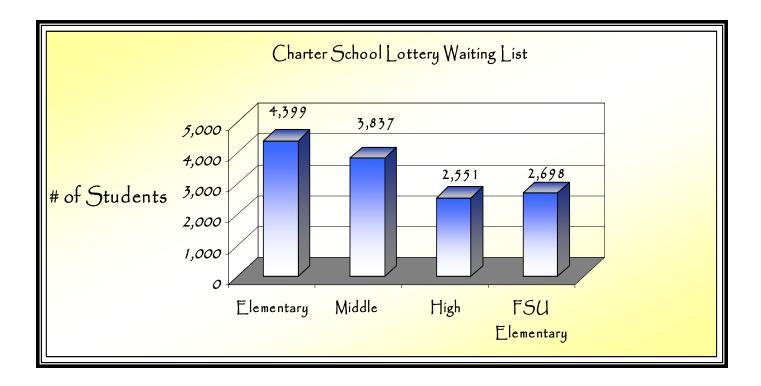
How do Charter Schools differ from traditional public schools?

Charter schools are freed from the traditional bureaucracy and regulations that some feel divert a school's energy and resources toward compliance rather than excellence. Charter schools are held accountable for how well they educate children in a safe and responsible environment, not for compliance with district and state regulations. They are judged on how well they meet the student achievement goals established by their charter, and how well they manage the fiscal and operational responsibilities entrusted to them. They have the independence to make their own decisions.

What requirements are Charter Schools responsible for meeting?

Charter schools must participate in the state assessment system. They must meet state graduation requirements. They must achieve locally negotiated student performance goals. They must meet any other specified requirements particular to state in which the charter is granted.

To accommodate the large number of students waiting to enroll in the schools, the City of Pembroke Pines established a lottery system. Applications are accepted once a year from February to April. Students who are not picked by the lottery are placed on a waiting list until an opening occurs.



Waiting List by Grade

Grade	Broward County Sponsored School	City of Pembroke Pines/FSU Elementary	Total
K	621	476	1,097
1st	670	438	1,108
2nd	667	366	1,033
3rd	783	483	1,266
4th	756	413	1,169
5th	902	522	1,424
6th	1,264	N/A	1,264
7th	1,294	N/A	1,294
8th	1,279	N/A	1,279
9th	933	N/A	933
1 Oth	698	N/A	698
1 1 th	893	N/A	893
12th	27	N∕A	27
	10,787	2,698	13,485



This blank page was intentionally inserted

PEMBROKE PINES CHARTER ELEMENTARY SCHOOL

Pembroke Pines Charter Elementary School has three sites located at:







Devarn Flowers, Principal West Campus 1680 SW 184 Avenue, Pembroke Pines, FL 33029

Sean Chance, Principal East Campus 10801 Pembroke Road, Pembroke Pines, FL 33025 954-443-4800

Summary of Revenues and Expenditures

Revenues

Function	20	09-10 Budget
Intergovernmental Revenue	\$	13,681,626
Charges for Services		892,286
Investment Income		100,000
Rental Revenue		117,398
Miscellaneous Revenues		645,303
Other Non Revenues		848,466
Total Elementary School Revenues	\$	16,285,079

Expenditures

Expenditures	2000 10 D 14	E4	XX4	C1
Function	2009-10 Budget	East	West	Central
K-3 Basic	\$ 5,347,905	\$ 1,987,760	\$ 1,698,696	\$ 1,661,449
4-8 Basic	2,449,675	859,607	831,138	758,930
Exceptional Student Prog	797,448	240,046	246,109	311,293
Substitute Teachers	121,026	41,126	35,250	44,650
Guidance Services	210,282	70,914	72,128	67,240
Instruct Media Services	347,058	98,712	149,460	98,886
Instructional Staff Training services	16,590	5,700	5,390	5,500
School Administration	1,865,383	700,222	571,397	593,764
Facilities Acquisition & Construction	1,472,738	608,781	350,049	513,908
Pupil Transfer Services	750,891	250,297	250,297	250,297
Operation of Plant	2,455,984	898,366	792,768	764,850
Child Care Supervision	450,099	149,960	146,765	153,374
Total Elementary School Expenditures	\$ 16,285,079	\$ 5,911,491	\$ 5,149,447	\$ 5,224,141

PRINCIPALS, MESSAGE

GENERAL INFORMATION

Pembroke Pines Charter Elementary East and West campuses opened their doors in August of 1998 and the Central campus was opened in August of 2002. This system is one of the nation's first K-12 city-run charter school systems. From its inception, PPCES established a strong educational mission that embraced creating life long learners, and as such, is one of the components of the first fully accredited K-12 charter school system in the state of Florida (Southern Association of Colleges and Schools accreditation received in 2002).

A staff of 261.87 (128 part-time and 133.87 full-time) employees at the PPCES work diligently to reach the needs of every child. The elementary employs 102.6 teachers of which 39 have a Master's degree, 3 has an Educational Specialist degree, 2 have a Doctoral degree, and 8 have obtained National Board Certification. Each teacher must meet certification criteria as determined by the State of Florida. Three curriculum specialists are on staff to ensure compliance with the Sunshine State Standards, to assist in the development and implementation of innovative programs to increase student achievement, and to train the teachers on the latest educational programs. Additionally, there are 70 part-time teacher assistants.

Each campus has a media center, staffed by three media specialists and associates who provide services to teachers and students. Three guidance counselors provide student services, support, and character education. There is a full Exceptional Student Education Department including an ESE Director, 7 teachers, 1 part time teacher, and a speech therapist.

PPCES draws students throughout Broward County. In the 2008- 2009 school year, the majority of the 1,876 student population resided in the surrounding communities of Pembroke Pines and neighboring Miramar. The student population is diverse. The demographic breakdown is roughly 23.51% White, 42.54% Hispanic, 23.61% African American, 3.70% Multi-racial, 5.56% Asian, and 1.08% American Native.

ACCOMPLISHMENTS

In 2007, our Charter Schools' were named by the Center for Education Reform (CED) as one of the **2007 National Charter Schools of the Year**.

For nine consecutive years, PPCES has earned an **A+ rating** from the State of Florida A+ Plan. In 2009, 91% of the 3rd – 5th grade students taking the exam were found to be reading at or above grade level, 93% of the students are at or above grade level in math, 95% of the 4th grade students are meeting state standards in writing, and 72% of the 5th grade students are at or above grade level in Science. In addition, each year since 2003 the PPCES has met and maintained Adequately Yearly Progress (AYP) based on the President's "No Child Left Behind" (NCLB) Legislation.

SUMMARY

The PPCES is committed to the establishment of a school community that attends to the needs of its diverse population. The educational program focuses on the two components of academic achievement and socio-cultural development as outlined in the school's mission statement. The academic program is interdisciplinary. The program is strongly infused with parental and community involvement and addresses the needs of the whole child. PPCES also actively incorporates the use of parent volunteers in activities throughout the school year. To maximize the academic performance of all of the students and comply with the State's Class Size Amendment, PPCES maintains no more than 18 students in each Kindergarten – Third grade classrooms and 22 students in each Fourth – Fifth grade classrooms. We currently have 1,928 students registered to attend our Elementary schools for the 2009-10 school year.



PEMBROKE PINES-FLORIDA STATE UNIVERSITY CHARTER ELEMENTARY SCHOOL







Summary of Revenues and Expenditures

Revenues

Function	2009-10 Budget
Intergovernmental Revenue	\$ 5,718,029
Charges for Services	287,779
Licenses & Permits	172,690
Investment Income	4,500
Rental Revenue	48,386
Miscellaneous Revenues	245,446
Other Non Revenues	32,670
Total FSU Elementary Revenues	\$ 6,509,500

Expenditures

Expenditures	
Function	2009-10 Budget
K-3 Basic	\$ 1,750,189
4-8 Basic	888,134
Exceptional Student Prog	561,567
Substitute Teachers	68,152
Guidance Services	72,168
Instruct Media Services	79,523
Instructional Staff Training services	6,350
School Administration	728,150
Facilities Acquisition & Construction	854,733
Pupil Transfer Services	256,771
Operation of Plant	1,110,091
Child Care Supervision	133,672
Total FSU Elementary Expenditures	\$ 6,509,500

PRINCIPAL'S MESSAGE

GENERAL INFORMATION

Pembroke Pines-Florida State University Charter Elementary School opened in August of 2003. The school is a professional development school in partnership with Florida State University. The school has 656 students in grades Kindergarten through fifth grade. There is also a Center for Children with Autism.

The Pembroke Pines-Florida State University Charter Elementary has close to a staff of 100 employees. Of that staff, there are 40 teachers, of which 18 have a Master's degree, 2 have a Doctoral degree and 9 have obtained National Board Certification. The students are admitted to the school through a thorough lottery process that is based on ethnicity, ability, socio-economic status, and gender, resulting in a diverse population. The school tries to maintain target population percentages based on the demographics of Broward County. These percentages are 31% White, 32.3% African American, 26.8% Hispanic, 4.8% Asian, 4% Multiracial and 1.3% Native American.

As a professional development school, the Pembroke Pines-Florida State University Charter Elementary School works collaboratively with Florida State University. The school has a Professional Development Council that consists of individuals from the City of Pembroke Pines, staff members, parents, and professors from the university. Through collaboration, several initiatives have begun. Professors have worked with the staff of the school through many workshops and activities, including science discrepant hands-on instruction, clinical education, and action research. The school also hosts interns from Florida State University. Through the joint relationship with Florida State University, the school is working to become a mature professional development school.

ACCOMPLISHMENTS

In 2007, our Charter Schools' were named by the Center for Education Reform (CED) as one of the **2007 National Charter Schools of the Year**.

The Pembroke Pines-Florida State University Charter Elementary School has earned an **A+ rating** from the State of Florida's A+ Plan for the past six years that the school was open. In 2009, 93% of the 3rd – 5th grade students taking the exam were found to be reading at or above grade level, 92% of the students are at or above grade level in math, 99% of the 4th grade students are meeting state standards in writing, and 66% of the 5th grade students are at or above grade level in Science. The school also received 100% Adequate Yearly Progress (AYP) from the Federal No Child Left Behind Act each year. In addition, the Pembroke Pines-Florida State University Charter Elementary School, along with the charter school system as a whole, was one of the major components cited by the City of Pembroke Pines for the prestigious **All America City Award** received in 2004.

SUMMARY

The Pembroke Pines-Florida State University Charter Elementary School has truly made a difference in the lives of the children that it serves. The accomplishments that have already been realized are great. The school will certainly continue to grow and mature as a professional development school that serves each individual child.



PEMBROKE PINES CHARTER MIDDLE SCHOOL



Summary of Revenues and Expenditures

Revenues

Revenues	
Function	2009-10 Budget
Intergovernmental Revenue	\$ 8,163,441
Charges for Services	238,776
Investment Income	30,000
Rental Revenue	147,934
Miscellaneous Revenues	526,648
Interfund Transfers	589,146
Other Non Revenues	807,610
Total Middle School Revenues	\$ 10,503,555

Expenditures

Expenditures			ī		ī	
Function	200)9-10 Budget		West		Central
4-8 Basic	\$	4,933,732	\$	2,393,938	\$	2,539,794
Intensive English/Esol		1,900		400		1,500
Exceptional Student Prog		426,757		252,670		174,087
Substitute Teachers		94,000		35,250		58,750
Guidance Services		173,272		108,687		64,585
Instruct Media Services		274,669		164,281		110,388
Instructional Staff Training services		8,800		3,000		5,800
School Administration		1,247,008		629,031		617,977
Facilities Acquisition & Construction		1,125,244		638,203		487,041
Pupil Transfer Services		506,942		253,471		253,471
Operation of Plant		1,679,816		860,302		819,514
Athletics		31,415		12,648		18,767
Total Middle School Expenditures	\$	10,503,555	\$	5,351,881	\$	5,151,674

PRINCIPALS, MESSAGE

GENERAL INFORMATION

The City of Pembroke Pines is proud to have two middle school campuses to support the feeder pattern. Together, the two campuses enroll a total of 1,218 students in grades 6-8. The demographic breakdown is roughly 25.76% White, 39.81% Hispanic, 25.76% African American, 4.21% Multiracial, 3.96% Asian, and 0.50% American Native. To comply with the State's Class Size Amendment, the class average is 22 students. The philosophical framework of the middle school concept is to provide the opportunity for each child to grow into his or her maximum potential. The schools are committed to the establishment of a school community that attends to the needs of its diverse student population. Both campuses are accredited by the Southern Association of Colleges and Schools. The initial accreditation was received in 2002.

Located at 18500 Pembroke Road in Pembroke Pines, Florida, the west middle school campus opened in August of 1999. The central middle school campus, located at 12350 Sheridan Street in Pembroke Pines, Florida, opened in August of 2002. Each school's administrative staff consists of a Principal and Assistant Principal.

The middle schools employ 94.33 full time and nine part time employees. Sixty-five are teachers, of which 29 have a Master's degree, one has an Educational Specialist degree, one has a Doctoral degree, and three have obtained National Board Certification. Each teacher must meet certification criteria as determined by the State of Florida. Two Guidance Counselors provide services and support to students. A full-time Exceptional Student Education department includes an ESE Director, five teachers, and a speech therapist. Each campus has a media center, staffed by two Media Specialists and two part-time Media associates who provide services to teachers and students. Two Curriculum Specialists are on staff to assist in the development and implementation of innovative programs to increase student achievement. Additionally, there are seven full-time and five part-time teacher associates supporting the teaching and learning process.

ACCOMPLISHMENTS

In 2007, our Charter Schools' were named by the Center for Education Reform (CED) as one of the **2007 National Charter Schools of the Year** and Pembroke Pines Charter Middle School is recommended as a **Blue Ribbon School of Excellence** for the 2009-2010 school year. This award is the highest national award a school can receive.

Pembroke Pines Charter Middle School has earned the honor of an **A+ rating** on the Governors A+ Educational plan for the past nine years. Each year students have exceeded district and state averages. For the 2003, 2005, 2006, 2007, 2008 and 2009 school years, 100% of the students in each subgroup met adequate yearly progress requirements and 97% of the students met the criteria for the 2004 school year. In 2009, 88% of students taking the exam were found to be reading at or above grade level, 87% of the students were at or above grade level in math, 99% of the students in 8th grade met state standards in writing, and 70% of the students were at or above grade level in science. PPCMS assesses student knowledge levels on an on-going basis and provides the necessary support to challenge them to meet high expectations.

AWARDS

Middle school students participate in various competitions throughout the year. They have been recognized for outstanding performance in various district and local competitions including district Spanish, art, music, science, math, and literary competitions where students received top honors and awards.

SUMMARY

PPCMS is committed to excellence and focuses on high academic standards for all of its students. Parental and community involvement continues to be strong which enhances the overall success of the school

PEMBROKE PINES CHARTER ELEMENTARY AND MIDDLE

CURRICULUM OVERVIEW

The four elementary campuses (central, east, FSU, and west) work together to ensure that the curriculum is aligned and organized to prepare students to achieve academic excellence. The middle school campuses (central and west) are also aligned to prepare students for high school. Pembroke Pines Charter Schools offer a curriculum that is research-based on clearly defined expectations for student learning, and ensures that each content area of the curriculum includes essential knowledge and skills based on state standards. With the support of the City of Pembroke Pines, teachers and

staff are equipped with the necessary resources that enable them to provide students with a comprehensive approach to learning. Schools excel through collaboration and active participation from parents and community members. Pembroke Pines Charter Schools offer a curriculum that includes interdisciplinary and cross-curricular experiences in all grade levels. It is organized to challenge each student to excel and reflects commitment to equity, appreciation of diversity, and recognition of the various

modalities of learning. In addition, technology is incorporated to enhance the curriculum. The overall goal is to help all children achieve educational excellence.





PEMBROKE PINES CHARTER HIGH SCHOOL AT ACADEMIC VILLAGE



Peter Bayer, Principal



Summary of Revenues and Expenditures

Revenues

Function	2009-10 Budget
Intergovernmental Revenue	\$ 12,012,801
Charges for Services	111,429
Investment Income	30,000
Rental Revenue	1,401,142
Miscellaneous Revenues	825,768
Other Non Revenues	509,090
Total High School Revenues	\$ 14,890,230

Expenditures

Function	2009-10 Budget
9-12 Basic	\$ 6,129,013
Intensive English/Esol	794
Exceptional Student Prog	161,598
Vocational 6-12	254,555
Substitute Teachers	58,750
School/Other	23,502
Guidance Services	558,213
Instruct Media Services	107,849
ESE Specialist	67,927
Instructional Staff Training Services	36,882
School Administration	1,220,654
Facilities Acquisition & Construction	3,063,767
Pupil Transfer Services	292,474
Operation of Plant	2,723,875
Athletics	190,377
Total High School Expenditures	\$ 14,890,230

PRINCIPAL'S MESSAGE

GENERALINFORMATION

Pembroke Pines Charter High School opened its doors in August of 2000 as the culminating component of one of the nation's first K-12 city-run charter school systems. From its inception, PPCHS established a strong educational mission embracing college preparation for our students, and as such, became the first fully accredited charter school high school in the state of Florida (Southern Association of Colleges and Schools accreditation received in January, 2002).

With a staff of 119.9 employees, PPCHS employs 89 teachers, of which 31 have a Master's degree, 2 have Educational Specialist degrees, 3 have earned Doctoral degrees, and 4 have obtained National Board Certification. PPCHS draws students throughout all of Broward County. In the 2008-2009 school year, the majority of the 1,700 student population resided in the surrounding community of Pembroke Pines and neighboring Miramar. The student population is diverse. Our demographic breakdown is roughly 28.50% White, 41.60% Hispanic, 21.09% African American, 4.29% Asian, 4.05% Multi-racial and 0.47% American Native.

The City of Pembroke Pines borrowed Thomas Jefferson's concept of an *Academic Village* and transformed what might have been an isolated high school campus into a cultural and intellectual hub incorporating partnerships with the Broward County Library System; Broward College, formerly Broward Community College; Florida International University; and the City of Pembroke Pines Parks and Recreation Department. By doing so, during these past nine years, Pembroke Pines, Florida has exhibited the management and leadership necessary to create an innovative and financially viable charter high school.



PPCHS' first partnership was with the Broward County Library System. As a result, the Southwest Regional Library was placed on the campus, which became known as Academic Village. With the public library housed adjacent to the charter high school, the school was relieved of the burden of creating and maintaining its own library, while at the same time, offering charter students the use of a state of the art library facility. An additional partnership was formed with Broward College, which placed their West Pines Campus on Academic Village grounds as well. With the presence of BC, charter school students are able to conveniently dual enroll and attend college level classes without ever leaving their school campus. Another partnership is with the City of Pines Parks Pembroke and Recreation

Department. City parks and fields are used for our school athletic fields and city employees supervise, and at times coach, PPCHS' athletic teams. This saves valuable administrative efforts that would otherwise be tied up with the numerous supervisory duties inherent in traditional high school athletic programs.

Our latest partnership has brought a nationally recognized post secondary institution, Florida International University, to *Academic Village*. Faced with the financial uncertainty that all Florida public schools are facing, the City of Pembroke Pines again took an innovative approach through the establishment of this partnership, and built the final component of *Academic Village*. Our new building is shared by PPCHS and FIU, with charter students using classrooms during school hours and FIU students attending classes during afternoons, weekends, and summers. In addition, this University (U) building houses the *Susan B. Katz Memorial Auditorium*, a 450-seat auditorium shared by the high school, FIU, and other city partners. This facility is a community theatre with a primary focus on the celebration of diversity in this community. The city also uses the school facilities to host summer camp programs.

As a result of such innovative thinking leading to extraordinary, interdependent partnerships, city leaders have been able to overcome any initial start up problems and establish a thriving and financially viable charter high school.

ACCOMPLISHMENTS

PPCHS was one of the top high schools in Broward County in regards to *Federal No Child Left Behind Act.* 95% (see table) of the criteria were satisfied for Adequate Yearly Progress (AYP). Adequate Yearly Progress is the national measure which is based on a different breakdown of the same data used to determine FCAT scores.

AYP Comparison of	% of Criteria
Broward High Schools	Met
PPCHS	95%
Cooper City	90%
Nova	87%
Charles W. Flanagan	82%
Manjory Stoneman Douglas	82%
Coral Springs	77%

In 2009, PPCHS earned an 'A' rating from the State of Florida's A+ Plan; 68% of students taking the exam were found to be reading at or above grade level, 88% of the students are at or above grade level in math, 96% of the students are meeting state standards in writing, and 47% of the students are at or above grade level in Science.

School Graduation Rate Comparison		
PPCHS	<u>2008</u> 89.1%	<u>2007</u> 89.6%
District	69.7%	66.3%
State	73.1%	70.3%

Source: 2009 NCLB School Public Accountability Report

The City of Pembroke Pines Charter High School had a 89.1% graduation rate in 2008, which is 19.4% more than the District. The chart to the left counts graduates as students who received a standard diploma; students with disabilities who completed the requirements of their individualized education plan (IEP) and received a special diploma. Students who were awarded a GED-based diploma are counted as non-graduates.

AWARDS

In addition to being a recipient of the **2007 National Charter School of the Year**, the Academic Village Campus, along with the charter school system as a whole, was one of the major components cited by the City of Pembroke Pines for the prestigious **All America City Award** received in 2004.

In 2006 the City was a 2005 City Livability winner with the Outstanding Award Achievement Award for our Charter School System. The Award recognizes and honors exemplary leadership in developing and implementing programs to improve quality of life in America's cities. One judge observed our "Charter School System was founded as a proactive response to surging population growth and an overburdened school district." It was very gratifying to have the national recognition represented by that award as a barometer of our success.

PPCHS' Parent Volunteer and Education Program entitled "Let's Teach Our Children Well!" is an award winning initiative having received a Sunshine Medallion Award from the State of Florida during 2002-2003 school



year. From the day PPCHS was established, we recognized the importance of parent involvement in the education of our students. As such, we continue to devote tremendous effort and resources to maintaining a significant familial relationship with our student's parents as well as with our total school community.

"Let's Teach Our Children Well!" consists of two initiatives. The first is an annual Parent Workshop Series conducted on four Saturdays containing numerous sessions offered by PPCHS teachers, guidance, and administrators as well as community partners on topics ranging from information about the Florida Comprehensive Assessment Test (FCAT) and *Post Secondary Planning* to *How to Communicate with Your Teenager*. The second component of "Let's Teach Our Children Well!" is PPCHS' Read and Learn program. This program is specifically designed for parents who are unable to attend the parent workshops and are still interested in learning how to partner with the school to help their students be the best they can be.

CURRICULUM

PPCHS offers a wide range of core courses and electives designed to prepare students for post-secondary education. 15 advanced placement courses are offered in a variety of subject areas as well as dual enrollment offerings at Broward College located right on our campus. In addition, we have electives in technology, media, art, web design, music, physical fitness, psychology, science, web design and law studies.

SUMMARY

In order to further maximize the academic performance of all of our students, PPCHS maintains no more than 25 students in each classroom to ensure that no student "falls through the cracks"; Blooms Taxonomy of Higher Order Thinking is integrated within the instruction and assessments throughout our curriculum. Our Teacher as Advisor Program provides personalization to each student as they proceed through high school experience supported by the same Teacher Advisor throughout 9-12th grades; our Parent Education Program "Let's Teach Our Children Well!" directly engages parents as partners in their student's education; up front exposure to curriculum options and performance expectations at both the honors and regular level gives students critical information to make informed decisions about their achievement options; and classrooms which embrace instructional strategies that encourage active learning and peer collaboration such as cooperative learning, Socratic Seminars, and project based learning create learning relationships not only between teacher and student but among students as well. Along with the unique partnerships of the Academic Village Campus, the City of Pembroke Pines has created a charter high school on the cutting edge of education!



The City of Pembroke Pines Charter Schools, in collaboration with students, parents and the community, endeavors to create a challenging and supportive organization of lifelong learners. It is our mission to actively engage in a continuous process of intellectual, emotional and social growth that is unified in direction, yet diverse in approach and instruction.

We are respectfully submitting this balanced budget for your review and approval.

Charles F. Dodge

City Manager

Sean Chance

Principal

East Elementary School

Devarn Flowers

Principal

West Elementary &

Middle Schools

Lisa Libidinsky

Principal

Pembroke Pines - FSU

Charter Elementary School

Kenneth Bass

Principal

Central Elementary &

Middle Schools

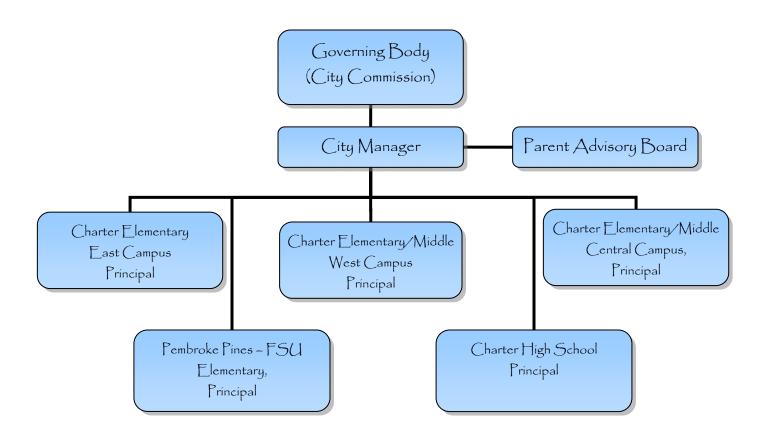
Peter Bayer

Principal

High School



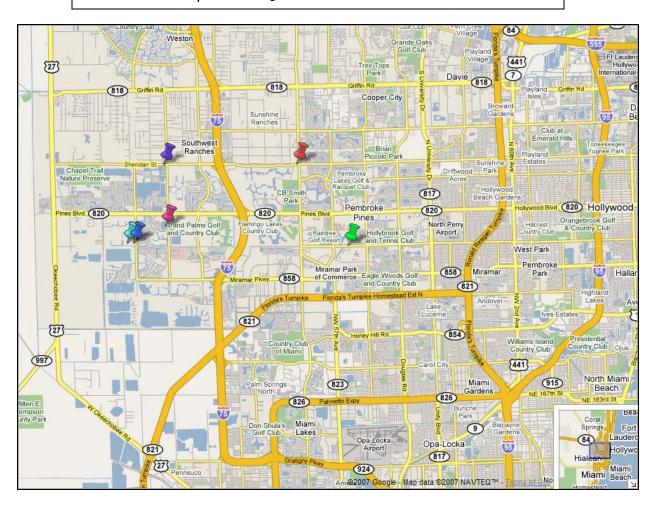
CHARTER SCHOOL ORGANIZATIONAL CHART



Pembroke Pines, Florida



Below is a map of all City of Pembroke Pines Charter Schools





Central Elementary / Middle



East Elementary School



West Elementary School



High School / Academic Village



FSU Elementary



West Middle

City of Pembroke Pines, Florida Community Profile

Location

In the Southeast of Florida next to Miramar, Hollywood, Cooper City and the Town of Davie

City Square Miles	34.25
--------------------------	-------

Climate in Fahrenheit (July, 1948 - January, 2007)

Source: Southwest Regional Climate Center (for Ft. Lauderdale)

Average minimum temperature (F)

Average maximum temperature (F)

79.62083333

Average annual temperature (degrees)

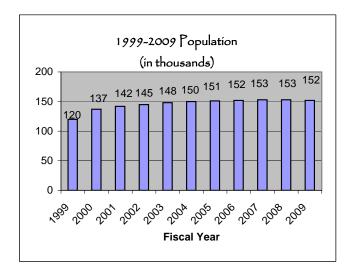
75.49862069

Average annual precipitation (in.) since 1910

61.69758621

Racial Composition

Sources: 2007 American Community Survey (ACS) Profile			
White	37%	55,786	
Hispanic or Latino	39%	59,578	
Black or African American	18%	27,070	
Asian	5%	7,123	
Other	2%	2,631	
_	100%	152.188	



Median Age	2007	39.3
Source: 2007 American Communi	ty Survey (ACS) Profile	

Pembroke Pines (US Census Bureau)

Average Household (persons) 2.98

Source: 2007 American Community Survey (ACS) Profile

Gender Composition

Source: 2007 American Community	Survey (ACS) Profile	
Male	46.9%	71,404
Female	53.1%	80,783
	100%	152,188

Age Composition

Source: 2007 American Comr	nunity Survey (ACS) Profile	
Under 5 years of age	9,385	5.7%
5 - 14 years	25,349	15.4%
15 - 19 years	12,950	7.9%
20 -24 years	6,574	4.0%
25 - 34 years	16,800	10.2%
35 - 44 years	25,172	15.3%
45 - 54 years	28,452	17.3%
55 - 64 years	15,271	9.3%
65 + years	24,886	15.1%
	164,839	

Household Tenure (Occupied Housing Unit)

Source: 2007 American Con	mmunity Survey (ACS) Profil	e
Owner-occupied	82%	45,187
Renter-occupied	18%	9,634
	100%	54,821

Educational Attainment

Source: 2007 American Community Survey (ACS) Profile	
Less than High School Diploma	8.6%
High School Diploma	30.5%
Some college, no degree	20.4%
Associates Degree	10.1%
Bachelor's Degree	20.9%
Graduate or Professional Degree	9.5%
	100.00%

Household Income

Source: 2007 American Com	munity Survey (ACS) Profile	e
Less than \$24,999	17.3%	9,458
\$25,000 - \$49,999	23.4%	12,814
\$50,000 - \$74,999	17.3%	9,458
\$75,000 - \$99,999	14.3%	7,858
\$100,000 +	27.8%	15,233
Median Household Inco	ome	65,486

Income Per Capita

Source: U.S. Census & 2007 American Community Survey (Ad	CS)
2007 (American Community Survey)	\$26,982
2006 (American Community Survey)	\$28,377
2005 (American Community Survey)	\$28,197
2004 (American Community Survey)	\$24,667

Unemployment Rate (%)

Source: Florida Dept. of Labor for Pembroke Pines	
2007-2008	4.1%

Public/Charter Schools Educational System (August 2009)			
	School	# of Schools	# of Students
	Public	9	7,116
Flementary:	Pines Charter	4	2,584
	Other Charter	2	900
Total Elementary S	chool Students		10,600
	Public	3	5,032
<u>Middle:</u>	Pines Charter	2	1,215
	Other Charter	1	698
Total Middle School Students		6,945	
·			
	Public	2	5,728
<u>Hígh:</u>	Pines Charter	1	1,700
	Other Charter	2	661
Total High School Students 8,089			8,089
Total Students in P	Total Students in Pembroke Pines 25,634		

Number of Charter School Teachers with Advanced Degrees/National Certification						
As of August 2009	Master's Degree	Specialist Degree	Doctoral Degree	National Board Certification		
Elementary	55	3	4	17		
Middle	29	1	1	1		
High	31	2	3	4		
Total	115	6	8	22		

EXECUTIVE SUMMARY

The City of Pembroke Pines Charter Schools budget is presented as a detailed fiscal operating plan that recognizes estimated revenues and expenditures. This balanced budget is the foundation upon which policy decisions are made, implemented, and controlled. The Charter School uses the Smartstream budget module that provides strengthened accountability in budgeting and funds control for each school. In addition, this module allows the department to forecast, track, and prepare the budget in a more efficient manner. The schools' priorities continue to focus on providing the best quality education to our students while staying within our budgetary guidelines.

The City of Pembroke Pines has four educational charters. Three of these charters are sponsored by the School Board of Broward County. The fourth charter is sponsored by Florida State University. These charters include an elementary, middle, and a high school. The School Board of Broward County sponsored Charter School budgets for fiscal year 2009-2010 were adopted by City resolution number 2009-R-22 for \$41,678,864. The Florida State University sponsored Charter School budget for fiscal year 2009-2010 was adopted by City resolution number 2009-R-23 for \$6,509,500. Both budgets were approved by Commission on June 17, 2009. The combined charter school budgets total \$48,188,364. These budgets will be considered as one charter school system throughout this budget book.

While student enrollment is at 100% with an attendance factor of 96%, the charter schools continue to face economic and legislative challenges related to funding. With the State's Class Size Amendment and Florida's funding problems, the revenues are not increasing at the same rate as required expenditures, and in many cases revenues are decreasing. The Base Student Allocation (BSA) that is used to calculate the Florida Education Finance Program (FEFP) revenues decreased in this year's proposed budget from \$3,971.74 per student in FY2009 to \$3,630.62. This 8.59% decrease represents a loss of \$1,875,819 in revenues to our system. Compared to the FY2004 BSA, the FY2009 BSA is a mere \$0.59 increase. Capital Outlay funding, another major revenue source for our schools, is estimated to remain the same as FY2009. However, the State is funding this revenue at 66% of the total maximum allocation. The unfunded value represents \$1,790,839 dollars to our system. This year we were also notified by the District that the State is no longer distributing the Discretionary Lottery Funding to the District therefore the Charter Schools will no longer be receiving the District Discretionary Lottery Funding; this was budgeted at \$220,187 in FY2009.

To address these funding issues, the charter schools actively seek alternative funding sources such as contributions and grants at the local, state, and federal levels. In FY2009, the City Commission/Governing Board approved for parents to be able to purchase a maximum of 20 of their 30 required volunteer hours per year of which, the first 10 hours are purchased at \$10/hour and the remaining 10 hours are at \$20 an hour. This year a Fundraising Committee was established to raise funds for the charter school system, with a goal of \$500,000 for this fiscal year. In addition a new contract with a school uniform company was signed which is expected to bring in \$232,485 to our charter school system. While seeking alternative funding initiatives, the Governing Board approved to institute a \$280 student activity and service fee for the students of FSU Elementary on June 17, 2009. As a developmental research school, the Pembroke Pines-Florida State University Charter Elementary School is able to charge a student activity and service fee to be utilized for student needs throughout the school year, this fee is expected to generate \$172,690 in revenues. The Charter Schools have also enlisted legal representation in pursuing their fair share of the County's 2 mill monies. For more detail on the 2 mill monies, please refer to page 53.

OUR VISION

To provide high quality education to a diverse community where all students are expected to succeed as life-long learners.

OUR MISSION

To provide an environment where all students can learn, achieve, and develop confidence to meet the challenges of a changing and complex society.

OURBELIEFS

- ✓ All Students can learn to their highest potential.
- ✓ Each student is regarded as a unique individual with intellectual, physical, social, and emotional needs.
- ✓ The entire school community shares in the responsibility of shaping a positive learning environment within our school.
- ✓ A safe and nurturing environment is essential for maximum teaching and learning.
- ✓ Students learn through a variety of instructional approaches to maximize their individual learning potential.
- ✓ Our schools are committed to continuous improvement.
- ✓ The schools actively promote opportunities for students to be critical thinkers and
 effective communicators to foster life-long learners.
- ✓ All students are valued and treated with respect by everyone.

EDUCATIONAL GOALS, OBJECTIVES & STRATEGIES

To achieve their mission, the Charter Schools have developed action plans to address each of the five target goals for student learning identified as priorities for our school improvement plan: academic growth, character development, cultural diversity, human resources, health and safety. The goals, objectives, and strategies listed below help to support the varying learning populations of our schools, aligning supplementary programs to recognize both low and high level achieving students.

Goal 1 <u>Academic Growth</u> - Students will demonstrate high academic achievement in reading, writing skills, science, and mathematics as dictated by the Sunshine State Standards.

Objective: Students scoring in the lowest percentiles will demonstrate learning gains and progression of their skills in Reading, Math, Writing, and Science as measured by the FCAT.

Strategic Plan: Reading Plan - Teachers will conduct small reading groups, based on various pre, mid, and post year assessments. Students will participate in daily, uninterrupted literacy blocks. Teachers will provide additional remediation through intervention strategies in reading instruction and content area. Writing Plan - Teachers will utilize effective writing strategies across all curriculum content areas. Creative writing experiences such as journals, writing contests, and poetry will be provided to students. Effective writing techniques will be modeled to students. The 5 step writing process to learn organizational skills of writing will be taught and modeled to students. Science Plan - Classroom instruction will be supplemented by hands-on activities. Teacher-guided science projects will expose and involve students in the scientific process. Mathematics Plan - Remediation will be provided utilizing individual and small group instruction integrating thematic activities. Math instruction will be integrated throughout all content areas to increase problem-solving skills.

2008-2009 Results:

% of students at grade level and above							
School	Reading	Math	Writing	Science			
Elementary School	91%	93%	95%	72%			
Middle School	88%	87%	99%	70%			
High School	68%	88%	96%	47%			
FSU Elementary School	93%	92%	99%	66%			

Goal 2 <u>Character Development</u> - Students will experience growth development in socio-cultural, interpersonal, and character development based on the cooperative efforts of administration, faculty, and parents.

Objective: All students in grades K-5 will be provided the opportunity to participate in the Character Education program implemented by the Guidance Department.

Strategic Plan: Faculty and staff will contribute to the creation of classroom environments, activities, and programs that foster positive social experiences. In addition, they will model appropriate social behaviors to students at all times.

2008-2009 Results: Through the efforts of faculty and staff, students participated in various activities and programs throughout the year that focused on positive character development. Programs such as "High Five," Peacemaking and Conflict Resolution Skills, the Bully-Free Classroom, Career Development and Middle School Transitions (Grade 5) are ongoing. In addition, Teachers and Guidance Counselors modeled appropriate social behaviors to students at all times. The Physical Education coach fostered inter-personal skills through team play.

Goal 3 <u>Cultural Diversity</u> - Students will develop an understanding of and an appreciation for the outstanding contributions that various cultural and ethnic groups have made to the development of society.

Objectives: Students will explore other cultures through guided activities and projects sponsored by faculty, staff, and administration. Students will participate in interdisciplinary curriculum activities focusing on multicultural education.

Strategic Plan: Teachers will use various supplemental materials, grade appropriate activities, and a variety of multicultural learning experiences to raise awareness for other nationalities.

2008-2009 Results: The Geography and Multicultural committees host many events for charter school families. An example of this was Multicultural Night. During this event, parents and students were invited to experience different cultures as well as share information about their own. Teachers guided students with a variety of grade appropriate, cross-cultural learning experiences and activities about different cultures and events including African American History, the Holocaust, and contributions by woman and Hispanics using the internet, teacher instruction, trade books, and computer programs.

Goal 4 <u>Human Resources</u> - The Charter Schools will improve organizational communication across campuses focusing on the effective horizontal and vertical alignment of curriculum.

Objectives: The instructional program of Pembroke Pines Charter School will be aligned with the State of Florida Educational standards and goals, including the Sunshine State Standards and subject area benchmarks. Administration will develop an ongoing program to facilitate staff development based on a needs assessment. The articulation process will be strengthened between all schools.

Strategic Plan: Administration and faculty will meet regularly to discuss curriculum strategies, assess the changing needs of staff to provide continuity and consistency, and provide professional development to all teachers.

2008-2009 Results: Principals attended monthly meetings to discuss various issues including curriculum. The purpose was to ensure a unified focus among all campuses in meeting the State of Florida Educational standards and goals, including the Sunshine State Standards and subject area benchmarks. In addition to Principal meetings, Team Leaders and teachers in Learning Communities met regularly to discuss instructional strategies, analyze student data, and share Best Practices. Curriculum Specialists and administration met to assess the changing needs and provided continuity and consistency to teachers.

Goal 5 <u>Health and Safety</u> - The schools will implement strategies to improve students' and parents' awareness of student health and fitness, and will implement a safety plan to ensure the safety and security of the school site, students, and staff.

Objectives: Students will participate in interdisciplinary curriculum activities focusing on health and fitness. Pembroke Pines Charter Schools will develop an ongoing program to assure student health, safety, and security.

Strategic Plan: Students will participate in various grade appropriate activities concerning dental health, personal hygiene, and human growth and development. In addition, Administration will disseminate information to parents for all health-related activities via various forms of media.

2008-2009 Results: Students participated in Field Day in which a variety of age and developmentally appropriate physical exercises were implemented to promote fitness and fair play. Students also participated in Jump Rope for Heart and fifth graders took part in the Gang Resistance and Drug Education (GRADE) program. In addition, a variety of grade appropriate activities about dental health, personal hygiene, and Human Growth and Development were also taught in the classroom throughout the year. Facility inspection checks were performed through fire, lockdown, tornado, and hazardous weather conditions drills to ensure student safety in the event of such occurrences.

FISCAL GOALS, OBJECTIVES & STRATEGIES

The goals listed below have been established as the overall basic framework for the Charter Schools' fiscal management. These goals will be accomplished by implementing our strategic plans and will be evaluated yearly for accuracy.

Goal 1 Financial Stability

Objective: Use all available monetary resources to further the goals of supporting a system of free public school.

Strategic Plan: Identify and evaluate revenue alternatives. Use nonrecurring revenue for nonrecurring expenditures. Maintain communication with District for increased fairness in the alignment of funds received for students.

2008-2009 Results: All available revenues received were utilized in the appropriate programs to support the charter schools' goal in providing quality education to our students.

Goal 2 Cost Efficiency

Objective: Ensure that funds are spent in the most cost effective manner.

Strategic Plan: Recruit and maintain staff levels necessary to provide the best quality education to our students. Maintain salary structure and benefits competitive with the District. Acquire necessary supplies, materials, equipment, and services in the most effective manner. Minimize program costs by using sound purchasing practices implemented by the schools' procurement procedures.

2008-2009 Results: All procurement policies and guidelines set forth by the City of Pembroke Pines were used to acquire goods and/or services in the most efficient manner possible.

Goal 3 Fiscal Soundness

Objectives: Promote fiscal soundness and viability of the schools' operations.

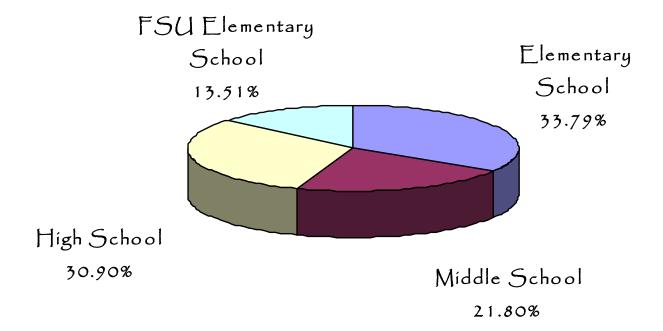
Strategic Plan: Provide the Governing Board with a detailed and precise balanced budget. Continue to meet national standards by submitting budget to GFOA for review. Provide reports and financial data that are accurate, timely and meaningful. Maintain funds control through our financial system. Monitor changing conditions, trends, legislation as it impacts the school system.

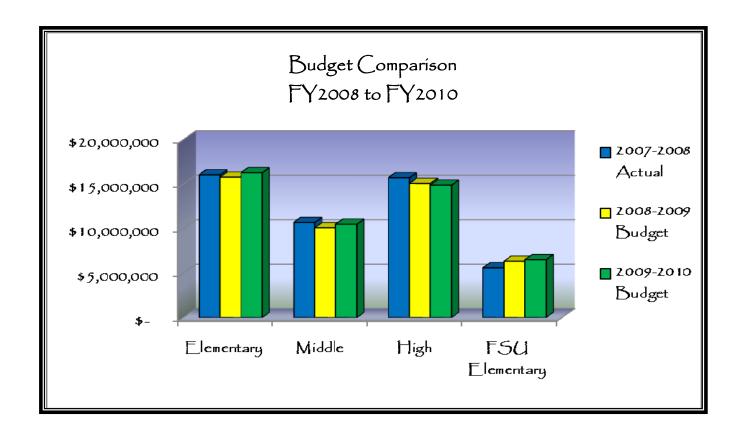
2008-2009 Results: The Charter Schools unaudited 2008-2009 fund balance is \$5,393,263. The Charter Schools also received the prestigious Distinguished Budget Award for the fiscal year beginning July 1, 2008 from the Government Finance Officer's Association. The City's Finance Department provides monthly financial reports for school administration to review as well as quarterly financial reports to the District.

BUDGET-IN-BRIEF

The Charter School's budget provides a detailed fiscal operating plan that identifies estimated revenues and expenditures. This balanced budget reflects each school's priorities and represents a process through which policy decisions are made, implemented and controlled. Funding for our Charter System is derived from three main sources – Federal, State, and Local Sources. The Charter Schools revenues/expenditure budget for the 2009-10 school year is \$48,188,364 a 1.90% increase from last year.

2009-2010 Budget by Schools \$48,188,364





School	2007-2008 <u>Actual</u>	2008-2009 Budget	% of Change FY08 to FY09	2009-2010 Budget	% of Change FY09 to FY10
Elementary	\$ 16,044,013	\$ 15,791,176	-1.58%	\$ 16,285,079	3.13%
Middle	10,696,077	10,094,950	-5.62%	10,503,555	4.05%
High	15,720,117	15,075,446	-4.10%	14,890,230	-1.23%
FSU Elementary	5,588,804	6,330,002	13.26%	6,509,500	2.84%
Total Revenue	\$ 48,049,011	\$ 47,291,574	-1.58%	\$ 48,188,364	1.90%

Administrative staff was given the following short-term initiatives in developing this budget.

SHORT-TERM FINANCIAL AND OPERATIONAL POLICIES

- 1) Projections of revenues and expenditures were determined by using historical data.
- 2) An additional 73 students are being added to our system as a result of the facilities expansion.
- 3) Salary estimates include step increases for instructional and non-instructional staff. This added approximately \$740,000 to the total budget.
- 4) The elimination of 8 full time personnel and 3 part time support positions are included in the total budget. This decreased the budget by approximately \$257,000.
- 5) Operating expenses budgeted to maintain the current level of operation in order to provide quality education and resources to our students.

BUDGET ASSUMPTIONS/CONSTRAINTS

The operating budget was developed by the Budget Department and administration using the following assumptions and constraints.

ASSUMPTIONS

1. Enrollment - The enrollment projections are used to prepare the proposed revenues for the upcoming school year. The charter schools have been at maximum capacity since their inception. In this budget, student enrollment is increasing by 73 students due to the expansion of our existing facilities. One of the main sources of revenue received from the State are the Florida Education Finance Program funds. These revenues are calculated by taking the number of students and multiplying it by the appropriate cost factor as established by Legislature to come up with the weighted full time equivalent (WFTE) count. The WFTE is then multiplied by the Base Student Allocation of \$3,630.62 for FY10 (estimated and provided by the Department of Education) and then multiplied by the District Cost Differential (DCD) which accounts for the varying cost of living among the 67 school districts.

- 2. Personnel Personnel needs are analyzed so that students are provided the best quality education in order for them to reach their highest potential and become lifelong learners. In addition to providing for the needs of our students, the charter schools must meet the state mandated class size requirements as established in November 2002 as well. Florida's voters passed a state constitutional amendment setting limits for the maximum allowable number of students in a class by the start of the 2010-11 school year. The limits will apply to individual classes. By the fall of 2010, no classroom in which a core course is taught may contain more students than allowed by the constitutional limits. The class-size limits are $K-3^{rd}$ grade 18 students, $4^{th}-8^{th}$ grade 22 students, and $9^{th}-12^{th}$ grade 25 students.
- 3. <u>Salary Increases</u> Salary increases are negotiated with union representatives.
- 4. Operating Expenses Operating expenses are budgeted as status quo. New programs are recommended for consideration and approved based on their contribution to school-level goals and objectives.

CONSTRAINTS

1. <u>State Revenue</u> – Florida's lack of an income tax has placed a high burden on property taxes to cover the cost of running the state. Recent changes in Florida' tax laws accompanied by the recent economic downturn affecting the state, has caused educational districts to experience revenue shortfalls in State funding.

REVENUES

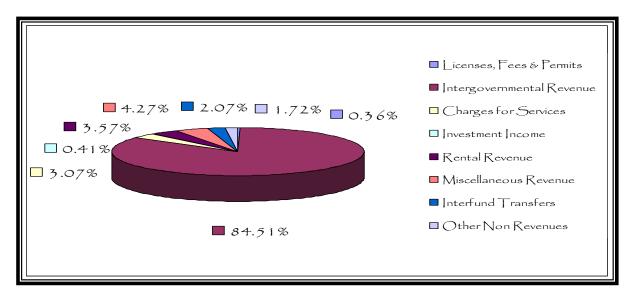
Funding for the Charter Schools continues to be an ongoing challenge. As the budget for the 2009-2010 fiscal year is prepared, the following data is used in projecting revenues:

- ✓ Student enrollment is at 100% (5,499 students)
- ✓ Actual revenue received for FY2009.
- ✓ State allocation amounts given to each District.
- ✓ Base Student Allocation of \$3,630.62 per weighted FTE.
- ✓ Capital Outlay funding at 44% (based on actual funds received in FY09).
- ✓ 5% administration fee paid to District on first 500 students per charter.

Charter School Revenues

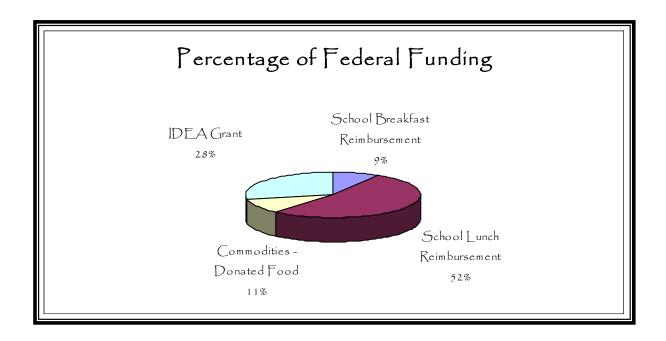
	2007-08	2008-09	% of Change	2009-10	% of Change
Source	Actual	Budget	FY08 to FY09	Budget	FY09toFY10
Licenses, Fees & Permits	\$ -	\$ -	0.00%	\$ 172,690	100.00%
Intergovernmental Revenue	41,494,932	40,112,760	-3.33%	39,575,897	-1.34%
Charges for Services	1,347,565	1,458,180	8.21%	1,530,270	4.94%
Investment Income	179,974	196,620	9.25%	164,500	-16.34%
Rental Revenue	1,625,946	1,696,408	4.33%	1,714,860	1.09%
Miscellaneous Revenue	1,448,664	2,026,038	39.86%	2,243,165	10.72%
Interfund Transfers	1,951,930	983,655	-49.61%	589,146	-40.11%
Other Non Revenues	-	817,913	100.00%	2,197,836	168.71%
Total Revenue	\$ 48,049,011	\$ 47,291,574	-1.58%	\$ 48,188,364	1.90%

Fiscal Year 2010 Percentage of Revenues by Source



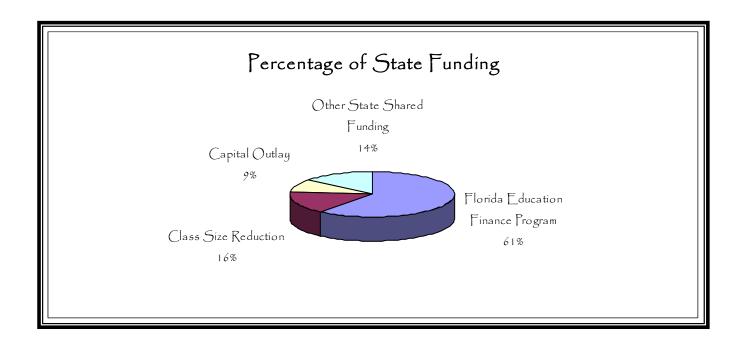
Federal funding – Revenues received from the United States either directly from the Federal government, or received from the State as the distributing agency. These revenues include School Breakfast and Lunch Free/Reduced reimbursement, Commodities – Donated Food, and the Individuals with Disabilities Education Act (IDEA) grant.

	Elementary	Middle	High	FSU	
	School	School	School	Elementary	Total
School Breakfast Reimbursement	\$31,743	\$14,655	\$9,132	\$8,498	\$64,028
School Lunch Reimbursement	165,884	91,198	89,726	43,622	390,430
Commodities - Donated Food	23,461	18,225	29,037	7,289	78,012
IDEA Grant	21,801	12,929	22,842	151,115	208,687
	\$242,889	\$137,007	\$150,737	\$210,524	\$741,157

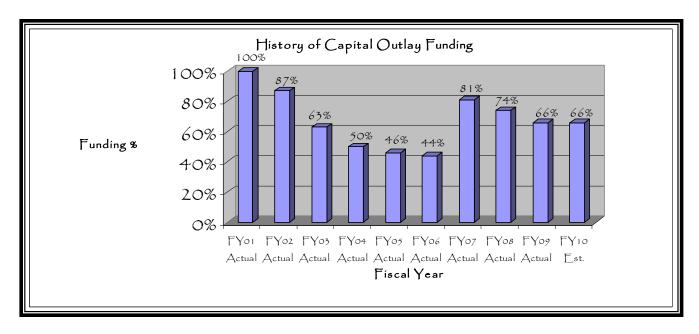


State Shared Revenues - Revenues received primarily from the sponsoring school districts pursuant to the funding provisions included in the Schools' charter. School district funding is provided mostly by legislative appropriations from the State's General Revenue Funds under the Florida Education Finance Program (FEFP). The total State funds budgeted under the FEFP for all schools in the 2009-10 budgets are \$23.6 million, a 1.58% increase from actual funds received in 2008-09. In addition to FEFP, the Charter Schools receive Class Size Reduction, Capital Outlay, and Other State Shared Funding. Other State Shared Funding includes Transportation, ESE Guaranteed Allocation, Academic Instruction and categorical funding for Instructional Materials, Media, Science Lab, and Safe Schools.

	Elementary	Middle			
	School	School	High School	Elementary	Total
Florida Education Finance Program	\$8,213,960	\$4,952,530	\$7,267,411	\$3,207,046	\$23,640,947
Class Size Reduction	2,436,749	1,116,328	1,610,242	879,745	6,043,064
Capital Outlay	1,080,470	787,170	1,451,349	356,078	3,675,067
Other State Shared Funding	1,707,558	1,170,406	1,533,062	1,064,636	5,475,662
	\$13,438,737	\$8,026,434	\$11,862,064	\$5,507,505	\$38,834,740

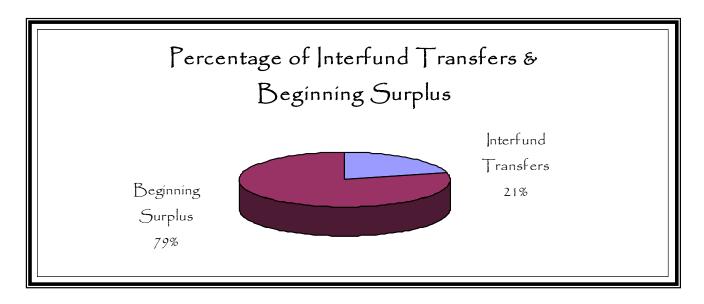


Capital Outlay funding had a decreasing trend over the last three consecutive years from 81% in FY2007 to 66% in FY2009. The FY2010 budget is based on fiscal year 2009 actual revenue received at 66%. If the State funds this revenue at 100%, the charter schools would receive an additional \$1,790,839 in revenue.



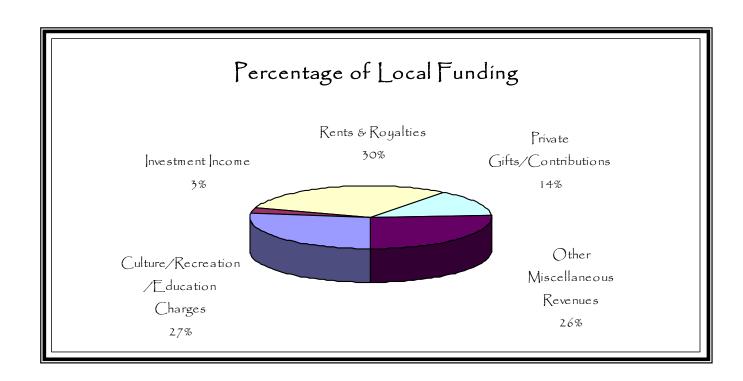
Interfund Transfers and Beginning Surplus - Funds used to balance the budget. In the 2009-10 budget, \$2,786,982 is being allocated for this purpose.

	E	Elementary School		Middle	High	FSU			
				School	School	l Elementary		Total	
Interfund Transfers	\$	-	\$	589,146	\$ -	\$	-	\$	589,146
Beginning Surplus	\$	848,466	\$	807,610	\$ 509,090	\$	32,670	\$ 2	2,197,836
	\$	848,466	\$	1,396,756	\$ 509,090	\$	32,670	\$ 2	2,786,982



Local funding – Revenues derived from Culture/Recreation/Education Charges, Investment Income, Rents & Royalties, Private Gifts/Contributions, and Other Miscellaneous Revenues. Revenues from these sources total approximately \$5.6 million in the 2009-10 budget.

	Elementary	Middle	FSU				
	School	School	High School	Elementary	Total		
Culture/Recreation/Education Charges	\$892,286	\$238,776	\$111,429	\$287,779	\$1,530,270		
Investment Income	100,000	\$30,000	\$30,000	\$4,500	164,500		
Rents & Royalties	117,398	147,934	1,401,142	48,386	1,714,860		
Private Gifts/Contributions	255,219	163,003	256,783	113,747	788,752		
Other Miscellaneous Revenues	390,084	363,645	568,985	131,699	1,454,413		
	\$1,754,987	\$943,358	\$2,368,339	\$586,111	\$5,652,795		



EXPENDITURES

The preparation of the expenditure budget for the 2009-10 fiscal year has been extremely challenging amid State reductions in revenues. Budgetary controls are maintained at the expenditure object level within each function. In spite of the fact that State Shared Revenues have not kept up with increasing cost of operations, the 2009-10 expenditure budget increased by 1.90% (see table below for details) from the 2008-09 budget.

<u>Charter</u> ,	School Expendi	tures	
	2009-10	200 <i>8-</i> 09	ncrease
Function:	Budget	Budget	(Decrease)
K-3 Basic	\$ 7,098,094	\$ 6,905,019	2.80%
4-8 Basic	8,271,541	8,091,818	2.22%
9-12 Basíc	6,129,013	5,952,626	2.96%
Intensive English/ESOL	2,694	9,488	-71.61%
Exceptional Student Program	1,947,370	1,896,494	2.68%
Vocational 6-12	254,555	287,943	-11.60%
Substitute Teachers	341,928	379,770	-9.96%
School/Other	23,502	14,100	66.68%
Guidance Services	1,013,935	1,043,806	-2.86%
Instruct Medía Servíces	809,099	823,751	-1.78%
ESE Specialist	67,927	70,603	-3.79%
Instructional Staff Training Services	68,622	81,762	-16.07%
School Administration	5,061,195	4,707,543	7.51%
Facilities Acquisition & Construction	6,516,482	6,501,012	0.24%
Pupil Transfer Services	1,807,078	1,686,832	7.13%
Operation of Plant	7,969,766	7,951,298	0.23%
Child Care Supervision	583,771	647,208	-9.80%
Athletics	221,792	240,501	-7.78%
Total Expenditures	\$ 48,188,364	\$ 47,291,574	1.90%

The schools proposed budget provides funding for the following:

- ✓ Fringe benefits comparable to the District.
- ✓ Health insurance coverage for qualifying employees.
- ✓ Providing for two pension programs that require the employer to contribute 9.85% of the employee's base salary.
 - -401A Pension Plan
 - -Florida Retirement System Plan
- ✓ All other expenses to operate the schools have been budgeted accordingly.

RELATIONSHIP OF ORGANIZATIONAL UNITS BY SCHOOL FUNCTION

FUNCTION: The function describes the activity for which a service or material is acquired and includes all activities performed to accomplish the objectives of our school. Personnel are categorized according to the function performed for the school.

Function 5100	Basic (FEFP K-12) – The Basic Program is that part of the school's Full Time Equivalent (FTE) eligible for instructional program not identified as Special Programs for Exceptional Students, Vocational-Technical, or Adult General Education. 5101 - Kindergarten – 3 rd grade 5102 - 4 th – 8 th grade 5103 - 9 th – 12 th grade 5130 - ESOL – English for Speakers of Other Languages.
5250	<u>Exceptional Student Education</u> – Programs for exceptional students as determined by law. Criteria for each program are specified by State Board of Education.
5300	<u>Vocational Education</u> – Vocation-Technical programs established by law with program criteria established through State Board of Education Rule.
5901	<u>Substitute Teachers</u> – Expense of substitute teachers utilized for classroom instruction when the regular teacher is not present due to illness.
5919	<u>School/Other</u> – Expense of substitute teachers utilized for classroom instruction when the regular teacher is not present due to attendance at seminars, workshops, and meetings.
6120	<u>Guidance Services</u> – Pertains to helping students assess and understand their abilities, aptitudes, interests, and educational needs; assisting students in increasing their understanding of educational and career opportunities, counseling students and parents, evaluating student abilities, assisting in personal and social adjustments and working with other staff members in planning and conducting guidance services.
6200	<u>Instructional Media Services</u> – Those activities concerned with directing, managing, and operating school media centers. It includes the use of all teaching and learning resources, including hardware and content materials.
6300	<u>Instruction and Curriculum Development</u> – Activities designed to aid teachers in developing the curriculum, preparing and utilizing special curriculum materials, and understanding and appreciating the various techniques which stimulate and motivate students. Included in this function are the following instructional support specialists: primary, technology, learning resource, and behavioral. 6303 - ESE Specialist

6400 Instructional Staff Training Services – Activities designed to contribute to the professional or occupational growth and competence of members of the instructional staff during the time of their service to the school. Among these are workshops, seminars, demonstrations, school visits, courses for college

7300 School Administration (Office of the Principal) – Those activities concerned with directing and managing the operation of a particular school. It includes the activities performed by the principal, assistant principal, and other assistants in general supervision of all operations of the school, evaluations of staff members, assignments of duties to staff members, supervision and maintenance of the schools records, and coordination of school instructional activities.

7400 Facilities Acquisitions and Construction – Those activities concerned with the acquisition of land and buildings, remodeling buildings, construction of buildings, and additions, initial installation it extension of service systems and other built-in equipment, and improvements to sites.

7800 <u>Pupil Transportation Services</u> – Those activities which have as their purpose the conveyance of students to and from school activities, either between home and school, school and trips for curricular or co-curricular activities. Expenditures for the administration of student transportation services are recorded under this function together with other student transportation expenses.

7900 Operation of Plant – Activities concerned with keeping the physical plant open and ready for use. Major components of this function are utilities, including telephone service, custodial costs, and insurance cost associated with school buildings. Expenses include cleaning, disinfecting, heating, moving furniture, caring for grounds, school crossing guards, security and other such activities that are performed on a daily, weekly, monthly, or seasonal basis.

9100 Community Services – This function consists of activities that are not related to providing education for students in a school system. These include services provided by the school system for the community as a whole or some segment of the community such as programs of the custody and care of children and community recreation programs.

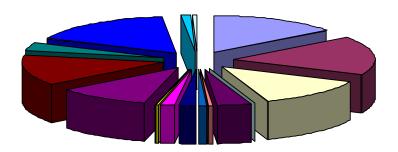
> 9102 - After School Care – Expenses related to the cost of providing supervision to students once school has ended for the day.

9900 - Athletics – Expenses related to the various sports program offered to students during the school year.

credits.

			2007-08	2008-09	% of Change FY08 to	2009-10	% of Change FY09 to
Function		Personnel Expensed to Function	Actual	Budget	FY09	Budget	FY10
5101	K-3 Basic	Teachers an d Teacher Assistants	\$ 5,092,189	\$ 6,905,019	35.60%	\$ 7,098,094	2.80%
5102	4-8 Basic	Teachers and Teacher Assistants	6,993,240	8,091,818	15.71%	8,271,541	2.22%
5103	9-12 Basic	Teachers	5,348,106	5,952,626	11.30%	6,129,013	2.96%
5130	Intensive English/ESOL	N/A	6,235	9,488	52.17%	2,694	-71.61%
5250	Exceptional Student Program	Teachers, Speech Therapists, Teacher Assistants, and Clerical Specialists	1,532,911	1,896,494	23.72%	1,947,370	2.68%
5300	Vocational 6-12	Teachers	275,533	287,943	4.50%	254,555	-11.60%
5901	Substitute Teachers	Substitutes	290,531	379,770	30.72%	341,928	-9.96%
5919	School/Other	Substitutes	16,900	14,100	-16.57%	23,502	66.68%
6120	Guidance Services	Guidance Counselors, Clerical Specialists, and Registrars	950,285	1,043,806	9.84%	1,013,935	-2.86%
6200	Instruct Media Services	Media Specialist, Teacher Assistants, and Clerical Specialists	680,938	823,751	20.97%	809,099	-1.78%
6303	ESE Specialist	ESE Specialist	65,584	70,603	7.65%	67,927	-3.79%
6400	Instruct. Staff Training Services	N/A	28,851	81,762	183.39%	68,622	-16.07%
7300	School Administration	Principals, Assistant Principals, Clerical Specialists, Information Technology Staff, and Bookkeepers	5,193,086	4,707,543	-9.35%	5,061,195	7.51%
7400	Facilities Acquisition & Construction	N∕A	6,059,889	6,501,012	7.28%	6,516,482	0.24%
7800	Pupil Transfer Services	N/A	1,714,475	1,686,832	-1.61%	1,807,078	7.13%
7900	Operation of Plant	Security Guards	8,912,627	7,951,298	-10.79%	7,969,766	0.23%
9102	Child Care Supervision	Part Time After School Care Staff	527,162	647,208	22.77%	583,771	-9.80%
9900	Athletics	N/A	207,867	240,501	15.70%	221,792	-7.78%
Total Ex	pendítures		\$ 43,896,409	\$ 47,291,574	7.73%	\$ 48,188,364	1.90%

FY10 Percent of Expenses by Function



- K-3 Basic 14.73%
- □ 9-12 Basic 12.72%
- Exceptional Student Program ~ 4.04%
- Substitute Teachers 0.71%
- Guidance Services 2.1%
- □ ESE Specialist -0.14%
- School Administration 10.5%
- Pupil Transfer Services 3.75%
- ☐ Child Care Supervision 1.21%

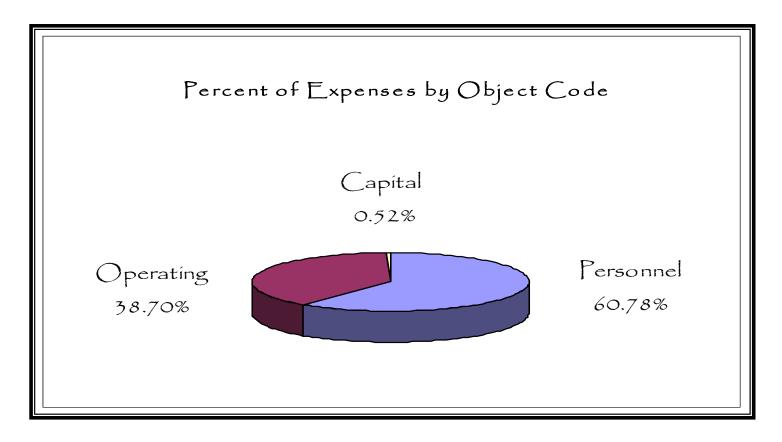
- 4-8 Basic 17.17%
- □ Intensive English/ESOL-0.01%
- Vocational 6-12-0.53%
- School/Other-0.05%
- Instruct Media Services 1.68%
- ☐ Instruct. Staff Training Services 0.14%
- Facilities Acquisition & Construction ~ 13.52%
- Operation of Plant 16.54%
- □ Athletics 0.46%

RELATIONSHIP OF ORGANIZATIONAL UNITS BY SCHOOL OBJECT

OBJECT: The object code is used to describe the service or commodity obtained as a result of a specific expenditure.

School Object	<u>Description</u>
<u>Personnel</u> 100 – 199	<u>Salaries</u> – Amounts paid to employees of the school system who are considered to be in positions of a permanent nature.
200 – 299	Employee Benefits – Expenditures on behalf of the employee. These amounts are not included in the gross salary, but are in excess of that amount. Such payments are fringe benefits, while not paid directly to the employee, are part of the cost of personnel services.
<u>Operating</u> 300 – 399	<u>Purchased Services</u> – Amounts paid for services rendered by personnel who are not on the school payroll. While a product may or may not result from the transaction, the primary reason for the purchase is the service provided in order to obtain the desired results. Included in this category are services rendered by architects, lawyers, consultants, etc.
400 – 499	<u>Energy Services</u> – Expenditures for various types of expenses such as electricity.
500 – 599	<u>Materials and Supplies</u> – Amounts paid for items expendable in nature that are consumed, worn out, or deteriorated in use. Consumable supplies for the operation of the school, expenditures for textbooks, workbooks, periodicals for the media center, and computer items and equipment less than \$1,000 in initial cost are included in this category.
<u>Capital</u> 600 – 699	<u>Capital Outlay</u> – Expenditures for the acquisition of fixed assets or additions of fixed assets. These expenses include land and the improvement, construction, and additions to buildings. Computer equipment and equipment such as machinery with an initial purchase value greater than \$1,000 are also included in this category.
<u>Other</u> 700 – 799	<u>Interest Expense</u> – Expenditures from current funds for interest on serial bonds.
800 – 899	<u>Loss on Disposition of Assets</u> – The excess of the carrying value of the disposed asset over the financial inflows generated from the disposition.
900 – 999	<u>Transfers</u> – Interfund transactions within the same government reporting entity except loans and reimbursements.

Function	Personnel	Operating	Capital	Total	% of Total
5101 K-3 Basic	\$ 6,757,954	\$ 340,140	\$ -	\$ 7,098,094	14.73%
5102 4-8 Basic	7,866,186	400,355	5,000	8,271,541	17.17%
5103 9-12 Basic	5,787,606	314,407	27,000	6,129,013	12.72%
5130 Intensive English/ESOL	794	1,900		2,694	0.01%
5250 Exceptional Student Program	1,776,863	170,507		1,947,370	4.04%
5300 Vocational 6-12	245,905	8,650		254,555	0.53%
5901 Substitute Teachers	341,928			341,928	0.71%
5919 School/Other	23,502			23,502	0.05%
6120 Guidance Services	998,985	14,950		1,013,935	2.10%
6200 Instruct Media Services	636,808	169,091	3,200	809,099	1.68%
6303 ESE Specialist	67,927			67,927	0.14%
6400 Instruct. Staff Training Services		68,622		68,622	0.14%
7300 School Administration	4,004,646	842,049	214,500	5,061,195	10.50%
7400 Facilities Acquisition & Construction		6,516,482		6,516,482	13.52%
7800 Pupil Transfer Services		1,807,078		1,807,078	3.75%
7900 Operation of Plant	125,861	7,843,905		7,969,766	16.54%
9102 Child Care Supervision	569,271	14,500		583,771	1.21%
9900 Athletics	83,500	138,292		221,792	0.46%
Total	\$ 29,287,736	\$ 18,650,928	\$ 249,700	\$ 48,188,364	100.00%



PERSONNEL CHANGES

The proposed budget provides for the following personnel changes by school function.

	Changes in Staffing Levels											
School Function		Total		Elementary School		Míddle School		Hígh School		Pembroke Pines- FSU Elementary		
		F/T	P/T	F/T	P/T	F/T	P/T	F/T	P/T	F/T	P/T	
5101	K-3 Basic	(3.00)	2.00	(3.00)	2.00							
<i>5</i> 102	4-8 Basic	(1.00)	2.00	(1.00)			2.00					
<i>5</i> 130	Intensive English/ESOL	0.00	0.00									
5250	Exceptional Student Education	(4.00)	2.00						1.00	(4.00)	1.00	
5300	Vocational 6-12	(0.50)	0.00	0.50				(1.00)				
6120	Guídance Services	(0.50)	0.00	0.50				(1.00)				
7300	School Administration	1.00	0.00	0.50				0.50				
9102	Child Care Supervision	0.00	(9.00)		(5.00)						(4.00)	
	Total	(8.00)	(3.00)	(2.50)	(3.00)	0.00	2.00	(1.50)	1.00	(4.00)	(3.00)	

The Elementary School full-time personnel have decreased by a total of 2.5 teacher positions. The part-time positions had a net decrease of 3 positions. Due to budgetary reasons the elementary restructured classes resulting in the elimination of 4 Teachers and the addition of 2 P/T Certified Teachers, while continuing to meet the State's Class Size Reduction Amendment. As a result of student participation in After School Care, 5 P/T Aides were eliminated. With the increasing number of students in the Charter School systems and the high Information Technology workload, an additional computer technician was added, with the High School and the Elementary splitting the cost.

The Middle School part-time personnel have increased by a total of 2 positions. To continue to meet the State's Class Size Reduction Amendment, 2 P/T Certified Teachers were added to the middle schools.

The High School full-time personnel had a net decrease of 1.5 positions. The part-time positions had a net increase of 1 position. Through the use of IDEA funding an additional P/T ESE teacher was hired for support facilitation. This year the High School will no longer have a TV Production class therefore there will be no need for this position. Guidance Services was also restructured this year, with a Guidance Director taking the position over the position of 2 School Counselors.

The Pembroke Pines – FSU Elementary full-time personnel decreased by a total of 4 positions. The part-time positions had a net decrease of 3 positions. Without the DOE Grant for the Autism program that was received for the 2008-09 year, the FSU Campus needed to restructure the ESE Program which resulted in the elimination of 1 Teacher and 3 Teacher Assistants.

For more detail on changes in positions by site, refer to pages 92 to 100 in the Budget Overview.

LEASE PAYMENT

The charter school system does not have a Debt Service Fund. The Schools lease their elementary, middle, and high school buildings from the City of Pembroke Pines for varying annual lease payment. These payments are based on the total debt service requirements of the debt issued by the City of Pembroke Pines for the purchase of land and construction of the school campuses.

The City borrowed \$10,000,000 from Bank of America N.A. in December 1997 of which approximately \$8,000,000 was used to finance the acquisition of land and construction of the Elementary Schools. In 1998, the City issued Public Improvement Revenue Bonds, Series 1998 for \$24,055,000 of which approximately \$12,500,000 was used to finance the construction of the Middle School, and the purchase and development of the site for the City's Charter High School. During 1999, the City issued Capital Improvement Revenue Bonds, Series 1999 for \$45,240,000 of which approximately \$31,000,000 was used to finance the construction of the City of Pembroke Pines Charter High School and further expansion of the Schools. During 2001, the City issued Charter School Revenue Bonds, Series 2001A and 2001B for \$31,910,000 and \$20,060,000, respectively, which were used to finance the construction of the City of Pembroke Pines Charter Central Campus and the shared-use facility located at the Academic Village Charter High School Campus.

In December 1, 2006, \$18,935,000 of the Public Improvement Revenue Bonds, Series 1998, and \$10,985,000 of the Public Improvement Revenue Bonds, Series 2001 were advance refunded by the City's \$29,720,000 Public Improvement Revenue Refunding Bonds, Series 2006. Also on December 1, 2006, \$28,100,000 of the Capital Improvement Revenue Bonds, Series 1999 was advance refunded by a portion of the City's \$45,050,000 Capital Improvement Revenue Refunding Bonds, Series 2006.

In 2008, the City advance refunded the Charter School Revenue Bonds, Series 2001A and 2001B, and constructed thirty-eight (38) additional classrooms for the City of Pembroke Pines Charter Schools and twelve (12) new classrooms for the City of Pembroke Pines/Florida State University Charter Elementary School by issuing the Charter School Revenue Bonds, Series 2008 for \$64,095,000. (City of Pembroke Pines, Florida Charter Schools Financial Statements for the Fiscal Year Ended June 30, 2008)

The table below represents the 2009-2010 lease payment charged to the different charters.

Lease Payment									
2009-10 Annual Number of Size of Can									
School	i	_ease Payment	Campuses	(in sq. ft.)					
Elementary School	\$	1,472,738	3	195,481					
Pembroke Pines - FSU Elementary	\$	854,733	1	57,485					
Middle School	\$	1,125,244	2	141,995					
High School	\$	3,063,767	1	223,570					

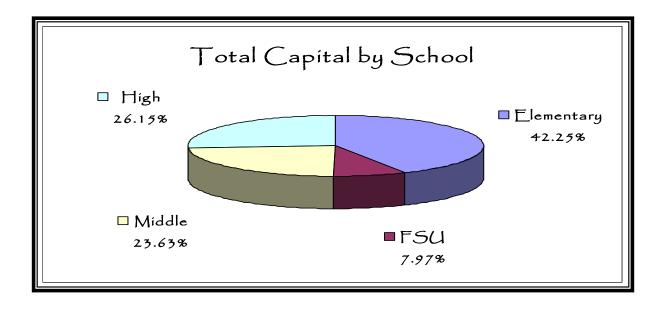
CAPITALEXPENDITURES

Capital expenditures are defined as all charges incurred to acquire equipment, land, buildings, improvements of land or buildings, fixtures, and other permanent improvements with a value in excess of \$1,000 and a useful life expectancy of greater than 1 year. This year routine (replacement computers and computer equipment) and nonroutine (file cabinets, copier machines, server replacements, capitalized software, projectors, and playground equipment) capital expenditures in the amount of \$249,700 are being funded. This year's routine capital expenditures will not significantly impact the schools' operating budget as these expenditures are part of the charter schools' computer replacement program. The new computers and computer equipment are purchased to replace older outdated models.

Non-routine capital expenditures such as copier machines, servers and playground equipment will not require any additional personnel, maintenance or utility costs as they are replacements of existing equipment. Similarly, some non-replacement expenditures such as software and file cabinets will also have no impact on the current and future operating budget. The projectors are the only non-routine capital expenditure in the 2009-10 budget that will increase the future operating costs, however the increase in electricity usage would be minor especially when compared to the non financial gain in the classroom; including increased efficiency and accessibility of information through computer technology for the both teachers and students.

The Charter Schools	do not have any	maior capital	projects in	the 2009-2010 fiscal y	ear.
The Charter Belloom	ao not nave any	major capitar	projects in	. the 2005 2010 Hiseth j	cui.

	Elementary	FSU	Middle	High	
Type of Capital	School	Elementary	School	School	Total
Routine	\$ 58,100	\$ 17,900	\$ 36,600	\$ 33,300	\$ 145,900
Nonroutine	47,400	2,000	22,400	32,000	103,800
Total	\$ 105,500	\$ 19,900	\$ 59,000	\$ 65,300	\$ 249,700



Routine and Nonroutine Capital by School									
Elementary School									
Routine			Nonro	outine					
Capital Description	Amount	Capital Description	Amount	Operating mpact					
Replacement switches	9,900	Projectors	14,400	Minorincrease in electricity usage					
Computer replacement	45,000	Copier Replacement	10,000	Reduction in maintenance & utility cost					
Laptop computers	3,200	Fire King file cabinet	3,000	No Impact					
		Playground Equipment	15,000	No Impact					
		Server Replacement	5,000	No Impact					
Total	\$ 58,100	Total	\$ 47,400						
		P2.171							
		FSU Elemer	•						
Routine	Δ .	Calbara	Nonro						
Capital Description	Amount	Capital Description	Amount	Operating mpact					
Replacement switches		Projectors	2,000	Minor increase in electricity usage					
Computer replacement	15,000								
Laptop computer	900	~ I	Φ • • • • • • • • • • • • • • • • • • •						
Total	\$ 17,900	Total	\$ 2,000						
		Middle Scho	ool						
Routine		,,,	Nonro	outine					
Capital Description	Amount	Capital Description	Amount	Operating Impact					
Replacement switches	6,600	Projectors	14,400	Minor increase in electricity usage					
Computer replacement	30,000	Server Replacement	5,000	No Impact					
		Capitalized Software	3,000	No Impact					
Total	\$ 36,600	Total	\$ 22,400						
		High Scho							
Routine			Nonro						
Capital Description	Amount	Capital Description	Amount	Operating mpact					
Replacement switch	3,300	J		Minorincrease in electricity usage					
Computer replacement	30,000	Server Replacement		No Impact					
Total	\$ 33,300	Total	\$ 32,000						
Total routine capital	\$ 145,900		\$ 103,800	Total nonroutine capital					

TRANSPORTATION

The Charter Schools' transportation system is currently contracted with The Transportation Authority. A fleet of 49 buses, five of which are wheelchair accessible, provides transportation services to over 2,000 students who live between 2.0 and 3.5 miles from the school. The State is currently funding this service at \$374 per rider. In addition to State revenues, the charter schools receive other revenue from the rental of our school buses to outside customers when they are not being utilized for field trips and sporting events. They are rented at a charge of \$60 per hour. The total budgeted revenues for FY10 are \$1,531,198. The expenses for this service total \$1,807,078. The unfunded balance of \$275,880 is subsidized by the Charter Schools.

				Other						
		% of		Transportation						
School	# of riders	riders	State Revenue	Revenue	Total Revenue					
Elementary School	500	28%	\$ 179,371	\$ 334,286	\$ 513,657					
FSUE lementary	67	11%	0*	111,429	111,429					
Middle School	667	56%	216,953	238,776	455,729					
High School	1,014	60%	338,954	111,429	450,383					
Total	2,248		\$ 735,278	\$ 795,920	\$ 1,531,198					
*Lab schools do not qualify for transportation revenue from the State										

FOOD SERVICE

The Charter Schools' food service is currently contracted with Chartwells Dining Services. This vendor provides daily breakfast and lunch service at a price comparable to the local school district. Total revenues in the amount of \$1,882,622 are received from the Federal Government and Food Sales. The expenses for this service total \$1,803,143. The schools are anticipating a profit in the amount of \$79,479. The State mandated Wellness Plan, which promotes the development of healthy food choices, is incorporated in the daily menu planning.

	# of Students	# of Students		% of school
	Receiving	Receiving Reduced		population on
School	Free Meals	Meals	Total	Free/Reduced
Elementary School	232	167	399	22%
Middle School	123	92	215	18%
High School	156	122	278	16%
FSU Elementary	55	47	102	17%
Total	566	428	994	19%

Our priorities continue to remain the same from prior years. As the cost associated with educating a student continues to increase, the City of Pembroke Pines Charter Schools administration continues to seek alternative revenue sources. Administration continues meeting with the District for increased fairness in the alignment of funds. The funds generated by the County's 2 mill monies from taxpayers are not following the student that attends our Charter Schools.

In May of 2006, House Bill 7103 Section 1011.71(2) was passed allowing 2 mills for charter schools at the discretion of the school board.

"Section 9 Subsection (2) of section 1011.71, Florida Statutes, is amended to read:

1011.71 District school tax.--

(2) In addition to the maximum millage levy as provided in subsection (1), each school board may levy not more than 2 mills against the taxable value for school purposes for district schools, <u>including charter schools</u>, to fund:(a) New construction and remodeling projects, as set forth in s. 1013.64(3)(b) and (6)(b) and included in the district's educational plant survey pursuant to s. 1013.31, without regard to prioritization, sites and site improvement or expansion to new sites, existing sites, auxiliary facilities, athletic facilities, or ancillary facilities.

The School Board does not distribute to the charter schools a fair share portion of 2 mill funds collected from Broward residents; residents whose children attend our charter schools. We have therefore, enlisted legal representation in pursuing the collection of these funds for our students. As of today, several meetings have taken place between City Administration and the School Board of Broward County; however, no resolution has been made at this time.

changes as a result of the

meetings.

Charter School Budget Calendar

December School Budget Department prepares and enters revenue projections and forecasts January personnel in the budget module Budget module enabled July 1st for next fiscal year. for principals to input Budget goes into expenditures, personnel effect)tart changes, and narratives. June Budget is loaded into the Accounting System February School Budget Department reviews proposed budgets, May narratives, and City Manager supporting schedules submits proposed for each school for budget to City completeness. Commission. Mid-April City Manager submits March proposed budget to Schedule meetings with school advisory board for individual principals to review approval. budget narratives, revenues, and expenditures. April The School Budget School Budget Department Department will make any prepares draft of the budget for

the City Managers approval.

BUDGETPLAN

Budget Preparation/Development

- 1. December: the School Budget Department enters revenue projections and forecasts personnel in the budget module. The following steps are followed to project revenues:
 - Forecast student enrollment for each school
 - The State's Florida Education Finance Program (FEFP) per student allocation is projected by the State and provided to the charter school.
 - Rent is forecast based on existing agreements and availability of facility rental space.
 - Capital Outlay funding is determined by the State based on available funding.
 - Federal and State grants are applied for based on availability.

The following steps are followed to forecast personnel.

- Review existing staffing requirements to ensure adequate coverage for student needs.
- Review salary structure to ensure competitiveness with the district.
- Supplements are reviewed and approved by the budget department.
- Benefits such as Workers Compensation, Life Insurance, Health Insurance, and Pension are calculated for each qualifying employee.

In the beginning of January, Principals or his/her designee is given access to the Budget Module to input expenditures, personnel changes, and narratives. The Budget Module provides the following tools that facilitate the preparation and completion of the budget process:

- a. Defined object codes required by the Department of Education (DOE) Financing Accounting for Local and State School Systems.
- b. An alphabetical listing of object codes for expenditure accounts.
- c. A current personnel roster.
- d. Computer-generated budget worksheets showing actual expenditures for the prior and current years; the current working budget; and a status quo personnel cost projection.
- 2. Each individual Principal prepares a proposed budget comprised of the following:
 - a. Mission
 - b. Goals
 - c. Objectives
 - d. Major Functions and Activities
 - e. Budget Highlights
 - f. Prior-year Accomplishments
 - g. Performance Measures
 - h. Revenue and/or Expenditure projections by line item
- 3. February: the School Budget Department reviews proposed budgets, narratives, and supporting schedules for each school for accuracy and completeness.

- 4. March: the School Budget Department schedules meetings with individual Principals to review budget, narratives, revenues and expenditures. The School Budget Department will make any changes as a result of the meetings.
- 5. April: The School Budget Department prepares a draft for the City Manager's approval. In mid April, the City Manager submits proposed budget to School Advisory Board for approval.
- 6. May: the City Manager submits proposed budget to the City Commission.
- 7. June: budget is loaded into the Accounting System.
- 8. July 1st: budget goes into effect.

Budget Adoption

- 9. The Charter School budget is approved via Resolution in a public hearing conducted by the City Commission. The adopted budget is integrated into the accounting software system effective July 1st. It establishes the legal authority to incur expenditures up to the appropriated amount for each line item.
- 10. Section 30.30(F) of the Code of Ordinances requires a majority affirmative vote of the quorum to adopt the budget that, prior to July 1st, is legally enacted through passage of a Resolution. Section 6.06 of the City Charter provides that no officer, department, or agency may legally expend or contract to expend amounts in excess of the amounts appropriated for any department, within an individual fund. Therefore, the legal level of control is at the department level.

Budget Amendment

- 11. The adopted budget may be amended as follows:
 - a. The City Manager or his/her designee and the Principal approve line item adjustments within a school site or a school function.
 - b. The City Commission approves budget adjustments that transfer monies from fund to fund or interdepartmentally.
 - c. The City Commission may approve supplemental appropriations of revenues and expenditures. If this is done, adoption of an amended budget Resolution is required.

Budget Monitoring/Control

The budget is monitored on a monthly basis to track variances between actual and budgeted amounts. Significant variances are investigated and compared to prior year. Changes are made to cover unacceptable variances. In addition, the budget staff reviews personnel requisitions and monitors Commission agendas for any financial impact. Accounting for encumbrances provides a means of controlling and monitoring the budgetary process. Approved capital projects and equipment purchases outstanding at the close of the current fiscal year are submitted to the Commission as a subsequent year's revision. Encumbrances do not constitute expenditures or liabilities in the current year, but instead are defined as commitments related to unperformed contracts for goods or services, which are only reported in governmental funds.

The hierarchy for reporting and budgetary control is as follows:

- a. Fund
- b. Acct/Function
- c. Division
- d. Project
- e. City Object
- f. School Function
- g. School Object

Capital Budget Process

The Governing Board, the City Manager, and the Principals submit plans, which are incorporated as part of the Five-Year Capital Improvement Program (see 5-Year Capital Improvement Tab). The source of funding is identified 5 years before the actual expenditures are made. Capital expenditures are an integral part of the annual budget, and follow the same approval process as the operating budget.

FUND STRUCTURE AND BASIS OF BUDGETING

Fund Structure

For accounting purposes the Charter Schools are not viewed as individual entities but rather as a collection of smaller, separate entities known as funds. Funds are the control structures that ensure that public moneys are spent only for those purposes authorized, and within the amounts authorized. Each of the Charter School funds

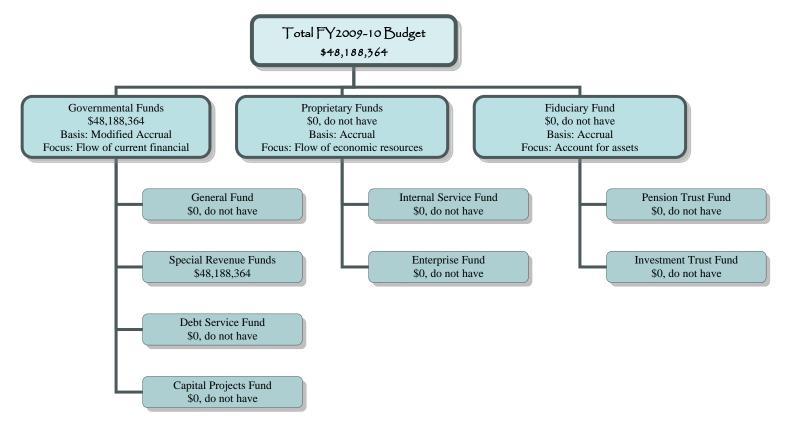
- √ has an annual appropriated budget
- ✓ is classified into one of four "fund types" and
- ✓ is grouped according to the type of activity that is involved in the fund

The Charter Schools are governmental fund type, and its activities are accounted for in four special revenue funds.

Four <u>special revenue</u> funds account for revenue sources that are legally restricted to expenditures for specific purposes:

- 1. Charter Elementary School (Fund 170)
- 2. Charter Middle School (Fund 171)
- 3. Charter High School (Fund 172)
- 4. FSU Charter Elementary School (Fund 173)

The City of Pembroke Pines Charter School, along with other school boards throughout the State of Florida, record and report all financial transactions using standards set by the Governmental Accounting Standards Board (GASB) and Generally Accepted Accounting Principles (GAAP).



Basis of Budgeting versus Basis of Accounting

The budgets of the *governmental funds* (for example, the Charter Elementary School Fund, Charter Middle School Fund, Charter High School Fund, and FSU Charter Elementary School Fund) are prepared on a modified accrual basis of accounting. This means revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current spendable resources. There are no exceptions between the basis of budgeting and the basis of accounting for the governmental funds.

The Charter Schools apply all applicable GASB pronouncements as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: Financial Accounting Standards Board (FASB) statements and interpretations, Accounting Principles Board (APB) opinions and Accounting Research Bulletins (ARBs).

During June 1999, the Government Accounting Standards Board (GASB) issued Statement No. 34. This statement established new accounting and financial reporting standards for state and local governments. The Charter Schools implemented the new financial reporting requirements of GASB 34. From a budgetary perspective, the statement requires a budget to actual comparison, showing both the original adopted budget and the final working budget.

Strategies

The City of Pembroke Pines, in collaboration with the Charter Schools, have developed long-term strategic plans, as discussed in the Executive Summary to ensure our schools' success in the years to come. Our mission guides us each year in the budget planning process. We strive for student excellence; we recruit and retain quality teachers; we provide a challenging environment in which each and every student can obtain their full potential. Ultimately, every dollar received is used in the classrooms for student education.

Slow growth in revenue is occurring simultaneously with increasing expenditures. Due to this, a strategic approach was used in the budget planning process. This required significant attention to revenue projections. This trend has caused us to take a cautious approach in forecasting. This budget reflects expenditure containment in response to the ever increasing cost of personnel and its benefits.

Strategic Planning Process

The Charter Schools submit strategic plans to the Governing Board, the City Manager, and the Principals. These plans are developed by assessing past performance and results for each goal and objective. The implementation of each strategic plan is monitored and adjusted as necessary. These strategic plans are incorporated in both educational and fiscal goals, objectives and strategies.

BUDGET DEVELOPMENT GUIDELINES

Financial Policies

The Charter School's financial policies, compiled below, set forth the basic framework for the overall fiscal management of the schools. Operating independently of changing circumstances and conditions, these policies assist the decision-making process of the Charter Board and the School's Administration. These policies provide guidelines for evaluating both current activities and proposals for future programs.

Most of the policies represent long-standing principles; traditions and practices that have guided the Charter Schools in the past and have helped maintain financial stability throughout their existence. They are reviewed annually as a decision making tool and to ensure their continued relevance in an ever-changing environment. Minor changes have been made in wording and organization to clarify the intent of some of the policies.

Balanced Budget Policy

The extent to which total expenditures do not exceed total revenues and monies available in the fund balance, the budget will be considered balanced. The Charter Schools will use the following strategies to strive for a balanced budget: seek alternate sources of funding and utilize applicable procurement policies and procedures to ensure the lowest costs available for goods/services purchased. Should Actual Expenditures exceed Actual Revenue; the difference will be shown as Beginning Surplus. The amount of Beginning Surplus shown would represent the amount by which Fund Balance will be depleted.

The Charter Schools will strive to achieve a balanced budget.

Operating Budget Policies

- 1. The Charter Schools will maintain at a minimum, an accessible cash reserve equivalent to four weeks of operating costs.
- 2. The Charter Schools pay for medical insurance for its employees. Employees assume the cost associated with dependent coverage.
- 3. No new or expanded services shall be implemented without implementing trade-offs of expenses or revenues at the same time. This applies to personnel, equipment and any other peripheral expenses associated with the service.
- 4. The Charter Schools shall continue to support a scheduled level of maintenance and replacement of its infrastructure and fleet. Expansions to the fleet must be justified based on growth of the Charter Schools.
- 5. The Charter Schools shall support capital expenditures that reduce future operating costs.
- 6. The Charter Schools will follow all applicable procurement policies set forth by the City of Pembroke Pines when acquiring goods and/or services.
- 7. The Charter Schools will purchase property insurance with a \$25,000 deductible.

Capital Budget Policies

- 1. The Charter Schools have developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
- 2. The Charter Schools will maintain its physical assets at a level adequate to protect the Schools' capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of the capital equipment from current revenues wherever possible.
- 3. The Charter Schools have provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to provide their service. It reflects a commitment to further automation and use of available technology to improve productivity in the Charter School's work force.
 - a. The objective for upgrading and replacing equipment includes: (1) normal replacement as equipment completes its useful life, (2) upgrades to new technology, and (3) additional equipment necessary to service the needs of the Charter Schools.
- 4. The Charter Schools will use the following criterion to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
 - a. Projects specifically included in an approved replacement schedule.
 - b. Projects that reduce the cost of operations.
 - c. Projects that significantly improve safety and reduce risk exposure.

Revenue Policies

- 1. The Schools will attempt to maintain a diversified and stable revenue system as a shelter from short-run fluctuations in any single revenue source.
- 2. The Schools will attempt to obtain new revenue sources as a way of ensuring a balanced budget.
- 3. The Schools will establish building user charges at a level to recover the full cost (direct and indirect) of providing the service in the General Fund (Recreation Department).
- 4. The Schools will review fees/charges annually and will design or modify revenue systems to include provisions that automatically allow charges to grow at a rate that keeps pace with the cost of providing the service.

Cash Management/Investment Policies

- 1. The Schools will deposit all funds received by 2:00 PM the next day.
- 2. Investment of School funds will emphasize preservation of principal; the objective will be to match or exceed the yield of the State Board of Administration.
- 3. The Schools will collect revenues aggressively, including any past due amounts owed.

Debt Management & Limit Policies

Currently, the Charter Schools are not subject to legal debt limits since it does not have any general obligation debt. However, if the Charter Schools incurred future debt, that debt would be governed by the covenants of the individual bonds.

- 1. The Charter Schools may, as necessary, issue bond for capital improvement projects.
- 2. The Charter Schools will publish and distribute an official statement for each bond issue.
- 3. The Charter Schools will maintain bond reserves and sinking funds as required.

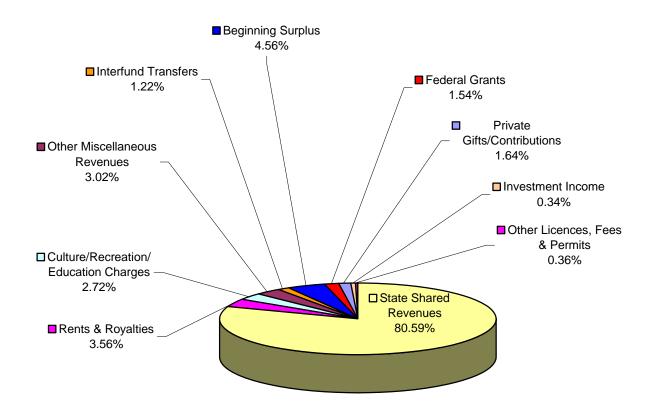
Reserve Policies

1. The Schools goal is to provide a fund balance of at least 10% of the Fund's expenditures.

Accounting, Auditing, and Financial Reporting Policies

- 1. An independent audit will be performed annually.
- 2. The Charter Schools will produce annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board (GASB).

Charter School Major Revenues 2009-2010 \$48,188,364



Revenue Source	2009-10 Budget
State Shared Revenues	\$38,834,740
Rents & Royalties	\$1,71 4 ,860
Culture/Recreation/Education Charges	\$1,530,270
Other Miscellaneous Revenues	\$1, 454,4 13
Interfund Transfers	\$589,146
Beginning Surplus	\$2,197,836
Federal Grants	\$7 4 1,1 <i>57</i>
Private Gifts/Contributions	\$788,752
nvestment ncome	\$1 <i>6</i> 4 ,500
Other Licences, Fees & Permits	\$172,690
Total Revenues	\$48,188,364

Revenue Sources: Special Revenue Funds

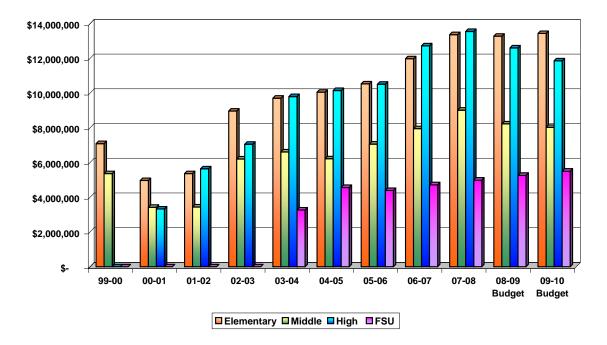
State Shared Revenues

Description:

State Shared Revenues include the Base Funding received from the Florida Education Finance Program (FEFP). In addition, ESE Guaranteed Allocation, Supplemental Academic Instruction, Safe Schools, and Transportation are some of the Categorical funds that are passed through the State to the District.

Forecast Methodology:

Funds from these sources are forecasted based upon Full Time Equivalent (FTE) students times the program cost factors that equals the weighted FTE per student. The weighted FTE per student is then multiplied by the Base Student Allocation and the District Cost Differential Factor to equal the Base Funding. The Categorical Funds are calculated using the Weighted and Unweighted FTE times the State Program Cost Factor for each category provided annually. This forecast is based on actual enrollment of 5,499 students.



^{*} The increase in State Shared Revenues is related to the opening of new Charter Schools. Please refer to the Student Population graph in the Budget Message section.

State Shared Revenues (cont'd)

Fiscal Year	<u>Elementary</u>	ementary Middle		<u>High</u> FSU		<u>FSU</u>	<u>Total</u>	% Change
99-00	\$ 7,090,533	\$	5,362,514	\$ -	\$	-	\$ 12,453,047	
00-01	\$ 4,969,801	\$	3,424,959	\$ 3,328,020	\$	-	\$ 11,722,780	-5.86%
01-02	\$ 5,363,687	\$	3,441,120	\$ 5,642,477	\$	-	\$ 14,447,284	23.24%
02-03	\$ 8,965,812	\$	6,205,572	\$ 7,057,266	\$	-	\$ 22,228,650	53.86%
03-04	\$ 9,707,136	\$	6,614,996	\$ 9,800,867	\$	3,271,532	\$ 29,394,531	32.24%
04-05	\$ 10,055,961	\$	6,219,699	\$ 10,151,252	\$	4,565,624	\$ 30,992,536	5.44%
05-06	\$ 10,534,171	\$	7,063,322	\$ 10,513,163	\$	4,395,656	\$ 32,506,312	4.88%
06-07	\$ 11,983,290	\$	7,954,764	\$ 12,720,271	\$	4,722,037	\$ 37,380,362	14.99%
07-08	\$ 13,367,296	\$	9,018,516	\$ 13,550,109	\$	4,989,830	\$ 40,925,751	9.48%
08-09 Budget	\$ 13,278,425	\$	8,230,207	\$ 12,605,308	\$	5,268,950	\$ 39,382,890	-3.77%
09-10 Budget	\$ 13,438,737	\$	8,026,434	\$ 11,862,064	\$	5,507,505	\$ 38,834,740	-1.39%
•	\$ 108,754,849	\$	71,562,103	\$ 97,230,797	\$:	32,721,134	\$ 310,268,883	

Explanation of major variances:

• FY2001	Discontinuation of SIT funds (School Infrastructure Thrift Funds) Opening of a new 600 student station high school
• FY2002	High School increased it's population from 600 - 900
• FY2003	The Charter Central Campus opened increasing student population at the Elementary and Middle schools by 1,200 High School increased student population from 900 - 1,250
• FY2004	The City of Pembroke Pines/FSU Elementary opened increasing the elementary student population by 610 High School increased student population from 1,250 to 1,600
• FY2007	The State's Base Student Allocation increased 6.4% from FY2006 High School increased student population from 1,600 to 1,700
• FY2009	Projected an increase in student population from 5,310 to 5,426 due to the expansion of our existing facilities
• FY2010	Projecting an increase in student population from 5,426 to 5,499 due to the expansion of our existing facilities The State's Base Student Allocation decreased 8.59% from FY2009 Elimination of the Discretionary Lottery Funding

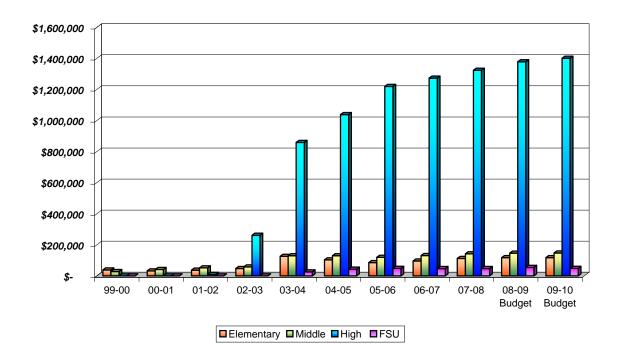
Rents & Royalties

Description:

Amounts received from the rental of school facilities such as classrooms, auditoriums, and multi-purpose rooms. Included in rental income is the usage of school land for the purpose of cell towers.

Forecast Methodology:

Various agreements are made for rental of facilities including hourly rentals of classrooms and cafeterias, and weekly rentals of the auditoriums and/or multipurpose rooms. Other income is received through a mutual agreement that is based upon a percentage of tenant income (i.e. martial arts classes).



Rents & Royalties (cont'd)

Fiscal Year	<u>El</u>	<u>ementary</u>	<u>Middle</u>	<u>High</u>		<u>FSU</u>		<u>Total</u>		% Change
99-00	\$	38,698	\$ 28,418	\$	-	\$	-	\$	67,116	
00-01	\$	31,707	\$ 41,740	\$	-	\$	-	\$	73,447	9.43%
01-02	\$	37,175	\$ 51,911	\$	9,000	\$	-	\$	98,086	33.55%
02-03	\$	47,695	\$ 58,353	\$	261,314	\$	-	\$	367,362	274.53%
03-04	\$	126,050	\$ 129,991	\$	859,190	\$	25,961	\$	1,141,192	210.65%
04-05	\$	102,849	\$ 129,863	\$	1,038,868	\$	43,650	\$	1,315,230	15.25%
05-06	\$	85,922	\$ 119,869	\$	1,219,868	\$	48,680	\$	1,474,339	12.10%
06-07	\$	95,961	\$ 131,209	\$	1,272,836	\$	47,412	\$	1,547,418	4.96%
07-08	\$	112,095	\$ 142,201	\$	1,323,685	\$	47,965	\$	1,625,946	5.07%
08-09 Budget	\$	117,256	\$ 146,591	\$	1,378,203	\$	54,358	\$	1,696,408	4.33%
09-10 Budget	\$	117,398	\$ 147,934	\$	1,401,142	\$	48,386	\$	1,714,860	1.09%
	\$	912,806	\$ 1,128,080	\$	8,764,106	\$	316,412	\$	11,121,404	

Explanation of major variances:

- FY2003 The City entered into an Interlocal Agreement with Florida International University for the Shared Use Facility at Academic Village (High School)
- FY2004 Interlocal Agreement provided for incremental increases in the amount of \$200,000 from FY2004 FY2006
- FY2007 The combination of the Interlocal agreement with Florida International
 University requiring an annual CPI adjustment and increased tenant
 usage, has provided additional rental revenue to our system

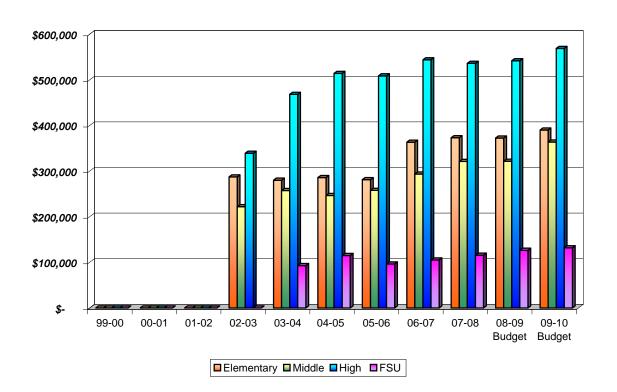
Other Miscellaneous

Description:

Revenue received from the sale of food during regular school operating days.

Forecast Methodology:

Forecasting is based upon per student meal price, a-la carte items and student participation. This projection is prepared by the contracted food service provider (Chartwells).



Other Miscellaneous (cont'd)

Fiscal Year	<u>E</u>	<u>lementary</u>	<u>Middle</u>	<u>High</u>	<u>FSU</u>	<u>Total</u>	% Change
99-00	\$	-	\$ -	\$ -	\$ -	\$ -	
00-01	\$	-	\$ -	\$ -	\$ -	\$ -	
01-02	\$	-	\$ -	\$ -	\$ -	\$ -	
02-03	\$	287,180	\$ 221,920	\$ 339,232	\$ -	\$ 848,332	
03-04	\$	279,990	\$ 257,371	\$ 468,105	\$ 92,985	\$ 1,098,451	29.48%
04-05	\$	285,961	\$ 246,613	\$ 514,297	\$ 115,040	\$ 1,161,911	5.78%
05-06	\$	281,202	\$ 257,591	\$ 508,741	\$ 96,331	\$ 1,143,865	-1.55%
06-07	\$	363,190	\$ 293,478	\$ 544,035	\$ 105,032	\$ 1,305,735	14.15%
07-08	\$	373,251	\$ 321,333	\$ 536,277	\$ 115,678	\$ 1,346,539	3.12%
08-09 Budget	\$	372,350	\$ 321,440	\$ 541,982	\$ 126,366	\$ 1,362,138	1.16%
09-10 Budget	\$	390,084	\$ 363,645	\$ 568,985	\$ 131,699	\$ 1,454,413	6.77%
	\$	2,633,208	\$ 2,283,391	\$ 4,021,654	\$ 783,131	\$ 9,721,384	

Explanation of major variances:

- FY2003 Charter School started offering food service from outside vendor. District provided this service in prior years
- FY2004 Increased student participation FSU Charter Elementary opened with 615 students and the High School increased student population from 1,250 to 1,600
- FY2007 Revenues were projected with an allowance for 10 disaster (hurricane) days where the schools would be closed and therefore, not providing food service to students
- FY2010 Projecting an increase in student population from 5,426 to 5,499 due to the expansion of our existing facilities

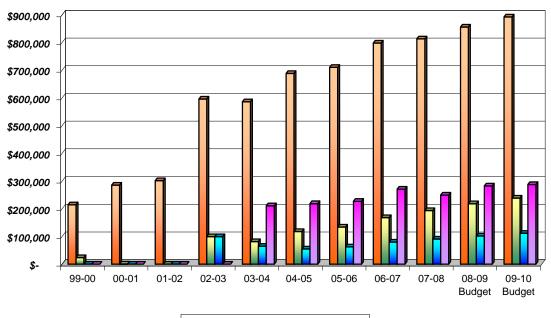
Culture/Recreation/F ducation Charges

Description:

These funds are derived from two sources, After School Care and In House Transportation. The After School care revenues are collected from students that need care beyond the normal school day. The Transportation department uses the Charter School bus fleet during downtime to provide transportation services to vendors throughout Broward County for field trips and sporting events.

Forecast Methodology:

The After School Care revenues are calculated based upon student participation times the monthly rate of \$125. There is also a \$25 per student registration fee for the school year. Students qualifying for the National School Lunch Program as Free are charged 50% and students that qualify as reduced are charged 75% of the daily rate. The Transportation department charges \$60 per hour per bus usage.



■ Elementary ■ Middle ■ High ■ FSU

Culture/Recreation/F ducation Charges (cont'd)

Fiscal Year	<u>E</u>	lementary	<u>Middle</u>	<u>High</u>	<u>FSU</u>	<u>Total</u>	% Change
99-00	\$	214,369	\$ 24,055	\$ -	\$ -	\$ 238,424	
00-01	\$	285,371	\$ 831	\$ -	\$ -	\$ 286,202	20.04%
01-02	\$	301,774	\$ -	\$ -	\$ -	\$ 301,774	5.44%
02-03	\$	596,006	\$ 99,324	\$ 99,324	\$ -	\$ 794,654	163.33%
03-04	\$	586,362	\$ 81,739	\$ 64,946	\$ 211,109	\$ 944,156	18.81%
04-05	\$	688,462	\$ 118,189	\$ 55,155	\$ 218,722	\$ 1,080,528	14.44%
05-06	\$	710,567	\$ 134,025	\$ 62,545	\$ 227,230	\$ 1,134,367	4.98%
06-07	\$	798,222	\$ 168,342	\$ 79,960	\$ 271,201	\$ 1,317,725	16.16%
07-08	\$	813,156	\$ 193,855	\$ 90,934	\$ 249,620	\$ 1,347,565	2.26%
08-09 Budget	\$	855,711	\$ 218,190	\$ 101,822	\$ 282,457	\$ 1,458,180	8.21%
09-10 Budget	\$	892,286	\$ 238,776	\$ 111,429	\$ 287,779	\$ 1,530,270	4.94%
	\$	6,742,286	\$ 1,277,326	\$ 666,115	\$ 1,748,118	\$ 10,433,845	

Explanation of major variances:

n or major var	iunces:
• FY2003	Implementation of a building useage charge to the City's Parks and Recreation Department. This charge compensates the schools for operating costs (electric, water/sewer, personnel) while open for recreational programs
• FY2004	The City of Pembroke Pines/FSU Elementary opened providing additional revenue from after school care

- FY2006 Decreased service provided to vendors for summer camps and field trips due to a 2 week reduction of summer (The School Board of Broward County changed the start and end dates)
- FY2008 The start and end dates for school changed again resulting in two extra weeks of summer and therefore, additional revenues were forecasted
- FY2010 Projecting an increase in student population from 5,426 to 5,499 due to the expansion of our existing facilities

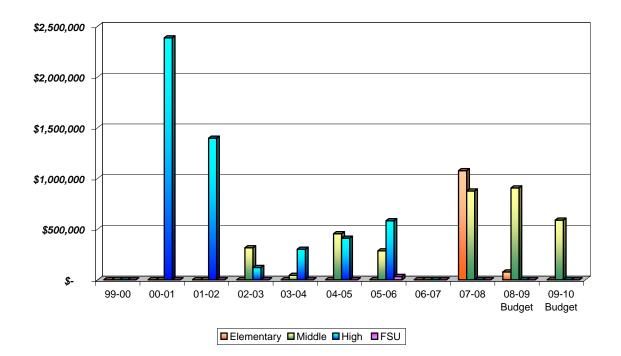
Interfund Transfers

Description:

Funds transferred from one charter school to another for purposes of balancing the budget.

Forecast Methodology:

As revenue funding has declined, the need for additional revenue support is needed. The source of these funds are obtained from prior year surplus funds (fund balance) or from excess revenues over expenditures for the budgeted year. These funds are also received from the profits from the Early Development Centers that are budgeted in the City's General Fund and are recorded as a transfer to the Charter School.



Interfund Transfers (cont'd)

Fiscal Year	<u>E</u>	<u>lementary</u>	<u>Middle</u>	<u>High</u>	<u>FSU</u>	<u>Total</u>	% Change
99-00	\$	-	\$ -	\$ -	\$ -	\$ -	
00-01	\$	-	\$ -	\$ 2,384,747	\$ -	\$ 2,384,747	
01-02	\$	-	\$ -	\$ 1,396,498	\$ -	\$ 1,396,498	-41.44%
02-03	\$	-	\$ 315,283	\$ 122,091	\$ -	\$ 437,374	-68.68%
03-04	\$	-	\$ 44,903	\$ 302,230	\$ -	\$ 347,133	-20.63%
04-05	\$	-	\$ 453,841	\$ 410,926	\$ -	\$ 864,767	149.12%
05-06	\$	-	\$ 286,063	\$ 582,149	\$ 32,952	\$ 901,164	4.21%
06-07	\$	-	\$ -	\$ -	\$ -	\$ -	-100.00%
07-08	\$	1,076,424	\$ 875,506	\$ -	\$ -	\$ 1,951,930	100.00%
08-09 Budget	\$	78,135	\$ 905,520	\$ -	\$ -	\$ 983,655	-49.61%
09-10 Budget	\$	-	\$ 589,146	\$ -	\$ -	\$ 589,146	-40.11%
•	\$	1,154,559	\$ 3,470,262	\$ 5,198,641	\$ 32,952	\$ 9,856,414	

Explanation of major variances:

 FY2002 Student population at the High School increased by 300 students bringing in more revenue to support the existing facilities. Therefore, less funding was needed from the Elementary and Middle schools' reserves

 FY2003 Student population at the High School increased by an additional 350 students bringing in additional revenue
 Profits from our pre-schools were transferred to the Middle School

 FY2005 Due to decreases in State funding, the Charter School system needed to transfer funds from reserves to cover end of year losses

 FY2006 Due to decreases in State funding, the Charter School system needed to transfer funds from reserves to cover end of year losses

• FY2007 The Charter School system did not require any transfers this year due to the fact that there were no losses incurred

 FY2008 The Middle School is anticipating that the profits from the pre-schools and a transfer from the Elementary School would balance its budget The High School is not anticipating the need for an Interfund Transfer this year

 FY2010 Declining student participation in the Early Development Centers resulted in less profits than in prior years, therefore less funds to be transferred Due to all schools needing to use Beginning Surplus, there was no additional funds to be transferred between schools

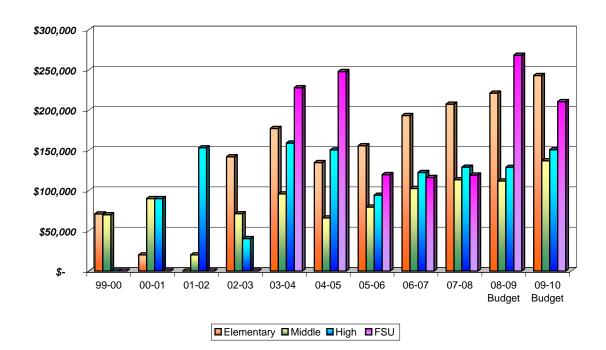
Federal Grants

Description:

Start up funds provided by the Federal Government through the State of Florida for qualifying charter schools. These funds are available to first and second year new charter schools. In addition to Start Up funds, charter schools also receive federal funding for the National School Lunch Free and Reduced Price Program and the Individuals with Disabilities Education Act (IDEA) grant funds.

Forecast Methodology:

Start Up funds are forecasted based upon available funding from the Federal Government for new qualifying charter schools. Funds for the National School Lunch Free and Reduced Price Program are forecasted based upon State provided per student reimbursement rates. IDEA grant funds are forecasted based upon available funding.



Federal Grants (cont'd)

Fiscal Year	<u>E</u>	lementary	<u>Middle</u>	<u>High</u>	<u>FSU</u>	<u>Total</u>	% Change
99-00	\$	71,000	\$ 70,000	\$ -	\$ -	\$ 141,000	
00-01	\$	20,000	\$ 90,000	\$ 90,000	\$ -	\$ 200,000	41.84%
01-02	\$	-	\$ 20,000	\$ 153,073	\$ -	\$ 173,073	-13.46%
02-03	\$	141,903	\$ 71,258	\$ 40,288	\$ -	\$ 253,449	46.44%
03-04	\$	177,193	\$ 95,799	\$ 159,108	\$ 227,842	\$ 659,942	160.38%
04-05	\$	134,767	\$ 66,048	\$ 150,464	\$ 247,906	\$ 599,185	-9.21%
05-06	\$	155,700	\$ 79,593	\$ 94,188	\$ 119,931	\$ 449,412	-25.00%
06-07	\$	193,219	\$ 102,503	\$ 122,408	\$ 116,284	\$ 534,414	18.91%
07-08	\$	207,353	\$ 113,582	\$ 129,043	\$ 119,203	\$ 569,181	6.51%
08-09 Budget	\$	221,044	\$ 111,902	\$ 128,783	\$ 268,141	\$ 729,870	28.23%
09-10 Budget	\$	242,889	\$ 137,007	\$ 150,737	\$ 210,524	\$ 741,157	1.55%
	\$	1,565,068	\$ 957,692	\$ 1,218,092	\$ 1,309,831	\$ 5,050,683	

Explanation of major variances:

• FY2001	Opening of a new high school that qualified for Start Up grant funds
• FY2003	Charter Schools began participation in the National School Lunch Program
• FY2004	The High School received a Dissemination Grant in the amount of \$75,000 The Pembroke Pines/FSU Charter Elementary School received a Start Up grant in the amount of \$200,000
• FY2006	FSU Charter Elementary no longer qualified to receive Start Up grant funds IDEA funds were required to be reported under Federal Grants and not Local revenue as in prior years
• FY2008	Increased student participation in the National School Lunch Program
• FY2009	Increased student population due to the expansion of exisitng facilites will enhance participation in the National School Lunch Program The FSU Charter Elementary was awarded a grant in the amount of

\$215,000 from the Department of Education for the Autistic Program

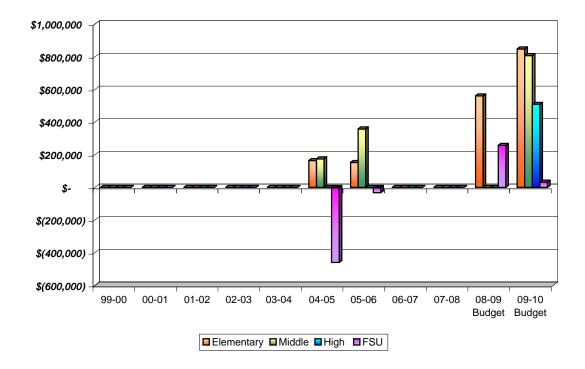
Beginning Surplus

Description:

The excess revenues over expenditures for the budgeted fiscal year.

Forecast Methodology:

This account is based upon projected revenues verses projected expenditures.



Beginning Surplus (cont'd)

Fiscal Year	<u>E</u>	<u>lementary</u>	<u>Middle</u>		<u>High</u>	<u>FSU</u>	<u>Total</u>	% Change
99-00	\$	-	\$	-	\$ -	\$ -	\$ -	
00-01	\$	-	\$	-	\$ -	\$ -	\$ -	
01-02	\$	-	\$	-	\$ -	\$ -	\$ -	
02-03	\$	-	\$	-	\$ -	\$ -	\$ -	
03-04	\$	-	\$	-	\$ -	\$ -	\$ -	
04-05	\$	164,356	\$	174,958	\$ -	\$ (459,562)	\$ (120,248)	
05-06	\$	152,870	\$	358,197	\$ -	\$ (32,567)	\$ 478,500	-497.93%
06-07	\$	-	\$	-	\$ -	\$ -	\$ -	-100.00%
07-08	\$	-	\$	-	\$ -	\$ -	\$ -	0.00%
08-09 Budget	\$	560,442	\$	-	\$ -	\$ 257,471	\$ 817,913	100.00%
09-10 Budget	\$	848,466	\$	807,610	\$ 509,090	\$ 32,670	\$ 2,197,836	168.71%
	\$	1,726,134	\$	1,340,765	\$ 509,090	\$ (201,988)	\$ 3,374,001	

Explanation of major variances:

Beginning Surplus is a budgetary line item that provides a mean of balancing each year's budget. At the end of each year, if expenditures exceed revenues, these funds are provided from reserves to cover the deficit.

FY2008 Beginning Surplus was not needed to balance the budget
 FY2009 Due to decreased funding, fund balance is being used to balance the budget
 FY2010 Due to decreased funding, fund balance is being used to balance the budget

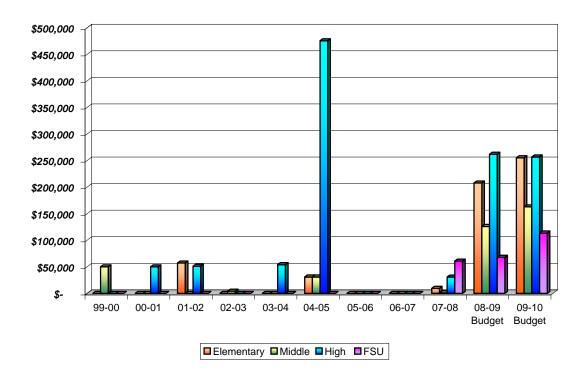
Private Gifts/Contributions

Description:

Revenue received from businesses and/or private individuals.

Forecast Methodology:

This revenue is forecasted based upon commitments by businesses and private individuals.



Private (ifts/Contributions (cont'd)

Fiscal Year	<u>EI</u>	<u>ementary</u>	<u>Middle</u>	<u>High</u>	<u>FSU</u>	<u>Total</u>	% Change
99-00	\$	-	\$ 50,000	\$ -	\$ -	\$ 50,000	
00-01	\$	-	\$ -	\$ 50,000	\$ -	\$ 50,000	0.00%
01-02	\$	57,255	\$ -	\$ 51,000	\$ -	\$ 108,255	116.51%
02-03	\$	-	\$ 4,230	\$ -	\$ -	\$ 4,230	-96.09%
03-04	\$	-	\$ -	\$ 54,000	\$ -	\$ 54,000	1176.60%
04-05	\$	30,870	\$ 30,844	\$ 475,592	\$ -	\$ 537,306	895.01%
05-06	\$	-	\$ -	\$ -	\$ -	\$ -	-100.00%
06-07	\$	-	\$ -	\$ -	\$ -	\$ -	0.00%
07-08	\$	9,491	\$ 1,064	\$ 30,745	\$ 60,825	\$ 102,125	100.00%
08-09 Budget	\$	207,813	\$ 126,100	\$ 261,848	\$ 68,139	\$ 663,900	550.09%
09-10 Budget	\$	255,219	\$ 163,003	\$ 256,783	\$ 113,747	\$ 788,752	18.81%
	\$	560,648	\$ 375,241	\$ 1,179,968	\$ 242,711	\$ 2,358,568	

Explanation of major variances:

 FY2002 	The Charter Elementary School received a one time contribution
	from a private source

- FY2004 The Charter High School received a one time contribution from a private source
- FY2005 The Charter High School received a one time contribution from a local developer
- FY2006 The Charter High School received a one time contribution from a local developer
- FY2008 The Charter High School received local contributions to be used for operating expenses
- FY2009 The Charter Schools uniform company is contributing a percentage of all sales and the City has implemented a \$5 per shirt surcharge The City Commission approved for parents to be able to purchase a maximum of 20 volunteer hours per year of which, the first 10 hours are purchased at \$10/hour and the remaining 10 hours is at \$20 an hour
- FY2010 The new Charter Schools uniform company is contributing 20% of sales of all items with a Charter School Logo and 10% of bottoms sold to Charter School students, along with an additional \$5 surcharge per item. Parents will still be able to purchase hours as previously approved. With the newly created Fundraising Committee in place the Charter Schools are expecting to raise \$500,000 through various fundraisers.

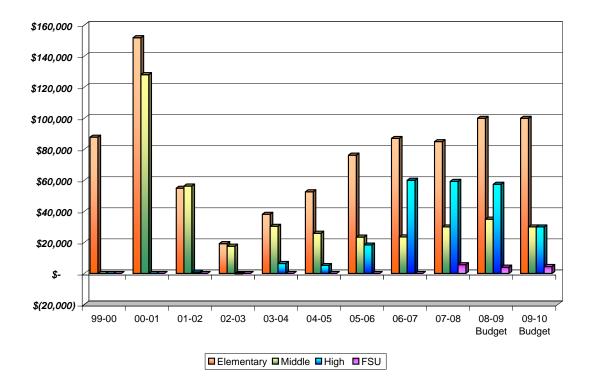
Investment Income

Description:

Interest earnings on investments in United States Treasury bills, notes, bonds, savings accounts, time certificates of deposit, mortgages, or other interest bearing obligations. The available funds are being managed by a contracted investment company.

Forecast Methodology:

The main factors considered in projecting this revenue are the availability of funds and market conditions.



Investment Income (cont'd)

Fiscal Year	<u>El</u>	ementary	<u>Middle</u>	<u>High</u>		<u>FSU</u>	<u>Total</u>	% Change
99-00	\$	87,823	\$ -	\$	-	\$ -	\$ 87,823	
00-01	\$	151,892	\$ 128,088	\$	-	\$ -	\$ 279,980	218.80%
01-02	\$	54,949	\$ 56,344	\$	908	\$ -	\$ 112,201	-59.93%
02-03	\$	19,248	\$ 17,604	\$	(201)	\$ -	\$ 36,651	-67.33%
03-04	\$	38,150	\$ 30,419	\$	6,434	\$ -	\$ 75,003	104.64%
04-05	\$	52,656	\$ 25,918	\$	5,156	\$ -	\$ 83,730	11.64%
05-06	\$	76,233	\$ 23,463	\$	18,364	\$ -	\$ 118,060	41.00%
06-07	\$	87,021	\$ 23,598	\$	60,086	\$ -	\$ 170,705	44.59%
07-08	\$	84,947	\$ 30,020	\$	59,324	\$ 5,683	\$ 179,974	5.43%
08-09 Budget	\$	100,000	\$ 35,000	\$	57,500	\$ 4,120	\$ 196,620	9.25%
09-10 Budget	\$	100,000	\$ 30,000	\$	30,000	\$ 4,500	\$ 164,500	-16.34%
-	\$	852,919	\$ 400,454	\$	237,571	\$ 14,303	\$ 1,505,247	

Explanation of major variances:

FY2000 The Elementary and Middle schools received SIT (School Infrastucture
Thrift) funds creating a reserve balance that provided interest earnings
for future years based on end of year balances

- FY2001 Same as FY2000
- FY2004 Due to favorable market conditions, this revenue has continued to increase each fiscal year
- FY2005 same as FY2004
- FY2010 Due to the current economic situation, interest rates have decreased resulting in less income from investments than in previous years

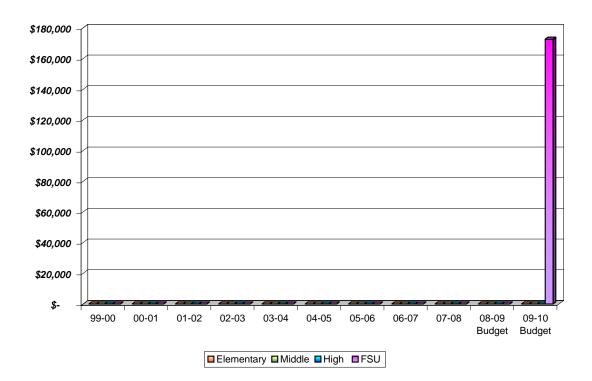
Other | icences, Fees & Permits

Description:

As a developmental research school, the Pembroke Pines-Florida State University Charter Elementary School is able to charge a student activity and service fee to be utilized for student needs throughout the school year. The fees will be used for the following: classroom technology, materials, programs, student activities, special events, student award programs, student classroom supplies, media and special areas.

Forecast Methodology:

The main factors considered in projecting this revenue are the current per student fee (\$280), the current student enrollment and the number of students recieveing Free & Reduced Lunch, as they are eligible for waivers of the student activity fee.



Other Licences, Fees & Permits (cont'd)

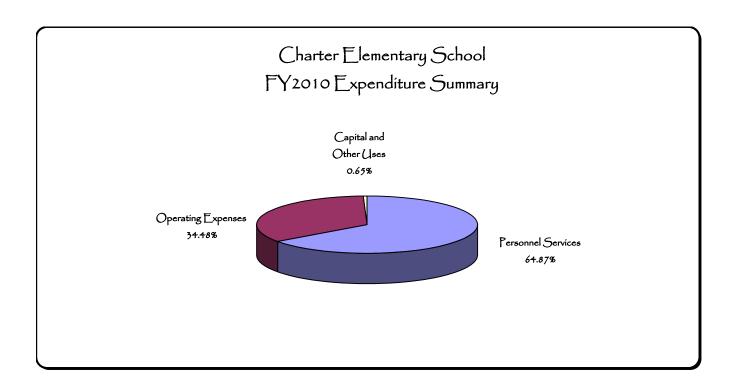
Fiscal Year	Ele	ementary	<u>Middle</u>		<u>High</u>	<u>FSU</u>	<u>Total</u>	% Change
99-00	\$	-	\$ - (5	-	\$ -	\$ -	
00-01	\$	-	\$ - (5	-	\$ -	\$ -	
01-02	\$	-	\$ - (5	-	\$ -	\$ -	
02-03	\$	-	\$ - (5	-	\$ -	\$ -	
03-04	\$	-	\$ - (5	-	\$ -	\$ -	
04-05	\$	-	\$ - (5	-	\$ -	\$ -	
05-06	\$	-	\$ - (5	-	\$ -	\$ -	
06-07	\$	-	\$ - (5	-	\$ -	\$ -	
07-08	\$	-	\$ - (5	-	\$ -	\$ -	
08-09 Budget	\$	-	\$ - (5	-	\$ -	\$ -	
09-10 Budget	\$	-	\$ - (5	-	\$ 172,690	\$ 172,690	100.00%
•	\$	-	\$ - (5	-	\$ 172,690	\$ 172,690	

Explanation of major variances:

 FY2010 On June 17, 2009, the Pembroke Pines City Commission approved to institute a student activity and service fee for the students of the FSU Elementary.

City of Pembroke Pines Broward County Sponsored Elementary School Expenditure Summary

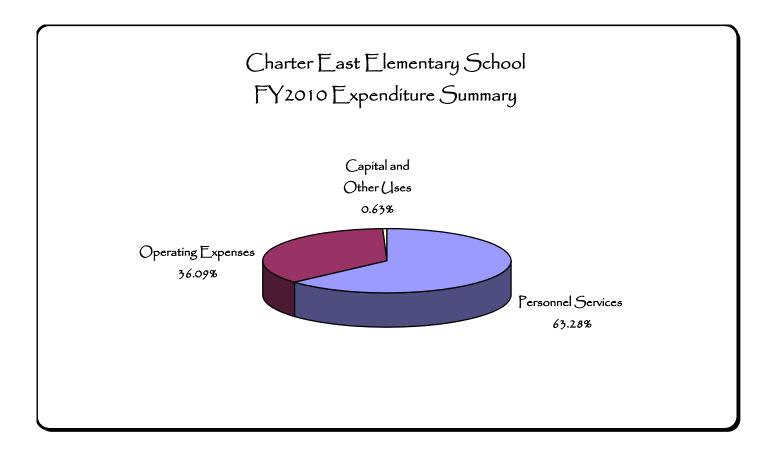
Category	FY 2004 Actual	FY 2005 Actual			FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2010 Budget
Personnel Services	\$ 6,693,688	\$	7,430,449	\$	7,761,372	\$ 8,444,668	\$ 8,958,225	\$ 10,199,595	\$ 10,563,794
Operating Expenses	\$ 3,990,712	\$	4,314,619	\$	4,201,304	\$ 4,773,917	\$ 4,531,844	\$ 5,493,033	\$ 5,615,785
Capital and Other Uses	\$ 340,921	\$	231,674	\$	645,191	\$ 230,457	\$ 4,282	\$ 97,044	\$ 105,500
Grants and Aides	\$ 12,617	\$	-	\$	334	\$ -	\$ 2,137	\$ 1,504	\$ -
Total Elementary	\$ 11,037,938	\$	11,976,742	\$	12,608,201	\$ 13,449,042	\$ 13,496,488	\$ 15,791,176	\$ 16,285,079



City of Pembroke Pines

East Elementary Expenditure Summary

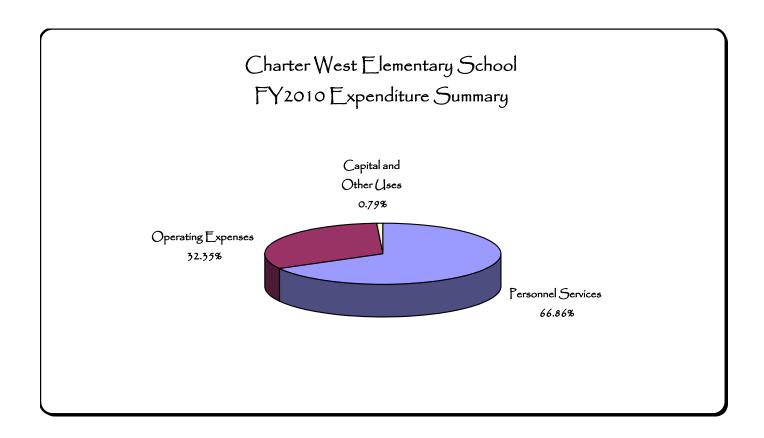
Category	FY 2004 Actual	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2010 Budget
Personnel Services	*	\$2,425,203	\$2,466,150	\$2,724,089	\$ 2,839,492	\$3,687,534	\$3,740,912
Operating Expenses	*	\$1,474,126	\$1,450,188	\$ 1,630,747	\$ 1,622,511	\$ 2,094,685	\$2,133,279
Capital and Other Uses	*	\$ 70,482	\$ 209,612	\$ 106,139	\$ 850	\$ 26,400	\$ 37,300
Grants and Aides	*	\$ -	\$ 136	\$ -	\$ 832	\$ 586	\$ -
Total East Elementary	*	\$ 3,969,811	\$4,126,086	\$ 4,460,975	\$ 4,463,685	\$5,809,205	\$ 5,911,491



^{*} In Fiscal Year 2004, the Charter Elementary East, West, and Central campuses were reported as one school. In FY2005, each campus was tracked individually.

City of Pembroke Pines West Elementary Expenditure Summary

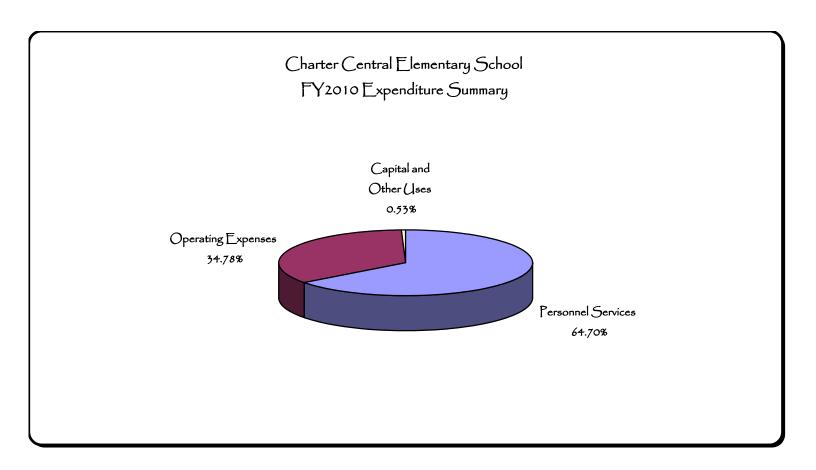
Category	FY 2004 Actual	FY 2005 Actual	FY 2006 Actual			FY 2009 Budget	FY 2010 Budget
Personnel Services	*	\$2,445,722	\$ 2,592,751	\$ 2,823,640	\$3,014,239	\$3,270,975	\$3,443,079
Operating Expenses	*	\$1,392,918	\$1,313,289	\$ 1,529,669	\$1,449,889	\$1,657,712	\$1,665,768
Capital and Other Uses	*	\$ 68,488	\$ 206,927	\$ 68,870	\$ 1,732	\$ 42,944	\$ 40,600
Grants and Aides	*	\$ -	\$ 107	\$ -	\$ 727	\$ 511	\$ -
Total West Elementary	*	\$3,907,128	\$ 4,113,074	\$ 4,422,179	\$ 4,466,587	\$ 4,972,142	\$ 5,149,447



^{*} In Fiscal Year 2004, the Charter Elementary East, West, and Central campuses were reported as one school. In FY2005, each campus was tracked individually.

City of Pembroke Pines Central Elementary Expenditure Summary

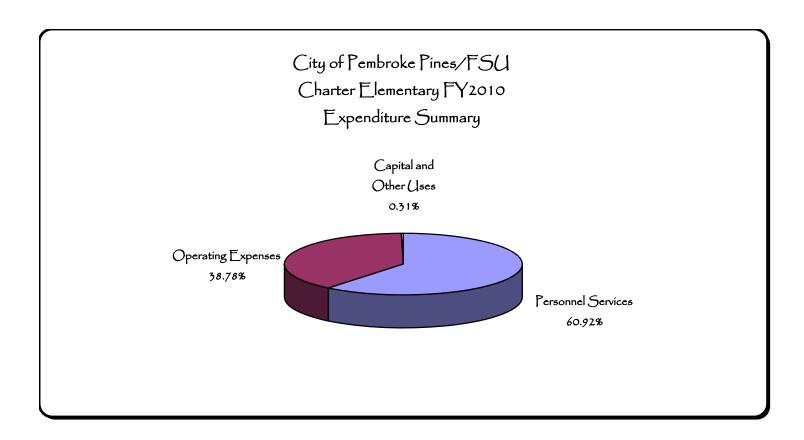
Category	FY 2004 Actual	FY 2005 Actual	FY 2006 FY 2007 Actual Actual		FY 2008 Actual	FY 2009 Budget	FY 2010 Budget
Personnel Services	*	\$2,559,524	\$ 2,702,471	\$2,896,939	\$3,104,494	\$3,241,086	\$3,379,803
Operating Expenses	*	\$1,447,575	\$ 1,437,827	\$ 1,613,501	\$1,459,444	\$1,740,636	\$1,816,738
Capital and Other Uses	*	\$ 92,704	\$ 228,652	\$ 55,448	\$ 1,700	\$ 27,700	\$ 27,600
Grants and Aides	*	\$ -	\$ 91	\$ -	\$ 578	\$ 407	\$ -
Total Central Elementary	*	\$4,099,803	\$ 4,369,041	\$ 4,565,888	\$4,566,216	\$5,009,829	\$ 5,224,141



^{*} In Fiscal Year 2004, the Charter Elementary East, West, and Central campuses were reported as one school. In FY2005, each campus was tracked individually.

City of Pembroke Pines/FSU Charter Elementary Expenditure Summary

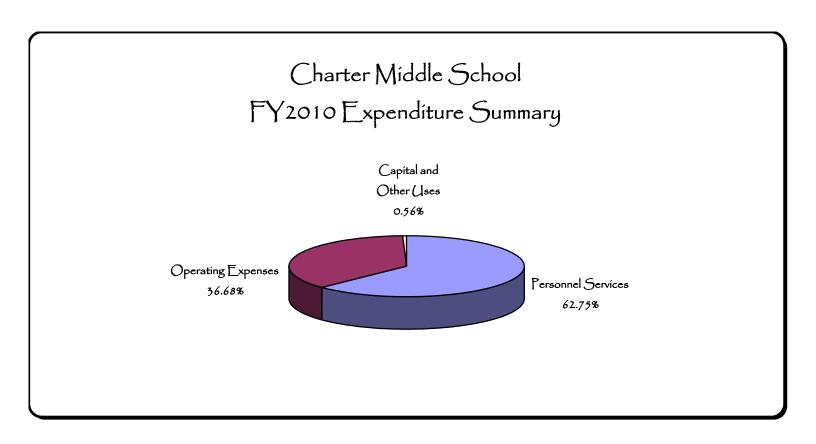
Category	FY 2004 Actual	FY 2005 Actual*	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2010 Budget
Personnel Services	\$2,273,497	\$2,540,211	\$2,797,515	\$3,119,811	\$3,114,300	\$3,649,921	\$3,965,291
Operating Expenses	\$1,788,995	\$1,885,414	\$1,822,318	\$1,979,065	\$ 2,009,601	\$2,640,414	\$2,524,309
Capital and Other Uses	\$ 26,056	\$ 32,707	\$ 26,351	\$ 48,773	\$ 75,208	\$ 39,200	\$ 19,900
Grants and Aides	\$ 3,605	\$ -	\$ 110	\$ -	\$ 662	\$ 467	\$ -
Total FSU Elementary	\$ 4,092,153	\$ 4,458,332	\$ 4,646,294	\$5,147,649	\$ 5,199,771	\$6,330,002	\$6,509,500



^{*} In Fiscal Year 2005, the FSU system had 100 students in Middle School and 615 students in Elementary. In Fiscal Year 2006, the 100 Middle School students became part of the Broward County Charter student population.

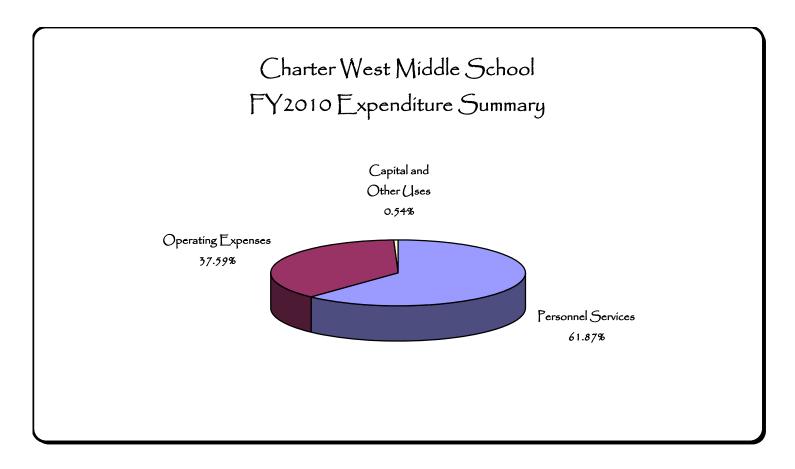
City of Pembroke Pines Middle School Expenditure Summary

Category	FY 2004 Actual	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2010 Budget
Personnel Services	\$4,382,427	\$4,584,872	\$5,209,245	\$5,722,613	\$ 6,012,431	\$ 6,309,164	\$ 6,591,402
Operating Expenses	\$3,363,831	\$3,190,994	\$3,437,175	\$3,783,882	\$ 3,610,674	\$ 3,704,064	\$ 3,853,153
Capital and Other Uses	\$ 109,575	\$ 219,509	\$ 61,667	\$ 138,290	\$ 14,249	\$ 80,554	\$ 59,000
Grants and Aides	\$ 9,913	\$ -	\$ 269	\$ -	\$ 1,660	\$ 1,168	\$ -
Total Middle	\$7,865,746	\$7,995,375	\$8,708,356	\$ 9,644,785	\$ 9,639,014	\$10,094,950	\$ 10,503,555



City of Pembroke Pines West Middle Expenditure Summary

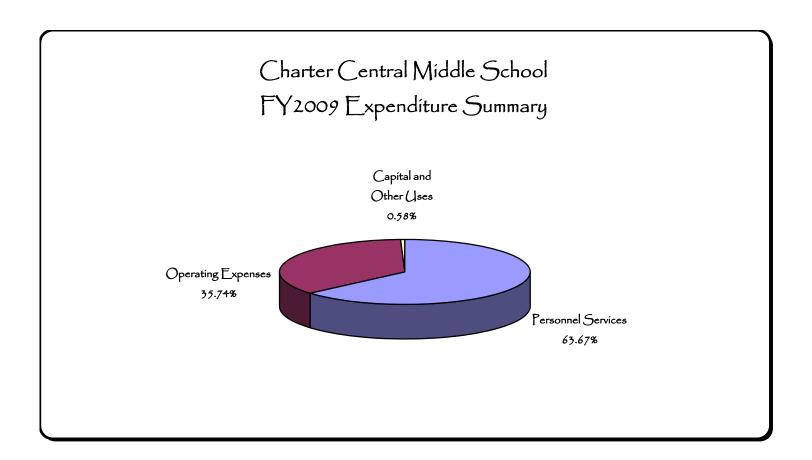
Category	FY 2004 Actual	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2010 Budget
Personnel Services	*	\$2,092,323	\$ 2,562,735	\$2,861,747	\$3,004,750	\$3,188,599	\$3,311,142
Operating Expenses	*	\$1,512,848	\$1,799,439	\$1,961,909	\$ 1,959,346	\$1,953,363	\$2,011,739
Capital and Other Uses	*	\$ 116,777	\$ 11,134	\$ 75,784	\$ 8,226	\$ 44,604	\$ 29,000
Grants and Aides	*	\$ -	\$ 133	\$ -	\$ 825	\$ 580	\$ -
Total West Middle	*	\$3,721,948	\$ 4,373,441	\$ 4,899,440	\$ 4,973,147	\$5,187,146	\$ 5,351,881



^{*} In Fiscal Year 2004, the Charter Middle West and Central campuses were reported as one school. In FY2005, each campus was tracked individually.

City of Pembroke Pines Central Middle Expenditure Summary

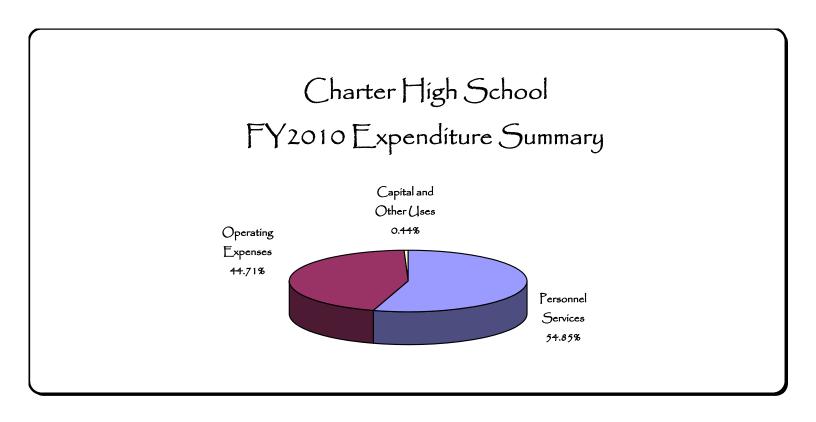
Category	FY 2004 Actual	FY 2005 Actual	FY 2006 Actual	FY 2007 Actual	FY 2008 Actual	FY 2009 Budget	FY 2010 Budget
Personnel Services	*	\$ 2,492,549	\$ 2,646,510	\$ 2,860,866	\$ 3,007,681	\$ 3,120,565	\$ 3,280,260
Operating Expenses	*	\$ 1,660,679	\$ 1,637,736	\$ 1,821,973	\$ 1,651,328	\$ 1,750,701	\$ 1,841,414
Capital and Other Uses	*	\$ 120,199	\$ 50,533	\$ 62,506	\$ 6,023	\$ 35,950	\$ 30,000
Grants and Aides	*	\$ -	\$ 136	\$ -	\$ 835	\$ 588	\$ -
Total Central Middle	*	\$ 4,273,427	\$ 4,334,915	\$ 4,745,345	\$ 4,665,867	\$ 4,907,804	\$ 5,151,674



^{*} In Fiscal Year 2004, the Charter Middle West and Central campuses were reported as one school. In FY2005, each campus was tracked individually.

City of Pembroke Pines
High School Expenditure Summary

Category	FY 2004 Actual	FY 2005 Actual	FY 2006 Actual		FY 2007 Actual		FY 2008 Actual		FY 2009 Budget		FY 2010 Budget
Personnel Services	\$ 5,297,410	\$ 6,002,114	\$	6,152,198	\$	6,899,064	\$	7,028,027	\$	7,833,701	\$ 8,167,249
Operating Expenses	\$ 6,356,818	\$ 6,800,953	\$	6,774,796	\$	7,135,492	\$	6,753,773	\$	6,819,864	\$ 6,657,681
Capital and Other Uses	\$ 111,129	\$ 18,574	\$	71,617	\$	130,499	\$	1,776,691	\$	420,020	\$ 65,300
Grants and Aides	\$ 18,925	\$ -	\$	407	\$	-	\$	2,645	\$	1,861	\$ _
Total High School	\$ 11,784,282	\$ 12,821,641	\$	12,999,018	\$	14,165,055	\$	15,561,136	\$	15,075,446	\$ 14,890,230



Total Charter Elementary School

	2007- Actual Po		2008 Existing P		2009-1 New Pos		2009 Total Po	
School Function Job Class	FT	PT	FT	PT	FT	PT	FT	PT
5101 K-3 Basic								
12910 Chtr Sch Teacher	57.78	-	67.79	-	-3	-	64.79	-
13554 P/T Teacher Assistant	-	-	-	43	-	-	-	43
13559 P/T Certified Teacher	-	0.67	-	0.67	-	2	-	2.67
5102 4-8 Basic								
12910 Chtr Sch Teacher	28.82	-	31.81	-	-1	-	30.81	-
13554 P/T Teacher Assistant	-	-	-	25	-	-	-	25
13559 P/T Certified Teacher	-	0.33	-	0.33	-	-	-	0.33
5250 Exceptional Student Prog								
12138 Sch Clerical Spec II	0.67	-	0.67	-	-	-	0.67	-
12558 Speech Therapist	1	-	1	-	-	-	1	-
12910 Chtr Sch Teacher	6	-	7	-	-	-	7	-
13559 P/T Certified Teacher	-	1	-	1	-	-	-	1
13684 Sch P/T Clerk Spec II	-	1	-	1	-	-	-	1
6120 Guidance Services								
12956 School Counselor	3	-	3	-	-	-	3	-
6200 Instruct Media Services								
12950 Teacher Assistant	1	-	1	-	-	-	1	-
12957 Media Specialist	3	-	3	-	-	-	3	-
13554 P/T Teacher Assistant	-	1	-	1	-	-	-	1
7300 School Administration								
12125 Sch Clerical Spec I	7.5	-	7.5	-	-	-	7.5	-
12133 Sch Administrative Coor I	1.5	-	1.5	-	-	-	1.5	-
12135 Sch Systems Analyst	0.5	-	0.5	-	-	-	0.5	-
12136 Sch Micro Computer Technician	0.5	-	0.5	-	0.5	-	1	-
12137 Charter Schools IT Systems Adn	n 0.35	-	0.35	-	-	-	0.35	-
12138 Sch Clerical Spec II	3.5	-	3.5	-	-	-	3.5	-
12719 Information Technology Director	0.25	-	0.25	-	-	-	0.25	-
12951 Registrar	1	-	1	-	-	-	1	-
12952 Bookkeeper	2	-	2	-	-	-	2	-
12953 Assistant Principal	3	-	3	-	-	-	3	-
12968 Principal East Campus	1	-	1	-	-	-	1	-
12969 Principal West Campus	0.5	-	0.5	-	-	-	0.5	-
12970 Principal Central Campus	0.5	-	0.5	-	-	-	0.5	-
13554 P/T Teacher Assistant	-	73	-	1	-	-	-	1
9102 Child Care Supervision								
13190 P/T After School Director	-	6	-	6	-	-	-	6
13403 P/T Bookkeeper	-	3	-	3	-	-	-	3
13556 P/T After School Care	-	44	-	46	-	-5	-	41
13683 Sch P/T Clerk Spec I	-	3	-	3	-	-	-	3
Total 170 Charter Elementary School	123.37	133.00	137.37	131.00	-3.50	-3.00	133.87	128.00

Elementary East Campus

	2007-0 Actual Pos	-	2008- Existing Po		2009 New Pos	-	2009- Total Pos	
School Function Job Class	FT	PT	FT	PT	FT	PT	FT	PT
	• • •		- ' '					
5101 K-3 Basic	40.00		00.00				0= 00	
12910 Chtr Sch Teacher	18.68	-	28.69	-	-3	-	25.69	-
13554 P/T Teacher Assistant	-	-	-	15	-	-	-	15
5102 4-8 Basic	0.00		10.01				44.04	
12910 Chtr Sch Teacher	9.32	-	12.31	-	-1	-	11.31	-
13554 P/T Teacher Assistant	-	-	-	9	-	-	-	9
5250 Exceptional Student Prog	0.04		0.04				0.04	
12138 Sch Clerical Spec II	0.34	-	0.34	-	-	-	0.34	-
12910 Chtr Sch Teacher	2	-	2	-	-	-	2	-
13559 P/T Certified Teacher	-	-	-	1	-	-	-	1
6120 Guidance Services								
12956 School Counselor	1	-	1	-	-	-	1	-
6200 Instruct Media Services								
12957 Media Specialist	1	-	1	-	-	-	1	-
13554 P/T Teacher Assistant	-	1	-	1	-	-	-	1
7300 School Administration	_		_				_	
12125 Sch Clerical Spec I	2	-	2	-	-	-	2	-
12133 Sch Administrative Coor I	1	-	1	-	-	-	1	-
12135 Sch Systems Analyst	0.5	-	0.5	-	-	-	0.5	-
12138 Sch Clerical Spec II	1	-	1	-	-	-	1	-
12719 Information Technology Direct		-	0.25	-	-	-	0.25	-
12951 Registrar	0.33	-	0.33	-	-	-	0.33	-
12952 Bookkeeper	1	-	1	-	-	-	1	-
12953 Assistant Principal	1	-	1	-	-	-	1	-
12968 Principal East Campus	1	-	1	-	-	-	1	-
13554 P/T Teacher Assistant	-	24	-	-	-	-	-	-
9102 Child Care Supervision								
13190 P/T After School Director	-	2	-	2	-	-	-	2
13403 P/T Bookkeeper	-	1	-	1	-	-	-	1
13556 P/T After School Care	-	14	-	16	-	-3	-	13
13683 Sch P/T Clerk Spec I	-	1	-	1	-	-	-	1
Total 550 Elementary East Campus	40.42	43.00	53.42	46.00	-4.00	-3.00	49.42	43.00

Elementary West Campus

	2007-0 Actual Pos	_	2008 Existing F	••	2009 New Pos	. •	2009- Total Pos	- •
School Function Job Class	FT	PT	FT	PT	FT	PT	FT	PT
5101 K-3 Basic								
12910 Chtr Sch Teacher	19.75	-	19.75	-	-	-	19.75	-
13554 P/T Teacher Assistant	-	-	-	14	-	-	-	14
13559 P/T Certified Teacher	-	0.67	-	0.67	-	1	-	1.67
5102 4-8 Basic								
12910 Chtr Sch Teacher	9.85	-	9.85	-	-	-	9.85	-
13554 P/T Teacher Assistant	-	-	-	8	-	-	-	8
13559 P/T Certified Teacher	-	0.33	-	0.33	-	-	-	0.33
5250 Exceptional Student Prog								
12558 Speech Therapist	0.5	-	0.5	-	-	-	0.5	-
12910 Chtr Sch Teacher	1	-	2	-	-	-	2	-
13559 P/T Certified Teacher	-	1	-	-	-	-	-	-
13684 Sch P/T Clerk Spec II	-	1	-	1	-	-	-	1
6120 Guidance Services								
12956 School Counselor	1	-	1	-	-	-	1	-
6200 Instruct Media Services								
12950 Teacher Assistant	1	-	1	-	-	-	1	-
12957 Media Specialist	1	-	1	-	-	-	1	-
7300 School Administration								
12125 Sch Clerical Spec I	2.5	-	2.5	-	-	-	2.5	-
12136 Sch Micro Computer Technician	0.5	-	0.5	-	0.5	-	1	-
12138 Sch Clerical Spec II	1	-	1	-	-	-	1	-
12951 Registrar	0.33	-	0.33	-	-	-	0.33	-
12952 Bookkeeper	0.5	-	0.5	-	-	-	0.5	-
12953 Assistant Principal	1	-	1	-	-	-	1	-
12969 Principal West Campus	0.5	-	0.5	-	-	-	0.5	-
13554 P/T Teacher Assistant	-	25	-	1	-	-	-	1
9102 Child Care Supervision								
13190 P/T After School Director	-	2	-	2	-	-	-	2
13403 P/T Bookkeeper	-	1	-	1	-	-	-	1
13556 P/T After School Care	-	15	-	15	-	-2	-	13
13683 Sch P/T Clerk Spec I	-	1	-	1	-	-	-	1
Total 551 Elementary West Campus	40.43	47.00	41.43	44.00	0.50	-1.00	41.93	43.00

Elementary Central Campus

	2007-0 Actual Pos	-	2008- Existing Po		2009 New Pos	-	2009-10 Total Positions	
School Function Job Class	FT	PT	FT	PT	FT	PT	FT	PT
5101 K-3 Basic								
12910 Chtr Sch Teacher	19.35	-	19.35	-	-	-	19.35	-
13554 P/T Teacher Assistant	-	-	-	14	-	-	-	14
13559 P/T Certified Teacher	-	-	-	-	-	1	-	1
5102 4-8 Basic								
12910 Chtr Sch Teacher	9.65	-	9.65	-	-	-	9.65	-
13554 P/T Teacher Assistant	-	-	-	8	-	-	-	8
5250 Exceptional Student Prog								
12138 Sch Clerical Spec II	0.33	-	0.33	-	-	-	0.33	-
12558 Speech Therapist	0.5	-	0.5	-	-	-	0.5	-
12910 Chtr Sch Teacher	3	-	3	-	-	-	3	-
6120 Guidance Services								
12956 School Counselor	1	-	1	-	-	-	1	-
6200 Instruct Media Services	_						_	
12957 Media Specialist	1	-	1	-	-	-	1	-
7300 School Administration	_		_				_	
12125 Sch Clerical Spec I	3	-	3	-	-	-	3	-
12133 Sch Administrative Coor I	0.5	-	0.5	-	-	-	0.5	-
12137 Charter Schools IT Systems Adm		-	0.35	-	-	-	0.35	-
12138 Sch Clerical Spec II	1.5	-	1.5	-	-	-	1.5	-
12951 Registrar	0.34	-	0.34	-	-	-	0.34	-
12952 Bookkeeper	0.5	-	0.5	-	-	-	0.5	-
12953 Assistant Principal	1	-	1	-	-	-	1	-
12970 Principal Central Campus	0.5	-	0.5	-	-	-	0.5	-
13554 P/T Teacher Assistant	-	24	-	-	-	-	-	-
9102 Child Care Supervision								
13190 P/T After School Director	-	2	-	2	-	-	-	2
13403 P/T Bookkeeper	-	1	-	1	-	-	-	1
13556 P/T After School Care	-	15	-	15	-	-	-	15
13683 Sch P/T Clerk Spec I	-	1	-	1	-	-	-	1
Total 552 Elementary Central Campus	42.52	43.00	42.52	41.00	0.00	1.00	42.52	42.00

City of Pembroke Pines, Florida Florida State University Sponsored Charter School

Total FSU Charter Elementary School

	2007-0 Actual Pos		2008- Existing Po		2009-1 New Posi		2009- Total Pos	
School Function Job Class	FT	PT	FT	PT	FT	PT	FT	PT
5101 K-3 Basic								
12910 Chtr Sch Teacher	19.35	-	23.35	-	-	-	23.35	-
13554 P/T Teacher Assistant	-	-	-	14	-	-	-	14
5102 4-8 Basic								
12910 Chtr Sch Teacher	9.65	-	11.65	-	-	-	11.65	-
13554 P/T Teacher Assistant	-	-	-	8	-	-	-	8
5250 Exceptional Student Prog								
12125 Sch Clerical Spec I	1	-	1	-	-	-	1	-
12558 Speech Therapist	-	-	1	-	-	-	1	-
12910 Chtr Sch Teacher	3	-	6	-	-1	-	5	-
12950 Teacher Assistant	2	-	3	-	-3	-	-	-
13554 P/T Teacher Assistant	-	2	-	2	-	1	-	3
6120 Guidance Services								
12956 School Counselor	1	-	1	-	-	-	1	-
6200 Instruct Media Services								
12957 Media Specialist	1	-	1	-	-	-	1	-
7300 School Administration								
12125 Sch Clerical Spec I	1	-	1	-	-	-	1	-
12133 Sch Administrative Coor I	1	-	1	-	-	-	1	-
12135 Sch Systems Analyst	0.5	-	0.5	-	-	-	0.5	-
12137 Charter Schools IT Systems Adr	n 0.15	-	0.15	-	-	-	0.15	-
12138 Sch Clerical Spec II	2	-	2	-	-	-	2	-
12719 Information Technology Director	r 0.25	-	0.25	-	-	-	0.25	-
12951 Registrar	1	-	1	-	-	-	1	-
12952 Bookkeeper	1	-	1	-	-	-	1	-
12953 Assistant Principal	1	-	1	-	-	-	1	-
12973 Principal Pembroke Shores	1	-	1	-	-	-	1	-
13554 P/T Teacher Assistant	-	24	-	-	-	-	-	-
13683 Sch P/T Clerk Spec I	-	1	-	1	-	-	-	1
9102 Child Care Supervision								
13190 P/T After School Director	-	2	-	2	-	-	-	2
13403 P/T Bookkeeper	-	1	-	1	-	-	-	1
13556 P/T After School Care	-	15	-	17	-	-4	-	13
13683 Sch P/T Clerk Spec I	-	1	-	1	-	-	-	1
Total 173 FSU Charter Elementary School	45.90	46.00	56.90	46.00	-4.00	-3.00	52.90	43.00

Total Charter Middle School

	2007-0 Actual Pos	-	2008-09 Existing Positions		2009-10 New Positions		2009-10 Total Positions	
School Function Job Class	FT	PT	FT	PT	FT	PT	FT	PT
5102 4-8 Basic								
12910 Chtr Sch Teacher	59.65	-	59.65	-	-	-	59.65	-
12950 Teacher Assistant	7	-	7	-	-	-	7	-
13554 P/T Teacher Assistant	-	5	-	5	-	-	-	5
13559 P/T Certified Teacher	-	-	-	-	-	2	-	2
5250 Exceptional Student Prog								
12138 Sch Clerical Spec II	0.33	-	0.33	-	-	-	0.33	-
12558 Speech Therapist	1	-	1	-	-	-	1	-
12910 Chtr Sch Teacher	4.75	-	4.75	-	-	-	4.75	-
6120 Guidance Services								
12125 Sch Clerical Spec I	1	-	1	-	-	-	1	-
12956 School Counselor	2	-	2	-	-	-	2	-
6200 Instruct Media Services								
12957 Media Specialist	2	-	2	-	-	-	2	-
13683 Sch P/T Clerk Spec I	-	2	-	2	-	-	-	2
7300 School Administration								
12125 Sch Clerical Spec I	6.5	-	6.5	-	-	-	6.5	-
12133 Sch Administrative Coor I	1.5	-	1.5	-	-	-	1.5	-
12136 Sch Micro Computer Technician	0.5	-	0.5	-	-	-	0.5	-
12137 Charter Schools IT Systems Adm		-	0.35	-	-	-	0.35	-
12138 Sch Clerical Spec II	1.5	-	1.5	-	-	-	1.5	-
12155 Sch Administrative Assistant I	1	-	1	-	-	-	1	-
12719 Information Technology Director		-	0.25	-	-	-	0.25	-
12951 Registrar	1	-	1	-	-	-	1	-
12952 Bookkeeper	1	-	1	-	-	-	1	-
12953 Assistant Principal	2	-	2	-	-	-	2	-
12969 Principal West Campus	0.5	-	0.5	-	-	-	0.5	-
12970 Principal Central Campus	0.5	-	0.5	-	-	-	0.5	-
Total 171 Charter Middle School	94.33	7.00	94.33	7.00	0.00	2.00	94.33	9.00

Middle West Campus

	2007-08 Actual Pos		2008- Existing Po		2009- New Pos		2009- Total Pos	-
School Function Job Class	FT	PT	FT	PT	FT	PT	FT	PT
5102 4-8 Basic								
12910 Chtr Sch Teacher	29.65	-	29.65	-	-	-	29.65	-
12950 Teacher Assistant	5	-	5	-	-	-	5	-
13554 P/T Teacher Assistant	-	1	-	1	-	-	-	1
13559 P/T Certified Teacher	-	-	-	-	-	1	-	1
5250 Exceptional Student Prog								
12558 Speech Therapist	0.5	-	0.5	-	-	-	0.5	-
12910 Chtr Sch Teacher	2.75	-	2.75	-	-	-	2.75	-
6120 Guidance Services								
12125 Sch Clerical Spec I	1	-	1	-	-	-	1	-
12956 School Counselor	1	-	1	-	-	-	1	-
6200 Instruct Media Services								
12957 Media Specialist	1	-	1	-	-	-	1	-
13683 Sch P/T Clerk Spec I	-	1	-	1	-	-	-	1
7300 School Administration								
12125 Sch Clerical Spec I	3	-	3	-	-	-	3	-
12133 Sch Administrative Coor I	1	-	1	-	-	-	1	-
12136 Sch Micro Computer Technician	0.5	-	0.5	-	-	-	0.5	-
12155 Sch Administrative Assistant I	1	-	1	-	-	-	1	-
12719 Information Technology Director		-	0.25	-	-	-	0.25	-
12951 Registrar	0.5	-	0.5	-	-	-	0.5	-
12952 Bookkeeper	0.5	-	0.5	-	-	-	0.5	-
12953 Assistant Principal	1	-	1	-	-	-	1	-
12969 Principal West Campus	0.5	-	0.5	-	-	-	0.5	-
Total 553 Middle West Campus	49.15	2.00	49.15	2.00	0.00	1.00	49.15	3.00

Middle Central Campus

	2007-0 Actual Pos	_	2008-09 Existing Positions		2009-10 New Positions		2009-10 Total Positions	
School Function Job Class	FT	PT	FT	PT	FT	PT	FT	PT
5102 4-8 Basic								
12910 Chtr Sch Teacher	30	-	30	-	-	-	30	-
12950 Teacher Assistant	2	-	2	-	-	-	2	-
13554 P/T Teacher Assistant	-	4	-	4	-	-	-	4
13559 P/T Certified Teacher	-	-	-	-	-	1	-	1
5250 Exceptional Student Prog								
12138 Sch Clerical Spec II	0.33	-	0.33	-	-	-	0.33	-
12558 Speech Therapist	0.5	-	0.5	-	-	-	0.5	-
12910 Chtr Sch Teacher	2	-	2	-	-	-	2	-
6120 Guidance Services								
12956 School Counselor	1	-	1	-	-	-	1	-
6200 Instruct Media Services								
12957 Media Specialist	1	-	1	-	-	-	1	-
13683 Sch P/T Clerk Spec I	-	1	-	1	-	-	-	1
7300 School Administration								
12125 Sch Clerical Spec I	3.5	-	3.5	-	-	-	3.5	-
12133 Sch Administrative Coor I	0.5	-	0.5	-	-	-	0.5	-
12137 Charter Schools IT Systems Adm	າ 0.35	-	0.35	-	-	-	0.35	-
12138 Sch Clerical Spec II	1.5	-	1.5	-	-	-	1.5	-
12951 Registrar	0.5	-	0.5	-	-	-	0.5	-
12952 Bookkeeper	0.5	-	0.5	-	-	-	0.5	-
12953 Assistant Principal	1	-	1	-	-	-	1	-
12970 Principal Central Campus	0.5	-	0.5	-	-	-	0.5	-
Total 554 Middle Central Campus	45.18	5.00	45.18	5.00	0.00	1.00	45.18	6.00

Total Charter High School

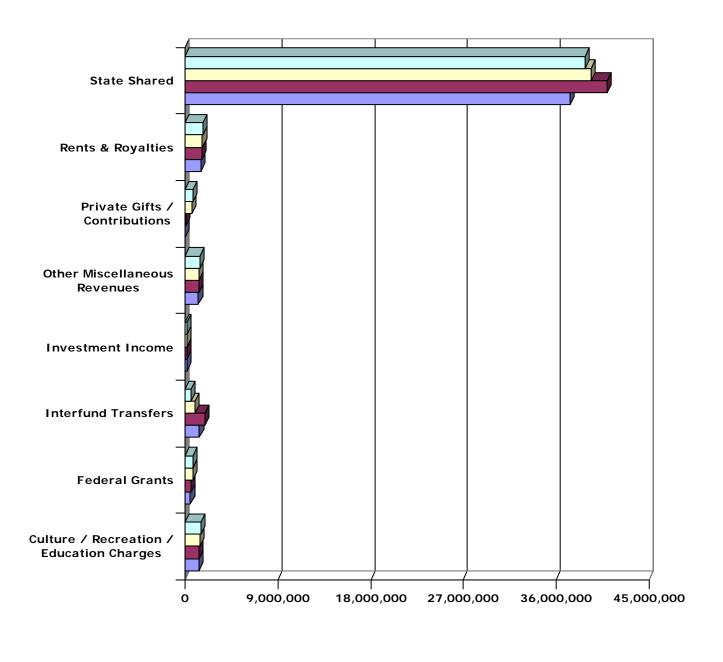
	2007-0 Actual Pos		2008-09 Existing Positions		2009-10 New Positions		2009-10 Total Positions	
School Function Job Class	FT	PT	FT	PT	FT	PT	FT	PT
5103 9-12 Basic								
12910 Chtr Sch Teacher	84	-	84	-	_	-	84	_
13559 P/T Certified Teacher	-	2	-	2	_	_	-	2
5130 Intensive English/Esol								_
12558 Speech Therapist	0.5	-	-	_	-	-	-	-
5250 Exceptional Student Prog	0.0							
12125 Sch Clerical Spec I	1	-	1	-	_	-	1	-
12558 Speech Therapist	0.5	-	<u>-</u>	_	_	-	-	_
12910 Chtr Sch Teacher	1	-	1	_	-	-	1	_
13559 P/T Certified Teacher	-	-	-	-	_	1	-	1
5300 Vocational 6-12								
12910 Chtr Sch Teacher	4	-	4	_	-1	-	3	-
6120 Guidance Services			•		·			
12125 Sch Clerical Spec I	1	-	1	-	_	-	1	-
12910 Chtr Sch Teacher	1	-	1	_	_	_	1	_
12941 High School Registrar	1	_	1	_	-	_	1	_
12943 Guidance Director	-	-	-	-	1	_	1	_
12956 School Counselor	5	-	5	-	-2	_	3	-
6200 Instruct Media Services								
12950 Teacher Assistant	1	-	1	-	-	-	1	-
12957 Media Specialist	1	-	1	-	-	_	1	-
6303 ESE Specialist								
12935 ESE Specialist	1	-	1	_	-	-	1	_
7300 School Administration			·				•	
12125 Sch Clerical Spec I	3	-	4	_	-	-	4	-
12136 Sch Micro Computer Technician	1	-	1	_	0.5	-	1.5	_
12137 Charter Schools IT Systems Adm	=	-	0.15	-	-	_	0.15	_
12142 Sch Clerical Aide	1	-	-	-	-	-	-	-
12719 Information Technology Director	0.25	-	0.25	-	-	-	0.25	-
12942 High School Assistant Principal	3	-	3	-	-	-	3	-
12949 Behavior Specialist	2	-	2	-	-	-	2	-
12952 Bookkeeper	1	-	1	-	-	-	1	-
12954 Principal High School	1	-	1	-	-	-	1	-
12960 Receptionist	1	-	1	-	-	-	1	-
7900 Operation of Plant								
12961 Security	4	-	4	-	-	-	4	-
Total 172 Charter High School	119.40	2.00	118.40	2.00	-1.50	1.00	116.90	3.00

Projected Changes in Fund Balance - All Funds								
Projected								
	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget				
Revenues	Actual	Actual	Buuget	Budget				
Activity Fees	0	0	0	172,690				
Intergovermental Revenue	37,914,778	41,494,932	40,112,760	39,575,897				
Charges for Services	1,317,725	1,347,564	1,458,180	1,530,270				
Investment Income	170,704	179,973	196,620	164,500				
Miscellaneous Revenues	1,305,735	1,448,665	2,026,038	2,243,165				
Rents & Royalties	1,547,418	1,625,945	1,696,408	1,714,860				
Total Revenues	42,256,360	46,097,078	45,490,006	45,401,382				
Expenditures								
K-3 Basic	4,997,032	5,092,186	6,905,019	7,098,094				
4-8 Basic	6,835,893	6,993,238	8,091,818	8,271,541				
9-12 Basic	5,226,267	5,348,106	5,952,626	6,129,013				
Intensive English/Esol	40,232	6,236	9,488	2,694				
Exceptional Student Prog	1,417,580	1,532,909	1,896,494	1,947,370				
Vocational 6-12	235,600	275,533	287,943	254,555				
Substitute Teachers	273,454	290,529	379,770	341,928				
School/Other	12,651	16,900	14,100	23,502				
Guidance Services	928,184	950,287	1,043,806	1,013,935				
Instruct Media Services	565,448	680,939	823,751	809,099				
ESE Specialist	64,553	65,583	70,603	67,927				
Instructional Staff Training ser	18,079	28,851	81,762	68,622				
School Administration	5,526,188	5,193,079	4,707,543	5,061,195				
Facilities Acquisition & Constr	6,773,125	6,059,889	6,501,012	6,516,482				
Pupil Transfer Services	1,685,374	1,714,472	1,686,832	1,807,078				
Operation of Plant	7,146,859	7,212,626	7,608,078	7,969,766				
Child Care Supervision	488,456	527,163	647,208	583,771				
Athletics	167,842	207,865	240,501	221,792				
Total Expenditures	42,402,817	42,196,389	46,948,354	48,188,364				
Excess (deficiency) of revenues over expenditures	(150,164)	3,900,689	(1,458,348)	(2,786,982)				
Other Financing sources (use	s)							
Transfers out	(1,130,006)	(1,700,000)	(343,220)					
Transfers in	1,394,538	1,951,930	983,655	589,146				
Total Other Financing sources (uses)	264,532	251,930	640,435	589,146				
Net Change in Fund Balance	114,368	4,152,619	(817,913)	(2,197,836)				
Fund balances, beginning	1,126,275	1,240,643	5,393,263	4,575,350				
Fund balances, ending	1,240,643	5,393,263	4,575,350	2,377,514				

Note:

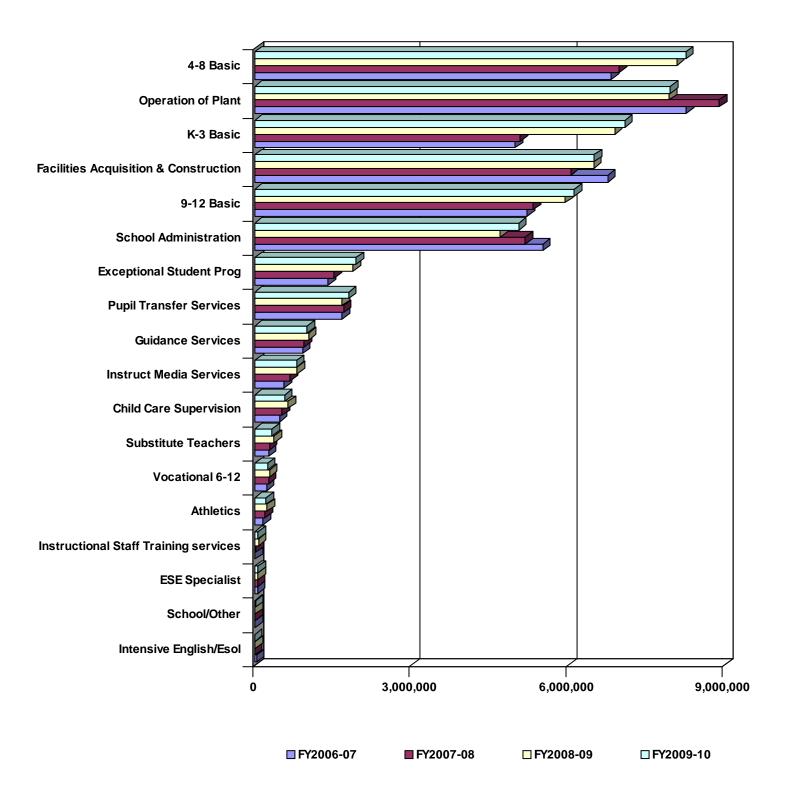
In FY's 2009 & 2010, the deficit is due to insufficient funding of Capital Outlay and Base Student Allocation by the Department of Education (see pg#25, 38-39 for FY10 explanation of these revenues). The unaudited fund balance as of June 30, 2009 is \$5,393,263 for all funds combined.

Revenues for All Funds



■2006-07 **■**2007-08 **■**2008-09 **■**2009-10

Expenditures for All Funds



City of Pembroke Pines Charter Schools Transfer From / To Schedule for 2009-2010 Budget

Fund	Transfer From	Transfer To
General Fund*	\$589,146	
Elementary Schools		
Middle Schools		\$589,146
High School		
FSU Elementary		

^{*} Anticipated profits from the Early Learning Centers

Expenditure Category Matrix

2008-09 Budget

2009-10 Budget

	Personnel	Operating	Capital and Other	Total	Personnel	Operating	Capital and Other	Total
Elementary East Can	npus							
K-3 Basic	1,802,631	156,544	4,000	1,963,175	1,879,582	108,178		1,987,760
4-8 Basic	796,904	79,252	2,000	878,156	800,997	58,610		859,607
Exceptional Student Prog	172,869	90,275	,	263,144	175,829	64,217		240,046
Substitute Teachers	70,138	,		70,138	41,126			41,126
Guidance Services	62,869	3,340		66,209	69,164	1,750		70,914
Instruct Media Services	90,536	21,790	1,200	113,526	76,238	21,274	1,200	98,712
Instructional Staff Training		7,530	,	7,530	-,	5,700	,	5,700
School Administration	526,863	98,218	19,200	644,281	549,116	115,006	36,100	700,222
Facilities Acquisition & Con	020,000	595,417	. 7/200	595,417	017,110	608,781	337.33	608,781
Pupil Transfer Services		234,276		234,276		250,297		250,297
Operation of Plant		805,458	586	806,044		898,366		898,366
Child Care Supervision	164,724	2,585	000	167,309	148,860	1,100		149,960
Project Total	3,687,534	2,094,685	26,986	5,809,205	3,740,912	2,133,279	37,300	5,911,491
% of Project	63.5%	36.1%	0.5%	100%	63.3%	36.1%	0.6%	100%
Fl								
Elementary West Car	-	400 :==				70		
K-3 Basic	1,539,319	122,179	4,000	1,665,498	1,619,328	79,368		1,698,696
4-8 Basic	758,050	62,990	2,000	823,040	784,648	46,490		831,138
Exceptional Student Prog	190,624	15,850		206,474	237,359	8,750		246,109
Substitute Teachers	50,164			50,164	35,250			35,250
Guidance Services	70,843	2,750		73,593	70,378	1,750		72,128
Instruct Media Services	126,015	15,200	2,000	143,215	133,460	16,000		149,460
Instructional Staff Training		6,500		6,500		5,390		5,390
School Administration	376,958	83,386	24,944	485,288	420,341	110,456	40,600	571,397
Facilities Acquisition & Con		422,571		422,571		350,049		350,049
Pupil Transfer Services		234,276		234,276		250,297		250,297
Operation of Plant		689,760	10,511	700,271		792,768		792,768
Child Care Supervision	159,002	2,250		161,252	142,315	4,450		146,765
Project Total	3,270,975	1,657,712	43,455	4,972,142	3,443,079	1,665,768	40,600	5,149,447
% of Project	65.8%	33.3%	0.9%	100%	66.9%	32.3%	0.8%	100%
Elementary Central (Campus							
K-3 Basic	1,501,236	125,450	4,000	1,630,686	1,578,439	83,010		1,661,449
4-8 Basic	674,728	60,810	2,000	737,538	706,345	52,585		758,930
Exceptional Student Prog	294,302	17,050		311,352	303,693	7,600		311,293
Substitute Teachers	45,698			45,698	44,650			44,650
Guidance Services	69,196	3,000		72,196	65,540	1,700		67,240
Instruct Media Services	74,401	17,500	2,500	94,401	81,686	15,200	2,000	98,886
Instructional Staff Training	,	11,900	,	11,900	2.7000	5,500	_,_55	5,500
School Administration	430,747	101,769	19,200	551,716	449,976	118,188	25,600	593,764
Facilities Acquisition & Con	.00,717	487,536	,200	487,536	,,,,	513,908	_5,550	513,908
Pupil Transfer Services		234,276		234,276		250,297		250,297
Operation of Plant		679,195	407	679,602		764,850		764,850
Child Care Supervision	150,778	2,150	407	152,928	149,474	3,900		153,374
Project Total	3,241,086	1,740,636	28,107	5,009,829	3,379,803	1,816,738	27,600	5,224,141
% of Project	64.7%	34.7%	0.6%	100%	64.7%	34.8%	0.5%	100%
Fund Total	10,199,595	5,493,033	98,548	15,791,176	10,563,794	5,615,785	105,500	16,285,079
		34.8%	0.6%	100%	64.9%			100%

Expenditure Category Matrix

2008-09 Budget

2009-10 Budget

	Personnel	Operating	Capital and Other	Total	Personnel	Operating	Capital and Other	Total
Middle West Campus	\$							
4-8 Basic	2,228,296	129,000	18,536	2,375,832	2,295,568	97,370	1,000	2,393,938
Intensive English/Esol		400		400		400		400
Exceptional Student Prog	236,011	2,250		238,261	250,420	2,250		252,670
Substitute Teachers	35,258			35,258	35,250			35,250
Guidance Services	94,394	4,300		98,694	106,387	2,300		108,687
Instruct Media Services	105,623	43,550		149,173	121,331	42,950		164,281
Instructional Staff Training		13,500		13,500		3,000		3,000
School Administration	476,371	95,229	26,068	597,668	489,538	111,493	28,000	629,031
Facilities Acquisition & Con		666,106		666,106		638,203		638,203
Pupil Transfer Services		237,076		237,076		253,471		253,471
Operation of Plant		761,952	580	762,532		860,302		860,302
Athletics	12,646			12,646	12,648			12,648
Project Total	3,188,599	1,953,363	45,184	5,187,146	3,311,142	2,011,739	29,000	5,351,881
% of Project	61.5%	37.7%	0.9%	100%	61.9%	37.6%	0.5%	100%
Middle Central Camp	ous							
4-8 Basic	2,279,666	152,570	16,750	2,448,986	2,420,524	117,270	2,000	2,539,794
Intensive English/Esol		1,500		1,500		1,500		1,500
Exceptional Student Prog	177,711	2,050		179,761	173,287	800		174,087
Substitute Teachers	60,738			60,738	58,750			58,750
Guidance Services	64,693	3,700		68,393	62,385	2,200		64,585
Instruct Media Services	76,376	41,605		117,981	77,563	32,825		110,388
Instructional Staff Training		10,000		10,000		5,800		5,800
School Administration	442,615	104,050	19,200	565,865	468,984	120,993	28,000	617,977
Facilities Acquisition & Con		467,052		467,052		487,041		487,041
Pupil Transfer Services		237,076		237,076		253,471		253,471
Operation of Plant		731,098	588	731,686		819,514		819,514
Athletics	18,766			18,766	18,767			18,767
Project Total	3,120,565	1,750,701	36,538	4,907,804	3,280,260	1,841,414	30,000	5,151,674
% of Project	63.6%	35.7%	0.7%	100%	63.7%	35.7%	0.6%	100%
Fund Total	6,309,164	3,704,064	81,722	10,094,950	6,591,402	3,853,153	59,000	10,503,555
% of Fund	62.5%	36.7%	0.8%	100%	62.8%	36.7%	0.6%	100%

Expenditure Category Matrix

2008-09 Budget

2009-10 Budget

	Personnel	Operating	Capital and Other	Total	Personnel	Operating	Capital and Other	Total
Charter High School								
9-12 Basic	5,538,721	386,905	27,000	5,952,626	5,787,606	314,407	27,000	6,129,013
Intensive English/Esol	7,588			7,588	794			794
Exceptional Student Prog	110,624	13,750		124,374	138,248	23,350		161,598
Vocational 6-12	265,993	18,950	3,000	287,943	245,905	8,650		254,555
Substitute Teachers	47,634			47,634	58,750			58,750
School/Other	14,100			14,100	23,502			23,502
Guidance Services	561,580	5,000		566,580	553,413	4,800		558,213
Instruct Media Services	77,750	31,595		109,345	75,679	32,170		107,849
ESE Specialist	70,603			70,603	67,927			67,927
Instructional Staff Training		23,982		23,982		36,882		36,882
School Administration	957,040	161,037	41,000	1,159,077	1,037,479	144,875	38,300	1,220,654
Facilities Acquisition & Con		3,055,286		3,055,286		3,063,767		3,063,767
Pupil Transfer Services		266,476		266,476		292,474		292,474
Operation of Plant	123,153	2,712,509	345,081	3,180,743	125,861	2,598,014		2,723,875
Athletics	58,915	144,374	5,800	209,089	52,085	138,292		190,377
Fund Total	7,833,701	6,819,864	421,881	15,075,446	8,167,249	6,657,681	65,300	14,890,230
% of Fund	52.0%	45.2%	2.8%	100%	54.8%	44.7%	0.4%	100%

Pembroke Pines - FSU	J Charter E	lementary	School					
K-3 Basic	1,498,609	143,051	4,000	1,645,660	1,680,605	69,584		1,750,189
4-8 Basic	750,700	75,566	2,000	828,266	858,104	28,030	2,000	888,134
Exceptional Student Prog	439,248	133,880		573,128	498,027	63,540		561,567
Substitute Teachers	70,140			70,140	68,152			68,152
Guidance Services	95,641	2,500		98,141	71,718	450		72,168
Instruct Media Services	73,506	22,604		96,110	70,851	8,672		79,523
Instructional Staff Training		8,350		8,350		6,350		6,350
School Administration	562,043	108,405	33,200	703,648	589,212	121,038	17,900	728,150
Facilities Acquisition & Con		807,044		807,044		854,733		854,733
Pupil Transfer Services		243,376		243,376		256,771		256,771
Operation of Plant		1,089,953	467	1,090,420		1,110,091		1,110,091
Child Care Supervision	160,034	5,685		165,719	128,622	5,050		133,672
Fund Total	3,649,921	2,640,414	39,667	6,330,002	3,965,291	2,524,309	19,900	6,509,500
% of Fund	57.7%	41.7%	0.6%	100%	60.9%	38.8%	0.3%	100%

TOTAL BUDGET	27,992,381	18,657,375	641,818	47,291,574	29,287,736	18,650,928	249,700	48,188,364
% OF TOTAL BUDGET	59.2%	39.5%	1 4%	100%	60.8%	38 7%	0.5%	100%

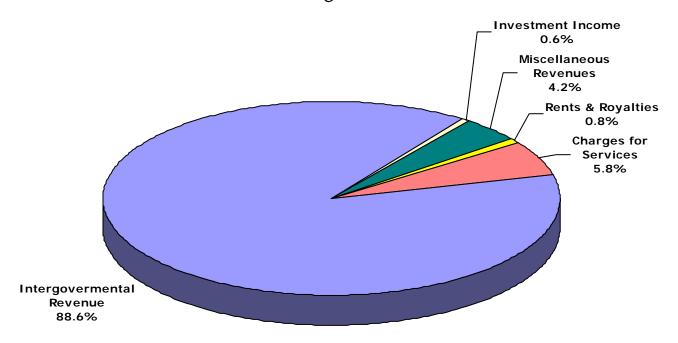
Projected Changes in Fund Balances - Fund 170 Charter Elementary Schools

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Revenues				
Intergovermental Revenue	12,176,509	13,574,648	13,499,469	3,681,626
Charges for Services	798,222	813,156	855,711	892,286
Investment Income	87,021	84,947	100,000	100,000
Miscellaneous Revenues	363,190	382,743	580,163	645,303
Rents & Royalties	95,961	112,095	117,256	117,398
Total Revenues	13,520,903	14,967,588	15,152,599	15,436,613
Expenditures				
K-3 Basic	3,803,218	3,906,989	5,259,359	5,347,905
4-8 Basic	1,826,304	1,902,434	2,438,734	2,449,675
Exceptional Student Prog	502,829	626,869	780,970	797,448
Substitute Teachers	107,739	104,564	166,000	121,026
Guidance Services	180,784	188,072	211,998	210,282
Instruct Media Services	175,279	277,720	351,142	347,058
Instructional Staff Training ser	7,621	9,235	25,930	16,590
School Administration	2,370,004	2,243,103	1,681,285	1,865,383
Facilities Acquisition & Constr	1,385,923	1,131,080	1,505,524	1,472,738
Pupil Transfer Services	719,455	709,572	702,828	750,891
Operation of Plant	2,025,038	2,020,798	2,185,917	2,455,984
Child Care Supervision	344,837	376,050	481,489	450,099
Total Expenditures	13,449,034	13,496,485	15,791,176	16,285,079
Excess (deficiency) of revenues over expenditures	71,869	1,471,102	(638,577)	(848,466)
Other Financing sources (uses	s)			
Transfers out	(495,457)	-	-	-
Transfers in	423,587	1,076,424	78,135	-
Total Other Financing sources (uses)	(71,869)	1,076,424	78,135	-
Net Change in Fund Balance	-	2,547,526	(560,442)	(848,466)
Fund balances, beginning	912,426	912,426	3,459,953	2,899,511
Fund balances, ending	912,426	3,459,953	2,899,511	2,051,045

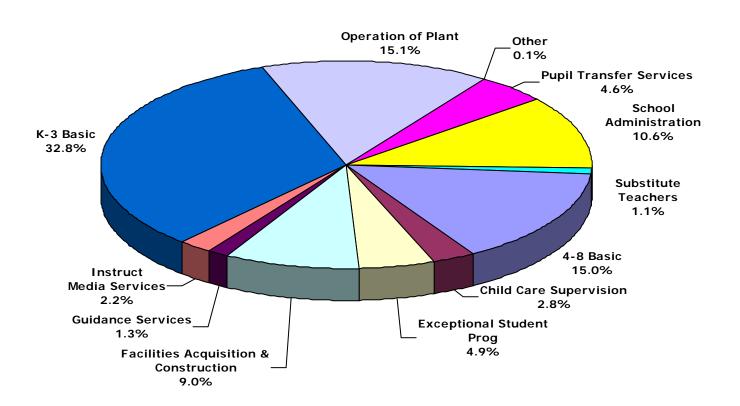
Note:

In FY's 2009 & 2010, the deficit is due to insufficient funding of Capital Outlay and Base Student Allocation by the Department of Education (see pg#25, 38-39 for FY10 explanation of these revenues). The unaudited fund balance as of June 30, 2009 is \$3,459,953.

Charter Elementary School Revenues



Charter Elementary School Expenditures



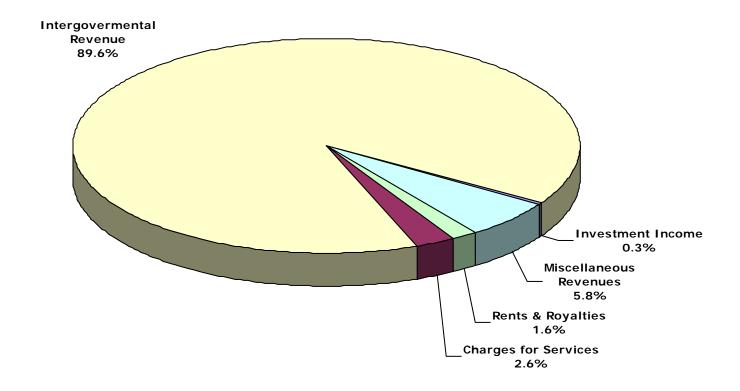
Projected Changes in Fund Balances - Fund 171 Charter Middle Schools

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Revenues				
Intergovermental Revenue	8,057,268	9,132,097	8,342,109	8,163,441
Charges for Services	168,342	193,855	218,190	238,776
Investment Income	23,598	30,020	35,000	30,000
Miscellaneous Revenues	293,478	322,397	447,540	526,648
Rents & Royalties	131,209	142,201	146,591	147,934
Total Revenues	8,673,894	9,820,570	9,189,430	9,106,799
Expenditures				
4-8 Basic	4,400,027	4,489,794	4,824,818	4,933,732
Intensive English/Esol	0	0	1,900	1,900
Exceptional Student Prog	354,738	409,979	418,022	426,757
Substitute Teachers	86,130	95,467	95,996	94,000
Guidance Services	153,807	156,585	167,087	173,272
Instruct Media Services	238,549	243,005	267,154	274,669
Instructional Staff Training ser	9,783	13,760	23,500	8,800
School Administration	1,141,384	1,067,720	1,163,533	1,247,008
Facilities Acquisition & Constr	1,374,223	1,205,505	1,133,158	1,125,244
Pupil Transfer Services	471,682	485,102	474,152	506,942
Operation of Plant	1,414,469	1,440,568	1,494,218	1,679,816
Athletics	0	31,521	31,412	31,415
Total Expenditures	9,644,790	9,639,006	10,094,950	10,503,555
Excess (deficiency) of revenues over expenditures	(970,896)	181,564	(905,520)	(1,396,756)
Other Financing sources (uses	5)			
Transfers in	970,951	875,506	905,520	589,146
Total Other Financing sources (uses)	970,951	875,506	905,520	589,146
Net Change in Fund Balance	55	1,057,070	-	(807,610)
Fund balances, beginning	190,509	190,564	1,247,634	1,247,634
Fund balances, ending	190,564	1,247,634	1,247,634	440,024

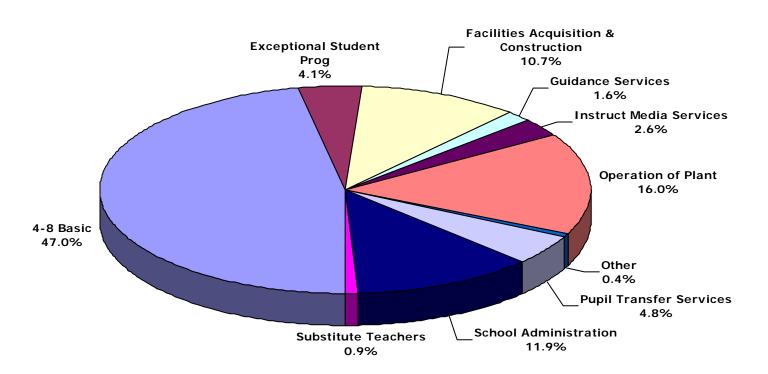
Note:

In FY's 2009 & 2010, the deficit is due to insufficient funding of Capital Outlay and Base Student Allocation by the Department of Education (see pg#25, 38-39 for FY10 explanation of these revenues). The unaudited fund balance as of June 30, 2009 is \$1,247,634.

Charter Middle School Revenues



Charter Middle School Expenditures

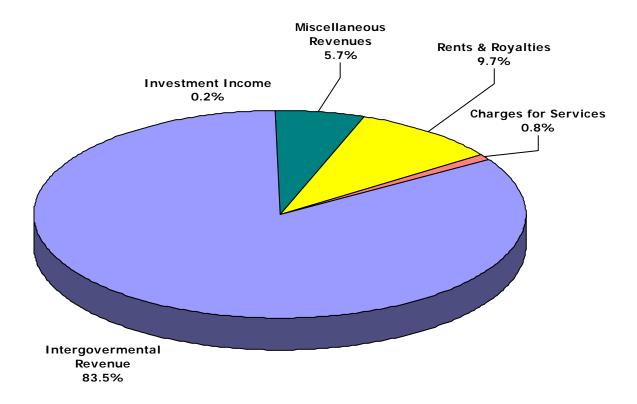


	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Revenues				
Intergovermental Revenue	12,842,679	13,679,154	12,734,091	2,012,801
Charges for Services	79,960	90,934	101,822	111,429
Investment Income	60,086	59,323	57,500	30,000
Miscellaneous Revenues	544,035	567,022	803,830	825,768
Rents & Royalties	1,272,836	1,323,685	1,378,203	1,401,142
Total Revenues	14,799,596	15,720,118	15,075,446	14,381,140
Expenditures				
9-12 Basic	5,226,267	5,348,106	5,952,626	6,129,013
Intensive English/Esol	40,232	6,236	7,588	794
Exceptional Student Prog	148,731	124,347	124,374	161,598
Vocational 6-12	235,600	275,533	287,943	254,555
Substitute Teachers	38,474	51,093	47,634	58,750
School/Other	12,651	16,900	14,100	23,502
Guidance Services	499,538	507,821	566,580	558,213
Instruct Media Services	98,122	92,023	109,345	107,849
ESE Specialist	64,553	65,583	70,603	67,927
Instructional Staff Training ser	675	4,911	23,982	36,882
School Administration	1,146,681	1,031,479	1,159,077	1,220,654
Facilities Acquisition & Constr	3,475,970	3,183,730	3,055,286	3,063,767
Pupil Transfer Services	254,679	271,051	266,476	292,474
Operation of Plant	2,755,034	2,705,972	2,837,523	2,723,875
Athletics	167,842	176,343	209,089	190,377
Total Expenditures	14,165,047	13,861,128	14,732,226	14,890,230
Excess (deficiency) of revenues over expenditures	634,549	1,858,990	343,220	(509,090)
Other Financing sources (uses	s)			
Transfers out	(634,549)	(1,700,000)	(343,220)	-
Total Other Financing sources (uses)	(634,549)	(1,700,000)	(343,220)	-
Net Change in Fund Balance	-	158,990	-	(509,090)
Fund balances, beginning	-	-	158,990	158,990
Fund balances, ending	-	158,990	158,990	(350,100)

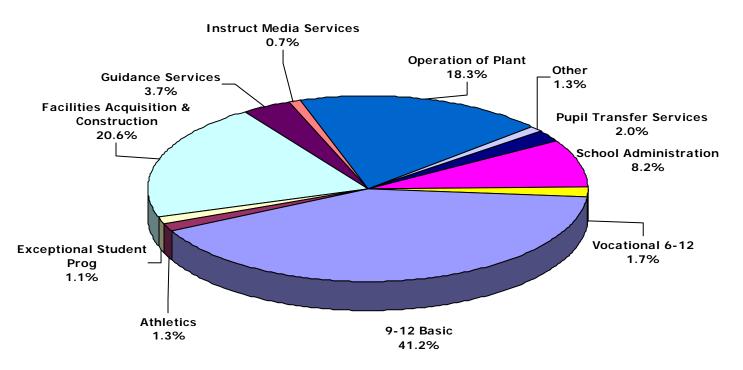
Note:

In FY's 2009 & 2010, the deficit is due to insufficient funding of Capital Outlay and Base Student Allocation by the Department of Education (see pg#25, 38-39 for FY10 explanation of these revenues). The unaudited fund balance as of June 30, 2009 is \$158,990.

Charter High School Revenues



Charter High School Expenditures

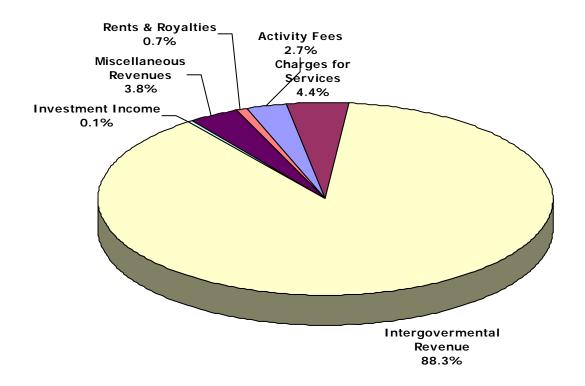


	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Revenues				
Activity Fees	0	0	0	172,690
Intergovermental Revenue	4,838,321	5,109,033	5,537,091	5,718,029
Charges for Services	271,201	249,619	282,457	287,779
Investment Income	0	5,683	4,120	4,500
Miscellaneous Revenues	105,032	176,503	194,505	245,446
Rents & Royalties	47,412	47,964	54,358	48,386
Total Revenues	5,261,966	5,588,803	6,072,531	6,476,830
Expenditures				
K-3 Basic	1,193,814	1,185,197	1,645,660	1,750,189
4-8 Basic	609,562	601,010	828,266	888,134
Exceptional Student Prog	411,282	371,714	573,128	561,567
Substitute Teachers	41,111	39,406	70,140	68,152
Guidance Services	94,056	97,809	98,141	72,168
Instruct Media Services	53,498	68,191	96,110	79,523
Instructional Staff Training ser	0	945	8,350	6,350
School Administration	868,118	850,776	703,648	728,150
Facilities Acquisition & Constr	537,010	539,574	807,044	854,733
Pupil Transfer Services	239,559	248,746	243,376	256,771
Operation of Plant	952,319	1,045,287	1,090,420	1,110,091
Child Care Supervision	143,618	151,113	165,719	133,672
Debt Services	3,706	0	0	0
Total Expenditures	5,147,653	5,199,769	6,330,002	6,509,500
Excess (deficiency) of revenues over expenditures	114,313	389,033	(257,471)	(32,670)
Other Financing sources (uses	-	_	_	-
Transfers in	-	-	-	-
Total Other Financing sources (uses)	-	-	-	
Net Change in Fund Balance	114,313	389,033	(257,471)	(32,670)
Fund balances, beginning	23,340	137,653	526,686	269,215
Fund balances, ending	137,653	526,686	269,215	236,545

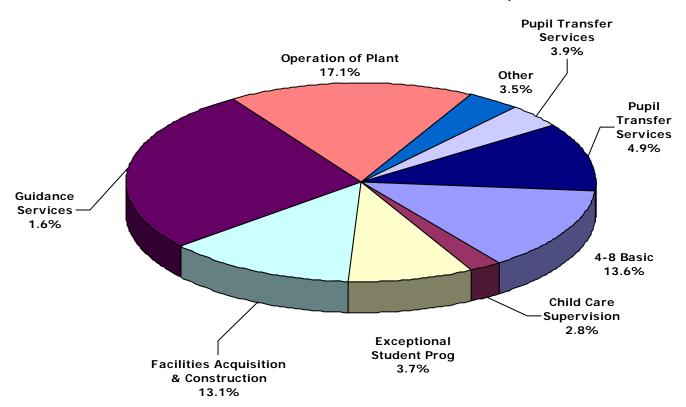
Note:

In FY's 2009 & 2010, the deficit is due to insufficient funding of Capital Outlay and Base Student Allocation by the Department of Education (see pg#25, 38-39 for FY10 explanation of these revenues). The unaudited fund balance as of June 30, 2009 is \$526,686.

FSU Charter Elementary School Revenues

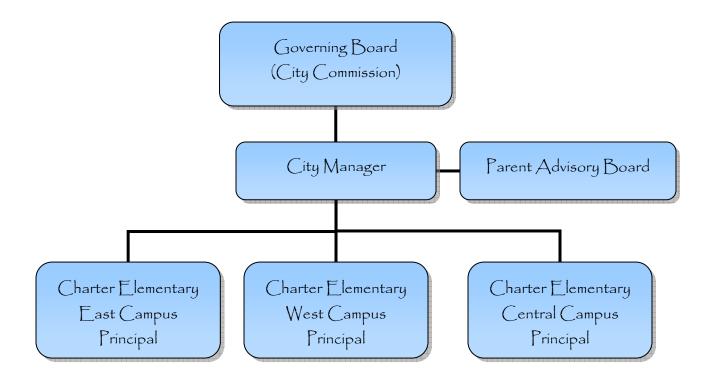


FSU Charter Elementary School Expenditures





CHARTER ELEMENTARY SCHOOL ORGANIZATIONAL CHART





Charter Elementary School

Mission

The mission of the Pembroke Pines Charter Elementary School is to provide an environment where all students can learn, achieve, and develop confidence to meet the challenges of a changing and complex society.

Goals

Academic Growth - Students will demonstrate high academic achievement in reading, writing skills, science, and mathematics as dictated by the Next Generation Sunshine State Standards.

Character Development - Students will experience growth development in socio-cultural, inter-personal, and character development based on the cooperative efforts of administration, faculty, and parents.

Cultural Diversity - Students will develop an understanding of and an appreciation for the outstanding contributions that various cultural and ethnic groups have made to the development of society.

Human Resources - Pembroke Pines Charter Schools will improve organizational communication across campuses focusing on the effective horizontal and vertical alignment of curriculum.

Health and Safety – The Pembroke Pines Charter Schools will implement strategies to improve students' and parents' awareness of student health and fitness, and will implement a safety plan to ensure the safety and security of the school site, students, and staff.

Objectives

Reading - By May 2010, 75% or higher of the students in grades 3, 4, and 5 meeting the criteria of DOE Administrative Rule 6A-1.09981 who scored in the lowest 25th percent will demonstrate learning gains as measured by the FCAT Reading Assessment.

Reading - By May 2010, 92% or higher of the students in grades 3, 4, and 5 meeting the criteria of DOE Administrative Rule 6A-1.09981 will score at or above grade level on the 2008 FCAT Reading Assessment.

Math - By May 2010, 94% or higher of the students in grades 3, 4, and 5 meeting the criteria of DOE Administrative Rule 6A-1.09981 will score a Level 3 or above on the FCAT Math Assessment.

Math - By May 2010, 76% or higher of the students in grades 3, 4, and 5 meeting the criteria of DOE Administrative Rule 6A-1.09981 who scored in the lowest 25th percent will demonstrate learning gains as measured by the FCAT Math Assessment

Writing - By May 2010, 90% or higher of the fourth grade students will score a 4.0 or above on FCAT Writing.

Science - By May 2010, 75% of eligible students in grade 5 will score Level 3 or above on the FCAT Science Assessment.

Character Development - All students in grades K $-\,5$ will be provided the opportunity to participate in the Character Education program implemented by the Guidance Department. Faculty and staff will contribute to the creation of classroom environments that foster positive social experiences.

Cultural Diversity - Students will explore other cultures through guided activities and projects sponsored by faculty, staff, and administration. Students will participate in interdisciplinary curriculum activities focusing on multicultural education.



Charter Elementary School

Human Resources - The instructional program of Pembroke Pines Charter School will be aligned with the State of Florida Educational standards and goals, including the Next Generation State Standards and subject area benchmarks. Administration will develop an ongoing program to facilitate staff development based on a needs assessment. The articulation process between all elementary campuses and the middle school will be strengthened.

Health and Safety - Students will participate in interdisciplinary curriculum activities focusing on health and fitness. Administration will implement a safety plan to assure student health, safety, and security.

Major Functions and Activities

Red Ribbon Week - National Anti-Drug week in which students are motivated to say no to drugs. The police come out to the schools and have special programs to motivate the students. Additionally, the schools have activities throughout the week to promote the "Say No to Drugs" concept.

G.R.A.D.E. Program - Gang Resistance and Drug Education is a program run by the local police department in which an officer is assigned to the school and he or she educates the 5th graders for a semester on how to resist the temptations and pressures associated with drugs, alcohol and gangs. At the end of the program, the students have a graduation ceremony.

Kids of Character - In keeping with the Character Education Initiative, each month the entire school focuses on one of the core character values: responsibility, citizenship, kindness, respect, honesty, self-control, tolerance, and cooperation. Students who exemplify the character trait of the month are nominated by their teachers and are honored by having their picture displayed on the Kids of Character bulletin board and by receiving a certificate and a pizza luncheon with the principal.

High Five Program - The Hi-5 program is a portion of the schools proactive discipline plan. The program breaks the school year into 1 week increments in which the students are rewarded for maintaining good behavior for a 5 week period. In addition there are greater rewards to students for maintaining their good behavior for additional periods.

Principals Honor Roll - This program recognizes students for achieving all A's on their report card and maintaining excellent conduct. The students receive a special breakfast, a recognition ceremony, and other various awards.

Big Brother/Big Sister - East Elementary students are matched with mentors (students) from the PPCH. Students meet each Monday from 3:30-4:30. Elementary students receive one on one tutoring from their "Bigs" as well as social interaction, playing games, or simply chatting about their day's events. High school students receive volunteer hours towards their graduation requirement. National research has shown that positive relationships between youth and their Big Brothers and Big Sisters mentors have a direct and measurable impact on children's lives.

K-Kids - Student led service organization for elementary students. The motto is "We Build" and its objectives are: to provide opportunities for working together in service to school and community, develop leadership potential, foster the development of strong moral character, and encourage loyalty to school, community, and nation.

Additional Tutoring - Each campus has an after school remediation program for students who are on an Academic Improvement Plan in the areas of Reading and Math. There is also an after school tutorial program for students that need extra help on the Florida Comprehensive Assessment Test (FCAT).

Barnes & Noble Night - Each campus hosts an event at a local Barnes & Noble location where families and community members are invited to participate in arts and crafts and read alouds conducted by administrators, teachers, and students.



Charter Elementary School

Wal-Mart and Publix Math Night - Families and community members are invited to participate in educational scavenger hunts as they look for specific items throughout the store. Scavenger hunts are grade specific, collaboratively composed by each grade level team.

FCAT Family Night - Staff led informational meetings with a concentration on Reading, Writing, Mathematics, Science, and test taking skills. Families of intermediate students are provided information on the FCAT as well as methods for promoting home learning. Due to the omission of the SAT, primary grades focus on specific benchmarks, providing families a timeline of expectations along with ideas for home learning support.

Science Fair Night - Staff led event where science fair projects are placed on display for families to admire.

Field Day - Each grade level is assigned one school day where the P.E. coach along with parent volunteers and classroom teachers promote physical fitness and positive teamwork attitudes. Various competitive stations are set up for class rotation.

Budget Highlights

East Campus

Reduction of 4 teachers in K-3

West Campus

Additions of a P/T reading support

Additions of 24 students in K-5

Central Campus

Addition of a P/T reading support

Addition of 24 students in K-5

Ongoing implementation of computer replacement program to phase out old computers

Ongoing implementation of of LCD projectors in each classroom for enhanced instruction

2008-09 Accomplishments

100% of criteria satisfied for Adequate Yearly Progress (AYP) based on the Federal "No Child Left Behind" Act

Received an A+ grade on the Governor's School Grading System

Southern Association of Colleges and Schools (SACS) accredited

Recipient of the Distinguished Budget Award for the fiscal year beginning July 1, 2008

Charter Elementary School Performance Measures

Indicator	20	007-08	200	08-09	2009-10
maicator	Actual	Goal	Actual	Goal	Goal
Outputs					
Average Student Class Size	K-3rd 18 4th-5th 22				
Number of Students Enrolled	1800	1800	1876	1876	1928
Effectiveness					
Reading - Percent of students scoring 3 and above on the reading assessment results according to the School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT), Sunshine State Standards and Alternative Assessments.	3rd=91% 4th=89% 5th=85%	3rd=85% 4th=88% 5th=88%	3rd=87% 4th=89% 5th=91%	3rd=92% 4th=90% 5th=86%	3rd=88% 4th=90% 5th=92%
Math - Percent of students scoring 3 and above on the mathematics assessment results according to School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT), Sunshine State Standards and Alternative Assessment.	3rd=98% 4th=93% 5th=88%	3rd=96% 4th=94% 5th=82%	3rd=96% 4th=93% 5th=88%	3rd=98% 4th=94% 5th=89%	3rd=97% 4th=94% 5th=87%
Writing - Percent of students scoring 3 and above on writing and essay assessment results according to School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT) Sunshine State Standards and Alternative Assessments.	4th=96%	4th=97%	4th=99%	4th=97%	4th=90%
Science - Percent of students scoring 3 and above on the science assessment results according to the School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT), Sunshine State Standards, and Alternative Assessments.	5th=71%	5th=66%	5th=72%	5th=72%	5th=75%
Efficiency					
Percent of parents that completed all 30 required volunteer hours by the end of each year.	99%	100%	100%	100%	100%

Readiness to Start School

Kindergarten students were screened during the first 30 calendar days of the beginning of the school year using the Florida Kindergarten readiness Screener (FLKRS).

The FLKRS is made up of a subset of:

The Early Chilhood Observation System (ECHOS)

an observational instrument that is used to monitor the skills, knowledge, and behaviors a student demonstrates or needs to develop

		Charter		
	Number of students	Elementary		
Category	evaluated in 2008-09	School %	District %	State %
Ready	292	95%	88%	88%
Not Ready	15	5%	12%	12%

The Dynamic Indicators of Basic Early Literacy Skills (DIBELS) Letter Naming Fluency (LNF)

		Charter		
	Number of students	Elementary		
Category	evaluated in 2008-09	School %	District %	State %
Ready	284	93%	84%	77%
Not Ready	23	7%	16%	23%

The Dynamic Indicators of Basic Early Literacy Skills (DIBELS) Initial Sound Fluency (ISF)

		Charter		
	Number of students	Elementary		
Category	evaluated in 2008-09	School %	District %	State %
Ready	252	84%	67%	68%
Not Ready	48	16%	33%	32%

[&]quot;Ready" - the development and abilities of the student were within the range of what is expected at this age level.

Source: 2009 NCLB School Public Accountability Report

[&]quot;Not Ready" - age appropriate development was not evident during the screening

Writing & Essay Assessment

Students are given 45 minutes to read their assigned topic, plan what to write, and then write their response.

% of students scoring 3 or above

	Charter		
	Elementary		
2008-2009	School %	District %	State %
4th grade	99%	96%	94%

This test is only given to 4th grade students in Elementary School Scores range from 1 (lowest) to 6 (highest).

Mathematics Assessment

% of students scoring 3 or above

	6		
	Charter		
	Elementary		
2008-2009	School %	District %	State %
3rd grade	96%	80%	78%
4th grade	93%	79%	76%
5th grade	88%	70%	63%

Scores range from 1 (lowest) to 5 (highest).

Reading Assessment

% of students scoring 3 or above

	Charter		
	Elementary		
2008-2009	School %	District %	State %
3rd grade	87%	72%	72%
4th grade	89%	76%	75%
5th grade	91%	73%	72%

Scores range from 1 (lowest) to 5 (highest).

Science Assessment

% of students scoring 3 or above

8				
	Charter			
	Elementary			
2008-2009	School %	District %	State %	
5th grade	72%	42%	43%	

This test is only given to 5th grade students in Elementary School Scores range from 1 (lowest) to 5 (highest).

Source: 2009 NCLB SPAR - Florida Comprehensive Assessment Test (FCAT) results



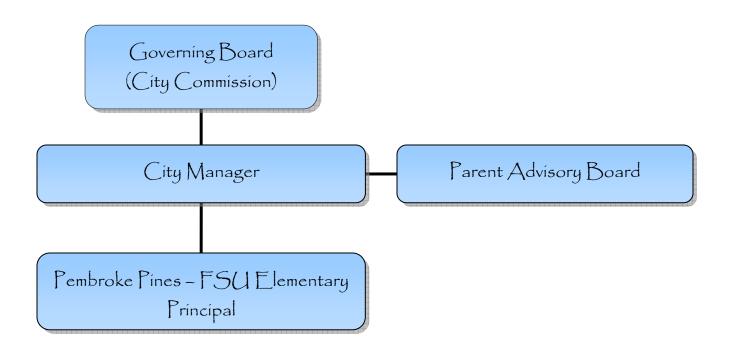
2008-2009

CITY OF PEMBROKE PINES CHARTER (5051) BROWARD, (6) 10801 PEMBROKE ROAD, PEMBROKE PINES, FL 33025-1707 School Phone: 954-443-4800, Principal: SEAN CHANCE

Subject	State of Florida A+ Plan	Federal No Child Left Behind Act				
School Grade	A This grade is calculated by adding points earned from each of the performance areas below.	100 % of criteria satisfied Yes This percent is based on a total of 39 criteria that every school must meet, if applicable.				
Reading	 91% of students reading at or above grade level 79% of students making a year's worth of progress in reading 74% of struggling students making a year's worth of progress in reading 	All subgroups met this criteria.				
Math	 93% of students at or above grade level in math 72% of students making a year's worth of progress in math 74% of struggling students making a year's worth of progress in math 	All subgroups met this criteria.				
Writing	• 95% of students are meeting state standards in writing.	This school has met this criteria.				
Science	• 72% of students at or above grade level in Science.					
Possible Choice Options	CITY OF PEMBROKE PINES CHARTER has met federal adequate yearly progress under No Child Left Behind. Because this is not a Title I school, your student is not eligible for school choice options under No Child Left Behind.					



PEMBROKE PINES-FSU CHARTER ELEMENTARY ORGANIZATIONAL CHART





Pembroke Pines - FSU Charter Elementary

Mission

The mission of the Pembroke Pines-Florida State University Charter School is to provide an environment where all students can learn, achieve, and develop confidence to meet the challenges of a changing and complex society. Additionally, as a professional development school, the Pembroke Pines-Florida State University Charter School strives for excellence through collaboration between the school and the University to promote an effective educational environment.

Goals

Students will experience growth development in sociocultural, inter-personal, and character development based on the cooperative efforts of administration, faculty, and parents.

Students will demonstrate high academic achievement in reading, writing skills, science, and mathematics as dictated by the Sunshine State Standards.

Students will develop an understanding of and an appreciation for the outstanding contributions that various cultural and ethnic groups have made to the development of society.

Pembroke Pines Charter Schools will improve organizational communication across campuses focusing on the effective horizontal and vertical alignment of curriculum.

Pembroke Pines-Florida State University Charter School will implement strategies to improve students' and parents' awareness of student health and fitness including physical fitness.

Objectives

Sunshine State Standard Achievement Objectives

Reading - By May 2010, 90% of the students in grades 4 and 5 meeting the criteria of DOE Administrative Rule 6A-1.09981 who scored in the lowest 25th percentile will demonstrate learning gains as measured by the FCAT Reading Assessment. Given attention to improved instructional and motivational strategies, eligible students in K, 1, and 2 reading on or above grade level, based on appropriate developmental assessment, will demonstrate a progression of their reading skills.

Math - By May 2010, 94% of students in grades 3, 4, and 5 meeting the criteria of DOE Administrative Rule 6A-1.09981 will score a Level III or above in the FCAT Math Assessment.

Science - By May 2010, 68% of eligible students in grade 5 will score at or above on the FCAT Science Assessment.

Writing - By May 2010, 99% of the fourth grade students will score a 3.5 or above on the FCAT writing Assessment.

Character Development Objectives - Students will experience growth development in socio-cultural, interpersonal, and character development based on the cooperative efforts of administration, faculty, and parents.

Cultural Diversity Objectives - Students will develop an understanding of and an appreciation for the outstanding contributions various cultural and ethnic groups have made to the development of society.



Pembroke Pines - FSU Charter Elementary

Curriculum Objectives - The instructional program of Pembroke Pines-Florida State University Charter School will be aligned with the State of Florida Educational standards and goals, including the Sunshine State Standards and subject area benchmarks. The administration will also develop an ongoing program to facilitate staff development based on a needs assessment. The articulation process will be strengthened between all the elementary schools and between the elementary and middle school.

Human Resources Objective - Pembroke Pines Charter Schools will improve organizational communication across campuses focusing on the effective horizontal and vertical alignment of curriculum.

Health and Safety Objective - Pembroke Pines Charter Schools will implement strategies to improve students' and parents' awareness of student health and fitness, including physical fitness.

Major Functions and Activities

Red Ribbon Week - National Anti-Drug week in which students are motivated to say no to drugs. The police come out to the schools and have special programs to motivate the students. Additionally, the schools have activities throughout the week to promote the "Say No to Drugs" concept.

GRADE Program is a program run by the local police department in which an officer is assigned to the school and he or she educates the 5th graders for a semester or an entire school year on how to resist the temptations and pressures associated with drugs, alcohol, and gangs. At the end of the program, the students have a graduation ceremony.

Kids of Character - In keeping with the Character Education Initiative, each month the entire school focuses on one of the core character values: responsibility, citizenship, kindness, respect, honesty, self-control, tolerance, and cooperation. Students who exemplify the character trait of the month are nominated by their teachers and are honored by having their picture displayed on the Kids of Character bulletin board and by receiving a certificate and a pizza luncheon with the principal.

High Five Program - The Hi-5 program is a portion of the schools proactive discipline plan. The program breaks the school year into 1 week increments in which the students are rewarded for maintaining the good behavior for a 5 week period. In addition there are greater rewards to students for maintaining their good behavior for additional periods.

Bringing Up Grades (BUG) Program - The BUG program was implemented to motivate low performing students to improve their grades so that they can perform at a level of "C" or higher and maintain that throughout the school year. The students receive a special breakfast, a recognition assembly, and various other awards.

Principals Honor Roll - This program recognizes students for achieving all A's on their report card and maintaining excellent conduct. The students receive a special breakfast, a recognition ceremony, and other various awards.

Additional Tutoring - Each campus has a remediation program for students who need extra assistance in the areas of Reading and Math. There is also a tutorial program for students that need extra help on the Florida Comprehensive Assessment Test (FCAT).



Pembroke Pines - FSU Charter Elementary

Budget Highlights

Ongoing implementation of computer replacement program to phase out old computers

Ongoing implementation of of LCD projectors in each classroom for enhanced instruction

2008-09 Accomplishments

100% of criteria satisfied for Adequate Yearly Progress (AYP) based on the Federal "No Child Left Behind" Act

Received an A+ grade on the Governor's School Grading System

Southern Association of Colleges and Schools (SACS) accredited

Recipient of the Distinguished Budget Award for the fiscal year beginning July 1, 2008

Pembroke Pines - FSU Charter Elementary Performance Measures

Indicator	20	07-08	200	8-09	2009-10
maisatoi	Actual	Goal	Actual	Goal	Goal
Outputs					
Average Student Class Size	K-3rd 21 4th-5th 22	K-3rd 18 4th-5th 22	K-3rd 18 4th-5th 22	K-3rd 18 4th-5th 22	K-3rd 18 4th-5th 22
Number of Students Enrolled	610	610	650	650	656
Effectiveness					
Reading - Percent of students scoring 3 and above on the reading assessment results according to the School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT), Sunshine State Standards and Alternative Assessments.	3rd=88% 4th=86% 5th=83%	3rd=90% 4th=86% 5th=95%	3rd=83% 4th=92% 5th=92%	3rd=89% 4th=87% 5th=84%	3rd=84% 4th=94% 5th=95%
Math - Percent of students scoring 3 and above on the mathematics assessment results according to School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT), Sunshine State Standards and Alternative Assessment.	3rd=92% 4th=91% 5th=89%	3rd=94% 4th=94% 5th=83%	3rd=83% 4th=93% 5th=86%	3rd=93% 4th=92% 5th=90%	3rd=84% 4th=95% 5th=89%
Writing - Percent of students scoring 3 and above on writing and essay assessment results according to School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT) Sunshine State Standards and Alternative Assessments.	4th=83%	4th=89%	4th=100%	4th=84%	4th=99%
Science - Percent of students scoring 3 and above on the science assessment results according to the School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT), Sunshine State Standards, and Alternative Assessments.	5th=65%	5th=67%	5th=61%	5th=66%	5th=68%
Efficiency					
Percent of parents that completed all 30 required volunteer hours by the end of each year.	99%	100%	100%	100%	100%

Readiness to Start School

Kindergarten students were screened during the first 30 calendar days of the beginning of the school year using the Florida Kindergarten readiness Screener (FLKRS).

The FLKRS is made up of a subset of:

The Early Chilhood Observation System (ECHOS)

an observational instrument that is used to monitor the skills, knowledge, and behaviors a student demonstrates or needs to develop

		FSU		
	Number of students	Elementary		
Category	evaluated in 2008-09	School %	District %	State %
Ready	73	81%	83%	88%
Not Ready	17	19%	17%	12%

The Dynamic Indicators of Basic Early Literacy Skills (DIBELS) Letter Naming Fluency (LNF)

		FSU		
	Number of students	Elementary		
Category	evaluated in 2008-09	School %	District %	State %
Ready	89	98%	96%	77%
Not Ready	2	2%	4%	23%

The Dynamic Indicators of Basic Early Literacy Skills (DIBELS) Initial Sound Fluency (ISF)

		FSU		
	Number of students	Elementary		
Category	evaluated in 2008-09	School %	District %	State %
Ready	75	82%	85%	68%
Not Ready	16	18%	15%	32%

[&]quot;Ready" - the development and abilities of the student were within the range of what is expected at this age level.

Source: 2009 NCLB School Public Accountability Report

[&]quot;Not Ready" - age appropriate development was not evident during the screening

Writing & Essay Assessment

Students are given 45 minutes to read their assigned topic, plan what to write, and then write their response.

% of students scoring 3 or above

	FSU Elementary		
2008-09	School %	District %	State %
4th grade	100%	98%	94%

This test is only given to 4th grade students in Elementary School Scores range from 1 (lowest) to 6 (highest).

Mathematics Assessment

% of students scoring 3 or above

	FSU Elementary		
2008-09	School %	District %	State %
3rd grade	83%	83%	78%
4th grade	93%	83%	76%
5th grade	86%	73%	63%

Scores range from 1 (lowest) to 5 (highest).

Reading Assessment

% of students scoring 3 or above

	FSU Elementary		
2008-09	School %	District %	State %
3rd grade	83%	84%	72%
4th grade	92%	82%	75%
5th grade	92%	86%	72%

Scores range from 1 (lowest) to 5 (highest).

Science Assessment

% of students scoring 3 or above

	Charter		
	Elementary		
2008-09	School %	District %	State %
5th grade	61%	55%	43%

This test is only given to 5th grade students in Elementary School Scores range from 1 (lowest) to 5 (highest).



2008-2009

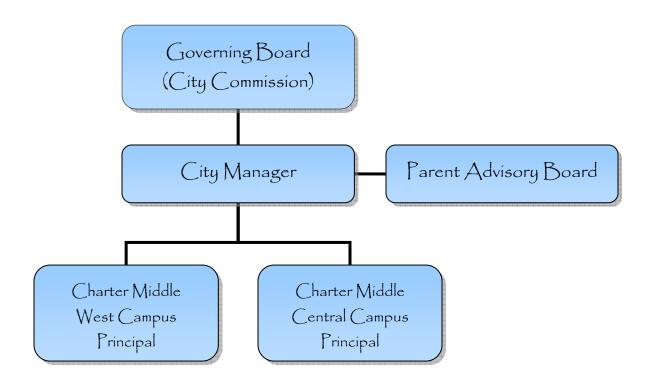
PEMBROKE PINES/FSUS CHARTER ELEMENTARY SCHOOL (351) FSU LAB SCH (73)

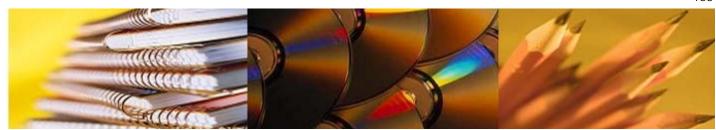
601 SW 172ND AVE, PEMBROKE PINES, FL 33029-4003 School Phone: 954-499-4244, Principal: LISA LIBIDINSKY

Subject	State of Florida A+ Plan	Federal No Child Left Behind Act	
School Grade	This grade is calculated by adding points earned from each of the performance areas below.	100 % of criteria satisfied Yes This percent is based on a total of 39 criteria that every school must meet, if applicable.	
Reading	 93% of students reading at or above grade level 80% of students making a year's worth of progress in reading 88% of struggling students making a year's worth of progress in reading 	All subgroups met this criteria.	
Math	 92% of students at or above grade level in math 75% of students making a year's worth of progress in math 76% of struggling students making a year's worth of progress in math 	All subgroups met this criteria.	
Writing	• 99% of students are meeting state standards in writing.	This school has met this criteria.	
Science	• 66% of students at or above grade level in Science.		
Possible Choice Options	Because this is not a Title I school, your student is not eligible for school		



CHARTER MIDDLE SCHOOL ORGANIZATIONAL CHART





Charter Middle School

Mission

The mission of the Pembroke Pines Charter Middle School is to provide a safe, nurturing, and technologically challenging environment for all students while also providing the opportunity for excellence in writing and research, as well as all academic areas. All students will be provided with the ability and opportunity to achieve excellence academically, emotionally, and personally with the help of students, teachers, parents, and the community.

Goals

Academic Growth - Students will demonstrate high academic achievement in reading, writing skills, science, and mathematics as dictated by the Sunshine State Standards.

Character Development - Students will experience growth development in socio-cultural, inter-personal, and character development based on the cooperative efforts of administration, faculty, and parents.

Cultural Diversity - Students will develop an understanding of and an appreciation for the outstanding contributions that various cultural and ethnic groups have made to the development of society.

Human Resources - Pembroke Pines Charter Schools will organize staff development across campuses focusing on the horizontal and vertical alignment of our curriculum.

Health and Safety – The schools will implement strategies to improve students' and parents' awareness of student health and fitness, including physical fitness.

Objectives

Reading - By May 2010, 74% or higher of all students meeting the criteria of DOE Admistrative Rule 6A-1.09981 who scored in lowest 25 percentile will demonstrate learning gains as measured by the FCAT Reading Assessment.

Reading - By May 2010, 87% or higher of all students meeting the criteria of DOE Administrative Rule 6A-1.09981 will score a Level 3 or above grade level.

Mathematics - By May 2010, 74% or higher of all students meeting the criteria of DOE Administrative Rule 6A-1.09981 who scored in the lowest 25 percentile will demonstrate learning gains as measured by the FCAT Math Assessment.

Math - by May 2010, 86% or higher of all students meeting the DOE Administrative Rule 6A-1.09981 will score a Level 3 or above on the FCAT Math Assessment.

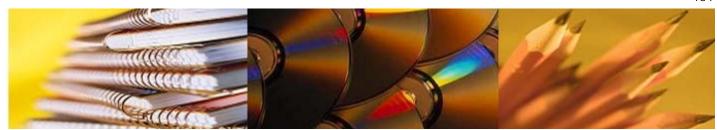
Writing - By May 2010, 98% or higher of 8th grade students will score a 3.5 or higher on the FCAT Writing.

Science - By May 2010, 68% of all students in grade 8 will score a Level 3 or above on the FCAT Science Assessment Test.

Character Development - All students will be provided classroom activities that foster the 9 character traits that aligh with the District's Character Education Program.

Cultural Diversity - Students will participate in an interdisciplinary curriculum that explores other cultures through guided activities and projects.

Career Education - All students will participate in a Career Guidance Education Program that provides knowledge and skills necessary to make informed career decision. In addition, each 8th grade student will complete an electronic personal education plan (ePep).



Charter Middle School

Human Resources - The instructional program is aligned with the State of Florida educational standards and goals including the Sunshine State Standards. The elementary, middle and high school programs will be strengthened through the vertical alignment process. Administration will develop an ongoing program of staff development to facilitate the needs of students. Teachers will use data analysis to assess teaching strategies and learning outcomes.

Health and Safety - Pembroke Pines Charter Schools will develop an on-going program focusing on the well being of all students to include physical fitness, health, safety, and security. The Code of Student Conduct will be implemented across all grade levels.

Major Functions and Activities

D.A.R.E. Program - Drug Awarenes and Resistance Education is a program where the School Resource Officer (SRO) presents lessons to students to help them make appropriate choices when confronted with drugs and other adverse situations. At the middle school level, the SRO also sponsers a Youth Crime Watch club to establish positive role models and to have a vehicle for students to report important information to the school.

Kids of Character - In keeping with the Character Education Initiative, each month the entire school focuses on one of the core character values: responsibility, citizenship, kindness, respect, honesty, self-control, tolerance, and cooperation. Students who exemplify the character trait of the month are nominated by their teachers and are honored by having their picture displayed on the Kids of Character bulletin board and by receiving a certificate and recognition from the principal.

Principal's Honor Roll - At the conclusion of each of the first three quarters, students who earn straight A's are honored at a special breakfast. Students receive a certificate and often a visit from a City official to commemorate their academic achievement. Family members are invited to attend with their children.

Red Ribbon Week - Along with the National "Just Say No to Drugs" Initiative, each October students participate in a week-long series of activities to stress the importance of resisting drugs. Signs are posted along the outside perimiter of the school to allow for those passing by the school to see the message as well. This event is sponsored by the Student Council.

Donations / Food Drives - At various times throughout the year, especially during the holidays, students participate in activities sponsored by Student Council and various clubs to collect donations for those who are less fortunate. This is tied to the Character Education Program to develop a caring, concerned citizen who recognizes that all of society is connected and that the welfare of all is the concern of all.

Academic Competition - Students compete with other students throughout Broward County to test knowledge level in various subject areas such as math, science, social studies, spanish, and literary. The Pembroke Pines Charter Middle Schools have been among the top winners in the county.

Additional Tutoring - Florida Comprehensive Assessment Test (FCAT) remediation is provided to students at the end of the regularly scheduled day and on Saturdays.

Budget Highlights

Ongoing implementation of computer replacement program to phase out old computers

Ongoing implementation of of LCD projectors in each classroom for enhanced instruction



Charter Middle School

2008-09 Accomplishments

100% of criteria satisfied for Adequate Yearly Progress (AYP) based on the Federal "No Child Left Behind" Act

Received an A+ grade on the Governor's School Grading System

Southern Association of Colleges and Schools (SACS) accredited

Recipient of the Distinguished Budget Award for the fiscal year beginning July 1, 2008

Charter Middle School Performance Measures

Indicator	200	7-08	200	8-09	2009-10
	Actual	Goal	Actual	Goal	Goal
Outputs					
Average Student Class Size	22	22	22	22	22
Number of Students Enrolled	1200	1200	1200	1200	1215
Effectiveness					
Reading - Percent of students scoring 3 and above on the reading assessment results according to the School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT), Sunshine State Standards and Alternative Assessments.	6th=89% 7th=87% 8th=76%	82%	6th=91% 7th=89% 8th=78%	6th=90% 7th=88% 8th=77%	6th=91% 7th=89% 8th=78%
Math - Percent of students scoring 3 and above on the mathematics assessment results according to School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT), Sunshine State Standards and Alternative Assessment.	6th=81% 7th=82% 8th=85%	81%	6th=84% 7th=82% 8th=87%	6th=82% 7th=83% 8th=86%	6th=84% 7th=81% 8th=87%
Writing - Percent of students scoring 3 and above on writing and essay assessment results according to School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT) Sunshine State Standards and Alternative Assessments.	8th=98%	8th=98%	8th=100%	8th=98%	8th=99%
Science - Percent of students scoring 3 and above on the science assessment results according to the School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT), Sunshine State Standards, and Alternative Assessments.	8th=64%	8th=62%	8th=67%	8th=65%	8th=67%
Efficiency					
Percent of parents that completed all 30 required volunteer hours by the end of each year.	99%	100%	100%	100%	100%

Writing & Essay Assessment

Students are given 45 minutes to read their assigned topic, plan what to write, and then write their response.

% of students scoring 3 or above

	Charter Middle		
2008-2009	School %	District %	State %
8th grade	100%	96%	94%

This test is only given to 8th grade students in Middle School Scores range from 1 (lowest) to 6 (highest).

Mathematics Assessment

% of students scoring 3 or above

	Charter Middle		
2008-2009	School %	District %	State %
6th grade	84%	62%	66%
7th grade	82%	68%	70%
8th grade	87%	71%	69%

Scores range from 1 (lowest) to 5 (highest).

Reading Assessment

% of students scoring 3 or above

	0		
	Charter Middle		
2008-2009	School %	District %	State %
6th grade	91%	68%	67%
7th grade	89%	71%	68%
8th grade	78%	58%	55%

Scores range from 1 (lowest) to 5 (highest).

Science Assessment

% of students scoring 3 or above

	Charter Middle		
2008-2009	School %	District %	State %
8th grade	67%	42%	43%

This test is only given to 8th grade students in Middle School Scores range from 1 (lowest) to 5 (highest).



2008-2009

CITY/PEMBROKE PINES CHARTER MIDDLE SCHOOL (5081) BROWARD,

18500 PEMBROKE ROAD, PEMBROKE PINES, FL 33029-6108 School Phone: 954-443-4847, Principal: DEVARN FLOWERS

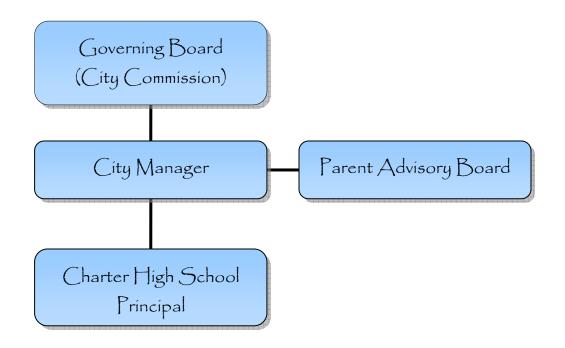
G 1	CALA CELL LA DI	Talanda Cirilia da Dalanda	
Subject	State of Florida A+ Plan	Federal No Child Left Behind Act	
School Grade	A This grade is calculated by adding points earned from each of the performance areas below.	100 % of criteria satisfied Yes This percent is based on a total of 39 criteria that every school must meet, if applicable.	
Reading	 88% of students reading at or above grade level 74% of students making a year's worth of progress in reading 76% of struggling students making a year's worth of progress in reading 	All subgroups met this criteria.	
Math	 87% of students at or above grade level in math 78% of students making a year's worth of progress in math 72% of struggling students making a year's worth of progress in math 	All subgroups met this criteria.	
Writing	• 99% of students are meeting state standards in writing.	This school has met this criteria.	
Science	• 70% of students at or above grade level in Science.		
Possible Choice Options	• CITY/PEMBROKE PINES CHARTER MIDDLE SCHOOL has met federal adequate yearly progress under No Child Left Behind. Because this is not a Title I school, your student is not eligible for school choice options under No Child Left Behind.		



This blank page was intentionally inserted



CHARTER HIGH SCHOOL ORGANIZATIONAL CHART





Charter High School

Mission

Pembroke Pines Charter High School, in collaboration with students, parents, and the community, aims to foster a culture of active and resourceful lifelong learners. Through efforts unified in direction, yet diverse in approach and instruction, we endeavor to provide a challenging, supportive environment that cultivates intellectual growth, social awareness, and personal responsibility.

Goals

Expanding and Integrating Knowledge:

Students will connect knowledge and experiences from different subject areas by demonstrating integrated knowledge and skills in applying multidisciplinary approaches to solving problems and completing academic tasks.

Communication Skills Goal:

Students will use a wide range of communication skills while improving reading and writing skills at or above grade level.

Thinking and Reasoning Goal:

Students will demonstrate use of higher order thinking skills across the curriculum.

Objectives

Expanding and Integrating Knowledge: By May 2010, at least 55% of 11th graders will participate in the 2008 PSAT. Result for 2008-2009: 52.7% of 11th graders participated in the PSAT. Expanding and Integrating Knowledge: By May of 2010, PSAT mean scores in critical reading, math and writing skills for 10th graders will be at least 45.2, 46.0 and 42.9, and for 11th graders at least 48.0, 51.1, and 46.2, respectively. Result for 2008-2009: PSAT mean scores in critical reading, math and writing skills for 10th graders were 44.7, 45.5 and 42.4, and for 11th graders 47.4, 49.6, and 45.7, respectively.

Expanding and Integrating Knowledge: By May of 2010, SAT mean scores in critical reading, math and writing skills for 12th graders will be at least 504, 510, and 487. Result for 2008-2009: SAT mean scores in critical reading, math and writing skills for 12th graders were 499, 505, and 482.

Expanding and Integrating Knowledge: By May of 2010, ACT mean scores in English, reading, math and science for 11th and 12th graders will be at least 20.0, 21.0, 21.0 and 20.0. Result for 2008-2009: ACT mean scores in English, reading, math and science for 11th and 12th graders were 19.6, 20.4, 20.9, and 19.6.

Expanding and Integrating Knowledge: By May 2010, at least 50% of students taking 2009 AP examinations will score a 3 or higher. Result for 2008-2009: 44% of students taking 2009 AP examinations scored a 3 or higher.

Communication Skills:

By May 2010, at least 73% of 9th and 10th grade students will score at or above grade level on the 2009-2010 FCAT Reading Assessment.

Result for 2008-2009: 66% of 9th and 10th grade students scored at or above grade level on the FCAT Reading Assessment.

Communication Skills:

By May 2010, at least 69% of 9th and 10th grade students will demonstrate learning gains as measured by the FCAT Reading Assessment.

Result for 2008-2009: 64% of 9th and 10th grade students demonstrated learning gains on the FCAT Reading Assessment.



Charter High School

Communication Skills:

By May 2010, at least 65% of the struggling students in 9th and 10th grade will demonstrate learning gains as measured by the FCAT Reading Assessment. Result for 2008-2009: 61% of struggling students in 9th and 10th grade demonstrated learning gains on the FCAT Reading Assessment.

Communication Skills: By May 2010, at least 75% of the 11th and 12th grade students will pass the retake on the 2006-2007 FCAT Reading Assessment. Assessment Result for 2007-2008: 72% of the 11th and 12th grade students passed the retake FCAT Reading Assessment.

Communication Skills:

By May 2010, at least 97% of 10th grade students will score at or above grade level on the 2009-2010 FCAT Writing Assessment.

Result for 2008-2009: 96% of 10th grade students scored at or above grade level on the FCAT Writing Assessment.

Thinking and Reasoning:

By May 2010, at least 88% of 9th and 10th grade students will score at or above grade level on the 2008-2009 FCAT Math Assessments.

Result for 2008-2010: 88% of 9th and 10th grade students scored at or above grade level on the FCAT Math Assessment.

Thinking and Reasoning:

By May 2010, at least 84% of 9th and 10th grade students will demonstrate a year's worth of progress in math as measured by the 2009-2010 FCAT Math Assessment. Result for 2008-2009: 83% of 9th and 10th grade students demonstrated a year's worth of progress on the FCAT Math Assessment.

Thinking and Reasoning: By May 2010, at least 70% of the struggling students in the 9th and 10th grades will demonstrate a year's worth of progress in math as measured by the 2009-2010 FCAT Math Assessment. Result for 2008-2009: 75% of 9th and 10th grade struggling students demonstrated a year's worth of progress on the FCAT Math Assessment.

Thinking and Reasoning: By May 2010, at least 70% of the 11th and 12th grade students will pass the retake on the 2009-2010 FCAT Math Assessment. Assessment Result for 2008-2009: 85% of the 11th and 12th grade students passed the retake on the FCAT Math Assessment.

Major Functions and Activities

"Let's Teach Our Children Well" Parent Workshops:

Four times per year parents of Pembroke Pines Charter High School students are invited to attend a full day of workshops designed to equip them with necessary information and skills to provide educational support and guidance to their child. The workshops are presented by charter teachers, administrators, guidance counselors, parent advisory board members, and community partners. The average attendance for each of these workshops has been over 300 parents.

Florida Comprehensive Assessment Test (FCAT) Saturdays for Students:

Five Saturday sessions are offered to students for training for the Florida Comprehensive Assessment Test. Sessions are given for reading, math, and science and a workbook is included.

Florida Comprehensive Assessment Test (FCAT) workshops for parents:

Parents are given the opportunity to attend a Saturday workshop designed to provide parents with concrete strategies and materials to ensure their child's success on the Florida Comprehensive Assessment Test.

Jaguar Book Club:

Parents are invited to read a novel that is being read at the same time by their son or daugther in English class. When the novel is completed parents and students are invited to attend an evening book group discussion led by teachers and administrators at Pembroke Pines Charter High School.



Charter High School

"Read and Learn" Program:

Parents that are unable to attend workshops who still would like to acquire knowledge and skills to help their child achieve academically are provided with a list of recommended readings.

The program requires a book to be read and an assignment to be completed. The assignment consists of five questions prepared and reviewed by school staff to reflect an understanding of the book and how it applies to their child's learning potential.

The list includes over 100 books to choose from and hundreds of parents have participated in this program to date.

Test Prep Saturday Camps were offered to students throughout the course of the year to prepare them for the PSAT, SAT, and/or the ACT.

Budget Highlights

Ongoing implementation of computer replacement program to phase out old computers

Ongoing implementation of of LCD projectors in each classroom for enhanced instruction

2008-09 Accomplishments

For the second consecutive year, PPCHS recieved an A rating from the state's rating system. In addition, PPCHS is, once again, among the top A schools in Broward County for total points, earning 592 accountability points on the 2008-2009 FCAT and demonstrating increases in the percentage of students at or above grade level in reading and math.

PPCHS offers 15 different advanced placement courses for students wishing to accelerate their studies and gain college credit. In 2008-2009 nearly 50 more exams were administered from the year before (571 to 617) while our overall passing rate increased 8%.

According to the 2008-2009 School Public Accountability Report (SPAR), the cohort graduation rate for PPCHS in 2007-2008 was 89.1% compared to the district average of 69.7%

According to data from the College Board, the mean score for PPCHS students taking the Critical Reading portion of the SAT increased 17 points from 476 in 2008 to 493 in 2009.

For the third year in a row, PPCHS not only made researcher Jay Matthews' list of Top High Schools in Newsweek magazine, but continued to move up on the list. In 2007, PPCHS was ranked #1229, in 2008 our ranking jumped to #1066, and in 2009 PPCHS moved up another 54 spaces to #1012.

According to our 2009 FCAT results, 61% of our lowest 25% readers made learning gains. This percent topped ALL traditional Broward County public schools including their magnet schools, technical centers, and institutes.

Charter High School Performance Measures

Indicator	2007-08		200	08-09	2009-10
maicator	Actual	Goal	Actual	Goal	Goal
Outputs					
Average student class size	25	25	25	25	25
Number of Students Enrolled	1700	1700	1702	1700	1700
Effectiveness					
Graduation rate (based on percent of seniors who graduated)	98%	98%	96%	98%	98%
Writing - Percent of students scoring 3 and above on writing and essay assessment results according to School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT) Sunshine State Standards and Alternative Assessments.	10th=98%	10th=96%	10th=98%	10th=97%	10th=98%
Math - Percent of students scoring 3 and above on the mathematics assessment results according to School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT), Sunshine State Standards and Alternative Assessment.	9th=86% 10th=86%	9th=85% 10th=85%	9th=85% 10th=86%	9th=87% 10th=87%	9th=87% 10th=87%
Reading - Percent of students scoring 3 and above on the reading assessment results according to the School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT), Sunshine State Standards and Alternative Assessments.	9th=71% 10th=54%	9th=63% 10th=63%	9th=67% 10th=64%	9th=72% 10th=56%	9th=72% 10th=72%
Science - Percent of students scoring 3 and above on the science assessment results according to the School Public Accountability Report (SPAR Report) for the Florida Comprehensive Assessment Test (FCAT), Sunshine State Standards, and Alternative Assessments.	11th=48%	11th=46%	11th=46%	11th=47%	11th=50%
Efficiency					
Percent of parents that completed all 30 required volunteer hours by the end of each year.	99%	100%	99.99%	100%	100%

Writing & Essay Assessment

Students are given 45 minutes to read their assigned topic, plan what to write, and then write their response.

% of students scoring 3 or above

	Charter High		
2008-09	School %	District %	State %
10th grade	98%	96%	94%

This test is only given to 10th grade students in High School Scores range from 1 (lowest) to 6 (highest).

Mathematics Assessment

% of students scoring 3 or above

	Charter High		
2008-09	School %	District %	State %
9th grade	85%	72%	69%
10th grade	86%	72%	69%

This test is only given to 9th &10th grade students in High School Scores range from 1 (lowest) to 5 (highest).

Reading Assessment

% of students scoring 3 or above

	Charter High		
2008-09	School %	District %	State %
9th grade	67%	48%	48%
10th grade	64%	38%	37%

This test is only given to 9th & 10th grade students in High School Scores range from 1 (lowest) to 5 (highest).

Science Assessment

% of students scoring 3 or above

	Charter High		
2008-09	School %	District %	State %
11th grade	46%	42%	43%

This test is only given to 11th grade students in High School Scores range from 1 (lowest) to 5 (highest).

Source: 2009 NCLB SPAR - Florida Comprehensive Assessment Test (FCAT) results



2008-2009

CITY/PEMBROKE PINES CHARTER HIGH SCHOOL (5121) BROWARD, (6) 17189 SHERIDAN ST, PEMBROKE PINES, FL 33331-1934 School Phone: 954-538-3700, Principal: PETER BAYER

Subject	State of Florida A+ Plan	Federal No Child Left Behind Act
School Grade	A This grade is calculated by adding points earned from each of the performance areas below.	95 % of criteria satisfied NO This percent is based on a total of 39 criteria that every school must meet, if applicable.
Reading	 68% of students reading at or above grade level 64% of students making a year's worth of progress in reading 61% of struggling students making a year's worth of progress in reading 	BLACK, ECONOMICALLY DISADVANTAGED students in this school need improvement in Reading.
Math	 88% of students at or above grade level in math 83% of students making a year's worth of progress in math 75% of struggling students making a year's worth of progress in math 	All subgroups met this criteria.
Writing	• 96% of students are meeting state standards in writing.	This school has met this criteria.
Science	• 47% of students at or above grade level in Science.	
Possible Choice Options	• CITY/PEMBROKE PINES CHAR federal adequate yearly progress undo needs improvement in one or more at school, your student is not eligible fo Child Left Behind.	er No Child Left Behind because it reas. Because this is not a Title I

CAPITAL IMPROVEMENT PROGRAM (CIP)

Development Process

The Charter Schools prepare and submit to the City Commission/Governing Board as part of the budget package, a Capital Improvement Program (CIP) for the five-year period following the new budget year. The CIP is a planning document and does not authorize or fund any projects. All projects are reviewed by the City Manager/Superintendent, Controller/Internal Auditor, and Principals during the CIP preparation process.

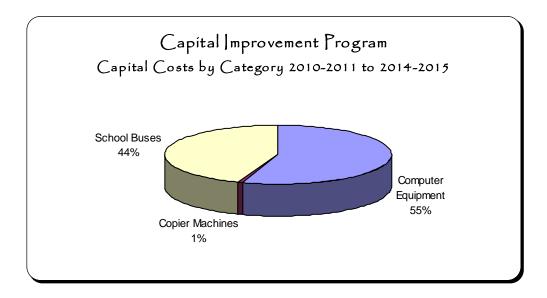
The CIP consists of both planned capital outlay and capital projects. Capital outlay refers to expenditures for capital items, with an initial individual cost of \$10,000 or more, and an estimated useful life in excess of one year. The CIP should include new facilities and improvement to existing facilities, as well, as replacement of vehicles and computers.

The policies that guide the development of the CIP are as follows:

- 1. The Charter Schools has developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
- 2. The Charter Schools will maintain its physical assets at a level adequate to protect the Charter Schools' capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the timely replacement of the capital plant and equipment from current revenues wherever possible.
- 3. The Charter Schools has provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to serve the students. The objective for upgrading and replacing equipment includes:
 - a. normal replacement as equipment completes its useful life
 - b. upgrades to new technology
 - c. additional equipment necessary to serve the needs of the Charter School
- 4. The Charter Schools will use the following criterion to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
 - a. Projects specifically included in an approved replacement schedule.
 - b. Projects that reduce the cost of operations. Projects that increase the cost of operations shall have identified trade-offs or objectives to support those additional costs.
 - c. Projects that significantly improve safety and reduce risk exposure.

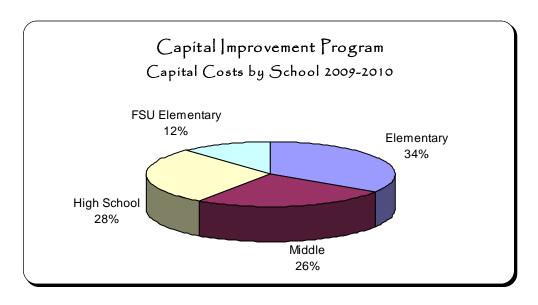
Overview of the CIP

The five-year CIP reflects the combined capital program for all of the Charter Schools. The aggregate amount over the five year period is \$7,656,780, which is comprised of replacement computer equipment (\$4,202,123), copier machines (\$75,190) and school buses (\$3,379,467). These capital expenditures are anticipated to be funded from state shared revenues.



Analysis of the Disposition CIP

As a part of the budget preparation process, departments are expected to analyze the first year of the prior year CIP to determine whether the items planned are still needed. Based upon need, items are then submitted for inclusion in the budget and the status of each planned item is recorded in a Disposition CIP. In last year's CIP, the FY2010 planned expenditures for all funds were estimated at \$1,417,336 with the Elementary, Middle, High School and FSU accounting for 34%, 25%, 29% and 12% respectively. The FY2010 appropriated capital expenditure for these funds is \$130,000, a \$1,287,336 (90.8 %) deviation from plan in nominal terms.



City of Pembroke Pines Charter Schools Capital Improvement Program (5 years)

IN PRESENT VALUE AS REVISED BY SCHOOL PRINCIPALS	AS REVISED BY SCHOOL PE	INCIPALS
--	-------------------------	----------

Fund/Site	Source of Funding	2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	Total
170 [Jementary School	ls]				
East Campus			_				
Computer Equipment School Buses	State Shared Revenues State Shared Revenues	\$65,864 \$90,934	\$67,840 \$93,662	\$69,875 \$96,472	\$71,971 \$99,366	\$74,131 \$102,347	\$349,681 \$482,781
Sub total	State Shared Revenues _	\$156,798	\$161,502	\$166,347	\$171,337	\$176,478	\$832,462
West Campus							
Computer Equipment	State Shared Revenues	\$71,853	\$74,009	\$76,229	\$78,516	\$80,871	\$381,477
Copier Machine	State Shared Revenues	\$15,450					\$15,450
School Buses	State Shared Revenues	\$90,934	\$93,662	\$96,472	\$99,366	\$102,347	\$482,781
Sub total		\$178,237	\$167,671	\$172,701	\$177,882	\$183,218	\$879,708
Central Campus	00	#70.040	#75.040	*** 100	ATO 000	000 047	****
Computer Equipment Copier Machine	State Shared Revenues State Shared Revenues	\$73,049 \$15,450	\$75,240	\$77,498	\$79,823	\$82,217	\$387,827 \$15,450
School Buses	State Shared Revenues	\$90,934	\$93,662	\$96,472	\$99,366	\$102,347	\$482,781
Sub total	_	\$179,433	\$168,902	\$173,970	\$179,189	\$184,564	\$886,058
171	Middle Schools]				
'/'	JAliagic Ochools						
West Campus	00	***	# 00.000	400.005	* 400.000	0.105.100	0405.040
Computer Equipment School Buses	State Shared Revenues State Shared Revenues	\$93,407 \$90,934	\$96,209 \$93,662	\$99,095 \$96,472	\$102,068 \$99,366	\$105,130 \$102,347	\$495,910 \$482,781
Sub total	<u>-</u>	\$184,341	\$189,871	\$195,567	\$201,434	\$207,477	\$978,691
Central Campus							
Computer Equipment	State Shared Revenues	\$81,433	\$83,876	\$86,392	\$88,984	\$91,654	\$432,339
Copier Machine	State Shared Revenues	\$15,450					\$15,450
School Buses	State Shared Revenues	\$90,934	\$93,662	\$96,472	\$99,366	\$102,347	\$482,781
Sub total		\$187,817	\$177,538	\$182,864	\$188,350	\$194,001	\$930,570
17	2 High School]				
Computer Equipment	State Shared Revenues	\$323,334	\$333,034	\$343,025	\$353,316	\$363,915	\$1,716,624
Copier Machine	State Shared Revenues			· · ·	\$15,450	· · · ·	\$15,450
School Buses	State Shared Revenues _	\$90,934	\$93,662	\$96,472	\$99,366	\$102,347	\$482,781
Sub total		\$414,268	\$426,696	\$439,497	\$468,132	\$466,262	\$2,214,855
173	SU Elementary]				
Computer Equipment	State Shared Revenues	\$82,549	\$85,025	\$87,576	\$90,204	\$92,910	\$438,264
Copier Machine	State Shared Revenues	\$13,390					\$13,390
School Buses	State Shared Revenues	\$90,934	\$93,662	\$96,472	\$99,366	\$102,347	\$482,781
Sub total		\$186,873	\$178,687	\$184,048	\$189,570	\$195,257	\$934,435

City of Pembroke Pines Charter Schools Dispositon of Prior CIP

Nature of Disposition of Items
\$15,000 budgeted in 2009-2010
\$10,000 budgeted in 2009-2010
\$0 budgeted in 2009-2010
\$15,000 budgeted in 2009-2010
\$0 budgeted in 2009-2010
\$15,000 budgeted in 2009-2010
\$0 budgeted in 2009-2010
\$15,000 budgeted in 2009-2010
Item not needed
\$0 budgeted in 2009-2010
\$15,000 budgeted in 2009-2010
\$0 budgeted in 2009-2010
200,000
\$30,000 budgeted in 2009-2010 \$0 budgeted in 2009-2010
φο baugeteu iii 2009-2010
\$15,000 budgeted in 2009-2010
\$0 budgeted in 2009-2010

City of Pembroke Pines, Florida Broward County Sponsored Charter Schools Charter Elementary School Revenues

	(harter	Elementary School Revenues	Budget
Acct Function	Division	Sc	hool Function	2009 - 10
Federal Grants	•			
331603	5051	3262	Sch Breakfast Rmb-Non Severe Need	31,743
331604	5051		Sch Lunch Reimb-Free/Reduced	165,884
331606	5051		Commodities - Donated Food	23,461
331616	5051	3290	IDEA Grant	21,801
			Total Federal Grants	\$242,889
State Shared				
335910	5051	3310	FL education finance program	8,213,960
335915	5051		Class Size Reduction	2,436,749
335920	5051		Instructional materials	143,230
335925	5051		Library Media Materials	8,772
335927	5051		Science Lab Materials	2,398
335935	5051		School Breakfast Supplement	1,500
335936	5051		School Lunch Supplement	1,850
335940	5051		Supplementary Discretion Millage	104,103
335950	5051		Safe Schools	45,429
335970	5051		District School Taxes	527,873
335980	5051		Transportation revenue	179,371
335985	5051		ESE Guaranteed Allocation	286,858
335991	5051			1,080,470
			Public Education Capital Outlay (PECO)	
335993	5051		Summer Reading Program	6,657
335995	5051	33/4	Supplemental Academic Instruction	399,517
O. H / D		d 4!	Total State Shared	\$13,438,737
Culture / Recre			_	F42.000
347905	5051		After school education	543,000
347906	5051		In-House Transportation	334,286
347980	5051		Summer school fees	15,000
		Total	Culture / Recreation / Education Charges	\$892,286
Investment In	come			
361030		3431	Interest from state board of admin	100,000
			Total Investment Income	\$100,000
Rents & Royalt	ties			
362030	5051	3425	Rental-city facilities	22,378
362031	5051		Rental- towers - Exempt	43,220
362075	5051	3425	Rental - City Recreation Progs	51,800
			Total Rents & Royalties	\$117,398
Other Miscella	neous Rev	enues		
369025		3495	ICMA Forfeiture Revenue	5,000
369040	5051	3495	Other miscellaneous revenue	1,500
369045	5051	3451	Food Sales	383,584
			Total Other Miscellaneous Revenues	\$390,084
Private Gifts /	Contributi	ons		
366015	5051	3440	Contributions	253,715
366080	5051	3265	Commodity Contribution	1,504
			Total Private Gifts / Contributions	\$255,219
Beginning Sur	plus			
389940		3489	Beginning surplus	848,466
		00	Total Beginning Surplus	\$848,466
		Total Cl	harter Elementary Schools	\$16,285,079

City of Pembroke Pines, Florida Broward County Sponsored Charter Schools Charter Middle School Revenues

		Charte	er Middle School Revenues	Budget
Acct Function	Division	Sc	hool Function	2009 - 10
Federal Grants				
331603	5052	3262	Sch Breakfast Rmb-Non Severe Need	14,655
331604	5052	3261	Sch Lunch Reimb-Free/Reduced	91,198
331606	5052	3265	Commodities - Donated Food	18,225
331616	5052	3290	IDEA Grant	12,929
			Total Federal Grants	\$137,007
State Shared				
335910	5052	3310	FL education finance program	4,952,530
335915	5052	3390	Class Size Reduction	1,116,328
335920	5052	3336	Instructional materials	90,729
335925	5052	3336	Library Media Materials	5,557
335927	5052	3336	Science Lab Materials	1,519
335935	5052	3337	School Breakfast Supplement	1,200
335936	5052	3338	School Lunch Supplement	1,400
335940	5052		Supplementary Discretion Millage	65,581
335950	5052		Safe Schools	28,777
335970	5052	3310	District School Taxes	318,221
335980	5052	3354	Transportation revenue	216,953
335985	5052	3310	ESE Guaranteed Allocation	176,570
335991	5052	3391	Public Education Capital Outlay (PECO)	787,170
335993	5052	3374	Summer Reading Program	10,824
335995	5052	3374	Supplemental Academic Instruction	253,075
			Total State Shared	\$8,026,434
Culture / Recre	eation / Ed	ducation (Charges	
347906	5052		In-House Transportation	238,776
		Total	Culture / Recreation / Education Charges	\$238,776
Investment In	come		9	
361030		3431	Interest from state board of admin	30,000
			Total Investment Income	\$30,000
Rents & Royalt	ties			,
362030	5052	3425	Rental-city facilities	13,125
362031	5052		Rental- towers - Exempt	83,164
362075	5052		Rental - City Recreation Progs	51,645
			Total Rents & Royalties	\$147,934
Other Miscella	neous Rev	enues	. otal Komo a Royallios	÷,,,,,,
369025	neous nev		ICMA Forfeiture Revenue	5,000
369040	5052		Other miscellaneous revenue	1,500
369045	5052		Food Sales	357,145
200010	5052	3 131	Total Other Miscellaneous Revenues	\$363,645
Private Gifts /	Contributi	ions	Total Other Informations Revenues	\$550 ₁ 040
366015	5052		Contributions	161,835
366080	5052		Commodity Contribution	1,168
30000	3032	3203	Total Private Gifts / Contributions	
Interfund Tran	efore		Total Filvate Gilts / Coliti ibutions	φ103,003
	131613	2610	Transfer from General Fund	E00 146
381020		2010		589,146
Dominala - C	nluo		Total Interfund Transfers	\$589,146
Beginning Surp	pius	2.400	Decing in a country	007.610
389940		3489	Beginning surplus	807,610
			Total Beginning Surplus	\$807,610
		Total Cl	narter Middle Schools	\$10,503,555
		<u> </u>		

City of Pembroke Pines, Florida Broward County Sponsored Charter Schools Charter High School Revenues

		Char	ter High School Revenues	Budget
Acct Function	Division	Sc	hool Function	2009 - 10
Federal Grants	5			
331603	5053	3262	Sch Breakfast Rmb-Non Severe Need	9,132
331604	5053	3261	Sch Lunch Reimb-Free/Reduced	89,726
331606	5053	3265	Commodities - Donated Food	29,037
331616	5053	3290	IDEA Grant	22,842
			Total Federal Grants	\$150,737
State Shared				
335910	5053	3310	FL education finance program	7,267,411
335915	5053	3390	Class Size Reduction	1,610,242
335920	5053	3336	Instructional materials	126,267
335925	5053	3336	Library Media Materials	7,733
335927	5053		Science Lab Materials	2,114
335935	5053	3337	School Breakfast Supplement	1,750
335936	5053	3338	School Lunch Supplement	2,200
335940	5053	3310	Supplementary Discretion Millage	91,774
335950	5053	3310	Safe Schools	40,049
335970	5053	3310	District School Taxes	466,620
335980	5053	3354	Transportation revenue	338,954
335985	5053	3310	ESE Guaranteed Allocation	79,257
335991	5053	3391	Public Education Capital Outlay (PECO)	1,451,349
335993	5053		Summer Reading Program	24,139
335995	5053	3374	Supplemental Academic Instruction	352,205
			Total State Shared	\$11,862,064
Culture / Recr	eation / Ed	ducation (Charges	
347906	5053	3354	In-House Transportation	111,429
		Total	Culture / Recreation / Education Charges	\$111,429
Investment In	come			
361030		3431	Interest from state board of admin	30,000
			Total Investment Income	\$30,000
Rents & Royal	ties			
362030	5053	3425	Rental-city facilities	1,027,337
362075	5053	3425	Rental - City Recreation Progs	373,805
			Total Rents & Royalties	\$1,401,142
Other Miscella	neous Rev	enues		
369025		3495	ICMA Forfeiture Revenue	5,000
369040	5053		Other miscellaneous revenue	2,500
369045	5053	3451	Food Sales	561,485
			Total Other Miscellaneous Revenues	\$568,985
Private Gifts /	Contributi	ons		
366015	5053	3440	Contributions	254,922
366080	5053		Commodity Contribution	1,861
			Total Private Gifts / Contributions	\$256,783
Beginning Sur	plus			,
389940	_	3489	Beginning surplus	509,090
		2.33	Total Beginning Surplus	\$509,090
	ı			+537,676
		Total Cl	harter High School	\$14,890,230

City of Pembroke Pines, Florida Florida State University Sponsored Charter School FSU Charter Elementary School Revenues

FSU Charter Elementary School Revenues Budget				
Acct Function	Division	Sc	hool Function	2009 - 10
Activity Fees				
329100	5061	3469	Activity Fee	172,690
			Total Activity Fees	\$172,690
Federal Grants				, ,,
331603	5061	3262	Sch Breakfast Rmb-Non Severe Need	8,498
331604	5061	3261	Sch Lunch Reimb-Free/Reduced	43,622
331606	5061		Commodities - Donated Food	7,289
331616	5061		IDEA Grant	151,115
552525			Total Federal Grants	\$210,524
State Shared			Total Federal Grants	Ψ210/021
335910	5061	3310	FL education finance program	3,207,046
335915	5061		Class Size Reduction	879,745
335920	5061		Instructional materials	51,698
335935	5061		School Breakfast Supplement	51,098
335936	5061			600
335950	5061		School Lunch Supplement Safe Schools	
			District School Taxes	70,543
335970	5061			488,588
335985	5061		ESE Guaranteed Allocation	195,143
335991	5061		Public Education Capital Outlay (PECO)	356,078
335993	5061		Summer Reading Program	111,981
335995	5061	33/4	Supplemental Academic Instruction	145,583
			Total State Shared	\$5,507,505
Culture / Recre			-	
347905	5061		After school education	176,350
347906	5061		In-House Transportation	111,429
		Total	Culture / Recreation / Education Charges	\$287,779
Investment Inc	come			
361030		3431	Interest from state board of admin	4,500
			Total Investment Income	\$4,500
Rents & Royalt	ies			
362030	5061	3425	Rental-city facilities	37,275
362075	5061	3425	Rental - City Recreation Progs	11,111
			Total Rents & Royalties	\$48,386
Other Miscellar	neous Rev	enues		
369025			ICMA Forfeiture Revenue	5,000
369040	5061		Other miscellaneous revenue	750
369045	5061	3451	Food Sales	125,949
			Total Other Miscellaneous Revenues	\$131,699
Private Gifts /	Contributi	ons		, , , , , , , ,
366015	5061		Contributions	113,280
366080	5061		Commodity Contribution	467
300000	3001	3203	Total Private Gifts / Contributions	\$113,747
Reginning Surr	slue		Total Filvate Gilts / Contributions	φ113,/4/
Beginning Surp	JIUS	2400	Paginning guralus	22.670
389940		3489	Beginning surplus	32,670
			Total Beginning Surplus	\$32,670
		Total F	SU Charter Schools	\$6,509,500

170 Ch	narter Elementary Schools	
569 Ot	ther human services	
	narter Elementary Schools 3 Basic	Budget 2009 - 10
Personnel	l Services	
12910	120 Chtr Sch Teacher	1,170,559
12996	5 291 Sick leave - retire/term	500
12997	2 291 Sick leave - annual	2,000
13554	150 P/ T Teacher Assistant	100,875
15005	5 291 S upplements	78,923
15015	5 291 Payment in lieu of benefits	8,808
21000	221 Social Security- matching	98,641
22200	211 Retirement contribution - FRS	115,411
22300	211 General retiree heath contrib	2,488
22500	211 ICMA - city portion	17,522
23000	231 Heal th Insurance	261,138
23100	232 Li fe Insurance	2,163
24000	241 W orkers compensation	20,554
	Total Personnel Services 5101 K-3 Basic	\$1,879,582
Operating	Expenses	
31310	310 Prof & Tech Services	800
40100	330 T ravel/conferences	1,500
46250	• •	710
46800	350 M aintenance contracts	5,000
52182		5,468
52590		26,000
52650	The second secon	4,000
52653	and the second s	3,000
52790		200
54100		1,500
54520	520 T extbooks	60,000
0.020		¢100 170
5.525	Total Operating Expenses 5101 K-3 Basic	\$108,178

170 Ch	narter Elementary Schools				
569 Ot	Other human services				
5051 Ch	narter Elementary Schools	Decident			
	•	Budget 2009 - 10			
	8 Basic	2009 - 10			
Personnel					
12910	120 Chtr Sch Teacher	480,606			
12996		1,500			
12997	291 Sick leave - annual	1,350			
13554	150 P/ T Teacher Assistant	60,525			
15005		37,943			
15015		5,592			
21000	221 Social Security- matching	39,261			
22200		57,003			
22300	211 General retiree heath contrib	1,096			
23000	231 Heal th Insurance	106,491			
23100	232 Li fe Insurance	885			
24000	241 W orkers compensation	8,745			
	Total Personnel Services 5102 4-8 Basic	\$800,997			
Operating	Expenses				
31310	310 Prof & Tech Services	800			
40100	330 T ravel/conferences	1,000			
46250	351 R & M equipment	500			
46800	350 M aintenance contracts	2,000			
52182	2 513 T esting material	2,640			
52590	590 Other Mat'l & Sply	15,000			
52650	642 Equip < than \$1000	1,905			
52653	644 Computer equipment < \$1000	1,065			
52790	790 M iscellaneous Expense	200			
54100	521 Memberships/ dues/ subscription	2,500			
	520 T extbooks	31,000			
54520					
54520	Total Operating Expenses 5102 4-8 Basic	\$58,610			

170 Charter Elementary Schools	
569 Other human services	
5051 Charter Elementary Schools	Budget
5250 Exceptional Student Prog	2009 - 10
Personnel Services	
12138 160 Sch Clerical Spec II	7,437
12910 120 Chtr Sch Teacher	84,850
13559 120 P/ T Certified Teacher	24,795
15005 291 S upplements	10,060
15015 291 Payment in lieu of benefits	816
21000 221 Social Security- matching	9,416
22200 211 Retirement contribution - FRS	12,527
22300 211 General retiree heath contrib	225
23000 231 Heal th Insurance	23,718
23100 232 Li fe Insurance	170
24000 241 W orkers compensation	1,815
Total Personnel Services 5250 Exceptional Student Prog	\$175,829
Operating Expenses	
31310 310 Prof & Tech Services	55,500
40100 330 T ravel/conferences	300
47100 395 Pr inting	1,000
52590 590 Other Mat'l & Sply	1,000
52650 642 Equip < than \$1000	500
52652 692 Software < than \$1000 &/or licenses	1,917
52653 644 Computer equipment < \$1000	500
54520 520 T extbooks	3,500
Total Operating Expenses 5250 Exceptional Student Prog	\$64,217
Total School Function 5250 Exceptional Student Prog	\$240,046

170	Cha	arter	Elementary Schools			
569	Oth	Other human services				
5051	Cha	arter	Elementary Schools	Budget		
5901	Sub	ostitu	te Teachers	2009 - 10		
Person	nel	Servi	ces			
13	3140	140	Temp Sub Teacher	35,000		
21	.000	221	Social Security- matching	2,678		
22	200	211	Retirement contribution - FRS	3,448		
			Total Personnel Services 5901 Substitute Teachers	\$41,126		
			Total School Function 5901 Substitute Teachers	\$41,126		

170 Charter Elementary	Schools	
569 Other human service	es	
5051 Charter Elementary	Schools	Budget
6120 Guidance Services		2009 - 10
Personnel Services		
12956 130 S chool Couns	elor	41,358
15005 291 S upplements		7,021
21000 221 Social Securit	:y- matching	3,551
22200 211 Retirement co	ontribution - FRS	4,571
22300 211 General retire	ee heath contrib	96
23000 231 Heal th Insura	ince	11,859
23100 232 Li fe Insurance	e	72
24000 241 W orkers com	pensation	636
Total Pe	ersonnel Services 6120 Guidance Services	\$69,164
Operating Expenses		
40100 330 T ravel/confer	ences	200
52590 590 Other Mat'l &	Sply	800
52650 642 Equip < than	\$1000	500
52653 644 Computer equ	uipment < \$1000	250
Total Op	erating Expenses 6120 Guidance Services	\$1,750
Total	School Function 6120 Guidance Services	\$70,914

170 Charter Elementary Schools	
569 Other human services	
5051 Charter Elementary Schools	Budget
6200 Instruct Media Services	2009 - 10
Personnel Services	
12957 130 M edia Specialist	44,500
13554 150 P/ T Teacher Assistant	6,725
15005 291 S upplements	2,707
21000 221 Social Security- matching	4,127
22200 211 Retirement contribution - FRS	5,313
22300 211 General retiree heath contrib	96
23000 231 Heal th Insurance	11,859
23100 232 Li fe Insurance	82
24000 241 W orkers compensation	829
Total Personnel Services 6200 Instruct Media Services	\$76,238
Operating Expenses	
52650 642 Equip < than \$1000	5,500
52652 692 Software < than \$1000 &/or licenses	950
52653 644 Computer equipment < \$1000	1,000
54505 521 M edia	6,000
54510 611 M edia Books	7,824
Total Operating Expenses 6200 Instruct Media Services	\$21,274
Capital Outlay	
64055 643 Lap top Computer	1,200
Total Capital Outlay 6200 Instruct Media Services	\$1,200
Total School Function 6200 Instruct Media Services	\$98,712

170 Charter Elementary Schools	
569 Other human services	
5051 Charter Elementary Schools	Budget
6400 Instructional Staff Training services	2009 - 10
Operating Expenses	
31310 310 Prof & Tech Services	4,200
40100 330 T ravel/conferences	1,500
Total Operating Expenses 6400 Instructional Staff Training services	\$5,700
School Function 6400 Instructional Staff Training services	\$5,700

170 C	harter Elementary Schools	
569 C	ther human services	
5051 C	harter Elementary Schools	Dudget
	chool Administration	Budget 2009 - 10
		2005 10
	Services	44.020
1212	•	44,028
1213		36,935
1213 1213	, ,	23,552 23,310
1213	·	23,353
1295		12,665
1295		38,714
1295		74,776
1295		105,269
1299	·	5,500
1500		6,755
1501		6,000
2100	,	27,875
2220	, 3	22,909
2230		776
2250		15,568
2300	, ·	66,173
2310		704
	0 241 W orkers compensation	4,054
	0 251 U nemployment compensation	10,200
	Total Personnel Services 7300 School Administration	\$549,116
Operation	g Expenses	7533,135
-	0 311 Pr ofessional services-Outside Legal	30,000
3131		6,000
4010		750
4140	·	100
4625		400
4680		5,000
4710	0 395 Pr inting	1,500
4900	, and the second	2,000
5259		5,500
5265	. ,	2,550
5265	• • •	49,800
5265		6,156
5279		250
5410	·	5,000
		\$115,006
Capital	Total Operating Expenses 7300 School Administration	φ113,000
Capital C	•	0 100
	9 643 Computer equipment not micro	8,100
6405		15,000
6406		3,000
0440	0 641 Ot her equipment	10,000
	Total Capital Outlay 7300 School Administration	\$36,100
	Total Capital Outlay 7300 School Administration Total School Function 7300 School Administration	\$36,100

	y	
170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7400	Facilities Acquisition & Construction	2009 - 10
Opera	ting Expenses	
4	4360 360 R entals	608,781
Total	Operating Expenses 7400 Facilities Acquisition & Construction	\$608,781
	School Function 7400 Facilities Acquisition & Construction	\$608,781

Cha	arter Elementary Schools	
Oth	ner human services	
1 Cha	arter Elementary Schools	Budget
) Pup	oil Transfer Services	2009 - 10
rating	Expenses	
34300	390 Contract- laundry & cleaning	130
34990	310 Contractual services- other	178,155
40100	330 T ravel/conferences	150
41370	370 Com munications	275
43380	380 Pub Ut Svc Othr Energ Sv	690
43430	430 El ectricity	900
45320	320 Insurance & Bond Premium	13,001
46150	350 R & M- land- building & improvement	175
46250	351 R & M equipment	75
46300	351 R & M motor vehicles	20,610
46800	350 M aintenance contracts	110
49105	370 Li cense renewals	50
52540	451 F uel	31,826
52600	642 Cl othing/uniforms	660
52650	642 Equip < than \$1000	2,150
52653	644 Computer equipment < \$1000	40
52790	790 M iscellaneous Expense	1,300
	Total Operating Expenses 7800 Pupil Transfer Services	\$250,297
	Total School Function 7800 Pupil Transfer Services	\$250,297
	Oth 1 Cha 2 Pup 34300 34990 40100 41370 43380 43430 45320 46150 46250 46300 46800 49105 52540 52650 52650 52653	Pupil Transfer Services rating Expenses 34300 390 Contract- laundry & cleaning 34990 310 Contractual services- other 40100 330 T ravel/conferences 41370 370 Com munications 43380 380 Pub Ut Svc Othr Energ Sv 43430 430 El ectricity 45320 320 Insurance & Bond Premium 46150 350 R & M- land- building & improvement 46250 351 R & M equipment 46300 351 R & M motor vehicles 46800 350 M aintenance contracts 49105 370 Li cense renewals 52540 451 F uel 52600 642 Cl othing/uniforms 52650 642 Equip < than \$1000 52653 644 Computer equipment < \$1000 52790 790 M iscellaneous Expense Total Operating Expenses 7800 Pupil Transfer Services

170 Ch	narter Elementary Schools	
569 Ot	ther human services	
	narter Elementary Schools peration of Plant	Budget 2009 - 10
_	Expenses	
	310 Prof & Tech Services	225,423
32100	312 Accounting and auditing fees	4,800
34500	350 Contract- building maintenance	132,239
34990	310 Contractual services- other	17,538
41370	370 Com munications	21,465
43380	380 Pub Ut Svc Othr Energ Sv	5,815
43430	430 El ectricity	145,300
45320	320 Insurance & Bond Premium	149,725
46150	350 R & M- land- building & improvement	70,000
46250	351 R & M equipment	2,000
46800	350 M aintenance contracts	578
49175	5 794 A dministrative fees	106,346
52200	510 Cl eaning/janitorial supplies	6,000
52590	590 Other Mat'l & Sply	500
52650) 642 Equip < than \$1000	1,000
52790	790 M iscellaneous Expense	500
52910	580 Com modity Consumption	9,137
	Total Operating Expenses 7900 Operation of Plant	\$898,366
	Total School Function 7900 Operation of Plant	\$898,366

170 CF	narter Elementary Schools	
569 Ot	ther human services	
5051 Ch	narter Elementary Schools	Budget
9102 Ch	nild Care Supervision	2009 - 10
Personne	I Services	
13190	160 P/ T After School Director	26,854
13403	3 160 P/ T Bookkeeper	6,431
13520	160 P/ T FCAT Tutoring	22,000
13556	5 160 P/ T After School Care	64,207
13683	B 160 Sch P/T Clerk Spec I	6,483
21000	221 Social Security- matching	9,642
22200	211 Retirement contribution - FRS	11,694
24000	241 W orkers compensation	1,549
	-	
	Total Personnel Services 9102 Child Care Supervision	\$148,860
Operating	Total Personnel Services 9102 Child Care Supervision Expenses	\$148,860
Operating	Expenses	\$148,860 200
	Expenses 310 Prof & Tech Services	·
31310	Expenses 310 Prof & Tech Services 330 T ravel/conferences	200
31310 40100 52590	Expenses 310 Prof & Tech Services 330 T ravel/conferences	200 100
31310 40100 52590	Expenses 310 Prof & Tech Services 330 T ravel/conferences 590 Other Mat'l & Sply	200 100 500
31310 40100 52590	Expenses 310 Prof & Tech Services 330 T ravel/conferences 590 Other Mat'l & Sply 642 Equip < than \$1000	200 100 500 300
31310 40100 52590	## Expenses 310	200 100 500 300 \$1,100

170 Charter Elementary Schools	
569 Other human services	
5051 Charter Elementary Schools 5101 K-3 Basic	Budget 2009 - 10
Personnel Services	
12910 120 Chtr Sch Teacher	1,023,751
12996 291 Sick leave - retire/term	1,000
12997 291 Sick leave - annual	4,000
13554 150 P/ T Teacher Assistant	94,150
13559 120 P/ T Certified Teacher	28,716
15005 291 S upplements	66,081
15015 291 Payment in lieu of benefits	13,608
21000 221 Social Security- matching	87,519
22200 211 Retirement contribution - FRS	114,261
22300 211 General retiree heath contrib	1,894
22500 211 ICMA - city portion	5,057
23000 231 Heal th Insurance	159,031
23100 232 Li fe Insurance	1,739
24000 241 W orkers compensation	18,521
Total Personnel Services 5101 K-3 Basic	\$1,619,328
Operating Expenses	
31310 310 Prof & Tech Services	400
40100 330 T ravel/conferences	1,500
46250 351 R & M equipment	400
46800 350 M aintenance contracts	3,500
52182 513 T esting material	5,468
52590 590 Other Mat'l & Sply	24,700
52650 642 Equip < than \$1000	3,000
52653 644 Computer equipment < \$1000	950
52790 790 M iscellaneous Expense	150
54100 521 Memberships/ dues/ subscription	2,300
54520 520 T extbooks	37,000
Total Operating Expenses 5101 K-3 Basic	\$79,368
Total School Function 5101 K-3 Basic	\$1,698,696

170 Ch	narter Elementary Schools	
569 Of	ther human services	
5051 Ch	narter Elementary Schools	Budget
5102 4-	8 Basic	2009 - 10
Personne	I Services	
12910		498,338
12996	5 291 Sick leave - retire/term	1,750
	150 P/ T Teacher Assistant	53,800
13559	,	14,143
15005	5 291 S upplements	34,144
15015		10,392
21000		40,476
22200		54,696
22300) 211 General retiree heath contrib	947
22500) 211 ICMA - city portion	4,383
23000	231 Heal th Insurance	61,547
23100	232 Li fe Insurance	883
24000	241 W orkers compensation	9,149
	Total Personnel Services 5102 4-8 Basic	\$784,648
Operating	g Expenses	
31310	310 Prof & Tech Services	200
40100	330 T ravel/conferences	1,000
46250) 351 R & M equipment	200
46800	350 M aintenance contracts	1,500
52182	2 513 T esting material	2,640
52590) 590 Other Mat'l & Sply	12,000
52650) 642 Equip < than \$1000	2,000
52653	3 644 Computer equipment < \$1000	750
52790	790 M iscellaneous Expense	200
) 521 Memberships/ dues/ subscription	1,500
54100) 520 T extbooks	24,500
54100 54520) 320 I EXIDUORS	24,300
	Total Operating Expenses 5102 4-8 Basic	\$46,490

569 Ot	her human services	
5051 Ch	narter Elementary Schools	Budget
5250 Ex	cceptional Student Prog	2009 - 10
Personnel	Services	
12558	120 S peech Therapist	24,198
12910	120 Chtr Sch Teacher	115,500
13684	160 Sch P/T Clerk Spec II	12,258
15005	291 S upplements	23,194
21000	221 Social Security- matching	12,479
22200	211 Retirement contribution - FRS	17,257
22300	211 General retiree heath contrib	240
23000	231 Heal th Insurance	29,648
23100	232 Li fe Insurance	257
24000	241 W orkers compensation	2,328
	Total Personnel Services 5250 Exceptional Student Prog	\$237,359
Operating	Expenses	
31310	310 Prof & Tech Services	4,500
40100	330 T ravel/conferences	300
47100	395 Pr inting	200
52590	590 Other Mat'l & Sply	1,000
52650	642 Equip < than \$1000	500
52653	644 Computer equipment < \$1000	250
54520	520 T extbooks	2,000
31320	Total Operating Expanses F2F0 Expantional Student Drog	\$8,750
31320	Total Operating Expenses 5250 Exceptional Student Prog	,

170	Charter Elementary Schools			
569	Other human services			
5051	Cha	arter	Elementary Schools	Budget
5901	Suk	ostitu	te Teachers	2009 - 10
Person	nel	Servi	ces	
13	140	140	Temp Sub Teacher	30,000
21	.000	221	Social Security- matching	2,295
22	200	211	Retirement contribution - FRS	2,955
			Total Personnel Services 5901 Substitute Teachers	\$35,250
			Total School Function 5901 Substitute Teachers	\$35,250

170 Charter Elementary Schools				
569 Other human services	Other human services			
5051 Charter Elementary Schools	Budget			
6120 Guidance Services	2009 - 10			
Personnel Services				
12956 130 S chool Counselor	40,990			
12996 291 Sick leave - retire/term	2,200			
15005 291 S upplements	6,410			
21000 221 Social Security- matching	3,645			
22200 211 Retirement contribution - FRS	4,475			
22300 211 General retiree heath contrib	96			
23000 231 Heal th Insurance	11,859			
23100 232 Li fe Insurance	72			
24000 241 W orkers compensation	631			
Total Personnel Services 6120 Guidance Services	\$70,378			
Operating Expenses				
40100 330 T ravel/conferences	200			
52590 590 Other Mat'l & Sply	1,300			
52650 642 Equip < than \$1000	250			
Total Operating Expenses 6120 Guidance Services	\$1,750			
Total School Function 6120 Guidance Services	\$72,128			

170 Ch	arter Elementary Schools				
569 Ot	Other human services				
5051 Ch	arter Elementary Schools	Budget			
6200 In	struct Media Services	2009 - 10			
Personnel	Services				
12950	150 T eacher Assistant	16,260			
12957	130 M edia Specialist	70,000			
15005	291 S upplements	5,650			
21000	221 Social Security- matching	7,032			
22200	211 Retirement contribution - FRS	9,054			
22300	211 General retiree heath contrib	192			
23000	231 Heal th Insurance	23,718			
23100	232 Li fe Insurance	159			
24000	241 W orkers compensation	1,395			
	Total Personnel Services 6200 Instruct Media Services	\$133,460			
Operating	Expenses				
52650	642 Equip < than \$1000	1,500			
52652	692 Software < than \$1000 &/or licenses	500			
54100	521 Memberships/ dues/ subscription	1,000			
54505	521 M edia	5,000			
54510	611 M edia Books	8,000			
	Total Operating Expenses 6200 Instruct Media Services	\$16,000			
-	Total School Function 6200 Instruct Media Services	\$149,460			

170 Charter Elementary Schools	Charter Elementary Schools				
569 Other human services	Other human services				
5051 Charter Elementary Schools	Budget				
6400 Instructional Staff Training services	2009 - 10				
Operating Expenses					
31310 310 Prof & Tech Services	3,890				
40100 330 T ravel/conferences	1,500				
Total Operating Expenses 6400 Instructional Staff Training services	\$5,390				
School Function 6400 Instructional Staff Training services	\$5,390				

	arter Flementary Schools	
	arter Elementary Schools her human services	
	arter Elementary Schools	Budget
300 Scl	hool Administration	2009 - 10
	Services	
12125	160 Sch Clerical Spec I	52,254
		38,466
	•	22,394
	160 R egistrar	12,665
	160 B ookkeeper	18,905
12953	•	77,917
12969	110 Principal West Campus	59,228
12996	291 Sick leave - retire/term	750
12997		3,500
13554	150 P/ T Teacher Assistant	6,725
15005	291 S upplements	2,440
15015	291 Payment in lieu of benefits	2,400
21000	221 Social Security- matching	17,977
22200	211 Retirement contribution - FRS	19,720
22300	211 General retiree heath contrib	696
22500	, F	3,110
23000 23100	231 Heal th Insurance	69,139
		516
	241 W orkers compensation 251 U nemployment compensation	3,139
23000		8,400
	Total Personnel Services 7300 School Administration	\$420,341
perating	Expenses	
_	-	20.000
31300	311 Pr ofessional services-Outside Legal	30,000
31300 31310	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services	3,000
31300 31310 40100	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences	3,000 750
31300 31310 40100 41400	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage	3,000 750 100
31300 31310 40100 41400 46250	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment	3,000 750 100 250
31300 31310 40100 41400 46250 46800	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts	3,000 750 100 250 1,800
31300 31310 40100 41400 46250 46800 47100	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting	3,000 750 100 250 1,800 1,000
31300 31310 40100 41400 46250 46800 47100 49000	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting 391 Leg al/employment ads	3,000 750 100 250 1,800 1,000 3,000
31300 31310 40100 41400 46250 46800 47100 49000 52590	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting 391 Leg al/employment ads 590 Other Mat'l & Sply	3,000 750 100 250 1,800 1,000 3,000 6,500
31300 31310 40100 41400 46250 46800 47100 49000 52590 52650	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting 391 Leg al/employment ads 590 Other Mat'l & Sply 642 Equip < than \$1000	3,000 750 100 250 1,800 1,000 3,000 6,500 3,000
31300 31310 40100 41400 46250 46800 47100 49000 52590 52650 52652	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting 391 Leg al/employment ads 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 &/or licenses	3,000 750 100 250 1,800 1,000 3,000 6,500 3,000 50,800
31300 31310 40100 41400 46250 46800 47100 49000 52590 52650 52652 52653	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting 391 Leg al/employment ads 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000	3,000 750 100 250 1,800 1,000 3,000 6,500 3,000 50,800 6,156
31300 31310 40100 41400 46250 46800 47100 49000 52590 52650 52652 52653 52790	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting 391 Leg al/employment ads 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 692 Software equipment < \$1000 790 M iscellaneous Expense	3,000 750 100 250 1,800 1,000 3,000 6,500 3,000 50,800 6,156 100
31300 31310 40100 41400 46250 46800 47100 49000 52590 52650 52652 52653	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting 391 Leg al/employment ads 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 790 M iscellaneous Expense 521 Memberships/ dues/ subscription	3,000 750 100 250 1,800 1,000 3,000 6,500 3,000 50,800 6,156 100 4,000
31300 31310 40100 41400 46250 46800 47100 49000 52590 52650 52652 52653 52790 54100	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting 391 Leg al/employment ads 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 790 M iscellaneous Expense 521 Memberships/ dues/ subscription Total Operating Expenses 7300 School Administration	3,000 750 100 250 1,800 1,000 3,000 6,500 3,000 50,800 6,156 100
31300 31310 40100 41400 46250 46800 47100 52590 52650 52652 52653 52790 54100	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting 391 Leg al/employment ads 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 790 M iscellaneous Expense 521 Memberships/ dues/ subscription Total Operating Expenses 7300 School Administration	3,000 750 100 250 1,800 1,000 3,000 6,500 3,000 50,800 6,156 100 4,000 \$110,456
31300 31310 40100 41400 46250 46800 47100 49000 52590 52650 52652 52653 52790 54100	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting 391 Leg al/employment ads 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 790 M iscellaneous Expense 521 Memberships/ dues/ subscription Total Operating Expenses 7300 School Administration tlay 643 Computer equipment not micro	3,000 750 100 250 1,800 1,000 3,000 6,500 3,000 50,800 6,156 100 4,000 \$110,456
31300 31310 40100 41400 46250 46800 47100 49000 52590 52650 52652 52653 52790 54100	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting 391 Leg al/employment ads 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 790 M iscellaneous Expense 521 Memberships/ dues/ subscription Total Operating Expenses 7300 School Administration tlay 643 Computer equipment not micro 643 M icro computer	3,000 750 100 250 1,800 1,000 3,000 6,500 3,000 50,800 6,156 100 4,000 \$110,456
31300 31310 40100 41400 46250 46800 47100 49000 52590 52650 52652 52653 52790 54100 apital Ou 64039 64053	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting 391 Leg al/employment ads 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 790 M iscellaneous Expense 521 Memberships/ dues/ subscription Total Operating Expenses 7300 School Administration tlay 643 Computer equipment not micro	3,000 750 100 250 1,800 1,000 3,000 6,500 3,000 50,800 6,156 100 4,000 \$110,456 8,100 17,500 15,000
31300 31310 40100 41400 46250 46800 47100 49000 52590 52650 52652 52653 52790 54100 apital Ou 64039 64053	311 Pr ofessional services-Outside Legal 310 Prof & Tech Services 330 T ravel/conferences 371 Po stage 351 R & M equipment 350 M aintenance contracts 395 Pr inting 391 Leg al/employment ads 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 790 M iscellaneous Expense 521 Memberships/ dues/ subscription Total Operating Expenses 7300 School Administration tlay 643 Computer equipment not micro 643 M icro computer	3,000 750 100 250 1,800 1,000 3,000 6,500 3,000 50,800 6,156 100 4,000 \$110,456

	School Function 7400 Facilities Acquisition & Construction	\$350,049
Total	Operating Expenses 7400 Facilities Acquisition & Construction	\$350,049
44	360 360 R entals	350,049
Operat	ing Expenses	
7400	Facilities Acquisition & Construction	2009 - 10
5051	Charter Elementary Schools	Budget
569	Other human services	
170	Charter Elementary Schools	

 569 Other human services 5051 Charter Elementary Schools 7800 Pupil Transfer Services 	Budget 2009 - 10
	2009 - 10
7800 Pupil Transfer Services	
	130
Operating Expenses	130
34300 390 Contract- laundry & cleaning	150
34990 310 Contractual services- other	178,155
40100 330 T ravel/conferences	150
41370 370 Com munications	275
43380 380 Pub Ut Svc Othr Energ Sv	690
43430 430 El ectricity	900
45320 320 Insurance & Bond Premium	13,001
46150 350 R & M- land- building & improvement	175
46250 351 R & M equipment	75
46300 351 R & M motor vehicles	20,610
46800 350 M aintenance contracts	110
49105 370 Li cense renewals	50
52540 451 F uel	31,826
52600 642 Cl othing/uniforms	660
52650 642 Equip < than \$1000	2,150
52653 644 Computer equipment < \$1000	40
52790 790 M iscellaneous Expense	1,300
Total Operating Expenses 7800 Pupil Transfer Services	\$250,297
Total School Function 7800 Pupil Transfer Services	\$250,297

170	Cha	arter Elementary Schools	
569	Oth	er human services	
5051 7900		arter Elementary Schools eration of Plant	Budget 2009 - 10
Opera	ating	Expenses	
3	31310	310 Prof & Tech Services	160,073
3	32100	312 Accounting and auditing fees	4,800
3	34500	350 Contract- building maintenance	88,657
3	34990	310 Contractual services- other	17,710
4	41370	370 Com munications	22,150
4	43380	380 Pub Ut Svc Othr Energ Sv	4,950
4	43430	430 El ectricity	164,700
4	45320	320 Insurance & Bond Premium	149,725
4	46150	350 R & M- land- building & improvement	58,150
4	16250	351 R & M equipment	1,000
4	16800	350 M aintenance contracts	578
4	19175	794 A dministrative fees	106,346
5	52200	510 Cl eaning/janitorial supplies	3,950
5	52590	590 Other Mat'l & Sply	500
5	52650	642 Equip < than \$1000	1,000
5	52790	790 M iscellaneous Expense	500
5	52910	580 Com modity Consumption	7,979
	_	Total Operating Expenses 7900 Operation of Plant	\$792,768
		Total School Function 7900 Operation of Plant	\$792,768
	_		

170 Ch	narter Elementary Schools	
	her human services	
5051 Ch	narter Elementary Schools nild Care Supervision	Budget 2009 - 10
Personnel	Services	
13190	160 P/ T After School Director	26,854
13403	160 P/ T Bookkeeper	6,431
13520	160 P/ T FCAT Tutoring	20,000
13556	160 P/ T After School Care	60,635
13683	160 Sch P/T Clerk Spec I	6,483
21000	221 Social Security- matching	9,214
22200	211 Retirement contribution - FRS	11,208
24000	241 W orkers compensation	1,490
	Total Personnel Services 9102 Child Care Supervision	\$142,315
Operating	Expenses	
31310	310 Prof & Tech Services	150
40100	330 T ravel/conferences	100
52590	590 Other Mat'l & Sply	2,000
52650	642 Equip < than \$1000	500
52652	692 Software < than \$1000 &/or licenses	1,700
	Total Operating Expenses 9102 Child Care Supervision	\$4,450
-	Total School Function 9102 Child Care Supervision	\$146,765
_		

170 Ch	arter Elementary Schools	
569 Oth	ner human services	
	arter Elementary Schools 3 Basic	Budget 2009 - 10
Personnel	Services	
12910	120 Chtr Sch Teacher	977,055
12996	291 Sick leave - retire/term	2,000
12997	291 Sick leave - annual	2,000
13554	150 P/ T Teacher Assistant	94,150
13559	120 P/ T Certified Teacher	1
15005	291 S upplements	67,063
15015	291 Payment in lieu of benefits	2,400
21000	221 Social Security- matching	83,214
22200	211 Retirement contribution - FRS	90,380
22300	211 General retiree heath contrib	1,856
22500	211 ICMA - city portion	21,609
23000	231 Heal th Insurance	217,615
23100	232 Li fe Insurance	1,794
24000	241 W orkers compensation	17,302
	Total Personnel Services 5101 K-3 Basic	
	Total Personnel Services 5 TOT K-3 Basic	\$1,578,439
Operating		\$1,578,439
Operating 31310		1,000
	Expenses	
31310	Expenses 310 Prof & Tech Services	1,000 1,500 710
31310 40100	Expenses 310 Prof & Tech Services 330 T ravel/conferences	1,000 1,500 710 1,750
31310 40100 46250 46800 52182	Expenses 310 Prof & Tech Services 330 T ravel/conferences 351 R & M equipment 350 M aintenance contracts 513 T esting material	1,000 1,500 710 1,750 5,200
31310 40100 46250 46800	Expenses 310 Prof & Tech Services 330 T ravel/conferences 351 R & M equipment 350 M aintenance contracts	1,000 1,500 710 1,750
31310 40100 46250 46800 52182	Sample Sample Sample Services 310 Prof & Tech Services 330 T ravel/conferences 351 R & M equipment 350 M aintenance contracts 513 T esting material 590 Other Mat'l & Sply 642 Equip < than \$1000	1,000 1,500 710 1,750 5,200
31310 40100 46250 46800 52182 52590 52650 52653	Sample Services 310 Prof & Tech Services 330 T ravel/conferences 351 R & M equipment 350 M aintenance contracts 513 T esting material 590 Other Mat'l & Sply 642 Equip < than \$1000 644 Computer equipment < \$1000	1,000 1,500 710 1,750 5,200 28,000 3,500 1,500
31310 40100 46250 46800 52182 52590 52650	310 Prof & Tech Services 330 T ravel/conferences 351 R & M equipment 350 M aintenance contracts 513 T esting material 590 Other Mat'l & Sply 642 Equip < than \$1000 644 Computer equipment < \$1000 790 M iscellaneous Expense	1,000 1,500 710 1,750 5,200 28,000 3,500 1,500 350
31310 40100 46250 46800 52182 52590 52650 52653	Sample Services 310 Prof & Tech Services 330 T ravel/conferences 351 R & M equipment 350 M aintenance contracts 513 T esting material 590 Other Mat'l & Sply 642 Equip < than \$1000 644 Computer equipment < \$1000	1,000 1,500 710 1,750 5,200 28,000 3,500 1,500
31310 40100 46250 46800 52182 52590 52650 52653 52790	310 Prof & Tech Services 330 T ravel/conferences 351 R & M equipment 350 M aintenance contracts 513 T esting material 590 Other Mat'l & Sply 642 Equip < than \$1000 644 Computer equipment < \$1000 790 M iscellaneous Expense	1,000 1,500 710 1,750 5,200 28,000 3,500 1,500 350
31310 40100 46250 46800 52182 52590 52650 52653 52790 54100	310 Prof & Tech Services 330 T ravel/conferences 351 R & M equipment 350 M aintenance contracts 513 T esting material 590 Other Mat'l & Sply 642 Equip < than \$1000 644 Computer equipment < \$1000 790 M iscellaneous Expense 521 Memberships/ dues/ subscription	1,000 1,500 710 1,750 5,200 28,000 3,500 1,500 350 2,500

170 Ch	arter Elementary Schools	
569 Ot	her human services	
5051 Ch	arter Elementary Schools	Budget
	8 Basic	2009 - 10
Personnel		
		422 242
12910		432,243
12996 12997		2,000
13554		2,000
15005	,	53,800 33,358
15005		
	,	7,200
21000 22200	, -	36,292
22300		49,822 928
22500		1,279
23000	7 1	78,860
23100		78,800
24000		7,849
24000	· ·	7,049
	Total Personnel Services 5102 4-8 Basic	\$706,345
Operating	Expenses	
31310	310 Prof & Tech Services	750
40100	330 T ravel/conferences	1,000
46250	351 R & M equipment	500
46800	350 M aintenance contracts	750
52182	513 T esting material	3,200
52590	590 Other Mat'l & Sply	15,500
52650	642 Equip < than \$1000	2,750
52653	644 Computer equipment < \$1000	750
52790	790 M iscellaneous Expense	350
54100		2,035
54520	520 T extbooks	25,000
	Total Operating Expenses 5102 4-8 Basic	\$52,585
	and the same and the same	

170 Ch	O Charter Elementary Schools					
569 Otl	Other human services					
5051 Ch	5051 Charter Elementary Schools Budget					
5250 Ex	ceptional Student Prog	2009 - 10				
Personnel	Services					
12138	160 Sch Clerical Spec II	7,436				
12558	120 S peech Therapist	24,924				
12910	120 Chtr Sch Teacher	163,145				
12996	291 Sick leave - retire/term	2,000				
15005	291 S upplements	30,851				
15015	291 Payment in lieu of benefits	3,192				
21000	221 Social Security- matching	16,386				
22200	211 Retirement contribution - FRS	22,300				
22300	211 General retiree heath contrib	368				
23000	231 Heal th Insurance	29,648				
23100	232 Li fe Insurance	360				
24000	241 W orkers compensation	3,083				
	Total Personnel Services 5250 Exceptional Student Prog	\$303,693				
Operating	Expenses					
31310	310 Prof & Tech Services	3,500				
40100	330 T ravel/conferences	300				
46250	351 R & M equipment	150				
52590	590 Other Mat'l & Sply	750				
52650	642 Equip < than \$1000	200				
52652	692 Software < than \$1000 &/or licenses	100				
52790	790 M iscellaneous Expense	100				
54520	520 T extbooks	2,500				
	Total Operating Expenses 5250 Exceptional Student Prog	\$7,600				
_	Total School Function 5250 Exceptional Student Prog	\$311,293				

170	Cha	Charter Elementary Schools			
569	Oth	Other human services			
5051	Cha	arter	Elementary Schools	Budget	
5901	Suk	ostitu	te Teachers	2009 - 10	
Person	nnel	Servi	ces		
13	3140	140	Temp Sub Teacher	38,000	
21	1000	221	Social Security- matching	2,907	
22	2200	211	Retirement contribution - FRS	3,743	
			Total Personnel Services 5901 Substitute Teachers	\$44,650	
	_		Total School Function 5901 Substitute Teachers	\$44,650	

170 Charter Elementary Schools	
569 Other human services	
5051 Charter Elementary Schools	Budget
6120 Guidance Services	2009 - 10
Personnel Services	
12956 130 S chool Counselor	41,647
15005 291 S upplements	3,650
21000 221 Social Security- matching	3,311
22200 211 Retirement contribution - FRS	4,263
22300 211 General retiree heath contrib	96
23000 231 Heal th Insurance	11,859
23100 232 Li fe Insurance	73
24000 241 W orkers compensation	641
Total Personnel Services 6120 Guidance Services	\$65,540
Operating Expenses	
40100 330 T ravel/conferences	200
52590 590 Other Mat'l & Sply	1,000
52650 642 Equip < than \$1000	500
Total Operating Expenses 6120 Guidance Services	\$1,700
Total School Function 6120 Guidance Services	\$67,240

170 Ch	arter Elementary Schools	
569 Oth	ner human services	
5051 Cha	arter Elementary Schools	Budget
6200 Ins	truct Media Services	2009 - 10
Personnel	Services	
12957	130 M edia Specialist	52,884
15005	291 S upplements	5,650
21000	221 Social Security- matching	4,479
22200	211 Retirement contribution - FRS	5,766
22300	211 General retiree heath contrib	96
23000	231 Heal th Insurance	11,859
23100	232 Li fe Insurance	97
24000	241 W orkers compensation	855
	Total Personnel Services 6200 Instruct Media Services	\$81,686
Operating	Expenses	
52650	642 Equip < than \$1000	1,500
52652	692 Software < than \$1000 &/or licenses	500
54100	521 Memberships/ dues/ subscription	1,000
54505	521 M edia	5,000
54510	611 M edia Books	7,200
	Total Operating Expenses 6200 Instruct Media Services	\$15,200
Capital Ou	tlay	
64055	643 Lap top Computer	2,000
	Total Capital Outlay 6200 Instruct Media Services	\$2,000
_	Total School Function 6200 Instruct Media Services	\$98,886

170 Charter Elementary Schools	
569 Other human services	
5051 Charter Elementary Schools	Budget
6400 Instructional Staff Training services	2009 - 10
Operating Expenses	
31310 310 Prof & Tech Services	4,000
40100 330 T ravel/conferences	1,500
Total Operating Expenses 6400 Instructional Staff Training services	\$5,500
School Function 6400 Instructional Staff Training services	\$5,500

170	Cha	rter Elementary Schools				
569	Other human services					
5051	Cha	rter Elementary Schools	Budget			
7300		ool Administration	2009 - 10			
	Personnel Services					
		160 Sch Clerical Spec I	64,523			
		110 Sch Administrative Coor I	18,468			
		160 Charter Schools IT Systems Admin	19,274			
		160 Sch Clerical Spec II	37,903			
		160 R egistrar	13,048			
		160 B ookkeeper	19,791			
		110 A ssistant Principal	77,917			
12		110 Principal Central Campus	54,600			
12	2997	291 Sick leave - annual	3,500			
1!	5005	291 S upplements	8,371			
1!		291 Payment in lieu of benefits	4,800			
2:	1000	221 Social Security- matching	16,567			
2	2200	211 Retirement contribution - FRS	21,766			
22	2300	211 General retiree heath contrib	739			
22	2500	211 ICMA - city portion	9,156			
23	3000	231 Heal th Insurance	67,481			
23	3100	232 Li fe Insurance	559			
24	4000	241 W orkers compensation	3,113			
2!	5000	251 U nemployment compensation	8,400			
		Total Personnel Services 7300 School Administration	\$449,976			
Opera	ting E	Expenses				
_	_	311 Pr ofessional services-Outside Legal	30,000			
		310 Prof & Tech Services	7,500			
40	0100	330 T ravel/conferences	750			
4:	1400	371 Po stage	200			
40	6250	351 R & M equipment	500			
40	6800	350 M aintenance contracts	2,000			
4	7100	395 Pr inting	1,000			
49	9000	391 Leg al/employment ads	4,500			
	2590	, ,	6,000			
52	2650	C42 F 1 14 14000	2 500			
5	2030	642 Equip < than \$1000	3,500			
٦,		692 Software < than \$1000 &/or licenses	51,332			
	2652	• •				
52	2652 2653	692 Software < than \$1000 &/or licenses	51,332			
52 52	2652 2653 2790	Software < than \$1000 &/or licensesComputer equipment < \$1000	51,332 6,156			
52 52	2652 2653 2790	692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 790 M iscellaneous Expense	51,332 6,156 250			
52 52	2652 2653 2790 4100	692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 790 M iscellaneous Expense 521 Memberships/ dues/ subscription Total Operating Expenses 7300 School Administration	51,332 6,156 250 4,500			
52 54 Capita	2652 2653 2790 4100	692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 790 M iscellaneous Expense 521 Memberships/ dues/ subscription Total Operating Expenses 7300 School Administration	51,332 6,156 250 4,500			
52 54 Capita	2652 2653 2790 4100 al Out 4039	692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 790 M iscellaneous Expense 521 Memberships/ dues/ subscription Total Operating Expenses 7300 School Administration	51,332 6,156 250 4,500 \$118,188			
52 54 Capita	2652 2653 2790 4100 al Out 4039	692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 790 M iscellaneous Expense 521 Memberships/ dues/ subscription Total Operating Expenses 7300 School Administration lay 643 Computer equipment not micro	51,332 6,156 250 4,500 \$118,188			
52 54 Capita	2652 2653 2790 4100 al Out 4039	692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 790 M iscellaneous Expense 521 Memberships/ dues/ subscription Total Operating Expenses 7300 School Administration lay 643 Computer equipment not micro 643 M icro computer	51,332 6,156 250 4,500 \$118,188 8,100 17,500			

	3	
170	Charter Elementary Schools	
569	Other human services	
5051	Charter Elementary Schools	Budget
7400	Facilities Acquisition & Construction	2009 - 10
Operat	ting Expenses	
44	1360 360 R entals	513,908
Total	Operating Expenses 7400 Facilities Acquisition & Construction	\$513,908
	School Function 7400 Facilities Acquisition & Construction	\$513,908

 569 Other human services 5051 Charter Elementary Schools 7800 Pupil Transfer Services 	Budget 2009 - 10
	2009 - 10
7800 Pupil Transfer Services	
	130
Operating Expenses	130
34300 390 Contract- laundry & cleaning	150
34990 310 Contractual services- other	178,155
40100 330 T ravel/conferences	150
41370 370 Com munications	275
43380 380 Pub Ut Svc Othr Energ Sv	690
43430 430 El ectricity	900
45320 320 Insurance & Bond Premium	13,001
46150 350 R & M- land- building & improvement	175
46250 351 R & M equipment	75
46300 351 R & M motor vehicles	20,610
46800 350 M aintenance contracts	110
49105 370 Li cense renewals	50
52540 451 F uel	31,826
52600 642 Cl othing/uniforms	660
52650 642 Equip < than \$1000	2,150
52653 644 Computer equipment < \$1000	40
52790 790 M iscellaneous Expense	1,300
Total Operating Expenses 7800 Pupil Transfer Services	\$250,297
Total School Function 7800 Pupil Transfer Services	\$250,297

Cha	arter Elementary Schools	
Oth	ner human services	
1 Cha	arter Elementary Schools	Budget
0 Ор	eration of Plant	2009 - 10
rating	Expenses	
31310	310 Prof & Tech Services	168,722
32100	312 Accounting and auditing fees	4,800
34500	350 Contract- building maintenance	117,549
34990	310 Contractual services- other	15,323
41370	370 Com munications	10,680
43380	380 Pub Ut Svc Othr Energ Sv	5,832
43430	430 El ectricity	137,080
45320	320 Insurance & Bond Premium	149,725
46150	350 R & M- land- building & improvement	31,000
46250	351 R & M equipment	1,000
46800	350 M aintenance contracts	4,450
49175	794 A dministrative fees	106,346
52200	510 Cl eaning/janitorial supplies	3,998
52590	590 Other Mat'l & Sply	500
52650	642 Equip < than \$1000	1,000
52790	790 M iscellaneous Expense	500
52910	580 Com modity Consumption	6,345
_	Total Operating Expenses 7900 Operation of Plant	\$764,850
_	Total School Function 7900 Operation of Plant	\$764,850
(Oth 1 Cha 0 Ope 31310 32100 34500 34990 41370 43380 45320 46150 46250 46800 49175 52200 52590 52650 52790	Other human services 1 Charter Elementary Schools O Operation of Plant rating Expenses 31310 310 Prof & Tech Services 32100 312 Accounting and auditing fees 34500 350 Contract- building maintenance 34990 310 Contractual services- other 41370 370 Com munications 43380 380 Pub Ut Svc Othr Energ Sv 43430 430 El ectricity 45320 320 Insurance & Bond Premium 46150 350 R & M - land- building & improvement 46250 351 R & M equipment 46800 350 M aintenance contracts 49175 794 A dministrative fees 52200 510 Cl eaning/janitorial supplies 52590 590 Other Mat'l & Sply 52650 642 Equip < than \$1000 52790 790 M iscellaneous Expense 52910 580 Com modity Consumption Total Operating Expenses 7900 Operation of Plant

170 Ch	arter Elementary Schools	
569 Ot	her human services	
5051 Ch	arter Elementary Schools	Budget
9102 Ch	ild Care Supervision	2009 - 10
Personnel	Services	
13190	160 P/ T After School Director	26,854
13403	160 P/ T Bookkeeper	6,431
13520	160 P/ T FCAT Tutoring	13,000
13556	160 P/ T After School Care	74,085
13683	160 Sch P/T Clerk Spec I	6,483
21000	221 Social Security- matching	9,707
22200	211 Retirement contribution - FRS	11,208
24000	241 W orkers compensation	1,706
	Total Personnel Services 9102 Child Care Supervision	\$149,474
Operating	Expenses	
31310	310 Prof & Tech Services	150
40100	330 T ravel/conferences	150
52590	590 Other Mat'l & Sply	1,500
52650	642 Equip < than \$1000	400
52652	692 Software < than \$1000 &/or licenses	1,700
	Total Operating Expenses 9102 Child Care Supervision	\$3,900
<u>-</u> -	Total School Function 9102 Child Care Supervision	\$153,374
_	Total Project 552 Elementary Central Campus	\$5,224,141
	Total Charter Elementary School	\$16,285,079

171 Charter Middle Schools	
Other human services	
5052 Charter Middle Schools	Budget
5102 4-8 Basic	2009 - 10
Personnel Services	
12910 120 Chtr Sch Teacher	1,349,608
12950 150 T eacher Assistant	89,216
12996 291 Sick leave - retire/term	2,500
12997 291 Sick leave - annual	2,500
13554 150 P/ T Teacher Assistant	6,725
13559 120 P/ T Certified Teacher	1
15005 291 S upplements	179,762
15015 291 Payment in lieu of benefits	15,000
21000 221 Social Security- matching	124,280
22200 211 Retirement contribution - FRS	156,296
22300 211 General retiree heath contrib	3,326
22500 211 ICMA - city portion	3,607
23000 231 Heal th Insurance	336,796
23100 232 Li fe Insurance	2,607
24000 241 W orkers compensation	23,344
Total Personnel Services 5102 4-8 Basic	\$2,295,568
Operating Expenses	
31310 310 Prof & Tech Services	3,500
46250 351 R & M equipment	300
46800 350 M aintenance contracts	12,000
52182 513 T esting material	3,200
52590 590 Other Mat'l & Sply	18,000
52600 642 Cl othing/uniforms	6,000
52650 642 Equip < than \$1000	6,000
52652 692 Software < than \$1000 &/or licenses	1,500
52653 644 Computer equipment < \$1000	500
52790 790 M iscellaneous Expense	300
54100 521 Memberships/ dues/ subscription	1,070
54520 520 T extbooks	45,000
Total Operating Expenses 5102 4-8 Basic	\$97,370
Capital Outlay	
64691 691 Cap italized Software - Schools	1,000
Total Capital Outlay 5102 4-8 Basic	\$1,000
Total School Function 5102 4-8 Basic	\$2,393,938

	Charter Middle Schools	
569 C	Other human services	
5052 C	Charter Middle Schools	Budget
5130 I	ntensive English/Esol	2009 - 10
Operatin	ng Expenses	
5259	90 590 Other Mat'l & Sply	100
5452	20 520 T extbooks	300
	Total Operating Expenses 5130 Intensive English/Esol	\$400
	Total School Function 5130 Intensive English/Esol	\$400

171 Charter Middle Schools	
569 Other human services	
5052 Charter Middle Schools	Budget
5250 Exceptional Student Prog	2009 - 10
Personnel Services	
12558 120 S peech Therapist	24,198
12910 120 Chtr Sch Teacher	138,477
15005 291 S upplements	22,663
15015 291 Payment in lieu of benefits	1,800
21000 221 Social Security- matching	12,429
22200 211 Retirement contribution - FRS	17,963
22300 211 General retiree heath contrib	312
23000 231 Heal th Insurance	29,648
23100 232 Li fe Insurance	299
24000 241 W orkers compensation	2,631
Total Personnel Services 5250 Exceptional Student Prog	\$250,420
Operating Expenses	
31310 310 Prof & Tech Services	500
47100 395 Pr inting	200
52590 590 Other Mat'l & Sply	550
54520 520 T extbooks	1,000
Total Operating Expenses 5250 Exceptional Student Prog	\$2,250
Total School Function 5250 Exceptional Student Prog	\$252,670

171 569	• • • • • • • • • • • • • • • • • • • •		Middle Schools uman services	
5052 5901	• • • • • • • • • • • • • • • • • • • •		Middle Schools Ite Teachers	Budget 2009 - 10
Persoi	nnel	Servi	ces	
13	3140	140	Temp Sub Teacher	30,000
2	1000	221	Social Security- matching	2,295
2:	2200	211	Retirement contribution - FRS	2,955
			Total Personnel Services 5901 Substitute Teachers	\$35,250
			Total School Function 5901 Substitute Teachers	\$35,250

171 Charter Middle Schools	
569 Other human services	
5052 Charter Middle Schools	Budget
6120 Guidance Services	2009 - 10
Personnel Services	
12125 160 Sch Clerical Spec I	21,565
12956 130 S chool Counselor	41,647
15005 291 S upplements	6,536
21000 221 Social Security- matching	5,182
22200 211 Retirement contribution - FRS	6,672
22300 211 General retiree heath contrib	192
23000 231 Heal th Insurance	23,718
23100 232 Li fe Insurance	113
24000 241 W orkers compensation	762
Total Personnel Services 6120 Guidance Services	\$106,387
Operating Expenses	
52590 590 Other Mat'l & Sply	1,800
52650 642 Equip < than \$1000	500
Total Operating Expenses 6120 Guidance Services	\$2,300
Total School Function 6120 Guidance Services	\$108,687

171 Ch	arter Middle Schools				
569 Ot	Other human services				
5052 Ch	arter Middle Schools	Budget			
6200 In:	struct Media Services	2009 - 10			
Personnel	Services				
12957	130 M edia Specialist	70,000			
13683	160 Sch P/T Clerk Spec I	9,261			
15005	291 S upplements	12,704			
21000	221 Social Security- matching	7,038			
22200	211 Retirement contribution - FRS	9,060			
22300	211 General retiree heath contrib	96			
23000	231 Heal th Insurance	11,859			
23100	232 Li fe Insurance	129			
24000	241 W orkers compensation	1,184			
	Total Personnel Services 6200 Instruct Media Services	\$121,331			
Operating		\$121,331			
Operating 31310	Expenses	\$121,331 500			
	Expenses				
31310	Expenses 310 Prof & Tech Services	500			
31310 41400	Expenses 310 Prof & Tech Services 371 Po stage 590 Other Mat'l & Sply	500 50			
31310 41400 52590	Expenses 310 Prof & Tech Services 371 Po stage 590 Other Mat'l & Sply 642 Equip < than \$1000	500 50 1,000			
31310 41400 52590 52650	Expenses 310 Prof & Tech Services 371 Po stage 590 Other Mat'l & Sply 642 Equip < than \$1000	500 50 1,000 2,500			
31310 41400 52590 52650 52652	Expenses 310 Prof & Tech Services 371 Po stage 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000	500 50 1,000 2,500 5,000			
31310 41400 52590 52650 52652 52653	Expenses 310 Prof & Tech Services 371 Po stage 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000	500 50 1,000 2,500 5,000 400			
31310 41400 52590 52650 52652 52653 54100	Expenses 310 Prof & Tech Services 371 Po stage 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 521 Memberships/ dues/ subscription 521 M edia	500 50 1,000 2,500 5,000 400 1,500			
31310 41400 52590 52650 52652 52653 54100 54505	Expenses 310 Prof & Tech Services 371 Po stage 590 Other Mat'l & Sply 642 Equip < than \$1000 692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000 521 Memberships/ dues/ subscription 521 M edia	500 50 1,000 2,500 5,000 400 1,500 9,500			

171 Charter Middle Schools	
569 Other human services	
5052 Charter Middle Schools	Budget
6400 Instructional Staff Training services	2009 - 10
Operating Expenses	
31310 310 Prof & Tech Services	1,500
40100 330 T ravel/conferences	1,500
Total Operating Expenses 6400 Instructional Staff Training se	ervices \$3,000
School Function 6400 Instructional Staff Training ser	rvices \$3,000

171	Cha	arter Middle Schools	
569	Oth	er human services	
5052	Cha	arter Middle Schools	Budget
7300	Sch	ool Administration	2009 - 10
		Services	
		160 Sch Clerical Spec I	63 037
		110 Sch Administrative Coor I	63,037 27,748
		160 S ch Micro Computer Technician	19,881
		110 Sch Administrative Assistant I	42,296
_		110 Information Technology Director	23,353
		160 R egistrar	17,135
		160 B ookkeeper	18,905
		110 A ssistant Principal	78,978
	2969	110 Principal West Campus	59,228
		291 Sick leave - retire/term	1,700
	2997	291 Sick leave - annual	3,500
	5005	291 S upplements	7,270
	5015		8,400
	1000	•	
	2200	221 Social Security- matching 211 Retirement contribution - FRS	21,963
	2300		25,987 792
		211 General retiree heath contrib 211 ICMA - city portion	3,550
		231 Heal th Insurance	
		232 Li fe Insurance	56,333 647
		241 W orkers compensation	3,435
2:	5000	251 U nemployment compensation	5,400
		Total Personnel Services 7300 School Administration	\$489,538
Opera	ting	Expenses	
3:	1300	311 Pr ofessional services-Outside Legal	30,000
3:	1310	310 Prof & Tech Services	4,000
40	0100	330 T ravel/conferences	750
4:	1400	371 Po stage	100
40	6250	351 R & M equipment	200
40	6800	350 M aintenance contracts	1,500
4	7100	395 Pr inting	700
49	9000	391 Leg al/employment ads	5,500
52	2590	590 Other Mat'l & Sply	6,500
52	2650	642 Equip < than \$1000	5,000
52	2652	692 Software < than \$1000 &/or licenses	46,993
52	2653	644 Computer equipment < \$1000	6,750
54	4100	521 Memberships/ dues/ subscription	3,500
		Total Operating Expenses 7300 School Administration	\$111,493
Capita	ıl Out		
-	4039	•	10,500
	4053	643 M icro computer	17,500
J		'	_
		Total Capital Outlay 7300 School Administration	\$28,000
	_	Total School Function 7300 School Administration	\$629,031

	School Function 7400 Facilities Acquisition & Construction	\$638,203
Total	Operating Expenses 7400 Facilities Acquisition & Construction	\$638,203
44	1360 360 R entals	638,203
Opera	ting Expenses	
7400	Facilities Acquisition & Construction	2009 - 10
5052	Charter Middle Schools	Budget
569	Other human services	
171	Charter Middle Schools	

171 Ch	arter Middle Schools	
569 Ot	her human services	
5052 Ch	arter Middle Schools	Budget
7800 Pu	pil Transfer Services	2009 - 10
Operating	Expenses	
34300	390 Contract- laundry & cleaning	130
34990	310 Contractual services- other	178,155
40100	330 T ravel/conferences	150
41370	370 Com munications	275
43380	380 Pub Ut Svc Othr Energ Sv	690
43430	430 El ectricity	900
45320	320 Insurance & Bond Premium	13,001
46150	350 R & M- land- building & improvement	175
46250	351 R & M equipment	75
46300	351 R & M motor vehicles	20,610
46800	350 M aintenance contracts	110
49105	370 Li cense renewals	50
52540	451 F uel	35,000
52600	642 Cl othing/uniforms	660
52650	642 Equip < than \$1000	2,150
52653	644 Computer equipment < \$1000	40
52790	790 M iscellaneous Expense	1,300
_	Total Operating Expenses 7800 Pupil Transfer Services	\$253,471
_	Total School Function 7800 Pupil Transfer Services	\$253,471
_		

171 Ch	arter Middle Schools	
569 Ot	her human services	
	arter Middle Schools peration of Plant	Budget 2009 - 10
Operating	Expenses	
31310	-	219,021
32100	312 Accounting and auditing fees	4,800
34500	350 Contract- building maintenance	105,165
34990	310 Contractual services- other	17,710
41370	370 Com munications	10,155
43380	380 Pub Ut Svc Othr Energ Sv	7,120
43430	430 El ectricity	170,640
45320	320 Insurance & Bond Premium	149,725
46150	350 R & M- land- building & improvement	54,650
46250	351 R & M equipment	1,000
46800	350 M aintenance contracts	578
49175	794 A dministrative fees	104,734
52200	510 Cl eaning/janitorial supplies	3,950
52590	590 Other Mat'l & Sply	500
52650	642 Equip < than \$1000	1,000
52790	790 M iscellaneous Expense	500
52910	580 Com modity Consumption	9,054
	Total Operating Expenses 7900 Operation of Plant	\$860,302
-	Total School Function 7900 Operation of Plant	\$860,302

171	Cha	arter	Middle Schools	
569	Oth	ner hu	ıman services	
5052 9900		arter l	Middle Schools	Budget 2009 - 10
Perso	nnel	Servi	ces	
1	5005	291 5	5 upplements	10,763
2	1000	221	Social Security- matching	824
2	2200	211	Retirement contribution - FRS	1,061
			Total Personnel Services 9900 Athletics	\$12,648
	_		Total School Function 9900 Athletics	\$12,648
			Total Project 553 Middle West Campus	\$5,351,881

	arter Middle Schools	
669 Otl	ner human services	
052 Ch	arter Middle Schools	Budget
5102 4-8	B Basic	2009 - 10
ersonnel	Services	
12910	120 Chtr Sch Teacher	1,464,902
12950	150 T eacher Assistant	35,232
12996	291 Sick leave - retire/term	3,000
13554	150 P/ T Teacher Assistant	26,900
13559	120 P/ T Certified Teacher	1
15005	291 S upplements	221,065
15015	291 Payment in lieu of benefits	12,000
21000	221 Social Security- matching	134,743
22200	211 Retirement contribution - FRS	138,003
22300	211 General retiree heath contrib	3,072
22500	211 ICMA - city portion	33,996
23000	231 Heal th Insurance	320,193
23100	232 Li fe Insurance	2,755
24000	241 W orkers compensation	24,662
	Total Personnel Services 5102 4-8 Basic	\$2,420,524
perating	Expenses	
31310	310 Prof & Tech Services	5,000
46250	351 R & M equipment	1,200
46800	350 M aintenance contracts	2,000
52182	513 T esting material	9,570
52590	590 Other Mat'l & Sply	32,000
52600	642 CI othing/uniforms	6,500
52650	642 Equip < than \$1000	4,000
52652	692 Software < than \$1000 &/or licenses	4,000
52653	644 Computer equipment < \$1000	500
52790	790 M iscellaneous Expense	500
54100	521 Memberships/ dues/ subscription	2,000
54520	520 T extbooks	50,000
	Total Operating Expenses 5102 4-8 Basic	\$117,270
apital Ou	tlay	
•	691 Cap italized Software - Schools	2,000
	Total Capital Outlay 5102 4-8 Basic	\$2,000
_	Total School Function 5102 4-8 Basic	\$2,539,794

171 Charter Middle S	chools	
569 Other human ser	vices	
5052 Charter Middle S	chools	Budget
5130 Intensive English	n/Esol	2009 - 10
Operating Expenses		
52590 590 Other Ma	t'l & Sply	500
54520 520 T extbook	s	1,000
Total Ope	rating Expenses 5130 Intensive English/Esol	\$1,500
Total So	chool Function 5130 Intensive English/Esol	\$1,500

171 Charter Middle Schools	
569 Other human services	
5052 Charter Middle Schools	Budget
5250 Exceptional Student Prog	2009 - 10
Personnel Services	
12138 160 Sch Clerical Spec II	7,436
12558 120 S peech Therapist	24,924
12910 120 Chtr Sch Teacher	85,125
15005 291 S upplements	11,633
15015 291 Payment in lieu of benefits	3,192
21000 221 Social Security- matching	8,514
22200 211 Retirement contribution - FRS	12,363
22300 211 General retiree heath contrib	272
23000 231 Heal th Insurance	17,789
23100 232 Li fe Insurance	217
24000 241 W orkers compensation	1,822
Total Personnel Services 5250 Exceptional Student Prog	\$173,287
Operating Expenses	
31310 310 Prof & Tech Services	500
52590 590 Other Mat'l & Sply	300
Total Operating Expenses 5250 Exceptional Student Prog	\$800
Total School Function 5250 Exceptional Student Prog	\$174,087

171 569			Middle Schools uman services	
5052			Middle Schools	Budget
5901	Sub	ostitu	te Teachers	2009 - 10
Perso	nnel	Servi	ces	
1	13140	140	Temp Sub Teacher	50,000
2	21000	221	Social Security- matching	3,825
2	22200	211	Retirement contribution - FRS	4,925
	_		Total Personnel Services 5901 Substitute Teachers	\$58,750
			Total School Function 5901 Substitute Teachers	\$58,750

171 Charter Middle Schools	
569 Other human services	
5052 Charter Middle Schools	Budget
6120 Guidance Services	2009 - 10
Personnel Services	
12956 130 S chool Counselor	44,017
15005 291 S upplements	6,536
15015 291 Payment in lieu of benefits	2,400
21000 221 Social Security- matching	3,889
22200 211 Retirement contribution - FRS	4,770
22300 211 General retiree heath contrib	96
24000 241 W orkers compensation	677
Total Personnel Services 6120 Guidance Services	\$62,385
Operating Expenses	
52590 590 Other Mat'l & Sply	2,000
52650 642 Equip < than \$1000	200
Total Operating Expenses 6120 Guidance Services	\$2,200
Total School Function 6120 Guidance Services	\$64,585

171	Charter Middle Schools	
569	Other human services	
5052	Charter Middle Schools	Budget
6200	Instruct Media Services	2009 - 10
Personr	nel Services	
129	57 130 M edia Specialist	41,880
136	83 160 Sch P/T Clerk Spec I	9,261
150	05 291 S upplements	4,008
210	00 221 Social Security- matching	4,220
222	00 211 Retirement contribution - FRS	5,433
223	00 211 General retiree heath contrib	96
230	00 231 Heal th Insurance	11,859
231	00 232 Li fe Insurance	77
240	00 241 W orkers compensation	729
	——————————————————————————————————————	
	Total Personnel Services 6200 Instruct Media Services	\$77,563
Operation	Total Personnel Services 6200 Instruct Media Services ng Expenses	\$77,563
Operation 313	ng Expenses	\$77,563 850
-	ng Expenses 10 310 Prof & Tech Services	·
313	ng Expenses 10 310 Prof & Tech Services 00 371 Po stage	850
313 414 525	ng Expenses 10 310 Prof & Tech Services 00 371 Po stage	850 200
313 414 525	ng Expenses 10 310 Prof & Tech Services 00 371 Po stage 90 590 Other Mat'l & Sply 50 642 Equip < than \$1000	850 200 1,500
313 414 525 526 541	ng Expenses 10 310 Prof & Tech Services 00 371 Po stage 90 590 Other Mat'l & Sply 50 642 Equip < than \$1000	850 200 1,500 3,000
313 414 525 526 541 545	10 310 Prof & Tech Services 10 371 Po stage 10 590 Other Mat'l & Sply 10 642 Equip < than \$1000 10 521 Memberships/ dues/ subscription	850 200 1,500 3,000 2,275
313 414 525 526 541 545	10 310 Prof & Tech Services 10 371 Po stage 10 590 Other Mat'l & Sply 10 521 Memberships/ dues/ subscription 10 521 M edia	850 200 1,500 3,000 2,275 5,000
313 414 525 526 541 545	10 310 Prof & Tech Services 10 371 Po stage 10 590 Other Mat'l & Sply 10 642 Equip < than \$1000 10 521 Memberships/ dues/ subscription 10 611 M edia Books	850 200 1,500 3,000 2,275 5,000 20,000

171 Charter Middle Schools	
569 Other human services	
5052 Charter Middle Schools	Budget
6400 Instructional Staff Training services	2009 - 10
Operating Expenses	
31310 310 Prof & Tech Services	4,300
40100 330 T ravel/conferences	1,500
Total Operating Expenses 6400 Instructional Staff Training services	\$5,800
School Function 6400 Instructional Staff Training services	\$5,800

171	Cha	arter Middle Schools		
569	Other human services			
5052	Cha	arter Middle Schools	Budget	
7300	Sch	nool Administration	2009 - 10	
		Services		
	2125		75,306	
		110 Sch Administrative Coor I	18,468	
		160 Charter Schools IT Systems Admin	19,274	
	2138	160 Sch Clerical Spec II	36,417	
		160 R egistrar	17,135	
12		160 B ookkeeper	19,791	
		110 A ssistant Principal	77,917	
12	2970	110 Principal Central Campus	54,600	
12	2996	291 Sick leave - retire/term	2,000	
12	2997	291 Sick leave - annual	4,000	
14	4000	160 Overt ime	500	
15	5005	291 S upplements	8,926	
15	5015	291 Payment in lieu of benefits	6,000	
21	1000	221 Social Security- matching	17,549	
22	2200	211 Retirement contribution - FRS	25,373	
		211 General retiree heath contrib	802	
		211 ICMA - city portion	6,974	
		231 Heal th Insurance	69,379	
		232 Li fe Insurance	584	
		241 W orkers compensation	3,189	
25	5000	251 U nemployment compensation	4,800	
		Total Personnel Services 7300 School Administration	\$468,984	
Operat	ting	Expenses		
31	1300	311 Pr ofessional services-Outside Legal	30,000	
		310 Prof & Tech Services	7,500	
		330 T ravel/conferences	750	
		371 Po stage	200	
	6250		500	
		350 M aintenance contracts	2,000	
	7100	395 Pr inting	1,500	
	9000	391 Leg al/employment ads	4,000	
	2590	590 Other Mat'l & Sply	6,500	
	2650	642 Equip < than \$1000	2,500	
	2652 2653	692 Software < than \$1000 &/or licenses 644 Computer equipment < \$1000	53,993 6,750	
	2053 2790	790 M iscellaneous Expense	300	
	4100	521 Memberships/ dues/ subscription	4,500	
J.	1100	-	\$120,993	
		Total Operating Expenses 7300 School Administration	Ψ120,773	
Capita		-	40.522	
	4039	and the second of the second o	10,500	
64	4053	643 M icro computer	17,500	
		Total Capital Outlay 7300 School Administration	\$28,000	
	_	Total School Function 7300 School Administration	\$617,977	

	School Function 7400 Facilities Acquisition & Construction	\$487,041
Total	Operating Expenses 7400 Facilities Acquisition & Construction	\$487,041
4	4360 360 R entals	487,041
Opera	ting Expenses	
7400	Facilities Acquisition & Construction	2009 - 10
5052	Charter Middle Schools	Budget
569	Other human services	
171	Charter Middle Schools	

City of Pembroke Pines, Florida Broward County Sponsored Charter Schools 554 Middle Central Campus Expenditures

171 Charter Middle Schools	
569 Other human services	
5052 Charter Middle Schools	Budget
7800 Pupil Transfer Services	2009 - 10
Operating Expenses	
34300 390 Contract- laundry & cleaning	130
34990 310 Contractual services- other	178,155
40100 330 T ravel/conferences	150
41370 370 Com munications	275
43380 380 Pub Ut Svc Othr Energ Sv	690
43430 430 El ectricity	900
45320 320 Insurance & Bond Premium	13,001
46150 350 R & M- land- building & improvement	175
46250 351 R & M equipment	75
46300 351 R & M motor vehicles	20,610
46800 350 M aintenance contracts	110
49105 370 Li cense renewals	50
52540 451 F uel	35,000
52600 642 Cl othing/uniforms	660
52650 642 Equip < than \$1000	2,150
52653 644 Computer equipment < \$1000	40
52790 790 M iscellaneous Expense	1,300
Total Operating Expenses 7800 Pupil Transfer Services	\$253,471
Total School Function 7800 Pupil Transfer Services	\$253,471

City of Pembroke Pines, Florida Broward County Sponsored Charter Schools 554 Middle Central Campus Expenditures

Charter Middle Schools				
Oth	er human services			
Cha	arter Middle Schools	Budget		
Ope	eration of Plant	2009 - 10		
ting	Expenses			
1310	310 Prof & Tech Services	225,500		
2100	312 Accounting and auditing fees	4,800		
4500	350 Contract- building maintenance	117,086		
4990	310 Contractual services- other	15,323		
1370	370 Com munications	10,615		
3380	380 Pub Ut Svc Othr Energ Sv	4,950		
3430	430 El ectricity	136,265		
5320	320 Insurance & Bond Premium	149,725		
6150	350 R & M- land- building & improvement	30,000		
6250	351 R & M equipment	1,000		
6800	350 M aintenance contracts	4,346		
9175	794 A dministrative fees	104,735		
2200	510 Cl eaning/janitorial supplies	4,000		
2590	590 Other Mat'l & Sply	500		
2650	642 Equip < than \$1000	1,000		
2790	790 M iscellaneous Expense	500		
2910	580 Com modity Consumption	9,169		
_	Total Operating Expenses 7900 Operation of Plant	\$819,514		
	Total School Function 7900 Operation of Plant	\$819,514		
	Oth Cha Ope ting 1310 2100 4500 4990 1370 3380 3430 5320 6250 6800 9175 2200 22590 2650 2790	Other human services Charter Middle Schools Operation of Plant ting Expenses 1310 310 Prof & Tech Services 2100 312 Accounting and auditing fees 4500 350 Contract- building maintenance 4990 310 Contractual services- other 1370 370 Com munications 3380 380 Pub Ut Svc Othr Energ Sv 3430 430 El ectricity 5320 320 Insurance & Bond Premium 5150 350 R & M- land- building & improvement 5250 351 R & M equipment 5800 350 M aintenance contracts 9175 794 A dministrative fees 2200 510 Cl eaning/janitorial supplies 2590 590 Other Mat'l & Sply 2650 642 Equip < than \$1000 2790 790 M iscellaneous Expense 2910 580 Com modity Consumption Total Operating Expenses 7900 Operation of Plant		

City of Pembroke Pines, Florida Broward County Sponsored Charter Schools 554 Middle Central Campus Expenditures

171		Charter Middle Schools					
569	Otr	Other human services					
5052	Cha	arter l	Middle Schools	Budget			
9900	Ath	letics		2009 - 10			
Person	nnel	Servi	ces				
1!	5005	291 S	upplements	15,971			
2:	1000	221	Social Security- matching	1,222			
22	2200	211	Retirement contribution - FRS	1,574			
			Total Personnel Services 9900 Athletics	\$18,767			
	_		Total School Function 9900 Athletics	\$18,767			
			Total Project 554 Middle Central Campus	\$5,151,674			
	г						
			Total Charter Middle School	\$10,503,555			

172 Ch	Cartor Ligh School	
	arter High School	
	her human services	
	arter High School 12 Basic	Budget 2009 - 10
Personnel	Services	
12910		3,722,136
12996		20,000
12997	,	5,000
13559		42,002
15005		342,520
15015		33,600
21000		320,970
22200		358,926
22300	211 General retiree heath contrib	8,064
22500	211 ICMA - city portion	48,549
23000	231 Heal th Insurance	818,271
23100	232 Li fe Insurance	6,694
24000	241 W orkers compensation	60,874
	Total Personnel Services 5103 9-12 Basic	\$5,787,606
Operating	Expenses	
31310	310 Prof & Tech Services	4,885
34990	310 Contractual services- other	14,200
41400	371 Po stage	450
46250	351 R & M equipment	5,000
46800	350 M aintenance contracts	20,000
47100	395 Pr inting	5,000
52000	590 Ope rating supplies	75,000
52150	, , , , , , , , , , , , , , , , , , , ,	750
52182	513 T esting material	63,100
52650	• • •	23,780
52652	, ,	24,455
52653		3,490
54100	1, , ,	5,000
54520	520 T extbooks	69,297
	Total Operating Expenses 5103 9-12 Basic	\$314,407
Capital Ou	ıtlay	
64400	641 Ot her equipment	27,000
	Total Capital Outlay 5103 9-12 Basic	\$27,000

172 Charter High School 569 Other human services 5053 Charter High School 5130 Intensive English/Esol	Budget 2009 - 10
Personnel Services	
15005 291 S upplements	675
21000 221 Social Security- matching	52
22200 211 Retirement contribution - FRS	67
Total Personnel Services 5130 Intensive English/Esol	\$794
Total School Function 5130 Intensive English/Esol	\$794

172 CI	Charter High School					
569 O	Other human services					
5053 CI	narter High School	Budget				
5250 Ex	cceptional Student Prog	2009 - 10				
Personne	I Services					
1212	5 160 Sch Clerical Spec I	20,266				
12910	120 Chtr Sch Teacher	57,500				
13559	9 120 P/ T Certified Teacher	23,610				
1500	5 291 S upplements	4,468				
15015	5 291 Payment in lieu of benefits	2,400				
21000) 221 Social Security- matching	8,283				
22200	211 Retirement contribution - FRS	8,102				
22300	211 General retiree heath contrib	192				
23000	231 Heal th Insurance	11,859				
23100	232 Li fe Insurance	143				
24000	241 W orkers compensation	1,425				
	Total Personnel Services 5250 Exceptional Student Prog	\$138,248				
Operating	j Expenses					
31310	310 Prof & Tech Services	21,600				
52000) 590 Ope rating supplies	1,250				
54520) 520 T extbooks	500				
	Total Operating Expenses 5250 Exceptional Student Prog	\$23,350				
	Total School Function 5250 Exceptional Student Prog	\$161,598				

172	Charter High School				
569	Other human services				
5053	3 Charter High School				
5300	Voc	cational 6-12	2009 - 10		
Person	nel	Services			
12	910	120 Chtr Sch Teacher	141,244		
12	996	291 Sick leave - retire/term	3,000		
12	997	291 Sick leave - annual	2,000		
15	005	291 S upplements	14,080		
21	.000	221 Social Security- matching	15,298		
22	200	211 Retirement contribution - FRS	19,205		
22	300	211 General retiree heath contrib	384		
23	000	231 Heal th Insurance	47,436		
23	100	232 Li fe Insurance	333		
24	000	241 W orkers compensation	2,925		
		Total Personnel Services 5300 Vocational 6-12	\$245,905		
Operat	ing	Expenses			
46	250	351 R & M equipment	1,000		
52	000	590 Ope rating supplies	2,000		
52	650	642 Equip < than \$1000	1,000		
52	652	692 Software < than \$1000 &/or licenses	650		
52	653	644 Computer equipment < \$1000	500		
54	520	520 T extbooks	3,500		
		Total Operating Expenses 5300 Vocational 6-12	\$8,650		
		Total School Function 5300 Vocational 6-12	\$254,555		

172 569	Charter High School Other human services				
5053					
5901			High School Ite Teachers	Budget 2009 - 10	
Person	nnel	Servi	ces		
13	3140	140	Temp Sub Teacher	50,000	
2	1000	221	Social Security- matching	3,825	
2	2200	211	Retirement contribution - FRS	4,925	
			Total Personnel Services 5901 Substitute Teachers	\$58,750	
			Total School Function 5901 Substitute Teachers	\$58,750	

172 569	Charter High School Other human services				
5053 5919			High School Other	Budget 2009 - 10	
Person	nnel	Servi	ces		
1	3140	140	Temp Sub Teacher	20,000	
2	1000	221	Social Security- matching	1,531	
2	2200	211	Retirement contribution - FRS	1,971	
			Total Personnel Services 5919 School/Other	\$23,502	
			Total School Function 5919 School/Other	\$23,502	

172 Charter High School	Charter High School					
569 Other human services	Other human services					
5053 Charter High School	Budget					
6120 Guidance Services	2009 - 10					
Personnel Services						
12125 160 Sch Clerical Spec I	23,196					
12910 120 Chtr Sch Teacher	51,343					
12941 160 High School Registrar	38,459					
12943 130 Gu idance Director	82,285					
12956 130 S chool Counselor	140,143					
12996 291 Sick leave - retire/term	1,000					
12997 291 Sick leave - annual	2,000					
15005 291 S upplements	62,706					
15015 291 Payment in lieu of benefits	4,800					
21000 221 Social Security- matching	34,029					
22200 211 Retirement contribution - FRS	35,442					
22300 211 General retiree heath contrib	768					
23000 231 Heal th Insurance	71,154					
23100 232 Li fe Insurance	688					
24000 241 W orkers compensation	5,400					
Total Personnel Services 6120 Guidance Services	\$553,413					
Operating Expenses						
47100 395 Pr inting	1,300					
52000 590 Ope rating supplies	3,000					
52650 642 Equip < than \$1000	500					
Total Operating Expenses 6120 Guidance Services	\$4,800					
Total School Function 6120 Guidance Services	\$558,213					

172 Charter High School	
569 Other human services	
5053 Charter High School	Budget
6200 Instruct Media Services	2009 - 10
Personnel Services	
12950 150 T eacher Assistant	14,602
12957 130 M edia Specialist	43,000
15005 291 S upplements	1,359
15015 291 Payment in lieu of benefits	4,800
21000 221 Social Security- matching	4,880
22200 211 Retirement contribution - FRS	5,809
22300 211 General retiree heath contrib	192
23100 232 Li fe Insurance	106
24000 241 W orkers compensation	931
Total Personnel Services 6200 Instruct Media Services	\$75,679
Operating Expenses	
46250 351 R & M equipment	1,500
52000 590 Ope rating supplies	2,500
52650 642 Equip < than \$1000	2,420
52652 692 Software < than \$1000 &/or licenses	500
52653 644 Computer equipment < \$1000	950
54505 521 M edia	2,500
54510 611 M edia Books	21,800
Total Operating Expenses 6200 Instruct Media Services	\$32,170
Total School Function 6200 Instruct Media Services	\$107,849

172	Charter High School					
569	Oth	Other human services				
5053	Cha	arter High School	Budget			
6303	ESE	E Specialist	2009 - 10			
Persor	nnel	Services				
12	2935	120 ESE Specialist	39,000			
15	5005	291 S upplements	3,650			
21	1000	221 Social Security- matching	5,371			
22	2200	211 Retirement contribution - FRS	6,915			
22	2300	211 General retiree heath contrib	96			
23	3000	231 Heal th Insurance	11,859			
23	3100	232 Li fe Insurance	106			
24	4000	241 W orkers compensation	930			
	_	Total Personnel Services 6303 ESE Specialist	\$67,927			
	_	Total School Function 6303 ESE Specialist	\$67,927			

	School Function 6400 Instructional Staff Training services	\$36,882
Total	\$36,882	
40	0100 330 T ravel/conferences	36,882
Opera	ting Expenses	
6400	Instructional Staff Training services	2009 - 10
5053	Charter High School	Budget
569	Other human services	
172	Charter High School	

172 Ch	arter High School	
569 Otl	ner human services	
5053 Ch	arter High School	Rudgot
	nool Administration	Budget 2009 - 10
Personnel		2003 10
		80,816
	160 S ch Micro Computer Technician	62,706
	160 Charter Schools IT Systems Admin	8,260
	110 Information Technology Director	23,353
	110 High School Assistant Principal	251,618
	120 B ehavior Specialist	86,513
12952	•	38,090
12954		113,194
12954	160 R eceptionist	33,176
12900	291 Sick leave - retire/term	1,500
12990	291 Sick leave - annual	10,000
14000	160 Overt ime	500
15005		
	291 S upplements	39,257
15015	291 Payment in lieu of benefits	7,200
21000	221 Social Security- matching	55,798
22200	211 Retirement contribution - FRS 211 General retiree heath contrib	68,689
22300		1,374
22500	211 ICMA - city portion	4,235
23000	231 Heal th Insurance	129,264
	232 Li fe Insurance	1,283
	241 W orkers compensation	8,653
25000	251 U nemployment compensation	12,000
	Total Personnel Services 7300 School Administration	\$1,037,479
	Expenses	
31300	311 Pr ofessional services-Outside Legal	40,000
31310	310 Prof & Tech Services	8,500
34990	310 Contractual services- other	500
40100	330 T ravel/conferences	500
41400	371 Po stage	250
46250	351 R & M equipment	1,500
47100	395 Pr inting	500
49000	391 Leg al/employment ads	3,000
49104	370 Li cense fees	825
52590	590 Other Mat'l & Sply	2,000
52650	642 Equip < than \$1000	5,000
52652	692 Software < than \$1000 &/or licenses	50,900
52653	644 Computer equipment < \$1000	24,800
54100	521 Memberships/ dues/ subscription	6,600
	Total Operating Expenses 7300 School Administration	\$144,875
apital Ou	tlay	
64039	643 Computer equipment not micro	3,300
64053	643 M icro computer	35,000
	Total Capital Outlay 7300 School Administration	\$38,300
	Total School Function 7300 School Administration	\$1,220,654

	School Function 7400 Facilities Acquisition & Construction	\$3,063,767
Total	\$3,063,767	
44	4360 360 R entals	3,063,767
Opera	ting Expenses	
7400	Facilities Acquisition & Construction	2009 - 10
5053	Charter High School	Budget
569	Other human services	
172	Charter High School	

172 CI	Charter High School					
569 O	ther human services					
	narter High School	Budget 2009 - 10				
	upil Transfer Services	2009 - 10				
-	g Expenses					
34300		130				
34990) 310 Contractual services- other	178,155				
40100	330 T ravel/conferences	150				
41370	370 Com munications	275				
43380) 380 Pub Ut Svc Othr Energ Sv	690				
43430	0 430 El ectricity	900				
45320	320 Insurance & Bond Premium	13,004				
46150) 350 R & M- land- building & improvement	175				
46250) 351 R & M equipment	75				
46300) 351 R & M motor vehicles	20,610				
46800	350 M aintenance contracts	110				
49105	5 370 Li cense renewals	50				
52540) 451 F uel	74,000				
52600) 642 Cl othing/uniforms	660				
52650) 642 Equip < than \$1000	2,150				
52653	3 644 Computer equipment < \$1000	40				
52790	790 M iscellaneous Expense	1,300				
	Total Operating Expenses 7800 Pupil Transfer Services	\$292,474				
	Total School Function 7800 Pupil Transfer Services	\$292,474				

	arter High School				
	Other human services				
5053 Cha	arter High School	Budget			
7900 Op	eration of Plant	2009 - 10			
Personnel Services					
12961	160 S ecurity	69,000			
14000	160 Overt ime	1,000			
15005	291 S upplements	1,450			
15015	291 Payment in lieu of benefits	2,400			
21000	221 Social Security- matching	5,597			
22200	211 Retirement contribution - FRS	6,968			
22300	211 General retiree heath contrib	384			
23000	231 Heal th Insurance	35,577			
23100	232 Li fe Insurance	125			
24000	241 W orkers compensation	3,360			
	Total Personnel Services 7900 Operation of Plant	\$125,861			
Operating	Expenses				
31310	310 Prof & Tech Services	639,864			
32100	312 Accounting and auditing fees	4,800			
34500	350 Contract- building maintenance	379,829			
34990	310 Contractual services- other	70,972			
41370	370 Com munications	28,345			
43380	380 Pub Ut Svc Othr Energ Sv	35,705			
43430	430 El ectricity	794,120			
45320	320 Insurance & Bond Premium	149,725			
46150	350 R & M- land- building & improvement	127,200			
46250	351 R & M equipment	2,000			
46800	350 M aintenance contracts	578			
49175	794 A dministrative fees	324,838			
52200	510 Cl eaning/janitorial supplies	8,000			
52650	642 Equip < than \$1000	1,500			
52790	790 M iscellaneous Expense	1,500			
52910	580 Com modity Consumption	29,038			
	Total Operating Expenses 7900 Operation of Plant	\$2,598,014			
_	Total School Function 7900 Operation of Plant	\$2,723,875			

172	Cha	Charter High School				
569	Oth	Other human services				
5053 9900		arter Iletics	High School s	Budget 2009 - 10		
Person	nnel	Servi	ces			
1!	5005	291 9	5 upplements	43,310		
2:	1000	221	Social Security- matching	3,836		
2	2200	211	Retirement contribution - FRS	4,939		
			Total Personnel Services 9900 Athletics	\$52,085		
Opera	ting	Expe	nses			
3:	1310	310	Prof & Tech Services	35,918		
34	4990	314	Contractual services- other	35,505		
40	0100	330 1	ravel/conferences	1,050		
4	4200	362	Rents- machinery & equipment	600		
40	6250	351	R & M equipment	6,600		
52	2000	590 (Ope rating supplies	2,000		
52	2150	590	First aid, safety equip & supplies	2,000		
52	2600	642 (Cl othing/uniforms	36,788		
52	2650	642	Equip < than \$1000	15,881		
54	4100	521	Memberships/ dues/ subscription	1,950		
			Total Operating Expenses 9900 Athletics	\$138,292		
	_		Total School Function 9900 Athletics	\$190,377		

Total Charter High School	\$14,890,230

3 FSU Charter Schools					
569 Other human services	Other human services				
5061 FSU Charter Elementary So	hool	Budget			
5101 K-3 Basic		2009 - 10			
Personnel Services					
12910 120 Chtr Sch Teacher		1,055,509			
12996 291 Sick leave - retire/ter	m	2,000			
12997 291 Sick leave - annual		1,000			
13554 150 P/ T Teacher Assistant		94,150			
15005 291 S upplements		83,692			
15015 291 Payment in lieu of be	nefits	14,400			
21000 221 Social Security- matc	ning	91,891			
22200 211 Retirement contribution	on - FRS	105,381			
22300 211 General retiree heath	contrib	2,240			
22500 211 ICMA - city portion		16,018			
23000 231 Heal th Insurance		193,897			
23100 232 Li fe Insurance		1,846			
24000 241 W orkers compensatio	n	18,581			
Total	Personnel Services 5101 K-3 Basic	\$1,680,605			
Operating Expenses					
31310 310 Prof & Tech Services		500			
40100 330 T ravel/conferences		1,500			
46250 351 R & M equipment		100			
52590 590 Other Mat'l & Sply		27,600			
52650 642 Equip < than \$1000		5,830			
52653 644 Computer equipment	< \$1000	1,500			
52790 790 M iscellaneous Expens	е	350			
54100 521 Memberships/ dues/ s	subscription	2,204			
54520 520 T extbooks		30,000			
Total	Operating Expenses 5101 K-3 Basic	\$69,584			
Tota	al School Function 5101 K-3 Basic	\$1,750,189			

	FSU Charter Schools					
569 Oth	Other human services					
	J Charter Elementary School 3 Basic	Budget 2009 - 10				
Personnel	Services					
12910	120 Chtr Sch Teacher	526,525				
12996	291 Sick leave - retire/term	1,500				
12997	291 Sick leave - annual	500				
13554	150 P/ T Teacher Assistant	53,800				
15005	291 S upplements	47,718				
15015	291 Payment in lieu of benefits	7,200				
21000	221 Social Security- matching	44,994				
22200	211 Retirement contribution - FRS	46,422				
22300	211 General retiree heath contrib	1,120				
22500	211 ICMA - city portion	15,401				
23000	231 Heal th Insurance	102,578				
23100	232 Li fe Insurance	968				
24000	241 W orkers compensation	9,378				
	Total Personnel Services 5102 4-8 Basic	\$858,104				
Operating	Expenses					
31310	310 Prof & Tech Services	100				
40100	330 T ravel/conferences	1,000				
46250	351 R & M equipment	100				
46800	350 M aintenance contracts	200				
52590	590 Other Mat'l & Sply	13,150				
52650	642 Equip < than \$1000	1,000				
52653	644 Computer equipment < \$1000	1,000				
54100	521 Memberships/ dues/ subscription	1,480				
54520	520 T extbooks	10,000				
	Total Operating Expenses 5102 4-8 Basic	\$28,030				
Capital Ou	tlay					
64400	641 Ot her equipment	2,000				
	Total Capital Outlay 5102 4-8 Basic	\$2,000				
_	Total School Function 5102 4-8 Basic	\$888,134				

173 FSI	73 FSU Charter Schools					
569 Oth	569 Other human services					
5061 FSI	J Charter Elementary School	Budget				
	ceptional Student Prog	2009 - 10				
Personnel						
	160 Sch Clerical Spec I	21,150				
	120 S peech Therapist	44,500				
	120 Chtr Sch Teacher	240,978				
	150 P/ T Teacher Assistant	32,501				
15005	291 S upplements	40,228				
	291 Payment in lieu of benefits	7,200				
15107	201 A utomobile allowance	1,000				
21000	221 Social Security- matching	28,971				
22200	211 Retirement contribution - FRS	34,932				
22300	211 General retiree heath contrib	680				
22500	211 ICMA - city portion	4,125				
23000	231 Heal th Insurance	35,577				
23100	232 Li fe Insurance	657				
24000	241 W orkers compensation	5,528				
	Total Personnel Services 5250 Exceptional Student Prog	\$498,027				
Operating	Expenses					
31310	310 Prof & Tech Services	56,240				
40100	330 T ravel/conferences	300				
52590	590 Other Mat'l & Sply	1,000				
52650	642 Equip < than \$1000	1,000				
54520	520 T extbooks	5,000				
	Total Operating Expenses 5250 Exceptional Student Prog	\$63,540				
	Total School Function 5250 Exceptional Student Prog	\$561,567				

173		FSU Charter Schools				
569	Oth	ner hu	uman services			
5061	FSU	J Cha	rter Elementary School	Budget		
5901	Suk	ostitu	te Teachers	2009 - 10		
Person	nnel	Servi	ces			
13	3140	140	Temp Sub Teacher	58,000		
2:	1000	221	Social Security- matching	4,438		
22	2200	211	Retirement contribution - FRS	5,714		
			Total Personnel Services 5901 Substitute Teachers	\$68,152		
	_		Total School Function 5901 Substitute Teachers	\$68,152		

173 FSU Charter Schools					
569 Other human services	Other human services				
5061 FSU Charter Elementary School	Budget				
6120 Guidance Services	2009 - 10				
Personnel Services					
12956 130 S chool Counselor	52,391				
15005 291 S upplements	5,975				
15015 291 Payment in lieu of benefits	2,400				
21000 221 Social Security- matching	4,457				
22200 211 Retirement contribution - FRS	5,501				
22300 211 General retiree heath contrib	96				
23100 232 Li fe Insurance	92				
24000 241 W orkers compensation	806				
Total Personnel Services 6120 Guidance Services	\$71,718				
Operating Expenses					
40100 330 T ravel/conferences	200				
52590 590 Other Mat'l & Sply	250				
Total Operating Expenses 6120 Guidance Services	\$450				
Total School Function 6120 Guidance Services	\$72,168				

U Charter Schools	
her human services	
	Budget 2009 - 10
Services	
130 M edia Specialist	45,500
291 Sick leave - annual	1,500
291 S upplements	2,550
221 Social Security- matching	3,792
211 Retirement contribution - FRS	4,734
211 General retiree heath contrib	96
231 Heal th Insurance	11,859
232 Li fe Insurance	84
241 W orkers compensation	736
Total Personnel Services 6200 Instruct Media Services	\$70,851
Expenses	
590 Other Mat'l & Sply	300
692 Software < than \$1000 &/or licenses	500
611 M edia Books	7,872
Total Operating Expenses 6200 Instruct Media Services	\$8,672
Total School Function 6200 Instruct Media Services	\$79,523
	291 S upplements 221 Social Security- matching 211 Retirement contribution - FRS 211 General retiree heath contrib 231 Heal th Insurance 232 Li fe Insurance 241 W orkers compensation Total Personnel Services 6200 Instruct Media Services Expenses 590 Other Mat'l & Sply 692 Software < than \$1000 &/or licenses 611 M edia Books Total Operating Expenses 6200 Instruct Media Services

173 FSU Charter Schools	
569 Other human services	
5061 FSU Charter Elementary School	Budget
6400 Instructional Staff Training services	2009 - 10
Operating Expenses	
31310 310 Prof & Tech Services	4,850
40100 330 T ravel/conferences	1,500
Total Operating Expenses 6400 Instructional Staff Training services	\$6,350
School Function 6400 Instructional Staff Training services	\$6,350

J Charter Schools	
ner human services	
I Charter Flementary School	Dudask
-	Budget 2009 - 10
	2003 10
·	21,980
	35,513
	23,552
·	8,260
·	45,722
	23,353
· · · · · · · · · · · · · · · · · · ·	32,951 40,310
	74,776
	104,104
	5,000
	9,261
	2,890
	8,400
,	30,682
, J	28,726
	854
	13,035
	64,039
	755
	4,249
	10,800
	\$589,212
	\$367,Z1Z
	20,000
	14,150
	750
	500
• •	250
	6,845
	1,500
	2,000
	1,000
	6,000
	1,200
	54,393
	8,200
·	500
•	3,750
Total Operating Expenses 7300 School Administration	\$121,038
tlay	
643 Computer equipment not micro	2,000
643 M icro computer	15,000
643 Lap top Computer	900
Total Capital Outlay 7300 School Administration	\$17,900
	643 Computer equipment not micro 643 M icro computer 643 Lap top Computer

Total	Operating Expenses 7400 Facilities Acquisition & Construction	\$854,733
4	4360 360 R entals	854,733
Opera	ting Expenses	
7400	Facilities Acquisition & Construction	2009 - 10
5061	FSU Charter Elementary School	Budget
569	Other human services	
173	FSU Charter Schools	

173 FSU Charter Schools	
569 Other human services	
5061 FSU Charter Elementary School	Budget
7800 Pupil Transfer Services	2009 - 10
Operating Expenses	
34300 390 Contract- laundry & cleaning	130
34990 310 Contractual services- other	178,155
40100 330 T ravel/conferences	150
41370 370 Com munications	275
43380 380 Pub Ut Svc Othr Energ Sv	690
43430 430 El ectricity	900
45320 320 Insurance & Bond Premium	13,001
46150 350 R & M- land- building & improvement	175
46250 351 R & M equipment	75
46300 351 R & M motor vehicles	20,610
46800 350 M aintenance contracts	110
49105 370 Li cense renewals	50
52540 451 F uel	38,300
52600 642 Cl othing/uniforms	660
52650 642 Equip < than \$1000	2,150
52653 644 Computer equipment < \$1000	40
52790 790 M iscellaneous Expense	1,300
Total Operating Expenses 7800 Pupil Transfer Services	\$256,771
Total School Function 7800 Pupil Transfer Services	\$256,771

173 FSU Ch	arter Schools		
569 Other human services			
5061 FSU Ch	arter Elementary School	Budget	
7900 Operat	on of Plant	2009 - 10	
Operating Expension	enses		
31310 310	Prof & Tech Services	171,540	
32100 312	Accounting and auditing fees	4,800	
34500 350	Contract- building maintenance	125,358	
34990 310	Contractual services- other	11,275	
41370 370	Com munications	21,920	
43380 380	Pub Ut Svc Othr Energ Sv	4,400	
43430 430	El ectricity	171,300	
45320 320	Insurance & Bond Premium	149,725	
46150 350	R & M- land- building & improvement	38,000	
46250 351	R & M equipment	1,000	
46800 350	M aintenance contracts	578	
49175 794	A dministrative fees	146,306	
49176 794	FSU Administrative Fee	250,000	
52200 510	Cl eaning/janitorial supplies	4,600	
52590 590	Other Mat'l & Sply	500	
52650 642	Equip < than \$1000	1,000	
52790 790	M iscellaneous Expense	500	
52910 580	Com modity Consumption	7,289	
_	Total Operating Expenses 7900 Operation of Plant	\$1,110,091	
	Total School Function 7900 Operation of Plant	\$1,110,091	

173 FSU Charter Schools	
569 Other human services	
5061 FSU Charter Elementary School	Budget
9102 Child Care Supervision	2009 - 10
Personnel Services	
13190 160 P/ T After School Director	26,854
13403 160 P/ T Bookkeeper	6,431
13520 160 P/ T FCAT Tutoring	10,000
13556 160 P/ T After School Care	57,063
13683 160 Sch P/T Clerk Spec I	6,483
21000 221 Social Security- matching	8,177
22200 211 Retirement contribution - FRS	12,180
24000 241 W orkers compensation	1,434
Total Personnel Services 9102 Child Care Supervision	\$128,622
Operating Expenses	
31310 310 Prof & Tech Services	150
52590 590 Other Mat'l & Sply	4,500
52650 642 Equip < than \$1000	400
Total Operating Expenses 9102 Child Care Supervision	\$5,050
Total School Function 9102 Child Care Supervision	\$133,672

Total FSU Charter Elementary School \$6,509,500

Glossary

AYP – (Adequate Yearly Progress) - The national measure which is based on a different breakdown of the same data used to determine FCAT scores.

Account – An accounting concept used to capture the economic essence of an exchange or exchange-like transaction. Accounts are used to classify and group similar transactions. Account types include: revenue, expense/expenditure, asset, liability and equity.

Accounting Principles Board (APB) – Authoritative private-sector standard-setting body that preceded the Financial Accounting Standards Board (FASB). The APB issued guidance in the form of *Opinions*.

Accounting System – A total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

Accrual Basis of Accounting– A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the related cash flows.

Activity – A specific and distinguishable service performed by one or more organizational components of a government to accomplish a function for which the government is responsible.

Annualize – To adjust or calculate to reflect a rate or cost for a full year.

Appropriated Budget – The expenditure authority created by the appropriation bills or resolutions that are signed into law and related estimated revenues. The appropriated budget would include all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

Appropriation – A legal authorization to incur obligations and to make expenditures for specific purposes.

Appropriation Resolution – The official enactment by the Governing Board establishing the legal authority for the Charter Schools to obligate and expend resources.

Asset – Tangible or intangible, passive or active resources owned or held by a government which possess service potentials which generally are utilized (consumed) in the delivery of municipal services.

Balanced Budget – A budget with total expenditures not exceeding total revenues and monies available in the fund balance within an individual fund.

Basis of Accounting – The timing of recognition, that is, when the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus, because a particular timing of recognition is necessary to accomplish a particular measurement focus.

Budget – An operational guide of planned financial activity for a specified period of time (fiscal year or project length) estimating all anticipated revenues and expected expenditures/expenses for the budget period. A policy document, which communicates programmatic goals and objectives and the anticipated means for achieving them.

Budget Calendar – The schedule of target dates that the Charter Schools follow in the preparation of preliminary budgets and the adoption of the final budget.

Budget Message – An executive-level overview of the proposed budget delivered by the Charter School Principals to the Charter Board and City Commissioners. It discusses the major Charter School issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the Charter Schools objectives. The budget message is normally the first comprehensive public statement of the Charter Schools plan for the upcoming fiscal year.

Budgetary Basis of Accounting – This refers to the basis of accounting used to estimate when revenues and expenditures are recognized for budgetary purposes. This generally takes one of three forms: GAAP, cash, or modified accrual.

Budgetary Control – The control or management of a Charter School in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources. The level of budgetary controls that is the point at which expenditures cannot legally exceed the appropriated amount.

Capital Assets – Assets of significant value that meet or exceed the capitalization threshold and have a useful life extending beyond a single accounting period. Capital assets are also called "fixed assets", and may include land; improvements to land; easements; buildings; building improvements; machinery; equipment; vehicles; infrastructure; works of art and historical treasures; and all other tangible or intangible assets that are used in operations and have initial useful lives extending beyond a single reporting period.

Capital Budget – A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current budget.

Capital Expenditures – See "Capital Outlay".

Capital Improvements Program (**CIP**) – All capital expenditures planned for the next five years. The program specifies both proposed projects and the resources estimated to be available to fund projected expenditures.

Capital Outlay – All charges incurred to acquire equipment, land, buildings, improvements of land or buildings, fixtures, and other permanent improvements with a value in excess of \$1,000 and a useful life expectancy of greater than 1 year.

Cash Basis of Accounting – A basis of accounting in which transactions or events are recognized when related cash amounts are received or disbursed.

Chart of Accounts – The classification system used by a City to organize the accounting records. Sometimes referred to as a UDAK (user defined accounting key).

Charter School - A K-12 school system operated by the City of Pembroke Pines.

Contractual Services – Services rendered to a school by private firms, individuals, or other governmental agencies. Examples include maintenance agreements, and professional consulting services.

DOE – Department of Education

Deficit – The excess of an entity's liabilities and reserved equity of a fund over its assets (deficit fund balance), or the excess of expenditures or expenses and encumbrances over revenues during an accounting period.

Depreciation – A method of cost allocation to recognize the decline in service potentials of capital assets

attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

Disbursements – The payment of monies by the City from a bank account or cash fund.

ESE – Exceptional Student Education

Employee (or Fringe) Benefits – Contributions made by a Charter School to meet commitments or obligations for employee fringe benefits. Included are the Charter School's share of costs for Social Security and Medicare, and the various pension, medical, and life insurance plans.

Encumbrance – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

Expenditure – The incurring of a liability, the payment of cash, or the transfer of property for the purpose of acquiring an asset, or a service or settling a loss. A decrease in net financial resources under the current financial resources measurement focus not properly classified as "Other Financing Uses".

Expense – Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges. Decreases the net assets of the fund.

FCAT – (Florida Comprehensive Assessment Test)-The means of standardized testing in the primary and secondary public schools of Florida.

FEFP – (Florida Education Finance Program)- Revenues received from State sources.

FSU – Florida State University

FTE – (Full-time Equivalent)- Used to calculate enrollment for purposes of funding.

Financial Accounting Standards Board (FASB) – The authoritative accounting and financial reporting standard-setting body for business enterprises and not-for-profit organizations. The GASB and its predecessors have elected to apply a number of the FASB's standards as well as those of its predecessors, to state and local governments.

Fiscal Policy – A Charter Schools' policies with respect to revenues, spending, and debt management as these relate to Charter School services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of Charter School budgets and their funding.

Fiscal Year – A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year runs from October 1st to September 30th. The Charter School's fiscal year runs from July 1st to June 30th.

Fixed Assets – See "Capital Assets".

Function – A group of related activities aimed at accomplishing a major service or regulatory program for which a Charter School is responsible (e.g., K-3 Basic, 4-8 Basic).

Fund – An accounting and reporting entity with a self-balancing set of accounts. Funds are created to establish accountability for revenues and expenses, which are segregated for the purpose of carrying out a specific purpose or range of activities.

Fund Balance – The difference between assets and liabilities reported in a Charter School fund.

GAAP – (Generally Accepted Accounting Principles) The conventions, rules, and procedures that serve as the norm for the fair presentation of financial statements.

Goal – A statement of broad direction, purpose or intent based on the needs of the schools. An objective to be achieved assuring the fulfillment of program purposes.

Governmental Accounting Standards Board (GASB) – The ultimate authoritative accounting and financial reporting standard-setting body for state and local governments.

Governmental Funds – Funds that are used to provide information on near-term inflows, outflows, and balances of spendable resources.

Government Finance Officers Association (GFOA) – An association of public finance professionals. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception, and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

Grants – Contributions or gifts of cash or other assets by a government or other organization to support a specified purpose, activity or facility. Grants may be classified as either operating, capital, or both depending upon the restrictions placed on use of the grant monies by the grantor.

IDEA - Individuals with Disabilities Education Act

Interfund Transfers – Flows of assets (such as cash or goods) between funds of the Charter Schools.

Intergovernmental Revenue – Funds received from federal, state and other local government sources in the form of grants, state shared revenues, entitlements, or payments in lieu of taxes.

Internal Service Charges – The charges to user departments for services provided by an internal service fund, such as data processing, health insurance, life insurance, workers' compensation or liability insurance.

Line-item Budget – A detailed expense or expenditure budget, generally classified by object within each function.

Materials and Supplies – Expendable materials and operating supplies necessary to conduct school operations.

Modified Accrual Basis of Accounting – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

NSSE – National Study of School Evaluation

Object of Expenditure – An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, books, and copy machine.

Objective – Something to be accomplished in specific, well defined, and measurable terms, and that is achievable within a specific time frame.

Operating Expenses – The cost for personnel, materials and equipment required for a school to function.

Operating Revenues – Funds that the Charter Schools receive as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services.

Other Miscellaneous Revenues – Includes miscellaneous revenue items and often includes investment income.

Output Indicator –A unit of work accomplished, without reference to the resources required to do the work (e.g., number of students, number of full time employees). Output indicators do not reflect the effectiveness or efficiency of the work performed.

PPCES – Pembroke Pines Charter Elementary School

PPCHS – Pembroke Pines Charter High School

PPCMS – Pembroke Pines Charter Middle School

Performance Budget – A budget format that relates the input of resources and the output of services for each Charter School individually. Performance budgeting facilitates the evaluation of program efficiency and effectiveness.

Performance Indicators – Specific quantitative and qualitative measures of work performed and outcomes achieved as an objective of specific schools or programs.

Performance Measure – Data collected to determine how effective or efficient a school is in achieving its objectives.

Personnel Services – Expenditures for salaries, wages, and fringe benefits of the school's employees.

Receipts – Cash received by the City.

Reserve – An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year, or to earmark a portion of a governmental fund's net assets that is not available for appropriation.

Resolution – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

Resources – A supply of available inputs including amounts available for appropriation such as estimated revenues, fund transfers, and beginning balances.

Revenue – Inflows of resources to finance the operations of government. Increases the net assets of the fund.

SACS – Southern Association of Colleges and Schools

SRO - Student Resource Officer

Shared Revenue – Revenue that is earned by one governmental unit but that are shared, usually on a predetermined basis, with other units or classes of governments.

Source of Revenue – Revenues are identified and classified according to their point of origin, for example taxes, inter-governmental, user fees, fines and forfeitures, etc.

Special Revenue Fund – A governmental fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

Status Quo Budget – To maintain the existing level of service in the current budget

Transfers In/Out – Amounts transferred from one fund to another to assist in financing the services for the recipient fund, or for repayment of funds previously received from the recipient fund.

Unencumbered Balance – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.