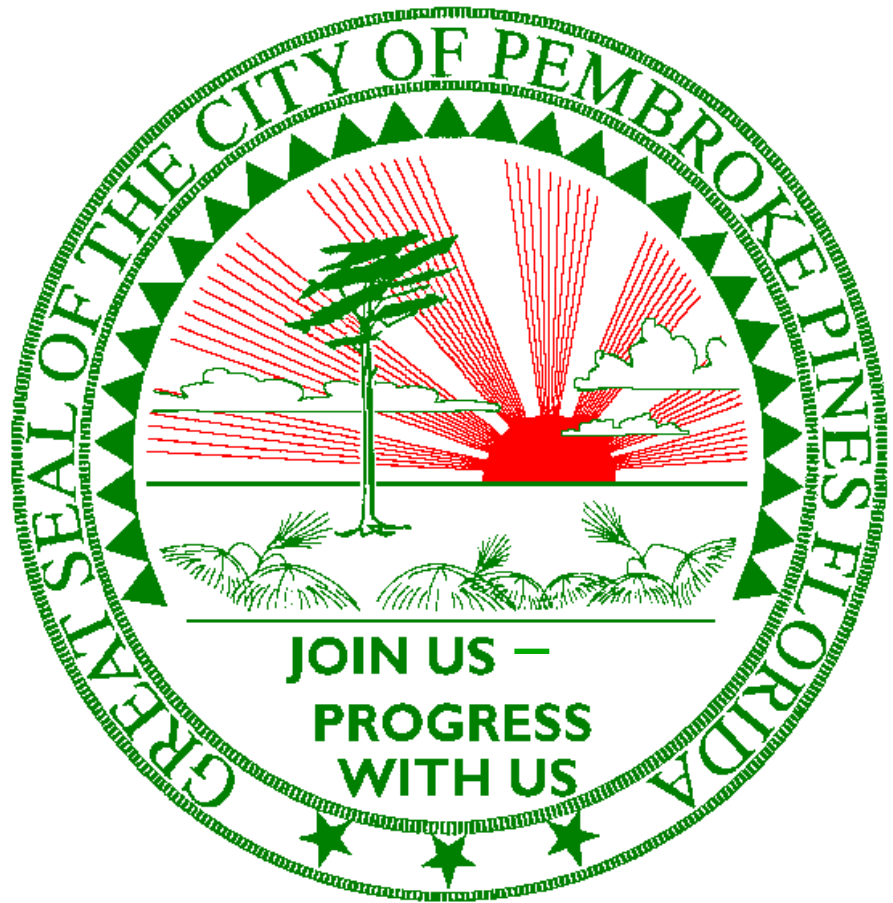


# 2014 BUDGET



## CITY OF PEMBROKE PINES — FLORIDA



## BUDGET BOOK FORMAT

The budget consists of the following sections:

### Budget Summary Information

1. Budget Message
2. Budget Overview
3. Performance Summary
4. Fund Summaries

### General Fund Information

5. General Fund
6. General Government
7. Public Safety
8. Public Services
9. Recreation
10. Non-Departmental

### Funds Other than General Fund

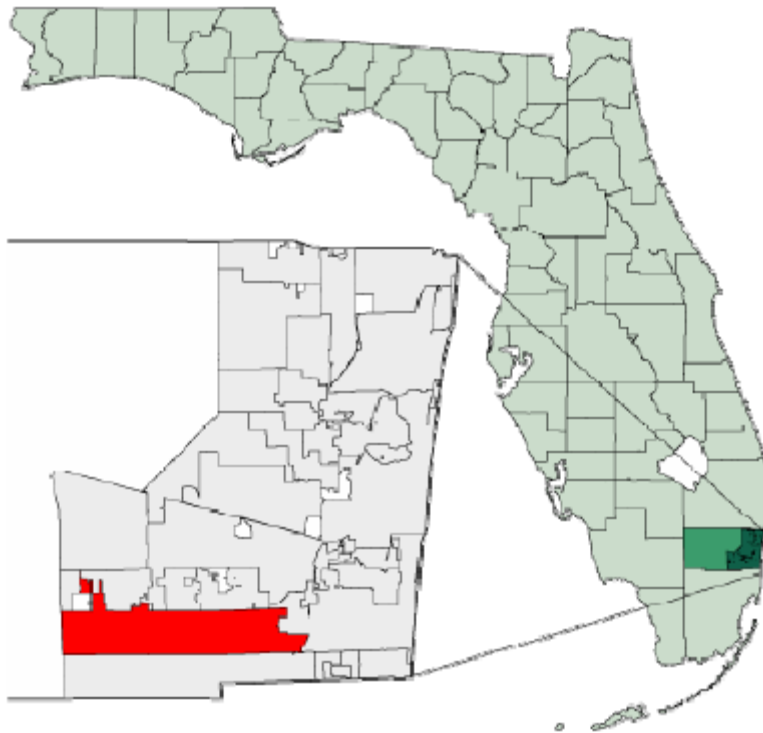
11. Special Revenue
12. Debt Service
13. Capital Projects
14. Enterprise
15. Internal Service
16. Pension
17. Permanent

### Detailed Information

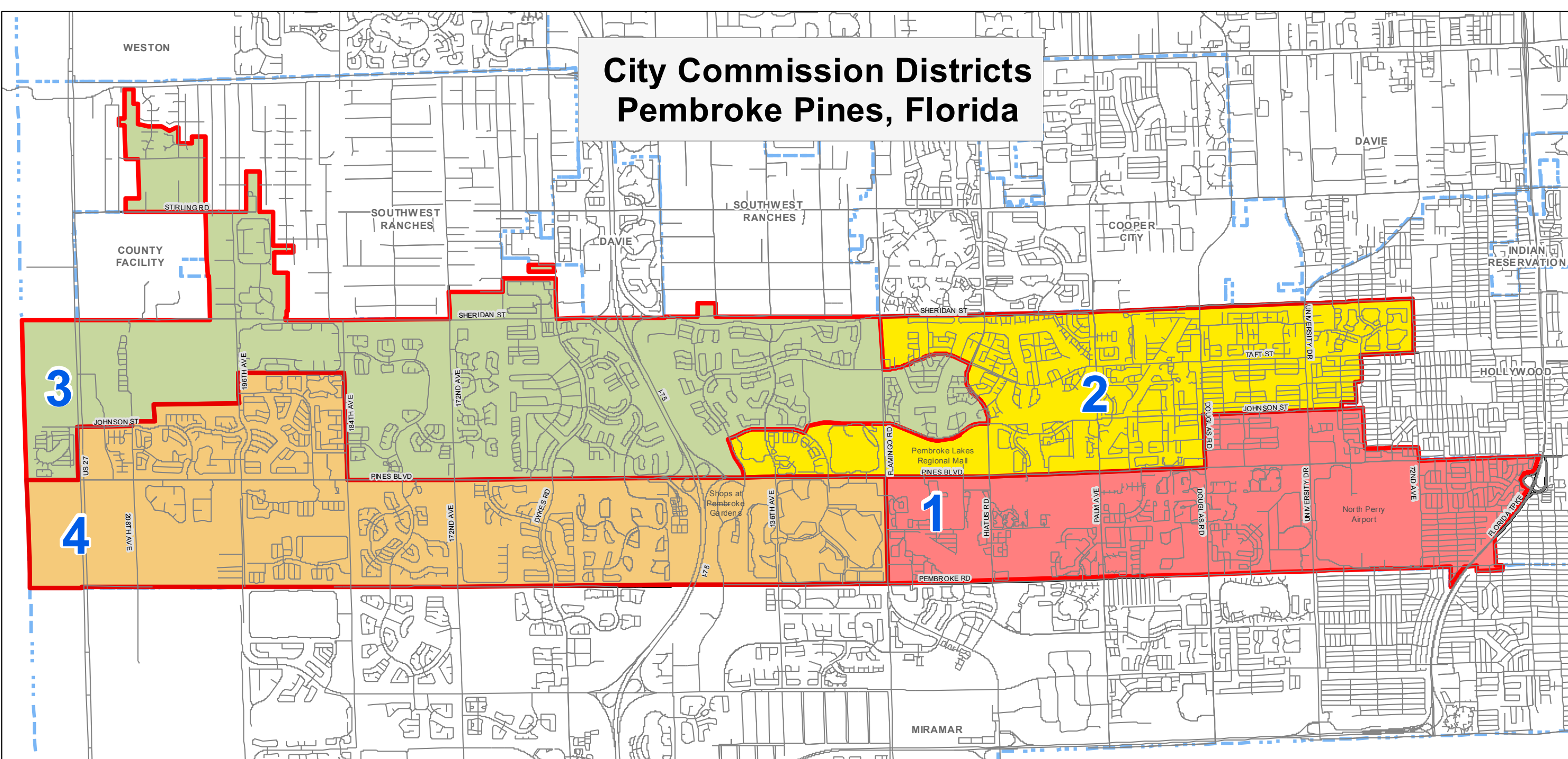
18. Five-Year Capital Improvement
19. Revenue Detail
20. Expenditure Detail
21. Appendix

## City Location

The City is situated six miles southwest of Fort Lauderdale/Hollywood International Airport, 16 miles north of Miami, and 35 miles south of Boca Raton. It consists of 34.25 square miles located in southwest Broward County. Adjacent to Pembroke Pines are the cities of Miramar, Hollywood, and Cooper City, and the towns of Davie and Southwest Ranches.



# City Commission Districts Pembroke Pines, Florida



0 0.45 0.9 1.35  
Miles

1 inch = 5,000 feet



### Map Information

Map Title: City Commission Map	Revisions: 5/13 Vice Mayor 5/12 Vice Mayor/ District 2 8/11 Vice Mayor 1/11 District 4 11/10 District 4 4/10 Vice Mayor 4/09 Vice Mayor 2/08 District 2 & Vice Mayor 5/07 District 3 & 4 Boundary 3/07 Vice Mayor
Created By: MS	
Verified By: Districts Verified	
Draft:	
Data Source: basemap	
Location: S:\planning\top_gis\gis\projects\commission\maps	
File Name: City Commission Map	
Print Date: May 2013	

Disclaimer: The requester of this map acknowledges and accepts the limitations of the Data shown, including the fact that the Data is dynamic and in constant state of maintenance, correction and update.



**Frank C. Ortis**  
Mayor



**Carl Shechter**  
District 1



**Iris A. Siple**  
District 3



**Jay Schwartz**  
District 2



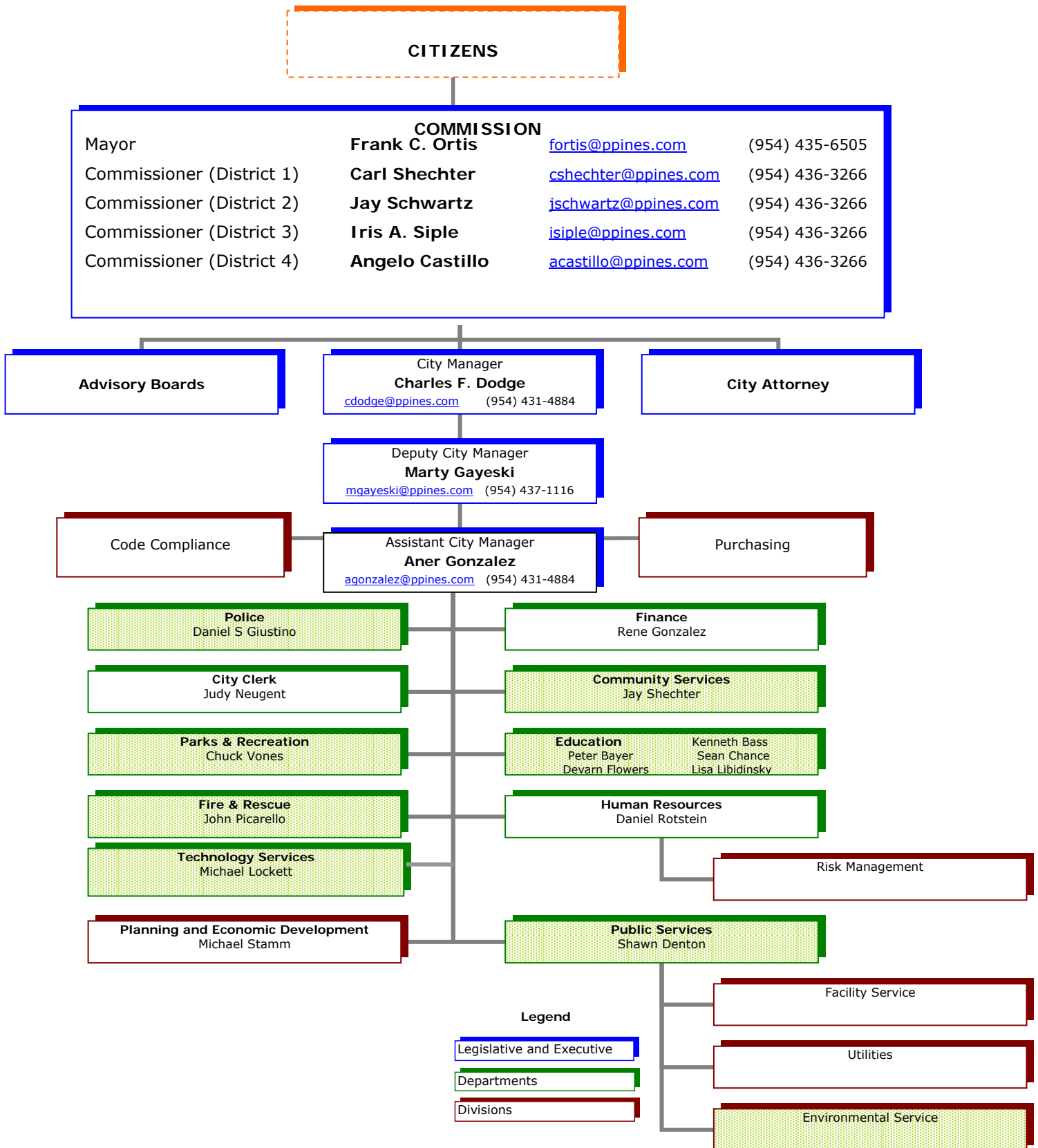
**Angelo Castillo, Vice Mayor**  
District 4



City of Pembroke Pines  
Administrative Services Department  
Planning Division  
10100 Pines Boulevard  
Pembroke Pines, Florida 33026  
954-435-6513  
<http://www.ppines.com>

# CITY OF PEMBROKE PINES

## Organizational Chart



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**CITY OF PEMBROKE PINES, FLORIDA, 2013-14 BUDGET  
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# City of Pembroke Pines



Frank C. Ortis, Mayor  
 Angelo Castillo, Vice Mayor  
 Charles F. Dodge, City Manager

Jay Schwartz, Commissioner  
 Carl Shechter, Commissioner  
 Iris A. Siple, Commissioner

September 30, 2013

Honorable Mayor and Commissioners:

Since the end of the recession in mid-2009 the national economy has expanded modestly according to the Congressional Budget Office. Although unemployment remains high there has been steady improvement in the job market. Consumer confidence has improved leading to increased consumer spending. However this has been tempered by the slow growth in personal income resulting from the high unemployment rate. The latter along with soft commodity prices has kept inflation relatively low. Closer to home, evidence of the improving economy is seen in the year over year growth in revenue from sales taxes and taxable value of real property. Kiplinger and other experts expect the economy, driven primarily by the housing and auto sectors, will continue to expand in 2014.

Effective October 1, 2013, the City's 911 communication system is scheduled to transition to the Broward County's Consolidated Regional E-911 Communications System. The Pembroke Pines facility has been recommended as one of the three regional dispatch centers. The new integrated regional system will promote the health, safety and general welfare throughout Broward County by improving the safety of first responders and persons residing or traveling through Broward County, eliminate call transfers that result in delayed responses, result in significant cost savings and promote efficient and cost effective migration to consolidated new technologies. Removal of the 911 project from the 2013-14 General Fund budget resulted in a \$1.7 million budget savings and a 25 net reduction in City employees.

On October 31, 2013 the City's Water and Wastewater Utility System -including utility billing, customer service, and meter reading services- will be operated and managed by a third party vendor. The City will continue to be responsible for capital improvements, utilities, and payments to the City of Hollywood -under the large User contract- for sewer services east of Flamingo Road. Implementation of this function sourcing results in aggregate budget savings of \$1.2 million with \$0.8 million in the Utility Fund, \$0.2 million in the General Fund and \$0.2 million in the Road and Bridge Fund. This arrangement will affect 27 city positions and 79 contractual positions.

In addition, the City will consider a contract with a third party regarding the operation and maintenance of the City's facilities and buildings. If the contract is approved, the implementation date will be November 1, 2013. The City will still be responsible for capital improvements and providing utilities to the facilities. The associated General Fund budget savings is \$0.5 million and 78 contractual positions will be affected.

The improvements in the economy, the impending transition to the Consolidated Regional E-911 Communications System, and the function sourcing have a positive impact on the budget. Notwithstanding, similar to the current year funding of capital improvements that were delayed over the past few years remain a challenge. The postponement of capital replacement while it enabled us to maintain the same level of services without drawing down on reserves is not a sustainable strategy. The General Fund 2013-14 budget for capital items reflects a \$3.3 million or 116.1% increase over the 2012-13 adopted budget. The Utility Fund \$7.5 million 2013-14 capital budget is \$0.5 million below the 2012-13 adopted budget. The following Budget-In-Brief provides an overview of the main components of the 2013-14 budget and highlights the changes from the 2012-13 adopted budget.

## Budget-In-Brief

### All Funds

#### Revenues/Sources:

The 2013-14 adopted revenue budget for all funds (including inter-fund transfers) totals \$350.3 million, an increase of \$11.5 million or 3.4% above the 2012-13 adopted budget. The synopsis below explains the major elements of the change.

#### Summary of Net Revenue Changes – by Fund

- General Fund - \$6.4 million increase attributable to increases of \$2.4 million in taxes, \$2.4 million in fees, \$1.0 million in intergovernmental revenue, and \$0.9 million in charges for services. These are partially offset by a \$0.3 million reduction in miscellaneous revenues primarily rental of space at the Howard C. Foreman Hospital Campus. Details of these changes are provided in the General Fund section following.
- Fire and Police Pension Trust Fund - \$4.7 million increase which consists of a \$3.7 million net increase in investment income and a \$1.0 million increase in the City's contribution.
- Road and Bridge Fund - \$1.2 million increase is due directly to the franchise fee on sanitation. The new franchisee decreased the charge for service to residential customers by 11.92%, from a monthly rate of \$20.38 to \$17.95.
- General Pension Trust Fund - \$1.6 million decrease in investment income predicated on future market conditions.

#### All Funds Revenue Comparison - Adopted 2012-13 to 2013-14 (in '\$000)

Revenues/Sources	2012-13	2013-14	Change from	
	Adopted	Adopted	2012-13	
			\$	%
General Fund	\$149,762	\$156,163	\$6,400	4.3%
Road & Bridge Fund	4,153	5,355	1,202	28.9%
Utility Fund	43,463	44,236	773	1.8%
Debt Service	26,714	26,892	179	0.7%
Municipal Construction	1,134	388	(746)	-65.8%
Public Insurance Fund	21,297	22,054	757	3.6%
General Pension Trust Fund	18,995	17,425	(1,570)	-8.3%
Fire & Police Pension Trust Fund	56,595	61,340	4,746	8.4%
Other Post-Employment Benefits	13,837	13,302	(535)	-3.9%
All Other Funds	2,897	3,155	258	8.9%
<b>Total Revenue</b>	<b>\$338,847</b>	<b>\$350,310</b>	<b>\$11,464</b>	<b>3.4%</b>

**Expenditures/Uses:**

The 2013-14 adopted expenditure budget for all funds (including inter-fund transfers) totals \$309.6 million, an increase of \$2.9 million or 1.0% over the 2012-13 adopted budget. The key components of the change are highlighted below:

**Summary of Net Expenditure Changes – by Fund**

- General Fund - \$2.8 million increase attributable mainly to the increase in appropriations for capital items. Details of the changes are presented in "The General Fund" section following.
- Police and Fire Pension Trust Fund – \$1.5 million increase is due primarily to the \$1.2 million increase in retirement benefits.
- Public Insurance Fund - \$0.8 million increase consisting of \$0.4 million in liability insurance, \$0.3 in workers' compensation, and \$0.1 million in health insurance.
- Utility Fund - \$2.3 million decrease includes reductions of \$1.8 million and \$0.5 million in operating and capital expenses, respectively.

**All Funds Expenditure Comparison - Adopted 2012-13 to 2013-14  
(in '\$'000)**

Expenditures/Uses	2012-13	2013-14	Change from	
	Adopted	Adopted	\$	%
General Fund	\$153,386	\$156,163	\$2,777	1.8%
Road & Bridge Fund	5,058	5,355	297	5.9%
Utility Fund	51,651	49,308	(2,343)	-4.5%
Debt Service	26,571	26,686	115	0.4%
Municipal Construction	1,134	-	(1,134)	-100.0%
Public Insurance Fund	21,297	22,054	757	3.6%
General Pension Trust Fund	9,125	9,087	(38)	-0.4%
Fire & Police Pension Trust Fund	27,134	28,680	1,546	5.7%
Other Post-Employment Benefits	8,070	8,070	0	0.0%
All Other Funds	3,242	4,187	945	29.1%
<b>Total Expenditures</b>	<b>\$306,668</b>	<b>\$309,590</b>	<b>\$2,922</b>	<b>1.0%</b>

**The General Fund**

The General Fund is the City's chief operating fund and accounts for 50.4% of total expenditure appropriations in the adopted 2013-14 budget. The General Fund 2013-14 adopted budget was balanced with estimated budget savings of \$2.5 million. Any shortfall will be covered by the surplus for the fiscal year ending September 2013.

**General Fund Revenues**

The 2013-14 adopted revenue budget of \$156.2 million is \$6.4 million or 4.3 % greater than the 2012-13 adopted budget. The increase includes mainly \$2.0 million from property taxes, \$1.5 million from fire assessment fees, \$1.1 million privilege fee on sewer services, \$0.9 from sales taxes, \$0.8 from administrative fees, and \$0.6 million from the sanitation franchise. These increases were partially offset by a \$0.7 million reduction in franchise fees electricity. The increase in property tax is tied to the 4.7% appreciation in taxable value. The operating millage rate remains flat at 5.6368 while the debt service millage rate is 0.6408, 0.0308 mills below the current rate. Pembroke Pines property tax on the median residential property is \$588 for the 2013 assessment; of that amount \$528 will be recorded in the General Fund and \$60 in the Debt Service Fund.

The \$1.5 million increase in fire assessment revenue is attributable to a \$0.9 million increase in assessable fire cost and the decision to levy 100% of the cost that can be assessed. These factors result in an increase in the fire assessment rate for residential and two of the non-residential rate categories. In addition there is also a \$0.7 million reduction in revenue needed from other sources to cover fire cost. The table below is a synopsis of the changes to the fire assessment.

### Fire Assessment Synopsis

	2012-13 Adopted	2013-14 Adopted	Change
Residential (per unit)	\$ 235.44	\$ 252.71	\$ 17.27
Commercial (per sq. ft.)	0.5205	0.5548	0.0343
Industrial/Warehouse (per sq. ft.)	0.1144	0.1168	0.0024
Institutional (per sq. ft.)	0.5940	0.5722	(0.0218)
Assessable Fire Cost	\$ 25,637,453	\$ 26,543,099	\$ 905,646
Less: Assessable Cost Not Levied	(942,257)	(191)	942,066
Less: Exempt Properties	(3,520,648)	(3,775,948)	(255,300)
Less: Statutory Discount	(1,058,727)	(1,138,348)	(79,621)
Budgeted Fire Assessment Revenue	<u>\$ 20,115,821</u>	<u>\$ 21,628,612</u>	<u>\$ 1,512,791</u>
% of Assessable Cost Levied (inc. exempt)	96.3%	100.0%	

### General Fund Expenditures

#### Expenditure by Function

The 2013-14 expenditure budget (including inter-fund transfers) stands at \$156.2 million with appropriations for public safety representing 65.3% of that amount followed by general government (the administrative departments) at 13.5%. The \$7.3 million increase in appropriations for physical environment and the \$6.8 million decrease for culture-recreation as shown in the table below are mainly the result of the transfer of parks maintenance to the Public Services Department in November 2012. This transition enhanced flexibility in the utilization of maintenance personnel and allowed for better utilization of equipment.

#### General Fund Expenditure by Function (in \$'000)

Expenditure Function	2012-13 Adopted	2013-14 Adopted	Change
General Government Services	\$22,298	\$21,137	(\$1,160)
Public Safety	98,528	101,956	3,427
Physical Environment	2,953	10,257	7,304
Economic Environment	7,602	7,695	93
Human Services	6,633	6,555	(78)
Culture-Recreation	15,372	8,563	(6,809)
	<u>\$153,386</u>	<u>\$156,163</u>	<u>\$2,777</u>

#### Expenditure by Category

The 2013-14 expenditure budget is \$2.8 million greater than the 2012-13 adopted budget of \$153.4 million. The largest component of this increase is capital expenditures ensuing from the postponement of capital purchases during the recession. The main components of the \$6.2 million budget for capital items are shown in the table below. The \$1.1 million budget for landscaping provides funding for the replacement of hedges along major arterials that are aging and damaged by the white fly. The budget for computer programs includes mainly replacement of the City Clerk's agenda and minutes management software (Legistar) and deployment of NetMotion Mobility Suite to boost wireless computing.



Compared to the 2012-13 adopted budget, the operating budget for 2013-14 reflects a \$1.2 million or 0.8% decrease, which is the result of appropriating budget saving (reduction to the expenditure) of \$2.5 million. Appropriations for grants and aid show a \$0.6 million or 316.5% increase. The latter is attributable to the \$0.6 million refund to the Federal Emergency Management Agency (FEMA) in connection with Hurricane Wilma.

**Synopsis of General Fund Capital Budget  
(in \$'000)**

Description	2012-13 Adopted Budget	2013-14 Adopted Budget	Change
Motor Vehicles (mainly squad cars for the Police Department)	\$ 1,009	\$ 2,317	\$ 1,309
Landscaping	250	1,085	835
Fire Engine & Ambulance	-	870	870
Computer Programs	55	431	377
Micro Computers, Laptops, and Computer Equipment	137	637	500

**The Utility Fund**

The 2013-14 adopted revenue budget of \$44.2 million is \$0.8 million or 1.8% greater than the adopted 2012-13 budget. The main source of increase is water and sewer revenues of \$0.5 million, which are based on a 1.06% rate increase for inflation effective October 1, 2013. City Ordinance No. 1674 adopted on September 21, 2010, requires water and sewer rates to be adjusted annually using the Consumer Price Index – All urban Consumers for the 12 months ending April of each year.

The \$49.3 million 2013-14 adopted budget for expenses is \$2.3 million or 4.5% below the 2012-13 adopted budget. This decrease is due primarily to net reductions of \$1.8 million and \$0.5 million in the operating and capital budget, respectively. The reduction in the operating budget is tied mainly to the \$1.3 million reduction in water treatment charges from the City of Hollywood and the \$0.8 million reduction associated with function sourcing the utilities operation. These were partially offset by a \$0.7 million increase in administrative fees, an interfund charge. The main components of the \$7.6 million budget for capital items are discussed below.

The budget provides \$1.3 million for equipment including the rehabilitation of two sludge presses and associated equipment as well as \$0.5 million for instillation of a new 30" forcemain on Johnson Street. Sewer treatment rehabilitation which has a budget of \$3.4 million includes funding for completion of treatment units two and five as well as commencing the rehabilitation of the east and west wastewater treatment tanks. An amount of \$1.1 million is for replacement of ten lift stations and upgrade of others. The replacement of 2,500 linear feet of 12" asbestos waterline located immediately north of the water plant and relocation of the utilities administrative offices each have appropriations of \$0.5 million.

**Synopsis of Utility Fund Capital Budget  
(in \$'000)**

Description	2012-13 Adopted Budget	2013-14 Proposed Budget	Change
Equipment	\$ 513	\$ 1,272	\$ 760
Sewer treatment rehabilitation	2,550	3,400	850
Lift station	273	1,100	827
Relocation of Utilities Administration Offices	-	500	500
Waterline	500	500	-
Pump	-	204	204

## **Enhancements to City Services**

The structure of our City in the future must reflect our commitment to deliver services through a leaner, more efficient workforce and to apply the latest technology in ways that enhance quality and emphasize cost effectiveness. The Mayor and the City Commission provide the vision needed to guide the City through the challenges it will face in the coming year. This strategic vision incorporates all aspects of the City, including its governmental services and community amenities in a plan that focuses on maintaining and improving the quality of life in Pembroke Pines as a premier residential community where people desire to live. The major components of this plan that are currently being addressed are as follows:

1. To protect life and property. The budget provides funding for seven additional School Resource Officers (SROs) to ensure each Elementary School in Pembroke Pine is assigned a full-time SRO. Funding is also provided for specialized training and the procurement of state-of-the-art equipment for the Police Department's Crime Scene Unit to bolster its investigation capabilities.
2. To boost economic development. The scope and direction of the City's role as it relates to economic development will be defined in an economic development strategic plan.
3. To continue to provide recreation and leisure amenities to meet the needs of all citizens. The City will continue the construction of additional practice fields at the West Pines Soccer Park. This project is authorized under the General Obligation Bond referendum.
4. To restructure the ways in which we provide services to the public by modernizing our technology and adopting more flexible policies to improve customer satisfaction. Among the technology improvements planned is replacement of the existing agenda management software with a new web based application that will increase transparency by being much easier for the public to access.

## **Accomplishments**

During the course of the year the City implemented various expansions and upgrades to its facilities and infrastructure in an effort not only to maintain but also to enhance the municipal services provided to its residents. In this regard a number of road work projects were completed. Several roads were resurfaced: NW 79 Way – Johnson Street to NW 13 Street, NW 10 Street – NW 78 Terrace to NW 79 Way, NW 11 Street – NW 78 Terrace to NW 79 Way, NW 13 Street - NW 76 Avenue to University Drive, Hiatus Road from Taft Street to Sheridan Street, and the roads at Children's Harbor. A new sidewalk, on Taft Street from the entrance to Cedarwoods to Ben Fiorendino Park, and pedestrian ramps at various locations throughout the City were constructed.

Additionally, rehabilitation of wastewater treatment unit four was completed and the construction work on the rehabilitation of wastewater treatment units three and two number are scheduled to be completed in October 2013 and January 2014, respectively. Eight lift stations were replaced and the plans and permits for the replacement of waterlines on: NW 79 Way - Johnson Street to NW 13 Street, NW 10 Street - NW 78 Terrace to NW 79 Way, NW 11 Street - NW 78 Terrace to NW 79 Way, and NW 13 Street - NW 76 Avenue to University Drive were completed. The construction and inspection of these waterlines is scheduled to be completed in November 2013. Further, renovation and maintenance of recreational facilities were also undertaken and consisted of the resurfacing of six hard tennis courts at Silver Lakes Park - South and the planting of trees at the City's parks.

Apart from these improvements to the physical infrastructure technological enhancements to customer service were also implemented. These included the deployment of: 22 point of sale (POS) terminals throughout the City that allow customers to pay their bills using credit and debit cards, the See, Click, Fix with automated resident service request workflows and City-branded applications in iTunes and Google play store, and a redesigned webpage that will improve access to government resources through better navigation and functionality is slated for a September 2013, release. Plans for future technology advancement include the use of voice over the internet protocol (VOIP) and implementation of two data centers connecting all City facilities through the use of fiber optics. Each data center will be a mirror image of the other, thus providing continued computer services even during a disaster. Both will increase effectiveness and efficiency.

In addition to these improvements, the community also benefited from \$1.7 million in disbursements from the Housing and Urban Development (HUD) grants. These disbursements comprised mainly of: \$1.0 million for residential rehabilitation benefiting 25 households and \$0.2 million for the purchase of foreclosed properties (benefiting six households). Six households also received \$0.2 million from the State Housing Initiative Program grant to assist with home repairs. Funding from a Broward County grant facilitated the increase of the participant age to 22 for the Special Population Summer Camp. All households benefited directly from lower sanitation rates as a result of the implementation of the new contract in June 2013.

## Conclusion

City administration is committed to finding solutions to the General Fund budgetary gap. It will continue to reevaluate the mode of service delivery to achieve efficiencies, readjust priorities as needed, and search for ways to enhance revenues in order to fund capital replacements without compromising the quality and level of service. The prospect of achieving this goal is encouraging. The development of City Center is gaining momentum and other residential and commercial developments are underway. Although this is in large part due to the improvements in the real estate market it also bears testament to the fact that our City is a premier community with excellent services. These new developments will have a net positive impact on future. The utilization of existing capacity and the efficiencies of economies of scale will also contribute to the positive financial impact.

Sincerely,



Charles F. Dodge  
City Manager

CFD/lw



The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to City of Pembroke Pines, Florida for its annual budget for the fiscal year beginning October 1, 2012. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

# BUDGET CALENDAR

November-12						
Su	M	T	W	Th	F	S
				1	2	3
4	5	6	7	8	9	10
11	12	13	14	15	16	17
18	19	20	21	22	23	24
25	26	27	28	29	30	

December-12						
Su	M	T	W	Th	F	S
						1
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23	24	25	26	27	28	29
30	31					

January-13						
Su	M	T	W	Th	F	S
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27	28	29	30	31		

February-13						
Su	M	T	W	Th	F	S
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24	25	26	27	28		

March-13						
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31						

April-13						
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28	29	30				

## NOVEMBER / DECEMBER 2012

Monitoring of all Budgets

## JANUARY 2013

Departments begin planning for the upcoming fiscal year and start to prepare budgets  
Enable budget module for departmental input

## FEBRUARY 2013

Finance forecasts status quo personnel expenses  
Departments submit revenue, debt service, personnel and new program estimates and narratives to Finance  
Departments submit operating and capital expenses  
Departments request new positions and reclassifications  
Performance Measures and Narratives submitted by departments  
HR Director reviews personnel and benefits budgets  
City Manager reviews revenues, new programs, and debt service and meets with department directors and Finance to review the proposed budgets

## MARCH 2013

Budget staff reviews and revises narratives as appropriate

## APRIL 2013

## MAY 2013

## JUNE 2013

## JULY 2013

Finance submits draft of budget book to City Manager for review  
Complete 5-year capital improvement plan  
Finalize Proposed Budget and publish book on the internet  
Commission establish Maximum Millage Rate to advertise in the property-tax TRIM Notice

## AUGUST 2013

Commission's public workshop on the Proposed Budget  
City Manager submits the Proposed Budget to City Commission

## SEPTEMBER 2013

- 3** First Public Budget Hearing
- 12** Fire Assessment Hearing
- 18** Second and Final Budget Hearing—Adopt millage rate and Budget Import Adopted Budget into the accounting system published

## OCTOBER 2013

- 1** Adopted Budget for Fiscal Year 2014 goes into effect  
Publish Adopted Budget Book on the City's website  
<http://www.pines.com/index.aspx?NID=865>

## NOVEMBER 2013

Commission approves Budget Revisions for fiscal year ending 9/30/13

May-13						
Su	M	T	W	Th	F	S
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June-13						
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July-13						
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August-13						
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September-13						
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29	30					

October-13						
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## INTRODUCTION TO THE BUDGET PROCESS

### Budget Preparation/Development

1. During January, departments begin planning for the upcoming fiscal year and begin to prepare budgets.
2. During February, enable departmental access to the Budget Module to initiate the capture of data for the ensuing fiscal period. The Budget Module provides the following tools that facilitate the preparation and completion of the budget process:
  - a. Defined object codes required by the State Uniform Accounting System.
  - b. An alphabetical listing of object codes for expenditure accounts.
  - c. A current personnel roster.
  - d. Computer-generated budget worksheets showing actual expenditures for the prior and current years, the current working budget, and a status quo personnel cost projection.
2. Each individual department prepares a proposed budget comprised of the following:
 

<ol style="list-style-type: none"> <li>a. Mission</li> <li>b. Goals</li> <li>c. Objectives</li> <li>d. Major Functions and Activities</li> <li>e. Budget Highlights</li> </ol>	<ol style="list-style-type: none"> <li>f. Current-year Accomplishments</li> <li>g. Performance Measures</li> <li>h. Organizational Chart</li> <li>i. Revenue and/or Expenditure projections by line item</li> </ol>
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3. During February and March, the Finance Department reviews the information for accuracy and proper form, and prepares a budget package for the City Manager.
4. During the months of April and May, the City Manager, the Department Directors, and Finance personnel review the proposed budget and make any necessary revisions.
5. No later than sixty days prior to the close of the current fiscal year, the City Manager submits to the City Commission a budget estimate of the expenditures and revenues of all City departments and divisions for the fiscal year commencing the following October 1<sup>st</sup>.
6. In August, the Commission holds public workshops and special meetings to review the proposed budget.

### Budget Adoption

7. Two public hearings are conducted at the City Commission Chambers to inform the taxpayers and receive their comments. The commission-approved adopted budget is integrated into the accounting software system effective October 1<sup>st</sup>. It establishes the legal authority to incur expenditures up to the appropriated amount for each line item.
8. Section 30.30(F) of the Code of Ordinances requires a majority affirmative vote of the quorum to adopt the budget that, prior to October 1<sup>st</sup>, is legally enacted through passage of an Ordinance. Section 5.06 of the City Charter provides that no officer, department, or agency may legally expend or contract to expend amounts in excess of the amounts appropriated for any department, within an individual fund. Therefore, the legal level of control is at the department level.

### Budget Amendment

9. The adopted budget may be amended as follows:
  - a. The City Manager and Finance Director approve line item adjustments within a department or a division.
  - b. The City Commission approves budget adjustments that transfer monies from fund to fund or interdepartmentally.
  - c. The City Commission may approve supplemental appropriations of revenues and expenditures. If this is done, adoption of an amended budget Ordinance is required.

**Budget Monitoring/Control**

The budget is monitored monthly to track variances between actual and budgeted amounts. Significant variances are investigated and compared to prior year. Revisions are made to cover unacceptable variances. In addition, budget staff reviews personnel requisitions and monitors Commission agendas for any financial impact.

Accounting for encumbrances provides a means of monitoring and controlling the budgetary process. Approved capital projects and equipment purchases outstanding at the close of the current fiscal year are submitted to the Commission as a subsequent year budgetary revision. Encumbrances do not constitute expenditures or liabilities in the current year and are disclosed in the notes to the financial statements.

The hierarchy for reporting and budgetary control is as follows:

- a. Fund
- b. Function
- c. Division
- d. Project
- e. Object Code

**Capital Budget Process**

The City Manager and the various Department Directors submit capital plans, which are incorporated as part of the Five-Year Capital Improvement Program (see 5-Year Capital Improvement section). The source of funding is identified five years before the actual expenditures are made. The Department Directors are also responsible for preparing the annual budget to operate new facilities. Capital expenditures are an integral part of the annual budget and follow the same approval process as the operating budget.

## FUND STRUCTURE AND BASIS OF BUDGETING

### Fund Structure

For accounting purposes the City is not viewed as a single entity, but rather as a collection of smaller, separate entities known as funds. Funds are the control structures that ensure that public monies are spent only for those purposes authorized and within the limits authorized. Each fund is:

- ✓ classified as "major" or "non-major"
- ✓ classified as one of eight "fund types" and
- ✓ grouped according to the type of activity that is recorded in the fund

Major funds have revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) that are at least 10% of corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all government and enterprise funds for the same item.

The City has four major funds, the General Fund, the Debt Service Fund, the Municipal Construction Fund and the Utility Fund. Although the Municipal Construction Fund may not meet this criterion every year, because of differing levels of construction activity, it has been classified as a major fund for consistency purposes.

The City utilizes governmental, proprietary and fiduciary fund types:

#### Governmental Fund Types

The five governmental fund types that account for the City's general government activities are the general fund, special revenue funds, debt service fund, capital projects fund, and permanent fund. The measurement focus is on determination of the flow of current financial resources, rather than the flow of economic resources.

The following are the City's governmental fund types:

The general fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those that are required to be accounted for in another fund.

Eleven special revenue funds account for revenue sources that are legally restricted to expenditures for specific purposes (not including expendable trusts or major capital projects):

- |  |   |
|--|---|
| <ol style="list-style-type: none"> <li>1. Road &amp; Bridge Fund</li> <li>2. State Housing Initiative Partnership (SHIP) Grant</li> <li>3. HUD Grants CDBG/HOME</li> <li>4. Law Enforcement Grant</li> <li>5. Police Community Services Grant</li> <li>6. Community Bus Program</li> <li>7. Law Enforcement Trust Fund - Treasury Confiscated</li> </ol> | <ol style="list-style-type: none"> <li>8. Law Enforcement Trust Fund - Justice Confiscated</li> <li>9. Law Enforcement Trust Fund - \$2 Police Education</li> <li>10. Law Enforcement Trust Fund - Florida Department of Law Enforcement (FDLE) Grant</li> <li>11. Older Americans Act (OAA)</li> </ol> |
|--|---|

All of the special revenue funds have appropriated fiscal year 2013-14 budgets except the State Housing Initiative Program (SHIP) and the Police Community Services Grant.

The debt service fund accounts for the servicing of general long-term debt not being financed by proprietary or nonexpendable trust funds.

The capital projects fund accounts for the acquisition of fixed assets or construction of major capital projects not being financed by proprietary or nonexpendable trust funds. The budget for this fund is adopted on a project length basis.

The permanent fund is used to report resources that are legally restricted to the extent that earnings, and not principal, may be spent. The Wetland Mitigation Trust is the only permanent fund.



### Proprietary Fund Types

The proprietary fund type is used to account for the City's ongoing operations and activities that are similar to those often found in the private sector. The measurement focus is on determination of the flow of economic resources. The following are the City's proprietary fund types:

Enterprise funds are used to account for operations that provide a service to citizens, financed primarily by a user charge, and where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability, and other purposes. The only Enterprise Fund in the fiscal year 2013-14 Budget is the Utility Fund.

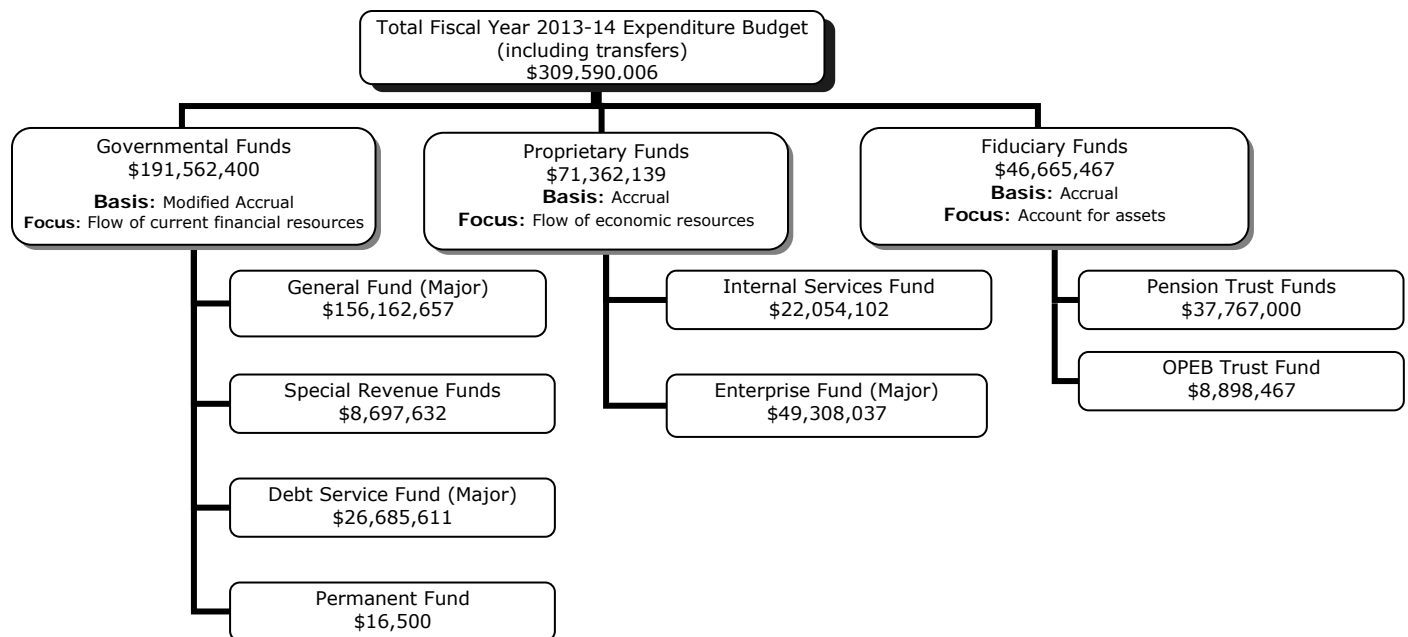
Internal service funds account for operations that provide services to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis. The Public Insurance [Risk Management] Fund is the only Internal Service Fund in the fiscal year 2013-14 Budget.

### Fiduciary Fund Types

Fiduciary funds are used to account for assets held in a trustee or agency capacity for others. The measurement focus is to account for assets. The City has two fiduciary fund types:

Pension trust funds are used to report resources that are required to be held in trust for the members and beneficiaries of the defined benefit pension plans. The City has two pension trust funds: one for general employee's pension and one for police officers and firefighter's pension.

Other Post Employment Benefits (OPEB) trust fund is used to report resources that are required to be held in trust for members who are beneficiaries of the City's retiree health and life insurance plan.



**Funds Excluded from the City's Budget**

The City currently owns and operates four Charter Elementary Schools, two Charter Middle Schools, and one Charter High School. The schools are accounted for in four separate Special Revenue Funds of the City, which are governmental funds. The Charter Schools operate on a fiscal year basis ending June 30th. Since they were created under separate Charters, they are not included as part of the Adopted Budget of the City; however, they are included in the comprehensive annual financial reports. The Charter Schools are legally required to adopt its own separate budget.

**Basis of Budgeting versus Basis of Accounting**

The budgets of the *governmental funds* (for example, the General Fund, the Road & Bridge Fund, and the Debt Service Fund) are prepared on a modified accrual basis of accounting. This means revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current expendable resources. There are no exceptions between the basis of budgeting and the basis of accounting for the governmental funds.

Budgets for the *proprietary funds* and *fiduciary funds* are adopted on the accrual basis of accounting, which means transactions and events are recognized as revenues/gains or expenditures/losses when they occur, regardless of the timing of related cash flows. The following are exceptions to the accrual basis of accounting, in the case of proprietary funds:

- Capital outlays are budgeted as expenditures.
- Depreciation is partially budgeted.
- Proceeds from the issuance of debt are considered to be revenues, not an increase in liabilities.
- Principal payments are shown as expenditures rather than reductions of liabilities.

The City applies all applicable Government Accounting Standards Board (GASB) pronouncements. During June 1999, GASB issued Statement No. 34. This statement established new accounting and financial reporting standards for state and local governments. The City implemented the new financial reporting requirements of GASB 34. From a budgetary perspective, the statement requires a budget to actual comparison, showing both the original adopted budget and the final working budget.

## BUDGET DEVELOPMENT GUIDELINES

### Strategies

The long-term municipal goals, as articulated in the Performance Summary Section, determine the departmental goals (refer to crosswalk in the Performance Summary Section) and provide a point of reference for programs and services as they relate to the development of the budget.

The City's strategy for achieving these goals is to pursue a moderate course, taking into account the current state of the economy and the associated effect on revenues. To this end, a conservative approach to revenue projection has been used to minimize exposure to the vagaries of revenue fluctuation. This necessitated significant attention to revenue streams and required department directors to incorporate more direct and specific attention to their management controls, projections, and supervision of programs and projects.

A cautious approach to personnel growth has been adopted since personnel-related costs account for 71.9% of the General Fund operating expenses. This budget reflects expenditure containment in response to the rising cost of employee benefits, especially health insurance and pension, and reflects major concessions that all three unions of the City made during fiscal year 2009-10 to their collective bargaining agreements. There were substantial modifications to existing employee current benefits and future retirement benefits.

The City's staff complement comprises of employees hired directly by the City (the authorized staff level) and those hired through a private company. The City-wide authorized staff level shows a net decrease of 37 positions which consist of a net decrease of 41 full-time (all of which were vacant except two) and a net increase of 4 part-time positions. The major change relates to the transition of the 911 communication to Broward County which results in a net reduction of 25 full-time positions. Below is a summary of the changes in the full-time staff count. All positions changes are presented by division in tabular form later in this section.

### Summary - Net Changes in Full-Time Positions

Deletions	
Transition of 911 Communications to Broward County	(37)
Converted to Contractual for Cost Savings (mainly Early Development Center positions)	(15)
Eliminated Firefighter Positions Attributable to Terminated Contract	(5)
Eliminated Due to Reconfiguration of Services	(5)
Transition Custodial Service to Private Vendor for Cost Savings	(2)
Additions	
Police Support Specialists (to do teletype formerly performed by 911 staff and other duties)	12
Police Support Specialists (to do background investigations)	1
School Resource Officers (SROs) to Facilitate Assignment to All Elementary Schools	7
Additional SRO Coordinator to Manage the Increase in Number of SROs	1
Project Manager for Technology Services Department	1
Conversion from Contractual to City	1
<b>All Funds Net Change in Full-time Positions</b>	<b>(41)</b>

### Translation of Municipal Goals

The long-term municipal goals provide direction to the departments in preparing their annual operating and capital budget requests. The City has developed and approved a statement of annual budget policy, consisting of goals and guidelines that translate the long-term goals into specific guidelines for the budget. The budget goals as delineated below provide the framework for the overall budget process.

**Diversification of Revenue Sources:** The City's goal is to minimize increases in the millage rate. Traditionally this was accomplished by finding new sources of revenue where possible and by implementing tight budgetary controls on expenditures. The City's aggregate millage is 6.2776, which is comprised of an operating millage of 5.6368 (the current millage rate) and a debt service millage of 0.6408.

**Components of Property Tax Bill: 2013-14**

**Your Total Property Tax Bill**

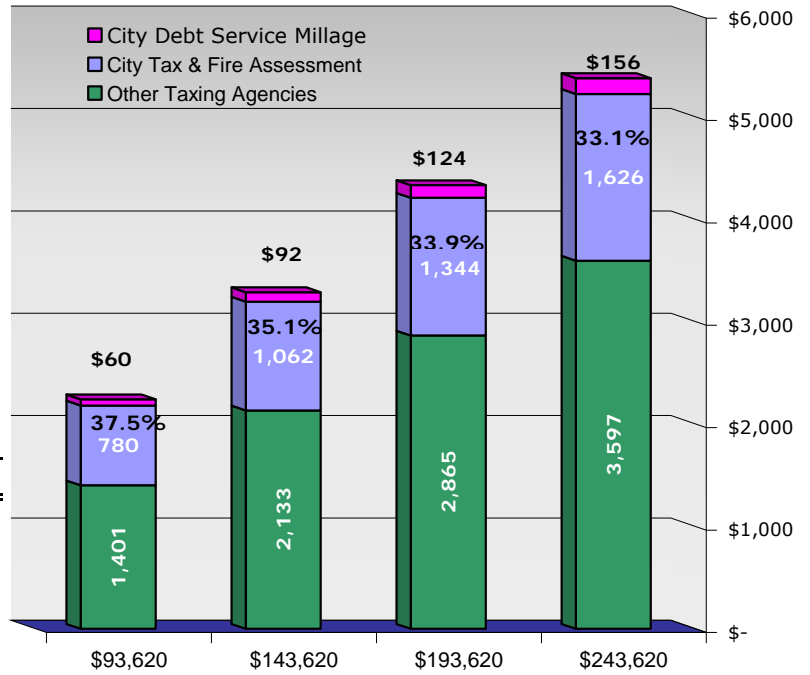
South Broward Hospital District	0.5000
S. Florida Water Management District	0.4110
Florida Inland Navigational District	0.0345
<b>City of Pembroke Pines</b>	<b>5.6368</b>
Broward County School Board	7.4800
Broward County Government Services	5.4400
Children's Services Council	0.4882

**Voter Approved Debt Payments**

<b>City of Pembroke Pines</b>	<b>0.6408</b>
County	0.2830
<b>Total Millage Rate</b>	<b>20.9143</b>

**Special Assessments**

<b>Pembroke Pines Fire</b>	<b>\$ 252.71</b>
South Broward Drain #1 - Flat	31.00
Drainage assessment is a flat rate but there are several districts some of which have different rates	
<b>Total Special Assessments</b>	<b>\$ 283.71</b>



**Taxable Property Values**

City portion of the Tax Bill ranges from 37.5% to 33.1%

The above calculations show the City of Pembroke Pines and county-wide total property taxes based upon taxable values starting from the median value of \$93,540.

- Fund Balance Goal:** The City will plan the budget in such a way to retain a General Fund unassigned fund balance of not less than 10% of the total budgeted expenditures.
- User Fees for Services:** Fees for services will be set with the goal to recover 100 percent of costs, except in specific instances in which the City Commission determines that it is in the public interest to offset some of the cost through use of other revenues, such as general tax support. The same logic applies to services that are funded by grants. In relation to the Utility Fund, which is an enterprise fund, the water and sewer fees are updated annually by the change in the Consumer Price Index for the 12 months ending April of the current year. Other rate increases may be implemented, if approved by the City Commission. Revenues are expected to cover the cost of operations.
- Full Range of Municipal Services:** The City provides a full range of municipal services in order to maintain and enhance the quality of life in Pembroke Pines. The City acknowledges that the highest priority service areas relate to those that protect and enhance public safety and health.
- Public Safety Services:** Public safety services are a high priority. The City will ensure that services are provided in an efficient, effective manner, and through thoughtful plans, public safety needs can be met in our growing community. The budget for Police, Fire, Rescue, and Code Enforcement represents 65.3% of the General Fund.
- Employee Safety/Productivity:** The City has made great strides in updating its fleet of vehicles, and in providing equipment and supplies that enhance the safety and productivity of employees. In the budget, Departments are asked to identify and to request funding to continue this policy of providing up-to-date equipment, supplies, and facilities to assure employee safety.

## Financial Policies

The City of Pembroke Pines financial policies, compiled below, set forth the basic framework for the overall fiscal management of the City. Operating independently of changing circumstances and conditions, these policies assist the decision-making process of the City Commission and the City administration. These policies provide guidelines for evaluating both current activities and proposals for future programs.

Most of the policies represent long-standing principles; traditions and practices that have guided the City in the past and have helped maintain financial stability over the last 53 years. They are reviewed annually as a decision-making tool and to ensure their continued relevance in an ever-changing environment. Minor changes have been made in wording and organization to clarify the intent of some of the policies.

### Balanced Budget Policy

To the extent that the Appropriated Revenues, Beginning Surplus, and Estimated Budget Savings equal the Appropriated Expenditures, the budget is considered balanced. Should the Appropriated Expenditures be different from the Appropriated Revenues, the difference would be shown in the Fund Summaries Section as Excess (Deficit) Revenues over Expenditures and as Beginning Surplus and/or Estimated Budget Savings in the Revenue Detail Section. The amount of the Beginning Surplus would specify the amount by which the Fund Balance is expected to change. Estimated Budget Savings refers to an amount of projected favorable budget variances expected to be realized during the budget year but that is not identifiable before the start of the year in a way that could be attributed to one or more specific line items.

### Operating Budget Policies

1. The City will maintain, at a minimum, an accessible cash reserve equivalent to eight weeks of operating costs.
2. As of July 1, 2010, General employees contribute \$100 per month towards the cost of their health insurance. Employees hired after October 1, 1991 assume the cost associated with dependent coverage.
3. No new or expanded services shall be implemented without implementing trade-offs of expenses or revenues at the same time. This applies to personnel, equipment, and any other ancillary expenses associated with the service.
4. The City shall continue to support a scheduled level of maintenance and replacement of its infrastructure and fleet. Expansions to the fleet should be justified based on growth of the City.
5. The City shall support capital expenditures that reduce future operating costs.

### Capital Budget Policies

1. The City has developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
2. The City will maintain its physical assets at a level adequate to protect the City's capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the systematic replacement of the capital plant and equipment from current revenues wherever possible.
3. The City has provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to service the public. It reflects a commitment to further automation and use of available technology to improve productivity of the City's work force.

The objective for upgrading and replacing equipment includes: (1) normal replacement as equipment completes its useful life; (2) upgrades to new technology; and (3) additional equipment necessary to service the needs of the City.

4. The City will, according to its Comprehensive Land Use Plan, try to ensure that the necessary infrastructure is in place to facilitate the orderly development of vacant lands.

5. The City will use the following criteria to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
  - a. Economic and neighborhood vitality.
  - b. Infrastructure and heritage preservation.
  - c. Capital projects that implement a component of an approved redevelopment plan.
  - d. Projects specifically included in an approved replacement schedule.
  - e. Projects that reduce the cost of operations. Projects that increase the cost of operations shall have identified trade-offs to support those additional costs.
  - f. Projects that significantly improve safety and reduce risk exposure.
  - g. Projects supporting private development must include return on investment ratios, or a fully documented cost/benefit analysis.

### **Revenue Policies**

1. The City will attempt to maintain a diversified and stable revenue system as a shelter from short-run fluctuations in any single revenue source.
2. The City will attempt to obtain additional major revenue sources as a way of ensuring a balanced budget.
3. The City will establish user charges and fees at a level to recover the full cost (direct and indirect) of providing the service in the Utility Fund, which is self-sustaining. User fees in the Recreation Department provide approximately 48.1% of its operating costs.
4. The City will review fees/charges annually and will design or modify revenue systems to include provisions that automatically allow charges to grow at a rate that keeps pace with the cost of providing the service.
5. The City will consider market rates and charges levied by other public and private organizations for similar services in establishing fees and charges.

### **Cash Management/Investment Policies**

1. The City will deposit all funds received by 2:00 PM the next day.
2. The City will manage its financial assets so as to protect the principal, provide sufficient liquidity and maximize the return on investments within an acceptable exposure to risk.
3. The City will collect revenues aggressively, including any past due amounts owed.

### **Debt Management Policies**

1. Authorization of projects financed by debt shall occur only after the Commission has received a report of the impact of the contemplated borrowing on the existing Capital Improvement Plan and operating budget together with a recommendation from the City Manager and the Finance Director.
2. Projects that are financed fall into one of two categories:
  - a) Projects that generate revenue and require no subsidy for payment of debt service.
  - b) Projects requiring subsidy for payment of debt service shall enhance the quality of life for the citizens of the City.
3. The City will publish and distribute an official statement for each bond issue.
4. General obligation debt will only be issued if approved by the voters in a referendum.
5. The amount of direct unlimited tax general obligation ("UTGO") debt outstanding at any time that is subject to approval by the voters should not exceed 1.5% of the City's taxable assessed valuation.

6. The amount of direct, non-self-supporting, limited tax general obligation ("LTGO") debt and lease purchase obligations outstanding at any time that are not subject to approval by the voters should not exceed 1.5% of the City's taxable assessed valuation. Furthermore, the City shall strive to limit the annual debt service requirements on these obligations to an amount that is not greater than 10% of annual General Fund and Debt Service Fund revenues.
7. The City will maintain bond reserves and sinking funds as required by the various bond issues.
8. The City may issue advance refunding bonds (as defined for federal tax law purposes) when advantageous, legally permissible, prudent, and net present value savings, expressed as a percentage of the par amount of the refunding bonds, equals or exceeds three percent and is equal to or greater than \$100,000.

#### **Derivative Debt Management Policy**

1. This policy was established to provide guidelines for the use and management of all interest rate exchange agreements incurred in connection with the incurrence of debt obligations.
2. Derivatives shall not be used for speculative purposes outside of prudent notes that are appropriate for the City to take.

#### **Fund Balance Policy**

1. The unassigned fund balance for the General Fund shall be not less than 10% of the total budgeted expenditures of the General Fund.
2. Compliance with the provisions of this policy shall be reviewed as part of the annual budget adoption process, and the amounts of non-spendable, restricted, committed, and assigned fund balance shall be determined during this process.
3. The estimated 2013-14 General Fund unassigned ending fund balance of \$33.9 million represents 21.9% of the total General Fund expenditures of \$154.8 million, excluding transfers.

#### **Accounting, Auditing and Financial Reporting Policies**

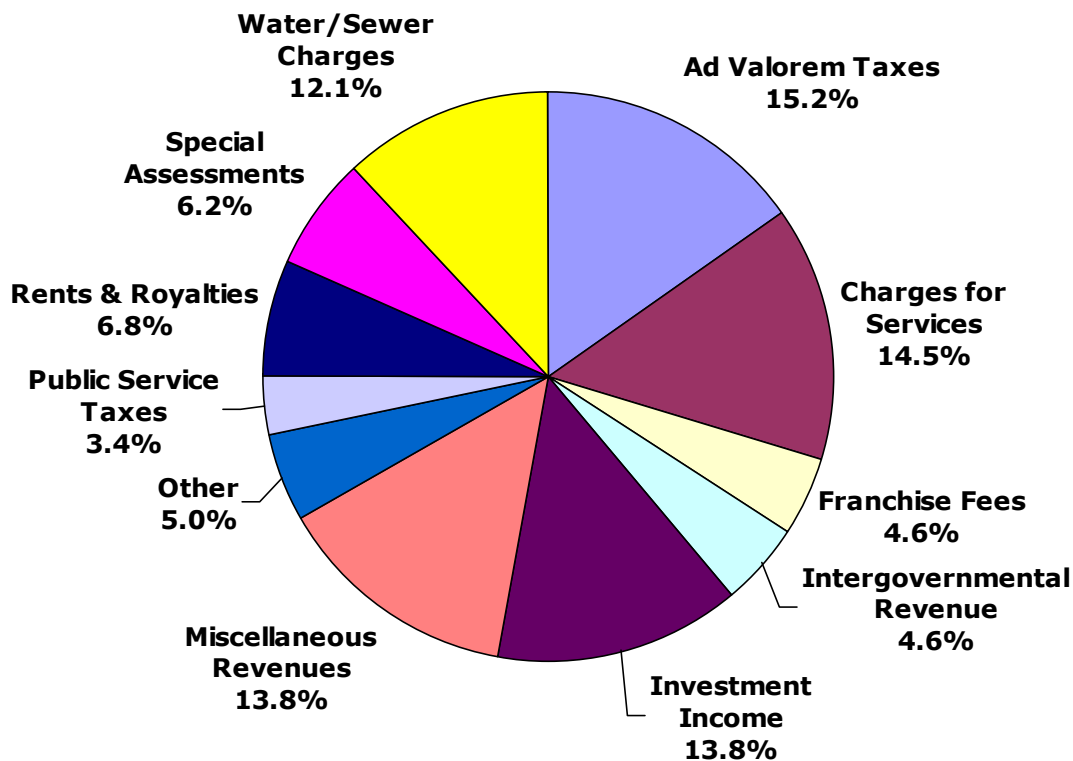
1. An independent audit in accordance with Government Auditing Standards will be performed annually.
2. The City will produce annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board (GASB).

## BASIS OF REVENUE AND EXPENDITURE ESTIMATES

The preceding guidelines are the foundation upon which (1) the annual 2013-14 budget and (2) the fiscal year 2013-14 to 2017-18 Capital Improvement Program are prepared. Estimation of revenues and expenditures are predicated on the following considerations. Also, tables and charts highlighting the major revenue and expenditure components have been provided. Due to rounding, the percentages related to the components of some charts and graphs may not add up to 100%.

### 2013-14 All Funds Revenue - By Category

**Total Revenues \$349,477,937**



The City focuses its efforts on strengthening and diversifying the revenue base to assure ongoing stability of income. Charges for Services are usually intended to fully recover the cost of providing those services. The City actively supports economic development activities to strengthen the sales tax base for the community. Because countywide sales tax revenues are formula driven, strong economic growth has significantly benefited other cities in the county. As the City approaches 'build-out' the budget is based upon a slightly lower growth rate.



## Basis of Revenue Estimates

The City has several sources of revenue that support the services provided to residents. Descriptions of the major revenue sources from both governmental and proprietary funds are provided along with the pertinent forecast methodology.

Although some revenue sources are impacted by unique independent variables, there are two primary variables (Consumer Price Index [CPI] and population growth) that influence most of the revenue sources.

**Primary Forecast Drivers**

Projected Rate of Inflation: +1.06%  
Based on 24-month trend in Consumer Price Index (CPI)  
(All Urban Consumers - U.S. City Average, Bureau of Labor Statistics)  
compared the 12-month CPI average through May 2013  
with 12-month average through May 2012.

Projected Population Change: +0.23%, as of April 2012  
[Source: Florida Office of Economic & Demographic Research,  
adjusted for U. S. Census Bureau correction retroactive to 2010 Census.]

Trend analysis is the only quantitative technique currently used for forecasting revenues. The Trend Analysis described below determines the growth pattern of a particular revenue source based on the most recent 24-months of actual receipts:

**Rate of Change:** The rate of change is determined by the relationship of the most recent 12 months [1 - 12] to the previous 12 months [13 - 24]. This is the first step.

**Current Year Forecast:** The balance of the Current Year is projected by applying the rate of change developed above to the unmatched months of the prior year [Step #2]. The inherent assumption is that the rate of change in the revenue will be sustained for the rest of the current year. The result is added to the Current Year-to-Date Receipts to yield the forecast for the Current Year [Step #3]. All references to the historical trend in the following pages are based on this methodology.

**Budget Year Forecast:** The Current Year Forecast is multiplied by Forecast Drivers, such as population change, change in CPI and/or other drivers as appropriate, to project the Budget Year Revenue [Step #4].

### Step #1 – Calculation of Rate of Change:

$$\frac{\text{Most recent 12 months}}{\text{Prior 12 months}} = \frac{\text{Months \#1 through \#12}}{\text{Months \#13 through \#24}} = \text{Rate of Change}$$

### Step #2 – Calculation of Remaining months of Current Year:

$$\left[ \begin{array}{c} \text{Unmatched months in} \\ \text{prior year} \end{array} \right] \times 1 + \left[ \begin{array}{c} \text{Rate of} \\ \text{Change} \end{array} \right] = \text{Balance of Current Year} \\ \text{Projection}$$

### Step #3 – Calculation of Current Year Projection:

$$\text{Current YTD Receipts} + \text{Balance of Current Year Projection} = \text{Current Year Projection}$$

### Step #4 – Calculation of New Budget Year Projection:

$$\left[ \begin{array}{c} \text{Current Year} \\ \text{Projection} \end{array} \right] \times \left[ \begin{array}{c} \text{The appropriate} \\ \text{Forecast Driver[s]} \end{array} \right] = \text{New Year Projection}$$

## Major Revenue Sources

### Ad Valorem Taxes

#### Description

A tax on property paid by owners of real and personal property within the city limits. The tax is based on an assessment by the Broward County Property Appraiser of the market value of property and improvements. This revenue source is found in the General Fund for the operating millage and the Debt Service Fund for the payment of voter-approved General Obligation Bonds.

A tax rate of one mill produces one dollar of tax revenue on each \$1,000 of taxable property value.

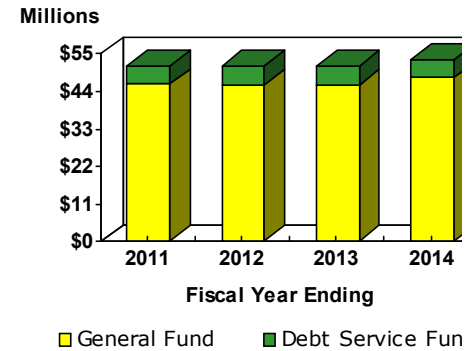
The 2013-14 Budget is based on an operating millage of 5.6368.

#### Forecast Methodology and Analysis

The combined operating and debt service millage of 6.2776 multiplied by the taxable value, less 5% for possible adjustments to assessed values and/or discounts taken for early payment.

The \$2.0 million (4.0%) increase in operating Ad Valorem taxes in fiscal year 2013-14 reflected 4.5% growth in taxable values. Proceeds from a constant millage rate highlighted flat growth in Taxable Property Value for fiscal years 2011-12 through 2012-13.

Fiscal Year Ending	Operating Millage Rate	General Fund	Debt Millage	Debt Service	Total	% Change
2014	5.6368	\$ 47,723,555	0.6408	\$ 5,425,287	\$ 53,148,842	4.0%
2013	5.6368	45,684,608	0.6716	5,443,121	51,127,729	-
2012	5.6368	45,704,600	0.6713	5,441,632	51,146,233	(0.3%)
2011	5.6880	45,839,333	0.6780	5,459,564	51,298,897	-



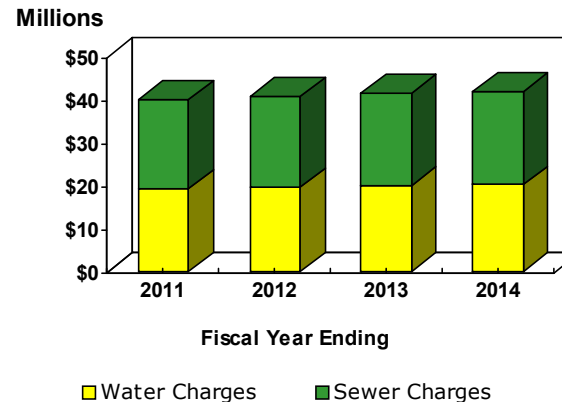
### Water & Sewer Charges

#### Description

Charges paid by residents and businesses for the use of water and sewer services. Water and sewer charges are billed monthly and include a monthly minimum charge to cover administrative costs and specified monthly minimum gallons. Consumption above the minimum is billed at a rate per one thousand gallons or any fraction thereof.

The monthly minimum charge for all residential dwelling units covers 3,000 gallons for both water & sewer charges. However, the minimum charge for commercial units covers a range from 3,000 to 50,000 gallons for water charges, depending on the size of the meter, and 3,000 gallons for sewer charges.

These revenues are accounted for in the Utility Fund.



#### Forecast Methodology and Analysis

The main factors considered in projecting these revenues are (1) historical trend, (2) estimated new connections, and (3) estimated new rates based on the change in the Consumer Price Index (All Urban Consumers - U.S. City Average) for the 12 months ending April of the current year, and (4) other rate increases. New rates are effective October 1st of each fiscal year.

The inelasticity of this revenue is revealed by the impact of rate increases: a 3.16% increase in October 2011 netted a 1.7% increase in fiscal year 2011-12, while a 2.30% October 2012 increase is projected to net 1.9% in additional actual 2011-12 revenues. The 1.063% increase effective October 2013 is expected to yield \$0.45 million (1.1%) in 2013-14.

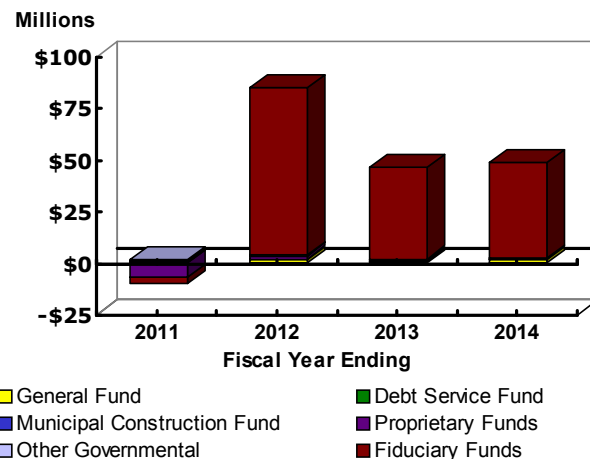
Fiscal Year Ending	Water Charges	Sewer Charges	Total	% Change
2014	\$ 20,399,000	\$ 21,792,000	\$ 42,191,000	1.1%
2013	20,070,000	21,670,000	41,740,000	1.9%
2012	19,835,550	21,143,920	40,979,471	1.7%
2011	19,431,042	20,872,045	40,303,087	-

## Interest and Other Earnings

### Description

The City pools all cash, cash equivalents and investments, except for accounts that are maintained separately in accordance with legal restrictions. Governmental & business-type investments consist of interest-bearing depository and checking accounts, money market accounts, investment in external investment pools such as the Florida Municipal Investment Trust (FMIVT) administered by the Florida League of Cities (FLOC), and other investments managed by external investment managers.

The Fiduciary Funds' investments are comprised of (i) investments of the Firefighters & Police Officers Pension Trust Fund that are managed by a separate Board of Trustees, (ii) the investments of the General Employees Pension Trust Fund that are invested in separate accounts offered by the Principal Financial Group, and (iii) the investments of the Other Post-Employment Benefits (OPEB) Trust Fund, which are invested with FLOC.



### Forecast Methodology and Analysis

The main factors in projecting these revenues are (1) the most current ending balance and (2) the estimated rate of return.

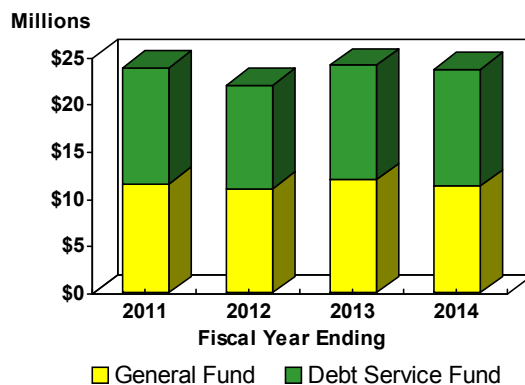
Significant gains in the General Employees Pension Fund and the Fire & Police Employees Pension Fund totaled \$80.9 million of the \$84.4 million increase in fiscal year 2011-12. There are wide fluctuations in asset return on a market value basis.

Fiscal Year Ending	General Fund	Debt Service Fund	Municipal Construction Fund	Other Gov. Funds	Proprietary Fund	Fiduciary Funds	Total	% Change
2014	\$ 998,520	\$ 96,758	\$ 0	\$ 355,234	\$ 563,000	\$ 46,376,000	\$ 48,389,512	5.4%
2013	659,100	102,232	0	533,336	388,000	44,236,065	45,918,733	(45.6%)
2012	1,152,855	125,135	439,613	342,844	1,471,592	80,872,185	84,404,223	1079.6%
2011	421,640	125,127	513,139	265,516	-6,891,075	-3,050,800	-8,616,452	-

## Rentals

### Description

The City rents its facilities (Senator Howard C. Forman Human Services Campus, apartment complexes, storage lots, the Walter C. Young Resource Center/Dinner Theatre, parks, and fields) to businesses, religious and civic organizations, and private individuals. Rental of City facilities to businesses is contractual and is usually based on the size of the space being rented. Rental of the apartment complexes and the storage lots to individuals is also based on contracts. Rental of all other facilities is on an event basis. Rental revenues in the Debt Service Fund relate to charges to City divisions for related debt service payments.



### Forecast Methodology and Analysis

Unless other information is available, it is assumed that rentals that are based on contracts will be in place the following year. Therefore, the revenue forecast is based on the contracts that are currently in effect. The non-contractual rental is estimated based on historical trend.

The 2011-12 decrease ties mainly to using unspent bond proceeds for debt service. The 2012-13 increase is based on regular debt service and budgeting Pines Place at 90% occupancy. The 2013-14 decrease ties to Howard C. Forman.

Fiscal Year Ending	General Fund	Debt Service Fund	Total Amount	% Change
2014	\$ 11,343,221	\$ 12,319,042	\$ 23,662,263	(1.9%)
2013	12,001,313	12,130,020	24,131,333	9.7%
2012	11,066,778	10,940,507	22,007,285	(8.0%)
2011	11,561,619	12,359,630	23,921,250	-

## State Shared Revenues

### Description

Taxes collected and remitted to the State of Florida are deposited in the State Revenue Sharing Trust Fund for Municipalities. The Trust Fund revenues consist of (1) Sales Tax Proceeds, (2) Municipal Gas Tax 8th Cent, (3) Special Motor and Other Tax, and (4) Local Government 1/2 Cent Sales Tax. The State uses a three-factor additive formula to determine a municipality's annual share of the fund.

The City's share reflects the overall economy and the City's population. The University of Florida Bureau of Economics and Business Research (BEBR) estimated the City population grew from 154,158 to 154,508 from 2011 to 2012.

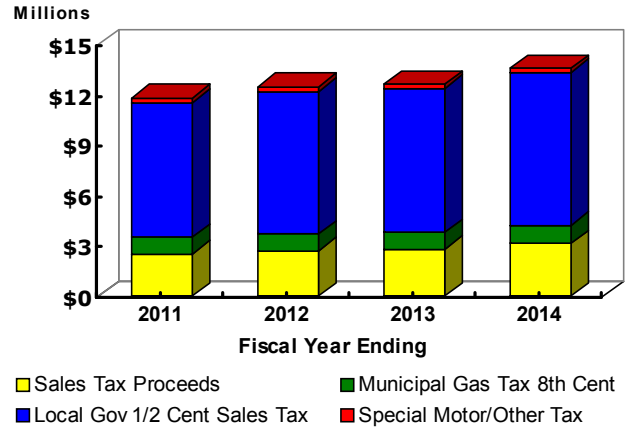
These revenues are accounted for in the General Fund and the Road and Bridge Fund.

### Forecast Methodology and Analysis

The main factors considered in projecting these revenues are (1) historical trend, (2) estimated population increase, and (3) estimated inflation. The City also takes into consideration the State of Florida estimates. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

State and internal projections point to a 7.6% increase for fiscal year 2013-14 based on a positive economic forecast.

Fiscal Year Ending	Sales Tax Proceeds	Municipal Gas Tax 8th Cent	Local Gov 1/2 Cent Sales Tax	Special Motor/Other Tax	Total	% Change
2014	\$ 3,148,000	\$ 1,051,000	\$ 9,166,000	\$ 224,280	\$ 13,589,280	7.6%
2013	2,791,000	1,014,000	8,587,000	241,922	12,633,922	1.1%
2012	2,720,436	995,490	8,501,885	282,307	12,500,117	5.8%
2011	2,529,284	991,889	8,037,920	250,413	11,809,506	-



## Franchise Fees

### Description

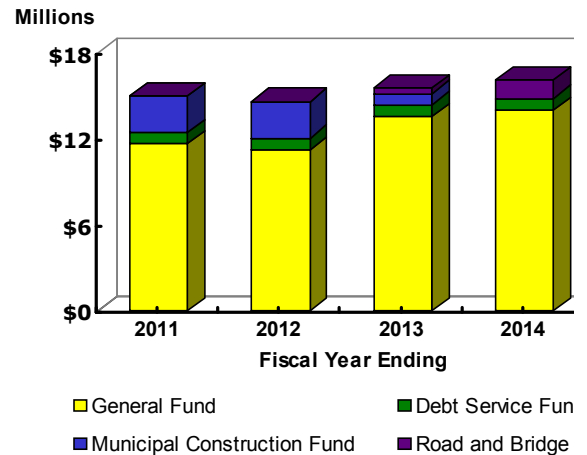
Franchise fees are established by franchise agreements between the City and private service providers of electric, natural gas, sanitation, towing, resource recovery, and recycling.

This revenue is generated based on all residential, commercial, and industrial revenues collected by the provider for services within the City. This revenue source is accounted for in the General Fund and the Debt Service Fund.

### Forecast Methodology and Analysis

The main factors considered in projecting this revenue are (1) historical trend, (2) estimated population increase, and (3) estimated inflation. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

The Sanitation Franchise Fee rate increased from 10% to 20% effective June 1, 2013. The Road and Bridge Fund increase of \$0.9 mil was due to a portion of the Sanitation Franchise Fee increase being allocated for transportation and sidewalk & road maintenance. Electricity Franchise Fees continue to decline. Electricity fuel rate reductions and base rate increases had little impact in 2012-13.



Fiscal Year Ending	General Fund	Road and Bridge Fund	Debt Service Fund	Municipal Construction Fund	Total	% Change
2014	\$ 14,007,000	\$ 1,257,000	\$ 818,003	\$ 0	\$ 16,082,003	3.4%
2013	13,575,759	379,000	813,605	783,641	15,552,005	6.6%
2012	11,240,948	0	816,072	2,537,270	14,594,290	(2.4%)
2011	11,641,765	0	813,440	2,504,647	14,959,851	-

## Public Services Taxes

### Description

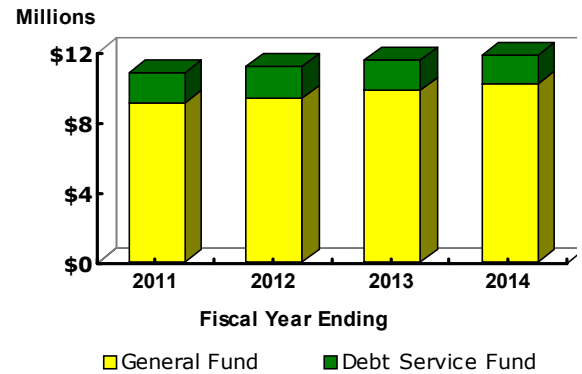
A tax levied on the purchase of electricity, natural gas, propane, and water.

This revenue is based on a contracted percentage applied to the taxable amounts charged by the seller of the service. Electrical service fuel rate adjustments have a marginal impact on this revenue. This revenue is accounted for in the General Fund and the Debt Service Fund.

### Forecast Methodology and Analysis

The main factors considered in projecting this revenue are (1) historical trend, (2) estimated population increase, and (3) estimated inflation. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

The combination of a 2013-14 base rate increase and fuel rate reduction, combined with the reduced debt service due to a 2001 bond payoff, is anticipated to yield a 2.0% increase. During 2012-13, two base rate increases countered two fuel rate decreases and a slight (1%) decline in KWH usage to yield a 3.5% increase.



Fiscal Year Ending	General Fund	Debt Service Fund	Total	% Change
2014	\$ 10,133,000	\$ 1,645,299	\$ 11,778,299	2.0%
2013	9,768,000	1,784,705	11,552,705	3.5%
2012	9,373,000	1,786,960	11,159,960	3.0%
2011	9,054,064	1,778,293	10,832,358	-

## Fire Protection Special Assessment

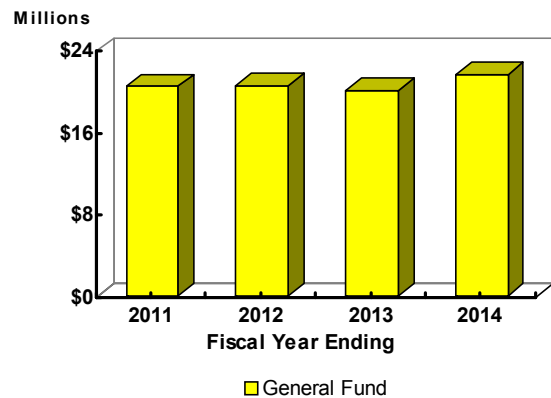
### Description

Represents a non-ad valorem assessment collected through the county's tax collector. It funds a portion of the costs associated with providing fire services. The fiscal year 2013-14 will fund 100% of the assessable costs.

### Forecast Methodology and Analysis

The calculation is based on applying the net assessable fire cost to the current assessment roll to generate a flat rate per residential unit and square footage rates for commercial, industrial, and institutional properties.

The 7.5% increase for 2013-14 reflects a \$0.9 million increase in assessable costs and a 100% levy compared to a 96.32 levy in 2012-13.

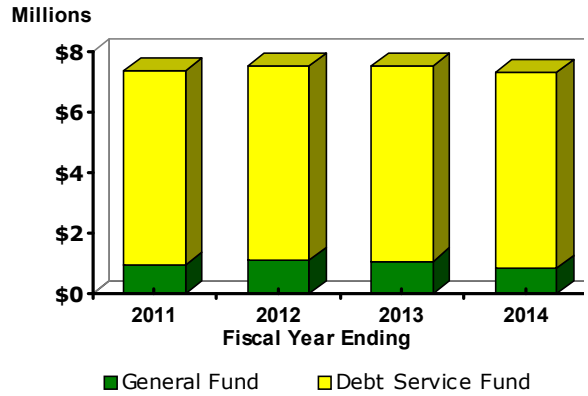


Fiscal Year Ending	General Fund	% Change
2014	\$ 21,628,612	7.5%
2013	20,115,821	(2.3%)
2012	20,597,890	0.4%
2011	20,508,146	-

### Communication Services Tax

*Description*

The Communications Services Tax took effect October 1, 2001, and represents a combination of the former Cable Television and Telecommunication Franchise Fees as well as the Public Service Tax on telecommunications services. The State is the central collection authority for these taxes, redistributes the monies to the municipalities according to a pre-determined percentage, and retains a 1% administrative fee.



*Forecast Methodology*

The main factors considered in projecting this revenue are (1) historical trend, (2) estimated population increase, and (3) estimated inflation. The City also takes into consideration State of Florida estimates and state audits. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

The 2.8% decline from 2012-13 is due to absence of a \$0.2 million audit distribution for the first year since 2009-10. Annual proceeds from the 2007-08 Audit averaged \$0.2 million from 2009-10 through 2011-12, followed by \$0.2 million received during 2012-13 from the 2011-12 Audit.

Fiscal Year Ending	General Fund	Debt Service Fund	Total	% Change
2014	\$ 835,000	\$ 6,469,959	\$ 7,304,959	(2.8%)
2013	1,078,000	6,440,111	7,518,111	(0.4%)
2012	1,108,564	6,441,091	7,549,654	2.6%
2011	937,398	6,422,409	7,359,807	-

### Education and Recreational/Cultural Charges

*Description*

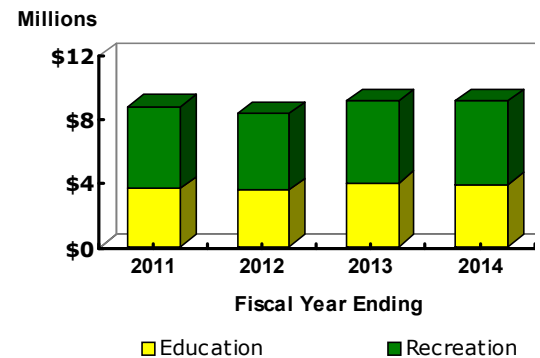
Includes all revenues stemming from charges for educational and recreational/cultural services performed. Educational charges include registration fees and monthly fees paid by parents to enroll their children in pre-school and after-school care. Recreational/cultural services include golf, tennis, swimming, soccer, racquetball, other athletics, fitness center membership, and art & cultural programs.

These revenues are accounted for in the General Fund.

*Forecast Methodology and Analysis*

The main factors considered in projecting these revenues are (1) historical trend, and (2) any approved rate increases.

At this point 2012-13 receipts are under budget and appear to be approximating 2011-12 actual revenue.



Fiscal Year Ending	Education Charges	Recreation Charges	Total	% Change
2014	\$ 3,902,426	\$ 5,250,012	\$ 9,152,438	(0.1%)
2013	3,995,838	5,165,801	9,161,639	9.4%
2012	3,574,883	4,799,023	8,373,906	(4.7%)
2011	3,641,260	5,142,671	8,783,932	-

## Local Option Gas Tax

### Description

Pursuant to F.S. 336.025(1)(a) the county has exercised its authority in levying a 6-cent tax on every gallon of motor and diesel fuel sold in the county. The proceeds must be used for transportation expenditures.

Pursuant to F.S. 336.025(1)(b) the county has exercised its authority in levying a 3-cent tax on every gallon of motor fuel (excluding diesel fuel) sold in the county. The proceeds may be used for transportation expenditures needed to meet the requirements of the capital improvement elements of the City's comprehensive plan.

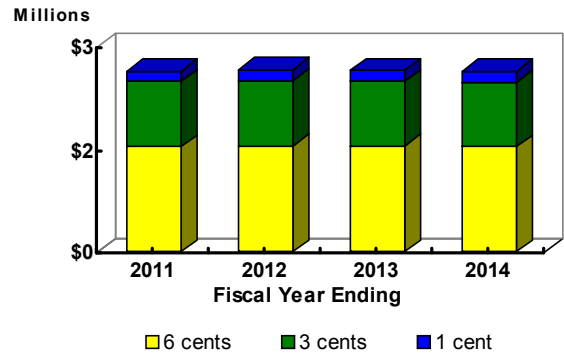
Pursuant to F.S. 336.025(1)(b)(2) the county has exercised its authority in levying a 1-cent tax on every gallon of motor fuel (excluding diesel fuel) sold in the county. The proceeds may be used for transportation expenditures needed to meet the requirements of the capital improvement elements of the City's comprehensive plan.

These revenues are accounted for in the Road and Bridge Fund.

### Forecast Methodology and Analysis

The main factors considered in projecting these revenues are (1) historical trend, (2) estimated City population growth in relation to county growth, and (3) estimated inflation. The City also takes into consideration estimates done by the State of Florida. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

A continued slight decline (-0.5%) is projected for 2013-14 that matches what was budgeted in 2012-13. This revenue is expected to remain flat during 2013-14.



Fiscal Year Ending	\$0.06	\$0.03	\$0.01	Total	% Change
2014	\$ 1,535,000	\$ 946,000	\$ 160,000	\$ 2,641,000	(0.5%)
2013	1,541,000	951,000	161,000	2,653,000	(0.4%)
2012	1,543,846	958,419	162,539	2,664,803	0.8%
2011	1,537,388	946,538	160,524	2,644,449	-

## Local Business Tax

### Description

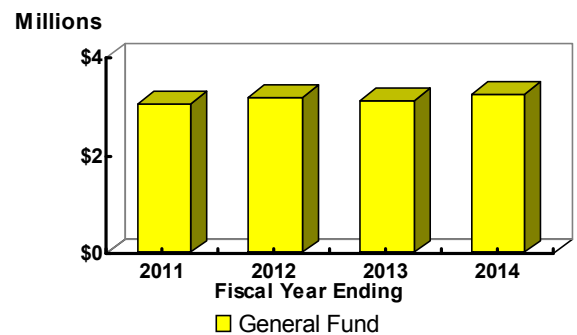
A license issued by the City as a prerequisite to conducting and maintaining a business, service, or profession. Payment is received annually and is due on or before October 1st of each year. The annual fee for the Local Business Tax receipt varies depending on the nature of the business.

The Florida Legislature enacted Chap 2006-152 changing of references to Occupational Licenses so that the term "Occupational License Fee" was amended to read "Local Business Tax" and "Occupational License" was amended to read "Local Business Tax Receipt". Adopted City Ordinance No. 1576 complies with 2006-152.

### Forecast Methodology and Analysis

The main factor considered in projecting this revenue is historical trend.

Continuing uneven business activity associated with a modest recovery from the economic recession is reflected in these projections.



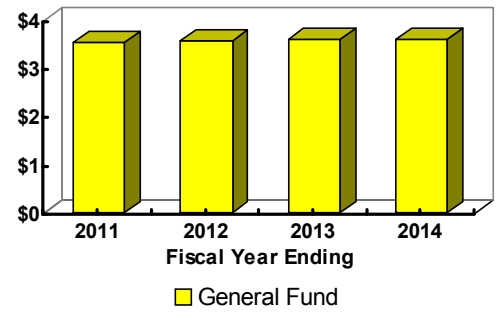
Fiscal Year Ending	General Fund	% Change
2014	\$ 3,239,000	4.2%
2013	3,108,000	(1.8%)
2012	3,166,530	4.0%
2011	3,045,727	-

### Rescue Transport Fees

*Description*

This revenue is derived from charges to individuals for use of the City's emergency medical transportation services. The Fire Department handles the billing and collection from private insurance carriers, self-insured individuals, Medicare, and Medicaid.

Millions



*Forecast Methodology and Analysis*

Historical number of calls multiplied by the average current base rate of \$603 for regular transportation fees, plus \$9.00 per mile on every call.

This revenue has stabilized despite a trend toward more uninsured patients; the use of false identity and/or insurance information; and continuing problems with collection.

Fiscal Year Ending	General Fund	% Change
2014	\$ 3,600,000	-
2013	3,600,000	1.1%
2012	3,562,157	0.6%
2011	3,540,399	-

### Fines & Forfeitures

*Description*

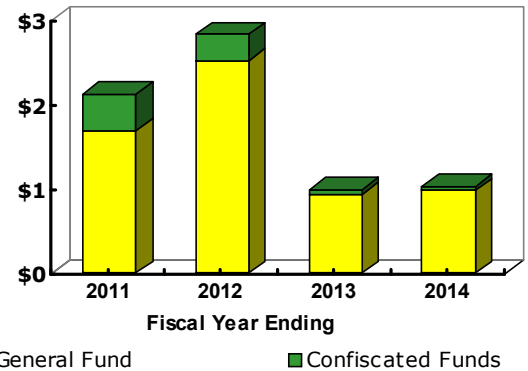
Includes revenues received from traffic citations issued and confiscation of forfeited abandoned property.

*Forecast Methodology and Analysis*

The projection is based on the most currently available 12-month average of actual receipts.

Red Light Camera Program proceeds are not budgeted due to its uncertain nature. Actual receipts for 2010-11 and 2011-12 were \$0.7 million and \$1.5 million, respectively. Treasury Confiscations cannot be budgeted until received, in accordance with Florida Statutes. These factors explain the wide swings in the year over year changes reflected in the table below.

Millions



Fiscal Year Ending	General Fund	Confiscated Funds	Total	% Change
2014	\$ 980,100	\$ 44,953	\$ 1,025,053	4.2%
2013	936,660	47,294	983,954	(65.2%)
2012	2,525,897	303,278	2,829,174	33.6%
2011	1,685,888	431,443	2,117,331	-

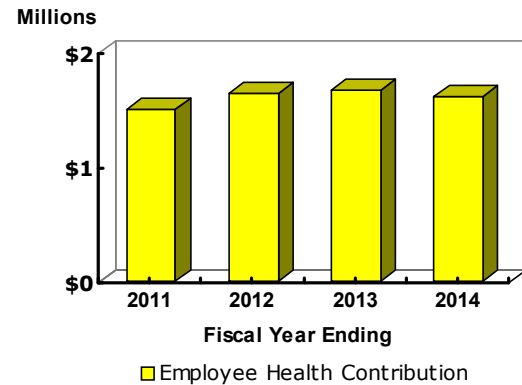


## Employee Health Contributions

### Description

Until October 1, 1991, the City provided health insurance for all general and utility employees and their dependents at no charge. For employees hired on or after October 1, 1991, health insurance provided for dependent coverage is subject to employee contributions, per union contracts. Health insurance premiums for employee dependent coverage may be increased no more than 20% over a three-year period but no more than 10% in any one year.

This contribution is accounted for as revenue in the Public Insurance Fund.



### Forecast Methodology

While carefully observing required confidentiality of the Health Insurance Portability and Accountability Act (HIPAA), each employee's contribution is based upon the coverage type selected.

Fluctuations in contributions reflect mainly changes in employee demographics and coverage type selected.

Fiscal Year Ending	Employee Contribution	% Change
2014	\$ 1,618,215	(3.4%)
2013	1,675,170	1.4%
2012	1,651,307	9.8%
2011	1,503,573	-

## City Pension Contribution

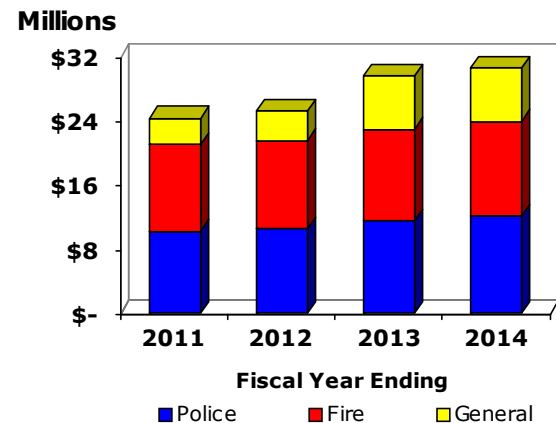
### Description

Per GASB, the City's Annual Required Contribution (ARC) must be made into the appropriate Pension Trust Funds.

### Forecast Methodology and Analysis

The prior year annual required contribution (ARC) as a percentage of covered payroll is multiplied by the projected payroll. The ARC is obtained from the most recent actuarial valuation report.

The annual changes reflect actuarial gains and losses, as well as a 2013 change in the mortality table utilized by the actuary.



Fiscal Year Ending	Fire	Police	General	Total	% Change
2014	\$ 11,783,079	\$ 12,161,505	\$ 6,674,902	\$ 30,619,486	3.4%
2013	11,476,622	11,467,982	6,675,067	29,619,671	17.2%
2012	10,970,219	10,569,818	3,742,492	25,282,529	3.9%
2011	10,791,117	10,229,640	3,317,988	24,338,745	-

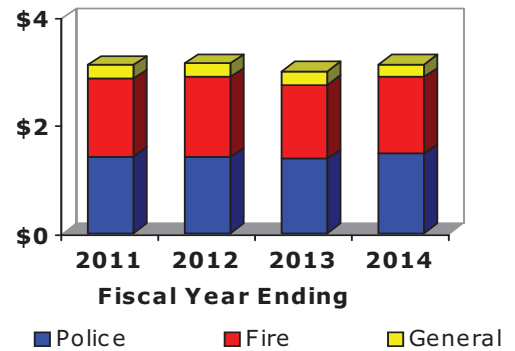
## Employee Pension Contribution

### Description

Contractually required employee pension contributions that are based upon the specified percentage of each employee's annual pensionable wagew, in accordance with their union contract.

This is accounted for as a revenue in the General Employees' Pension Fund and the Police & Fire Pension Trust Fund.

Millions



### Forecast Methodology and Analysis

Projection factors include (1) the projected salary multiplied by the (2) required percentage of pensionable wages: General Employees pay 7.25%, while Fire & Police employees contribute 10.4%.

The employee contribution rates have remained constant while the covered payroll varies with eligibility. Employees working while in the Deferred Retirement Option Program (DROP) are not required to contribute towards pension expenses. Part of the fiscal year 2012-13 reduction is due to the use of retired police officers as School Resource Officers (SRO) and assimilation without replacement of Fire personnel that provided Fire Protection coverage for Southwest Ranches. Fiscal year 2013-14 increase of \$0.1 million (3.9%) reflects actuarial gains and losses.

Fiscal Year Ending	Fire	Police	General	Total	% Change
2014	\$ 1,428,888	\$ 1,474,790	\$ 234,006	\$ 3,137,684	3.9%
2013	1,382,105	1,381,892	255,965	3,019,962	(4.2%)
2012	1,499,745	1,408,905	242,548	3,151,198	1.1%
2011	1,441,160	1,424,229	252,766	3,118,155	-

## Major Revenues

### % of Total 2013-14 Revenue Budget

Description	2013-14 Budget	% of Total
Ad Valorem Taxes	\$ 53,148,842	15.2%
Interest and Other Earnings	48,389,512	13.8%
Water/Sewer Charges	42,191,000	12.1%
City Pension Contribution	30,619,486	8.8%
Rentals	23,662,263	6.8%
Fire Protection Special Assessment	21,628,612	6.2%
Franchise Fees	16,082,003	4.6%
State Shared Revenues	13,589,280	3.9%
Public Service Taxes	11,778,299	3.4%
Education/Recreational/Cultural Charges	9,152,438	2.6%
Communication Services Tax	7,304,959	2.1%
Rescue Transport Fees	3,600,000	1.0%
Local Business Tax	3,239,000	0.9%
Employee Pension Contribution	3,137,684	0.9%
Local Option Gas Tax	2,641,000	0.8%
Employee Health Contributions	1,618,215	0.5%
Fines & Forfeitures	1,025,053	0.3%
<b>Total Major Revenues</b>	<b>\$ 292,807,646</b>	<b>83.8%</b>
<b>Total Revenues</b>	<b>\$ 349,477,937</b>	<b>100.00%</b>

## Basis of Expenditure Estimates

### Personnel Services

**Description** This category includes expenditures for City employees' base wages and salaries plus expenditures for other forms of employee compensation: life and health insurance, social security, workers' compensation, retirement contributions, longevity pay, overtime, and special duty/status pay. The Budget Division of the Finance Department calculates the personnel cost based on the staffing requested by each department.

**Significant Assumptions** The personnel services budget is based on the following assumptions:

- ◆ Merit increase of 5% based on approved pay plans for Firefighters and Police Officers. This budget does not reflect any merit increases for general employees.
- ◆ No cost of living (COLA) increases are reflected in this budget.
- ◆ Workers' Compensation - The rates for each employment classification times a modification factor to fund the budgeted cost.

### Operating Expenses

**Description** This category includes expenditures that are not classified as personnel, capital outlay, or capital projects. Operating expenses include such items as office supplies, postage, utilities, travel and training, dues and memberships, fuel, telephone, and advertising to name a few. Expenditures of certain funds also include indirect costs (for services provided by the General Fund), based on a Citywide cost allocation plan.

**Significant Assumptions** Projected increases (and decreases) are based on a departmental level decision-making process.

The Departments were given two guidelines: (1) No submission of estimates for Travel & Conference (may include funds for tolls, mileage reimbursements, meals and parking), Training College Classes – Education, or Membership/dues/subscriptions unless specifically required for mandated certification; and (2) to submit detailed, justified budget requests relative to new programs and activities. They were given flexibility over allocation in the various line items.

Expenditures were then adjusted to reflect management priorities and to reflect updated information on costs.

### Capital Outlay

**Description** Effective October 1, 2004, this category includes expenditures for capital items, with an initial individual cost of \$1,000 or more, and an estimated useful life in excess of one year (the only exception being computers, which are capitalized regardless of cost). Purchase orders encumbered at the end of the previous year are carried over. For budgetary purposes, significant capital encumbrances outstanding at year-end are re-appropriated in the subsequent year's revised budget, rather than shown in the adopted budget. Insignificant encumbrances outstanding at year-end are deemed to have lapsed, and the related expenditures are charged to the subsequent year's budget when incurred.

**Significant Assumptions** Projected expenditures are based on the estimated cost of each capital item.

Funding for most of the capital expenditures is identified within the department's target budget. Capital outlays are ranked in the order of management priorities.

### Capital Projects

**Description** This category includes expenditures for construction.

**Significant Assumptions** Projected expenditures are based on an estimated cost to completion.

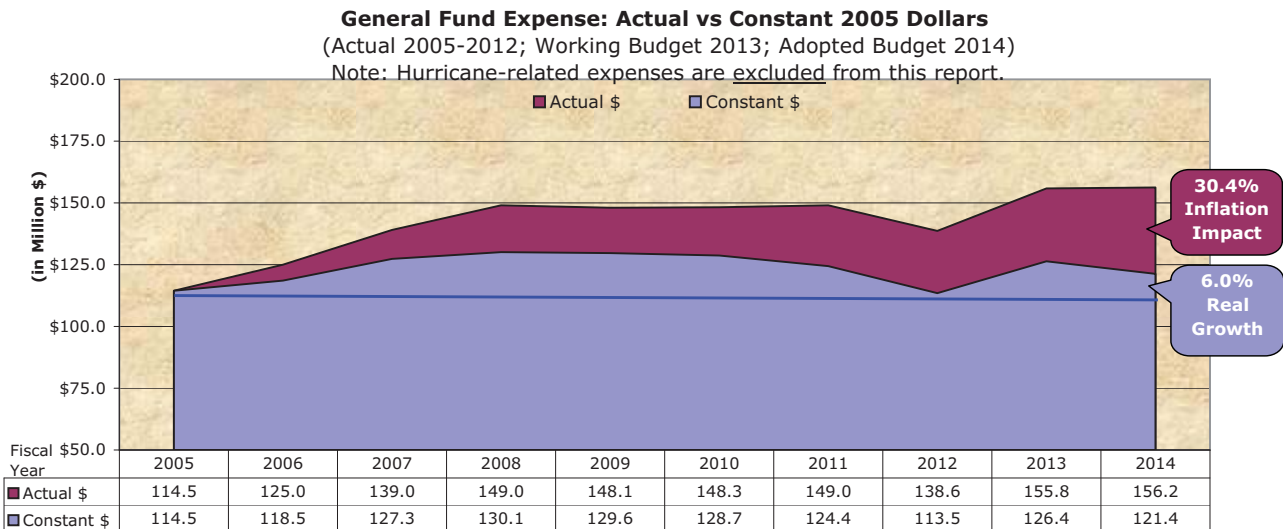
### General Fund 10-Year Expenditure Analysis

**Growth in Constant 2005 Dollars:** Consistent with guidelines, expenditure containment has been the underpinning principle of budget development with notable recent results. Over the past ten years the General Fund budget has experienced total growth of \$41.7 million or 36.4%. Using 2005 constant dollars to account for the impact of inflation, the growth was only \$6.9 million or 6.0%, with the remaining \$34.8 million or 30.4% growth due to inflation. The actual \$41.7 million increase is attributable to rising personnel expenses of \$26.5 million, (+31.0%), operating expenses of \$9.8 million (+37.8%), and \$4.1 million (+197.2%) in capital expenditures.

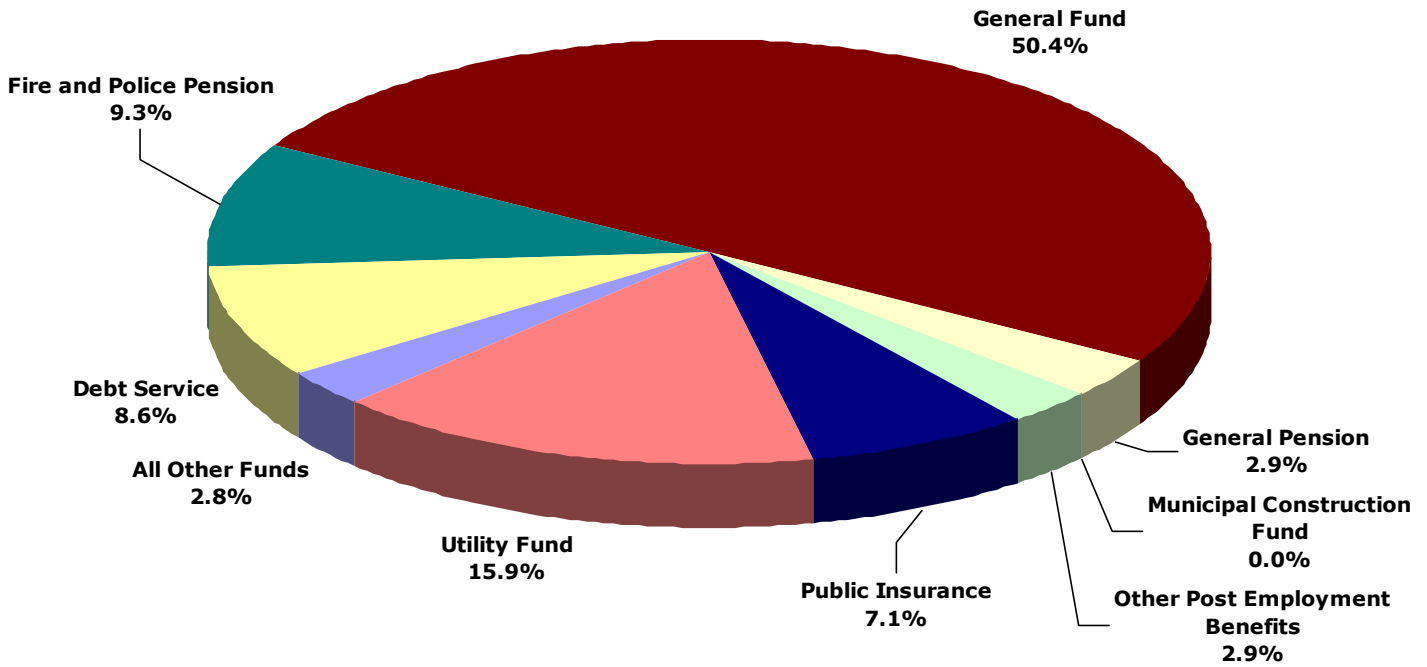
The \$26.5 million personnel cost growth increase was primarily due to pension (\$16.7 million or +128.2%) and to \$8.6 million funding of other post employment benefit (OPEB) as required by GASB Statements 43 and 45. The pension increases were linked to enhanced benefits and recent underperformances of investments while the OPEB expense accounts for 7.6% of the 2013-14 personnel costs. The City started funding OPEB in 2007.

The \$9.8 million or 37.8% unadjusted increase in operating expense is connected mainly to \$4.4 million in debt service related to the construction of three rental apartment towers, \$3.3 million in contractual services, \$1.0 million in Repairs & Maintenance, \$0.8 million in Fuel, and \$0.7 million in internal charges to the Fire Department. Reductions include \$0.5 million in property insurance and \$1.7 million in other operating expenses.

The \$4.1 million or 197.19% increase in capital expenditures includes \$2.0 million for police cars, \$0.9 million for fire vehicle replacements, and \$0.7 in technology upgrades.

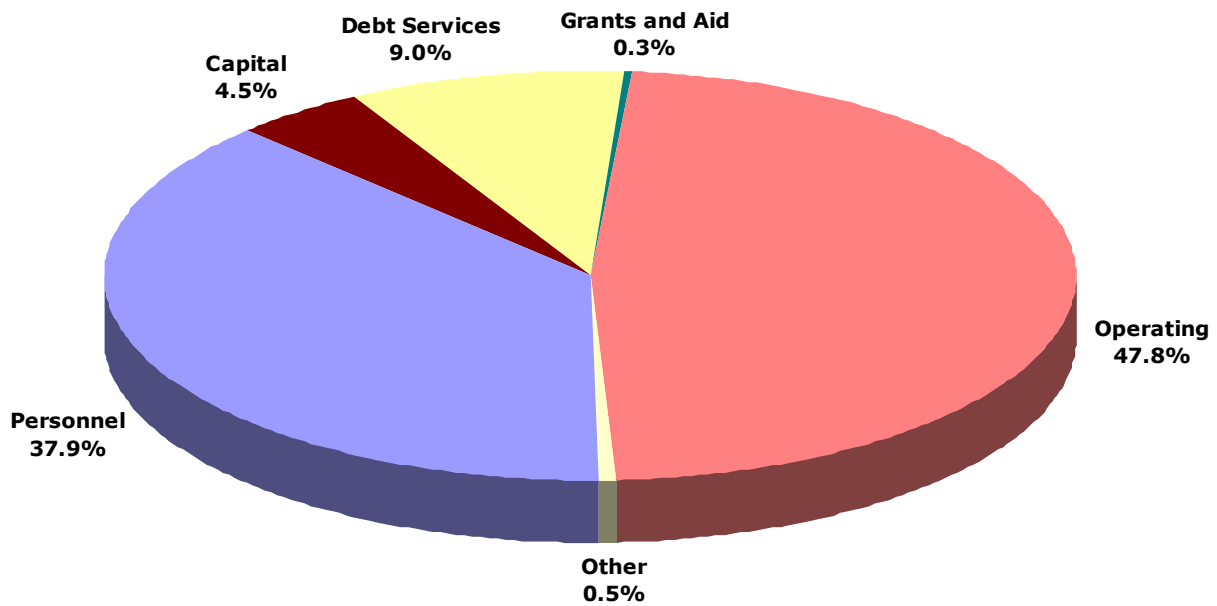


### 2013-14 Budget - Expenditures By Fund



Total Expenditures \$309,590,006

### 2013-14 Budget - Expenditures By Category



## City of Pembroke Pines, Florida

Personnel Additions / Deletions / Changes

2013-14 Budget as Compared to 2012-13 Adopted Budget

	Full Time	Part Time
<b>1 General Fund</b>		
<b>2001 Finance</b>		
12515 Accounting Clerk II	-1	-
13680 P/T Clerk Spec I	-	1
<b>2001 Finance</b>	-1	1
<b>2002 Technology Services</b>		
12721 Project Manager	1	-
<b>2002 Technology Services</b>	1	-
<b>201 City Manager</b>		
13150 P/T Administrative Coordinator I	-	1
13685 P/T Clerical Aide	-	-1
<b>201 City Manager</b>	-	-
<b>3001 Police</b>		
12115 Police Captain	-5	-
12174 Division Major	5	-
12467 Property Evidence Technician	1	-
12631 Crime Scene Technician	-3	-
12633 Crime Scene Investigator	3	-
12684 Clerical Spec II	-1	-
12978 Police Support Specialist III	1	-
12979 Police Support Specialist II	7	-
12980 Police Support Specialist I	5	-
13407 P/T Victim's Advocate - CITY	-	1
13576 P/T Victim's Advocate Grant	-	-1
<b>3001 Police 303 SRO program</b>		
12424 SRO Coordinator	1	-
12426 School Resource Officer	7	-
<b>3001 Police</b>	21	-
<b>4003 Fire/Rescue</b>		
12109 Administrative Supervisor	-1	-
12915 Firefighter/EMT	-3	-
12918 Firefighter/PM	-2	-
<b>4003 Fire/Rescue 911 Public Safety Dispatch</b>		
12694 Chief Director Pub. Safe. Com.	-1	-
12814 Dispatch Supervisor	-5	-

## City of Pembroke Pines, Florida

Personnel Additions / Deletions / Changes

2013-14 Budget as Compared to 2012-13 Adopted Budget

	Full Time	Part Time
<b>1 General Fund</b>		
<b>4003 Fire/Rescue 911 Public Safety Dispatch</b>		
12815 Public Safety Dispatcher	-29	-
12816 Public Safety Admin Support Dispatcher	-1	-
13004 Asst Public Safety Comm Chief	-1	-
<b>4003 Fire/Rescue</b>	<b>-43</b>	<b>-</b>
<b>5002 Early Development Centers 203 Charter EDC - Village Center</b>		
12143 EDC Teacher	-1	-
<b>5002 Early Development Centers 205 WCY EDC</b>		
12143 EDC Teacher	-4	-
13408 P/T EDC Clerical Spec I	-	1
13680 P/T Clerk Spec I	-	-1
<b>5002 Early Development Centers 208 Charter EDC - West</b>		
12143 EDC Teacher	-1	-
12780 Teacher Aide	-2	-
13408 P/T EDC Clerical Spec I	-	1
13680 P/T Clerk Spec I	-	-1
<b>5002 Early Development Centers 209 Charter EDC - Central</b>		
12780 Teacher Aide	-1	-
13551 P/T Teacher Aide	-	2
<b>5002 Early Development Centers</b>	<b>-9</b>	<b>2</b>
<b>6004 Grounds Maintenance</b>		
12055 Deputy Public Services Director	0.5	-
<b>6004 Grounds Maintenance 930 Public Services &amp; Park Maintenance</b>		
12360 PS Maint WRK/HEO	2	-
12361 PS Maint WRK I	21	-
12362 PS MAINT WRK II	5	-
12363 PS MAINT WRK III	4	-
12364 PS Irrigation Maintenance Worker	2	-
12365 PS Irrigation Mechanic	1	-
12366 PS Landscape Maintenance Worker	1	-
12367 PS Maint Worker III/Playgrnd Safety	1	-
12368 PS Spray Fertilizer Technician	1	-
12408 PS Maintenance Crew Leader	1	-
12409 PS Park Supervisor	2	-
12476 PS Administrative Supervisor	1	-
12477 PS Div Director of Park Operations	1	-
12478 PS Custodian	1	-

## City of Pembroke Pines, Florida

Personnel Additions / Deletions / Changes

2013-14 Budget as Compared to 2012-13 Adopted Budget

	Full Time	Part Time
<b>1 General Fund</b>		
<b>6004 Grounds Maintenance 930 Public Services &amp; Park Maintenance</b>		
13406 P/T PS Custodian	-	9
13521 P/T PS Maintenance Worker I	-	15
<b>6004 Grounds Maintenance</b>	<b>44.5</b>	<b>24</b>
<b>7001 Recreation</b>		
12015 Irrigation Maintenance Worker	-2	-
12025 Irrigation Mechanic	-1	-
12109 Administrative Supervisor	-1	-
12310 Night Supervisor	-2	-
12352 P & R Maint WRK/HEO	-2	-
12355 P & R Maint WRK I	-27	-
12356 P & R MAINT WRK II	-5	-
12357 P & R MAINT WRK III	-4	-
12358 Landscape Maintenance Worker	-1	-
12359 P&R Maint Worker III/Playground Safety	-1	-
12521 Assistant Parks & Recreation Director	-1	-
12531 Division Director of Park Operations	-1	-
12573 Recreation Specialist	1	-
12578 Maintenance Crew Leader	-3	-
12659 Spray Fertilizer Technician	-1	-
12740 Custodian	-1	-
13500 P/T Maintenance Worker I	-	-15
13527 P/T Self Defense Instructor	-	3
13528 P/T Assistant PAC Program Director	-	1
13549 P/T Storage Lot Attendant	-	-1
13563 P/T Recreation Leader	-	1
13738 P/T Custodian	-	-9
<b>7001 Recreation 201 West Pines pre-school</b>		
13409 P/T Day Care Clerical Spec	-	2
13680 P/T Clerk Spec I	-	-2
13738 P/T Custodian	-	-1
<b>7001 Recreation</b>	<b>-52</b>	<b>-21</b>
<b>7005 Walter C Young Dinner Theatre</b>		
12669 Stage Manager/Custodian	-2	-
13739 P/T Facilities Custodian	-	-1
<b>7005 Walter C Young Dinner Theatre</b>	<b>-2</b>	<b>-1</b>



## City of Pembroke Pines, Florida

Personnel Additions / Deletions / Changes

2013-14 Budget as Compared to 2012-13 Adopted Budget

	Full Time	Part Time			
<b>1 General Fund</b>					
<b>9002 Planning and Economic Development</b>					
12684 Clerical Spec II	-1	-			
<b>9002 Planning and Economic Development</b>	-1	-			
<b>1 General Fund</b>	<b>Total -42</b>	<b>5</b>			
<b>471 Utility Fund</b>					
<b>6010 Utilities Admin Services</b>					
12055 Deputy Public Services Director	0.5	-			
12109 Administrative Supervisor	1	-			
12513 Account Clerk III	-1	-			
<b>6010 Utilities Admin Services</b>	0.5	-			
<b>471 Utility Fund</b>	<b>Total 0.5</b>	<b>-</b>			
<table style="width: 100%; border-collapse: collapse;"> <tr> <td style="width: 60%;"><b>Total Change for All Funds</b></td> <td style="width: 20%; text-align: center;"><b>-41</b></td> <td style="width: 20%; text-align: center;"><b>5</b></td> </tr> </table>			<b>Total Change for All Funds</b>	<b>-41</b>	<b>5</b>
<b>Total Change for All Funds</b>	<b>-41</b>	<b>5</b>			

**City of Pembroke Pines, Florida**  
Position Count History by Department

	2010-11 Actual		2011-12 Actual		2012-13 Adopted Budget		2013-14 Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
100 City Commission	1	6	1	6	1	6	1	6
1001 City Clerk	10	2	10	2	9	2	9	2
2001 Finance	20	-	18	-	18	-	17	1
2002 Technology Services	15	-	15	-	16	-	17	-
201 City Manager	0.5	3	0.5	3	1.5	3	1.5	3
202 Human Resources	5	-	5	-	5	-	5	-
3001 Police	287	-	272	1	272	1	285	1
3001 Police 303 SRO program	-	-	15	-	15	-	23	-
4003 Fire/Rescue	223	2	223	2	214	2	208	2
4003 Fire/Rescue 678 Fire Prevention	10	1	10	1	10	1	10	1
4003 Fire/Rescue 911 Public Safety Disp	36	-	36	-	37	-	-	-
5002 Early Development Centers 203 C	5	10	3	10	3	10	2	10
5002 Early Development Centers 205 W	20	21	16	22	16	21	12	21
5002 Early Development Centers 208 C	22	33	22	33	22	33	19	33
5002 Early Development Centers 209 C	18	31	17	30	17	30	16	32
5005 W.C.Y Administration	-	2	-	1	-	1	-	1
6001 General Gvt Buildings	8	1	8	1	7	1	7	1
6004 Grounds Maintenance	8	-	8	-	6.5	-	7	-
6004 Grounds Maintenance 930 Public S	-	-	-	-	-	-	44	24
6005 Purchasing/Contract Administratio	2	1	2	1	2	-	2	-
6006 Environmental Services (Engineeri	2.5	-	2	-	2.5	-	2.5	-
7001 Recreation	78.5	94	73.5	90	74.5	89	22.5	69
7001 Recreation 201 West Pines pre-sch	2.5	15	2.5	15	2.5	15	2.5	14
7005 Walter C Young Dinner Theatre	2	1	2	1	2	1	-	-
8001 Community Services	2.5	-	2.5	-	2.5	-	2.5	-
8002 Housing Division	0.75	-	0.75	-	0.75	-	0.75	-
8002 Housing Division 603 Rental - Pine	1.75	-	1.75	-	1.75	-	1.75	-
9002 Planning and Economic Developme	6	2	5	3	5	2	4	2
9007 Code Compliance	11	-	11	-	11	-	11	-
<b>1 General Fund</b>	<b>798</b>	<b>225</b>	<b>782.5</b>	<b>222</b>	<b>774.5</b>	<b>218</b>	<b>733</b>	<b>223</b>
6002 Maintenance	6	-	5	-	3	-	3	-
<b>100 Road &amp; Bridge Fund</b>	<b>6</b>	<b>0</b>	<b>5</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>3</b>	<b>0</b>
3015 Victims of Crime Act Grant	-	1	-	1	-	1	-	1
<b>122 Law Enforcement Grant</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>1</b>
6010 Utilities Admin Services	9	2	8.5	2	8.5	2	9	2
6021 Sewer Collection	6	-	6	-	4	-	4	-
6022 Sewer Treatment Plant	9	-	8	-	6	-	6	-
6031 Water Plants	9	2	9	2	8	2	8	2
6032 Water Distribution	5	-	5	-	3	-	3	-

## City of Pembroke Pines, Florida

### Position Count History by Department

	<b>2010-11 Actual</b>		<b>2011-12 Actual</b>		<b>2012-13 Adopted Budget</b>		<b>2013-14 Budget</b>	
	<b>FT</b>	<b>PT</b>	<b>FT</b>	<b>PT</b>	<b>FT</b>	<b>PT</b>	<b>FT</b>	<b>PT</b>
<b>471 Utility Fund</b>	<b>38</b>	<b>4</b>	<b>36.5</b>	<b>4</b>	<b>29.5</b>	<b>4</b>	<b>30</b>	<b>4</b>
203 Self Insurance 401 Administration	1	-	1	-	1	-	1	-
<b>504 Public Insurance Fund</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>

<b>Total All Funds</b>	<b>843</b>	<b>230</b>	<b>825</b>	<b>227</b>	<b>808</b>	<b>223</b>	<b>767</b>	<b>228</b>
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	<u>2010-11</u>	<u>2011-12</u>	<u>2012-13</u>	<u>2013-14</u>
<b>Total Full Time Equivalents (FTE):</b>	<b>958</b>	<b>938.5</b>	<b>919.5</b>	<b>881</b>

## ECONOMIC ANALYSIS

The Florida Office of Economic and Demographic Research's (EDR) July 2013 meeting revised the forecast for the state's economy and expressed their optimism that the recovery will steadily continue but still have a few years to return to normal conditions, which are expected by Fiscal Year 2016-2017. In 2012, Florida's economic growth was in positive territory for the third year after declining two years in a row.

### Gross Domestic Product

The State's Gross Domestic Product (FLGDP), the total dollar value of all goods and services produced in the state, was one of the nations faster growing states from 1997 to 2006. With the end of the housing boom and the beginning of the so called "Great Recession", the state slipped into negative growth in 2008 and 2009. Once the recession ended and the slow recovery began in 2010, the economy regain a 0.3% growth over the prior year in 2010, 0.9% growth in 2011 and 2.4% in 2012, just slightly below the national average of 2.5%.

On the national front, the Congressional Budget Office's (CBO) February 2013 update to its Budget and Economic Outlook: Fiscal Years 2013 to 2023 forecasts that the US economic activity will expand slowly in 2013 but will increase more rapidly in 2014. Real (inflation-adjusted) Gross Domestic Product (GDP) is projected to increase by 1.4% this year, and by 3.4% next year. The unemployment rate (nationally) will remain high-above 7½% through next year, and the rate of inflation in consumer prices and interest rates will remain low (below 2% during this year and next). One event that could dampen this expected growth is the looming "fiscal cliff" which furthers market volatility and reduces consumer and business confidence, thus delaying the economy's return to normalcy.

The third quarter of the 2013 Survey of Professional Forecasters published by the Federal Reserve Bank of Philadelphia shows a weaker outlook for growth in the US economy over the next four years. The real Gross Domestic Product (GDP) is expected to grow at an annual rate of 2.3% in the fourth quarter of 2013. On an annual-average over annual-average basis, the real GDP is expected to grow 1.5% in 2013, 2.6% in 2014, 2.9% in 2015 and falling to 2.5% in 2016.

The Conference Board Consumer Confidence Index, which is based on consumers' perceptions of current business and employment conditions, and is one of the leading indicators for the US economy, increased slightly in August but decreased in September to 79.7 from 81.8. Last year's index for September was 70.30. The Board concluded: "consumer confidence decreased as concerns about the short term outlook for both jobs and earnings resurfaced, but assessment of current business and labor market conditions was more positive".

### Financial Markets

The financial markets continue its upward trend and into record territory. The Federal Reserve's surprise decision to keep its economic stimulus in place in September of 2013 sent the Dow Jones Industrial Average and the Standard and Poor's 500 stock index to record highs at close. The Dow Jones increased 0.11% over its previous high of 15,659 to 15,677 and the S&P 500 increased 1.17% over its previous high of 1,710 to 1,730. For the 2013 calendar year the Dow Jones is up 17.5%, the S&P 500 is up 19.3% and the Nasdaq is up 24.7%. The Feds, however, are concerned with the possibility of a government shutdown, the debt limit issue and the sharp rise in interest rates, particularly in the housing market, that could have the potential to crimp economic growth.

### Real Estate

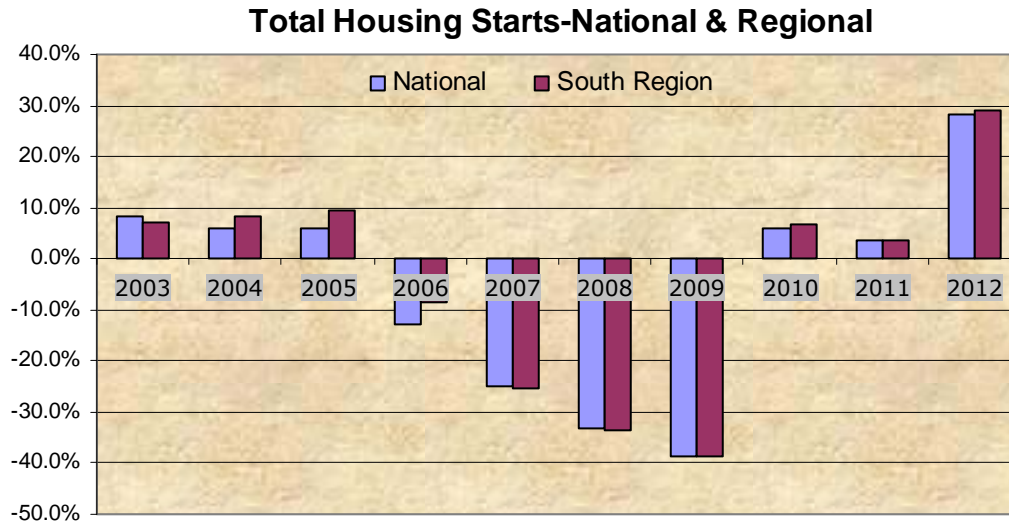
Nationally, home prices continued to climb in July 2013, up 12.4% compared to last year. The S&P/Case-Shiller Home Price Index (the leading index for US housing market) registered its biggest 12-month gain since February 2006 despite a rise in mortgage rates, which have been rising lately, but are still low by historic standards. But even with this year's rise in prices, the overall index is still down 21% from its record high in June of 2006. The number of new foreclosures filings in August 2013 hit its lowest level since October of 2005 (44%). Florida cities accounted for six of the 10 hardest hit metro areas (including Miami), where one of every 383 homes filed for foreclosure in the past year.

According to the Realtors' Confidence Index Report, confidence about current housing market conditions (price increases) and the outlook for the next six months remain high but declined in August 2013. Low housing inventory, stringent credit standards, appraisal problems, adjustments in flood insurance and higher mortgage rates drove prospective buyers from the market. EDR shows existing home sales in 2012 were 84.9% of the 2005 banner year sales, and projects the existing home sales for 2013 will be 87.8% compared to 2005.

The median sales price for single-family homes for the state of Florida in 2012 was \$175,000 according to The Florida Housing Data Clearing House. Broward County's median sales price increased 26% from a year ago to \$270,500 according to The Greater Fort Lauderdale Realtors in its September 2013 report. The S&P/Case-Shiller Home Price Index shows prices in South Florida have increased for 19 consecutive months. But even with this year's rise in prices,

the overall index is still down 18% from its record high of \$330,000 in 2007. A shortage of homes for sales has helped drive South Florida prices higher over the past year.

New residential construction in the South Region of the country shows a 20.7% increase in August of 2013 compared to a year ago. Nationally, new construction increased 22.6% over the same period. EDR reports that the building permit activity, an indicator of new construction, shows a strong (46.2%) year-over-year growth for the first six months of 2013 in the state of Florida as a whole.



Source: U. S. Census Bureau, Economic Indicators

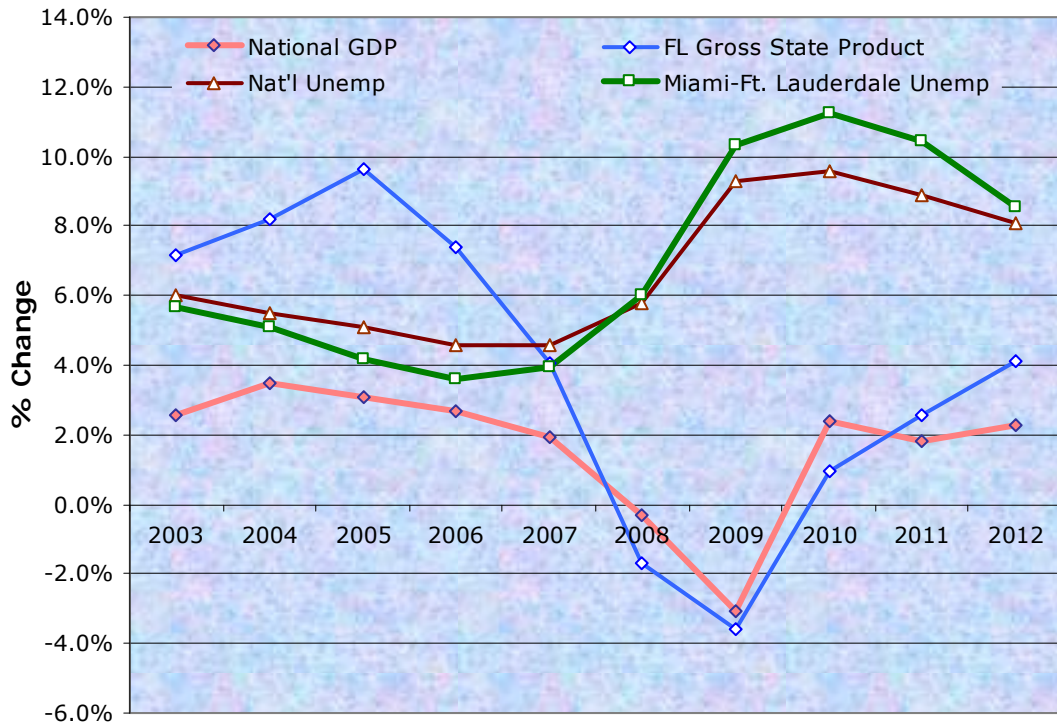
## Unemployment

The outlook for the US labor market remains nearly unchanged according to the 2013 Survey of Professional Forecasters third quarter report. The national unemployment rate is expected to be at an annual average of 7.5% in 2013, 7.1% in 2014, 6.6% in 2015 and 6.1% in 2016. Currently, the national unemployment rate as of August of 2013 is at 7.3% compared to 8.1% for the same time last year (US Bureau of Labor Statistics). The current rate of 7.3% compared to 10.0% in October of 2009, when the rate was at its peak, signals that job creation has been relatively stable.

The state of Florida's unemployment rate has decreased significantly from its all time high of 11.4% in March of 2010 to its current rate of 7.0% in August of 2013 and for the same time last year of 8.6%. This decrease was largely due to the positive annual job growth experienced over the past 36 months (Florida Office of Economic and Demographic Research's (EDR) July 2013). Over the past six months the state's unemployment rate has been under the national rate, something that has not happened since January of 2008. However, Florida is still 515,100 jobs below its peak and a full recovery is not expected until fiscal year 2016-2017 at the earliest.

The South Florida Metropolitan Statistical Area has recorded over-the-year employment gains each month for almost three years according to the Regional office of the US Bureau of Labor Statistics (June 2013). The areas' rate of job gain of 1.2%, compared to the national increase of 1.7% from June 2012 to June 2013. Broward County, which accounted for 32% of South Florida's workforce, rate of job gain was 2.1% from a year ago. These job gains are reflected in the decline of the unemployment rate in the region to 7.5% from 8.9% from a year ago, and 6.2% from 7.7% in Broward County.

**National GDP, Florida Gross State Product and National/Local Unemployment**

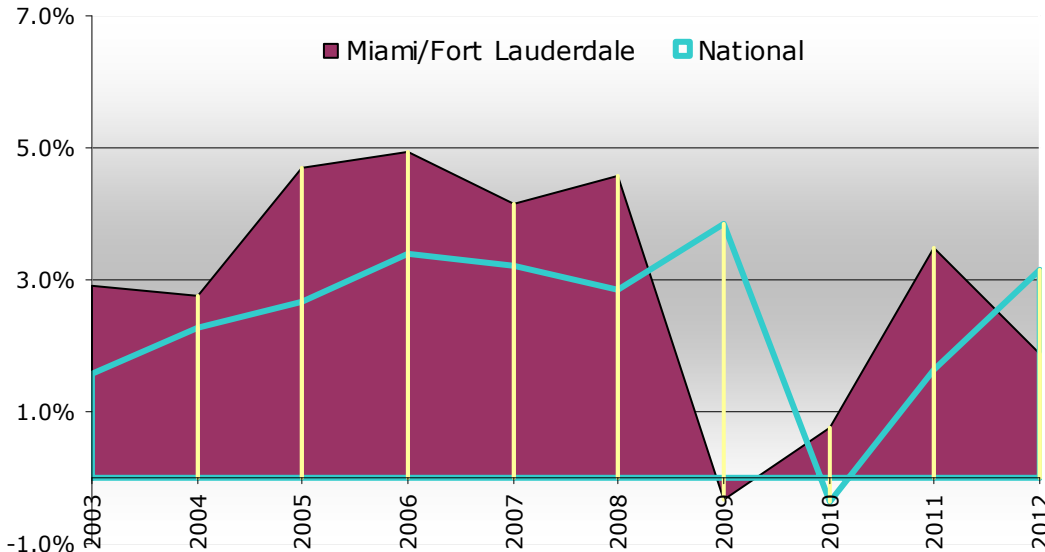


Source: Bureau of Economic Analysis, U.S. Department of Commerce

**Inflation**

The Consumer Price Index (CPI) is a measure of the average change in prices over time of goods and services purchased by households (consumer spending). In calculating the index, price changes for various items (food, energy, commodities, services) that people buy for their day-to-day living are averaged together. The US Bureau of Labor Statistics, in its August 2013 report, shows that the national CPI for All Urban Consumers increased 1.5% (not seasonally adjusted) over a year ago. In South Florida, the index increased .6% over the last 12 months with the medical care sector leading the way with a 3.9% increase.

**Consumer Price Index**



Source: Bureau of Labor Statistics

The following table shows the ten-year history of building permits, the valuation of construction and the Gross Assessed Value of properties in Pembroke Pines since 2003. Construction activity in the number of residential units has increased significantly from 2011 to 2012 due to new multi-family condos/apartments being built.

City of Pembroke Pines, Florida  
Property Value and Construction (1)  
Last Ten Fiscal Years

Year	Total Permits Issued	Miscellaneous		Residential		Commercial		Total Value of Construction	Gross Assessed Value (3)
		Permits Issued (2)	Valuation	Number of Units	Valuation	Number of Units	Valuation		
2003	9,170	8,792	\$ 54,660,725	361	\$ 40,571,126	17	\$ 14,659,667	\$ 109,891,518	\$ 8,678,811,181
2004	9,457	8,939	52,063,598	505	26,524,490	13	5,664,939	84,253,027	10,220,280,583
2005	10,991	10,761	73,078,888	214	17,326,438	16	26,553,469	116,958,795	11,606,680,186
2006	16,996	16,853	151,071,862	132	12,850,765	11	19,898,203	183,820,830	13,606,059,092
2007	10,837	10,267	161,924,777	554	50,298,274	16	25,169,009	237,392,060	17,145,457,817
2008	7,411	7,365	95,057,849	27	1,939,720	19	42,172,649	139,170,218	19,252,698,267
2009	6,318	6,289	62,524,850	24	2,106,616	5	4,331,001	68,962,467	17,848,661,534
2010	5,274	5,205	64,069,445	66	6,585,866	3	2,409,185	73,064,496	14,727,213,419
2011	6,939	6,662	37,295,528	202	18,600,807	75	265,336,362	321,232,697	12,597,755,293
2012	6,200	5,434	77,506,551	655	226,091,294	111	226,188,208	529,786,054	12,672,170,184

(1) Source: City of Pembroke Pines Building Department.

(2) Miscellaneous permits include remodeling, partitioning, and interior completions.

(3) Assessed value certified by Broward County Property Appraiser at 100% of estimated market value ("just value") as required by State Statute.

## Summary

According to the Florida Office of Economic and Demographic Research's (EDR) the recovery in the national economy is well underway. While most areas of commercial and consumer credit are strengthening – residential credit still remains sluggish and difficult for consumers to access, but has shown recent improvement. Florida growth is gradually returning to more typical levels. It will take a few more years to climb completely out of the hole left by the recession.

## Long-Range Economic Planning

Pembroke Pines uses long-range policy and financial planning processes to guide its decision making. This plan establishes objectives that emphasize what we as a community want to achieve during the next few years. Our major priority is to seek out realistic economic opportunities within the City that will provide the fiscal resources needed to keep the City in an economically solvent position. The City continues to work with economic development professionals to search for and capitalize on these opportunities as they arise.

Although growth has slowed significantly, the City of Pembroke Pines will continue to search for appropriate economic development opportunities. In this regard, a two-pronged approach to development has been adopted: (a) the redevelopment of existing properties and (b) the development of new properties within the City. Both of these components of economic development are equally important in achieving the long-term goals and objectives of the City as outlined in the following table.

<b>Overall Long-term Municipal Goals</b>
<p>The City of Pembroke Pines has developed the following goals for programs and services to guide the budget development process:</p> <ol style="list-style-type: none"> <li>1. Promote and preserve the health, safety, and welfare of the community.</li> <li>2. Promote and pursue a positive economic environment.</li> <li>3. Provide and encourage diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.</li> <li>4. Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.</li> <li>5. Pursue and demonstrate a commitment to excellence in leadership and management skills to instill confidence in the integrity of City government.</li> <li>6. Preserve and promote the ecological and environmental quality within the City.</li> </ol>

In keeping with this approach to development, there are two key initiatives which the City has embarked upon, namely the Building Our Future Program and the City Center real-estate development project. Both are noteworthy notwithstanding the fact that no direct appropriations for them are in this adopted budget.

### **Building Our Future Program**

The Building Our Future Program is being financed with General Obligation Bonds (G.O.) as passed by referendum in March, 2005. These projects were originally appropriated in the 2004-05 and 2006-07 budgets; unspent appropriations will be carried forward to the 2012-13 working budget. The Building Our Future bonds provided funding for the following:

- Street improvements and traffic flow at various locations throughout the community
- Additions and improvements to the parks and recreational facilities
- Acquisition of open space
- Economic development

Since the bond referendum was passed, the City has issued \$90.0 million of the \$100.0 million approved G.O. bonds. On June 27, 2007 as a result of cost overruns, City Commission decided to reduce the number of projects funded by the G.O. bonds.

Many of the General Obligation Bond projects authorized by the March 8, 2005, referendum have been completed and others have commenced. As of June 2013, Commission had approved a total of 150 projects. Of this amount, 103 projects were completed, 6 are in the construction phase, 5 are in the design/planning phase, 1 had not yet begun, 13 were re-allocated, and 22 projects have been eliminated. The largest project in progress is the \$5.3 million SW 196<sup>th</sup> Avenue/Pembroke Road improvement. The total G.O. bonds project budget of \$96.6 million includes \$6.6 million of interest earned, bond discounts, and miscellaneous receipts. The unspent and unencumbered portion of the budget is \$14.6 million or 15.1 %. The \$9.0 million economic development project, which is in the development stage, represents 61.6% of the available funds. Details of the status of the G. O. bond projects are provided in the 5-year capital plan section of this document.



## City Center

The completion of the mixed-use City Center (146 acres adjoining the current site of City Hall) has been delayed as a result of market conditions. The project is in its second phase with 38.66 acres of land available for sale and further development; 27.2 acres were sold and is being developed as a 700 unit multi-family residential project with a variety of rental types. Phase I (422 units) of this project is near completion and the developer is expected to commence Phase II (278 units) by shortly. The City is under contract for the sale of an +-11 acre City Center parcel to the Related Group, a national renowned developer. The sale is scheduled to close in January 2014 and 365 luxury rental units are to be constructed.

The City is currently in the process of amending the land use plan for City Center to provide more market opportunities with respect to commercial square feet and hotel rooms by reducing office and community facility square feet. The changes consists of increasing the number of units permitted from 1,000 to 1,365, consisting of 675 high-rise dwelling units (250 of which will be affordable housing units), 275 Townhouse Units, and 415 Multi-family units; increasing the commercial square feet from 133,000 to 265,000; decreasing the office square feet from 240,650 to 120,000; decreasing the community facility square feet from 120,000 to 0; and increasing the hotel rooms from 150 to 350. The changes are subject to Broward County Commission adoption of the associated County Amendment, and Broward County Planning Council Recertification of the City's land use plan map. The development of City Center is expected to have a net positive impact on future City budgets. The City remains committed to developing a vibrant downtown area and is aggressively marketing this project.

## COMMUNITY PROFILE

### CITY GOVERNMENT

Date of Incorporation January 19th, 1960  
 Date of City Charter July 29th, 1961  
 Form of Government Commission / Manager

### DEMOGRAPHICS

Land Area - Square Miles 34.25  
 Location In the Southeast of Florida next to  
 Miramar, Hollywood, Cooper City and The Town of Davie  
 Elevation 8 feet above sea level

#### Climate in Fahrenheit (November, 1912 - October, 2013)

Source: SW Regional Climate Center (Ft. Lauderdale)  
 Average minimum temperature (F) 75.53  
 Average maximum temperature (F) 77.58  
 Avg. annual temperature (degrees) 72.70  
 Average annual precipitation (inches) since 1912 61.42

#### Future Land Use Designation (2012) (%)

Source: City of Pembroke Pines Planning Department

Recreation & Open Space/Conservation/ Commercial Recreation	5%	
Residential	70%	
Agricultural	5%	
Commercial	10%	
Industrial	3%	
Community Facility	3%	
Transportation / Utility	4%	
	100%	
Total Planning Area (acres)		22,470

#### Elections (November 2012)

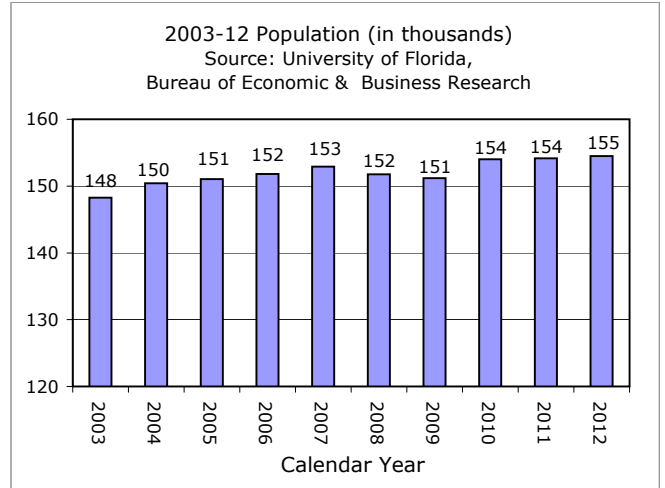
Source: Broward County Supervisor of Elections

Active Voters - 17th Congressional [May 2013]		105,506
Votes Cast Last City Election	57,445	
Charter Amendment 2- Annual Review of Officers - Nov 6, 2012		
% Voting Last City Election		54.45%

#### Racial Composition

Source: 2012 American Community Survey and Bureau of Economic & Business Research, University of Florida

Hispanic or Latino	44.03%	68,024	
White	30.74%	47,494	
Black or African American	18.71%	28,908	
Asian	4.88%	7,533	
Other	<u>1.65%</u>	<u>2,549</u>	
	100.00%	154,508	



#### Median Age

Source: 2012 American Community Survey and Bureau of Economic & Business Research, University of Florida  
 2012 40.4

#### Age Composition

Source: 2012 American Community Survey and Bureau of Economic & Business Research, University of Florida

Under 5 years	4.90%	7,571
5-14 years	13.10%	20,241
15-19 years	6.00%	9,270
20-24 years	7.00%	10,816
25-34 years	12.00%	18,541
35-44 years	14.30%	22,095
45-54 years	16.90%	26,112
55-64 years	10.40%	16,069
65 + years	<u>15.40%</u>	<u>23,793</u>
	100.00%	154,508

#### Gender Composition

Source: 2012 American Community Survey and Bureau of Economic & Business Research, University of Florida

Male	47.70%	73,700
Female	<u>52.30%</u>	<u>80,808</u>
	100.00%	154,508

#### Housing Tenure [Occupied Housing Units]

Source: 2012 American Community Survey and Bureau of Economic & Business Research, University of Florida

Owner-occupied	72.1%	41,205
Renter-occupied	27.9%	<u>15,945</u>
	100.0%	57,150

#### Average Household (persons)

2.78  
 Source: 2012 American Community Survey and Bureau of Economic & Business Research, University of Florida

**DEMOGRAPHICS** (continued)

Educational Attainment - Population 25 years and over (%)

Source: 2012 American Community Survey (Census Bureau)

Less than High School Diploma	9,745	9.0%
High School Diploma	26,430	24.0%
Some college, no degree	23,580	21.0%
Associates Degree	13,751	12.0%
Bachelor's Degree	21,942	20.0%
Graduate or Professional Degree	15,151	14.0%
<b>Total Population 25 years &amp; over</b>	<b>110,599</b>	<b>100.0%</b>

**ECONOMICS**

Principal Property Owners (2012 Collection Year)

Source: Broward County Property Appraiser's Tax Roll

	Taxable Assessed Value (in 1000's)	% of Total Taxable Assessed Value
SPUSV5 Pembroke Pines LLC	\$ 148,154	1.81%
Pembroke Lakes Mall LTD	122,743	1.50%
AD Pembroke Land Company LLC	71,432	0.87%
EQR-SWN Line Financing Limited	51,982	0.64%
Taplin Falls Ltd.	43,560	0.53%
PR Pembroke Crossing LLC	41,090	0.50%

Occupation Composition

Source: 2012 American Community Survey (Census Bureau)

Management, professional & related occupations	30,955
Service occupations	11,767
Sales and office occupations	24,784
Natural resources, construction, & maintenance occupations	5,786
Production, Transportation, and Material Moving occupations	5,495
<b>Total</b>	<b>78,787</b>

Industrial Composition - Civilian employed, 16 years and over

Source: 2012 American Community Survey (Census Bureau)

Agriculture, forestry, fishing/hunting, and mining	66
Construction	3,176
Manufacturing	4,694
Wholesale Trade	3,380
Retail Trade	9,584
Transportation, warehousing and utilities	6,090
Information	2,865
Finance, insurance, real estate/rental and leasing	6,872
Professional, scientific, management, administrative and waste management svcs.	8,491
Educational, health and social services	17,830
Arts, entertainment, recreation, accommodation and food services	6,643
Other services (except public admin.)	3,726
Public Administration	5,370
<b>Total</b>	<b>78,787</b>

Household Income - in 2012 Inflation-adjusted dollars

Source: 2012 American Community Survey (Census Bureau)

Less than \$24,999	22.2%	12,678
\$25,000-\$49,999	21.8%	12,472
\$50,000-\$74,999	15.5%	8,857
\$75,000-\$99,999	13.0%	7,436
\$100,000 +	27.5%	15,707
<b>Total Households</b>	<b>100.0%</b>	<b>57,150</b>
<b>Median Household Income</b>		<b>\$58,149</b>

Unemployment Rate (%)

Source: Florida Dept. of Labor for Pembroke Pines

2011-12	7.4%	2006-07	3.0%
2010-11	9.1%	2005-06	2.9%
2009-10	9.5%	2004-05	3.3%
2008-09	7.4%	2003-04	3.5%
2007-08	5.2%	2002-03	4.1%

Per Capita Income - using inflation-adjusted dollars

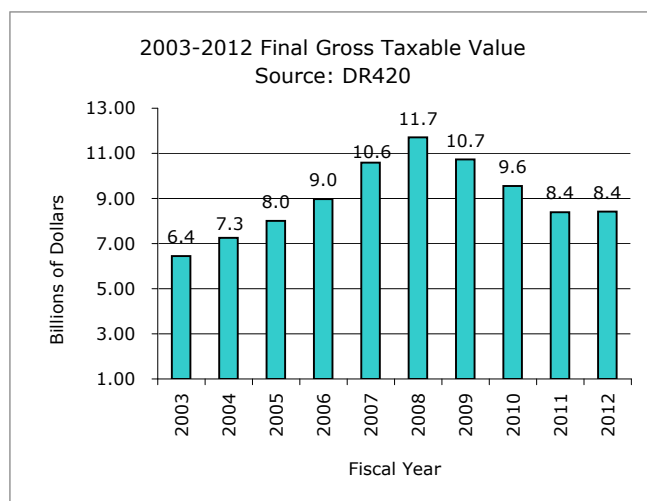
Source: 2012 American Community Survey (Census Bureau)

2012	\$ 27,812	2009	25,766
2011	26,518	2008	25,964
2010	28,600	2007	26,982

Building Permits Number Total Value of Construction

Source: Building Dept 2000-01 through 2007-08; Calvin Giordano & Associates, Inc. starting 2008-09

2011-12	6,200	\$ 529,786,054
2010-11	6,939	321,232,697
2009-10	5,274	73,064,496
2008-09	6,318	68,962,467
2007-08	7,365	139,170,218
2006-07	10,267	237,392,060
2005-06	16,910	183,846,230
2004-05	10,800	116,958,795
2003-04	9,457	84,253,027
2002-03	9,171	109,883,816



**ECONOMICS** (continued)

Principal Employers Corporate Human Resource Departments  
(Total Full-time and Part-time positions)

Memorial Health Systems	3,527
City of Pembroke Pines	1,813
Geo Care Inc.	750
Maroone Chevrolet	750
Macy's	573
Publix	495
Wal-Mart Pembroke Pines	368
Target	249
Cintas Corporation	185
Miami Herald	175

**SERVICE STATISTICS**

Water (September 30, 2012) Source: Water Department

Water Accounts	42,690
Operating Wells	9
Daily Pumping Wells Capacity (MGD)	18.0
Average Daily Water Pumping (MGD)	12.4
Total Daily Pumping Plant Capacity (MGD)	18.0

Sewer (September 30, 2012) Source: Sewer Department

Miles of Sanitary Sewers	412.0
Average Daily Treatment (MGD)	7.5
Average Daily Treatment Capacity (MGD)	9.5

Public Works (September 30, 2012) Source: Public Svcs. Dept.

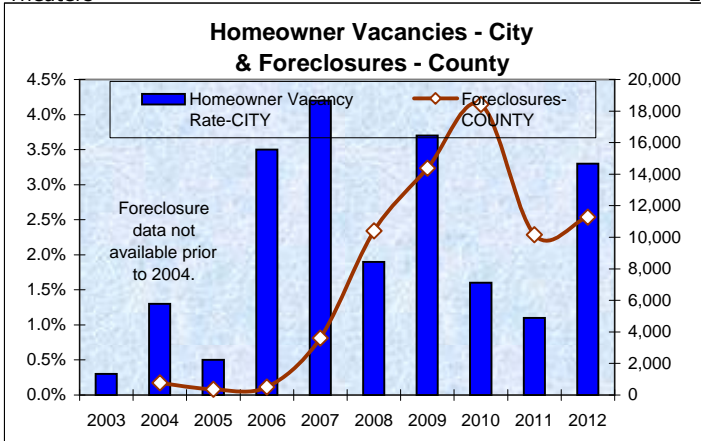
Residential Solid Waste Customers	37,736
Solid Waste Collected (tons)	100,002

Educational System [July 2012] Source: Charter Schools Admin.

	City Charter	Other
Elementary:	4	15
Middle School:	2	6
High School:	1	4
Community College (1) /Universities (4)		5

Center for Arts (2012) Source: Recreation Dept.

Number of Event Days - Walter C. Young	354
Number of Event Days - River of Grass	294
Theaters	2



(Source: American Community Survey & County Appraiser Office)

Fiscal Year 2011-12 Property Taxable and Assessed Valuation

Source: Broward County Property Appraiser [DR403V amd DR420]

Total Just Value	\$12,559,436,057
Less: Tax Exempt Property	-1,416,710,838
Differentials (Just Value - Assessed)	-652,531,463
Personal Exemptions	-1,971,419,226
Value Adjmt Bd/Appraiser Adjmts	-106,230,615
<b>Operating Taxable Value</b>	<b>\$8,412,543,915</b>

Tax Rates (2013)

Local Retail Sales Tax Rate	6.00%
Property Tax Millage-2013 Assessment	5.6368
Debt Service Millage-2013 Assessment	0.6408

Police Protection (December 31, 2012) Source: Police Dept.

Employees (full-time)	288.0
Sworn	231
Non-Sworn	57.0
Grant Positions	0.5
Crime Index (fiscal year)	4,476
Crime Rate (per 1,000 population)	28.8
Traffic Accidents	5,119
Traffic/Parking Citations	35,413
Total Calls for Police Service	88,287

Fire Protection (December 31, 2012) Source: Fire Dept.

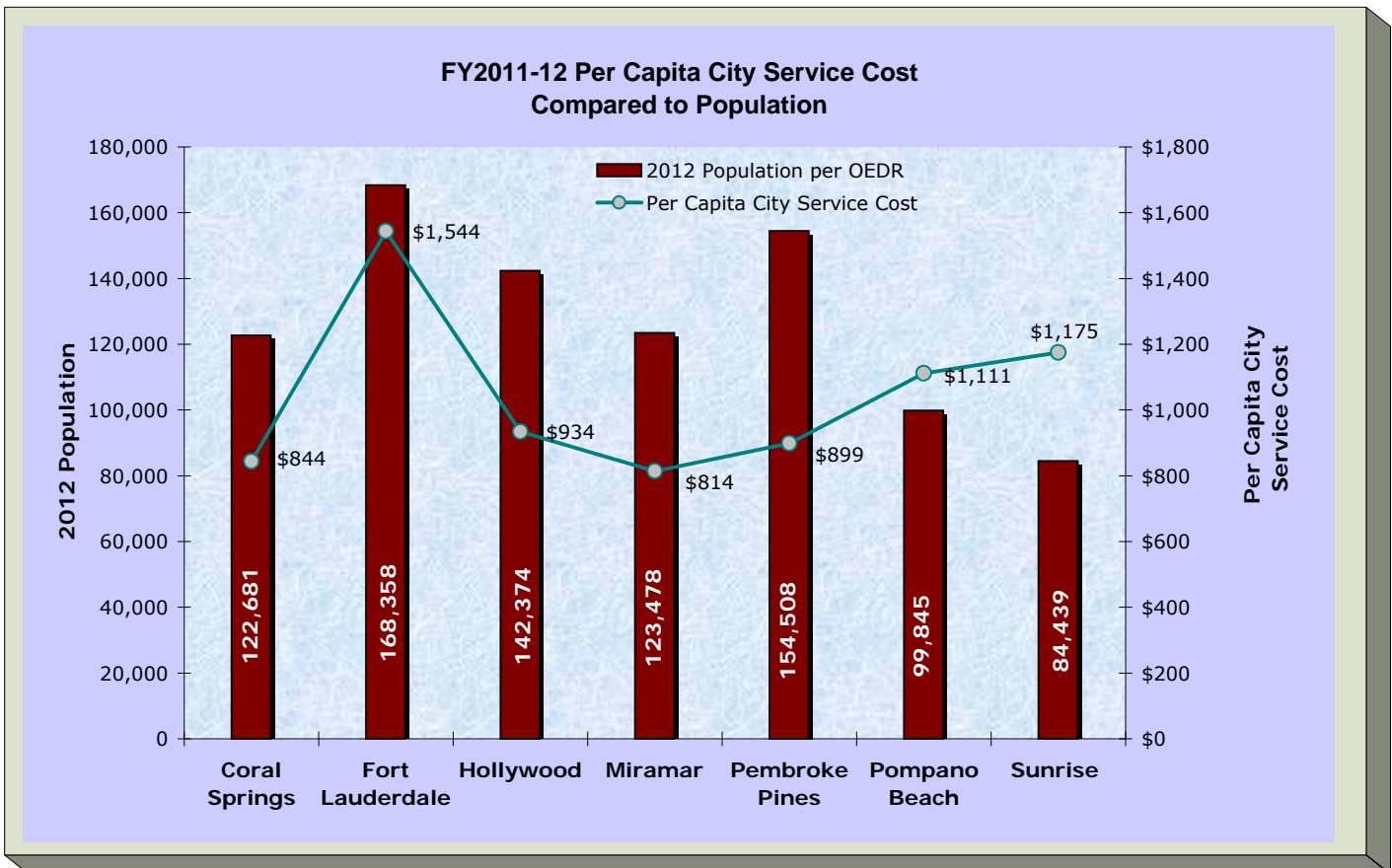
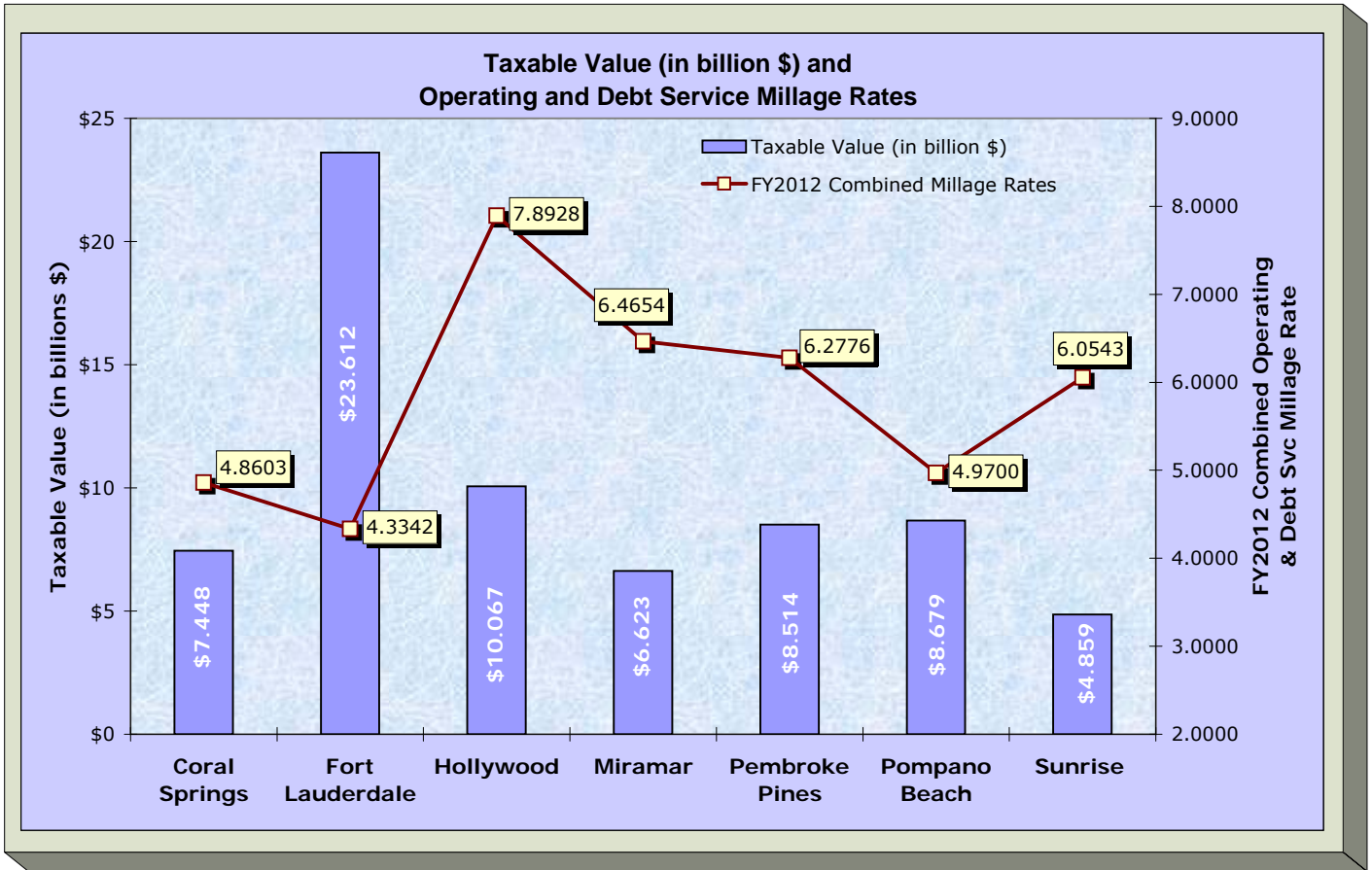
Stations	6
Employees (full-time)	251
Structure Fires	62
Adv Life Support Rescue Responses	13,686
Basic Life Support Rescue Responses	2,836
Other Rescue Calls	3,157
Other Emergencies	2,963
Fire Inspections (various kinds)	10,823
Fire Investigations	17

Municipal Parks (September 30, 2012) Source: Rec. Dept.

Developed Parks	31
Developed Acres	926.69
Undeveloped Acres	15
Swimming Pools	6
Recreation Centers	4
Lighted Ball fields	48
Unlighted Ball fields	2
Lighted Tennis Courts	50
Playgrounds	22
Gymnasium	2
Racquetball Courts/Indoor	6
Volleyball	2
Hockey Rinks	11
Fitness Center	1
Pavilions	35
Gazeboes	3
Paddleball Courts	25
Basketball Courts/Outdoor	21.5
Football/Soccer	18

### COMPARISON TO LOCAL CITIES

(Source: Local Cities Survey, State Office of Economic & Demographic Research, and Broward County Property Appraiser)



# City of Pembroke Pines

## Performance Measures

### Overview

Until 2004, the main focus of the City was on growth management. Hurricane Andrew (August, 1992) drove thousands of south Dade County residents north to Broward County, especially to Pembroke Pines. Between 1994 and 2000, the total number of residents increased from 81,000 to 137,000, an average annual growth of over 9,000. Annual City growth averaged 3,300 from 2000 to 2004 before slowing further. The 2010 U. S. Census estimated City population to be 154,750, an average annual growth of 1,800 since 2000. The earlier tremendous growth brought great demand for a wide variety of services, including the creation in 1998 of what became the largest Charter School system in the nation.

City administration has developed a performance management system to clearly link the City's mission to goals, strategic objectives, performance measures, and targets for service processes. A strategy map was designed to exemplify the concept of performance measures. Building on the mission and goals that were already in place, strategic objectives (focus areas) were outlined and Key Performance Indicators (KPIs) selected to gauge the attainment of those objectives on a process level. In an effort to determine how effectively the City's mission was being achieved, the balanced scorecard model was chosen as a tool. Further, department goals, objectives and performance measures were reviewed to ensure that they contribute significantly to the KPIs. The concept was presented to Commission in December, 2004, at the Vision and Goal-Setting Workshop.

## Strategy Map



The colors in the Strategy Map are used to identify the various elements in the tables that follow.

The review of the departmental goals and objectives for correlation with City goals and objectives resulted in the creation of a City and departmental goals matrix and a performance-measures crosswalk. The City and Departmental Goals Matrix highlights the specific City goals that the department goals support.

## City and Departmental Goals Matrix

City and Departmental Goals	City Manager	Police	Fire and Rescue	Public Services	Parks & Recreation	Administrative Svcs	Code Compliance	City Clerk	Community Svcs	Housing Rental	Finance	Human Resources
<b>1. Promote health, safety &amp; welfare of the community.</b>												
To provide customers with the highest quality water services possible while maintaining a competitive rate structure.				X								
To protect and safeguard human life.		X										
To protect life and property, reduce pain and suffering, and to assure properly maintained fire prevention systems on commercial properties			X									
To ensure the availability of transportation services to south Broward residents who are transportation disadvantaged and have physical, cognitive, emotional, visual or other disabilities that render them functionally unable to utilize the regular fixed-route service.									X			
To improve the quality of life for low and moderate-income residents of the City of Pembroke Pines in terms of housing, commercial rehabilitation, and transportation.										X		
To provide a quality multi-function social service delivery system and specifically designed senior programming.									X			
Develop and establish standards and ordinances that ensure positive effects on property value, community appearance, and neighborhood pride.							X					
<b>2. Promote and pursue a positive economic environment.</b>												
To finance projects utilizing the most cost effective methods, while minimizing the restrictions that would hinder the future borrowing capacity of the City.	X										X	
To provide services for the design, construction, maintenance, procurement, beautification, and preservation of all facilities, roadways, properties, materials, and equipment.				X								
To support all City departments through the use of technology to better improve the lives of the citizens of Pembroke Pines.						X						
<b>3. Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.</b>												
To contribute directly to the physical and emotional health, social growth, and development of our residents through a wide range of recreational experiences and involvement.					X							
The curriculum of the Early Development Center is directed to nurturing the whole child in a caring environment conducive to teaching and learning.				X								
To provide facilities and staffing for physical fitness activities, child and family enrichment, educational pursuit, entertainment, and the enjoyment of the arts and culture.					X							
To facilitate the following social services to those 60 years of age or older residing in southwest Broward County: Information, Referral, Recreation, In-home Services, Health Support, Counseling, Adult Day Care, Alzheimer's Adult Day Care for seniors, and Public Education.									X			

## City and Departmental Goals Matrix (continued)

City and Departmental Goals	City Manager	Police	Fire and Rescue	Public Services	Parks & Recreation	Administrative Svcs	Code Compliance	City Clerk	Community Svcs	Housing Rental	Finance	Human Resources
<b>4. Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.</b>												
Implementation and monitoring of the insurance and safety programs of the City.												X
Expand the City's outreach efforts to reach a diverse group of competent workers when recruiting for City vacancies.												X
Institute a citywide program to enhance employee development through supervisory, technical, professional, and competency training.												X
To maintain a comprehensive, competitive pay and classification system, linking various elements of performance to merit.												X
<b>5. Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.</b>												
To keep staff positioned to take full advantage of new technological developments so as to enhance efficiency in the performance of our duties and responsibilities.								X				
To provide capable and inspiring administrative leadership for the City staff; to make day-to-day decisions that allow for the most effective use of available resources; and most importantly, to operate in a manner that improves and enhances the quality of life in our community.	X											
To develop and implement systems to enhance the financial viability of the City, and provide financial information and analyses that are valuable as management tools and that are readily understood by our citizens.											X	
<b>6. Preserve and promote the ecological and environmental quality within the City.</b>												
To maintain, protect and preserve the wetlands in perpetuity developed as a diverse multi-habitat ecosystem.				X								
To provide a well designed and carefully maintained network of parks and other green spaces.				X								
To provide customers with the highest quality water and wastewater services possible while maintaining a competitive rate structure.				X								



The Performance Measures Crosswalk reflects the KPIs that assess the extent to which the City's goals are being met, the departmental objective that contributes to the achievement of those goals and the departmental performance measure, which evaluates the accomplishment of those objectives.

## Performance Measures Crosswalk

<b>KPI: Charter School FCAT (Florida Comprehensive Assessment Test) Scores ranking among Broward schools</b>	
<b>City Manager</b> <b>Enhance the educational environment at the Charter Schools.</b>	<b>Charter School FCAT Scores ranking:</b> <ul style="list-style-type: none"> <li>• Elementary Schools</li> <li>• Middle Schools</li> <li>• High Schools</li> </ul>
<b>CITY GOAL #4: Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.</b>	
<b>KPI: % change in FT employee retention rate within one year of employment</b>	
<b>Human Resources</b> <b>Implement sound recruitment practices to ensure competent candidates are hired.</b>	<b>FT employee turnover rate within one year of employment</b>
<b>CITY GOAL #5: Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.</b>	
<b>KPI: City underlying bond rating compared to peer cities in Florida</b>	
<b>City Manager</b> <b>Manage City finances to ensure financial benchmarks are met.</b>	<ul style="list-style-type: none"> <li>• Unreserved Fund Balance as a % of annual General Fund expenditures</li> <li>• Total direct debt as a % of property market value</li> </ul>
<b>Finance</b> <b>Maintain high levels of professional accounting and reporting standards worthy of the Government Finance Officers Association (GFOA) awards.</b>	<ul style="list-style-type: none"> <li>• Debt service as a % of General Fund budget</li> <li>• % of principal retired in 10 years</li> <li>• Direct debt per capita</li> <li>• Receive Award of Certificate of Achievement for Excellence in Financial Reporting from GFOA</li> <li>• Receive Distinguished Budget Presentation Award from GFOA</li> </ul>
<b>KPI: Monitor average number of days to complete routine public requests.</b>	
<b>City Clerk</b> <b>Comply with all applicable Florida Statutes for public record requests.</b>	<b>Average number of days to complete routine public requests.</b>
<b>CITY GOAL #6: Preserve/promote the ecological and environmental quality within the City.</b>	
<b>KPI: Comparison of licensed wetlands per total acres with other Broward County cities</b>	
<b>Public Services [Environmental]</b> <b>Conserve, protect, maintain or improve wetlands.</b>	<b>Licensed wetland acres in Pembroke Pines</b>
<b>KPI: Wastewater quality ranking among Broward cities</b>	
<b>Public Services [Water]</b> <b>Ensure the treatment plant operates at maximum efficiency to facilitate the environmentally sound disposal of wastewater.</b>	<ul style="list-style-type: none"> <li>• Carbonaceous Biochemical Oxygen Demand 5-Day (CBOD5) Effluent</li> <li>• Total Suspended Solids (TSS) Effluent</li> </ul>
<b>KPI: Acres of parkland per 1,000 population</b>	
<b>Parks and Recreation</b> <b>Present to the public clean, physically-attractive and well-maintained facilities to support our youth/adult programs, and for the general public visiting our parks for passive, non-structured leisure activities.</b>	<b>Acres of parkland per 1,000 population</b>

## Performance Measures Crosswalk (continued)

Department Objective	Performance Measure
<b>CITY GOAL #2: Promote/pursue a positive economic environment. (continued)</b>	
<i>KPI: % change in taxable value in relation to other Broward County Cities</i>	
Administrative Services [Code Enforcement] <b>Maintain 90% compliance on cases prior to</b>	<ul style="list-style-type: none"> <li>• % of cases closed prior to Code Board and/or Special Master hearing</li> </ul>
<i>KPI: % change in local business tax revenue per capita</i>	
City Clerk <b>Ensure that all businesses have a valid local business tax receipt.</b>	<ul style="list-style-type: none"> <li>• Local business tax revenue per capita</li> </ul>
<b>CITY GOAL #3: Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.</b>	
<i>KPI: Charter School FCAT (Florida Comprehensive Assessment Test) Scores ranking among Broward schools</i>	
City Manager <b>Enhance the educational environment at the Charter Schools.</b>	<b>Charter School FCAT Scores ranking:</b> <ul style="list-style-type: none"> <li>• Elementary Schools</li> <li>• Middle Schools</li> <li>• High Schools</li> </ul>
<b>CITY GOAL #4: Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.</b>	
<i>KPI: % change in FT employee retention rate within one year of employment</i>	
Human Resources <b>Implement sound recruitment practices to ensure competent candidates are hired.</b>	<ul style="list-style-type: none"> <li>• FT employee turnover rate within one year of employment</li> </ul>
<b>CITY GOAL #5: Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.</b>	
<i>KPI: City underlying bond rating compared to peer cities in Florida</i>	
City Manager <b>Manage City finances to ensure financial benchmarks are met.</b>	<ul style="list-style-type: none"> <li>• Unreserved Fund Balance as a % of annual General Fund expenditures</li> <li>• Total direct debt as a % of property market value</li> <li>• Debt service as a % of General Fund budget</li> <li>• Direct debt per capita</li> </ul>
Finance <b>Maintain high levels of professional accounting and reporting standards worthy of the Government Finance Officers Association (GFOA) awards.</b>	<ul style="list-style-type: none"> <li>• Receive Award of Certificate of Achievement for Excellence in Financial Reporting from GFOA</li> <li>• Receive Distinguished Budget Presentation Award from GFOA</li> </ul>
<i>KPI: Monitor average number of days to complete routine public requests.</i>	
City Clerk <b>Comply with all applicable Florida Statutes for public record requests.</b>	<ul style="list-style-type: none"> <li>• Average number of days to complete routine public requests.</li> </ul>
<b>CITY GOAL #6: Preserve/promote the ecological and environmental quality within the City.</b>	
<i>KPI: Comparison of licensed wetlands per total acres with other Broward County cities</i>	
Public Services [Environmental] <b>Conserve, protect, maintain or improve wetlands.</b>	<ul style="list-style-type: none"> <li>• Licensed wetland acres in Pembroke Pines</li> </ul>
<i>KPI: Wastewater quality ranking among Broward cities</i>	
Public Services [Water] <b>Ensure the treatment plant operates at maximum efficiency to facilitate the environmentally sound disposal of wastewater.</b>	<ul style="list-style-type: none"> <li>• Carbonaceous Biochemical Oxygen Demand 5-Day (CBOD5) Effluent</li> <li>• Total Suspended Solids (TSS) Effluent</li> </ul>
<i>KPI: Acres of parkland per 1,000 population</i>	
Public Services [Grounds] <b>Present to the public clean, physically-attractive and well-maintained facilities to support our youth/adult programs, and for the general public visiting our parks for passive, non-structured leisure activities.</b>	<ul style="list-style-type: none"> <li>• Acres of parkland per 1,000 population</li> </ul>

## Initiative / Action Steps Summary that Support Strategic Objectives

### (1) Promote health, safety & welfare of the community.

#### Strategic Objective: Reduce crime

##### POLICE

- In an effort to combat crime the police department will formulate geographical patrol sectors to increase visibility of marked Police vehicles and uniformed police officers throughout all areas of the city. Officers assigned to a sector will become familiar with the problems and crime trends associated with their assigned sector. Officers assigned to a Sector will be able to self initiate problem solving efforts within their Sector while on patrol.
- New concrete shooting lanes will be installed on the range which will serve to increase training safety.
- The Quarter Masters (Logistics) office will transition to a bar code accounting system to maintain a high level of accountability and track inventory.
- A new RMS (records management system) will improve the efficiency, search ability, and accountability of the data contained in the offense reports. In addition it will facilitate follow-up of investigation assignments, monitor task assignment completion dates, measure investigator workload distribution, and provide a higher capability interface for the Crime Analysts to analyze crime trends, locate suspect information, and conduct statistical data mining.
- The Crime Scene Unit will be updated with highly specialized training and additional state-of-the-art equipment while expanding the role of primary evidence documentation/collection for major investigations.
- The Investigation Bureau will be redesigned to improve the communications between the various investigative units and enhance Officer safety by providing live desktop monitoring of suspect interviews throughout the bureau. A second interview room will be added along with video and audio recording systems upgrades.

#### Strategic Objective: Maintain effective fire control capabilities

##### FIRE

- Expanded the 911 Communications Center to host proposed Regional Communications plan. This proposal will create revenue for the City
- Received FEMA grant to install security cameras and fencing to insure all Fire Stations are protected.
- Applied for FEMA grant to provide portable radio towers to insure post-disaster communications.

#### Strategic Objective: Increase social services to seniors (60+)

##### COMMUNITY SERVICES

- The response to our initial Parent and Child class ( Mud Daubers) was so successful that we now just started offering "Running with Scissors." We will continue to add intergenerational classes to meet the needs of our members and community.
- Initial steps have been taken to expand our internship program to now include Florida Atlantic Universities School of Social Work. Additional interns will allow the Department to assist members in meeting their needs.
- Collaborative partnerships with AARP, Broward Health and Women in Distress will soon allow us to enhance and expand much needed services.
- Recent allocated grant via the Community Foundation for the Re-Engage for Good: City Challenge program will allow us to plan for a significant project which will integrate future and new retirees within the city.

#### Strategic Objective: Provide high quality potable water

##### Public Services

- Complete the upgrade of controls and mechanical systems at the existing water plant.

### (2) Promote and pursue a positive economic environment.

#### Strategic Objective: Foster business growth

##### Planning

- Utilization of GO Bonds dedicated to Economic Development and Streetscape.
- Creation of Innovative Zoning Categories to foster new types of mixed use development.

## Initiative / Action Steps Summary that Support Strategic Objectives (continued)

### (2) Promote and pursue a positive economic environment. (cont.)

#### Strategic Objective: Foster business growth

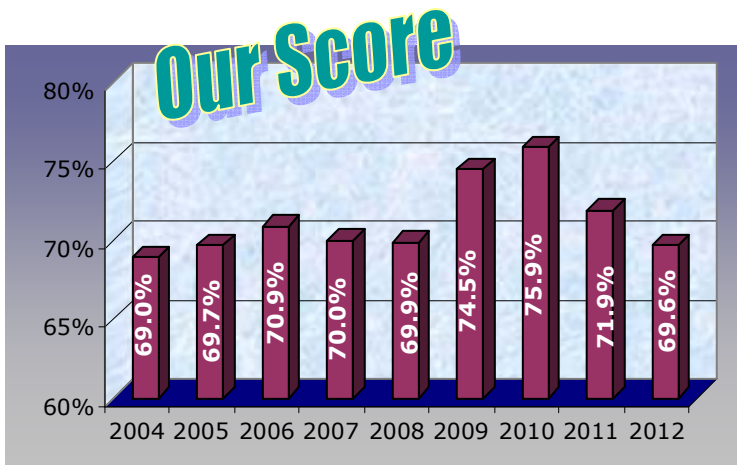
Planning (cont.)

- Improve partnership and support with the Miramar-Pembroke Pines Chamber of Commerce, through marketing and association with Chamber advisory groups.
- Participation with the Greater Fort Lauderdale Alliance, to improve knowledge base as it relates to county and state programs that support business activity. Pembroke Pines staff participation in county Economic Development activities.
- Work with the Information Technology Division to enhance the City's Website promoting Pembroke Pines as a destination for business.
- Create an Economic Development Strategic Plan, with clear initiatives, goals and objectives for the City.
- Work with administration to market City Center and other City owned property for the purposes of development to enhance the tax base of the City.
- Creation of new business friendly zoning codes to entice development and support existing businesses.
- Creation of new business support specialist position to create a single point of contact for new businesses.
- Create Economic Development programs to support the revitalization and redevelopment of Eastern Pembroke Pines.

As stated previously the balanced scorecard model was adopted to execute, manage, and communicate the City's strategy through setting priorities, allocating resources based on those priorities, and measuring the results. The City's Balanced Scorecard, below, translates organization-wide strategies into organization-wide measures and targets. It is a composite index of 14 Key Performance Indicators (KPIs) that connect the City's strategic objectives with departmental performance measures at a process level.

## Balanced Scorecard

Strategic Objectives	Key Performance Indicators (KPIs)	Desired Direction	2012 Benchmark	2012 Actual	Score	Weight	Weighted score		
<b>(1) Promote health, safety &amp; welfare of the community.</b>									
Reduce crime	Crime rate per 100,000 population ranked against the ten largest cities in Broward County	↓	4,365	2,883	83.2%	12.0%	10.0%		
Maintain effective fire control capabilities	Insurance Service Organization (ISO) evaluation compared with national cities with 24,999 or more population	↑ *	67.20 *	90.23 *	98.9%	12.0%	* 11.9%		
Increase social services to seniors (aged 60+)	Social service client-hours per each unduplicated client	↑	68.19	52.08	44.7%	4.0%	1.8%		
Provide high quality potable water	Potable water quality ranking among Broward cities	=	50.8%	76.0%	96.7%	12.0%	11.6%		
<b>(2) Promote and pursue a positive economic environment.</b>									
Exceed County household income	Median household income ranked against the ten largest cities in Broward County	↑	53,793	58,149	65.5%	4.0%	2.6%		
Maintain tax base	% change in taxable value in relation to other Broward County Cities	↑	4.42%	4.68%	57.7%	8.0%	4.6%		
To maintain a low tax burden	Change in per Capita City Service <sup>(2)</sup> Costs compared to prior years (in present dollars)	↓	\$ 865	\$ 906	38.5%	4.0%	1.5%		
Foster business growth	Local Business Tax Revenue per capita	↑	\$ 19.00	\$ 20.40	59.8%	8.0%	4.8%		
<b>(3) Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.</b>									
Improve academic performance at schools	Charter School FCAT (Florida Comprehensive Assessment Test) Scores ranking among Broward schools	↑	530.3	631.0	90.5%	8.0%	7.2%		
<b>(4) Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.</b>									
Reduce employee turnover	% of FT employees retained after one year	↑	81.1%	70.8%	10.9%	4.0%	0.4%		
<b>(5) Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.</b>									
Maintain sound financial stability	City underlying bond rating compared to peer cities in Florida	↑	89.4%	92.0%	69.3%	8.0%	5.5%		
<b>(6) Preserve and promote the ecological and environmental quality within the City.</b>									
Preserve wetlands ecosystem & watershed	Comparison of licensed wetlands per total acres with other Broward County cities	=	3.0%	10.6%	90.9%	4.0%	3.6%		
Control the quality of the wastewater	Wastewater quality ranking among Broward cities	↑	49.9%	17.1%	13.3%	8.0%	1.1%		
Maintain at least seven acres of parkland per 1,000 population [excluding golf courses]	Acres of parkland per 1,000 population in relation to ten largest Broward cities	↑	6.26	7.39	76.2%	4.0%	3.0%		
* = The ISO rating of 90.23 was during 2007. While the rating is updated every five years, the benchmark will not be updated from 2005 due to data not being available. (2) City Operating Costs exclude transfers, hurricane (FEMA-reimbursed) expenses, and a 2004 bond-funded \$77.9 million pension payment.						<b>Overall Operating Performance Score</b>		<b>100.0%</b>	<b>69.6%</b>



The 2.3 percentage point decline in the City's overall score, from 71.9% to 69.6%, was due to several factors:

- -2.6% - below average retention rate for new hires during their first year, 70.8% compared to the average since 1998 of 81.0%;
- -0.4% - decline in comparative social service hours per unduplicated clients and in comparative bond rating;
- +.05% - improved Crime rate per 100,000 population.
- +0.3% - a decreased per capita City service costs.
- +0.2% - a slight increase in local business taxes per capita;

## Key Performance Indicators (KPIs)

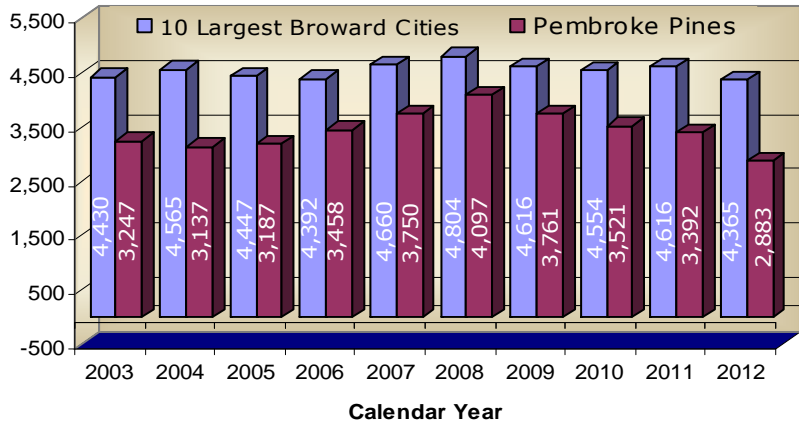
Each KPI score was based on the City's actual performance compared to a benchmark, which was either the average score of peer Cities, when sufficient data are available, or prior City performance. A standardized score, between 0 and 100, was calculated by determining the "z score," which finds the difference between the City score and the benchmark and divides it by the standard deviation. The "z score" determines the standardized score.

The standardized score was then multiplied by the respective weight factor (assigned by City Commission to reflect relative importance) to determine the weighted score, which is the basis of the City's overall operating performance score. The target is to exceed the prior year's operating performance score. Changes in the overall score can be investigated on an individual KPI level. At this point, although the City's scorecard is comprised of 14 KPIs, historical data is only available for the following six KPIs which are analyzed below.

**Benchmark:** 4,365 (average crime rate per 100,000 population for ten largest Broward cities during calendar year 2011).

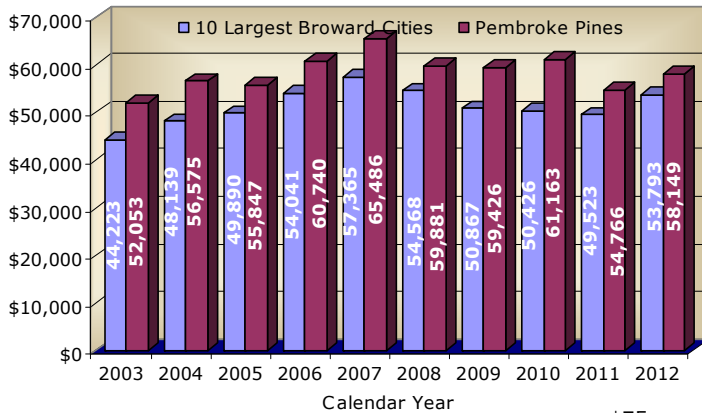
**Analysis:** The 2012 City's crime rate of 2,883 per 100,000 residents declined by 15.0 percentage points, while the rate decreased for the ten largest cities and the county by 5.4 and 4.8 percentage points respectively. The City maintained 3<sup>rd</sup> lowest crime rate among the ten largest Broward County cities, behind only Coral Springs (2,485) and Miramar (2,855).

Crime Rate per 100,000 Population



Ft. Lauderdale and Hollywood had 2012 crime rates of 6,822 and 5,869, respectively.

Median Household Income Compared to 10 Largest Broward Cities

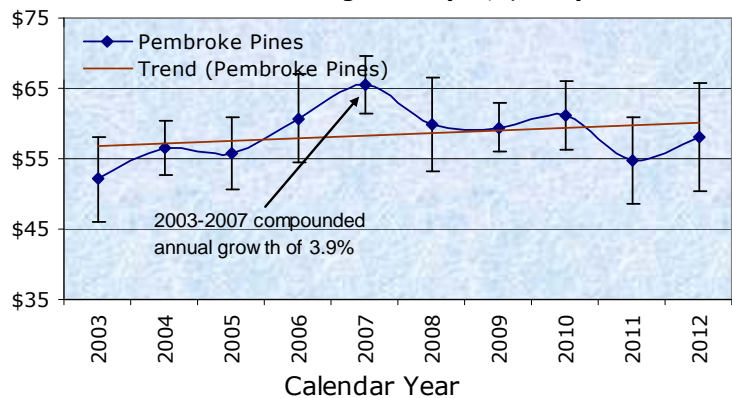


**Benchmark:** \$53,793 (median household income for 10 largest Broward cities in 2012.)

**Analysis:** Since 1999 the median household income (in constant dollars) for Pembroke Pines has averaged 14.6% greater than the average of the ten largest cities in Broward County. According to the 2012 survey, City's median household income grew by 6.2% while the County and the top ten cities grew 1.6% and 2.0%, respectively.

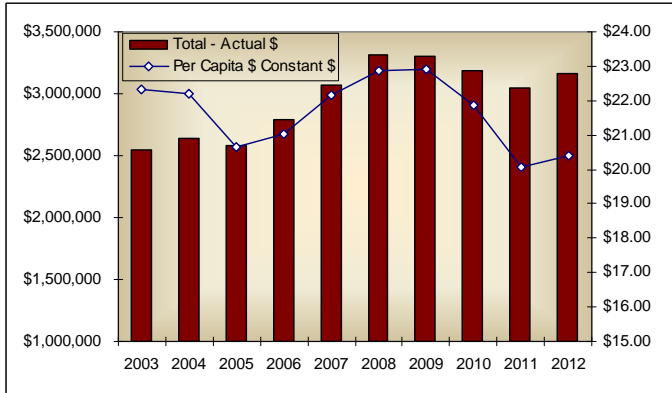
City Median Household Income and Trend

2003 through 2012 (in \$1,000s)



The 3.9% compounded estimated annual increase experienced from Calendar Year 2003 to 2007 that pointed toward a median household in excess of \$70,000 for 2012. Calendar year 2007 has been followed by a compounded annual decline of -2.93% through 2012, resulting in a 1.1% growth rate during the last ten years. The 2012 Margin of Error was +/- \$7,655.

### Change in Local Business Tax Revenue



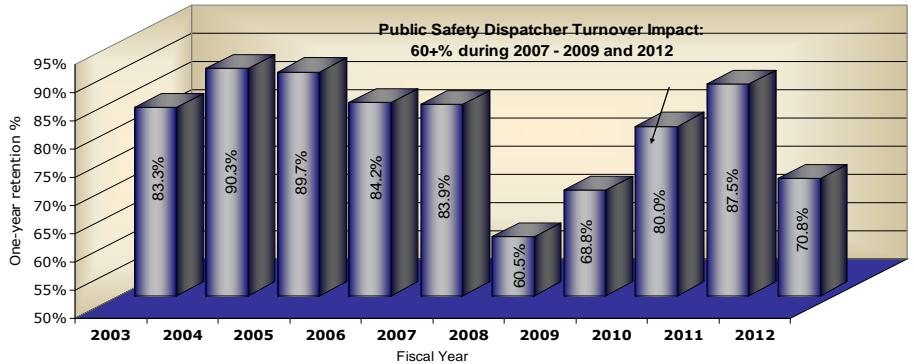
**Benchmark:** \$19.00 (Average per capita revenue since 1982-83 in constant 2012 dollars)

**Analysis:** Given that local business tax rates have not changed since their introduction, this measure is driven by growth in population and business activity. Population growth averaged 0.4% while revenue growth averaged 2.2% since fiscal year 2002-03 in constant 2012 dollars.

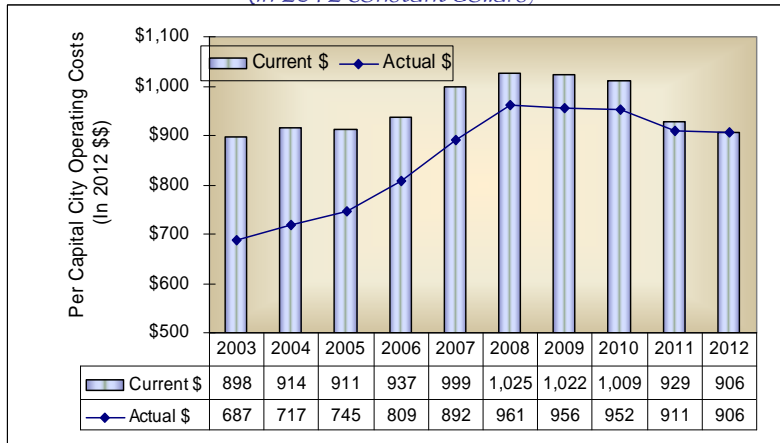
### % of Full-time Employees Retained after One Year

**Benchmark:** 81.1% (Average City retention rate since 1997-1998)

**Analysis:** The retention rate declined from an average of 85.0% from 1997-98 to 2006-07 to 73% since 2006-07, largely due to challenge of screening and retaining Public Safety Dispatchers. Of the seven resignations during 2011-12, four were Public Safety Dispatchers.



### Per Capita City Operating Costs (in 2012 constant dollars)



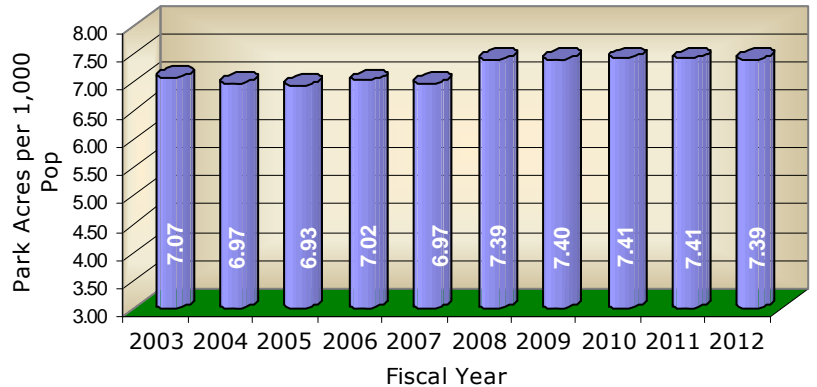
**Benchmark:** Since Fiscal Year 1996 the average per capita cost of City operations has been \$865 in current (2012) dollars.

**Analysis:** Adjusted for inflation, using 2012 dollars, the per capita cost for 2011-12 was \$901, compared to \$898 in 2002-03, a 0.03% increase. Note that hurricane-related expenses and the \$78 million bond-funded lump sum pension payment during 2004 was excluded from this measure.

### Acres of Parkland per 1,000 Population

**Benchmark:** 6.26 acres of parkland per 1,000 population for the ten largest Broward cities for fiscal year 2011-12.

**Analysis:** While the Broward County requirement for municipal parkland per 1,000 population is three acres, the City decided during 1999 to maintain a minimum seven acres per 1,000.



The Department Performance Measures Report below shows the actual and targets in the context of the City goals and the KPIs.

## Department Performance Measures Report

### Police

City Goal: (1) Promote health, safety & welfare of the community. KPI: Crime rate per 100,000 population ranked against the ten largest cities in Broward County	2010-11		2011-12		2013	2014
	Actual	Goal	Actual	Goal	Goal	Goal
Measurement Type: <b>Outputs</b>						
Calls for service per 1,000 residents ↓	573	700	<b>570</b>	700	700	600
Measurement Type: <b>Effectiveness</b>						
Clearance rate for Part I offenses <sup>(1)</sup> ↑	23%	26%	<b>18%</b>	26%	26%	25%
<b>Crime index for the following types of offenses:</b>						
Murder ↓	4	-	<b>2</b>	-	-	-
Forcible rape ↓	28	10	<b>14</b>	15	15	10
Robbery ↓	119	100	<b>83</b>	100	100	75
Aggravated assault ↓	157	200	<b>139</b>	200	150	150
Burglary ↓	1,059	800	<b>846</b>	800	800	800
Larceny ↓	3,591	4,000	<b>3,175</b>	4,000	3,500	3,000
Motor vehicle theft ↓	294	350	<b>217</b>	350	300	200
Crime index ↓	5,254	5,000	<b>4,476</b>	5,000	5,000	4,500
Crime rate (per 100,000 residents) ↓	3,395	3,500	<b>2,892</b>	3,500	3,300	2,905

<sup>(1)</sup> Consists of homicides, rapes, robberies, assaults, burglaries, auto thefts, and

### Fire

City Goal: (1) Promote health, safety & welfare of the community. KPI: Insurance Service Organization (ISO) evaluation compared with national cities with 24,999 or more population	2010-11		2011-12		2013	2014
	Actual	Goal	Actual	Goal	Goal	Goal
Measurement Type: <b>Efficiency</b>						
Average unit response time from en route to arrival (in minutes) ↓	3.40	<4.0	<b>3.40</b>	<3.5	<3.5	<3.5
% of unit response time less than 6 minutes ↑	92%	>90%	<b>93%</b>	>92%	>92%	>93%
Measurement Type: <b>Effectiveness</b>						
Number of public participants in safety education classes (non-CPR) classes ↑	14,375	25,000	<b>17,911</b>	16,000	16,000	18,000

### Community Services

City Goal: (1) Promote health, safety & welfare of the community. KPI: Social service client hours per each unduplicated client	2010-11		2011-12		2013	2014
	Actual	Goal	Actual	Goal	Goal	Goal
Measurement Type: <b>Outputs</b>						
Number of unduplicated clients ↑	2,180	3,300	<b>1,984</b>	2,000	2,200	2,100
Units of service (services covered by OAA Title IIIB and IIIE Grant) ↑	89,989	82,997	<b>85,221</b>	81,803	81,810	104,306

### Finance

City Goal: (5) Commitment to excellence in leadership and management skills; instill confidence in integrity of City government. KPI: City's underlying bond rating compared to peer cities in Florida	2010-11		2011-12		2013	2014
	Actual	Goal	Actual	Goal	Goal	Goal
Measurement Type: <b>Effectiveness</b>						
Number of years to receive Award for Certificate of Achievement for Excellence in Financial Reporting from GFOA ↑	27	27	<b>28</b>	28	29	30
Number of years to receive Distinguished Budget Presentation Award from GFOA ↑	14	14	<b>15</b>	15	16	17



## Department Performance Measures Report (continued)

### City Manager

**City Goal: (2)** Promote and pursue a positive economic environment.

**KPI:** Median household income ranked against the ten largest cities in Broward County

Measurement Type: **Efficiency**

		2010-11		2011-12		2013
		Actual	Goal	Actual	Goal	Goal
1	Change over operating rolled-back millage rate	↓ -1.89%	-1.89%	<b>1.03%</b>	0.91%	4.47%#
	Per Capita City Operating Cost compared to prior years (in actual dollars)	\$893	*	<b>\$ 888</b>	*	\$1,030

\* New measure - goal unavailable.

**City Goal: (3)** Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.

**KPI:** Charter School FCAT (Florida Comprehensive Assessment Test) Scores ranking among Broward schools

Measurement Type: **Effectiveness**

**Charter School FCAT Scores for:**

		2010-11		2011-12		2013
		Actual	Goal	Actual	Goal	Goal
2	Elementary Schools	↑ 629	625	<b>609</b>	630	630
3	Middle Schools	↑ 661	625	<b>726</b>	630	730
4	High Schools	↑ 568	575	<b>581</b>	600	600
5	FSU Elementary	↑ 660	625	<b>608</b>	630	630

**City Goal: (5)** Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.

**KPI:** City's underlying bond rating compared to peer cities in Florida

Measurement Type: **Effectiveness**

		2010-11		2011-12		2013
		Actual	Goal	Actual	Goal	Goal
6	Unreserved undesignated Fund Balance as a % of annual General Fund expenditures ^	↑ 26%	22%	<b>28%</b>	24%	21%
7	Total direct debt as a % of property market value	= 4.4%	4.6%	<b>4.4%</b>	4.5%	4.5%
8	Debt service as a % of General Fund budget	↓ 18%	18%	<b>18%</b>	18%	18%
9	% of principal retired in 10 years	↑ 37%	30%	<b>36%</b>	33%	36%
10	Direct debt per capita	↓ \$2,401	\$2,549	<b>\$2,336</b>	\$2,512	\$2,370

^ Policy stipulates a range from 10% to 30%

### City Clerk

**City Goal: (2)** Promote and pursue a positive economic environment.

**KPI:** Local business tax revenue per capita

Measurement Type: **Effectiveness**

		2010-11		2011-12		2013
		Actual	Goal	Actual	Goal	Goal
1	Local business tax revenue per capita (in constant dollars)	↑ \$ 19.66	\$20.00	<b>\$ 20.40</b>	\$21.00	\$19.00

### Code Compliance

**City Goal: (2)** Promote and pursue a positive economic environment.

**KPI:** % change in taxable value in relation to other Broward County Cities

Measurement Type: **Effectiveness**

		2010-11		2011-12		2013
		Actual	Goal	Actual	Goal	Goal
1	% of cases closed prior to Code Board and/or Special Master hearing	↑ 92%	95%	<b>97%</b>	95%	95%

## Department Performance Measures Report (continued)

### Human Resources

**City Goal: (4)** Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.

**KPI:** % change in new FT employee retention rate within one year of employment

Measurement Type: **Effectiveness**

		2010-11		2011-12		2013	2014
		Actual	Goal	Actual	Goal	Goal	Goal
New FT employee turnover rate within one year of employment	↓	13.5%	20.0%	<b>29.8%</b>	20.0%	4.0%	20.0%

### Public Services

**City Goal: (1)** Promote health, safety & welfare of the community.

**KPI:** Potable water quality ranking among Broward cities

Measurement Type: **Effectiveness**

**Finished Water Quality:**

		2010-11		2011-12		2013	2014
		Actual	Goal	Actual	Goal	Goal	Goal
pH (County standard 6.5 - 9.1 or higher)	↑	9.20	9.20	<b>9.20</b>	9.20	9.20	9.20
Total Residual Chlorine (County standard 4.0 or lower)	↑	3.50	3.50	<b>3.50</b>	3.50	3.50	3.50
Color (County standard 15.0 or lower)	↓	6.00	6.00	<b>6.00</b>	6.00	6.00	6.00
Fluoride ASF (County Standard 0.8 or lower)	↑	0.80	0.80	<b>0.80</b>	0.80	0.80	0.80
Turbidity NTU (Nephelometric Turbidity Unit) (County standard 1.0 or lower)	↓	0.06	0.06	<b>0.06</b>	0.06	0.06	0.06
Iron Fe- (County standard 0.3 or lower)	↓	0.02	0.02	<b>0.02</b>	0.02	0.02	0.02

**City Goal: (6)** Preserve and promote the ecological and environmental quality within the City.

**KPI:** Wastewater quality ranking among Broward cities

Measurement Type: **Effectiveness**

		2010-11		2011-12		2013	2014
		Actual	Goal	Actual	Goal	Goal	Goal
CBOD5 (Carbonaceous Biochemical Oxygen Demand 5-Day) Effluent (County standard 20 or lower)	↓	5.20	5.25	<b>5.20</b>	5.20	5.20	5.20
TSS (Total Suspended Solids) Effluent (County standard 20 or lower)	↓	3.00	3.00	<b>3.00</b>	3.00	3.00	3.00

**KPI:** Comparison of licensed wetlands per total acres with other Broward County cities

Measurement Type: **Effectiveness**

		2010-11		2011-12		2013	2014
		Actual	Goal	Actual	Goal	Goal	Goal
Licensed wetland acres in Pembroke Pines	=	N/A	622	<b>N/A</b>	622	666	N/A

**KPI:** Acres of parkland per 1,000 population compared to the ten largest cities in Broward County

Measurement Type: **Effectiveness**

		2010-11		2011-12		2013	2014
		Actual	Goal	Actual	Goal	Goal	Goal
Acres of parkland per 1,000 population ranked against the ten largest cities in Broward County	↑	10.23	10.70	<b>10.23</b>	10.70	10.24	10.24

## Budget Summary for Fiscal Year 2013-14 - All Funds By Category

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	% of Total	% Change from 2012-13
<b>BEGINNING BALANCE</b>	\$ 674,862,004	678,773,852	781,850,008	787,035,960		
<b>REVENUES/SOURCES</b>						
Ad Valorem Taxes	51,298,897	51,146,233	51,127,729	53,148,842	15.2%	4.0%
General Sales & Use Taxes	4,913,559	5,006,882	4,922,158	4,983,079	1.4%	1.2%
Public Service Taxes	10,832,358	11,159,960	11,552,705	11,778,299	3.4%	2.0%
Communication Services Tax	7,359,807	7,549,654	7,518,111	7,304,959	2.1%	(2.8%)
Local Business Tax	3,045,727	3,166,530	3,108,000	3,239,000	0.9%	4.2%
Franchise Fees	14,959,851	14,594,290	15,552,005	16,082,003	4.6%	3.4%
Building Permits	467,880	452,371	339,366	354,800	0.1%	4.5%
Intergovernmental Revenue	19,741,206	18,286,204	21,068,364	16,033,155	4.6%	(23.9%)
Special Assessments	20,633,100	20,758,230	20,146,021	21,762,212	6.2%	8.0%
Charges for Services	46,213,341	45,295,176	48,839,013	50,607,996	14.5%	3.6%
Other Licenses, Fees & Permit	-	800	200	3,500	-	1650.0%
Water/Sewer Charges	40,303,087	40,979,471	41,740,000	42,191,000	12.1%	1.1%
Fines & Forfeitures	2,117,331	2,829,174	983,954	1,025,053	0.3%	4.2%
Investment Income	(8,616,452)	84,404,223	45,918,733	48,389,512	13.8%	5.4%
Miscellaneous Revenues	45,038,764	45,397,755	47,703,474	48,260,994	13.8%	1.2%
Rents & Royalties	23,952,849	22,086,701	24,155,673	23,688,533	6.8%	(1.9%)
Capital Lease Proceeds	-	-	590,327	-	-	(100.0%)
Water/Sewer Connection	814,432	943,627	550,000	625,000	0.2%	13.6%
Capital Contributed from Deve	580,229	874,122	-	-	-	-
<b>Total Revenues</b>	283,655,966	374,931,403	345,815,833	349,477,937	100.0%	1.1%
<b>EXPENDITURES/USES</b>						
General Government Service	72,785,944	66,753,457	97,680,388	90,361,283	29.3%	(7.5%)
Public Safety	94,158,393	94,003,191	102,854,974	102,234,598	33.2%	(0.6%)
Physical Environment	2,472,940	2,440,033	8,856,969	10,273,331	3.3%	16.0%
Transportation	6,569,318	6,597,525	12,920,558	5,919,700	1.9%	(54.2%)
Economic Environment	10,659,736	10,164,667	13,126,245	8,542,186	2.8%	(34.9%)
Human Services	6,603,358	6,175,854	7,268,007	7,139,224	2.3%	(1.8%)
Culture-Recreation	17,970,738	13,498,021	19,389,681	8,563,079	2.8%	(55.8%)
Debt Service	26,831,803	26,724,859	26,619,977	26,685,611	8.7%	0.2%
Water Utility Services	4,596,991	4,900,978	7,122,181	6,591,058	2.1%	(7.5%)
Sewer-Wastewater Services	11,947,362	12,568,023	22,960,392	20,194,033	6.6%	(12.0%)
Utility Administration	24,277,496	26,980,667	21,409,625	21,471,985	7.0%	0.3%
<b>Total Expenditures/Uses</b>	278,874,078	270,807,275	340,208,997	307,976,088	100.0%	(9.5%)
Excess (Deficit) Revenues over Expenditures	4,781,888	104,124,129	5,606,836	41,501,849		
Transfers Out	(9,446,652)	(2,769,331)	(1,600,248)	(1,613,918)		
Transfers In	8,576,612	1,721,358	1,179,364	832,071		
<b>ENDING BALANCE</b>	\$ 678,773,852	781,850,008	787,035,960	827,755,962		

**Notes:**

The fund balance of all funds during Fiscal Year 2010-11 increased by \$3.9 million due primarily to funding actuarially the Other Post Employment Benefits.

The Fiscal Year 2011-12 ending fund balance increased by \$103.1 million. This is attributable in large part to operating surpluses of \$12.8 million in the General Fund, \$16.5 million in the General Pension Fund, \$57.4 million in the Fire & Police Pension Fund, and \$8.6 million in the OPEB Fund.

Fiscal Year 2012-13 has an estimated surplus of \$5.2 million. This is mainly due to a \$45.1 million surplus related to pension and OPEB funds that are partially offset by operating deficits in the General Fund (\$3.2 million), Municipal Construction (\$24.3 million), and the Utility Fund (\$9.1 million). The General Fund unassigned fund balance accounts for \$33.9 million of the final ending balance.

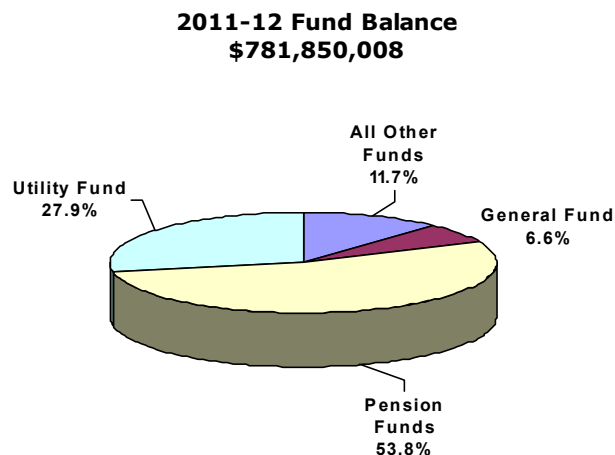
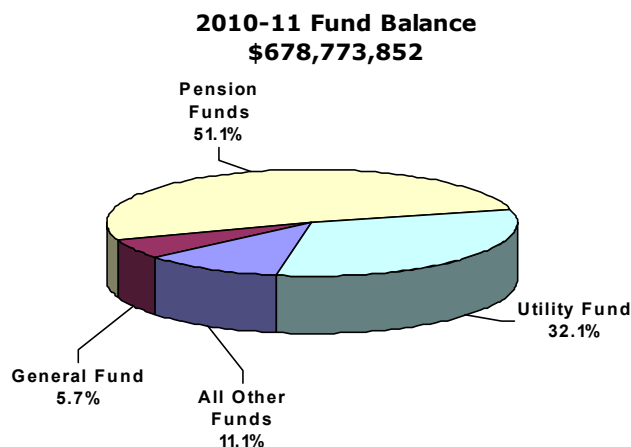
The estimated surplus for Fiscal Year 2013-14 is \$40.7 million, largely due to a \$45.4 million surplus related to the pension and OPEB funds that are partially offset by a \$5.1 million operating deficit in the Utility Fund. The General Fund unassigned fund balance accounts for \$33.9 million of the projected ending balance.

**Budget Summary for Fiscal Year 2013-14 - All Funds By Fund**

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	% of Total	% Change from 2012-13
<b>BEGINNING BALANCE</b>	\$ 674,862,004	678,773,852	781,850,008	787,035,960		
<b>REVENUES/SOURCES</b>						
General Fund	149,328,615	152,708,074	151,097,991	156,162,657	44.7%	3.4%
Debt Service	26,958,464	25,551,397	26,713,794	26,774,348	7.7%	0.2%
Municipal Construction Fund	4,589,876	3,996,752	1,246,834	387,664	0.1%	(68.9%)
Utility Fund	35,764,979	45,216,634	43,462,700	44,235,700	12.7%	1.8%
Public Insurance	17,920,856	15,359,945	21,297,100	22,054,102	6.3%	3.6%
General Pension	5,196,273	25,085,838	18,995,032	17,424,908	5.0%	(8.3%)
Fire and Police Pension	22,318,778	82,276,315	56,594,759	61,340,341	17.6%	8.4%
Other Post Employment Benef	11,577,695	14,806,668	13,836,795	13,302,000	3.8%	(3.9%)
All Other Funds	10,000,430	9,929,780	12,570,828	7,796,217	2.2%	(38.0%)
<b>Total Revenues</b>	283,655,966	374,931,403	345,815,833	349,477,937	100.0%	1.1%
<b>EXPENDITURES/USES</b>						
General Fund	140,364,313	138,831,499	154,274,919	154,834,233	50.3%	0.4%
Debt Service	26,831,803	26,724,859	26,619,977	26,685,611	8.7%	0.2%
Municipal Construction Fund	5,456,663	794,089	25,563,683	-	-	100.0%
Utility Fund	40,910,145	44,868,471	52,543,835	49,308,037	16.0%	(6.2%)
Public Insurance	17,920,856	8,817,716	21,297,100	22,054,102	7.2%	3.6%
General Pension	8,807,166	8,631,661	9,125,000	9,087,000	3.0%	(0.4%)
Fire and Police Pension	22,566,499	24,879,188	27,134,000	28,680,000	9.3%	5.7%
Other Post Employment Benefi	5,225,335	6,253,745	8,069,970	8,898,467	2.9%	10.3%
All Other Funds	10,791,299	11,006,047	15,580,513	8,428,638	2.7%	(45.9%)
<b>Total Expenditures</b>	278,874,078	270,807,275	340,208,997	307,976,088	100.0%	(9.5%)
Excess (Deficit) Revenues over Expenditures	4,781,888	104,124,129	5,606,836	41,501,849		
Transfers Out	(9,446,652)	(2,769,331)	(1,600,248)	(1,613,918)		
Transfers In	8,576,612	1,721,358	1,179,364	832,071		
<b>ENDING BALANCE</b>	\$ 678,773,852	781,850,008	787,035,960	827,755,962		

**Components of Fund Balance/Retained Earnings/Net Assets -  
All Funds for 2010-11 and 2011-12**

The following schedule breaks down by fund, and further detail within each fund, for the excess revenues over expenditures.



<b>All Funds</b>	<u>2010-11</u>	<u>2011-12</u>	<u>Change</u>
Asset	807,516,606	909,916,909	102,400,303
Liability	128,742,754	128,066,901	-675,853
Fund Balance	678,773,852	781,850,008	103,076,156
<b>General Fund</b>			
	<u>2010-11</u>	<u>2011-12</u>	<u>Change</u>
Cash & Investments	48,407,972	59,876,798	11,468,826
Taxes Receivable	5,224,698	5,106,405	-118,293
Accounts Receivable	1,602,545	683,719	-918,826
Other Assets	1,670,703	1,493,028	-177,674
	<b>Asset Total</b>	<b>67,159,950</b>	<b>10,254,033</b>
Accounts Payable	9,147,799	7,284,602	-1,863,197
Deposits	1,621,844	1,655,044	33,200
Deferred Revenue	2,908,406	2,226,369	-682,036
Other Liabilities	4,320,920	4,315,479	-5,441
	<b>Liability Total</b>	<b>15,481,494</b>	<b>-2,517,474</b>
Inventory and prepaid costs	395,065	357,174	-37,891
Unassigned Fund Balance	36,092,554	38,330,422	2,237,868
Disaster Assistance	2,125,000	2,125,000	0
Subsequent year's budget	294,331	10,865,861	10,571,530
	<b>Fund Balance Total</b>	<b>51,678,457</b>	<b>12,771,507</b>
<b>Utility Fund</b>			
	<u>2010-11</u>	<u>2011-12</u>	<u>Change</u>
Cash & Investments	62,629,894	63,327,963	698,069
Accounts Receivable	4,781,751	5,010,743	228,992
Restricted Investments	12,292,643	10,388,902	-1,903,741
Land, Buildings, Equipment & Improvements	223,162,552	231,125,161	7,962,609
Accumulated Depreciation	-80,814,284	-85,795,800	-4,981,516
Construction in Progress	5,587,444	7,479,642	1,892,198
Advances to Other Funds	3,708,574	1,171,304	-2,537,270

**Components of Fund Balance/Retained Earnings/Net Assets -  
All Funds for 2010-11 and 2011-12**

<b><u>Utility Fund</u></b>	<b><u>2010-11</u></b>	<b><u>2011-12</u></b>	<b><u>Change</u></b>
Other Assets	2,225,946	1,846,129	-379,817
<b>Asset Total</b>	<b>233,574,520</b>	<b>234,554,043</b>	<b>979,524</b>
Deposits	2,927,408	3,129,064	201,656
Other Liabilities	12,951,527	12,409,971	-541,556
<b>Liability Total</b>	<b>15,878,935</b>	<b>15,539,035</b>	<b>-339,900</b>
Retained Earnings - Unreserved	208,301,534	217,312,834	9,011,300
Other Equities	7,771,757	702,175	-7,069,583
<b>Retained Earnings Total</b>	<b>216,073,291</b>	<b>218,015,008</b>	<b>1,941,717</b>
<b><u>Pension Funds</u></b>	<b><u>2010-11</u></b>	<b><u>2011-12</u></b>	<b><u>Change</u></b>
Cash & Investments	417,144,898	501,664,121	84,519,223
Accounts Receivable	904,742	430,040	-474,702
Land, Buildings, Equipment & Improvements	423,240	405,868	-17,372
Other Assets	1,003,166	1,113,750	110,584
<b>Asset Total</b>	<b>419,476,046</b>	<b>503,613,779</b>	<b>84,137,732</b>
Accounts Payable	207,617	548,032	340,415
Other Liabilities	72,313,983	82,259,996	9,946,013
<b>Liability Total</b>	<b>72,521,600</b>	<b>82,808,028</b>	<b>10,286,428</b>
Net Assets - Reserved	346,954,446	420,805,751	73,851,304
<b>Net Assets Held In Trust Total</b>	<b>346,954,446</b>	<b>420,805,751</b>	<b>73,851,304</b>
<b><u>All Other Funds</u></b>	<b><u>2010-11</u></b>	<b><u>2011-12</u></b>	<b><u>Change</u></b>
Cash & Investments	93,467,039	101,662,136	8,195,097
Taxes Receivable	416,944	432,294	15,350
Accounts Receivable	2,097,769	34,749	-2,063,020
Restricted Investments	225,128	268,669	43,542
Other Assets	1,353,243	2,191,289	838,045
<b>Asset Total</b>	<b>97,560,123</b>	<b>104,589,137</b>	<b>7,029,014</b>
Accounts Payable	268,037	707,921	439,884
Due to Other Funds	1,256,693	1,126,538	-130,155
Deposits	19,734	19,734	0
Deferred Revenue	1,126,380	457,875	-668,505
Advances from Other Funds	3,708,574	1,171,304	-2,537,270
Other Liabilities	15,935,093	9,754,972	-6,180,121
<b>Liability Total</b>	<b>22,314,512</b>	<b>13,238,344</b>	<b>-9,076,168</b>
Fund Balance - Restricted	26,294,516	34,847,440	8,552,924
Inventory and prepaid costs	469,349	464,196	-5,153
Other Equities	48,481,746	49,496,927	1,015,182
<b>Fund Balance Total</b>	<b>75,245,611</b>	<b>84,808,564</b>	<b>9,562,953</b>

## Expenditure Category Matrix For 2013-14 Budget

Allocation of Expenditures	Personnel Services	Operating Expenditure/ Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	Total
<b>General Fund</b>							
City Commission	556,241	289,967					846,208
City Manager	552,164	7,600					559,764
Human Resources	683,637	63,360	9,000				755,997
City Attorney		848,669					848,669
General Government	137,247	859,248			145,808	546,577	1,688,880
City Clerk	902,339	289,787	289,000				1,481,126
Finance	2,318,664	638,042	8,400				2,965,106
Technology Services	2,400,770	550,128	659,750				3,610,648
Police	47,850,768	4,050,831	2,522,822				54,424,421
Emergency & Disaster Relief Serv					581,010		581,010
Fire/Rescue	40,966,819	3,572,895	1,179,400				45,719,114
Early Development Centers	2,910,929	1,923,485	1,000			781,847	5,617,261
W.C.Y Administration	13,837	82,386					96,223
General Gvt Buildings	808,081	3,958,617	4,000				4,770,698
Grounds Maintenance	5,149,358	3,756,673	1,350,800				10,256,831
Purchasing/Contract Administrati	291,740	339,805					631,545
Environmental Services (Engineer	359,306	112,224	30,000				501,530
Howard C. Forman Human Servic		1,480,934					1,480,934
Recreation	4,026,845	2,179,166	50,000				6,256,011
Special Events		171,450					171,450
Walter C Young Dinner Theatre		26,214					26,214
Golf Course		2,071,404	38,000				2,109,404
Community Services	279,373	549,190			13,226		841,789
Housing Division	308,225	7,386,304					7,694,529
Planning and Economic Developm	661,358	334,867					996,225
Code Compliance	1,132,720	76,350	22,000				1,231,070
General Fund Total	112,310,421	35,619,596	6,164,172	-	740,044	1,328,424	156,162,657
% of General Fund	71.9%	22.8%	3.9%	-	0.5%	0.9%	100%
<b>Road &amp; Bridge Fund</b>							
Maintenance	388,456	3,352,252	75,000				3,815,708
Infrastructure		1,253,998					1,253,998
Transit System						285,494	285,494
Road & Bridge Fund Total	388,456	4,606,250	75,000	-	-	285,494	5,355,200
% of Road & Bridge Fund	7.3%	86.0%	1.4%	-	-	5.3%	100%
<b>HUD Grants CDBG/HOME</b>							
Community Development		847,657					847,657
Transportation		106,474					106,474
HUD Grants CDBG/HOME Total	-	954,131	-	-	-	-	954,131
% of HUD Grants CDBG/HOME	-	100.0%	-	-	-	-	100%
<b>Law Enforcement Grant</b>							
Victims of Crime Act Grant	17,918						17,918
Law Enforcement Grant Total	17,918	-	-	-	-	-	17,918
% of Law Enforcement Grant	100.0%	-	-	-	-	-	100%

### Expenditure Category Matrix For 2013-14 Budget

Allocation of Expenditures	Personnel Services	Operating Expenditure/ Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	Total
<b>Community Bus Program</b>							
Community Services		149,430					149,430
Transit System		594,090					594,090
Community Bus Program Total	-	743,520	-	-	-	-	743,520
% of Community Bus Program	-	100.0%	-	-	-	-	100%
<b>Treasury - Confiscated</b>							
Treasury Confiscated			21,753				21,753
Treasury - Confiscated Total	-	-	21,753	-	-	-	21,753
% of Treasury - Confiscated	-	-	100.0%	-	-	-	100%
<b>Justice - Confiscated</b>							
Justice Confiscated			165,815				165,815
Justice - Confiscated Total	-	-	165,815	-	-	-	165,815
% of Justice - Confiscated	-	-	100.0%	-	-	-	100%
<b>\$2 Police Education</b>							
\$2 Police Education		44,953					44,953
\$2 Police Education Total	-	44,953	-	-	-	-	44,953
% of \$2 Police Education	-	100.0%	-	-	-	-	100%
<b>FDLE - Confiscated</b>							
FDLE		6,438	17,521		4,585		28,544
FDLE - Confiscated Total	-	6,438	17,521	-	4,585	-	28,544
% of FDLE - Confiscated	-	22.6%	61.4%	-	16.1%	-	100%
<b>Older Americans Act</b>							
SW Multipurpose Center		1,270,095			95,703		1,365,798
Older Americans Act Total	-	1,270,095	-	-	95,703	-	1,365,798
% of Older Americans Act	-	93.0%	-	-	7.0%	-	100%
<b>Debt Service</b>							
General Debt Service				26,685,611			26,685,611
Debt Service Total	-	-	-	26,685,611	-	-	26,685,611
% of Debt Service	-	-	-	100.0%	-	-	100%



## Expenditure Category Matrix For 2013-14 Budget

Allocation of Expenditures	Personnel Services	Operating Expenditure/ Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	Total
<b>Utility Fund</b>							
General Debt Service				1,050,961			1,050,961
Utilities Admin Services	1,594,533	3,609,857					5,204,390
Non-Departmental Expense	40,000	16,174,504			53,091		16,267,595
Sewer Collection	483,741	1,528,571	1,655,000				3,667,312
Sewer Treatment Plant	782,428	10,854,293	4,890,000				16,526,721
Water Plants	1,203,590	2,993,982	425,160				4,622,732
Water Distribution	427,133	961,193	580,000				1,968,326
Utility Fund Total	4,531,425	36,122,400	7,550,160	1,050,961	53,091	-	49,308,037
% of Utility Fund	9.2%	73.3%	15.3%	2.1%	0.1%	-	100%
<b>Public Insurance Fund</b>							
Self Insurance	108,818	21,945,284					22,054,102
Public Insurance Fund Total	108,818	21,945,284	-	-	-	-	22,054,102
% of Public Insurance Fund	0.5%	99.5%	-	-	-	-	100%
<b>Wetlands Trust Fund</b>							
Mitigation Trust		16,500					16,500
Wetlands Trust Fund Total	-	16,500	-	-	-	-	16,500
% of Wetlands Trust Fund	-	100.0%	-	-	-	-	100%
<b>General Pension Trust Fund</b>							
Post Employment Benefits		9,087,000					9,087,000
General Pension Trust Fund Tot	-	9,087,000	-	-	-	-	9,087,000
% of General Pension Trust Fun	-	100.0%	-	-	-	-	100%
<b>Fire &amp; Police Pension Trust Fund</b>							
Post Employment Benefits		28,680,000					28,680,000
Fire & Police Pension Trust Fun	-	28,680,000	-	-	-	-	28,680,000
% of Fire & Police Pension Trust	-	100.0%	-	-	-	-	100%
<b>Other Post Employment Benefits</b>							
Post Employment Benefits	2,200	8,896,267					8,898,467
Other Post Employment Benefit	2,200	8,896,267	-	-	-	-	8,898,467
% of Other Post Employment Be	0.0%	100.0%	-	-	-	-	100%
<b>TOTAL</b>	117,359,238	147,992,434	13,994,421	27,736,572	893,423	1,613,918	309,590,006
% OF BUDGET	37.9%	47.8%	4.5%	9.0%	0.3%	0.5%	100%

**City of Pembroke Pines, Florida**  
**Transfers Matrix 2013-14 Budget**

<b>Fund</b>	<b>Transfer From</b>	<b>Transfer To</b>
General Fund	1,328,424	-
Road & Bridge Fund	285,494	-
Debt Service	-	118,068
Older Americans Act	-	428,509
Charter Middle Schools	-	781,847
Community Bus Program	-	285,494
	<b>\$1,613,918</b>	<b>\$1,613,918</b>

### Projected Changes in Fund Balances - Fund 1 General Fund

The General Fund is used to account for all the financial resources of the City that are not required to be accounted for in another fund. It is the chief operating fund of the City.

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	% of Total	% Change from 2012-13
<b>Beginning Fund Balance</b>	<b>\$ 38,587,806</b>	<b>38,906,949</b>	<b>51,678,457</b>	<b>47,244,582</b>		
<b>Revenues/Sources</b>						
Ad Valorem Taxes	45,839,333	45,704,600	45,684,608	47,723,555	30.6%	4.5%
General Sales & Use Taxes	2,269,110	2,342,079	2,269,158	2,342,079	1.5%	3.2%
Public Service Taxes	9,054,064	9,373,000	9,768,000	10,133,000	6.5%	3.7%
Communication Services Tax	937,398	1,108,564	1,078,000	835,000	0.5%	(22.5%)
Local Business Tax	3,045,727	3,166,530	3,108,000	3,239,000	2.1%	4.2%
Franchise Fees	11,641,765	11,240,948	13,575,759	14,007,000	9.0%	3.2%
Building Permits	430,216	408,853	319,366	314,800	0.2%	(1.4%)
Intergovernmental Revenue	11,427,969	11,786,690	11,919,636	12,620,311	8.1%	5.9%
Special Assessments	20,633,100	20,758,230	20,146,021	21,762,212	13.9%	8.0%
Charges for Services	29,743,337	31,253,543	28,704,454	29,564,564	18.9%	3.0%
Other Licenses, Fees & Per	-	800	200	3,500	-	1650.0%
Fines & Forfeitures	1,685,888	2,525,896	936,660	980,100	0.6%	4.6%
Investment Income	421,640	1,152,855	659,100	998,520	0.6%	51.5%
Miscellaneous Revenues	605,851	739,292	313,049	269,525	0.2%	(13.9%)
Rents & Royalties	11,593,218	11,146,194	12,025,653	11,369,491	7.3%	(5.5%)
Capital Lease Proceeds	-	-	590,327	-	-	(100.0%)
<b>Total Revenues</b>	<b>149,328,616</b>	<b>152,708,074</b>	<b>151,097,991</b>	<b>156,162,657</b>	<b>100.0%</b>	<b>3.4%</b>
<b>Expenditures/Uses</b>						
General Government Service	17,838,965	17,731,145	22,002,681	20,590,753	13.3%	(6.4%)
Public Safety	93,540,078	93,188,160	100,104,973	101,955,615	65.8%	1.8%
Physical Environment	2,463,390	2,424,402	8,840,469	10,256,831	6.6%	16.0%
Economic Environment	7,158,090	7,042,988	7,601,544	7,694,529	5.0%	1.2%
Human Services	5,258,289	5,149,919	5,927,747	5,773,426	3.7%	(2.6%)
Culture-Recreation	14,105,501	13,294,886	9,797,505	8,563,079	5.5%	(12.6%)
<b>Total Expenditures</b>	<b>140,364,313</b>	<b>138,831,499</b>	<b>154,274,919</b>	<b>154,834,233</b>	<b>100.0%</b>	<b>0.4%</b>
Excess (Deficit) of Revenues over Expenditures	8,964,303	13,876,576	(3,176,928)	1,328,424		
Transfers Out	(8,645,158)	(1,105,068)	(1,256,947)	(1,328,424)		
<b>Ending Fund Balance</b>	<b>\$ 38,906,951</b>	<b>51,678,457</b>	<b>47,244,582</b>	<b>47,244,582</b>		
Less Nonspendable						
Inventory and prepaid costs	397,065	357,174	357,174	357,174		
Less Assigned						
Disaster Assistance	2,125,000	2,125,000	2,125,000	2,125,000		
Subsequent year's budget	294,331	10,865,861	10,865,861	10,865,861		
Unassigned Fund Balance	36,090,554	38,330,422	33,896,547	33,896,547		
<b>% of Expenses</b>	<b>26%</b>	<b>28%</b>	<b>22%</b>	<b>22%</b>		

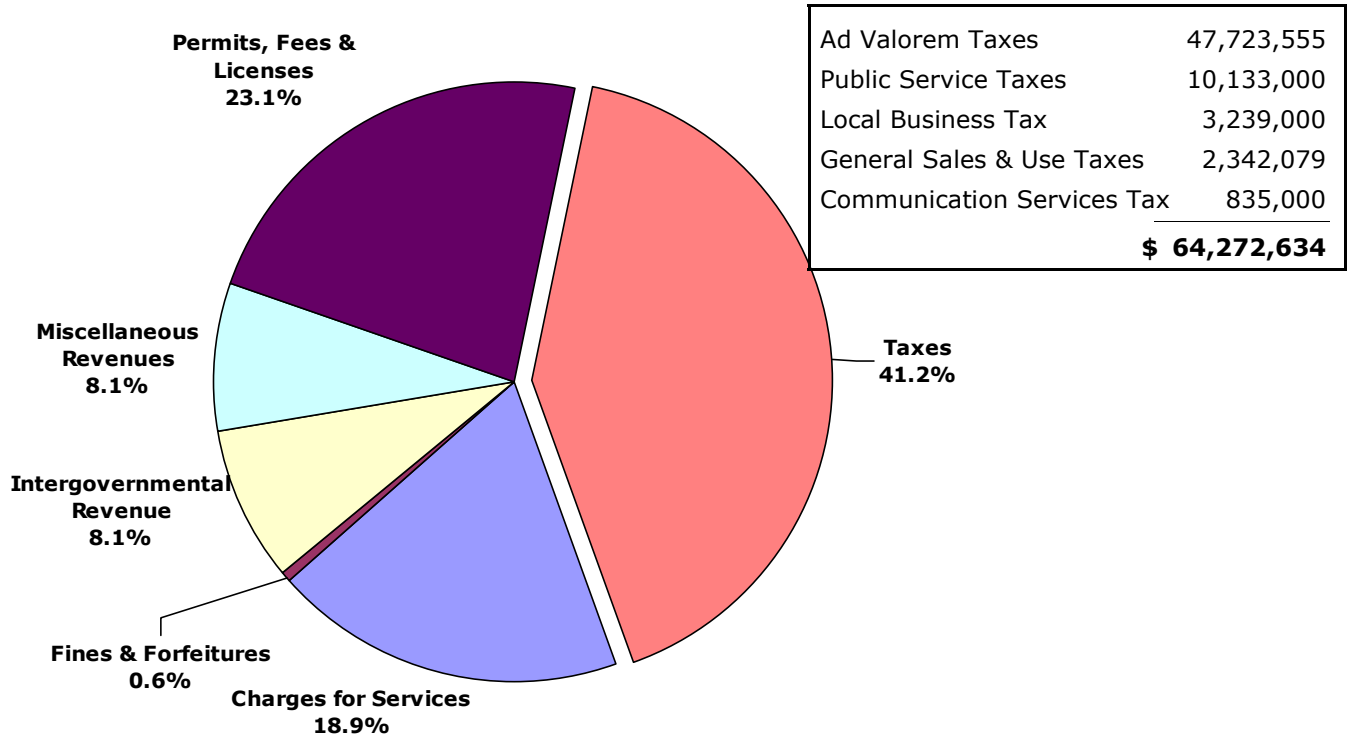
#### Note:

Fiscal Year 2011-12 ended with an operating surplus of \$12.8 million, after transfers totaling \$1.0 million in Early Development Center (EDC) profits to the Charter Middle School.

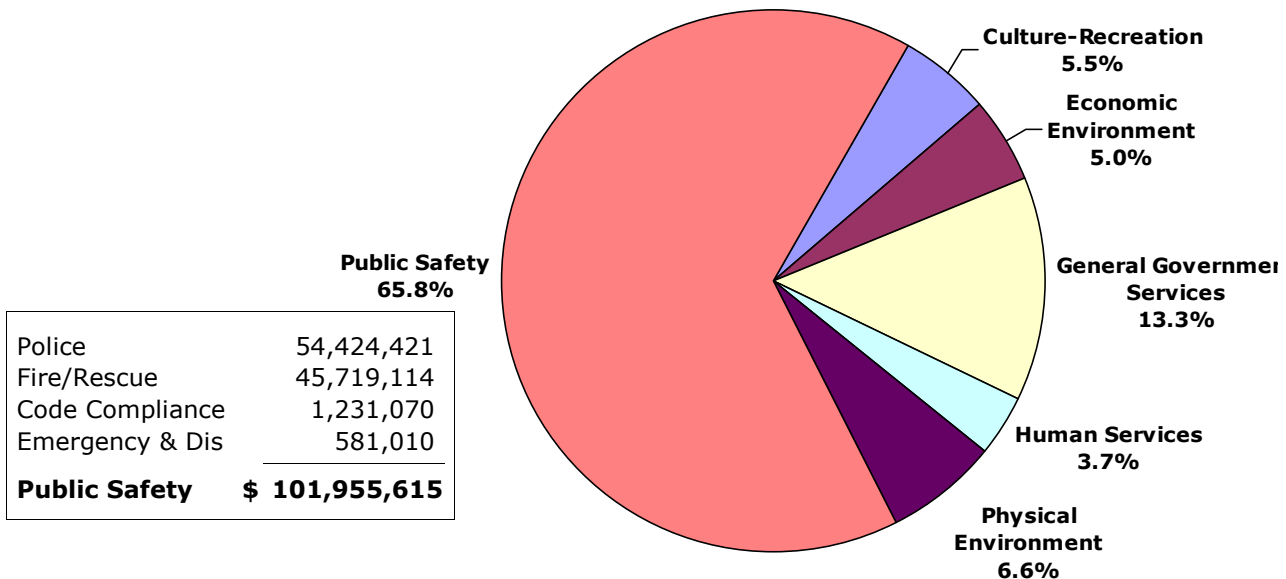
The Fiscal Year 2012-13 fund balance is expected to decrease by \$4.4 million. Revenues in 2012-13 are expected to remain relatively flat overall, with a large increase in Franchise Fees (\$2.3 million) partially offsetting a \$2.5 million decline in Charges for Services, the latter created mainly by cessation of a public-safety service contract with a neighboring township. The unassigned portion of the general-fund balance as a percentage of annual expenditures declines to 22% from 28% at the end of 2012-13.

The 2013-14 budget was balanced with estimated budget savings of \$2.5 million. Of this amount \$0.7 million relates to function sourcing of utilities and facilities operations, \$0.2 million in connection with switching the source of the transportation subsidy, and \$0.1 million from the School Board of Broward County. The remaining \$1.5 million is expected to be covered with the fiscal year 2012-13 surplus.

### General Fund Revenues



### General Fund Expenditures



**Projected Changes in Fund Balances - Fund 51 Wetlands Mitigation Trust Fund**

This permanent trust fund exists to account for funds donated by developers that are used to maintain and administer wetlands located in the City.

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	% of Total	% Change from 2012-13
<b>Beginning Balance</b>	\$ 582,509	574,475	560,539	580,039	-	-
<b>Revenues/Sources</b>						
Investment Income	1,516	1,695	36,000	1,700	100.0%	(95.3%)
Total Revenues	1,516	1,695	36,000	1,700	100.0%	(95.3%)
<b>Expenditures/Uses</b>						
Physical Environment	9,550	15,631	16,500	16,500	100.0%	-
Total Expenditures	9,550	15,631	16,500	16,500	100.0%	-
Excess (Deficit)	(8,034)	(13,936)	19,500	(14,800)		
Transfers In	-	-	-	-		
Transfers Out	-	-	-	-		
<b>Ending Balance</b>	<b>\$ 574,475</b>	<b>560,539</b>	<b>580,039</b>	<b>565,239</b>		
<b>Percent Change</b>	<b>-</b>	<b>(2.4%)</b>	<b>3.5%</b>	<b>(2.6%)</b>		

**Note(s):**

In 1992 the City entered into an agreement with the Florida Wetlandsbank™ (FW) whereby the City granted FW a license to develop a Wetlands Mitigation Bank at a site comprised of approximately 450 acres located in the Chapel Trail Preserve. That agreement, which ended in 2004, established the first Wetland Mitigation Bank in Florida and the second in the nation.

FW's responsibilities included designing, permitting, and constructing the ecosystem; maintaining and monitoring the wetlands for a five-year period once construction was completed; and the sales and marketing of the mitigation credits. In 2005 the City assumed full responsibility and maintenance for the wetlands.

The City now owns various sites totaling approximately 620 acres of wetlands of which 502 are maintained by the Trust Fund.

The City is required to maintain the wetlands by spending only the investment income. The fund balance for Fiscal Year 2012-13 was projected to increase by \$19,500 as a result of a proposed expansion of investment options available to the fund, which was not approved. The fund balance at September 30, 2014, is expected to decline by \$14,800.

**Projected Changes in Fund Balances - Fund 201 Debt Service Fund**

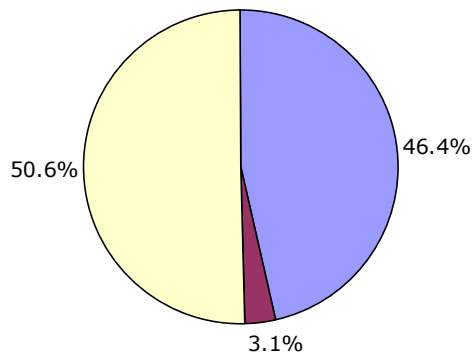
The Debt Service Fund accounts for the revenues and expenditures resulting from the City's outstanding debt obligations.

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	% of Total	% Change from 2012-13
<b>Beginning Balance</b>	\$ 14,117,762	14,474,824	14,252,977	14,395,989	-	-
<b>Revenues/Sources</b>						
Ad Valorem Taxes	5,459,564	5,441,632	5,443,121	5,425,287	20.3%	(0.3%)
Public Service Taxes	1,778,293	1,786,960	1,784,705	1,645,299	6.1%	(7.8%)
Communication Services Ta	6,422,409	6,441,091	6,440,111	6,469,959	24.2%	0.5%
Franchise Fees	813,440	816,072	813,605	818,003	3.1%	0.5%
Investment Income	125,127	125,135	102,232	96,758	0.4%	(5.4%)
Rents & Royalties	12,359,630	10,940,507	12,130,020	12,319,042	46.0%	1.6%
<b>Total Revenues</b>	<b>26,958,463</b>	<b>25,551,397</b>	<b>26,713,794</b>	<b>26,774,348</b>	<b>100.0%</b>	<b>0.2%</b>
<b>Expenditures/Uses</b>						
Debt Service	26,831,803	26,724,859	26,619,977	26,685,611	100.0%	0.2%
<b>Total Expenditures</b>	<b>26,831,803</b>	<b>26,724,859</b>	<b>26,619,977</b>	<b>26,685,611</b>	<b>100.0%</b>	<b>0.2%</b>
Excess (Deficit)	126,660	(1,173,462)	93,817	88,737		
Transfers In	230,400	961,000	49,195	118,068		
Transfers Out	-	(9,385)	-	-		
<b>Ending Balance</b>	<b>\$ 14,474,822</b>	<b>14,252,977</b>	<b>14,395,989</b>	<b>14,602,794</b>		
<b>Percent Change</b>	<b>-</b>	<b>(1.5%)</b>	<b>1.0%</b>	<b>1.4%</b>		

**Note(s):**

The fund balance of the Debt Service Fund is the result of reserves required by the various bond covenants. Bond reserves are typically funded from proceeds of the issue. In addition, the balance includes the required sinking fund amounts used to make scheduled debt service payments. Changes in fund balance are due to refunding or extinguishment of prior debt and the issuance of new debt.

The fund balance is expected to increase by \$0.1 million during 2012-13 and by another \$0.2 million at the end of 2013-14, the latter of which includes a \$0.1 million transfer from the General Fund for a capital lease purchase.

**Revenues**

■ Miscellaneous Revenues ■ Permits, Fees & Licenses □ Taxes

Property taxes of \$5.4 million will cover the debt service in 2013-14 on the \$90 million of GO bonds issued in 2004-05 and 2006-07. Miscellaneous Revenues include charges to City facilities (such as the charter schools and rental housing units), which are pledged revenues for debt service.

**Projected Changes in Fund Balances - Fund 320 Municipal Construction**

The Municipal Construction Fund accounts for financial resources used in the acquisition or construction of major capital facilities such as parks, improvements to parks, housing residences, charter schools, and various public safety facilities.

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	% of Total	% Change from 2012-13
<b>Beginning Balance</b>	\$ 27,102,188	26,005,001	28,256,048	3,939,199	-	-
<b>Revenues/Sources</b>						
Franchise Fees	2,504,647	2,537,270	783,641	-	-	(100.0%)
Intergovernmental Revenue	1,802,394	21,200	295,370	-	-	(100.0%)
Investment Income	513,139	439,613	-	-	-	-
Miscellaneous Revenues	(230,304)	998,669	167,823	387,664	100.0%	131.0%
<b>Total Revenues</b>	<b>4,589,876</b>	<b>3,996,752</b>	<b>1,246,834</b>	<b>387,664</b>	<b>100.0%</b>	<b>(68.9%)</b>
<b>Expenditures/Uses</b>						
General Government Service	338,827	21,200	9,000,000	-	-	(100.0%)
Transportation	790,773	537,649	6,908,223	-	-	(100.0%)
Economic Environment	8,777	-	-	-	-	-
Human Services	453,050	32,105	63,284	-	-	(100.0%)
Culture-Recreation	3,865,237	203,135	9,592,176	-	-	(100.0%)
<b>Total Expenditures</b>	<b>5,456,664</b>	<b>794,089</b>	<b>25,563,683</b>	<b>-</b>	<b>-</b>	<b>(100.0%)</b>
Excess (Deficit)	(866,788)	3,202,662	(24,316,849)	387,664		
Transfers In	-	9,385	-	-		
Transfers Out	(230,400)	(961,000)	-	-		
<b>Ending Balance</b>	<b>\$ 26,005,000</b>	<b>28,256,048</b>	<b>3,939,199</b>	<b>4,326,863</b>		
<b>Percent Change</b>	<b>-</b>	<b>8.7%</b>	<b>(86.1%)</b>	<b>9.8%</b>		

**Note(s):**

The Municipal Construction Fund is established on a project-length basis that spans multiple fiscal years and is used to account for revenues and expenditures during the construction or acquisition of major capital facilities and projects. The fund is financed mainly by market borrowings and negotiated contributions from developers and is not used to accumulate resources for future capital improvements.

Reductions in ending fund balance from year to year are the result of debt proceeds that were received and recorded as revenues in prior years having been spent in one or more subsequent years.

The only revenues budgeted for FY 2013-14 are municipal dedication fees, which are expected to equal those received in the first nine months of 2012-13. Investment returns might also be budgeted after the start of the fiscal year, when the amount of the beginning fund balance is known. Other revenues that are no longer budgeted in FY 2013-14 are Privilege Fees-Sewer (\$0.8 million) and funding from Broward County through its Land Stewardship Program.

No expenditures have been budgeted for the beginning of the new fiscal year. Spending plans for 2013-14 will be recognized after October 1st as revisions to the adopted spending budget and will be funded by unspent balances being carried forward from prior years and recognized at that time. To the extent recent history is a guide, expenditures (and draws on prior year surpluses) could be budgeted after October 1st to the extent of \$20 million or more.

**Projected Changes in Fund Balances Other Governmental Funds**

"Other Governmental Funds" excludes the General Fund, the Debt Service Fund, and the Municipal Construction Fund; it includes grant funds and other special revenue funds. In the aggregate, this group represents less than 3% of all the City's budgeted funds combined.

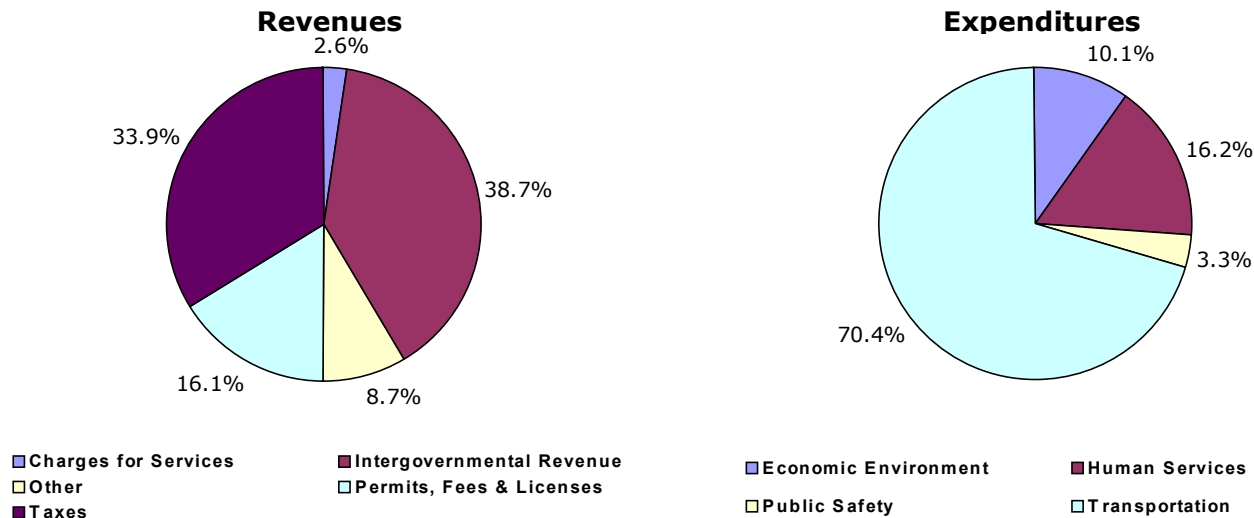
	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	% of Total	% Change from 2012-13
<b>Beginning Balance</b>	\$ 8,679,631	7,896,796	6,891,560	4,058,916	-	-
<b>Revenues/Sources</b>						
General Sales & Use Taxes	2,644,449	2,664,803	2,653,000	2,641,000	33.9%	(0.5%)
Franchise Fees	-	-	379,000	1,257,000	16.1%	231.7%
Intergovernmental Revenue	6,510,844	6,478,314	8,853,358	3,412,844	43.8%	(61.5%)
Charges for Services	200,020	200,000	200,000	200,000	2.6%	-
Fines & Forfeitures	431,443	303,278	47,294	44,953	0.6%	(4.9%)
Investment Income	78,499	83,369	205,000	92,000	1.2%	(55.1%)
Miscellaneous Revenues	133,658	198,322	197,176	146,720	1.9%	(25.6%)
<b>Total Revenues</b>	<b>9,998,913</b>	<b>9,928,085</b>	<b>12,534,828</b>	<b>7,794,517</b>	<b>100.0%</b>	<b>(37.8%)</b>
<b>Expenditures/Uses</b>						
Public Safety	618,316	815,031	2,750,001	278,983	3.3%	(89.9%)
Transportation	5,778,545	6,059,876	6,012,335	5,919,700	70.4%	(1.5%)
Economic Environment	3,492,870	3,121,679	5,524,701	847,657	10.1%	(84.7%)
Human Services	892,019	993,830	1,276,976	1,365,798	16.2%	7.0%
<b>Total Expenditures</b>	<b>10,781,750</b>	<b>10,990,416</b>	<b>15,564,013</b>	<b>8,412,138</b>	<b>100.0%</b>	<b>(46.0%)</b>
Excess (Deficit)	(782,837)	(1,062,331)	(3,029,185)	(617,621)		
Transfers In	571,094	750,973	539,842	714,003		
Transfers Out	(571,094)	(693,878)	(343,301)	(285,494)		
<b>Ending Balance</b>	<b>\$ 7,896,794</b>	<b>6,891,560</b>	<b>4,058,916</b>	<b>3,869,804</b>		
<b>Percent Change</b>	<b>-</b>	<b>(12.7%)</b>	<b>(41.1%)</b>	<b>(4.7%)</b>		

**Note(s):**

This group of funds includes the Road and Bridge Fund, grant funds and other funds with restricted revenues. Dollars for 2010-11 and 2011-12 include those of the ADA/Paratransit Fund, which was eliminated in 2012-13.

The 2012-13 projected operating deficit is \$2.8 million due mainly to: Road & Bridge (\$0.6 million), Community Bus (\$0.3 million before a balancing transfer from the Road & Bridge fund), Treasury-Confiscated (\$0.4 million), Justice-Confiscated (\$0.4 million), and FDLE (\$0.2 million). Spending in most of these funds will be supported by monies received in prior years.

The 2013-14 operating deficit of \$0.2 million is funded by use of prior year surpluses in the Justice-Confiscated fund and a \$0.4 million transfer from the General Fund to the OAA Fund. A \$0.3 million transfer from Fund 100 covers the deficit in Fund 128.





**Projected Changes in Fund Balances - Fund 471 Utility Fund**

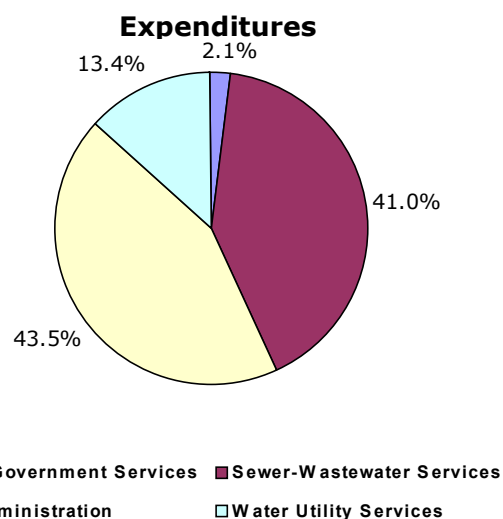
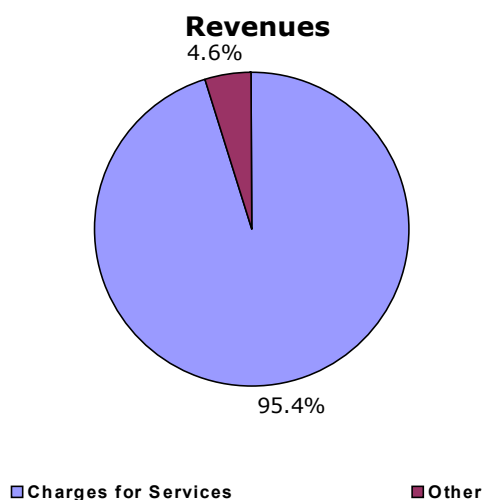
The Utility Fund accounts for all revenues and expenditures related to water and sewer services, including, but not limited to, administrative operations, maintenance, billing, and collection.

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	% of Total	% Change from 2012-13
<b>Beginning Balance</b>	\$ 215,036,893	217,666,845	218,015,008	208,933,873	-	-
<b>Revenues/Sources</b>						
Building Permits	37,664	43,518	20,000	40,000	0.1%	100.0%
Charges for Services	819,448	900,622	758,200	808,200	1.8%	6.6%
Water/Sewer Charges	40,303,087	40,979,471	41,740,000	42,191,000	95.4%	1.1%
Investment Income	(6,891,075)	1,471,592	388,000	563,000	1.3%	45.1%
Miscellaneous Revenues	101,194	3,682	6,500	8,500	-	30.8%
Water/Sewer Connection	814,432	943,627	550,000	625,000	1.4%	13.6%
Capital Contributed from De	580,228	874,122	-	-	-	-
<b>Total Revenues</b>	<b>35,764,978</b>	<b>45,216,634</b>	<b>43,462,700</b>	<b>44,235,700</b>	<b>100.0%</b>	<b>1.8%</b>
<b>Expenditures/Uses</b>						
General Government Service	88,296	418,802	1,051,637	1,050,961	2.1%	(0.1%)
Water Utility Services	4,596,991	4,900,978	7,122,181	6,591,058	13.4%	(7.5%)
Sewer-Wastewater Services	11,947,362	12,568,023	22,960,392	20,194,033	41.0%	(12.0%)
Utility Administration	24,277,496	26,980,667	21,409,625	21,471,985	43.5%	0.3%
<b>Total Expenditures</b>	<b>40,910,145</b>	<b>44,868,471</b>	<b>52,543,835</b>	<b>49,308,037</b>	<b>100.0%</b>	<b>(6.2%)</b>
Excess (Deficit)	(5,145,167)	348,163	(9,081,135)	(5,072,337)		
Transfers In	7,775,118	-	-	-		
Transfers Out	-	-	-	-		

<b>Ending Balance</b>	<b>\$ 217,666,844</b>	<b>218,015,008</b>	<b>208,933,873</b>	<b>203,861,536</b>
<b>Percent Change</b>	-	<b>0.2%</b>	<b>(4.2%)</b>	<b>(2.4%)</b>

**Note(s):**

The fund balance at the end of 2012-13 is projected to be \$208.9 million, a decline of \$9.1 million from the year's beginning balance. The fund balance is expected to decline another \$5.1 million during FY 2013-14, although \$2.2 million of that deficit supports a transfer to a reserve for future capital replacement.



Regular water and sewer charges account for 95.4% of the revenues in the Utility Fund. The remainder consists primarily of connection charges and other user fees.

Expenditures include water and sewer services, debt service, administration, and the purchase of support services from the City (payroll, I.T., etc.).

**Projected Changes in Fund Balances - Fund 504 Public Insurance**

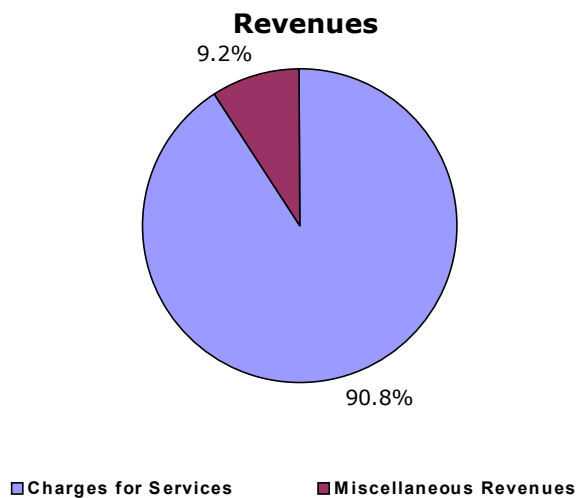
The Public Insurance Fund accounts for the receipt of intra-governmental revenues, premium payments from employees, and the payment of expenditures related to the City's self-insurance program.

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	% of Total	% Change from 2012-13
<b>Beginning Balance</b>	\$ -	-	6,542,229	6,542,229	-	-
<b>Revenues/Sources</b>						
Charges for Services	15,450,536	12,941,011	19,176,359	20,035,232	90.8%	4.5%
Investment Income	185,501	257,780	292,336	261,534	1.2%	(10.5%)
Miscellaneous Revenues	2,284,818	2,161,154	1,828,405	1,757,336	8.0%	(3.9%)
<b>Total Revenues</b>	<b>17,920,855</b>	<b>15,359,945</b>	<b>21,297,100</b>	<b>22,054,102</b>	<b>100.0%</b>	<b>3.6%</b>
<b>Expenditures/Uses</b>						
General Government Service	17,920,856	8,817,716	21,297,100	22,054,102	100.0%	3.6%
<b>Total Expenditures</b>	<b>17,920,856</b>	<b>8,817,716</b>	<b>21,297,100</b>	<b>22,054,102</b>	<b>100.0%</b>	<b>3.6%</b>
Excess (Deficit)	(1)	6,542,229	-	-		
Transfers In	-	-	-	-		
Transfers Out	-	-	-	-		
<b>Ending Balance</b>	<b>\$ (1)</b>	<b>6,542,229</b>	<b>6,542,229</b>	<b>6,542,229</b>		
<b>Percent Change</b>		<b>- 4,223,000.0%)</b>				

**Note(s):**

The Public Insurance Fund consists of health, life, workers' compensation, property, and casualty liability insurances, and the costs of administering those plans. All employees of the City, including Charter Schools, participate in the health and life insurance plans. The Charter Schools obtain their property and casualty insurance policies directly from the Florida League of Cities.

Internal charges to recover the net costs of this fund are distributed to the other funds; thus, no fund balance has traditionally been accumulated. The exception occurred in 2011-12 (an ending balance of \$6.5 million) due to the possibility of an increase resulting from the Patient Protection and Affordable Care Act and from claims for workers' compensation.



The largest sources of revenue are payments to this fund from the General Fund, the Charter Schools, and the Utility and Road/Bridge funds. Other sources are only about 9% of the total and include out-of-pocket premium payments by City employees.

**Projected Changes in Fund Balances - Fund 655 Pension - General Members**

This fund accounts for the accumulation of resources used to pay retirement benefits to the City's General Employees. The City's contribution represents the amount required to maintain the actuarial soundness of the plan as calculated annually using an investment-return assumption of 8%.

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	% of Total	% Change from 2012-13
<b>Beginning Balance</b>	\$ 115,239,001	111,628,109	128,082,287	137,952,319	-	-
<b>Revenues/Sources</b>						
Investment Income	1,625,520	21,100,797	12,064,000	10,516,000	60.4%	(12.8%)
Miscellaneous Revenues	3,570,754	3,985,040	6,931,032	6,908,908	39.6%	(0.3%)
<b>Total Revenues</b>	<b>5,196,274</b>	<b>25,085,838</b>	<b>18,995,032</b>	<b>17,424,908</b>	<b>100.0%</b>	<b>(8.3%)</b>
<b>Expenditures/Uses</b>						
General Government Service	8,807,166	8,631,660	9,125,000	9,087,000	100.0%	(0.4%)
<b>Total Expenditures</b>	<b>8,807,166</b>	<b>8,631,661</b>	<b>9,125,000</b>	<b>9,087,000</b>	<b>100.0%</b>	<b>(0.4%)</b>
Excess (Deficit)	(3,610,892)	16,454,177	9,870,032	8,337,908		
Transfers In	-	-	-	-		
Transfers Out	-	-	-	-		
<b>Ending Balance</b>	<b>\$ 111,628,109</b>	<b>128,082,287</b>	<b>137,952,319</b>	<b>146,290,227</b>		
<b>Percent Change</b>	<b>-</b>	<b>14.7%</b>	<b>7.7%</b>	<b>6.0%</b>		

**Note(s):**

Effective July 1, 2010, the General Employees Pension Plan was frozen for all collective bargaining unit members, and no additional benefits are being accrued for those employees. New members are no longer allowed to participate in the Plan, though they can participate in a 401(k) plan.

The Fiscal Year 2010-11 fund balance declined by \$3.6 million as investment returns dropped from \$11.4 million in 2009-10 to \$1.6 million in 2010-11.

The fund balance in 2011-12 increased by \$16.5 million. Investment returns exceeded those of the previous year by \$19.5 million. Furthermore, pension expense was less in the later year (\$0.2 million).

For 2012-13, investment earnings of \$12.1 million, City contributions of \$6.7 million, and \$0.2 million of employee contributions are expected to be offset by \$9.1 million of expenses, increasing the fund balance by \$9.9 million.

The surplus projected for 2013-14 is budgeted to be \$8.3 million, \$1.5 million less than the prior year's due primarily to an expected decline of that amount in investment returns.

**Projected Changes in Fund Balances - Fund 656 Pension - Fire & Police**

This fund accounts for the accumulation of resources used to pay retirement benefits to the City's firefighters and police officers. The City's contribution represents the amount required to maintain the actuarial soundness of the plan using an investment-return assumption of 8%.

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	% of Total	% Change from 2012-13
<b>Beginning Balance</b>	\$ 235,574,058	235,326,337	292,723,464	322,184,223	-	-
<b>Revenues/Sources</b>						
Investment Income	(4,039,092)	55,339,998	28,460,000	32,150,000	52.4%	13.0%
Miscellaneous Revenues	26,357,870	26,936,317	28,134,759	29,190,341	47.6%	3.8%
<b>Total Revenues</b>	<b>22,318,778</b>	<b>82,276,315</b>	<b>56,594,759</b>	<b>61,340,341</b>	<b>100.0%</b>	<b>8.4%</b>
<b>Expenditures/Uses</b>						
General Government Service	22,566,499	24,879,188	27,134,000	28,680,000	100.0%	5.7%
<b>Total Expenditures</b>	<b>22,566,499</b>	<b>24,879,188</b>	<b>27,134,000</b>	<b>28,680,000</b>	<b>100.0%</b>	<b>5.7%</b>
Excess (Deficit)	(247,721)	57,397,127	29,460,759	32,660,341		
Transfers In	-	-	-	-		
Transfers Out	-	-	-	-		
<b>Ending Balance</b>	<b>\$ 235,326,337</b>	<b>292,723,464</b>	<b>322,184,223</b>	<b>354,844,564</b>		
<b>Percent Change</b>	<b>-</b>	<b>24.4%</b>	<b>10.1%</b>	<b>10.1%</b>		

**Note(s):**

The Fire and Police Pension Fund, like that for General City employees, is a relatively young plan, which explains why pension benefit payments are low in comparison to the contributions currently being made into the plan.

The fiscal year 2010-11 fund balance reflected a deficit of \$0.2 million due largely to a \$4.0 million loss in investment returns.

The fiscal year 2011-12 fund balance increased by \$57.4 million thanks to a favorable upswing of \$59.4 million in investment returns partially offset by a \$2.3 million increase in pension cost.

The projected 2012-13 surplus of \$32.7 million includes a City contribution of \$22.9 million. The \$32.7 million surplus projected for 2013-14 includes a City contribution of \$23.9 million. Both years are expected to increase the fund balance by 10.1%, compounding.

**Projected Changes in Fund Balances - Fund 657 Other Post Employment Benefits**

This fund accounts for the accumulation of resources for the payment of health and life insurance benefits to retirees. The City contribution represents the amount required to maintain the actuarial soundness of the plan.

	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget	% of Total	% Change from 2012-13
<b>Beginning Balance</b>	\$ 19,942,156	26,294,516	34,847,440	40,614,265	-	-
<b>Revenues/Sources</b>						
Investment Income	(637,227)	4,431,389	3,712,065	3,710,000	27.9%	(0.1%)
Miscellaneous Revenues	12,214,922	10,375,279	10,124,730	9,592,000	72.1%	(5.3%)
<b>Total Revenues</b>	<b>11,577,695</b>	<b>14,806,668</b>	<b>13,836,795</b>	<b>13,302,000</b>	<b>100.0%</b>	<b>(3.9%)</b>
<b>Expenditures/Uses</b>						
General Government Service	5,225,335	6,253,744	8,069,970	8,898,467	100.0%	10.3%
<b>Total Expenditures</b>	<b>5,225,335</b>	<b>6,253,745</b>	<b>8,069,970</b>	<b>8,898,467</b>	<b>100.0%</b>	<b>10.3%</b>
Excess (Deficit)	6,352,360	8,552,924	5,766,825	4,403,533		
Transfers In	-	-	-	-		
Transfers Out	-	-	-	-		
<b>Ending Balance</b>	<b>\$ 26,294,516</b>	<b>34,847,440</b>	<b>40,614,265</b>	<b>45,017,798</b>		
<b>Percent Change</b>	<b>-</b>	<b>32.5%</b>	<b>16.5%</b>	<b>10.8%</b>		

**Note(s):**

By the GASB accounting standards required for governmental entities, the City is required to fund its health and life insurance costs for retirees over the working life of the employee, similar to that of a pension fund. The plan includes employees of the City's Charter Schools. The Other Post Employment Benefits (OPEB) Fund remains a relatively young plan, which explains why current claims are lower than the contributions being made into the plan. The OPEB benefit has been discontinued for bargaining members of the General Employees Union who retire after July 1, 2010.

The fund balance increased by \$11.4 million in 2009-10, an increase larger than the prior year's despite the discontinuation of the OPEB benefit to bargaining members of the General Employees Union who retire after July 1, 2010. Some of the increase resulted from an additional year-end contribution from the General Fund of \$5.0 million in excess of the Annual Required Contribution.

The fund balance for fiscal year 2010-11 increased by \$6.4 million. Investment returns incurred a loss of \$0.6 million for the year, while expenses were well below budgeted levels. Fiscal Year 2011-12 also showed an increase as investment income recovered, although expenses also increased significantly (\$1.0 million, 20%).

The fund balance in fiscal year 2012-13 is expected to increase by \$5.8 million. The City's contribution of \$9.4 million is expected to be \$0.2 million more than that of the prior year. Expenditures are expected to increase by \$1.8 million over 2011-12 due mainly to anticipated increases in health claims.

Investment returns for 2013-14 are projected to be basically the same as those of 2012-13. Expenditures are expected to increase about 10% (\$0.8 million), and the fund balance to be augmented by \$4.4 million.

## SOURCE OF REVENUE DOLLARS: GENERAL FUND

### Adopted Budget 2013-14



(5)	(6)	(8)	(7)	(2)	(1)	(9)	(4)	(3)
Rents & Royalties	Inter-gov'tal	Other	Public Service Taxes	Charges for Services	Ad Valorem Taxes	Investments Local Bus Taxes	Franchise Fees	Special Assessments
\$0.07	\$0.08	\$0.03	\$0.06	\$0.19	\$0.31	\$0.03	\$0.09	\$0.14

## GENERAL FUND REVENUES

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Working Budget	2013-14 Adopted Budget
(1) Ad Valorem Taxes	\$ 45,839,333	\$ 45,704,600	\$ 45,684,608	\$ 47,723,555
(2) Charges for Services	29,743,337	31,253,543	28,704,454	29,564,564
(3) Special Assessments	20,633,100	20,758,230	20,146,021	21,762,212
(4) Franchise Fees	11,641,765	11,240,948	13,575,759	14,007,000
(5) Rents & Royalties	11,593,218	11,146,194	12,025,653	11,369,491
(6) Intergovernmental Revenue	11,427,969	11,786,690	11,919,636	12,620,311
(7) Public Services Taxes	9,054,064	9,373,000	9,768,000	10,133,000
(8) General Sales & Use Taxes	2,269,110	2,342,079	2,269,158	2,342,079
(8) Fines & Forfeitures	1,685,888	2,525,897	936,660	980,100
(8) Communication Services Tax	937,398	1,108,564	1,078,000	835,000
(8) Building Permits	430,216	408,853	319,366	314,800
(8) Miscellaneous Revenues	605,851	740,092	903,576	273,025
(9) Investment Income	421,640	1,152,855	659,100	998,520
(9) Local Business Tax	3,045,727	3,166,530	3,108,000	3,239,000
	<b>149,328,616</b>	<b>152,708,075</b>	<b>151,097,991</b>	<b>156,162,657</b>

## USE OF REVENUE DOLLARS: GENERAL FUND Adopted Budget 2013-14



(1)  
Police  
\$0.35

(2)  
Fire & Rescue  
\$0.29

(3)  
Parks  
& Rec  
\$0.05

(4)  
Public  
Services  
\$0.11

(5)  
Comm.  
Services  
\$0.05

(6)  
Gen  
Gov't  
\$0.02

(7)  
Educa-  
tion  
\$0.04

(8)  
Tech.  
Svcs.  
\$0.02

(9)  
Other  
\$0.09

## GENERAL FUND EXPENDITURES

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Working Budget	2013-14 Adopted Budget
(1) Police	\$ 47,021,360	\$ 47,472,376	\$ 51,811,846	\$ 54,424,421
(2) Fire & Rescue	45,467,466	44,748,957	47,095,087	45,719,114
(3) Parks & Recreation	14,105,501	13,294,886	9,797,505	8,563,079
(4) Public Services	8,752,449	8,845,157	16,417,270	17,641,538
(5) Community Services	7,914,774	7,820,696	8,447,682	8,536,318
(6) General Government	10,903,678	2,438,954	3,864,281	2,366,113
(7) Education (EDCs)	4,292,220	5,165,788	5,735,688	5,617,261
(8) Technical Services	2,694,570	2,550,046	3,263,355	3,610,648
(9) Planning	731,011	645,842	869,733	996,225
(9) Finance	2,708,756	2,513,838	2,955,522	2,965,106
(9) Legislative/Executive/Legal	1,804,089	1,989,848	2,182,781	2,254,641
(9) City Clerk	1,088,048	1,000,212	1,187,234	1,481,126
(9) Human Resources	474,298	483,141	705,842	755,997
(9) Code Compliance	1,051,252	966,826	1,198,040	1,231,070
	<b>149,009,472</b>	<b>139,936,567</b>	<b>155,531,866</b>	<b>156,162,657</b>



## City Commission

### Mission

To represent the public interest, promote prompt, courteous responses to citizen problems and concerns, provide clear leadership and direction, and assure the present and future fiscal integrity of the City.

### Goals

The Mayor and Commissioners of the City of Pembroke Pines are dedicated to serving the broad needs of our citizenry. We pledge to accomplish this by providing careful and responsible judgment in the exercise of our legislative duties. We also understand that we are the people's representatives in setting policies and in determining levels and priorities of programs and expenditures. Our goal is to guide the City along a path that allows for the most effective use of available resources. In this way, we can make possible a better quality of life for all, while giving each individual citizen the opportunity to be an important part of our future.

### Objectives

To meet the needs and concerns of the residents and businesses of the City of Pembroke Pines with effective representation and legislation.

### Major Functions and Activities

The City is divided into four geographical districts for the purpose of electing the four Commissioners. Each Commissioner represents a specific district but votes on all issues brought before the body. Terms of service for all Commissioners are four years with only two district seats coming up for election every two years.

The Mayor is elected at-large (by all districts), serves a term of four years, and presides over Commission meetings.

The City Commission is the deliberative body of the City government. The individual Commissioners may propose policies or procedures for consideration by the entire body. They are also charged with considering proposals from the citizens or those brought forward by the Administration.

It is the responsibility of the Mayor and Commissioners to deliberate on all issues facing the City and then to render decisions that will establish laws, direct and influence policy, determine levels of service, and set a path that will lead to the best

quality of life for our community.

Individual citizens or interest groups have access to the Mayor and Commissioners through a variety of avenues. They may be heard either by making direct contact, by expressing their concerns before the City's Committees and Boards, by indirect contact through the various City departments or the City Manager's office, or through e-mail at the City's website, [www.ppines.com](http://www.ppines.com).

### Budget Highlights

This is a status quo budget, which reflects a \$52,000 or 6.5% increase over the 2012-13 working budget. The increase is attributable to appropriations for benefit costs.

### Accomplishments

Continued developing plans for City Center to ensure the greatest benefit aesthetically, economically, and financially for the City.

Addressed the fiscal challenges presented in the preparation of the 2013-14 City budget and Charter School budget.

Approved numerous Resolutions, Ordinances, and contracts in order to improve the quality of life of the residents.

Addressed changes proposed by other agencies that had potential safety concern for our residents.

Sold 10.5 acres of land to Pines City Center Residences Phase II LLC.

Conducted numerous Public Hearings and Town Hall meetings on topics such as:

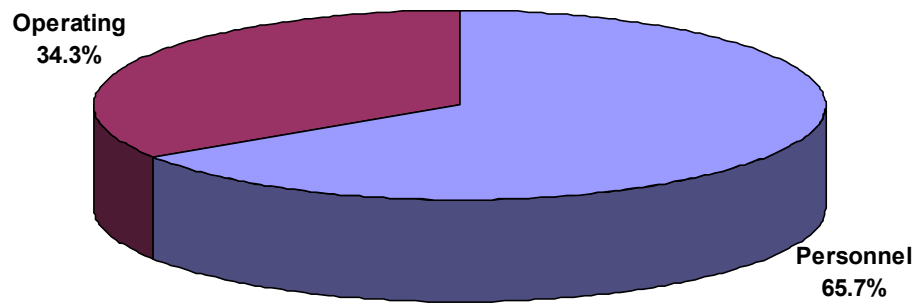
- The status and plans for the General Obligation Bond projects
- State funding of charter schools



## City Commission Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of ordinances adopted during the year	21	35	37	25	35	35
Number of resolutions adopted during the year	43	45	37	35	50	50

### City Commission - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	262,455	267,798	271,019	271,019
Benefits	210,894	177,170	233,638	285,222
<b>Personnel Subtotal</b>	<b>473,349</b>	<b>444,968</b>	<b>504,657</b>	<b>556,241</b>
Operating				
Other Contractual Services	-	232,981	250,000	250,000
Travel Per Diem	18,992	16,935	24,000	24,000
Other Current Charges and Obligation	356	-	375	375
Office Supplies	1,319	1,914	1,500	1,500
Operating Supplies	-	-	100	100
Publications and Memberships	13,694	13,638	13,992	13,992
<b>Operating Subtotal</b>	<b>34,360</b>	<b>265,468</b>	<b>289,967</b>	<b>289,967</b>
<b>Total</b>	<b>507,710</b>	<b>710,436</b>	<b>794,624</b>	<b>846,208</b>

Position Title	2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
11001 Mayor	1	1	1	1
11002 Vice - Mayor	1	1	1	1
11003 Commissioner	3	3	3	3
12884 Executive Assist	1	1	1	1
13682 P/T Executive Assistant	1	1	1	1
Total				
Full-time	1	1	1	1
Part-time	6	6	6	6



## City Manager

### Mission

The City Manager's office is dedicated to effective professional management of the City of Pembroke Pines. We undertake this purpose with the knowledge that we stand as the vital connecting link between the Legislative Body (Mayor and Commissioners) and the various City departments that provide services to our City.

### Goals

To provide capable and inspiring administrative leadership for the City staff; to make day-to-day decisions that allow for the most effective use of available resources; and, most importantly, to operate in a manner that improves and enhances the quality of life in our community.

### Objectives

Work with the Mayor and Commissioners toward accomplishing their goals for the continuing development of the City of Pembroke Pines Charter School plan.

Improve the skills and knowledge of City employees through a city-wide program of training and education.

Provide the Mayor and Commissioners with professional and comprehensive support in examining and analyzing issues of importance.

Provide professional guidance to the City Commission for the development of the land acquired to create a true City Center for Pembroke Pines.

Provide technical expertise and advice to the Commission in order to advantageously pursue the various projects outlined in the \$100,000,000 bond referendum passed by the voters in March of 2005.

### Major Functions and Activities

The City Manager proposes the budget and tax and fee schedules and monitors income and expenditures to assure sound fiscal policies. He sets programs and procedures that are tailored toward implementing the policies that the Mayor and Commissioners have established for the City.

The City Manager's office is the liaison between the administrative functions of the City and the legislative body. The City Manager makes final decisions on the hiring, promotion, suspension, or termination of non-

Charter personnel. He oversees the preparation of City Commission Agendas, directs and controls the activities of the City's various departmental entities, establishes an innovative and cohesive vision for the City's employees, and provides assistance to the Mayor and Commission in their efforts to plan and guide the City's future.

### Budget Highlights

The City Manager's office, under the direction of the City Commission, successfully presented a City-wide budget that addresses the needs of the residents. As the City moves forward, the City Manager was faced with comparable challenges from last year in completing the 2013-14 budget. The main budget challenge faced this year is the funding of capital replacements.

In the Manager's division, itself, the total budget is increasing about \$26,000. Masked in the total is a shift of about \$100,000 from operating expense to personnel expense due largely to the annualized return of this portion of the City Manager's salary, benefits, and expense allowances from an independent contractor (non-personnel) expense to an employee status.

### Accomplishments

Regionalized 911 system

Negotiated contracts with all bargaining units

Oversaw the completion of additional projects that were funded by the \$90 million of General Obligation Bonds.

Continued to seek additional funding for the award-winning Charter School System.

Developed ideas and proposals to address the City's compliance with the Alternative Water Supply mandate.

Held workshops that provided additional information to the City Commission on various agenda items and City-related topics such as the

- ~ Utility rate study
- ~ Charter school budget
- ~ Water security deposit
- ~ Civic-center business plan and proposed concept
- ~ Commission Auditor's risk assessment plan for FY2012-13

## City Manager Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of resolutions reviewed	43	45	40	50	50	45
Number of ordinances reviewed	21	30	38	35	35	30
<b>Effectiveness</b>						
% of General Fund actual revenues to budgeted revenues	99.3%	100.0%	100.0%	100.0%	100.0%	100.0%
% of General Fund actual expenditures to budgeted expenditures	94.6%	100.0%	92.1%	100.0%	100.0%	100.0%
Total direct debt as a % of property market value	4.4%	4.6%	4.4%	4.5%	4.5%	4.1%
Debt service as a % of General Fund expenditures	18%	18%	19%	18%	18%	17%
Direct debt per capita	\$2,401	\$2,549	\$2,336	\$2,512	\$2,370	\$2,451
% of principal retired in 10 years	37%	30%	36%	33%	36%	38%
Unassigned Fund Balance as a % of annual General Fund expenditures ^	25.6%	22.0%	27.6%	24.0%	21.0%	25.0%
Charter School FCAT Scores for:						
Elementary School	629	625	609	630	630	630
Middle School	661	625	726	630	730	730
High School	568	575	581	600	600	600
FSU Elementary	660	625	608	630	630	630
<b>Efficiency</b>						
Percent change in adopted millage rate compared to rolled-back operating millage rate	-1.89%	-1.89%	0.00%	0.91%	4.47%#	4.33%
Per Capita City Service Cost compared to prior years (in current dollars)	\$ 929	*	\$ 906	*	\$1,030	\$1,000

^ The City's Fund Balance Policy, effective September, 2011, states that the minimum level of Unassigned Fund Balance at the end of each year shall not be less than 10% of the following year's projected budgeted expenditures.

\* New measure - no goal projected; transfers and hurricane-related expenses are excluded.

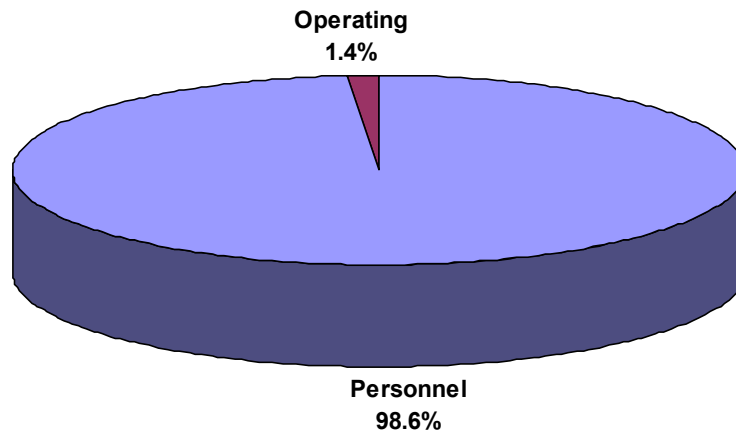
# Percent annual change in per capita Florida personal income.

## CITY MANAGER

### Organizational Chart



### City Manager - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	158,528	156,983	348,857	468,147
Benefits	54,116	39,752	79,409	84,017
Personnel Subtotal	212,644	196,735	428,266	552,164
Operating				
Other Contractual Services	234,460	234,460	97,692	-
Travel Per Diem	-	-	2,200	3,000
Repair and Maintenance Services	199	211	600	600
Office Supplies	941	1,000	1,800	1,000
Publications and Memberships	252	68	2,930	3,000
Operating Subtotal	235,852	235,739	105,222	7,600
<b>Total</b>	<b>448,496</b>	<b>432,474</b>	<b>533,488</b>	<b>559,764</b>

Position Title	2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
11005 City Manager	-	-	1	1
12516 Assistant City Manager	0.5	0.5	0.5	0.5
13150 P/T Administrative Coordinator I	-	-	-	1
13682 P/T Executive Assistant	1	1	1	1
13685 P/T Clerical Aide	2	2	2	1
Total				
Full-time	0.5	0.5	1.5	1.5
Part-time	3	3	3	3



## Planning and Economic Development

### Mission

To utilize all available resources, especially information technology, to measure, plan, and guide the City's growth in a manner that is reflective of the vision of its citizens and their chosen representatives.

### Goals

To constantly examine data, analyze trends, and apply our professional skills toward providing information that will facilitate the formation of that vision.

To provide the necessary information to all relevant parties in a manner that is reflective of the vision of its citizens and their chosen representatives.

### Objectives

Staff meetings of the Planning and Zoning Board, Board of Adjustment, Economic Development Board, Landscape Advisory Board, and other Committees/Boards as needed.

Process and prepare reports, graphics, public notices, agendas, and supporting documentation for the following: public hearings, workshops, text amendments to the Zoning Code or Comprehensive Plan, change of zoning district (rezoning), modifications to Developments of Regional Impacts (DRI's), Future Land-Use Map and text amendments, plats, and site plans.

Monitor and update the Comprehensive Plan and Future Land Use Map pursuant to updates of the Broward County Land Use Plan, State Statutes, and the recommendations in the Comprehensive Plan Evaluation and Appraisal Report as approved by the State of Florida, Department of Economic Opportunity (DEO).

Collect data as needed for the next Comprehensive Plan Evaluation and Appraisal Report.

Prepare updates as needed to the water supply plan in order to comply with State of Florida, Department of Economic Opportunity Water Supply Planning Requirements of the Comprehensive Plan.

Provide annual updates to the Capital Improvement Element for adoption and transmittal to DEO as required by State Statutes.

Provide intergovernmental coordination services to ensure the City's planning interests are represented on a county-wide and regional basis by attending

technical planning meetings/workshops and participating in Development of Regional Impact sufficiency review meetings.

Participate with the Broward County School Board and other municipalities in implementing the Unified Inter-local Agreement and public school concurrency as required by the State of Florida DEO.

Maintain and manage the City's Geographic Information system (GIS) mapping functions, which serves many other City departments, Advisory Boards, and the City Commission.

Review zoning and land development codes annually and update for compliance with comprehensive plan policies and existing conditions.

Provide data and analysis to identify areas and needs of the eastern portion of the city for redevelopment activities.

Coordinate with the Community Redevelopment Associates of Florida (CRA) to implement and monitor Federal and State Housing and nonresidential rehab programs.

Coordinate and assist the Code Compliance Department with property research and other technical support, attend Special Magistrate meetings as needed to provide witness testimony on behalf of the City, and offer recommendations on code compliance resolutions.

Support the City's businesses through networking, seminars, educational events, workshops, and partnerships with the Chamber of Commerce.

Attract and recruit businesses to diversify the city's economy and promote job growth through partnerships with the Chamber of Commerce and Greater Fort Lauderdale Broward Alliance.

Support businesses throughout the development process.

Utilize the City's cable channel and web site to improve public education and outreach programs.

### Major Functions and Activities

The Planning and Economic Development Division coordinates economic development, planning, zoning, landscaping, and GIS functions. Division staff also provides technical assistance to the Economic Development Board and coordinates Board activities



## Planning and Economic Development

with the City Commission, other Boards, and the Chamber of Commerce.

The Division is responsible for providing technical assistance to City Boards and, through the City Manager, providing the Mayor and the City Commission with alternative options for overall development and redevelopment.

Coordinates the City's review processes in order to ensure that the goals of the City Commission are reflected in the overall design of projects and actual building construction. This is accomplished through the enforcement of the City's Comprehensive Planning and Zoning Ordinance and its management of the Development Review Committee process.

Continuously updates long-term planning documents as required by State Statute.

Emphasizes redevelopment activities and associated studies and document preparation.

Prepares feasibility and other studies as requested by the City Boards and Commission.

Provide support to the City's business community.

### Budget Highlights

Implementation of Eastern Redevelopment Programs including the commercial rehabilitation program.

Conduct business seminars and activities to support the business community

Continue providing the City Manager's office with updated economic development marketing data relative to the City and County

Continue to work with City Manager in marketing City owned properties for sale.

Expansion of Shop Local Program in coordination with the Chamber of Commerce.

Continue the business outreach program in coordination with the Chamber of Commerce to welcome businesses into the City.

Coordinate with Public Services in the implementation of the Streetscape Program

Coordinate the Neighborhood Stabilization Program (NSP-3) with the CRA, which will assist people to acquire and rehabilitate foreclosed homes.

Update sections of the Code of Ordinances as recommended by the Planning and Zoning Board, Board of Adjustment, and Landscape Advisory Board.

Implementation of the Landscape Inspection Program

### Accomplishments

Reviewed and processed the third amendment to the City Center Local Activity Center land-use designation to make it more marketable.

Created a business outreach program with the Chamber of Commerce to welcome new businesses into the City.

Developed a business specialist position providing support for business retention, recruitment, and the creation of new businesses as well as expedited permitting services for the business and residential communities.

Provided expedited development application processing.

Worked with the Chamber of Commerce and Broward Alliance in improving permit expediting services to achieve platinum City recognition for excellence in permitting.

Division staff in conjunction with the Economic Development Board, Miramar-Pembroke Pines Chamber of Commerce and the Greater Fort Lauderdale Broward Alliance conducted educational, networking and appreciation events for small businesses.

Interacted with the business community to improve, maintain, and attract businesses to diversify the city's economy by organizing networking seminars, workshops, as well as partnerships with the Chamber of Commerce.

Utilized the City's cable channel and web site to improve public education and outreach programs.

Adopted the annual update to the Capital Improvement Element of the Comprehensive Plan

Implemented code of ordinance changes pursuant to recommendations of the Planning and Zoning Board and Board of Adjustment.

Coordinated with County in the installation of bus shelters throughout the City.





## **Planning and Economic Development**

Created a landscape inspection program for non-residential properties.

Worked with the Landscape Advisory Board on Florida Friendly Yards Program

Provided intergovernmental coordination to ensure the City's planning interests are represented on a countywide and regional basis by attending planning meetings and workshops including but not limited to those conducted by the Metropolitan Planning Organization and the Broward County Emergency Management Department.

Participated with Broward County School Board and other municipalities in implementing the Interlocal Agreement and public school concurrency.

Provided housing rehabilitation assistance for 25 owner-occupied units and housing purchasing/repair assistance for 10 units.

Coordinated and assisted the Code Compliance Department with property research and other technical support; attended Special Magistrate meetings as needed to provide witness testimony on behalf of the City and to offer recommendations on code compliance resolutions.

Expanded staffing levels within the division and rebranded the Planning Division to the Planning and Economic Development Division.

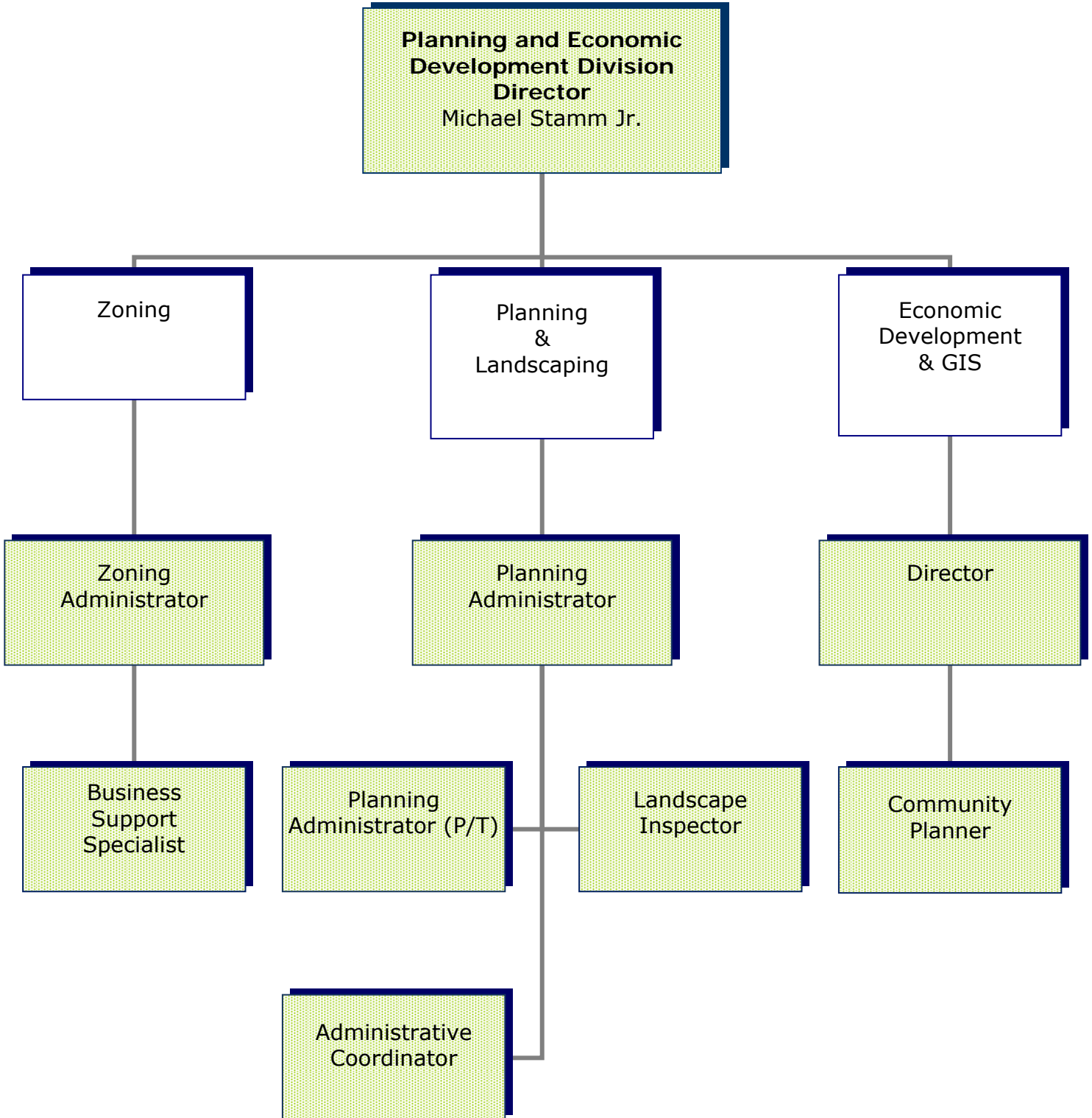
Expanded the Division with respect to community planning functions by adding a Landscaping Inspector to improve community appearance and a sense of place through design recognition and certification programs.


## Planning and Economic Development Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of Planning and Zoning Board meetings facilitated	18	18	21	18	18	20
Number of Development Review Committee meetings coordinated	25	25	24	28	25	24
Number of Board of Adjustment meetings facilitated	12	12	10	11	11	10
Number of intergovernmental coordination meetings attended	15	15	15	10	15	15
Number of Economic Development Board Meetings facilitated	11	n/a	9	n/a	n/a	11
Number of Landscape Advisory Board Meetings facilitated	n/a	n/a	n/a	n/a	n/a	11
<b>Effectiveness</b>						
% of public information requests answered within three working days	99%	99%	99%	99%	99%	99%
<b>Efficiency</b>						
% of building plans reviewed within ten days for zoning compliance	100%	100%	100 %	100%	100%	100%

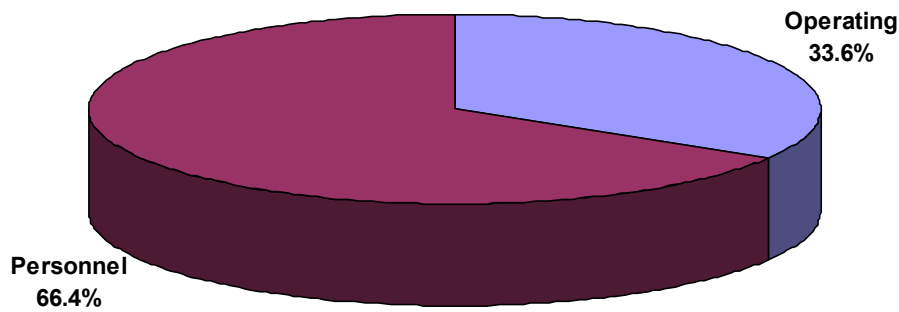
# PLANNING AND ECONOMIC DEVELOPMENT DIVISION

## Organizational Chart



 Shading indicates direct public service provider

### Planning and Economic Development - Budget Summary



<b>Expenditure Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Personnel				
Salary	464,260	403,257	374,392	354,038
Benefits	252,046	214,536	256,441	307,320
<b>Personnel Subtotal</b>	<b>716,305</b>	<b>617,792</b>	<b>630,833</b>	<b>661,358</b>
Operating				
Other Contractual Services	1,750	5,650	136,000	178,269
Travel Per Diem	-	-	1,200	1,200
Communication and Freight Services	2,826	1,962	48,120	48,120
Rentals and Leases	4,294	4,287	4,500	1,802
Insurance	143	-	150	150
Repair and Maintenance Services	125	774	1,900	3,354
Printing and Binding	-2,062	1,675	2,000	2,000
Promotional Activities	13,992	6,355	24,000	75,000
Other Current Charges and Obligation	-2,178	6,118	6,000	6,000
Office Supplies	1,605	3,156	6,000	6,000
Operating Supplies	-5,858	-1,928	8,210	12,152
Publications and Memberships	67	-	820	820
<b>Operating Subtotal</b>	<b>14,705</b>	<b>28,050</b>	<b>238,900</b>	<b>334,867</b>
<b>Total</b>	<b>731,011</b>	<b>645,842</b>	<b>869,733</b>	<b>996,225</b>

### Planning and Economic Development - Personnel Summary

Position Title		2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12184	Zoning Administrator	1	1	1	1
12518	Associate Planner	1	-	-	-
12520	Assistant Planner	2	-	-	-
12524	Administrative Coordinator I	1	1	1	1
12684	Clerical Spec II	1	1	1	-
12695	Plan/Econ Development Div Director	-	1	1	1
12696	Planning Administrator	-	1	1	1
13161	Administrative Services Director	1	1	-	-
13426	P/T Planning Administrator	-	1	1	1
13449	P/T CADD Operator	1	1	1	1
Total	Full-time	6	5	5	4
	Part-time	2	3	2	2



## Technology Services

### Mission

To provide the City of Pembroke Pines with a true advantage by facilitating innovative and creative technology solutions, enabling our workforce to perform their jobs more efficiently and timely, and allowing our citizens and businesses to have access to information and City services anywhere and anytime to achieve a better quality of life.

### Goals

- Continue to improve the quality of service provided by the Technology Services Group to meet defined service levels.
- Increase the City's current backup and recovery capabilities to ensure adequate data protection.
- Expand the platform and training strategy for migration to Windows development model and application support.
- Provide the highest level of uptime for all technology resources for the City's employees that meet defined service levels.
- Enhanced electronic and verbal communications with residents through new phone system, web site and more effective video offering.
- Comply with changes requested by the Commission Auditor.
- Continue development of all technical resources personnel.
- Establish baseline consideration for streamline efficiencies through single sources enterprise management suite

### Objectives

- Create a centralized single IT support infrastructure and department for all technology-related services including telecommunications, data communications, application support and technical support.
- Implement a service fund for the Charter Schools System.
- Deploy single Voice-over-IP phone system for City and School sites as a cost saving mechanism while addressing aged and unsupportable hardware.
- Web redesign for better navigation and functionality with a focus around 24x7 resident and business

owner access to government resources.

- Implement a comprehensive disaster recovery plan that will include testing protocols and business continuity as a practice.
- Deploy phase one of a virtual desktop infrastructure as a desktop replacement model for delivery of computing services to internal staff.
- Develop and deploy an option for online Parks and Recreation payments.
- Create an internal query tool for Local Business Tax data.

### Major Functions and Activities

The Division consists of three branches with the following range of responsibilities:

#### ~ PROJECT MANAGEMENT:

All system projects, the Help Desk, and all PC software and hardware issues.

#### ~ SYSTEM DEVELOPMENT:

All programming and application development.

#### ~ TECHNICAL SERVICES:

The network, system administration, Internet/Intranet development, technical standard development, and other technically-related issues.

Technical standard development and other technically related issues are the responsibility of the TS division subject to final acceptance by the TS Steering Committee.

Following is a list of the current applications/functions supported by the Technology Services Division:

Building  
Cashiering  
Complaint Tracking  
Document Management  
Electronic Mail  
Electronic Spreadsheets  
Fuel System  
Help Desk  
Internet/Intranet  
Network Management  
Occupational Licenses  
Parking Lot Control  
Passport Scheduling  
Payroll



## Technology Services

Permitting/Inspections  
 Personnel  
 Police  
 Project Tracking  
 Purchasing  
 Property Tax Rolls  
 Revenue Collection  
 Security/Menu Control  
 Special Assessments  
 Utility Billing  
 Word Processing  
 Work Order Program

### Budget Highlights

Major changes in the budget for FY2013-14, which result in an overall increase of about \$680,000, include:

- increases for a new City position titled IT Project Manager (\$84,000 plus benefits) and for retirement contributions for City employees and retirees (about \$70,000),
- savings of about \$173,000 in Maintenance Contracts and Contractual Services offset by about \$163,000 for new Microsoft Enterprise licenses and increased training costs of about \$13,000, and
- the FY2012-13 capital budget of about \$302,000 for video equipment is realigned and increased for FY2013-14 to about \$908,000 for purchases of micro computers, a server, a router, data storage, and a mix of centralized and distributed computer software.

### Accomplishments

- Implemented "See, Click, Fix" with automated resident service request workflows and City-branded app in iTunes and Google play store.
- Provided data lookup capabilities on the intranet for cashiering data and Local Business Tax data.
- Provided building history lookups on the web for the residents.
- Deployed credit card payments for utility bills online and using an IVR system.
- Implemented credit-card payment option for point of sale payments at City Hall and the utilities department.
- Automated the interface among the utility billing system, cashiering system and the collections system.

- Developed and implemented a migration path from NCR UNIX and MicroFocus Acucobol to Red Hat Linux and Veryant as a sustainable option to support the City's utility billing system, centralized cashiering, and pay-roll application.

- Completed successful services transfer for City sanitation billing to the new service provider.

- Negotiated and renewal of Microsoft Enterprise Software agreement as a part of the City plan for migration to the Windows 7 operating system, deployment of Office 2013, and Exchange Server 2013.

- Implemented internal software deployment change management system.

- Implemented Phase I of the Copier/Fax/Printer consolidation project to reduce annual costs associated with document creation. The project will conclude with a 1/3 reduction of hardware and the associated energy cost.

- Migrated 90% of the City's servers' resources to a virtual platform, reducing the need for redundant hardware and servers in remote sites.

- Selected and awarded a contract to a third party web site vendor to redesign the City's electronic communications page for better navigation, functionality with a focus around 24x7 resident, and business owner access to government resources. The new site is slated for a September 12, 2013, release date.

- Deployed a centralized database solution for the Early Development Centers, enabling streamlining accounting and the ability to capture payments online.

- Provided consulting to the City's Public Safety team in the evaluation and selection of a new Records Management Suite, to include technical vision on integration requirements for the City's 911 system.

- Worked in conjunction with Fire Services to modernize the internally developed Fire Report application into a web deployment format.

- Updated Public Safety's mobile data network with a migration to improve broadband connectivity.

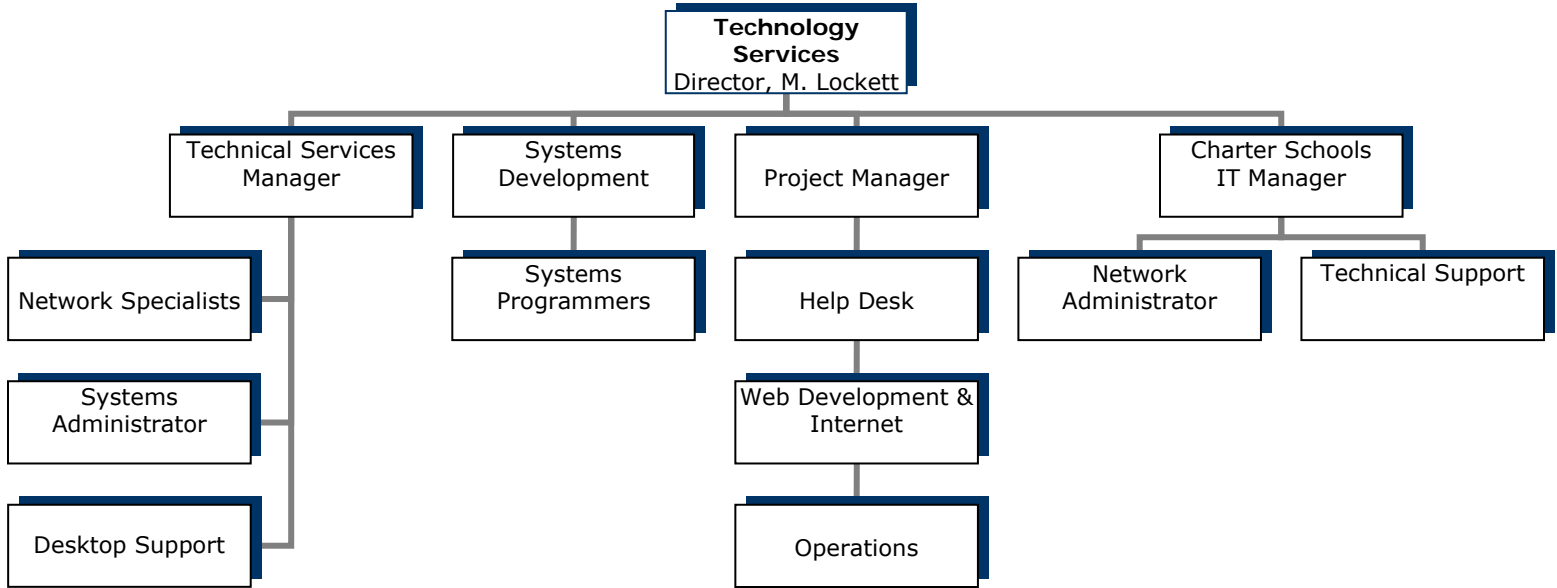
## Technology Services Performance Measures


Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Effectiveness</b>						
Network availability (% uptime)	99.99%	99.99%			99.99%	99.99%
% of messages blocked because they are spam	96.79%	97.20%			96.00%	97.50%
<b>Efficiency</b>						
Network devices per computer technician	371	375			370	335
Annual maintenance cost per computer	\$629	\$610			\$625	\$600



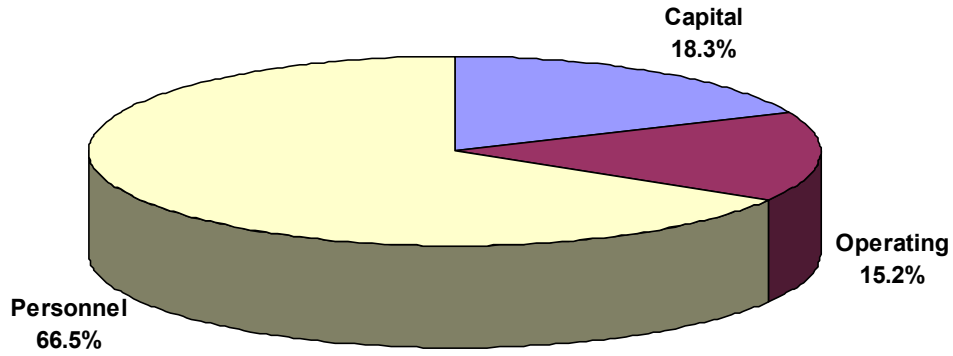
# TECHNOLOGY SERVICES

## Organizational Chart



 Shading indicates direct public service provider

### Technology Services - Budget Summary



<b>Expenditure Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Personnel				
Salary	1,306,908	1,379,175	1,354,152	1,321,375
Benefits	697,259	629,592	960,379	1,079,395
<b>Personnel Subtotal</b>	<b>2,004,168</b>	<b>2,008,767</b>	<b>2,314,531</b>	<b>2,400,770</b>
Operating				
Other Contractual Services	233,435	195,760	243,000	135,422
Travel Per Diem	-	-	8,630	22,200
Communication and Freight Services	26,492	27,119	30,285	31,048
Rentals and Leases	456	-	-	3,966
Repair and Maintenance Services	64,137	109,078	198,226	133,612
Office Supplies	24	345	500	750
Operating Supplies	74,099	99,320	78,333	222,430
Publications and Memberships	-	99	-	700
<b>Operating Subtotal</b>	<b>398,643</b>	<b>431,720</b>	<b>558,974</b>	<b>550,128</b>
Capital				
Machinery and Equipment	291,759	109,558	389,850	659,750
<b>Capital Subtotal</b>	<b>291,759</b>	<b>109,558</b>	<b>389,850</b>	<b>659,750</b>
<b>Total</b>	<b>2,694,570</b>	<b>2,550,046</b>	<b>3,263,355</b>	<b>3,610,648</b>

### Technology Services - Personnel Summary

Position Title		2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12011	Internet Specialist	1	1	1	1
12280	IT Desktop Support Technician	1	1	2	2
12303	Network Specialist II	2	2	2	2
12525	Administrative Assistant I	1	1	1	1
12644	Help Analyst/Technician	1	1	1	1
12645	Help Desk Analyst	1	1	1	1
12652	Programmer/Analyst I	2	2	2	2
12693	Systems Programmer/Analyst II	1	1	1	1
12720	Manager of Technical Services	1	1	1	1
12721	Project Manager	1	-	-	1
12722	Manager of Systems Development	1	1	1	1
12723	Systems Administrator	1	1	1	1
12900	Web Page Developer	1	1	1	1
12903	Technology Services Director	-	1	1	1
Total	Full-time	15	15	16	17
	Part-time	-	-	-	-



## Human Resources

### Mission

To provide an organizational framework to recruit, select, classify, compensate, develop, and reward the City's diverse workforce, while ensuring an environment that optimizes productivity, efficiency and effectiveness.

### Goals

Continue to standardize human resources management practices in the areas of hiring, retention, employee development, benefits, testing, and compliance with federal, state, and local regulations.

Maintain a comprehensive and competitive pay and classification system, linking various elements of performance to merit.

Expand the City's outreach efforts to reach a diverse group of competent workers when recruiting for City vacancies.

Institute a city-wide program to enhance employee development through supervisory, technical, professional, and competency training.

### Objectives

The development, communication and implementation of policies, discipline, administration, maintenance of records, and all other Human Resources functions, as well as administering in-house training programs.

### Major Functions and Activities

The Department of Human Resources provides administrative support to all departments for the management of the City's workforce. The functions of the division are as follows:

~ RECRUITMENT AND SELECTION - Provide a quality pool of applicants to fill departmental vacancies through the proper mechanisms in determining relative ability, knowledge, and skills to meet the City's overall goals and objectives.

~ CLASSIFICATION AND COMPENSATION - Assures both internal and external equities in pay and classification of City employees.

~ EMPLOYEE RELATIONS and BENEFITS - These functions revolve around customer service to the employees of the City of Pembroke Pines with the goal of retaining top performers.

~ TRAINING - Provide an internal training program for employee training and development.

### Budget Highlights

The \$13,000 net budget increase from 2012-13 to 2013-14 is a result of slight cost increases for retirement contributions and general retiree health contributions combined with a reduction in health insurance costs.

### Accomplishments

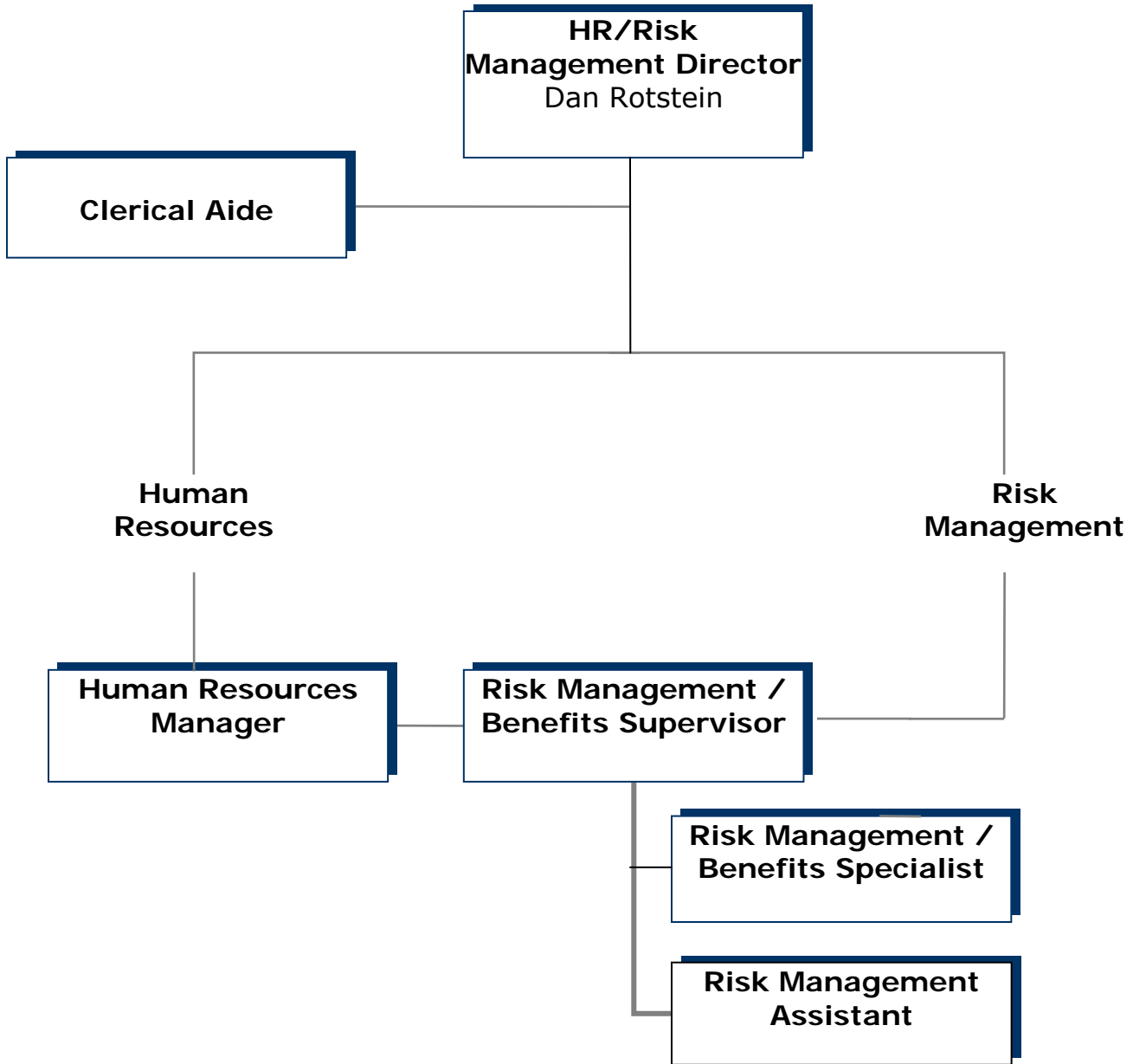
Assisted the City Manager in completing labor negotiations with the unions for the Police Officers, Firefighters, General Employees, and the Charter Schools.

## Human Resources Performance Measures

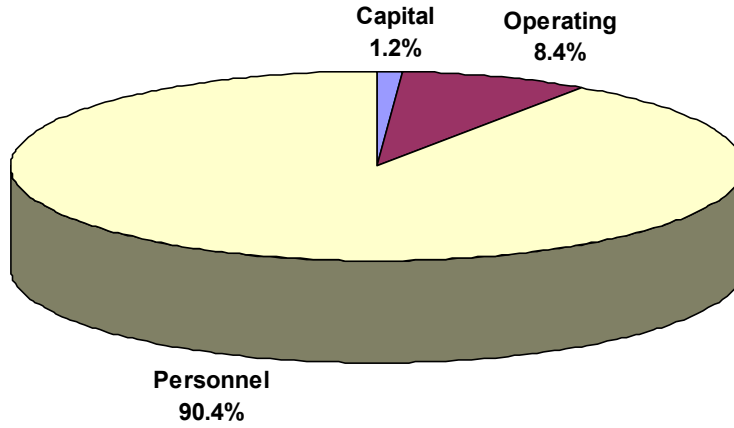
Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of positions processed for recruitment or promotion	47	20	60	31	20	50
Number of internal seminars offered	22	15	18	21	15	18
Number of employment applications received and processed (FT/PT City)	1,637	1,000	2,500	2,000	1,000	1500
Number of applicants hired (FT/PT City and Schools)	66	20	270	31	20	200
<b>Effectiveness</b>						
New FT employee turnover rate within one year of employment	12.5%	20.0%	29.2%	20.0%	4.0%	20.0%
<b>Efficiency</b>						
Ratio of employees (City and School) to HR staff	274:1	160:1	267.0	422:1	274:1	267:1

# HUMAN RESOURCES/RISK MANAGEMENT

## Organizational Chart



### Human Resources - Budget Summary



<b>Expenditure Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Personnel				
Salary	223,899	267,197	377,917	378,818
Benefits	199,282	171,616	255,565	304,819
<b>Personnel Subtotal</b>	<b>423,182</b>	<b>438,813</b>	<b>633,482</b>	<b>683,637</b>
Operating				
Professional Services	13,954	15,940	14,000	14,000
Other Contractual Services	27,654	15,891	19,110	19,110
Travel Per Diem	-	-	12,000	12,000
Repair and Maintenance Services	1,367	926	1,500	1,500
Printing and Binding	544	84	1,000	1,000
Other Current Charges and Obligation	4,139	7,519	5,000	5,000
Office Supplies	2,441	2,856	2,920	3,000
Operating Supplies	1,018	1,112	7,750	7,750
Publications and Memberships	-	-	80	-
<b>Operating Subtotal</b>	<b>51,116</b>	<b>44,328</b>	<b>63,360</b>	<b>63,360</b>
Capital				
Machinery and Equipment	-	-	9,000	9,000
<b>Capital Subtotal</b>	<b>-</b>	<b>-</b>	<b>9,000</b>	<b>9,000</b>
<b>Total</b>	<b>474,298</b>	<b>483,141</b>	<b>705,842</b>	<b>755,997</b>

### Human Resources - Personnel Summary

Position Title		2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12440 Human Resources Director		1	1	1	1
12557 Risk Management/Benefits Specialist		1	1	1	1
12684 Clerical Spec II		1	1	1	1
12685 Clerical Aide		1	1	1	1
12790 Human Resources Manager		1	1	1	1
Total	Full-time	5	5	5	5
	Part-time	-	-	-	-





## City Attorney

### Mission

To provide timely, efficient, and cost-effective in-house legal services and representation to the government of the City of Pembroke Pines.

### Goals

To work closely and effectively with the City Commission, City Manager, and the City Administration and professional staff to continue to develop a preventative law approach to lessen risk and litigation exposure. We will accomplish this by delivering professional legal services that achieve total client satisfaction.

### Objectives

Advise and assist the Mayor, the City Commission and all appropriate City personnel on various legal issues in order to best protect the interests of the City, to ensure compliance with City, State and Federal laws and to assist, as needed, in the attainment of the objectives of the City and all departments of the City.

Update and revise the City Code to adapt to the needs of the City and to eliminate outmoded and inconsistent provisions.

Use a preventative approach to departmental legal problems in order to anticipate problem areas that require legal support.

Increase revenues or savings through implementation of aggressive strategies; compliance monitoring; fine and forfeiture procedures; the initiation and prosecution of litigation by the City; and aggressive contract negotiations with City vendors, suppliers, and consultants.

Continue efforts to reduce the City's expenses by implementing aggressive in-house litigation.

### Major Functions and Activities

~ CLIENT FOCUS:

Demonstrate a passion and commitment for client service.

Solicit and listen intently to client requirements and expectations.

Maximize clients' first impressions and "moments of truth."

Continuously collect client feedback and use it to improve quality.

Achieving client satisfaction requires assisting the specific needs and expectations of the client.

~ CONTINUOUS QUALITY IMPROVEMENT:

Commit that "everyday, in every way, we're getting better and better."

Plan for quality.

Quality is a never-ending effort and destination.

Clients define quality.

Quality improvements are driven by client feedback and directions.

Focus on process improvements to improve quality.

Create a culture in which we make every effort to do the right things the first time and every time.

~ LEADERSHIP:

Lead by example by involvement and demonstration of commitment to quality, service and clients.

Create a system of guidelines, not rules.

Practice a "can do" attitude.

Solicit and listen intently to clients' requirements and expectations.

Recognize change is a given; government as usual is not.

### Budget Highlights

The expenditure budget for FY2014 is reduced about 5% due to expected savings in prosecutorial services and out-of-pocket expense reimbursements.

### Accomplishments

Continued work with City staff as directed by the City Commission related to the development of the City Center project, meeting with potential purchasers of the property and preparing purchase/sale documents for the aggressive sale and marketing of the property.

Provided legal advice and related services in conjunction with several real property transactions,



## City Attorney

including those associated with the Neighborhood Stabilization Program funded through grants.

Provided guidance associated with the procurement of various goods and services for the City by assisting in finalizing bid documents, advising selection committees, drafting contracts and advising staff throughout the procurement process.

Assisted the City Commission and City staff in the development of a legislative action plan and the preparation of several legislative proposals in furtherance of the City's objectives.

Provided general assistance to the City's management and operation of the Howard C. Forman Human Services Campus site, including the preparation and review of multiple sub-subleases ensuring that such leases are issued and renewed in a manner consistent with the goals and the development of the overall Campus, and enforcement of lease terms.

Assisted with the extension of the City's agreement with the Florida Department of Children and Families for the Transitional Independent Living Facility Program. Continued to provide assistance in reviewing lease documents and regulations for potential residents of the City's Transitional Independent Living Facility and participated in meetings with involved agencies.

Continued coordination with City's special counsel regarding the funding disputes with the School Board of Broward County, Florida associated with the City's operation and ownership of the Pembroke Pines Charter Schools. Continued efforts to resolve the matter in the City's best interest in a forum other than the administrative and judicial venues.

Assisted the City Commission and City staff in the development of a strategy to support legislative proposals in furtherance of the City's objectives regarding Charter School funding.

Actively coordinated with the City and its outside consultants regarding pending legislation, including providing the City with memoranda on pending legislative proposals.

Assisted the City and its consultants with the City's Community Development Block Grant loan program and its State Housing Initiative Partnership program and associated program documents.

Collaborated with the City's consultants on the application for subsequent phases of the Neighborhood Stabilization Program of the U.S.

Department of Housing and Urban Development to implement the City's rehabilitation strategy by facilitating the purchase, rehabilitation and eventual resale of foreclosed homes within the community to private homeowners.

Advised and assisted City Commission and City staff with continued implementation of its annual fire special assessments.

Provided the City with legal advice associated with ethics matters.

Defended the city in all foreclosure and bankruptcy proceedings filed by individuals and businesses naming the City as an interested party in such proceedings.

Advised the City in all labor and collective bargaining matters.

Provided guidance to City staff and successfully filed claim and pursued collection in class action settlements of refund of insurance proceeds pertaining to insurance company's reimbursement of expenses associated with fire rescue services.

Continued to advise and assist the City on matters relating to the City's red-light-camera program including assisting with the Request for Proposals process to select a vendor to continue the program upon the expiration of the existing agreement.

Counseled and assisted the City's police department on operational issues relating to coordination with the City's red-light-camera vendor and public inquiries and questions.

Continued to attend court hearings on red-light-camera prosecutions and have been successful in obtaining rulings in favor of the City that have resulted in more efficient hearings and increased success rates at court. Continued to monitor litigation and hearings in other venues that could affect the City's red-light-camera program.

Monitored on-going legislative efforts to alter the state's red-light-camera enforcement statutes. Assisted with amending the City's red-light-camera ordinance to conform to new hearing requirements adopted in state legislation.

Worked with special counsel to settle a lawsuit challenging the City's ordinance-based red-light-camera program (prior to July 1, 2010). Updated the City Commission on the status of the settlement and assisted the City's special counsel in court proceedings related to implementing the settlement



## City Attorney

and in matters related to the claims process.

Successfully defended a lawsuit filed against the City alleging a Sunshine Law violation from a public forum concerning the then proposed U.S. Immigration and Customs Enforcement facility in the Town of Southwest Ranches, resulting in a voluntary dismissal by the plaintiffs.

Reviewed and approved leases at the City's residential facilities, art studio (Studio 18), and commercial properties (Silver Emporium). Coordinated with City staff to enforce compliance with lease terms at such facilities, including processing and resolving approximately 13 tenant evictions annually.

Coordinated with the City's defense counsel in litigation pertaining to pension matters.

Assisted the City Commission and City staff in review and revision of certain advisory boards and the drafting of the relevant ordinances.

Provided legal guidance to the City's advisory boards on an on-going or as needed basis as warranted for each board. Provided an overview of relevant laws, such as the Sunshine Law and Public Records laws, as they pertain to advisory board operations.

Provided on-going legal services related to the City's successful operations and management of the City's Charter Schools and Early Learning Centers on various legal matters arising in the educational forum including, but not limited to, educational issues, legislative matters, contractual relationships, collective bargaining, and operational and procedural topics.

Continued prosecution of Code Enforcement matters before the Special Magistrates upon request.

Provided oversight of and supervised the implementation of the Special Magistrate process to ensure equity and due process.

Coordinated with the City's Code Enforcement Division to ensure the administrative citation process and imposition of administrative fees for the prosecution of code violations is incorporated within the overall process.

Promptly and successfully resolved claims made and litigation filed against the City.

Researched the Broward County Code of Ethics ordinance, advised the City as to its application to the City and its officials, continued coordinated efforts

with the Broward County Attorney's Office, personally and in conjunction with the Broward League of Cities, regarding the implementation of the Broward County Code of Ethics upon cities within Broward County. Provided training to the City's officials and staff in accordance with the Broward County Code of Ethics ordinance requirements. Addressed ethics questions under the ordinance and issued written legal opinions if requested.

Continued assisting the City's Police Department in the false alarm enforcement program, including assisting in operational issues relating to fines and appeals and public inquiries.

Assisted the Police Department in coordinating hearings before the City's special magistrate for appeals filed by persons receiving fines for alleged violations of the City's ordinances.

Continued to facilitate the City's Traffic Enforcement & Trespass Agreement program with homeowners' associations along private roadways. On-going communications and coordination with the City's communities and staff with respect to the implementation of these agreements.

Counseled and advised the City's municipal advisory boards, the City Commission and staff in all quasi-judicial matters.

Worked with City staff to amend and update the City's quasi-judicial ordinance.

Continued an on-going review of all the City's agreements for form and legal sufficiency, including those pertaining to the City's Charter Schools.

Reviewed all Charter School, preschool and camp related on-site and off-site field trip requests for legal compliance regarding all contracts and transportation issues.

Served as on-site/off-site/24-7 Police Legal Advisor to the City's Police Department, which includes conducting general legal training, providing legal advice regarding the operations and performance of police duties on an on-going basis, maintaining regular office hours at the Police Department, reviewing contracts, and advising on miscellaneous employment and labor issues, use of law enforcement trust funds, grant applications and agreements, and inter-agency agreements related to mutual aid, reciprocal aid, or traffic enforcement and task forces.

Facilitated City staff's review of regional communications and dispatch proposals in order to determine feasibility, reach compromise and ultimate



## City Attorney

reach agreement and consensus on future operations.

Assisted the City's Police Department in forfeiture matters, including review of potential forfeitures to confirm that the item to be seized is "contraband," assisted with settlement negotiations related to seized items, and represented the City in the prosecution of forfeiture matters.

Provided excellent customer service and handled all public inquires from City's residents, constituents and others pertaining to various questions as they arose.

Advised the City Clerk's Office, as well as other departments regarding various public records matters and subpoenas duces tecum for records as well as subpoenas for testimony in various litigation matters, including those in which the City is not a party.

Provided on-going assistance regarding legal issues associated with the City's payroll and benefits.

Prepared and reviewed various license and lease agreements for the use of the City Center property by the Broward County Youth Fair, Hispanic Festival and others.

Attended all meetings of the City Commission, its Town Hall meetings and advisory board meetings as required or requested.

Represented the City in hearings, negotiations and arbitrations related to multiple and multi-level labor matters.

Provided on-going review of contracts for the City's Charter Schools and City departments.

Assisted with the on-going implementation of the special assessment for the reimbursement of expenses incurred in the abatement of nuisances on real property within the City.

Drafted a property registration ordinance for renters in the City to facilitate and address issues associated with the proliferation of squatters within the City.

Coordinated and provided legal assistance with respect to the City's acquisition of the SW 196th Avenue right-of-way to facilitate the City's construction of SW 19th Avenue roadway from Pines Boulevard south to Pembroke Road.

Prepared the agreements and amendments to the City's Code of Ordinances associated with the City's award of its Solid Waste and Recycling Collection and Disposal Services Franchise.

Negotiated and finalized the Hazardous Household Waste Program Agreement with Broward County.

Revised the City's Code of Ordinances related to the erection of ever-changing telecommunication infrastructure facilities to accommodate additional technologies being implemented by the industry to ensure continuity of the City's character, quality of life and property values once such facilities are installed.

Assisted the City with the formation and creation of the Pembroke Pines Community Services Foundation, Inc., as well as the filing of all necessary documentation and forms.

Reviewed agreements with various colleges and schools to enable their students to ride along with the City's Fire Rescue personnel to further their educational experience.

Defended the City in litigation associated with development and other disputes regarding the Village Tavern and ultimately obtaining a dismissal of litigation against the City.

Provided continuous legal memoranda and updates to the City Commission and City staff on global topics of interest pursuant to the Florida Constitution, Florida Statutes, and special laws affecting Broward County, Florida and the City.

Drafted numerous ordinances and resolutions to address the changing needs and the growth of the City.

## City Attorney Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of ordinances prepared for consideration by City Commission	39	40	50	40	40	40
Number of resolutions prepared for consideration by City Commission	42	45	46	45	45	45
Number of contracts reviewed, negotiated and drafted weekly	49	45	43	45	45	45
Number of real estate transactions	19	10	8	10	20	20
Number of bond issues	0	2	1	2	2	2
Number of Commission meetings attended	33	35	32	35	40	40
Number of verbal, written and electronic (E-mail) correspondences processed weekly	727	650	763	650	700	725

### City Attorney - Budget Summary

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Operating				
Professional Services	824,954	824,952	826,147	824,959
Office Supplies	19,716	19,716	18,922	19,710
Operating Supplies	3,214	2,271	9,600	4,000
Operating Subtotal	847,884	846,939	854,669	848,669
<b>Total</b>	<b>847,884</b>	<b>846,939</b>	<b>854,669</b>	<b>848,669</b>



## City Clerk

### Mission

To set a standard of excellence in providing a communications link between the citizens and the various departments and functions of the City as well as establishing a professional support system for the elected officials and their appointed boards and committees in accordance with laws governing the City.

### Goals

The City Clerk's Department, which serves as the information nucleus of the City and its departments, is dedicated to providing the highest level of professional service to the citizens of Pembroke Pines. Our goal is to provide these services expeditiously while ensuring compliance with all Florida Statutes and City Ordinances. Every effort is being made to keep our staff positioned to take full advantage of new technological developments so as to enhance our efficiency in the performance of our duties and responsibilities.

### Objectives

Comply with all applicable Florida Statutes for legal advertisements, public record requests, and record retention requirements.

Competently prepare and maintain the indexing, storage, and archiving of official records.

Efficiently record and maintain records in accordance with all applicable state statutes.

Effectively oversee the City's cashing and cash handling functions and to make timely and accurate deposits for payments received at City Hall.

Provide the City Commission with recommendations discussed at monthly meetings of Boards and Committees.

Efficiently process local business tax receipts and renewals.

### Major Functions and Activities

The City Clerk is the Custodian of Records for the City and is responsible for keeping a concise and accurate record of the official actions of the City Commission and the Commission-appointed Boards and Committees. The Department is responsible for the records management of the City and serves as the

information nucleus for records requested throughout the City and its various departments.

The City Clerk is also the Supervisor of Elections for the City of Pembroke Pines and, therefore, has the responsibility for the coordination and efficiency of the municipal election process of the Mayor and the four City Commissioners.

The City Clerk's Department, through the central cashing system, processes payments made to the City via cash, check, debit and credit cards. The primary function is to provide quick and efficient service to the public with respect to processing transactions, depositing City funds daily, maintaining accurate records, providing information, and directing phone calls.

The Department is an acceptance agency for U.S. passports. Personnel have been trained at the Miami Passport Office. This is another opportunity for the City to serve the general public.

The Local Business Tax Receipts Division (formerly known as Occupational Licensing) of the City Clerk's Department is responsible for the issuance of annual local business tax receipts to any entity maintaining and conducting a business, service, or profession within the City of Pembroke Pines.

The Micrographics Section of the City Clerk's Department is responsible for the preparation, scanning, filming, indexing, storing, and retrieval of municipal records. This function enables the City to house permanent documents for expedient retrieval of information requested interdepartmentally and by citizens and outside agencies.

Advisory Boards are generally created and appointed by the City Commission. Each Board has a mission statement and specific goals, all designed to assist the Commission in enhancing all aspects of community living, residential as well as commercial.

Following are the major Boards and Committees monitored by the City Clerk's Department:

~ ARTS AND CULTURE ADVISORY BOARD - Meets to develop cultural activities within the City as well as promote art in public places throughout the City.

~ BOARD OF ADJUSTMENT - Has the power to prescribe any conditions that it deems necessary or desirable to adjacent properties and neighborhoods, and to carry out the spirit and purpose of the City's zoning ordinances.



## City Clerk

~ CHARTER REVIEW BOARD – Commencing May 2010, the Charter Review Board convenes every five years for a one-year term, to review the charter of government for the City. Makes recommendations to the City Commission to change, alter, amend, or revise the City Charter.

~ CHARTER ELEMENTARY/MIDDLE SCHOOL ADVISORY BOARD - Meets to determine and establish school procedures and policies that will advance, encourage, and enhance the education of the City's Charter Elementary and Middle School students.

~ CHARTER HIGH SCHOOL ADVISORY BOARD - Meets to determine and establish school procedures and policies that will advance, encourage, and enhance the education of the City's Charter High School students.

~ EDUCATION ADVISORY BOARD - Advises the City Commission on educational issues affecting early development centers through and including the post-secondary educational level that will impact the quality of education for residents as well as other City educational facilities.

~ CODE ENFORCEMENT BOARD - Protects, promotes, and improves the health, safety, and welfare of the citizens and residents of the City. Enforces the technical codes of the City, including local business tax receipts, fire, building, zoning, and sign codes.

~ ECONOMIC DEVELOPMENT BOARD - Holds meetings throughout the year to assist the Planning and Economic Development department in promoting and attracting new industry to the City.

~ EVALUATION COMMITTEES - Convenes to review proposals (solicitations for goods and services) and makes recommendation to the City Commission.

~ INVESTMENT COMMITTEE - Meets monthly to oversee and monitor the City's operating investments portfolio.

~ LANDSCAPE/TREE ADVISORY COMMITTEE - Promotes the public health, safety, and general welfare by the maintenance of landscaping areas, including off-street vehicular parking. It also serves to protect and preserve the character and stability of residential, business, institutional and industrial areas and to conserve the value of land and buildings on surrounding properties and neighborhoods.

~ OPEB (OTHER POST EMPLOYMENT BENEFITS) BOARD - Meets quarterly to oversee and administer the City's OPEB Trust Fund, which encompasses the retiree health and life insurance program.

~ PLANNING AND ZONING BOARD - Functions in an advisory capacity to the City Commission and conducts studies and investigations for supplementing, repealing, and amending district and area regulations and restrictions as may be requested by the City Commission.

~ POLICE AND FIRE PENSION FUND BOARD - Meets throughout the year to monitor and review the Police Department and Fire Department Employees' Pension Plan Program.

~ RIVER OF GRASS CULTURAL ARTS CENTER ADVISORY BOARD - Advises the City Commission of matters relating to the River of Grass Cultural Arts Center and facilitates the management and production of the cultural programming to foster a positive and creative liaison between the City Commission and the community.

~ UNSAFE STRUCTURE BOARD - Hears and resolves appeals initiated when the building officials have rendered decisions on violations of the Building Code Unsafe Structure Provision.

## Budget Highlights

In March 2014, the City will hold a general election for the purpose of electing a District 1 Commissioner and a District 4 Commissioner, both for four-year terms. The City contracts with the Broward County Supervisor of Elections to provide all labor and equipment necessary to put on an election, including voting machines and equipment and trained poll workers.

In an on-going effort to streamline the process by which requests for records are delivered, as well as to better preserve archived documents, the City continues to convert previously microfilmed records to electronic format.

The FY2013-14 budget includes \$289,000 for the purchase of new computer software. In lieu of a costly upgrade to the existing agenda management software, in which minimal improvements would be realized, a new software solution will be procured through competitive bidding. The new application will be accessible in a web-based format and will increase transparency by being much easier for the public to access.

## Accomplishments

The number of public records requests processed by the City Clerk's department has decreased by approximately forty percent as a result of the on-line





## City Clerk

lookup of building permit activity available to the public.

The process of monitoring, issuing new and renewing existing local business tax receipts ("LBTR") is being strengthened by new IT programming which will give an automatic notice to the LBTR administrator when a business opens or closes a sanitation account. LBTR staff will monitor the database to ensure that new businesses apply for and obtain a valid LBTR.

In March of 2012, a small passport office was established to physically separate the passport function from the City Clerk Department. The passport office is now open and manned for a longer period during normal business days. Longer hours of operation have increased revenues by approximately 20 percent. Seven full time employees of the City Clerk Department are trained passport agents who staff the passport office, each for approximately one to two hours per day. As a result of the extended hours, 2,167 passport applications were processed in 2011-12, up from 1,693 in 2010-11.

The City Commission voted to implement video recording of all advisory board meetings and to have the videos available to the public on the City's web site within two business days of the meeting. This new procedure was implemented starting with the Charter School Advisory Board, Board of Adjustment, and Planning and Zoning Board meetings. Starting in March 2013, the remaining Boards were added. Public Services performs the video taping; the tapes are then reformatted by Technology Services Department staff, and uploaded by the City Clerk Department.

## City Clerk Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
"Action Only" Commission minutes prepared for next Commission meeting.	*	*	*	*	*	22
Subpoenas for records processed	116	125	157	130	116	157
Commission agenda books prepared	476	352	563	440	440	563
Local business tax receipts monitored for compliance	7,915	8,000	8,262	8,107	8,000	8,262
Local Business Tax Receipts issued	6,811	7,100	7,150	6,945	7,000	7,150
Local Business Tax Office customers served+	*	*	1,852+	*	2,000	2,000
Public records requests processed	10,674	6,500	3,056	6,000^	5,000	3,056
Passport applications processed	1,693	2,700	2,167	1,725	1,800	2,300
Passport Office customers served+	*	*	2,036+	*	3,000	4,000
Documents imaged and microfilmed	112,827	200,000##	124,410	125,000	118,000	150,000
Staff training hours	20	18	16	50	20	16
Garage sale permits issued	1,648	1,500	1,704	1,600	1,600	1,650
Cashiering transactions (in millions)	\$30.0M	\$42.0M	\$30.7M	\$35.0M	\$30.0M	\$30.7M
Cashiering transactions (number)	52,544	67,900	45,155	50,000	53,000	45,155
Agenda packets prepared	745	1,000	884	730	745	884
Board and Committee meetings attended	94	66	98	90	94	98
Abandoned properties registered	592	*	950	*	300	900
City Clerk customers served+	4,898+	6,000+	3,155+	4,500+	1,800	2,000
<b>Effectiveness</b>						
% of passport applications processed within 24 hours of appointment	100%	100%	100%	100%	100%	100%
% of documents accurately imaged	98%	100%	98%	100%	100%	98%
Commission meeting minutes made available on City's web site within 2 days after approval	100%	100%	0%	50%	100%	100%
Local business tax receipts available for renewal as required by Statute	100%	100%	100%	100%	100%	100%
Cashiering - daily transactions balanced without overage or shortage	99.9%	100%	99.9%	100%	100%	100%
Local business tax revenue per capita (in constant dollars)	\$19.66	\$20.00	\$20.40	\$21.00	\$19.00	\$21.00
Summary of Board actions submitted within 24 hours	100%	100%	100%	100%	100%	100%
% of minutes of all board meetings transcribed and ready for approval prior to next meeting	100%	100%	100%	100%	100%	100%
<b>Efficiency</b>						
Commission agendas prepared per year per F/T Employee	238	176	282	220	238	282
Full-time employees on this task	2	2	2	2	2	2
Average number of pages of Commission minutes transcribed per year per F/T Employee	425	330	428	400	400	428
Full-time employees on this task	1	1	1	1	1	1
Public Records requests processed per year per F/T Employee	2,135	1,300	437@	1,200	1,500	450@
Full-time employees on this task	5	5	5	5	5	5
Passports processed per day per F/T employee	1.2	2.0	1.5	1.2	2.0	1.5
Full-time employees on this task	7	8	7	7	7	7
Cashiering Transactions per year per F/T Employee	34,963	32,000	30,103	33,000	35,333	30,103
Full-time employees/contractors on this task	1.5	2.0	1.5	2.0	1.5	1.5

\* New measure - goal and actual unavailable.

^ Reflects replacement of Blue Frog with WebQA, which reflects separate records requests more accurately.

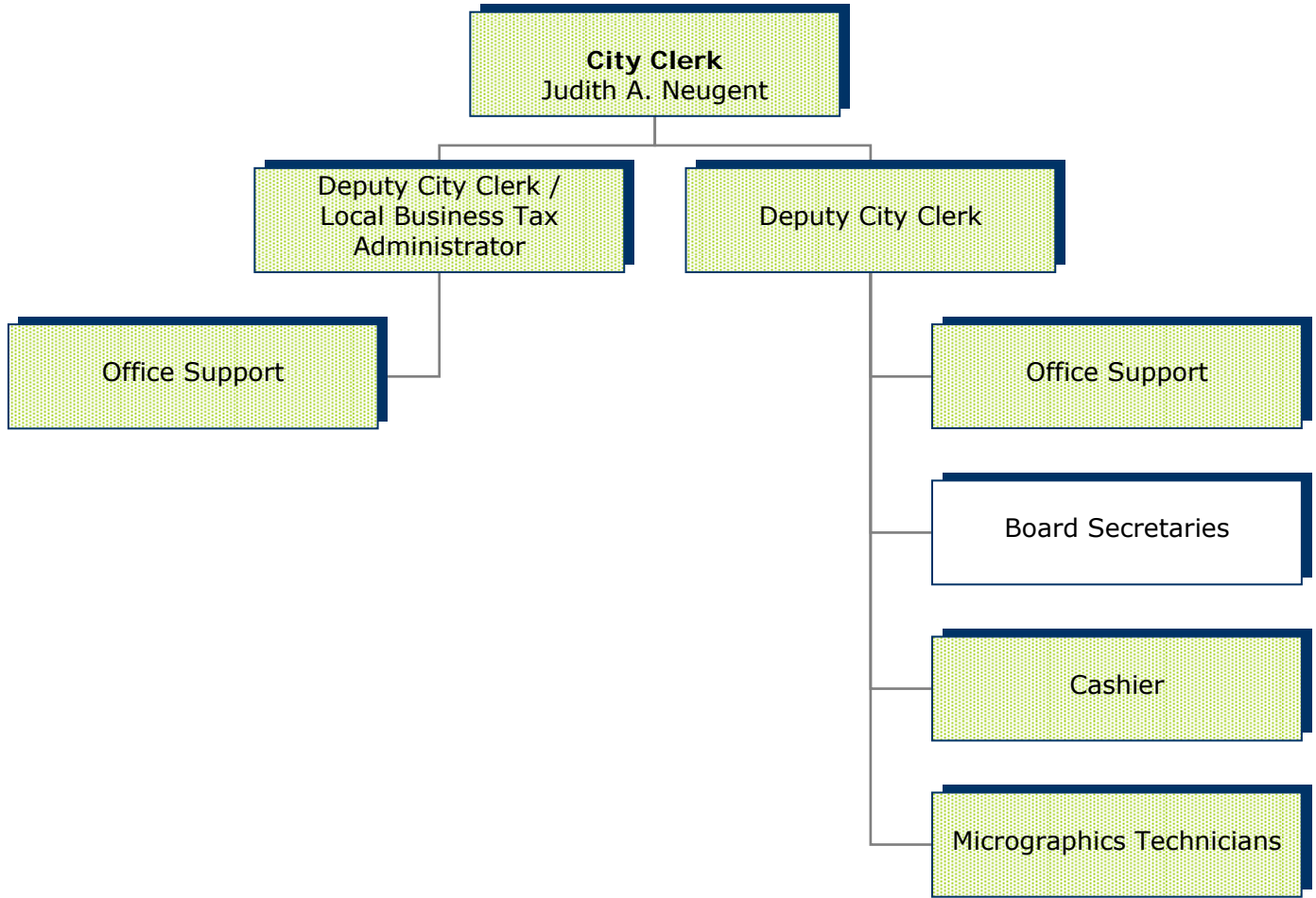
+ Starting April 2012, separate customer counts are being recorded for the City Clerk, the Local Business Tax Office, and the Passport Office. Prior to that, the numbers were combined.


@ Routine Public Records searches were automated and placed on the web site during 2011-12, enabling the public to perform their own searches. This measure is now focused on non-routine searches.

## The reduced goal for "Number of documents imaged and microfilmed" reflects the reduction of from three (3) FT employees to one (1) FT employee in the Micrographics Section.

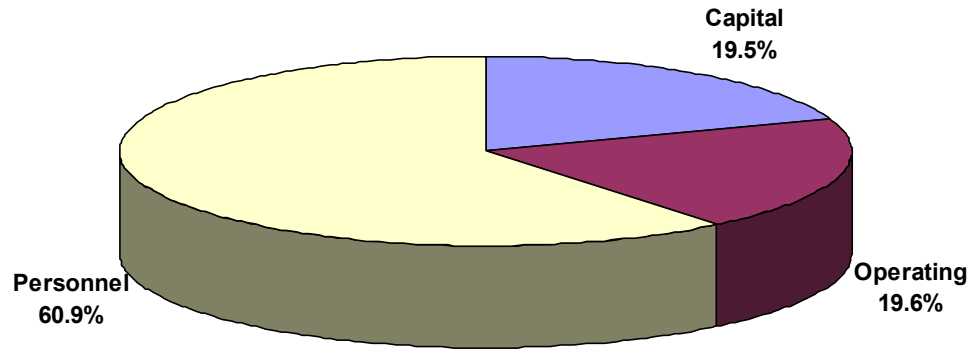
# CITY CLERK

## Organizational Chart



 Shading indicates direct public service provider

### City Clerk - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	534,338	532,967	525,391	508,730
Benefits	358,887	301,195	411,939	393,609
<b>Personnel Subtotal</b>	<b>893,225</b>	<b>834,162</b>	<b>937,330</b>	<b>902,339</b>
Operating				
Professional Services	71,260	22,602	41,227	110,000
Other Contractual Services	34,323	44,367	91,168	85,712
Travel Per Diem	67	-	100	100
Rentals and Leases	20,031	23,825	23,000	24,000
Insurance	-	-	480	150
Repair and Maintenance Services	15,312	16,392	45,103	19,775
Printing and Binding	13,395	12,733	16,900	14,000
Other Current Charges and Obligation	16,923	16,748	15,500	17,000
Office Supplies	11,655	12,350	11,200	13,000
Operating Supplies	11,399	10,138	4,976	5,900
Publications and Memberships	459	-	250	150
<b>Operating Subtotal</b>	<b>194,823</b>	<b>159,155</b>	<b>249,904</b>	<b>289,787</b>
Capital				
Machinery and Equipment	-	6,895	-	289,000
<b>Capital Subtotal</b>	<b>-</b>	<b>6,895</b>	<b>-</b>	<b>289,000</b>
<b>Total</b>	<b>1,088,048</b>	<b>1,000,212</b>	<b>1,187,234</b>	<b>1,481,126</b>

### City Clerk - Personnel Summary

Position Title		2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12047	City Clerk	1	1	1	1
12285	Micrographic Technician II	1	1	1	1
12525	Administrative Assistant I	1	1	1	1
12620	Cashier II	1	1	1	1
12679	Clerical Spec I	1	1	-	-
12684	Clerical Spec II	3	3	3	3
12775	Deputy City Clerk	1	1	1	1
12782	Deputy City Clerk/Occ Lic Admin	1	1	1	1
13509	Shared - Secretary	2	2	2	2
Total	Full-time	10	10	9	9
	Part-time	2	2	2	2



## Finance

### Mission

To provide timely, relevant, and accurate financial information to the City's managers, legislators, and stakeholders.

### Goals

To ensure complete and accurate accounting of all transactions and to report all financial information in accordance with professional accounting standards and federal, state, and local laws. To develop and implement systems to enhance the financial viability of the City and provide financial information and analyses that are valuable as management tools and that are readily understood by our citizens.

### Objectives

Facilitate audits of the City and the Charter Schools. Coordinate with the City's external auditors and provide account analysis, reconciliations, and audit schedules to expedite the audit process and reduce the time needed to complete the Comprehensive Annual Financial Report.

Coordinate the preparation of the budget document and publish the adopted budget by October 1st.

Maintain the high levels of professional accounting and reporting standards worthy of the Government Finance Officers Association (GFOA) "Certificate of Achievement for Excellence in Financial Reporting" and the "Distinguished Budget Presentation Award."

Continue providing timely financial data to facilitate the proper administration of the City.

Continually update the Budget Procedures and Revenue Manual and the Accounting Procedures Manual.

Improve the usefulness of the performance measures of each department.

Further enhance the budget module's features in order to streamline the forecasting of revenues, as well as to populate automatically the revenues associated with inter-fund and interdepartmental charges.

Provide prompt and accurate payment of invoices to the City's vendors based on their payment terms.

Account for all City employees and ensure accuracy in processing the biweekly payroll.

### Major Functions and Activities

The Finance Department is responsible for managing the City's financial matters which include the following:

#### ~ ACCOUNTING:

Maintains the general ledger and accounts receivable. Controls reimbursements and interdepartmental billings. Coordinates both the City and the Charter Schools audits. Prepares the Comprehensive Annual Financial Report, the annual Charter Schools Special Purpose Financial Statements and the quarterly Charter School financial reports for the Broward County School Board and Florida State University (FSU), as well as the City-wide monthly financial reports for internal use. Additionally, personnel are responsible for balancing utility receivables, providing property control, and producing numerous financial reports as requested.

#### ~ ACCOUNTS RECEIVABLE:

Accounts for and coordinates the collection of receivables that are due to the City, including timely recovery of dishonored checks.

#### ~ ACCOUNTS PAYABLE:

Reviews and processes all requests for payment and facilitates resolution of encumbrances relative to purchase orders.

#### ~ ADMINISTRATIVE SUPPORT:

Provides administrative support not only to the Finance Director but also to the entire department. Additionally, responsible for assisting in editing and producing the Comprehensive Annual Financial Report, entering payroll, ordering supplies, maintaining records retention, and processing over 4,100 property lien searches per year.

#### ~ ASSET MANAGEMENT:

Records, reports, tracks, and retires capital items.

#### ~ BUDGET:

Coordinates the preparation of the City's annual budget. Responsible for the preparation of revenue and expenditure estimates and budget instructions for all City departments. This section ensures that expenditures are within approved appropriations and prepares budget resolutions, adjustments, analyses, and summaries.



## Finance

### ~ DEBT MANAGEMENT:

Involved with the many tasks and procedures required in the issuance of new debt as well as maintaining compliance with all the bond covenants required for existing bond issues.

### ~ GRANTS:

Responsible for the financial control, accounting, and reimbursement of all City grants, ensuring that compliance requirements are met.

### ~ PAYROLL:

Processes the biweekly payroll for City and Charter School employees including, but not limited to, computing gross and net pay, retirement contributions, State and Federal withholding tax, Social Security, Medicare, and all other deductions. This section also prepares annual wage and tax statements (Form W-2) as well as quarterly and annual tax returns for salaries, wages, and taxable benefits. Accurately processes all personnel adjustments including new hires, salary adjustments, transfers, retirements and terminations.

### ~ PENSION:

Duties include ensuring the timely remittance of the City's pension contributions to the various plan administrators and recording the monthly and annual transactions relating to the General Employees Pension Plan and the City Pension Fund for Firefighters and Police Officers.

### ~ SPECIAL ASSESSMENTS:

Responsible for the accounting of all special assessments.

### ~ SYSTEMS:

Administers the SmartStream accounting client-server application and builds add-on programs to be used as tools in the daily execution of the Department's duties. Other responsibilities include, but are not limited to, the development of the budget applications for the City and the Charter Schools and the development of the address database.

### ~ TREASURY:

Responsible for anticipating the daily cash flow requirements of the City, its investments, and debt management.

## Budget Highlights

For FY2013-14, budgeted personnel costs show an increase of \$9,368 or 0.4% over the FY2012-13 working budget.

The FY2013-14 operating budget increased by \$8,928 mainly due to the transition of temporary accountants to full-time accountant positions, software licenses renewal and a new maintenance contract for the printer. These increases were off-set by the elimination of a vacant contractual Assistant Payroll Supervisor position.

## Accomplishments

Awarded the Distinguished Budget Presentation Award by the Government Finance Officers Association (GFOA) for the 16th consecutive year since October 1, 1997, for the FY2012-13 Budget Document.

Submitted to the Government Finance Officers Association, the application for the Certificate of Achievement Award for Excellence in Financial Reporting for the Comprehensive Annual Financial Report for the fiscal year ending September 30, 2012. If awarded, this will be the 28th consecutive year the award will be received.

Successfully completed the 2012 independent audits of the Charter Schools and the City. The City received an unqualified opinion for both audits, and no auditor adjustments were recommended. The external audit firm that conducted these audits was GLSC & Company, PLLC.

Finance, assisted by the Technology Services department, deployed 22 point of sale (POS) terminals throughout the City that allow customers to pay their bills using credit and debit cards. The locations include the charter schools, early development centers, various park sites, housing departments, police department, fire department, and the community services department.

Assisted the Commission Auditors in conducting and completing their Debt Policy Audit and Fixed Assets Audit. This included the review of the financial advisor and underwriters contracts, the physical inventory process, and the asset transfer and disposal procedures. The Commission Auditors are in the process of reviewing the fuel system, and the report is expected to be completed by the end of FY2012-13.

On June 19th 2013, the City Commission awarded a contract for financial advisory services related to debt



## Finance

management. Finance will also issue an RFP for underwriting services.

Began implementation of the Finance Director Succession Plan as approved by the City Commission. This is a two-year plan that includes training the Chief Accountant to fill the Finance Director position and training the Accounting Supervisor to fill the Chief Accountant position. This also includes hiring an additional Accountant. On a quarterly basis, the Finance Director provides a status update to the City Commission.

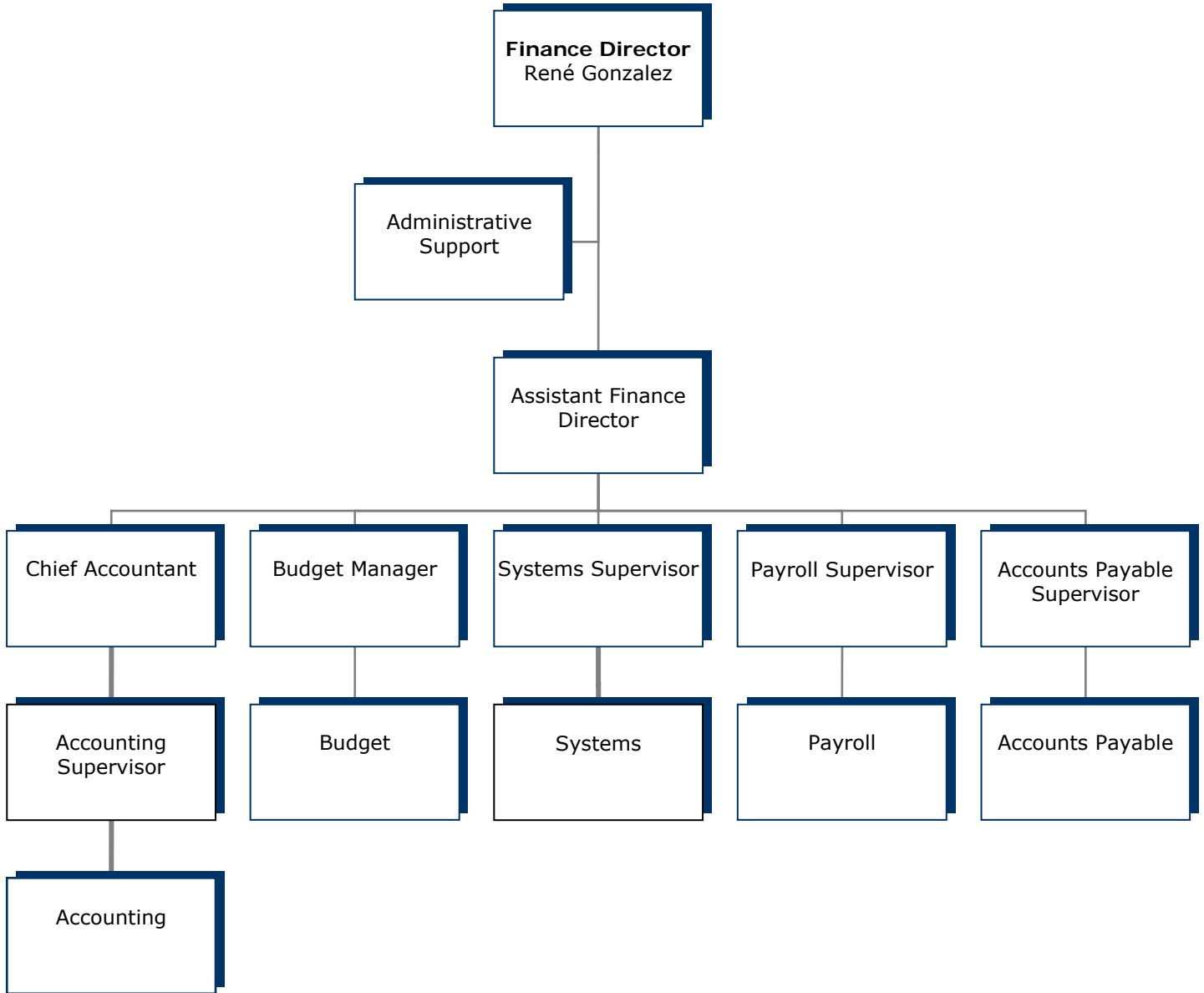


## Finance Performance Measures

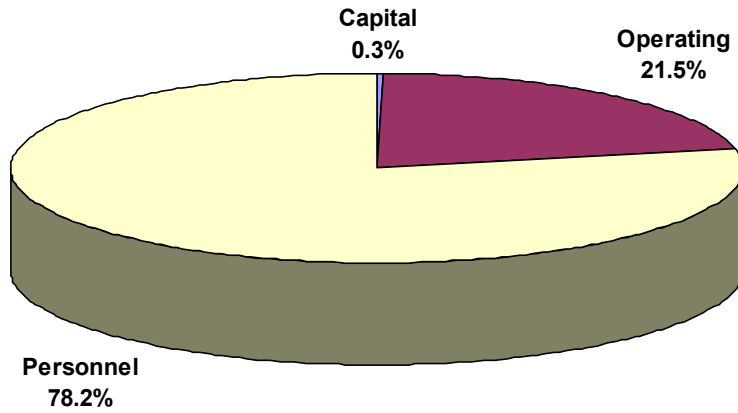
Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Invoices paid	47,265	30,000	42,338	38,000	48,000	48,000
Charter schools' special purpose financial statements	2	4	2	2	2	2
Monthly financial statements	12	12	12	12	12	12
Comprehensive Annual Financial Report	1	1	1	1	1	1
Annual Budget	1	1	1	1	1	1
<b>Effectiveness</b>						
Number of audit adjustments by auditors	0	0	0	0	0	0
Number of 10-hour working days to complete the Comprehensive Annual Financial Report	68	64	64	64	64	64
Average number of 10-hour working days after the month's end to distribute the monthly financial statements (excluding October and September)	5	4	4	4	4	4
Average number of 10-hour working days to close year end	25	20	27	20	20	20
Average number of 10-hour working days after the receipt of the bank statement to complete reconciliations	5	8	6	8	8	8
% accuracy in forecasting approximately 25% of general fund revenues	98%	100%	98%	100%	100%	100%
Number of annual consecutive awards for Certificate of Achievement for Excellence in Financial Reporting from GFOA.	27	27	28	28	29	30
Number of annual consecutive Distinguished Budget Presentation Awards from GFOA	14	14	15	15	16	17
<b>Efficiency</b>						
Manual response time on lien searches and inquiries in 10-hour working days	1 day	1 day	1 day	1 day	1 day	1 day

# FINANCE

## Organizational Chart



### Finance - Budget Summary



<b>Expenditure Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Personnel				
Salary	1,444,788	1,348,635	1,371,819	1,299,854
Benefits	820,387	705,411	945,139	1,018,810
<b>Personnel Subtotal</b>	<b>2,265,175</b>	<b>2,054,046</b>	<b>2,316,958</b>	<b>2,318,664</b>
Operating				
Accounting and Auditing	41,278	42,810	44,081	44,490
Other Contractual Services	276,356	308,475	478,233	473,959
Travel Per Diem	1,382	3,306	2,200	5,300
Communication and Freight Services	809	916	1,200	1,200
Repair and Maintenance Services	108,578	90,308	93,925	97,550
Office Supplies	7,181	6,629	10,000	7,000
Operating Supplies	899	1,596	3,125	4,785
Publications and Memberships	2,821	3,383	3,200	3,758
<b>Operating Subtotal</b>	<b>439,306</b>	<b>457,424</b>	<b>635,964</b>	<b>638,042</b>
Capital				
Machinery and Equipment	4,275	2,368	2,600	8,400
<b>Capital Subtotal</b>	<b>4,275</b>	<b>2,368</b>	<b>2,600</b>	<b>8,400</b>
<b>Total</b>	<b>2,708,756</b>	<b>2,513,838</b>	<b>2,955,522</b>	<b>2,965,106</b>

## Finance - Personnel Summary

Position Title		2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12086	Finance Director	1	1	1	1
12428	Payables Supervisor	1	1	1	1
12431	Payroll Coordinator	2	2	2	2
12433	Payroll Supervisor	1	1	1	1
12434	Assistant Payroll Supervisor	1	-	-	-
12513	Account Clerk III	1	1	1	1
12515	Accounting Clerk II	2	2	2	1
12517	Assistant Finance Director	1	1	1	1
12523	Accountant	3	1	1	1
12525	Administrative Assistant I	1	1	1	1
12552	Budget Analyst	1	1	1	1
12556	Budget Manager	1	1	1	1
12641	Chief Accountant	1	1	1	1
12642	Accounting Supervisor	-	1	1	1
12651	Programmer Analyst II	2	2	2	2
12686	Systems Supervisor	1	1	1	1
13680	P/T Clerk Spec I	-	-	-	1
Total	Full-time	20	18	18	17
	Part-time	-	-	-	1



## Early Development Centers

### Mission

To provide a nurturing, culturally diverse environment rich with developmentally appropriate activities. Our program is child-centered, play-based, and designed to encourage each child to achieve its potential.

### Goals

To give each child the opportunity to reach its full potential. Education is about opening doors, opening minds, and opening possibilities. The goal of our Early Development Centers is to "nurture every child's potential." Building character in our children enables them to reach their full potentials intellectually, physically, socially, and emotionally. Our curriculum is directed to nurturing the whole child in a caring environment conducive to teaching and learning.

### Objectives

Provide a warm and nurturing environment built on trust and communication.

Offer a safe place that is drug-free and violence-free.

Treat staff and students with courtesy and respect.

Encourage students' creativity and curiosity.

Give students time to summarize and reflect.

Involve students in thinking skills that examine, relate, and evaluate all aspects of a situation or problem.

Enable students and staff to work in an environment that promotes high academic standards.

Support teachers and staff in exhibiting a genuine concern for students.

Promote the idea of students teaching their peers.

Provide a balanced and flexible curriculum.

Supply a technologically superior learning environment.

### Major Functions and Activities

Early Development Centers are strategically positioned in four locations in order to ensure availability of service to all sections of the City. All

sites offer full-week, fee-based programs, with the fee dependent upon the age of the child enrolled.

Program goals and objectives are designed to provide a flexible and creative learning environment. A child's opportunity to learn is the primary focus.

Children enjoy activities and learning experiences geared to their developmental level, with music and art as an integral part of the program. Children also enjoy activities designed to promote math and science skills. Hands-on experience with computers and informational technology is woven into program content.

The City's four Early Development Center locations are as follows:

- Bright Beginnings at Walter C. Young, 901 NW 129th Avenue
- Village Preschool, 6700 SW 13 Street
- Pembroke Pines Charter School - West Campus, 1600 SW 184 Avenue
- Pembroke Pines Charter School - Central Campus, 12200 Sheridan Street

### Budget Highlights

The budget for the EDCs is \$118,000 below the current working budget. This reduction is attributable mainly to the decrease in Early Development Center Fees at the Bright Beginnings site. This downward adjustment is predicated on historical average enrollment. The reduction in the revenue budget is largely responsible for the \$129,000 decrease in the budget for the transfer to the Charter Middle School.

### Accomplishments

Central Campus ~ with 100 Voluntary Prekindergarten (VPK) students (5 classes) a VPK Readiness Rate of 92 out of a possible 100 was achieved. The VPK Provider Kindergarten Readiness Rate measures how well a VPK provider prepares four-year-olds to be ready for kindergarten, based upon Florida's VPK Education Standards. The VPK Education Standards describe what four-year-old children should know and be able to do by the end of the VPK experience. We maintained our AdvancED Southern Association of Colleges and Schools Council on Accreditation and School Improvement (SACS CASI) Accreditation. This Accreditation is only given to schools that offer the highest quality of care and education to young children. All staff completed



## Early Development Centers

professional development courses in Pediatric and Adult First Aid and VPK Education Standards.

East Campus ~ Completed the sixth year of Florida's Voluntary Prekindergarten (VPK) Program. Our Scholastic Book fair raised over \$1,500 in "Scholastic" dollars, supplying dozens of books to our classroom libraries. Staff continued to maintain credentials and in-service hours required for licensing in First Aid and CPR. Successfully opened and filled a classroom for one-year-olds and an additional VPK Classroom, increasing enrollment and revenue.

West Campus ~ Completed the third year of The VPK Program. With 6 classes of VPK students totaling 120 children, staff worked diligently to prepare them for kindergarten. A VPK readiness score of 89 was achieved. All of our staff, including office staff, renewed their First Aid and CPR course and our teachers are keeping up with the renewal of their Child Development Associate (CDA) credentials.

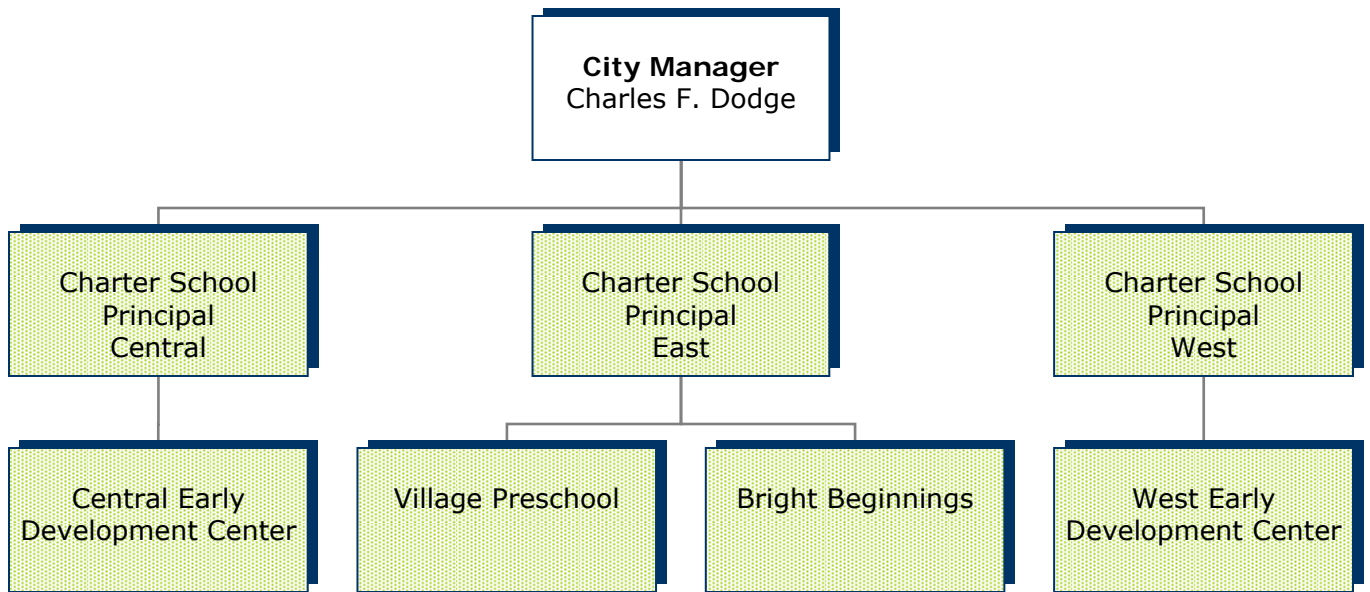
Bright Beginnings ~ Completed the fifth year of Voluntary Pre-Kindergarten (VPK).

## Early Development Centers Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of students	684	660	703	675	674	718
<b>Effectiveness</b>						
Met state mandated student to teacher ratio of 21 to 1	Yes	Yes	Yes	Yes	Yes	Yes

# EARLY DEVELOPMENT CENTERS

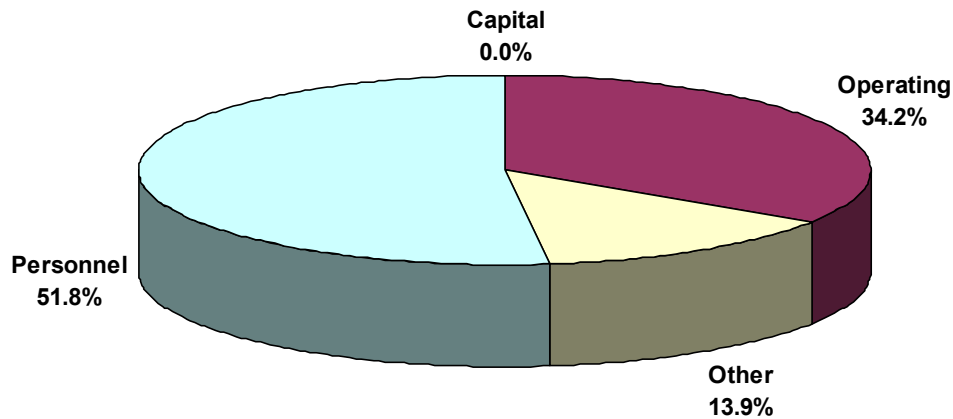
## Organizational Chart



■ Shading indicates direct public service provider



### Early Development Centers - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	2,323,527	2,095,193	2,305,096	2,191,439
Benefits	751,023	612,545	788,775	719,490
<b>Personnel Subtotal</b>	<b>3,074,550</b>	<b>2,707,738</b>	<b>3,093,871</b>	<b>2,910,929</b>
Operating				
Professional Services	1,500	-	568	225
Other Contractual Services	156,763	383,986	597,206	815,056
Travel Per Diem	2,313	345	2,790	3,550
Communication and Freight Services	6,273	4,742	7,334	8,334
Utility Services	83,914	82,001	93,100	91,800
Rentals and Leases	410,275	397,011	402,522	384,608
Repair and Maintenance Services	69,000	65,324	68,575	94,510
Other Current Charges and Obligation	73,229	95,722	115,786	106,886
Office Supplies	8,657	6,565	13,500	13,500
Operating Supplies	321,069	347,981	409,100	404,566
Publications and Memberships	-	-	450	450
<b>Operating Subtotal</b>	<b>1,132,993</b>	<b>1,383,678</b>	<b>1,710,931</b>	<b>1,923,485</b>
Capital				
Improvements Other Than Buildings	46,295	13,956	-	-
Machinery and Equipment	38,382	12,444	20,325	1,000
<b>Capital Subtotal</b>	<b>84,677</b>	<b>26,400</b>	<b>20,325</b>	<b>1,000</b>
Other				
Transfers	-	1,047,973	910,561	781,847
<b>Other Subtotal</b>	<b>-</b>	<b>1,047,973</b>	<b>910,561</b>	<b>781,847</b>
<b>Total</b>	<b>4,292,220</b>	<b>5,165,788</b>	<b>5,735,688</b>	<b>5,617,261</b>

### Early Development Centers - Personnel Summary

Position Title		2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12120	Sch Accounting Clerk II	4	2	2	2
12143	EDC Teacher	35	32	32	26
12780	Teacher Aide	18	17	17	14
12781	Site Supervisor	4	4	4	4
12972	EDC Clerical Spec I	4	3	3	3
13408	P/T EDC Clerical Spec I	-	-	-	2
13551	P/T Teacher Aide	91	92	92	94
13680	P/T Clerk Spec I	3	2	2	-
13738	P/T Custodian	1	1	-	-
Total	Full-time	65	58	58	49
	Part-time	95	95	94	96



## Walter C. Young Resource Center

### Mission

To offer educational, recreational, and civic activities; to enhance the lives of all citizens within southwest Broward County including, but not limited to, the citizens of Pembroke Pines.

### Goals

Committed to serving a broad spectrum of interests within our community. We will provide facilities and staffing for physical fitness activities, child and family enrichment, educational pursuit, entertainment, and the enjoyment of the arts and culture.

Our unique organizational concept and structure will allow us to meet our goals of providing these services at the maximum level attainable with the least possible expenditure of resources. When these goals are achieved, then we will have truly enriched and enhanced the quality of life for our citizens.

### Objectives

Continue innovative programming that encourages partnerships between the Broward County School Board, community organizations, and the City of Pembroke Pines.

Provide a center that serves our diverse community, building on the strengths of our cultural differences.

Continue offering a place where people of all ages can come together for needed services, community activities, cultural experiences, entertainment, and education.

### Major Functions and Activities

The Walter C. Young (WCY) Resource Center is a prototypical educational and community service center designed to meet the needs of all the citizens of southwest Broward County. The Center houses a middle school, racquetball courts, the Bright Beginnings Early Development Center, a full service community adult education facility, a regional library, a dinner theater, social service facilities, and recreational areas.

The City partners with others in maintaining the Resource Center. The costs are shared by the Broward County School Board and the City. Effective use of tax dollars is made by sharing resources and extending the hours of income-producing usage beyond that of a typical school day. The programs

and services are offered sixteen hours daily, year-round.

In addition to the school, the following programs and activities are provided: racquetball and handball, meeting rooms, basketball, tennis, 450-seat dinner theater/café, softball, track and field, consumer education, gymnasium, conference center, and parent education.

#### ~ DINNER THEATER / CULTURAL ARTS:

This Center houses a full-service auditorium/theater with adjoining music and arts suites. The auditorium/theater seats 450 people and includes storage and dressing rooms, a projection booth, a reception lobby, and an arts suite for such purposes as set design and construction. Theatre/drama instruction, rehearsals, and productions are scheduled here. School plays, concerts, and events are offered to our community throughout the year.

The Dinner Theater is available to all participating and community organizations for various events such as dances, bazaars, flea markets, forums, club meetings, club activities, and workshops. The kitchen/dining facility complements the Dinner Theater and can be used for banquets and receptions.

#### ~ EDUCATION CLASSROOM:

There is a middle school, community school program. Space is provided for various civic organizations and the Pembroke Pines Parks and Recreation Department.

#### ~ LEARNING RESOURCE CENTER:

Included in this facility is a full-service, regional branch of the Broward County Library System that also serves the Walter C. Young Middle School. The Center includes a reading room, a professional library, audio-visual storage, conference rooms, a darkroom, and a media production lab. Books and audio-visual materials are available to all Broward County residents. This Center also offers other services, such as story hours for the Day Care and Teen Leadership Programs.

#### ~ PARKS AND RECREATION CENTER:

The Parks and Recreation Department of the City offers a full spectrum of indoor and outdoor sports activities, health, physical education, and recreation instruction. Facilities include a gymnasium, dressing/locker rooms, showers, instructional rooms, tennis and handball courts, six indoor racquetball



## Walter C. Young Resource Center

courts, football-soccer-softball fields, a 400-meter running track, first aid rooms, and an outdoor play area for toddlers. The racquetball facilities are open to the public with membership opportunities available.

### Budget Highlights

Appropriations for expenses show a \$42 thousand increase over the 2012-13 working budget. This increase is attributable to the cost of janitorial services, which were not budgeted in 2012-13 in this division. Appropriations for this cost were only coded to the 2012-13 budget for the Walter C. Young Dinner Theatre.

### Accomplishments

Walter C, Young Resource Center is one of the area's prominent educational facilities. Approximately 1,265 students attended WCY Middle School during the school year.

WCY Dinner Theater is a multi-functional facility that was utilized daily during the school year to provide breakfast and lunch to those middle school students.

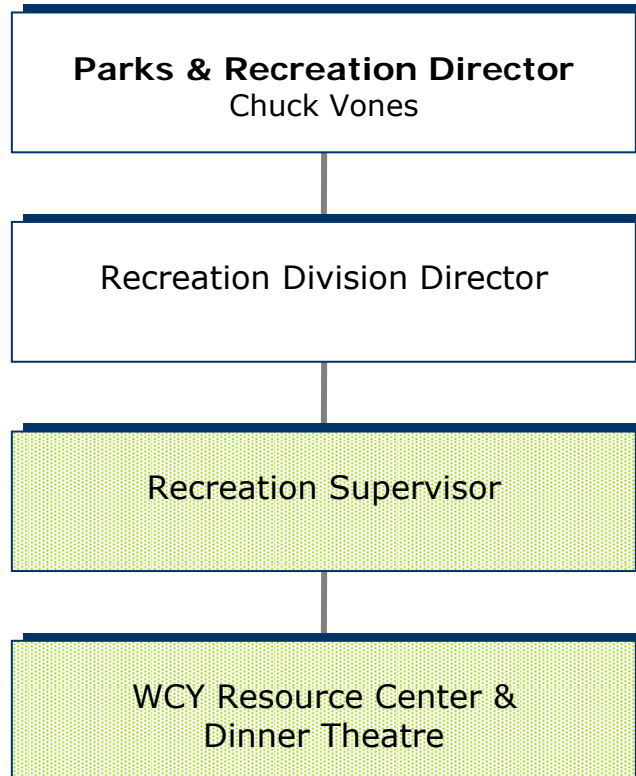
On June 19, 2013, City Commission approved a 10-year agreement with Soccer Town for the conversion of the Walter C. Young Hockey Rink into a Soccer Center. All construction expenses will be paid by Soccer Town, and the City will receive 2.5% of revenue in years 1 and 2 and 10% of revenues thereafter, with the minimum annual amount guaranteed at \$4,500 per year. The new Soccer Center will consist of four to eight premium synthetic turf 5 vs. 5 soccer fields, a state-of-the-art social area, and a children's play area.


## Walter C. Young Resource Center Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of days per year the center is in use	347	344	347	347	347	347
Number of days per year the theatre is in use	354	352	354	290	354	354
Number of civic, charitable, and religious organizations that use the center	51	40	57	41	39	69
<b>Effectiveness</b>						
% of organizations not accommodated	0%	0%	0%	0%	0%	0%
Actual as a % of budgeted revenue - dinner theatre	82%	100%	162%	100%	100%	100%
Actual as a % of budgeted revenue - resource center	90%	100%	69%	100%	100%	100%

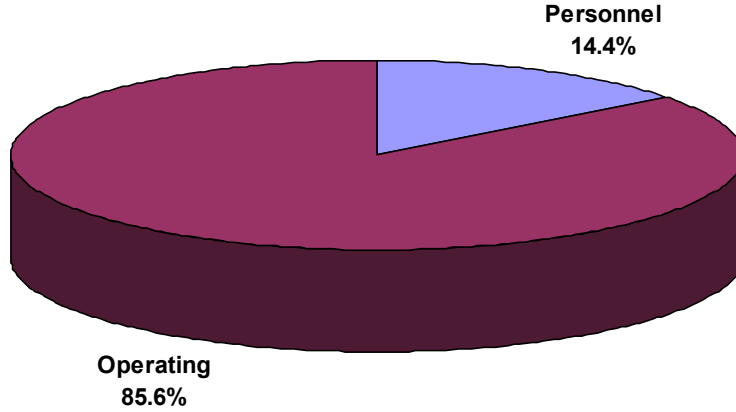
# WALTER C. YOUNG RESOURCE CENTER

## Organizational Chart



 Shading indicates direct public service provider

### Walter C. Young Resource Center - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	11,117	7,430	12,844	12,844
Benefits	1,400	697	1,206	993
<b>Personnel Subtotal</b>	<b>12,517</b>	<b>8,126</b>	<b>14,050</b>	<b>13,837</b>
Operating				
Accounting and Auditing	893	923	957	966
Other Contractual Services	568	-	-	42,870
Utility Services	33,415	35,137	36,155	36,130
Repair and Maintenance Services	-	-	200	200
Office Supplies	280	134	220	220
Operating Supplies	2,085	1,695	2,165	2,000
<b>Operating Subtotal</b>	<b>37,242</b>	<b>37,890</b>	<b>39,697</b>	<b>82,386</b>
<b>Total</b>	<b>49,759</b>	<b>46,016</b>	<b>53,747</b>	<b>96,223</b>

Position Title	2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
13680 P/T Clerk Spec I	1	1	1	1
13738 P/T Custodian	1	-	-	-
Total				
Full-time	-	-	-	-
Part-time	2	1	1	1



## Community Services

### Mission

To provide and facilitate a network of services to individuals residing in Southwest Broward County.

### Goals

To provide a quality multi-function social service delivery system that encompasses a variety of activities and core social services geared toward meeting, targeting and servicing our members. Specific programs are designed to meet the needs of those 60 years of age or older.

### Objectives

To plan and implement the following services for our members:

- Recreation
- Health support services
- Transportation
- In-home services coordination
- Counseling
- Public education
- Volunteer services
- Social services
- Nutrition program
- Adult day care services
- Senior housing
- Alzheimer's adult day care services and Relief/respice.

### Major Functions and Activities

The Pembroke Pines Community Services Department/Southwest Focal Point Senior Center facilitates comprehensive services to those residing in Southwest Broward County. Specific programs are designed to meet the needs of those 60 years of age or older.

The Southwest Focal Point Senior Center complex is an approximately 53,000 square-foot facility offering eleven core social services developed to meet the needs of the community. Specific programs are designed to meet the needs of the geriatric population. The facility includes a library, two gyms, a billiard room, classrooms, a computer lab, a main hall, and over 5,000 square feet dedicated to Adult Day Care and Alzheimer's Day Care Programs. The diversified utilization includes university classes and professional training programs, meetings for clubs and organizations, and special City events. Facility rental is available for meetings, parties, and other social events.

~ INFORMATION and REFERRAL - All key staff members are trained to provide a knowledgeable response to senior inquiries. Knowledge gained through this service provision helps seniors identify their service needs and gather the data necessary to utilize the resources and opportunities available to them. Additionally, a social worker is on staff to provide comprehensive case management services.

~ RECREATION - Recreational activities are planned to meet the social and physical needs of the senior client, as well as to promote mental stimulation to encourage self-initiated use of leisure time activities. Along with daily activities, special events, shows, and field trips are scheduled.

~ HEALTH SUPPORT SERVICES - Health Support Services is a comprehensive health maintenance program inclusive of core services such as physical fitness, health, blood pressure screening, health assessment, monitoring of self-administered medication, nutrition, and health-related referral. Additionally, all staff members are certified in first aid and CPR to assist in medical emergencies.

~ COUNSELING - The supportive counseling program is facilitated via mental health professionals. The program is designed to assist by means of assessment. The counselor formulates a basic strategy to help the client address issues, resolve pressing problems, reduce or eliminate stress, and develop solid coping mechanisms. Both one-on-one and group counseling are offered on location. When psychiatric evaluation or specialized counseling is warranted, a referral is initiated and alternative resources are offered in an effort to deliver appropriate case management and secure appropriate placement.

~ ADULT DAY CARE - Coordinated under the supervision of a Day Care Coordinator, this program is specifically designed to provide a protective, structured environment with emphasis on remedial and restorative services for the frail and/or functionally-impaired adult in an effort to prevent or delay institutionalization.

~ PERSONAL CARE - This program provides assistance with eating, dressing, personal hygiene, and other activities of daily living. This service is provided through coordination with a home health agency.

~ HOMEMAKER - The accomplishment of specific home management duties including housekeeping, laundry, cleaning refrigerators, clothing repair, minor





## Community Services

home repairs, meal planning and preparation. This service is provided through coordination with a home health agency.

~ RELIEF/RESPIRE - A relief or rest for a primary caregiver from the constant/continued supervision, companionship, therapeutic and/or personal care of a functionally impaired older person for a specific period of time. This service is provided through coordination with a home health agency.

~ ALZHEIMER'S DAY CARE - This is coordinated under the supervision of the Alzheimer's Day Care Coordinator. The program is specifically available to those diagnosed with Alzheimer's disease and is designed to maintain the current level of function in an effort to delay institutionalization. The program also provides respite and a monthly support group for caregivers.

~ VOLUNTEER SERVICES - The provision of a volunteer services program has proven to be a valuable enhancement to senior services offered at the Southwest Focal Point Senior Center. The Recreation Supervisor recruits, screens, trains and places prospective volunteers in appropriate positions within the Southwest Focal Point Center as well as various City departments and community organizations. When requested, unpaid bilingual volunteers are recruited and placed appropriately.

~ PUBLIC EDUCATION - The Public Education Program is facilitated by the Information and Referral Specialist/Social Worker, the Counselor, and the Health Support Services Coordinator. This specific group of staff members offers a wealth of knowledge and a wide range of expertise. Events such as health fairs, social service fairs, crime prevention workshops, hurricane preparedness training, and speaking engagements are planned to provide education and service resources to older adults and their families.

~ SPECIAL PROGRAMS - The Community Services Department hosts and sponsors several special programs. An on-site nutrition program is available to provide seniors with a hot meal meeting the one-third recommended daily allowance (RDA) requirements via the Broward County Meals on Wheels. Other programs include the Energy Assistance Program and programs coordinated for the visually impaired, hearing impaired, and handicapped persons. The center also sponsors English for Speakers of Other Languages (ESOL) classes provided by the Community School and the Respite for Elders Living in Everyday Families Program that provides screened volunteers to facilitate respite for

caregivers of homebound seniors. Inter-generational programming takes place on a daily basis at the center.

~ TRANSPORTATION - The Community bus service provides shuttle services within the City limits and transportation for residents 60 years of age or older without access to a vehicle and/or not holding a valid Florida driver's license. Transportation services are provided for medical and dental appointments, pharmacies, social service agencies, supermarkets, shopping malls, banks, post offices, center-sponsored field trips, as well as cultural and civic events. As of October 1, 2012, the City's Transportation Division ceased being a provider for Broward County's TOPS/ADA Program. All clients with TOPS/ADA eligibility were directed to seek transportation from Broward County via their Call Center. There was a member outreach within the Community Services department to educate all TOPS/ADA riders of these changes.

~ SCREENING AND ASSESSMENT - Is defined as administering an evaluation with the purpose of gathering information to determine eligibility for programs and/or seniors.

## Budget Highlights

This is a status quo budget with minor changes over the 2012-13 working budget. These changes are attributable to inflation in most cases. This budget provides for maintenance of current services.

Continue to develop innovative programming that will promote physical and mental stimulation, encourage socialization and intellectual enrichment of Southwest Focal Point Community Center members. (Membership is available to persons 18 years of age or older.)

Continue to expand and enhance bilingual programs and services to support our culturally diverse population.

Intergenerational classes are thriving. Mud Daubers and Running with Scissors, both Parent and Child classes, are very popular among our participants.

## Accomplishments

Federal Transit Administration Funds were granted to the City of Pembroke Pines through the South Florida Regional Transportation Authority to purchase five handicap-accessible 20-passenger buses and communication equipment.



## Community Services

As of September 1, 2013, Paradise Café, located in the Southwest Focal Point Community Center, has assigned all rights to Bella Cantina, LLC.

Pines Care Medical Center, also located in the Southwest Focal Point Community Center, has signed a third lease agreement for an additional one-year term. The rental fee has been increased from \$1,000 to \$1,200 a month or \$14,400 additional revenues to the City annually.

Easter Seals of South Florida, Inc. has been providing the Adult Day Care & Alzheimer's Care to City residents at the Community Services since 2009. A second lease agreement has been signed for an additional three years, with an \$8,750 increase in annual monthly rental fee.

The Annual Pembroke Pines Antiques & Collectibles Show was held in October, 2012. Over 800 guests enjoyed the display of 50+ dealers with nostalgic treasures. Dealers traveled from West Palm Beach, Boca Raton, Delray, and Miami to participate in this show. Two shows are held annually, one in April and another in October. The total amount raised as of April 2013 was \$9,127.

The Coin & Stamp Show has been added to the Community Center's calendar, and more than 20 enthusiasts were hosted. Shows were held in April, July, and August generating total revenues of \$1,790.

An Intake Worker has been hired as a direct result of fund-raising efforts.

Center staff and Commissioner Siple reached out to residents of Holly Lake. Residents were treated to lunch, and staff was available to answer questions on programs and services.

Renovations to the Center were finalized this year with the completion of tiling the center's floor.

Our Annual Thanksgiving Drive was so successful that we fed over 100 families.

The Center hosted Christmas Dinner for those who are without family. Gifts were donated by our Charter School and presented to over 50 participants.

New partnerships with Impact Broward, YMCA, AARP and Women in Distress will allow us to continue to meet the needs of our community.

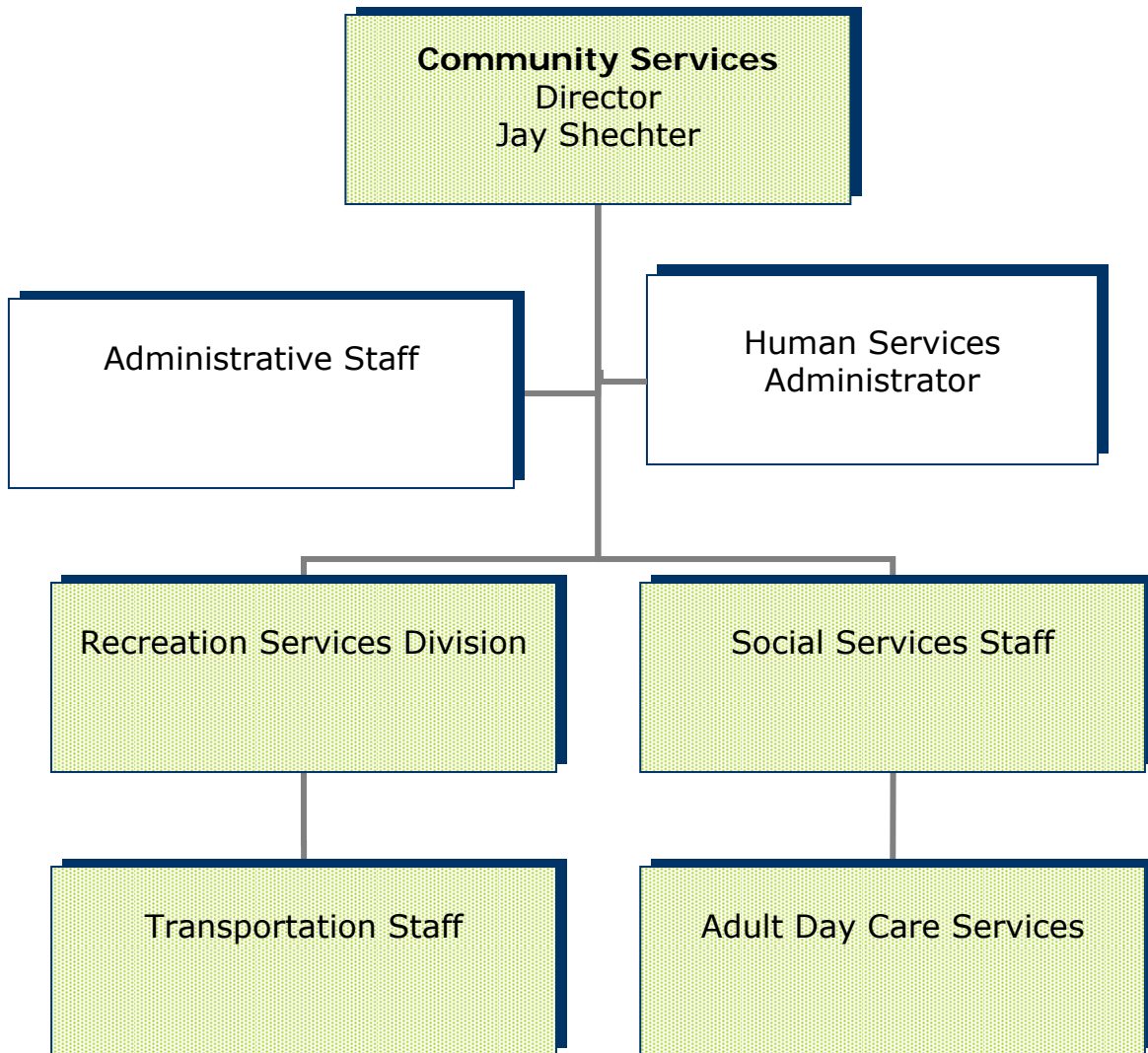
On March 30, 2013, the Center presented the Highwaymen Art Exhibit "Fearless Journey" at the Community Opening Reception.

## Community Services Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of unduplicated clients	2,180	3,300	1,984	2,000	2,200	2,100
Units of service (Services covered by OAA Title IIIB and IIIE Grant)	89,989	82,997	85,221	81,803	81,810	104,306
<b>Effectiveness</b>						
% of people who requested and received recreational services	100%	100%	100%	100%	100%	100%
Social service client-hours per each senior (60+) in target area	1,524	1,880	1,669	2,000	1,254	2,337

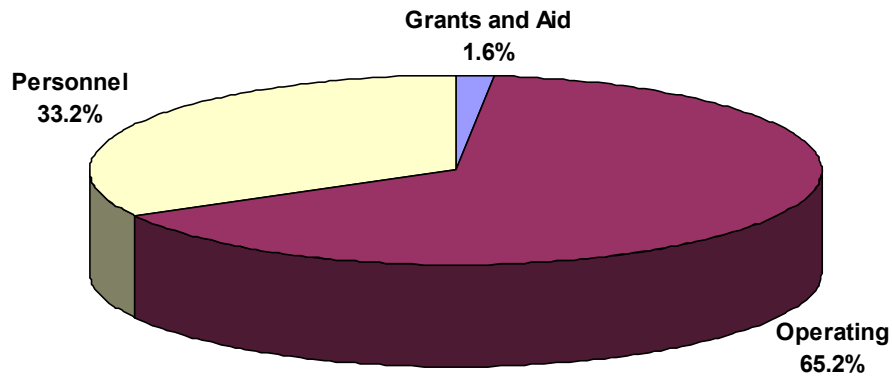
# COMMUNITY SERVICES

## Organizational Chart



■ Shading indicates direct public service provider

### Community Services - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	138,210	136,922	138,100	137,100
Benefits	99,864	85,816	123,426	142,273
Personnel Subtotal	238,074	222,738	261,526	279,373
Operating				
Professional Services	2,425	1,869	1,000	500
Other Contractual Services	266,782	317,451	297,514	320,900
Travel Per Diem	385	363	200	-
Communication and Freight Services	22,358	22,767	23,260	23,290
Utility Services	98,936	102,686	118,050	110,200
Rentals and Leases	116	36	300	100
Repair and Maintenance Services	75,003	55,623	74,000	45,200
Printing and Binding	855	1,646	1,000	13,000
Promotional Activities	662	-	-	-
Office Supplies	3,687	3,591	3,800	3,500
Operating Supplies	26,817	33,816	34,100	31,800
Publications and Memberships	671	650	675	700
Operating Subtotal	498,696	540,499	553,899	549,190
Capital				
Machinery and Equipment	3,967	-	-	-
Capital Subtotal	3,967	-	-	-
Grants and Aid				
Aids to Private Organizations	15,947	14,471	30,713	13,226
Grants and Aid Subtotal	15,947	14,471	30,713	13,226
<b>Total</b>	<b>756,684</b>	<b>777,708</b>	<b>846,138</b>	<b>841,789</b>

### Community Services - Personnel Summary

Position Title		2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12084 Community Service Director		0.5	0.5	0.5	0.5
12543 Activities Coordinator		1	1	1	1
12685 Clerical Aide		1	1	1	1
Total	Full-time	2.5	2.5	2.5	2.5
	Part-time	-	-	-	-



## Housing Division

### Mission

To provide affordable, secure, and enhanced housing.

### Goals

To provide a professional, safe, and enjoyable living environment with an opportunity to develop long-term friendships and a strong sense of community.

### Objectives

Implement a comprehensive and strategic management plan that provides the necessary support to enable people to stay independent at the senior housing complex at Pines Point.

Implement a comprehensive and strategic management plan that provides the necessary support to enable people of all ages to enjoy a family community that fosters friendship and a sense of belonging at Pines Place.

Provide affordable housing; current rental rates are below the market average.

Provide apartments with well laid out floor plans allowing for comfortable and safe housing for both seniors and others of all ages.

Maintain beautiful well-kept grounds for walking and biking.

Provide ample parking.

Coordinate recreation, health support services, transportation, counseling, education, and social services with the Southwest Focal Point Senior Center.

Provide transportation to Hollybrook Clubhouse, Douglas Gardens, Memorial Urgent Care Center, various grocery stores and restaurants, Lowes, BC Regional Library South Campus, and Broward College.

#### PINES PLACE:

Maintain gazebo for entertaining.

Maintain playground for children.

#### PINES POINT:

Lease vacant office space at the Southwest Focal Point Senior Center to a podiatrist and general practitioner.

### Major Functions and Activities

Provide affordable housing at Pines Point and Pines Place in eastern Pembroke Pines.

Pines Point Senior Residences was built in 1997 and provides 190 apartments. The facility is located at 401/601 NW 103rd Avenue, which is adjacent to the City's Southwest Focal Point Senior Center and is joined via a connector to enable clientele easy access to the Center's activities and services.

Pines Place was built between 2005 and 2008 and consists of three buildings (towers). The first building is located at 8103 S. Palm Drive and contains 208 apartments. The second building is located at 8210 Florida Drive and contains 186 apartments. The third building is located at 8203 S. Palm Drive and contains 220 apartments.

Provide an array of activities during the day and evenings for the residents. Seniors are invited to attend themed special events and seasonal activities held throughout the year. Evening activities consist of Pizza Night, Birthday Bash, Cooks Night Out, and Movie Night. Each activity provides the residents with an evening of entertainment and socializing, helping to build many friendships.

Organize fund-raising flea markets four times a year with over 100 participating vendors from all over South Florida. The funds raised make it possible to provide additional activities and events for the residents.

Transportation is provided to the tenants to various locations throughout the City Monday-Friday. This offers tenants the ability to purchase groceries and necessities, dine out, visit the doctor or go to the library.

Provide assistance that encourages the senior residents to lead an independent lifestyle and provide a secure and family friendly community for all residents.

Provide accounting and administrative services for the Transitional Independent Living (TIL) program, which is a living facility that provides young people the opportunity to transition from foster care into independent living.

### Budget Highlights

Continue to provide affordable and safe rental housing for seniors at Pines Point and for tenants of all ages at Pines Place.



## Housing Division

Continue to provide organized meetings with residents to encourage safety and well being throughout the community and to discuss Hurricane preparedness and provide information in the event of a hurricane.

Continue to organize flea market events that help to fund activities, events, and other special programs for the tenants.

Continue to distribute emergency meals to the community in conjunction with the Community Services department and maintain a supply of food to help those in need.

### Accomplishments

Sponsored the 5th Annual Fourth of July celebration with all expenses paid through fundraising efforts. Over 500 seniors from various communities in Broward County enjoyed lunch and activities.

Coordinated a holiday party for residents, serving appetizers and beverages.

Implemented the modernization/renovation of one elevator at Pines Point.

In June 2012, a safety and hurricane meeting was held at both Pines Place and Pines Point. Each resident received a Hurricane Guide providing them with valuable information about hurricane shelters, stores and gas stations equipped with generators, and Emergency Medical Registration Information for residents who require assistance. Also, FP&L provided "Hurricane Preparedness Guide for Seniors" brochures in both English and Spanish, which were available to all residents.

Purchased an ozone machine which eliminates all odors including cigarette smoke which is utilized in the vacant apartments to naturally restore the ozone atmosphere and effectively deodorize the unit.

In an effort to reduce costs, damaged carpet is being replaced with vinyl tiles. Unlike carpet, vinyl tiles require no special cleaning, tend to be stain resistant, and stand up well to heavy traffic.

As of April 2013 \$11,525 had been raised from three flea market events. These proceeds benefit the residents at Pines Point and Pines Place by funding a variety of social events.

In an effort to continue to offer basic cable as an amenity to our residents, we entered into a new contract with Comcast cable which provided a savings of 4.5% at Pines Point.

Distributed 7,000 emergency meals to the tenants at Pines Point, Pines Place, and residents throughout the City of Pembroke Pines.

A Thanksgiving Food Drive was organized at Pines Point and Pines Place. All canned goods that are collected benefit families throughout the year that are in need of food.

Pines Point, through proceeds generated from the flea market, sponsored a barbeque at Holly Lake Community Park to promote services offered by the Housing Division and Community Services.

In an effort to reduce the carbon footprint (Go Green), preventative maintenance measures were taken to replace the electrical boxes of all air conditioning units located on the roof at Pines Point. In addition, upgrades were made to the roof elevator shafts.

A drainage system around the perimeter of Pines Point was installed to prevent water damage to the buildings. In addition the sprinkler system was updated to benefit the new landscaping installed.

Renovations were made to the Management Office at Pines Point.

In an effort to better serve the tenants and applicants, the Housing Division now accepts payments by credit card or debit card.

Coordinated with the Hispanic Unity, a non-profit organization, to offer free tax preparation to the tenants at Pines Place through the VITA (Volunteer Income Tax Assistance) program.

Coordinated a speaking engagement at Pines Place with Impact Broward to discuss the "Senior Companion Program" and how to become a volunteer as a Senior Companion. The Senior Companion Program offers friendship and assistance to other older Americans who are homebound and need help to live independently in their own homes. Due to the efforts of Senior Companions, many older adults are able to avoid institutionalization and lead more happy and fulfilling lives in their own homes.



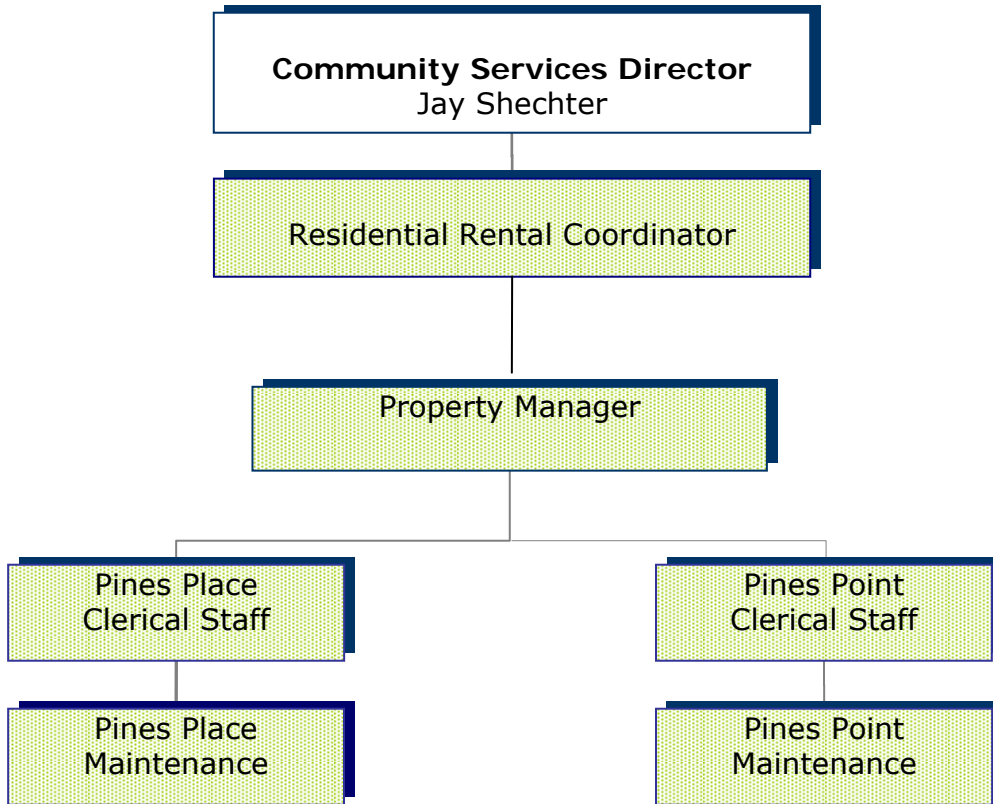
## Housing Division Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of units occupied at Pines Point	172	180	166	180	171 <sup>^</sup>	171
Number of units occupied at Pines Place:						
Tower I (opened April, 2005)	185	198	167	198	188 <sup>^</sup>	188
Tower II (opened July, 2005)	168	177	157	177	168 <sup>^</sup>	168
Tower III (opened January, 2008)	194	209	190	209	198 <sup>^</sup>	198
<b>Effectiveness</b>						
Average occupancy rate at Pines Point	91%	95%	87%	95%	90% <sup>^</sup>	90%
Average occupancy rate at Pines Place	89%	95%	83%	95%	90% <sup>^</sup>	90%
Rental rate below market	Yes	Yes	Yes	Yes	Yes	Yes

<sup>^</sup> Due to the severe economic downturn and the uncertainty as to the timing of the recovery, the goals for both occupied units and occupancy rates were adjusted for fiscal year 2012-13.

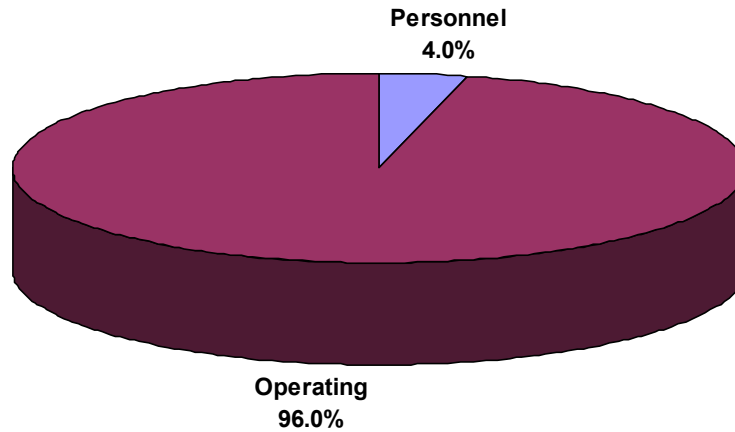
# HOUSING DIVISION

## Organizational Chart



 Color indicates direct public service provider

### Housing Division - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	164,924	157,215	165,322	165,322
Benefits	110,311	86,348	122,591	142,903
Personnel Subtotal	275,234	243,564	287,913	308,225
Operating				
Professional Services	15,475	10,438	18,000	18,000
Other Contractual Services	574,362	619,837	756,921	754,117
Communication and Freight Services	101,751	100,636	152,894	141,394
Utility Services	463,643	474,779	555,279	558,663
Rentals and Leases	4,940,564	4,909,548	5,013,663	5,048,619
Insurance	79,510	67,873	110,157	117,797
Repair and Maintenance Services	211,121	244,653	274,073	290,611
Promotional Activities	10,703	4,797	12,300	12,300
Other Current Charges and Obligation	382,421	289,061	297,540	325,651
Office Supplies	4,562	3,098	7,635	7,635
Operating Supplies	97,393	71,867	113,569	111,517
Operating Subtotal	6,881,505	6,796,588	7,312,031	7,386,304
Capital				
Machinery and Equipment	1,350	2,836	1,600	-
Capital Subtotal	1,350	2,836	1,600	-
<b>Total</b>	<b>7,158,090</b>	<b>7,042,988</b>	<b>7,601,544</b>	<b>7,694,529</b>

Position Title	2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12084 Community Service Director	0.5	0.5	0.5	0.5
12101 Residential Rental Coordinator	-	1	1	1
12525 Administrative Assistant I	2	1	1	1
Total				
Full-time	2.5	2.5	2.5	2.5
Part-time	-	-	-	-



## Code Compliance

### Mission

To promote and maintain a safe and desirable living and working environment. This division helps maintain and improve the quality of our community by administering a fair and unbiased compliance program to correct issues involving the City's codes and land use requirements.

### Goals

To educate the public about the City's codes and ordinances and to obtain voluntary compliance.

To perform our duties in a fair, professional and courteous manner.

To develop and establish standards and ordinances that ensure positive effects on property value, community appearance, and instill neighborhood pride. Partner with other departments and agencies to reach our common goals.

To establish and maintain a proactive environment to help solve community problems and stay at the forefront of creative and effective Code Enforcement.

To work with community organizations and associations and assist them in reaching common goals.

### Objectives

Standardize procedures within the division to ensure consistency.

Attend homeowners' association meetings to maintain good communication between the division and residents.

Maintain 90% compliance on cases prior to hearings.

Investigate complaints within 24 hours of receipt.

Staff 24 hearings before the Code Board and Special Masters.

Refer residents to the Community Redevelopment Agency for assistance.

### Major Functions and Activities

Responsible for ensuring compliance with the City's Code of Ordinances and the correction of code violations.

Through proactive meetings with citizens and homeowners' associations as well as responding to complaints, staff investigates potential violations and works with property owners, tenants, and the Code Board toward appropriate resolutions.

### Budget Highlights

This is a status quo budget with minor changes over the 2012-13 working budget. These changes are attributable to inflation in most cases. This budget provides for maintenance of current services.

Continue to resolve outstanding liens on properties throughout the City.

Continue to review the City code and make recommendations to update as needed.

Continue to enforce City Code for Building Division, Fire Prevention, Restricted Business License and Landscaping.

### Accomplishments

Distributed 120 gallons of paint to City residents.

Attended sixteen Homeowner's Association meetings in an effort to maintain good communication between the Code Division and residents.

Removed over 7,500 illegal signs throughout the year.

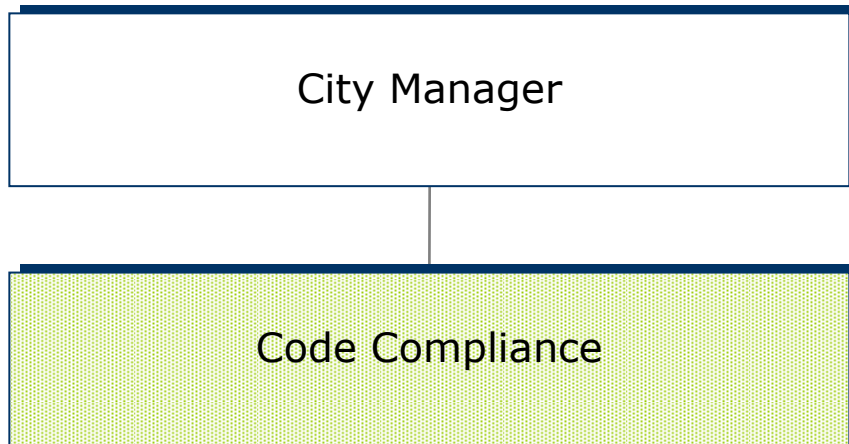
## Code Compliance Performance Measures


Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of citations issued	35	125	71	125	125	125
Number of violations issued ^	13,265	19,000	16,585	19,000	18,000	18,000
<b>Effectiveness</b>						
% of cases closed prior to Code Board and/or Special Master hearing	92%	95%	97%	95%	95%	95%

^ Goals are based on the norm, whereas the actual reflects unanticipated events such as hurricanes and water restrictions.

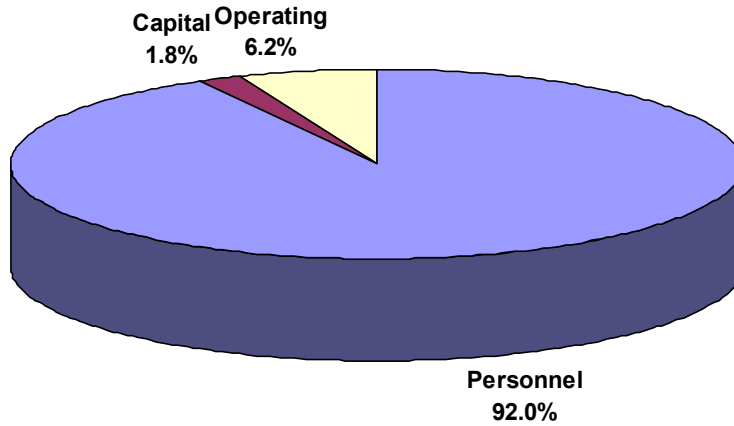
## CODE COMPLIANCE DIVISION

### Organizational Chart



 Shading indicates direct public service provider

### Code Compliance - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	563,583	547,032	554,248	570,877
Benefits	414,917	364,230	512,342	561,843
Personnel Subtotal	978,500	911,262	1,066,590	1,132,720
Operating				
Professional Services	3,260	3,250	6,850	6,850
Other Contractual Services	1,524	1,668	3,700	3,700
Communication and Freight Services	4,796	6,077	8,060	8,060
Repair and Maintenance Services	17,661	15,546	19,400	19,400
Printing and Binding	161	42	1,400	1,400
Other Current Charges and Obligation	4,410	4,215	7,000	7,000
Office Supplies	1,136	1,021	3,000	3,000
Operating Supplies	21,675	23,744	45,800	26,700
Publications and Memberships	128	-	240	240
Operating Subtotal	54,752	55,564	95,450	76,350
Capital				
Machinery and Equipment	18,000	-	36,000	22,000
Capital Subtotal	18,000	-	36,000	22,000
<b>Total</b>	<b>1,051,252</b>	<b>966,826</b>	<b>1,198,040</b>	<b>1,231,070</b>

Position Title	2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12085 Code Compliance Administrator	1	1	1	1
12192 Lead Code Officer	1	1	1	1
12193 Code Comp. Officer/Landscape Insp.	1	-	-	-
12684 Clerical Spec II	2	2	2	2
12715 Code Compliance Officer	6	7	7	7
Total				
Full-time	11	11	11	11
Part-time	-	-	-	-



## Police

### Mission

The mission of the Pembroke Pines Police Department is to become a leader in policing and a model for professionalism, innovation, and service. We will strive to protect our community with respect, fairness and compassion. We resolve to develop a forward-thinking workforce, dedicated to raising our level of excellence to meet all challenges while adhering to our values.

### Goals

The Pembroke Pines Police Department is committed to an ongoing partnership with the community based on communication, cooperation, and trust. This partnership promotes an environment that ensures safety and peace while treating all persons with respect and dignity. To this end, we value:

**Integrity** – We believe that honesty is the basis for personal and public trust. We recognize right from wrong and the willingness to do what is right, no matter the consequences.

**Commitment** – We apply quality to everything we do and consistently reach for a higher level of excellence. We are proactive in solving problems and constantly strive for results. We lead by example and are committed to honor and valor in the performance of our duties.

**Respect** - We treat people with fairness, dignity and compassion. We are responsible to the needs of others. We will strive to be civil and courteous in the performance of our duties.

**Teamwork** - We are supportive of those we work with, those we work for and those who work for us. We recognize the importance of each employee as an individual and a team member.

**Innovation** - We continually search for new, creative, and improved methods of policing. We ensure that all options are examined. We strive to enhance our efficiency and effectiveness.

### Objectives

The Pembroke Pines Police Department consists of three bureaus: A) Operations, B) Investigations, and C) Administration. Each is dedicated to providing the residents of Pembroke Pines with the finest police services available.

#### OPERATIONS BUREAU:

The Operations Bureau strives to provide a high level of service to the citizens of this City through the protection of life and property, as well as the enforcement of laws and City ordinances. In a combined effort, the Patrol Division, Crime Suppression Team, the K-9, Traffic, Dive Team, and Service Aide Units continue to provide highly effective policing to the community.

The main objectives of the Patrol Division, supported by the other mentioned units, are to deter crime, enhance public safety, apprehend criminals, and make Officers available for service, as well as establish a positive rapport with the citizens.

The concept of Community Policing is incorporated into the Patrol Division's everyday operations. Some examples of these efforts are our regular assignment of Officers to the same patrol area and events sponsored and attended by our various units/personnel.

#### INVESTIGATIONS BUREAU:

The Investigations Bureau is responsible for conducting criminal investigations. The Bureau is comprised of numerous units charged to investigate general crimes, burglaries, crimes against persons, domestic violence, missing persons, sex crimes, economic crimes, computer crimes, vice and narcotics. In addition, non-sworn personnel are assigned as Crime Scene Investigators and crime analysts.

Detectives seek to reduce the availability of narcotics and vice-related activities through the seizure of illegal narcotics and the arrest of narcotics offenders. Continue to prevent and deter crimes related to youth gang activity. Identify criminal suspects through the increased utilization of computer-driven data analysis and other electronic investigative tools.

Locate and identify persons utilizing the internet to prey upon and/or exploit children. Review investigations of unresolved homicides that have occurred in previous years. "Cold Case" detectives can reevaluate physical evidence for DNA analysis not available at the time of offense. Process crime scenes and gather all physical evidence to include latent fingerprints. Accurately evaluate the evidence in an effort to identify possible suspects, enhancing case resolution and clearance.





## Police

### ADMINISTRATION BUREAU:

Work in partnership with the community to establish programs fostering mutual trust and respect. These programs are geared toward increasing the safety of the public while reducing the fear of crime.

Conduct internal investigations and prepare reports pertaining to allegations of misconduct on the part of members of the Department; maintain comprehensive records of the investigations.

Develop appropriate training to aid in the reduction of the number of complaints and continue to seek the most qualified applicants for all employment vacancies.

Prepare and manage the departmental budget.

Work to provide safe school campuses.

Maintain and improve the Gang Resistance And Drug Education (GRADE) program where kids can learn about drug abuse, setting goals for themselves, resisting peer pressure, learning how to resolve conflicts, and understanding how gangs impact their lives.

## Major Functions and Activities

### A) OPERATIONS BUREAU:

The Operations Bureau consists of the Patrol function and is responsible for the protection of life and property through the enforcement of laws and ordinances. The Divisions and Units include: Dive Team, Traffic, K-9, Special Response Team, Crisis Response Team, Field Force, and Crime Suppression Team.

Patrol personnel are primarily assigned to three shifts:

Alpha 10:00 p.m. - 8:00 a.m.  
 Bravo 7:00 a.m. - 5:00 p.m.  
 Charlie 3:00 p.m. - 1:00 a.m.

Each shift covers the entire City of Pembroke Pines, which is organized into three patrol areas providing service 24 hours a day, 7 days per week. Each Officer is proactive in his/her patrol assignment. Crime prevention via patrol techniques and interaction with the citizens is imperative. Officers look for the causes of neighborhood problems rather than just dealing with symptoms.

### B) INVESTIGATIONS BUREAU:

The Investigations Bureau serves the community through its investigation of crime and is composed of the following units:

~ AUTO CRIMES UNIT - Auto Theft Detectives are assigned to the Investigations Division with their primary duties being auto theft prevention and the apprehension of persons responsible for auto theft and auto burglaries.

~ BURGLARY SUPPRESSION TEAM - This is a highly flexible plainclothes Unit, deployed based on current/timely crime analysis and focused primarily on residential burglaries.

~ CRIME ANALYSIS UNIT - Conducts technical research and analysis of confidential data and investigative information for dissemination to operational and investigative endeavors.

~ CRIME SCENE UNIT - This unit processes crime scenes, collects and stores evidence, and matches latent fingerprints to persons in order to identify suspects and present forensic evidence in trials.

~ ECONOMIC CRIMES UNIT - This unit is responsible for investigating fraudulent schemes, individual acts of fraud, identity theft, and internet crimes. This is a rapidly expanding area of criminal activity that impacts victims, who may be individuals or corporations, in many ways such as theft of accounts, mortgage fraud, fraudulent checks, and credit card fraud. The elderly are often victims of these types of fraud through various schemes such as bait and switch, Ponzi, etc.

~ GENERAL INVESTIGATIONS UNIT - This unit identifies and locates through investigation, information, interview interrogations, and scientific analysis methods those individuals responsible for criminal activity; recovers stolen property for return to the owners; and assists in the successful prosecution of defendants.

~ MAJOR CRIMES UNIT - This unit investigates deaths, robberies, and assaults and is responsible for cold homicide cases.

~ VICE INTELLIGENCE NARCOTICS (V.I.N) UNIT - This unit obtains information from confidential informants and other means, which identifies locations and persons involved in illegal drug sales.



## Police

Through surveillance and other covert methods, probable cause is developed, enabling the service of search warrants. Illegal drugs are then confiscated and arrests are made. Any case requiring complete confidentiality and/or difficult surveillance is assigned to the V.I.N. Unit. This Unit also participates in Multi-Agency Drug Task Forces comprised of federal, state, and local law enforcement agencies, which investigate large scale drug trafficking and money-laundering organizations.

~ SPECIAL VICTIMS UNIT – This unit investigates crimes committed by juvenile offenders and crimes committed against juveniles and the elderly, as well as neglect and/or sexual offenses. They also participate in the Law Enforcement Against Child Harm Task Force (LEACH). This multi-agency task force conducts intensive and proactive criminal investigations regarding the exploitation of children using computers/technology and the Internet.

### C) ADMINISTRATION BUREAU:

The Administration Bureau provides law enforcement and support functions for the Department. Additionally, they conduct various community policing events to increase understanding between the citizens and the Police Department. This Bureau is composed of two divisions: Professional Standards and Support Services.

#### 1. - PROFESSIONAL STANDARDS DIVISION:

~ ACCOUNTING / FINANCE - Given the growth and complexity of the financial and procurement processes, this Unit was created and staffed to ensure adherence to financial procedures and purchasing guidelines.

~ EMERGENCY MANAGEMENT – This unit handles all planning and preparedness for the Police Department and coordinates all projects, training, and preparedness for the various departments in the City as it relates to Emergency Management.

~ GRANT ADMINISTRATION – The Grant Manager is responsible for the management and administration of specific grants and programs, ensuring compliance with state and federal regulations. The manager is also tasked with ensuring the timeliness and adequacy of grant reports and financial reimbursements. Furthermore, research is a vital part of the position to ensure future funding sources are identified, investigated, and procured.

~ LOGISTICS UNIT – This unit handles all procurement and conducts responsible bidding for all

purchases in accordance with the City's purchasing policy. The unit is also responsible for fleet maintenance and repairs of all departmentally owned equipment and buildings.

~ PAYROLL/SCHEDULING – Keeps records of all time worked, including subpoenas, standby, and absences, and submits appropriate paperwork for a biweekly payroll for all Police Department employees. This unit is also responsible for scheduling all Department personnel.

~ PLANNING AND RESEARCH - This unit conducts research regarding state laws, General Orders and Standard Operating Procedures; prepares new/revised General Orders and Standard Operating Procedures; and manages all grants and grant applications.

~ SELECTIONS – This unit is responsible for recruitment, oral boards, polygraphs, psychological examinations, background investigations, and the presentation of candidates for review by Command Staff.

~ TRAINING – Conducts in-house training, coordinates employee training at other agencies and institutions, manages and conducts firearms and self-defense training at the Pembroke Pines Firearms Training Center. This Unit also hosts training for other agencies.

#### 2. - SUPPORT SERVICES DIVISION:

~ CASE FILING - Responsible for reviewing all arrests and presenting them to the Broward County State Attorney's Office for prosecution.

~ COMMUNITY AFFAIRS - This unit conducts follow-up investigations and identifies specific crimes or disorder issues, which it resolves through enforcement action. The unit coordinates community affairs to promote better understanding between the Police Department and the community. They conduct crime prevention presentations for homeowners and businesses and coordinate reoccurring Police Department events such as Citizens Police Academy, National Night Out, Open House, Hurricane Preparedness, Community Emergency Response Team (CERT), and Child Safety Programs. This unit is directly responsible for addressing "Quality of Life" issues at all levels within the community.

~ COMPUTER SERVICES - Provides technical and programming support. Also coordinates with the Technology Services department in providing service needs, equipment, and additional support, as well as



## Police

affecting changes in the computer system through coordination with the Department's contract vendors.

~ COURT LIAISON – Coordinates, records, and processes all traffic and parking citations, as well as processes all incoming court subpoenas.

~ POLICE EXPLORER PROGRAM - The Police Explorer Program is committed to educating youths about a career in law enforcement. Participants attend an Explorer Academy, where they learn about police procedures and participate in a ride-along program with Officers on patrol.

~ PROPERTY AND EVIDENCE - Responsible for storing, tracking, and maintaining the custody and integrity of evidence and found property. When appropriate, the unit disposes of all unneeded property and/or evidence submitted to the Property and Evidence Unit.

~ RECORDS – This unit maintains all written police reports, submits Uniform Crime Report statistics to the Florida Department of Law Enforcement (FDLE), furnishes copies of reports to the public, and prepares arrest case files for submission to the State Attorney's Office.

~ SCHOOL RESOURCE OFFICER PROGRAM – At least one Police Officer is assigned to each middle and high school in the City. These Officers provide campus security and mentoring to the thousands of middle and high school students in the City.

~ VICTIM ADVOCATE - This unit provides assistance to victims/witnesses by referring them to appropriate governmental or non-profit service providers for counseling, medical attention, compensation programs, and emergency financial assistance. The Victim Advocate also provides support and assistance to victims in applying for an injunction for protection and court appearances.

~ VOLUNTEER - This unit coordinates the activities of over seventy citizen volunteers in a myriad of police-related tasks.

### Budget Highlights

Public Safety Dispatchers will transition, under the regional 911 communications system, to Broward County effective October 1, 2013. As a result, the Police Department is adding 12 Police Support Specialists whose duties include teletype operations and will incorporate tasks from multiple classifications within the Police Department. The extensive nature of their role will increase the amount of Police Officers

patrolling the City and reduce the significant backlog of service calls. All Police Support Specialists will be responsible to take Police Reports via the telephone utilizing a new Records Management Software. These reports will include all incidents that do not require an immediate response and are outlined as telephone reports. Police Support Specialists will possess the cognitive ability to identify elements of crimes to include differentiating between a crime and a civil matter. They will be trained and assigned to work with the public information office. As part of their duties they will be utilized as points of contact for press release information. Moreover, as we enhance our social media platform, they will be tasked with providing updates through the platforms utilized by the Police Department. Appropriations for salary and benefits for the 12 Police Support Specialists are \$680 thousand.

The City will be adding seven School Resource Officers (SRO) to ensure each Elementary School in Pembroke Pines is assigned a full-time SRO. The salary and benefit cost of the seven SROs is \$418 thousand and is partially offset by \$93 thousand of revenues from the school Board of Broward County for the services of two SROs.

In an effort to combat crime the Police Department will formulate geographical patrol sectors to increase visibility of marked police vehicles and uniformed police officers throughout all areas of the City. Officers assigned to a sector will become familiar with the problems and crime trends associated with their assigned sector. Officers assigned to a Sector will be able to self-initiate problem solving efforts within their sector while on patrol.

With the construction of the new training building, continued improvements need to be made to the range, in order to maintain a high level of training. Some of the new improvements are:

a) New concrete shooting lanes will be installed on the range which will serve to increase safety and decrease liability to the Police Department and the City. Concrete lanes and walkways help to reduce injury and prevent unnecessary hazards such as: tripping on rock or uneven ground; standing in or laying prone upon ant hills, scorpions, snakes, or other indigenous creatures that inhabit the area. Removing distractions and eliminating safety hazards is a vital concern, particularly when firearms are being utilized. Furthermore, having specific and easily identifiable lanes eliminates any confusion for individuals in regard to where to stand while shooting, keeps the firing line straight and uniform,



## Police

and maintains minimum safe distance between shooters.

b) The Professional Standards Division will transition the Quartermasters (Logistics) Office to a barcode accounting system. With the amount of purchases made department wide and the quantity of equipment that needs to be accounted for, transitioning to a barcode system will not only assist in the acquisition and distribution, but maintain a high level of accountability for the agency. Furthermore, the software can be used as an early warning system to notify the Logistics Coordinators when supplies are depleted and in need of replenishment.

The Investigations Bureau will be redesigned to improve communication between the various investigative units. Officer safety and investigative efficiency will be enhanced through information technology upgrades that include enhancements such as the live desktop computer monitoring of suspect interviews throughout the Bureau. Additionally, fractured and/or displaced investigative units will benefit from the redesign of limited existing workspace. This includes the addition of a second interview room and upgrading of the video and audio recording systems.

The Police Department is committed to updating the current capabilities of the Crime Scene Unit by furnishing highly specialized training to its current members, acquiring state-of-the-art equipment, and expanding the unit's role as the primary evidence documentation/collection team for major investigations.

### Accomplishments

A reorganization of the Police Department was recently implemented. This reorganization included the formation of three bureaus to be overseen by Majors. While under the direction of the Assistant Chief, Majors oversee and supervise operational, investigative, and administrative bureaus within the Department. They are in charge of subordinate personnel including Captains and/or Sergeants assigned to them. In doing so, command and control of the Department was bolstered enhancing both accountability and efficiency.

Began the construction of the new training building, which will be located at the firearms range site. This 5,800 square-foot facility will replace the trailers and will offer state of the art training and equipment for our officers and other agencies that lease the facility. The building, which will be category 5 rated, will also

serve as an emergency substation during times of natural disasters, such as hurricanes.

After four years of not purchasing any vehicles we have started to replace our fleet. As the Crown Victoria is no longer being made, the police department has transitioned to the Ford Interceptor Sedan and Ford Interceptor Utility vehicles. These vehicles are specifically designed for police agencies and come equipped with all-wheel drive, providing better handling and safety for the officer and public.

Purchased a new records management system (RMS) to replace our current system. CTS America has been selected to install the new software and assist the police department with paperless reporting. The new software will enable us to operate more efficiently and provide a better service to the reporting public.

The Dive Team has acquired through grant funding a 16-foot "Rescue One" aluminum dive boat, equipped with a GPS/Sonar electronics package. This boat will greatly enhance our water borne investigative ability to search and locate vehicles, submerged evidence, and drowning victims.

The Support Services Division has developed and distributed Fake Pot and Synthetic Drugs pamphlets for school students and the general public. These pamphlets provide information of the physical dangers and behavioral signs of ingesting these illegal substances. Also provided are names and telephone numbers of drug abuse and prevention programs located in South Florida.

Began update of our portable radio inventory. Utilizing a Federal Urban Area Initiative Grant, thirty-five Motorola Portable APX7000 radios were purchased and distributed to our patrol officers. These state-of-the-art radios have dual band capability and will provide enhanced communication between our officers and Dispatch.

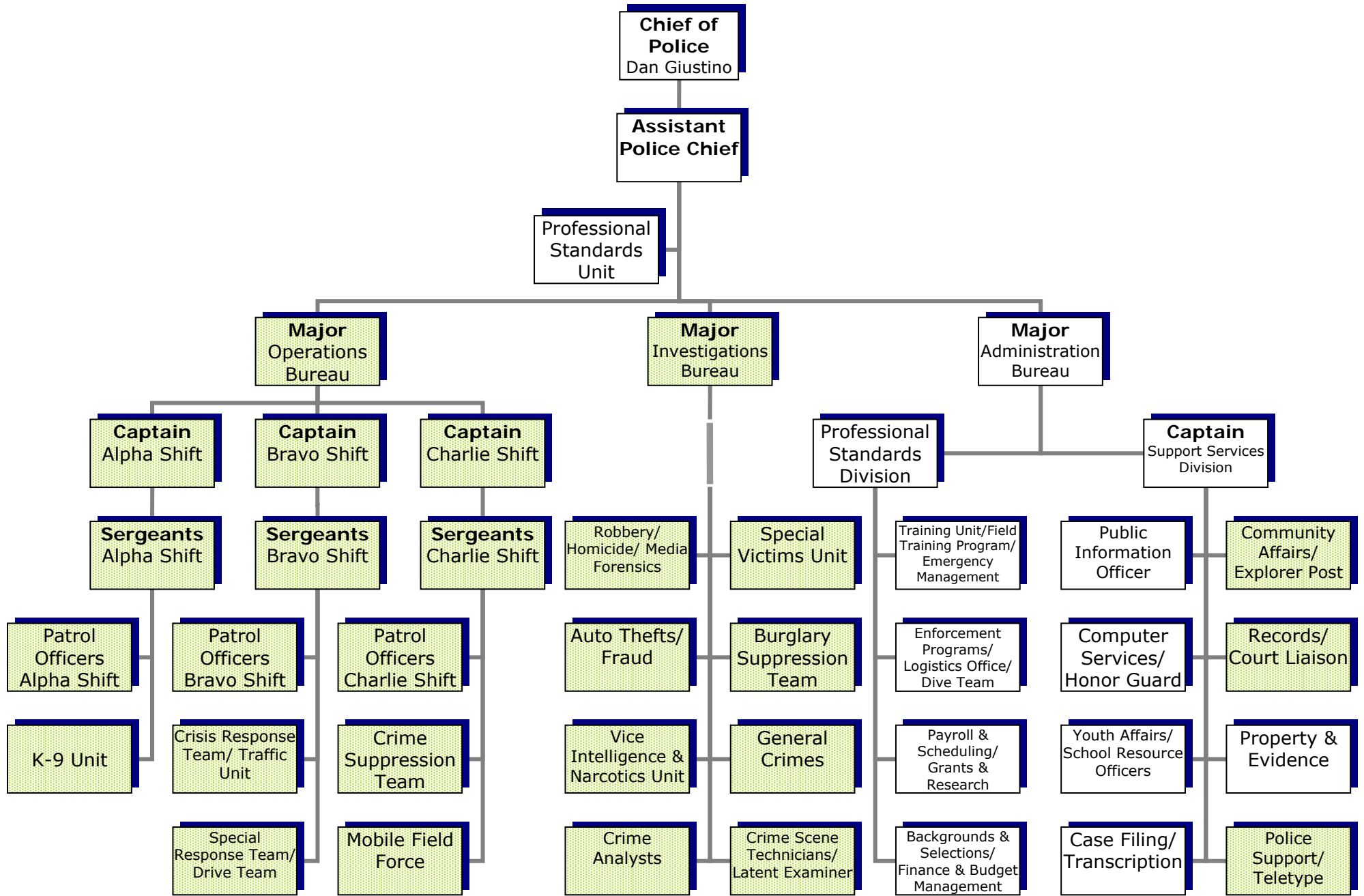
## Police Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Total calls for police service	88,613	107,000	88,281	170,000*	105,000	100,000
Calls for service per 1,000 resident population	573	700	570	700	700	600
Number of arrests	3,932	4,000	3,359	4,000	4,000	3,750
Traffic accidents	5,192	5,000	5,096	5,000	5,000	5,000
Traffic/parking citations	41,896	60,000	35,404	55,000	55,000	50,000
Number of patrol zones patrolled 24 hours per day	36	36	36	36	36	36
<b>Effectiveness</b>						
% of felony cases filed at the office of the State Attorney within 21 calendar days	96%	80%	98%	98%	98%	98%
Clearance rate for Part I offenses ^	23%	26%	18%	26%	26%	25%
Felony arrests per calls for service	1%	3%	1%	3%	3%	3%
% of arrests at sobriety check points	N/A	2.0%	N/A	2.0%	2.0%	2.0%
Traffic accidents per citation issued	12%	10%	14%	10%	10%	10%
Number of occurrences for the following types of offenses during calendar year:						
Murder	4	0	2	0	0	0
Forcible rape	28	10	14	15	15	10
Robbery	119	100	83	100	100	75
Aggravated assault	157	200	139	200	150	150
Burglary	1,059	800	846	800	800	800
Larceny	3,591	4,000	3,175	4,000	3,500	3,000
Motor vehicle theft	294	350	217	350	300	200
Crime index (summation of occurrences)	5,254	5,000	4,476	5,000	5,000	4,500
Crime rate (per 100,000)	3,395	3,500	2,892	3,500	3,300	2,905
<b>Efficiency</b>						
Expenditures per resident population	\$320	\$322	\$307	\$327	\$325	\$352

\* FY2011-12 goal originally entered as 170,000 in error. It should have been 107,000.

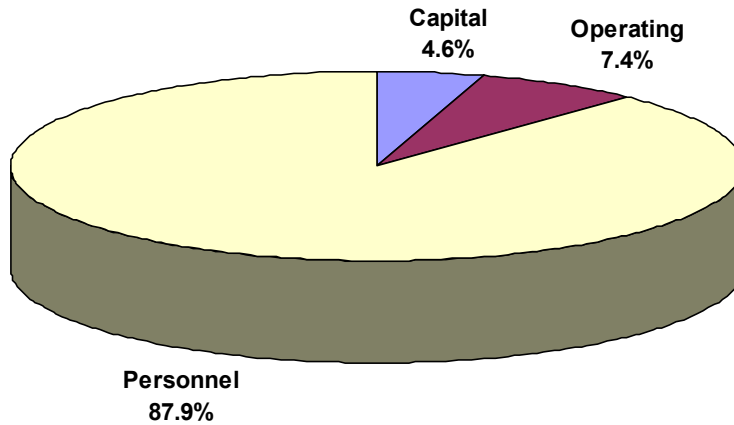
^ Consists of homicides, rapes, robberies, assaults, burglaries, auto thefts, and larcenies.

Organizational Chart



Shading indicates direct public service provider

### Police - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	21,580,689	21,598,876	21,800,323	22,807,753
Benefits	20,636,371	20,935,650	23,741,456	25,043,015
<b>Personnel Subtotal</b>	<b>42,217,060</b>	<b>42,534,526</b>	<b>45,541,779</b>	<b>47,850,768</b>
Operating				
Professional Services	45,349	64,010	78,470	83,470
Other Contractual Services	1,081,778	1,477,801	634,298	631,810
Travel Per Diem	37,743	17,427	92,947	133,460
Communication and Freight Services	187,290	204,739	244,180	270,960
Utility Services	112,361	109,125	125,000	125,000
Rentals and Leases	61,354	70,297	83,648	83,648
Repair and Maintenance Services	830,416	811,240	855,601	903,079
Printing and Binding	3,195	6,670	6,575	12,050
Promotional Activities	1,297	165	1,200	1,200
Other Current Charges and Obligation	36,091	57,100	70,836	77,314
Office Supplies	34,861	36,303	42,500	42,000
Operating Supplies	1,195,823	1,222,815	1,526,043	1,675,703
Publications and Memberships	6,545	8,432	9,852	11,137
<b>Operating Subtotal</b>	<b>3,634,101</b>	<b>4,086,123</b>	<b>3,771,150</b>	<b>4,050,831</b>
Capital				
Buildings	-	-	-	140,537
Improvements Other Than Buildings	-	-	7,382	58,000
Machinery and Equipment	1,170,199	851,727	2,491,535	2,324,285
<b>Capital Subtotal</b>	<b>1,170,199</b>	<b>851,727</b>	<b>2,498,917</b>	<b>2,522,822</b>
<b>Total</b>	<b>47,021,360</b>	<b>47,472,376</b>	<b>51,811,846</b>	<b>54,424,421</b>

## Police - Personnel Summary

Position Title	2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12045 Police Chief	1	1	1	1
12093 Police Service Aid	14	14	14	14
12115 Police Captain	7	7	7	2
12174 Division Major	-	-	-	5
12424 SRO Coordinator	-	-	-	1
12425 Police Officer	191	176	176	176
12426 School Resource Officer	-	15	15	22
12455 Grants/Research Coordinator	1	1	1	1
12456 Logistics Coordinator II	1	1	1	1
12458 Enforcement Programs Manager	1	1	1	1
12459 Logistics Coordinator I	1	1	1	1
12467 Property Evidence Technician	1	1	1	2
12468 Property Supervisor	1	1	1	1
12528 Administrative Assistant II	1	1	1	1
12552 Budget Analyst	1	1	1	1
12603 Support Services Coordinator	1	1	1	1
12631 Crime Scene Technician	5	5	5	2
12633 Crime Scene Investigator	1	1	1	4
12652 Programmer/Analyst I	2	2	2	2
12655 Sergeant	31	31	31	31
12684 Clerical Spec II	18	18	18	17
12685 Clerical Aide	1	1	1	1
12730 Court Liaison Specialist	1	1	1	1
12735 Intelligence Analyst	1	-	-	-
12736 Crime Analyst	1	2	2	2
12800 Asst. Police Chief	1	1	1	1
12885 Victim's Advocate	1	1	1	1
12886 Assistant Victim's Advocate	1	1	1	1
12913 Finger Print Examiner	1	1	1	1
12978 Police Support Specialist III	-	-	-	1
12979 Police Support Specialist II	-	-	-	7
12980 Police Support Specialist I	-	-	-	5
13407 P/T Victim's Advocate - CITY	-	-	-	1
13576 P/T Victim's Advocate Grant	-	1	1	-
Total				
Full-time	287	287	287	308
Part-time	-	1	1	1





## Fire Control - Ambulance Rescue

### Mission

Dedicated to the preservation of life, property, and the environment. Our goal is to provide quality, cost-effective professional services predicated upon the knowledge, skills, and abilities of our members.

### Goals

To protect life and property, reduce pain and suffering, and to assure that fire prevention systems on commercial properties are properly maintained.

### Objectives

The Pembroke Pines Fire Control and Ambulance Rescue Department encompasses the following core functions: Fire Control, Emergency Medical Services, and Fire Prevention.

#### FIRE CONTROL DIVISION:

To save lives.

To reduce loss to property from fire, domestic terrorism, flood, or other natural disaster.

To maintain preparedness in the handling of natural disaster or domestic terrorism within our region.

To maintain emergency response times below five minutes for 95% of emergency calls.

To efficiently operate a Fire Department Vehicle Maintenance Facility to reduce downtime of our emergency equipment.

To continue community outreach through public education programs.

To continue extensive training in fire and domestic preparedness using both academic and practical skills to measure the employee's level of effectiveness. This will ensure the Department's state of readiness for any emergency that may present itself.

To maintain our Insurance Service Organization (ISO) Class One rating by evaluating the Fire System annually thereby reinforcing the coveted, nationally recognized rating.

To conduct pre-fire planning for all commercial and multi-family occupancies.

#### EMERGENCY MEDICAL SERVICES:

To save lives: The Rescue Division strives to meet and exceed the national average for pre-hospital return of spontaneous circulation (ROSC) in cardiac arrest victims. We provide a flexible community Cardio-Pulmonary Resuscitation (CPR)/Automatic External Defibrillator (AED) program for residents, police, general City employees and local business professionals. This program places trained individuals into our community that can assist those in need prior to the Fire Department's arrival.

Ensure competency: we continue extensive training in medical techniques for all employees utilizing up-to-date practical and scenario-based methods. This includes meeting and exceeding the prescribed hours of medical training required by the State of Florida to maintain licensure as an Emergency Medical Technician (EMT) or Paramedic.

Maintain member Basic Life Support (BLS) and Advanced Life Support (ALS) skills competency as outlined by the American Heart Association. This ensures personnel are equipped with the skills necessary to stabilize sick or injured persons.

Maintain an active role in regional medical committees and organizations. This will serve as a forum for the exchange of ideas on improving operational efficiency and to monitor trends in medical care/treatment and equipment.

#### FIRE PREVENTION:

Minimize the loss of life and property by ensuring that commercial and residential buildings are built with the required life-safety features.

Conduct annual inspections on all fire safety and fire extinguishing apparatus, multi-family residential buildings, and commercial buildings to assure that the integrity of life safety is maintained.

Provide public education to our citizens to develop their awareness of preventing and reacting to fires.

Conduct fire investigations to determine the cause of fires and to establish public education focus areas.

Provide all personnel with advantageous training and education to optimize service to the community.

### Major Functions and Activities

In addition to Fire Control, Emergency Medical Services, and Fire Prevention services, a myriad of



## Fire Control - Ambulance Rescue

other services are provided by the Department, with support being supplied by each Division for all operations, special projects, and programs.

~ OPERATIONS DIVISION - Primarily responsible for providing fire extinguishment, mitigating medical emergencies and the threats from hazardous materials and domestic terrorism. All response personnel are under the direction of the Operations Division. In addition to emergency incident response, these personnel also engage in a wide variety of other essential activities including, but not limited to,

Preventive maintenance programs for equipment and vehicles

Community training and public education programs, such as:

- Cardio-Pulmonary Resuscitation (CPR) Training
- Summer Safety Program
- Citizens' Fire Academy.

Pre-fire planning and sprinkler testing of commercial and multi-residential buildings.

~ RESCUE DIVISION - Manages the delivery of Emergency Medical Services provided by our Fire Department through the training, licensure (county and state), and preparation of crew members.

Emergency Medical Services are provided by firefighters who are also licensed as EMTs and Paramedics. Emergency Medical Services are conducted under the direction of a Medical Director who is a physician trained in Emergency Medicine.

The Department's Return of Spontaneous Circulation (ROSC) in cardiac arrest victims is consistently better than the national average. We also provide nearly 1,000 students with Cardio-Pulmonary Resuscitation (CPR)/ Automatic External Defibrillator (AED) training each year, which places skilled individuals into the community who can assist a medical victim when encountered.

The Fire Department provides Advanced Life Support from each of our first response apparatuses operating from six fire stations. Response to medical emergencies is achieved with three crew members trained in the most current medical treatment standards. All EMTs and Paramedics individually receive over 20 hours of medical continuing education each year, which satisfies and exceeds State of Florida requirements. All members of the Department are recertified in the American Heart Association BLS or ACLS.

In order to keep pace with rapidly evolving medical technologies and research medical equipment, procedures and treatments are constantly updated. This is fostered by association with various medical committees of which we are currently members:

1. Broward County Medical Association
2. EMS Subcommittee of Broward County Fire Chief's Association
  - a. Special Medical Issues Subcommittee
  - b. Inter-facility Transport Subcommittee
  - c. Advanced Life Support Committee
3. Trauma Mortality/Morbidity Group
  - Memorial Health Care

Due to these efforts and relationships, the Fire Department is proud to provide cutting-edge emergency medical care to our residents and visitors.

~ FIRE PREVENTION DIVISION - Enforces the requirements of the Florida Fire Prevention Code and other related, adopted codes.

This is accomplished by building plan reviews and on-site inspections. On-site inspections are carried out by Fire Inspectors. Other essential services provided by the Prevention Division include Fire and Arson Investigations and Community Public Education programs designed to reduce property loss and prevent fire-related injuries. Public information related to emergency calls, public awareness, self-promotion, and related activities is disseminated from the Fire Prevention Division.

~ LOGISTICS/SUPPORT SERVICES DIVISION - Supplying the Department with needed vehicles, equipment, protective clothing, and a myriad of other material needs is a major responsibility. Directs the research and development necessary for new equipment and apparatus design. Responsible for all Preventative Maintenance Programs for equipment and vehicles. This Division assures that emergency response equipment is always ready when needed. We operate our own Emergency Equipment Repair Facility. Most departmental purchasing is handled by our Logistics unit.

~ TRAINING DIVISION - Responsible for the development, scheduling, and implementation of all departmental training. The Training Division manages the performance and educational requirements of all Fire Department employees. The Division works diligently to provide quality, up-to-date training in a variety of subjects throughout the year.



## Fire Control - Ambulance Rescue

Effective training helps to achieve:

- Services that meet the needs of the public
- Efficient and effective performance
- Effective use of modern equipment
- Safe operations
- Quality customer services
- Personal and organizational pride

All facility training is accomplished by the Training Division at our own Fire Training Facility, which includes a five-story smoke tower with two burn rooms for creating realistic, comprehensive training. The facility also features the addition of a state-of-the-art propane field with several gas-fed props, two flammable liquid pits, and a flashover simulator designed to teach fire behavior and how to recognize and control the signs of impending flashover.

The Training Division completed National Incident Management System (NIMS) - Incident Command System (ICS) training for all Fire Department personnel as required by the Federal Government. The Department has maintained its NIMS compliance since 2006. Each year approximately 80,000 hours of in-service monthly training modules are completed.

### Budget Highlights

The Dispatch Center will be operated in the new fiscal year by Broward County Communications, resulting in a multi-million dollar savings.

Two new rescue ambulances have been requested to replace two units with 12 and 13 years of tough service. The accumulated repair costs of each of these vehicles are near or surpass the original purchase price of each. Additionally the downtimes of 2 months in the past 12 for each vehicle, illustrates the degradation of emergency vehicles and the costs associated with delaying the normal replacement plan as experienced in the recent economic crisis.

A new fire engine has been requested to replace a unit that is 23 years old and has cost more to repair last year than its value. The six year delay in the replacement schedule for engines has put increasing stress on our aging fleet, resulting in increasing downtimes and repair costs. Downtime for the proposed retiring engine was over three months last year.

### Accomplishments

FEMA grant sponsored security features now in place at all fire stations including remotely viewed security

cameras and perimeter fencing. Extended life expectancy and operability of capital assets for a fifth year. Replacement of Command vehicle after losing one in an accident. Florida State EMS grant provided electronic thermometers.

#### Communications-

All Communications Division PSD's and Supervisors received State certification to comply with the new law by October 1, 2012.

The Communications Division submitted their 232 hour in house Training Program to the State of Florida and received certification from the Florida Department of Health. This allowed Pembroke Pines to train new public safety dispatchers for the Florida State exam..

#### Rescue/EMS-

In concert with the Broward County Health Department, completed the Back to School Immunization Product.

Had senior level staff complete a First Response to Radiological Incidents and Weapons of Mass Destruction class from the Bureau of Radiation Control

#### Training-

The new Fire Explorer Program is in progress; one TEEN CERT class and three CERT classes were completed.

#### Fire Inspections and Investigations-

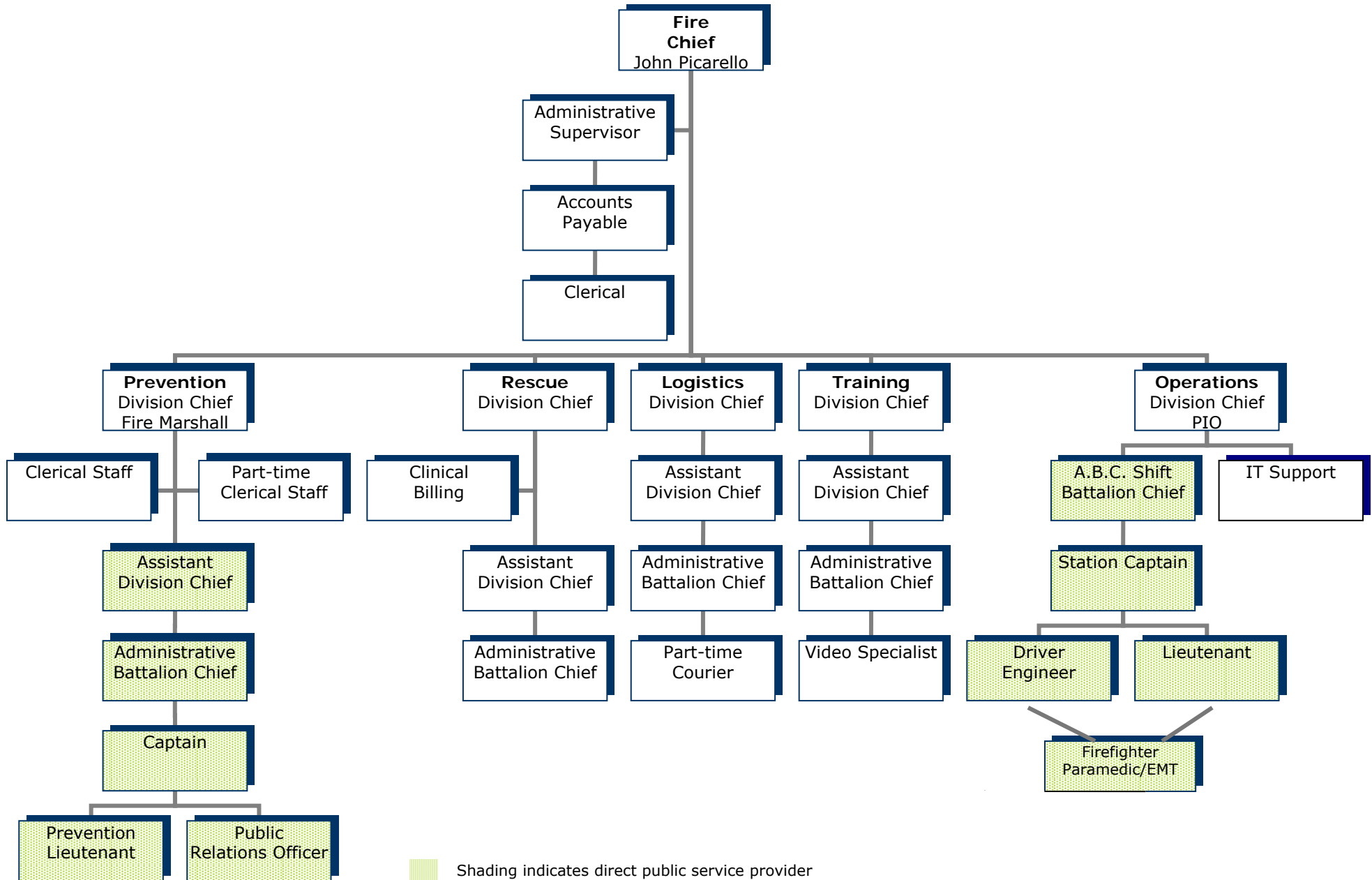
- 1) All building and occupancy annual inspections were completed for FY 2012.
- 2) Paperless system: Annual Inspection results are now delivered via e-mails.
- 3) Virtual Office: Inspectors work throughout the day using their computer tablets that are set up as a virtual office therefore working more efficiently and effectively.
- 4) Digital photography for fire investigations: We went from 35 mm cameras, and unnecessary printing and purchasing of film to using digital cameras and retaining photos in a protected hard drive and a disk, saving costs on film and printing.

## Fire Control - Ambulance Rescue Performance Measures

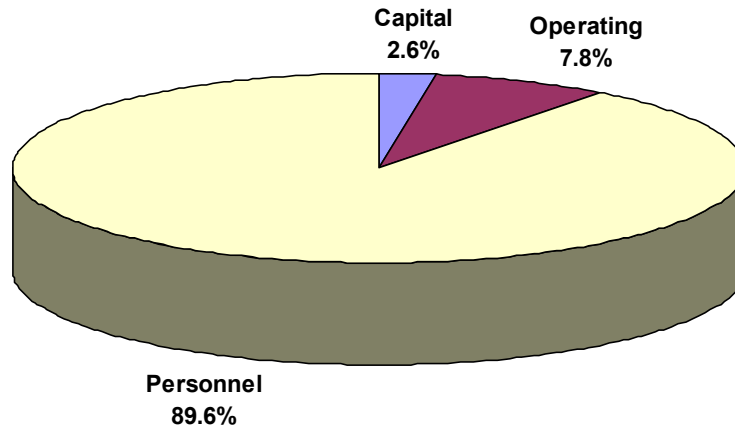
Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Medical transports	10,636	*	10,725	11,500	11,300	11,000
Number of public CPR education participants	704	550	907	600	1,000	1,000
Pre-fire plans completed annually	1,707	*	2,545	*	*	2,600
Calls for service per 1,000 residents	7.08	*	7.03	*	*	6.9
Annual inspections completed	9,963	*	10,383	*	*	10,500
Motor Vehicle Accident responses	1,379	*	1,305	*	*	1,100
Emergency Medical Responses	18,190	*	18,847	*	*	18,500
Structure Fires	55	*	58	*	*	48
<b>Effectiveness</b>						
Number of public participants in safety education (non-CPR) classes	14,375	25,000	17,911	16,000	16,000	18,000
Return of Spontaneous Circulation (ROSC)-reviving a stopped heart	32	*	33	*	*	45
# of unsolicited public appreciation letters	30	*	39	*	*	50
% of property saved vs. risk from structure fires	99.7%	*	99.3%	*	*	99.5%
<b>Efficiency</b>						
Average unit response time from en route to arrival (in minutes)	3.4	<4.0	3.4	<3.5	<3.5	<3.5
% of unit response time less than 6 minutes	92%	>90%	93%	>92%	>92%	>93%

\* New measure - goal unavailable.

## FIRE CONTROL – AMBULANCE RESCUE Organizational Chart



## Fire Control - Ambulance Rescue - Budget Summary



<b>Expenditure Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Personnel				
Salary	20,424,473	21,202,264	21,161,319	19,378,044
Benefits	21,233,700	19,684,213	21,864,730	21,588,775
<b>Personnel Subtotal</b>	<b>41,658,172</b>	<b>40,886,477</b>	<b>43,026,049</b>	<b>40,966,819</b>
Operating				
Professional Services	217,161	132,984	181,616	161,375
Other Contractual Services	141,152	122,532	194,095	265,291
Travel Per Diem	39,140	3,161	52,859	1,800
Communication and Freight Services	175,587	202,133	245,341	190,300
Utility Services	183,860	182,176	198,575	183,400
Rentals and Leases	695,546	832,868	746,704	743,441
Repair and Maintenance Services	652,927	785,750	722,143	717,832
Printing and Binding	3,678	3,896	5,300	4,800
Promotional Activities	6,058	8,170	6,500	6,500
Other Current Charges and Obligation	614,564	746,234	509,485	526,660
Office Supplies	21,212	17,558	20,669	20,369
Operating Supplies	503,522	700,376	708,021	749,992
Publications and Memberships	925	707	1,400	1,135
<b>Operating Subtotal</b>	<b>3,255,332</b>	<b>3,738,546</b>	<b>3,592,708</b>	<b>3,572,895</b>
Capital				
Buildings	-	23,148	357,000	3,000
Improvements Other Than Buildings	-	-	-	90,000
Machinery and Equipment	553,962	100,786	119,330	1,086,400
<b>Capital Subtotal</b>	<b>553,962</b>	<b>123,934</b>	<b>476,330</b>	<b>1,179,400</b>
<b>Total</b>	<b>45,467,466</b>	<b>44,748,957</b>	<b>47,095,087</b>	<b>45,719,114</b>

### Fire Control - Ambulance Rescue - Personnel Summary

Position Title	2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget	
12010 Insurance Clerk	1	1	1	1	
12099 Battalion Chief - PM	9	9	9	9	
12109 Administrative Supervisor	1	1	1	-	
12172 Assistant Division Chief	4	4	4	4	
12282 Micro Computer Specialist I	1	1	1	1	
12528 Administrative Assistant II	1	1	1	1	
12575 Rescue Lieutenant	28	27	27	27	
12607 Captain - P/M	37	38	38	38	
12651 Programmer Analyst II	1	1	1	1	
12679 Clerical Spec I	1	1	1	1	
12684 Clerical Spec II	1	1	1	1	
12685 Clerical Aide	1	1	1	1	
12694 Chief Director Pub. Safe. Com.	1	1	1	-	
12788 Division Chief	5	5	5	5	
12814 Dispatch Supervisor	5	5	5	-	
12815 Public Safety Dispatcher	29	29	29	-	
12816 Public Safety Admin Support Dispatch	1	1	1	-	
12835 Driver/Engineer	13	13	13	13	
12836 Driver Engineer - P/M	27	27	27	27	
12912 Fire Inspector/PM	3	3	3	3	
12915 Firefighter/EMT	30	27	22	19	
12918 Firefighter/PM	63	66	62	60	
12925 Fire Inspector	1	1	1	1	
12934 Administrative Battalion Chief	3	3	3	3	
12936 Fire Prevent Adm Battalion Chief	1	1	1	1	
13003 Fire Chief	1	1	1	1	
13004 Asst Public Safety Comm Chief	-	-	1	-	
13474 P/T Courier/Custodian	1	1	1	1	
13681 P/T Clerk Spec II	2	2	2	2	
Total	Full-time	269	269	261	218
	Part-time	3	3	3	3



## Public Services Department

### Mission

To ensure that all municipal infrastructures are designed, constructed, operated, and maintained at the highest possible level of technical standards and fiscal accountability.

### Goals

The Department of Public Services takes health, safety, and environmental responsibilities seriously. We are mindful of these challenges and confident in our ability to succeed through the utilization of extraordinary technical and organizational fundamentals. We are dedicated to providing the most responsive and cost-effective services to the community. These services are the essential functions required to provide for the health and safety of the citizens through an adequate supply of high quality water, and environmentally safe disposal of waste products. At the same time, this Department provides services for the design, construction, maintenance, procurement, beautification, and preservation of all facilities, roadways, properties, materials, and equipment.

Our pledge to the citizens of the City of Pembroke Pines is to strive for constant improvement and to always attempt to exceed their expectations in the delivery of these services.

### Major Functions and Activities

The Department is responsible for the design, construction, operation, and maintenance of the civil infrastructure of the City, as well as all municipal buildings. The Department also provides fiscal and support services including customer service, purchasing, budgeting, accounts payable, and receivables.

Departmental functions include utility operations, engineering, drainage control, road and right-of-way maintenance, irrigation, landscaping, building construction and maintenance, contract administration, Charter School administrative support and budgeting, and Senator Howard C. Forman Human Services Campus operations and budgeting. The Department also provides critical logistical support for all other departments of the City.

### Budget Highlights

Budget funding will provide the fiscal resources necessary to continue to maintain the City's building and infrastructure to conform to standards of the highest quality.

Continue work on the Water Plant expansion upgrade.

Continue the administration of the \$100,000,000 General Obligation Bond referendum initiative (issued \$90,000,000 to date; \$47,000,000 in fiscal year 2005 and \$43,000,000 in fiscal year 2007). Projects scheduled under this initiative include roadway improvements, construction of a community center for seniors and teens, and renovations to the City's parks and recreation facilities.

The Public Services Department's level of service requires constant flexibility based on the needs of the City and its citizens. This flexibility requires well-organized supervision of all expenditures affecting the operation of the Department. The Department's already efficient spending practices will help with the adjustment to the reduced allowable expenses.

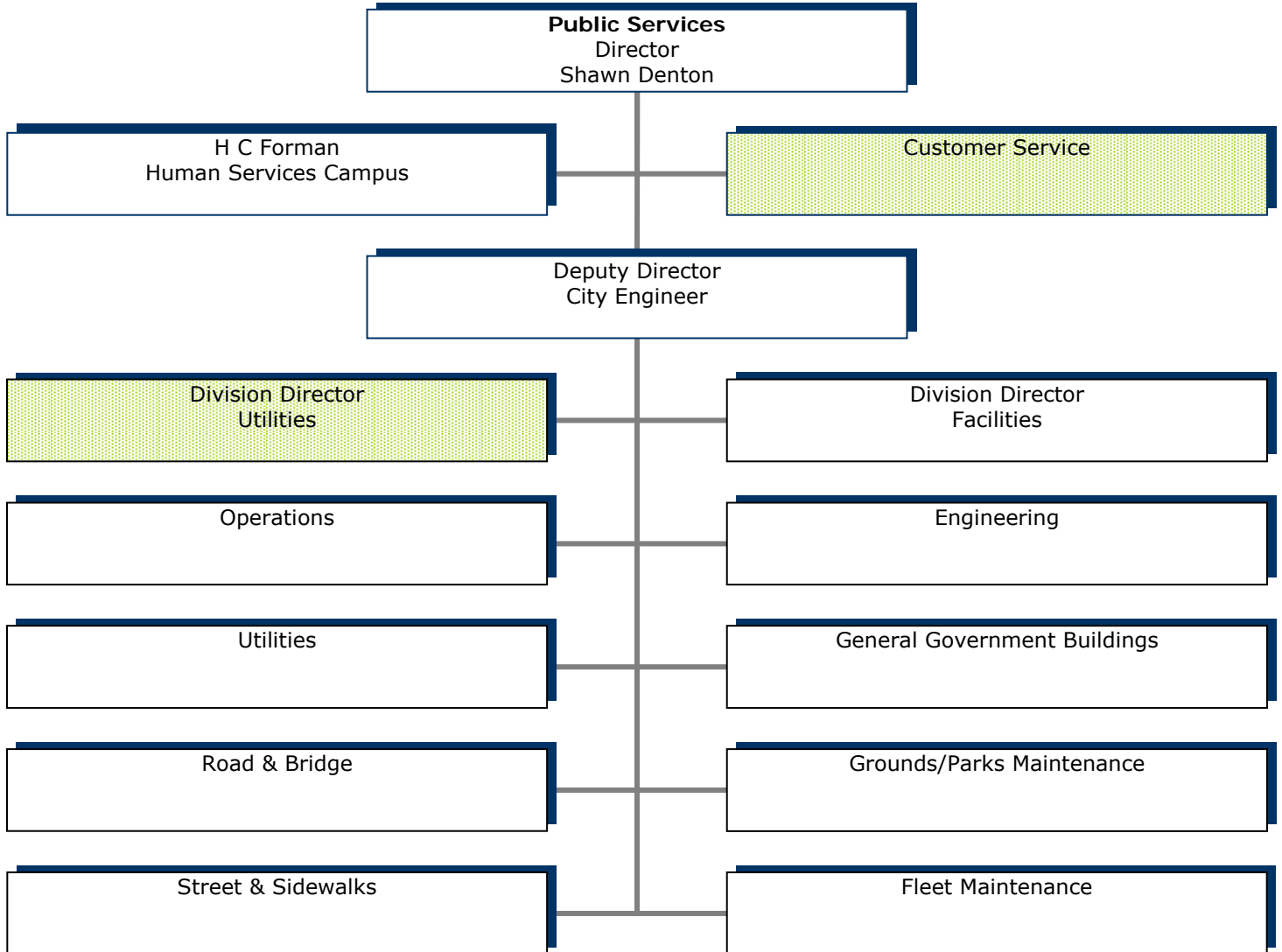
### Accomplishments

Departmental accomplishments are detailed within each Division's narratives.



# PUBLIC SERVICES

## Organizational Chart



 Shading indicates direct public service provider



## Environmental Services (Engineering)

### Goals

To coordinate various engineering services for the City. These services include design and construction of land development and capital improvement projects, construction inspections, infrastructure improvements, traffic studies, flood plain administration, and long-range infrastructure planning. Environmental Services (Engineering) ensures that all applicable federal, state, and local regulatory requirements associated with the delivery of these services are met.

### Objectives

Continue to evaluate the condition of all of the public roads in the City and schedule them for milling and resurfacing as funds permit.

Continue the computerized mapping of all private sewer-pumping stations throughout the City.

Continue to clean the drainage system as needed for all projects older than 15 years.

Continue doing all necessary inspections and applications for the National Pollutant Discharge Elimination System (NPDES) permit for the City.

### Major Functions and Activities

Environmental Services (Engineering) deals with construction activities of residential, commercial, industrial, and other subdivisions in the City for the design and construction of water and sewer infrastructure, roads, parking lots, grading and drainage systems, waterways, blasting, walkways, street lighting, traffic control devices, landscaping, and other related activities.

All design and construction plans for regulated engineering projects are submitted to the Division by developers or builders seeking plan approval and permitting. Once such plans are approved, construction permits are processed.

Inspection, documentation, and approval for all construction activities of all water, sewer, paving, drainage systems, and landscaping throughout the City to ensure that the work done is executed in compliance with approved plans and code requirements.

Responsible for the design, bidding process, construction supervision, and payments for all municipal projects funded by the City including water

and sewer infrastructure, roads, drainage systems, sidewalks, and landscaping.

Investigation and resolution of concerns received from residents related to utilities, drainage problems, sidewalks, roads and traffic engineering, and landscaping, etc.

Issuance of Flood Insurance Elevation Certifications. Provide related information to the public and insurance companies.

Act as a liaison with other governmental engineering and regulatory agencies.

Produce and maintain various mapping and plan systems including Computer-Aided Drafting Design (CADD) maps, as-built drawings, utility atlas and field drawings, and general engineering plans associated with various elements of the City infrastructure.

Provide for the field location of the City-owned underground infrastructure per the requirements of the Sunshine One-Call System as mandated by Florida State Statutes.

Provide engineering support services to other divisions and departments within the City.

Conduct inspections of private developments for compliance with signage and marking requirements of the traffic enforcement agreements that the City has signed with these developments.

### Accomplishments

~ Completed plans and permits and oversaw the milling and resurfacing of Hiatus Road from Taft Street to Sheridan Street.

~ Oversaw the milling and resurfacing of the roads at Children's Harbor.

~ Supervised the repair of sidewalks, construction of new sidewalks and pedestrian ramps at various locations throughout the City.

~ Continued to inspect commercial parking lots.

~ Completed plans, permits, and the milling and resurfacing of the following roads:

- NW 79 Way – Johnson Street to NW 13 Street
- NW 10 Street – NW 78 Terrace to NW 79 Way
- NW 11 Street – NW 78 Terrace to NW 79 Way
- NW 13 Street - NW 76 Avenue to University Drive.

## Environmental Services (Engineering) Performance Measures

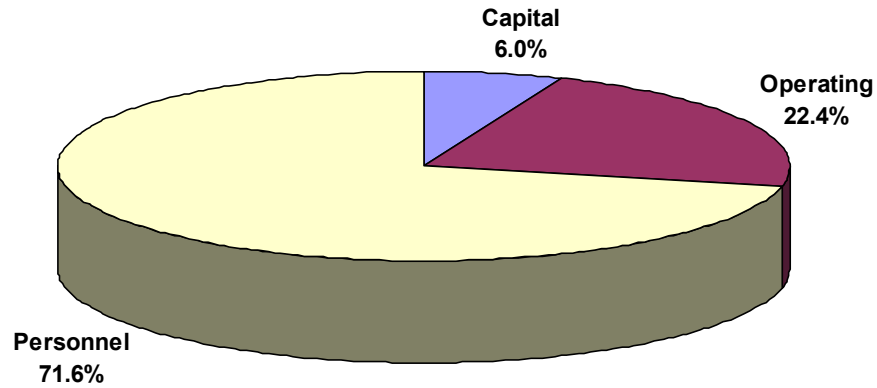
Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Permits issued	149	100	141	100	120	120
Linear feet of traffic guardrail installed	0	0~	0	0~	0~	0
Linear feet of sidewalk replaced	19,878	5,000~	19,878	7,000	10,000	12,000
Linear feet of curbing installed +	100	0~	400	0~	0~	400
Inspections conducted	1,943	3,000	1,407	2,500~	2,000~	1,500
Utility location tickets processed	3,697	5,000	4,102	4,500~	4,000~	4,000
<b>Effectiveness</b>						
% of projects designed, bid, and constructed on time and on budget	100%	100%	100%	100%	100%	100%
% completion of the computerized base map for the drainage system in the eastern portion of the City	70%*	75%	70%*	70%	70%	70%
<b>Efficiency</b>						
Inspections conducted per Engineer Inspector	633	1,200	595	1,200	700	600

+ Output reflects new curbing installed, which is not needed as much as replacement of damaged sidewalks.

~ The reduced fiscal year 2010-11 through 2013-14 Output Goals reflect a combination of limited activity in new construction and budgetary constraints.

\* Due to a reduction in staff, no additional work has been done on the computerized drainage maps since FY2006-07. If a requested new position is budgeted for FY2013-14, the drainage mapping process will resume.

## Environmental Services (Engineering) - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	158,447	155,042	189,452	198,281
Benefits	131,285	86,398	136,854	161,025
Personnel Subtotal	289,732	241,440	326,306	359,306
Operating				
Other Contractual Services	72,695	76,942	76,199	76,188
Communication and Freight Services	762	728	800	800
Rentals and Leases	-	-	200	200
Repair and Maintenance Services	9,034	11,735	11,178	11,678
Office Supplies	3,335	2,327	3,000	3,000
Operating Supplies	15,025	18,538	22,323	20,230
Publications and Memberships	-	-	128	128
Operating Subtotal	100,852	110,269	113,828	112,224
Capital				
Machinery and Equipment	-	34,910	30,000	30,000
Capital Subtotal	-	34,910	30,000	30,000
<b>Total</b>	<b>390,584</b>	<b>386,619</b>	<b>470,134</b>	<b>501,530</b>

### Environmental Services (Engineering) - Personnel Summary

Position Title		2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12667	Chief Engineering Inspector	1	1	1	1
12770	Engineer Inspector	1	1	1	1
12774	Engineer	0.5	-	0.5	0.5
Total	Full-time	2.5	2	2.5	2.5
	Part-time	-	-	-	-



## General Government Buildings

### Mission

To provide the supervision of the design, bidding and construction of all municipal building projects and to provide maintenance services related to governmental buildings and facilities.

### Goals

This division provides continuous construction management support for new Capital Improvement Projects within the City.

To repair and maintain existing City properties and facilities. To provide skilled trades personnel for emergency repairs to City structures and support systems with expeditious response time. Routine maintenance service ensures operational viability of all City facilities.

### Objectives

Ensure that all municipal building projects are designed, bid, and constructed in conformity with all federal, state, and local regulatory requirements.

Provide timely responses to all requests for routine maintenance services related to governmental buildings and facilities.

Provide same-day response to all requests for emergency repair services related to governmental buildings and facilities, unless parts or equipment are not available.

Ensure that all municipal buildings are in compliance with all applicable building codes.

Ensure that all life-safety codes are maintained throughout all municipal buildings.

### Major Functions and Activities

Develop and provide cost estimates for municipal building projects.

Execute municipal building project permitting and construction.

Maintain safety-related regulatory requirements for all municipal buildings, including maintenance of locks and keys for all City buildings.

Maintain all fire alarms for municipal buildings.

Respond to all after-hours emergency calls related to municipal buildings.

### Budget Highlights

The FY2013-14 operating budget reflects the following repairs and maintenance projects:

1. Funds to wire switch gear for the two 1500KW generators for emergency use.
2. Various roof repairs and replacements including the City Commission Chambers, Fire Station 99, and SWFP Senior Center building, and
3. Minor repairs and maintenance to buildings and building components in General Government Buildings.

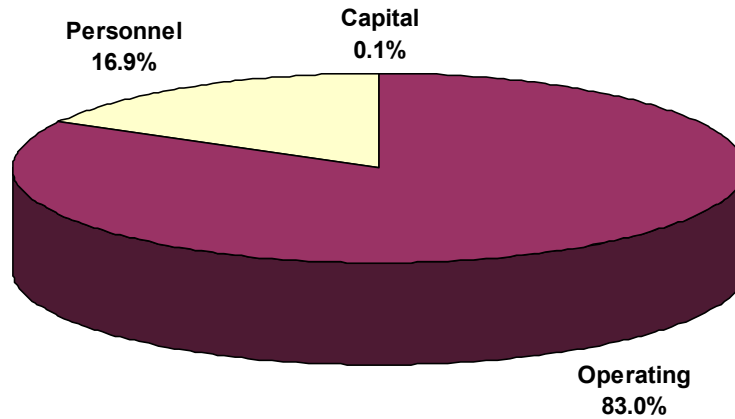
### Accomplishments

- Installed shade structures at the Dog Park on Johnson Street
- Installed additional security measures at Fire Stations #79, #89, and #99
- Installed handicap entry and exit lift at Pembroke Falls/YMCA Aquatic Center
- Installed 6 wooden benches at Linear Park
- Contributed to Studio 18 "Sincerity Project": Construction of simulated house panels for windows and doors and construction of mini-houses for art houses for art display
- Repaired 15 apartments at Pines Place
- Repaired 11 apartments at Pines Point
- Resurfaced cabinets in Pro Shop and Café at Pembroke Lakes Golf and Tennis Center
- Resurfaced cabinets at Town Gate Park
- Remodeled the Police Department Training Facility and Gun Range
- Relocated the community garden and installed irrigation and a new well
- Renovated electrical, structural, and plumbing at Fire Station #101 and 911 Call Center
- Renovated a/c, plumbing, and electrical at several City parks and remodeled several City Parks
- Maintained Pines Point apartments: carpets, plumbing, painting, etc.
- Implemented City-wide work order program

## General Government Buildings Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of requests for routine maintenance services	13,360	13,500	14,730	13,800	14,000	14,500
Number of requests for emergency repairs during business hours	3,100	3,000	3,100	3,000	3,100	3,200
Number of requests for emergency repairs after business hours	760	720	805	730	740	750
Total work orders executed	17,220	17,220	18,765	17,530	17,840	18,000
<b>Effectiveness</b>						
% of projects that are designed, bid, and constructed in compliance with all federal, state, and local regulatory requirements	100%	100%	100%	100%	100%	100%
<b>Efficiency</b>						
Minutes required to respond to emergency calls related to municipal buildings	30	30	30	30	30	25

## General Government Buildings - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	437,117	423,383	404,540	405,664
Benefits	330,785	262,247	358,731	402,417
<b>Personnel Subtotal</b>	<b>767,903</b>	<b>685,630</b>	<b>763,271</b>	<b>808,081</b>
Operating				
Professional Services	112	750	2,500	2,500
Other Contractual Services	2,392,383	2,714,772	2,901,353	2,806,855
Travel Per Diem	187	132	1,000	1,000
Communication and Freight Services	118,998	83,494	88,700	90,000
Utility Services	130,801	146,953	139,750	139,750
Rentals and Leases	1,654	632	1,750	1,750
Repair and Maintenance Services	355,329	403,586	453,135	746,332
Printing and Binding	21	29	500	500
Other Current Charges and Obligation	3,166	2,681	3,500	18,500
Office Supplies	4,754	5,023	5,000	5,000
Operating Supplies	131,428	158,149	160,960	146,343
Publications and Memberships	72	78	87	87
<b>Operating Subtotal</b>	<b>3,138,906</b>	<b>3,516,279</b>	<b>3,758,235</b>	<b>3,958,617</b>
Capital				
Improvements Other Than Buildings	210,769	-	-	-
Machinery and Equipment	11,395	11,805	26,988	4,000
<b>Capital Subtotal</b>	<b>222,164</b>	<b>11,805</b>	<b>26,988</b>	<b>4,000</b>
<b>Total</b>	<b>4,128,972</b>	<b>4,213,714</b>	<b>4,548,494</b>	<b>4,770,698</b>



### General Government Buildings - Personnel Summary

Position Title		2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12246	Public Service Maintenance Worker I	3	3	3	3
12462	Plumber III	1	1	1	1
12466	Plumber II/AC Mechanic I	1	1	-	-
12533	Electrician II	1	1	1	1
12609	Carpenter Foreman	1	1	1	1
12650	Communication Technician	1	1	1	1
13484	P/T Building Inspector	1	1	1	1
Total	Full-time	8	8	7	7
	Part-time	1	1	1	1



## Grounds Maintenance

### Mission

To provide the expertise and labor required for continual irrigation and regularly scheduled grounds maintenance operations, including park facilities.

### Goals

Preservation and enhancement of current community landscaping.

Provide a well-designed and carefully maintained network of parks and other green spaces.

### Objectives

Continually survey all municipal landscape areas to ensure that irrigation, fertilization, and plant maintenance requirements are being properly addressed.

Maintain facilities that will ensure the safety of everyone using our parks by eliminating safety hazards and reducing the number of accidents and other incidents occurring at our facilities.

Present aesthetically pleasing, attractive facilities with appropriate landscaping by continuing the beautification projects that enhance the presentation of our parks and recreation facilities.

Provide safe athletic turf for our sports leagues by the continuation of our proactive turf maintenance program. A year-round schedule of fertilization, aerification, weed control, and soil analysis is followed to provide healthy, safe turf grass.

### Major Functions and Activities

Maintain all public landscape areas within public rights-of-way (ROW) and municipal building sites.

Inspect and maintain all municipal irrigation systems located within public rights-of-way and municipal building sites.

Provide support services related to landscape inspection and code compliance.

Administer landscape maintenance contracts.

Oversee landscape fertilization programs.

Maintain all the wetlands and preserve areas within the City.

Maintain various canals throughout the City.

Maintain the City's parks facilities to provide opportunities for recreation experiences. The quality of the parks and athletic facilities in Pembroke Pines is among the finest in Broward County. Currently, the park system includes 50 baseball/softball diamonds, which host many regional tournaments. In addition, the park system has 19 football/soccer fields, 35 paddleball/racquetball courts at 6 locations, 26 outdoor basketball courts, 8 picnic shelters, 26 batting cages, 21 children's playgrounds, and 11 in-line hockey rinks.

### Budget Highlights

FY2013-14 Budget includes approximately \$1.1 million for hedge replacements on the north and south side of Pines Blvd from the Turnpike West to University, on the south side of Sheridan Street from Hiatus Road to Flamingo Road, and on the south side of Sheridan Street from Douglas Road going east approximately 3,000 linear feet. The budget also includes replacing aging Ixora-Nora plants in Pines Blvd medians from Flamingo Road to US 27.

It also includes \$60K for the purchase of two full-sized Utility Vehicles with lift-gate for the irrigation crew.

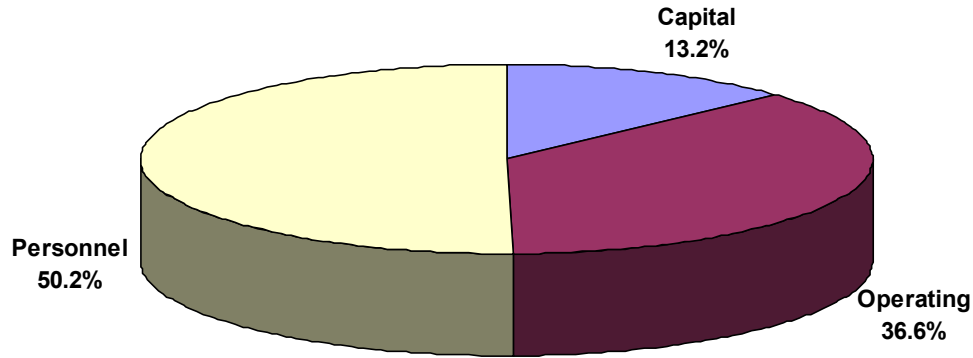
### Accomplishments

- Assisted in the construction of the new community garden
- Started long term hedge replacement project for those hedges damaged by white fly invasion
- Provided landscape enhancements at certain City buildings and schools
- Effective November 27, 2012, the Parks Division was transferred from the Parks & Recreation Department to Public Services, under grounds maintenance. All parks maintenance and construction projects will fall under the supervision of the Public Services Department. This allows for more flexibility in the utilization of maintenance personnel. Maintenance workers in the Parks Division are now utilized on Public Services projects when they are in their slow period and vice versa. One Department will now oversee all maintenance and construction operations. This also allows for better utilization of equipment (i.e. bucket trucks, backhoes, and trailers), and has resulted in approximately \$100,000 in savings by not filling the Assistant Director of Parks & Recreation position.

## Grounds Maintenance Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Acres of maintained landscaping around public buildings	825	825	835	825	825	835
Miles of maintained rights-of-way	470	465	480	475	475	480
Miles of landscaping and irrigation	162	160	163	160	162	163
Acres of parks maintained	421	421	421	421	421	425
<b>Effectiveness</b>						
% of projects completed	98%	100%	95%	100%	100%	100%
Licensed wetland acres in Pembroke Pines	622	622	666	666	666	685
% of fields maintained on schedule	100%	100%	100%	100%	100%	100%
Acres of parkland per 1,000 population	10.23	10.70	10.23	10.24	10.23	14.23
<b>Efficiency</b>						
Personnel hours required to inspect a typical municipal irrigation system	4.0	4.0	4.0	4.0	4.0	4.0
Personnel hours required to repair malfunctioning municipal irrigation system	4.0	4.0	4.0	4.0	4.0	4.0
Cost per acre of athletic fields maintained	\$2,835	\$3,268	\$3,750	\$3,282	\$3,469	\$3,500

### Grounds Maintenance - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	453,692	420,078	2,324,346	2,624,469
Benefits	258,620	243,810	2,112,273	2,524,889
Personnel Subtotal	712,311	663,888	4,436,619	5,149,358
Operating				
Other Contractual Services	1,365,212	1,287,294	2,201,515	2,148,059
Travel Per Diem	104	92	100	100
Communication and Freight Services	40,091	43,809	54,762	55,400
Utility Services	106,410	102,994	110,100	115,300
Rentals and Leases	3,287	3,048	9,805	9,900
Repair and Maintenance Services	106,001	149,220	685,151	574,736
Promotional Activities	2,350	-	3,000	3,000
Other Current Charges and Obligation	7,717	5,206	13,830	13,830
Office Supplies	8,635	8,761	9,432	9,500
Operating Supplies	111,271	160,089	755,225	826,348
Publications and Memberships	-	-	100	500
Operating Subtotal	1,751,079	1,760,513	3,843,020	3,756,673
Capital				
Improvements Other Than Buildings	-	-	130,000	1,085,000
Machinery and Equipment	-	-	430,830	265,800
Capital Subtotal	-	-	560,830	1,350,800
<b>Total</b>	<b>2,463,390</b>	<b>2,424,402</b>	<b>8,840,469</b>	<b>10,256,831</b>

### Grounds Maintenance - Personnel Summary

Position Title	2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12055 Deputy Public Services Director	0.5	0.5	0.5	1
12109 Administrative Supervisor	1	1	-	-
12246 Public Service Maintenance Worker I	4	4	3	3
12250 Maintenance Worker II	2	2	2	2
12360 PS Maint WRK/HEO	-	-	-	2
12361 PS Maint WRK I	-	-	-	21
12362 PS MAINT WRK II	-	-	-	5
12363 PS MAINT WRK III	-	-	-	4
12364 PS Irrigation Maintenance Worker	-	-	-	2
12365 PS Irrigation Mechanic	-	-	-	1
12366 PS Landscape Maintenance Worker	-	-	-	1
12367 PS Maint Worker III/Playgrnd Safety	-	-	-	1
12368 PS Spray Fertilizer Technician	-	-	-	1
12408 PS Maintenance Crew Leader	-	-	-	1
12409 PS Park Supervisor	-	-	-	2
12476 PS Administrative Supervisor	-	-	-	1
12477 PS Div Director of Park Operations	-	-	-	1
12478 PS Custodian	-	-	-	1
12499 Deputy City Manager	-	-	0.5	0.5
13001 Public Services Director	0.5	0.5	0.5	0.5
13406 P/T PS Custodian	-	-	-	9
13521 P/T PS Maintenance Worker I	-	-	-	15
Total				
Full-time	8	8	6.5	51
Part-time	-	-	-	24



## Purchasing

### Goals

To provide the most cost-effective acquisition and delivery of all products and services utilized by the various departments of the City.

### Objectives

Provide the expertise required to ensure that all City departmental contracts for the procurement of goods and services are negotiated and executed in the most cost-effective manner possible.

Ensure the availability of supplies, equipment, and fleet vehicles required by all City departments in order that they may operate at optimum efficiency levels.

### Major Functions and Activities

To provide a central warehouse for supplies and equipment to ensure availability to all City departments, enabling them to effectively provide services required by the community.

To monitor and coordinate the most cost-effective procurement of required materials.

To prepare and administer bid proposals, recommend awards, and issue and monitor all contracts for goods and services required for the efficient operation of the City and the City-owned Charter Schools.

To provide for the disposition of obsolete or surplus equipment.

### Budget Highlights

For fiscal year 2013-14, the Purchasing Division will have increased costs of about \$30,000 for retirement and health insurance contributions for City employees and approximately \$90,000 for two new employees to be hired through the Facility Contract Services (FCS) arrangement.

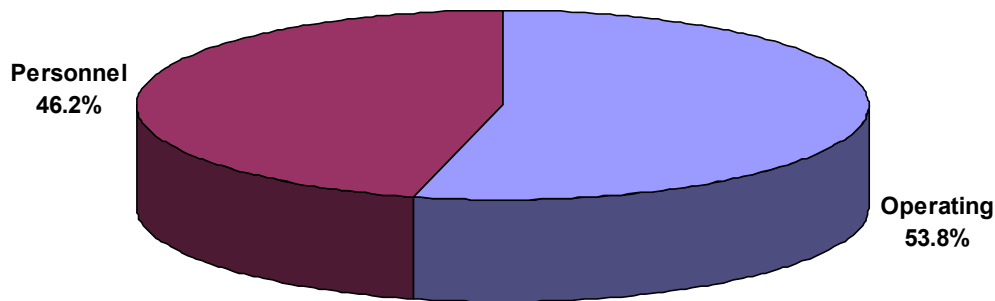
### Accomplishments

Implemented the BidSync e-procure solution to optimize the procurement function by increasing vendor competition and attaining better pricing while enhancing the way that information is transferred between vendors and the City in an open and transparent format.

## Purchasing Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of City vehicles replaced	55	100	21	75	75	75
Number of bids processed	59	50	52	50	60	60
<b>Effectiveness</b>						
% of City fleet meeting all safety criteria on an annual basis	100%	100%	100%	100%	100%	100%
% of purchasing contracts in compliance with all applicable regulatory statutes	100%	100%	100%	100%	100%	100%
Number of initial bids that required rebidding	4	0	8	0	0	0
Number of formal protests filed related to the bidding process	0	0	0	0	0	0
<b>Efficiency</b>						
Number of (ten-hour) work-days required to fully execute a standard purchase order	N/A	4	4	4	4	4

### Purchasing - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	158,728	159,684	152,535	152,895
Benefits	134,682	73,594	108,164	138,845
Personnel Subtotal	293,410	233,278	260,699	291,740
Operating				
Other Contractual Services	76,855	136,352	196,193	285,405
Travel Per Diem	37	-	300	300
Communication and Freight Services	5,612	3,245	6,000	3,600
Utility Services	8,624	9,103	9,860	9,860
Repair and Maintenance Services	5,685	4,386	5,639	6,350
Other Current Charges and Obligation	3,680	3,816	7,000	4,000
Office Supplies	288	492	950	750
Operating Supplies	4,763	4,374	24,823	29,280
Publications and Memberships	25	75	255	260
Operating Subtotal	105,568	161,844	251,020	339,805
Capital				
Machinery and Equipment	-	5,398	4,935	-
Capital Subtotal	-	5,398	4,935	-
<b>Total</b>	<b>398,978</b>	<b>400,521</b>	<b>516,654</b>	<b>631,545</b>



### Purchasing - Personnel Summary

Position Title		2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12486 Purchasing Manager		1	1	1	1
12487 Purchasing Agent/Contract Analyst		1	1	1	1
13730 P/T Storekeeper		1	1	-	-
Total	Full-time	2	2	2	2
	Part-time	1	1	-	-



## Howard C. Forman Human Services Campus

### Goals

The Senator Howard C. Forman Human Services Campus is responsible for the establishment and maintenance of health care, community service, educational, and senior housing facilities serving various children, families and seniors of southeast Florida. This division ensures that superior facilities are available to professional providers of these critical services.

### Objectives

Provide existing leaseholders with facilities consistent with their individual program requirements.

Develop an effective site-management plan designed to retain existing health care providers and encourage new health care, community service, and educational providers to relocate to the Senator Howard C. Forman Human Services Campus.

Maintain a low vacancy rate, keep lease rates competitive, and provide adequate facilities to its tenants.

Ensure that all lease agreements with lessees are executed to conform with all applicable requirements of the State of Florida.

### Major Functions and Activities

Provide for the planning, design, and construction of new buildings as well as the refurbishment of existing buildings.

Provide maintenance services for all buildings at the site.

Provide landscape maintenance services for the grounds at the site.

Review all lease agreements with current and prospective tenants.

### Budget Highlights

The budget provides funding for the continued operation of the Senator Howard C. Forman Services Campus. Net revenues from this operation will be used to further improve and expand the campus and to increase efficiencies.

The fiscal year 2012-13 working budget for electricity is \$45,000 less than the Adopted Budget due to energy-saving improvements that were completed during the previous year.

We are continuing to reduce the electricity budget by monitoring the chilled water plant equipment and by utilizing LED lighting throughout the campus.

### Accomplishments

#### Environmental Issues:

- Continued environmental abatement throughout the campus.
- Building 76, 77, 78 abated to provide additional buildings for expansion of buildings available for rental or city use.

#### Utility Costs:

- Changed 25% of the interior T8 fluorescent lights to LED bulbs to reduce utility and maintenance costs
- Changed 25% of exterior security lights to LED bulbs resulting in a major reduction in utility and maintenance costs.
- Continued to monitor and adjust utility use to increase efficiencies of campus-wide chilled water system by regulating the use of chillers and cooling towers.
- Replaced or repaired all freezer and cooler doors in the main kitchen that supports the food service for the Charter Schools, thereby increasing the efficiency of equipment and reducing utility costs.

#### Security & Loss Prevention:

- Installed a license plate capture video recording system at the front gate to monitor ingress and egress. Information is transmitted via internet to site management for monitoring.
- Closed the secondary entrance on Pembroke Road from 7 pm until 6 am each weekday and at all times on weekends and holidays to control ingress and egress. Gate closure eliminates public use of campus roadways as a thoroughfare for traffic.
- Provided over 60 days of building use for training for law enforcement, which included local police, county, state and federal agencies. Annual county-wide SWAT unit training was held on campus annually.

#### Rental Space:

- Renovated the interiors of seven vacated buildings to expand and encourage growth of rental space.
- Continued with phase-in plan to renovate the antiquated electrical infrastructure of rental buildings to FPL's storm-hardened system.
- Continued upgrade of campus appearance in phases by painting exteriors of buildings, sealing and repairing parking lots and roadways.

## Howard C. Forman Human Services Campus Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of executed leases	9	10	10	12	12	16
Total square footage leased	191,326	200,000	203,763	200,000	200,000	220,000
Total square footage available ^	302,077	303,417	303,417	303,417	302,077	302,077
<b>Effectiveness</b>						
% of square footage leased	63%	65%	67%	65%	66%	68%
<b>Efficiency</b>						
Personnel hours required to review individual lease agreements	5	5	5	5	5	5

^ Fluctuation in the available square footage is due to renovations or replacement of facilities.

## Howard C. Forman Human Services Campus - Budget Summary

<b>Expenditure Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Operating				
Contingency	-	-	1,639	-
Professional Services	4,745	13,131	12,208	10,500
Other Contractual Services	415,709	569,231	623,553	557,818
Travel Per Diem	-	20	150	-
Communication and Freight Services	5,249	5,636	5,645	3,000
Utility Services	316,366	233,634	352,683	302,750
Rentals and Leases	280,031	280,400	280,240	281,372
Insurance	58,542	36,317	74,804	71,988
Repair and Maintenance Services	222,124	151,613	607,633	234,006
Other Current Charges and Obligation	300	550	22,359	-
Office Supplies	461	1,023	1,000	-
Operating Supplies	23,641	26,450	26,149	19,500
Operating Subtotal	1,327,168	1,318,004	2,008,063	1,480,934
Capital				
Improvements Other Than Buildings	-	-	24	-
Machinery and Equipment	17,726	76,265	7,800	-
Capital Subtotal	17,726	76,265	7,824	-
Grants and Aid				
Aids to Government Agencies	25,632	25,632	25,632	-
Grants and Aid Subtotal	25,632	25,632	25,632	-
<b>Total</b>	<b>1,370,526</b>	<b>1,419,901</b>	<b>2,041,519</b>	<b>1,480,934</b>



## Parks and Recreation

### Mission

Dedicated to providing a comprehensive program that includes all phases of leisure and recreation services. Our purpose is to provide a wide variety of activities and facilities to accommodate the leisure pursuits of our residents, while improving the quality of life in Pembroke Pines.

### Goals

Provide for all residents a variety of enjoyable leisure opportunities and facilities that are accessible, safe, physically attractive, and well maintained.

Contribute directly to the physical and emotional health, social growth, and development of our residents through a wide range of recreational experiences and involvement.

Improve the quality of life in Pembroke Pines by promoting public awareness of recreation.

### Objectives

Present to the public a well-trained, responsive, knowledgeable, and helpful staff by expanding training for employees and volunteers interacting with our residents and youth organizations. Training and educational seminars include public relations and communication skills, risk management responsibilities, and safety.

Increase user satisfaction, attendance, and participation rates for our programs and facilities by providing a wide variety of leisure opportunities in our parks and recreation centers that will appeal to our residents, prompting them to visit our parks and participate in our programs.

Work closely with our youth organizations to provide sufficient sports programs to meet the needs of our expanding youth population.

To ensure accessibility of our programs and facilities by providing leisure opportunities that are strategically located throughout the City and to schedule these activities during hours/days that will enable our residents to participate.

Facilitate recreational opportunities for our residents by partnering with other public and private organizations. Co-sponsor and coordinate programs and special events with other organizations and voluntary agencies. Develop partnerships with the private sector to expand existing activities and programs.

Present to the public clean, physically attractive, and well-maintained facilities to support our youth/adult programs and for the general public visiting our parks for passive, non-structured leisure activities.

Maximize revenues by improved marketing strategies and decrease expenditures by increased evaluation of all programs.

#### AQUATICS:

Continue participation in the Swim Central Program.

Continue life guard classes for Charter High School students.

Increase participation in water aerobics classes.

#### ATHLETICS:

Recruit and train volunteers to coach in our soccer leagues.

Expand participation in the adult soccer league program.

Solicit additional sponsorship for our city-run soccer programs.

Provide a variety of specialized sports camps through partnerships with our youth organizations.

Continue to train and certify volunteer coaches through National Alliance of Youth Sports (NAYS) in all our youth leagues.

#### GOLF OPERATIONS:

The Pembroke Lakes Golf Course strives to provide the residents of Pembroke Pines, its annual members, and all golfers with a quality product and superior service. Provide a challenging and well-maintained golf course to standards recommended by the United States Golf Association. Continue to implement preventative maintenance projects against weeds, disease and contamination of the turf grass, along with projects designed to enhance the quality and playability of the golf course. Increase the membership base with promotions and advertising targeting Pembroke Pines residents. Present a knowledgeable, highly trained, professional staff to greet the public and solve problems. Increase user participation rates. Conduct year-round clinics for juniors with the purpose of exposing young people to golf. Increase the amount of golf tournaments held by local churches, businesses, and community organizations. Promote various marketing programs and activities at the golf course in an effort to increase revenues by attracting not only residents but also golfers from outside the community.



## Parks and Recreation

### PRESCHOOL:

Continue providing high quality programs and a balanced curriculum that promotes high academic standards for our pre-school program.

### RECREATION FACILITIES & CENTERS:

Increase programs/activities for the teenage population.

Increase participation by offering a variety of activities and classes at our recreation facilities.

Continue to seek grant funding for cultural programs from outside sources.

Expand cultural programs for the River of Grass ArtsPark, Fletcher Park Art & Culture Center, and Studio 18.

Cooperate in the coordination of all community resources--and with all agencies, private, voluntary, and public--in providing the community with facilities and programs to achieve the best use of all available resources.

### SPECIAL EVENTS:

Continue to expand relationships with various community and nonprofit organizations to assist with their events, using departmental resources and business contacts.

Identify and increase sponsorship and partnership opportunities.

### SPECIAL POPULATIONS PROGRAM:

Increase participation in Special Olympics events such as soccer, basketball, bowling, and swimming.

Schedule more social events, activities, and field trips.

Continue participation in the Challenger Little League and Miracle League Programs.

Improve marketing and increase revenues for all programs and activities.

### TENNIS:

Continue to develop and offer programs, clinics, leagues, and United States Tennis Association (USTA) sanctioned tournaments for all ages and skill levels.

Work closely with the USTA to promote tennis in Pembroke Pines.

Provide a golf/tennis summer camp at Pembroke Lakes Country Club.

## Major Functions and Activities

The Parks and Recreation Department is comprised of eight sections that function as an integrated team to provide a wide variety of leisure and educational opportunities for our residents. These sections include Aquatics, Athletics, Dinner Theatre Cultural Arts, Pre-School Program, Recreation Facilities/Centers, Special Events, Special Populations Programs, and Tennis.

~ AQUATICS - Operate four neighborhood pools and one competitive Olympic-size pool (at Academic Village). The purpose of this program is to provide a variety of aquatic programs and facilities that are safe, well maintained and affordable to the residents of Pembroke Pines. Four of these pools are heated. The Academic Village pool serves as the training base for our competitive swim teams (with over 300 members). Programs offered at these facilities include swimming lessons, water safety instructions, leisure swim time, and other specialized aquatic classes. Spring and summer swimming lessons (7,096 last year) are available to residents and nonresidents of all age groups and abilities. Swimming lessons are offered at the Charter Central Middle School as a physical education class to students who are non-swimmers.

~ ATHLETICS - Operate a sport facility that includes a gymnasium and six indoor racquetball courts. City-run programs include soccer leagues for youths and racquetball leagues for adults. Drop-in opportunities are available weekly for adult basketball. Annual memberships are available for our racquetball

~ DINNER THEATRE CULTURAL ARTS - This center houses a full-service auditorium/theatre with adjoining music and arts rooms. The auditorium/theatre configuration seats 450 and includes dressing rooms, a projection booth, a reception lobby, and a room for set design and construction. The cafeteria/dining room area is available to all community organizations for dances, bazaars, club meetings and activities, workshops, etc. Rentals for banquets and receptions have use of a full kitchen for food preparation.

~ PRE-SCHOOL - The City of Pembroke Pines Parks and Recreation Department's Youth Division offers a pre-school program at our award-winning, licensed West Pines Pre-school. The Youth Division is dedicated to serving the youth of our community by providing recreational and educational programs for children in a safe and positive environment. Programs are offered for children aged two through five.



## Parks and Recreation

~ RECREATION FACILITIES & CENTERS - Includes three community centers, an art and cultural center and the Studio 18 Artist Village. The community centers offer a variety of classes and activities and serve as meeting places for non-profit civic organizations and over forty homeowners' associations. These centers host recreational programs and classes taught by both Recreation Division employees and private instructors. Classes offered include art and music, ballet, tap, jazz, gymnastics, yoga, Zumba, baton, and karate. The community centers are available for rental by residents and nonresidents for weddings and parties. Three of the recreation centers are utilized by the YMCA to program summer camps. The Fletcher Park Art & Cultural Center and the River of Grass ArtsPark provide classes and workshops in the performing arts, language, and visual arts. In addition Studio 18 in the Pines provides art studio space rentals for local artists. This recreation division also manages the Pembroke Road & Chapel Trail boat/RV storage lots.

~ SPECIAL EVENTS - Typically program 27 events annually. Some examples of these events are 4th of July Fireworks, Annual Art Festival, Kids Konnection, Snow Fest Lighting Ceremony, Sundaes with Santa, and Sundaes with the Bunny and various holiday theme events. The City's annual birthday celebration, a.k.a. PINES DAY, features a festival, concerts, children's activities, and community exhibits. The special events section also provides assistance to community organizations and schools to support special events within our city.

~ SPECIAL POPULATIONS PROGRAMS - Responsible for the development and implementation of recreational programs and activities for special populations, including people with disabilities. Summer camp, winter and spring break camps, field trips, socials, participation in Special Olympics, and the county-wide Challenger Baseball and the Miracle League programs are among the leisure activities programmed.

~ TENNIS - Offer a wide range of programs for all ages and skill levels. Some of these programs consist of leagues, clinics, tournaments, summer tennis camps, junior tennis after-school programs, total fitness conditioning classes, and introductory clinics for beginners offered in our summer camps. The tennis personnel oversee the daily maintenance and conduct safety checks of fifty lighted tennis courts across the City. The tennis courts consist of forty-five hard courts and five clay courts. Tennis professionals offer private and semi-private lessons and clinics to tennis players who wish to improve their skills and

level of play. Annual tennis memberships are available.

### Budget Highlights

Continuation of special events including the annual birthday celebration known as Pines Day.

Continue providing support and well-maintained facilities for our youth organizations with approximately 10,000 children participating in recreational and travel leagues for football, soccer, basketball, softball, baseball, roller hockey, volleyball and track.

Sponsor and organize the 16th annual Art Festival in the Pines.

Host the 12th annual Florida Gold Coast Open Swimming Invitational in 2014.

Plan monthly exhibits and lectures featuring well known artists at Studio 18 and the Glass Gallery.

Host a Junior Sectional Tennis tournament in 2014 where the top junior players in the state will compete.

Host the 5th Annual Mayor's Kids Day event in June 2014.

Host the 3rd Annual National "Kids to Parks Day".

Co-host with the Charter High School Booster Club a Challenger 3 Versus 3 Soccer Tournament in June of 2014.

Teach over 2,500 children water safety lessons in 2013-14.

### Accomplishments

On November 27, 2012, the Parks Division was transferred from the Parks & Recreation Department to Public Services. All parks maintenance and construction projects now fall under the supervision of the Public Services Department. The Recreation Department will continue to communicate with the youth organizations as they have in the past on all issues except maintenance. This has allowed for more flexibility in the utilization of maintenance personnel. Maintenance workers in the Parks Division are utilized on Public Services projects when they are in their slow period and vice versa. One Department will now oversee all maintenance and construction operations. This has also allowed for better utilization of equipment (i.e. bucket trucks, back hoes, trailers,



## Parks and Recreation

etc). There may also be a possibility of reducing capital purchases in the future as equipment can be utilized more efficiently. This change has resulted in approximately \$100,000 in savings by not filling the position of Assistant Director of Parks & Recreation.

Produced the 53rd Annual Pembroke Pines Birthday Celebration, featuring an 11-day festival and outdoor concerts.

In addition to the 27 events produced by our Special Events Section, the department provided assistance to many non-profit organizations.

Worked closely with the Arts and Culture Advisory Board to produce the 15th Annual Art Festival in the Pines.

Hosted twelve major swim meets at the Academic Village pool.

Hosted a Water Polo Tournament at Academic Village.

Hosted nine Jazz Concerts at William B. Armstrong Dream Park with food truck round-up.

Received "The Most" grant for Special Population Summer Camp, which increases the participation age to 22.

Hosted five Teen Dances at the Walter C. Young Resource Center.

Completed Challenger and Miracle League baseball programs as well as other special population programs.

Provided food and/or holiday gift baskets to over 70 families in Pembroke Pines.

Successfully completed the 6th year of Voluntary Pre-Kindergarten at West Pines Preschool.

Resurfaced six hard tennis courts at Silver Lakes Park - South.

Pines Recreation Teen Center received a Miami Marlins mural painted by Ruben Ubiera, and 50 teens were able to go to a Marlins' game.

The City of Pembroke Pines Parks and Recreation Department received the 1st place award at the US Conference of Mayors with a \$25,000 grant for future recycling efforts.

Hosted the South Korean National Team and the Columbian National Team for the Junior Orange Bowl International Tennis Tournament.



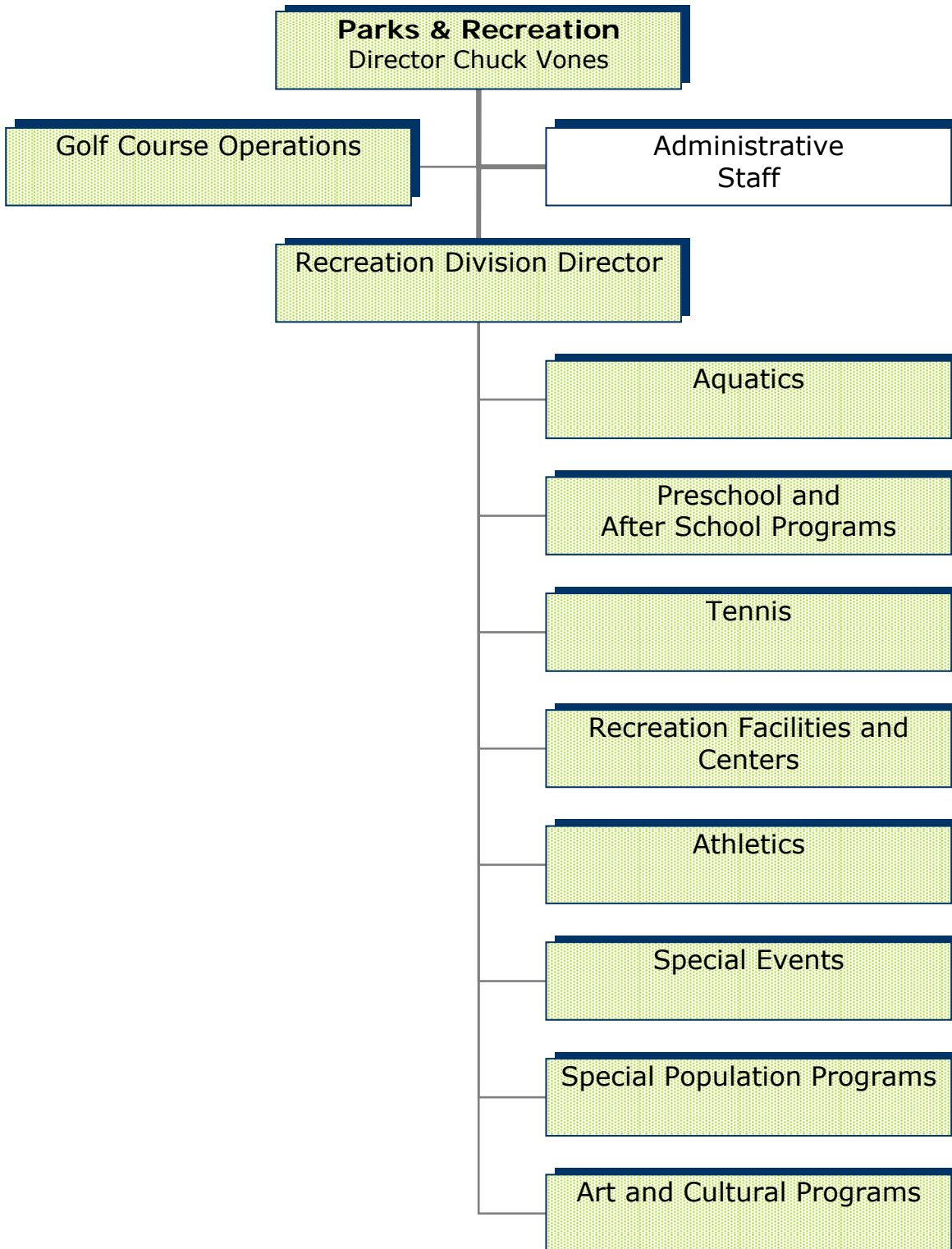
## Parks and Recreation Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of sports leagues	42	50	40	44	44	44
Number of participants for athletics	10,028	10,000	9,143	11,000	10,500	10,500
Number of swim team members	290	350	330	390	340	340
Number of children in youth programs	159	178	186	178	178	195
Number of special events	26	33	30	27	26	31
Number of participants (for special events / activities)	60,000	73,600	65,825	57,000	61,200	68,000
Number of tennis memberships	176	180	174	191	193	193
Number of golf rounds	50,506	50,000	46,732	50,000	50,000	50,000
Number of specialized recreation classes	106	70	106	115	115	115
Number of participants for specialized recreation classes	18,391*	36,145	41,042	25,000	25,000	42,275
<b>Effectiveness</b>						
% of residents rating facilities as satisfactory	88.6%	100.0%	91.8%	100.0%	100.0%	100%
% of residents rating programs as satisfactory	86.9%	100.0%	86.8%	100.0%	100.0%	100%
% of residents rating physical attractiveness of facilities as satisfactory	88.3%	100.0%	85.9%	100.0%	100.0%	100%
% of residents rating hours of operation as satisfactory	84.8%	100.0%	84.5%	100.0%	100.0%	100%
% of residents rating the variety of program activities as satisfactory	82.5%	100.0%	83.6%	100.0%	100.0%	100%
% of residents rating helpfulness or attitude of staff as satisfactory	90.3%	100.0%	90.5%	100.0%	100.0%	100%
% of residents rating cleanliness as satisfactory	86.6%	100.0%	86.8%	100.0%	100.0%	100%
% of residents rating the safety of facilities as satisfactory	87.3%	100.0%	86.8%	100.0%	100.0%	100%
<b>Efficiency</b>						
Operating cost per participant for soccer program	\$33	\$30	\$44	\$34	\$50	\$45
Art and culture supplies cost/participant	\$3.00	\$4.55	\$2.51	\$4.93	\$3.15	\$2.64
Ratio of volunteer hours to total staff hours worked	37%	50%	35%	50%	50%	50%
Average cost per soccer league game	\$104	\$64	\$81	\$96	\$113	\$74

\* The total number of participants was understated. That number should have been 36,108 instead of 18,391.

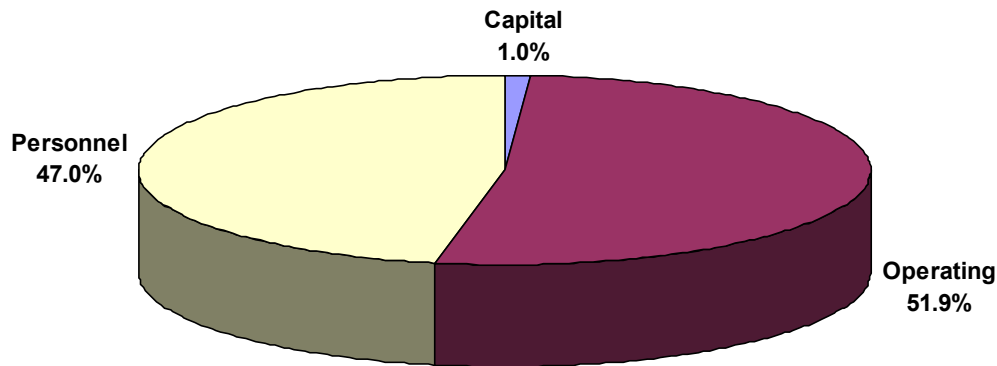
# PARKS AND RECREATION DEPARTMENT

## Organizational Chart



Shading indicates direct public service provider

## Parks and Recreation - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	4,994,410	4,778,690	2,985,424	2,495,263
Benefits	3,294,526	2,626,010	1,920,925	1,531,582
Personnel Subtotal	8,288,937	7,404,700	4,906,349	4,026,845
Operating				
Professional Services	581,060	590,916	611,478	595,105
Accounting and Auditing	1,653	1,700	1,762	1,778
Other Contractual Services	1,502,983	1,610,272	1,112,469	1,033,999
Travel Per Diem	1,731	1,026	8,200	4,200
Communication and Freight Services	46,108	41,937	39,118	37,145
Utility Services	985,805	939,855	1,080,104	960,700
Rentals and Leases	517,952	524,899	507,399	515,197
Repair and Maintenance Services	630,468	600,415	406,332	368,163
Printing and Binding	6,434	2,112	6,810	5,250
Promotional Activities	98,837	99,649	156,963	107,770
Other Current Charges and Obligation	276,276	236,452	248,949	290,641
Office Supplies	7,651	9,059	7,988	8,100
Operating Supplies	960,750	1,022,783	521,515	518,011
Publications and Memberships	285	1,637	2,040	2,175
Operating Subtotal	5,617,993	5,682,712	4,711,127	4,448,234
Capital				
Improvements Other Than Buildings	25,919	1,985	26,850	-
Machinery and Equipment	172,653	205,489	153,179	88,000
Capital Subtotal	198,572	207,474	180,029	88,000
<b>Total</b>	<b>14,105,501</b>	<b>13,294,886</b>	<b>9,797,505</b>	<b>8,563,079</b>

## Parks and Recreation - Personnel Summary

Position Title	2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12006 Assistant Athletic Coordinator	1	1	1	1
12015 Irrigation Maintenance Worker	2	2	2	-
12025 Irrigation Mechanic	1	1	1	-
12109 Administrative Supervisor	1	1	1	-
12151 City Teacher	2	2	2	2
12181 Division Director of Recreation	1	1	1	1
12185 Landscape Maintenance Superintendent	1	-	-	-
12215 Senior Lifeguard	2	2	2	2
12310 Night Supervisor	2	2	2	-
12352 P & R Maint WRK/HEO	1	1	2	-
12355 P & R Maint WRK I	29	27	27	-
12356 P & R MAINT WRK II	7	7	5	-
12357 P & R MAINT WRK III	3	3	4	-
12358 Landscape Maintenance Worker	1	1	1	-
12359 P&R Maint Worker III/Playground Safet	1	1	1	-
12508 Parks & Rec Account Clerk I	2	2	2	2
12519 Parks & Recreation Director	1	1	1	1
12521 Assistant Parks & Recreation Director	1	1	1	-
12525 Administrative Assistant I	1	1	1	1
12531 Division Director of Park Operations	1	1	1	-
12546 Aquatic Coordinator	1	1	1	1
12547 Aquatic Coordinator Assistant	1	1	1	1
12559 Recreation Supervisor II	2	3	3	3
12562 Recreation Supervisor I	1	1	1	1
12563 Special Events Coordinator	1	1	1	1
12564 Special Events- Coordinator Assistant	1	-	-	-
12572 Cultural Arts Coordinator	1	1	1	1
12573 Recreation Specialist	2	2	2	3
12578 Maintenance Crew Leader	2	2	3	-
12581 Recreation Specialist II	4	3	3	3
12659 Spray Fertilizer Technician	1	1	1	-
12669 Stage Manager/Custodian	2	2	2	-
12740 Custodian	1	1	1	-
12891 Special Population Prog Coord	1	1	1	1
12940 Head Custodian	1	-	-	-
13405 P/T Art Teacher	5	5	5	5
13409 P/T Day Care Clerical Spec	-	-	-	2
13450 P/T Cashier	2	1	1	1
13454 P/T Administrative Assistant	3	2	1	1
13488 P/T Senior Lifeguard	2	2	2	2
13492 P/T Lifeguard	10	10	10	10
13495 P/T Recreation Aide	23	23	22	22
13500 P/T Maintenance Worker I	15	15	15	-
13526 P/T Recreation Therapeutics	-	-	1	1

### Parks and Recreation - Personnel Summary

Position Title		2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
13527	P/T Self Defense Instructor	-	-	-	3
13528	P/T Assistant PAC Program Director	-	-	-	1
13537	P/T Music Teacher	2	2	2	2
13539	P/T Drama Teacher	1	1	1	1
13549	P/T Storage Lot Attendant	1	1	1	-
13552	P/T Teacher - Recreation	5	5	4	4
13562	P/T Curator	1	1	1	1
13563	P/T Recreation Leader	5	5	5	6
13567	P/T Recreation Teacher Aide	8	8	8	8
13591	P/T Water Safety Instructor	9	9	9	9
13602	P/T Recreation Specialist	2	2	2	2
13620	P/T Videographer-Editor	1	-	-	-
13680	P/T Clerk Spec I	4	3	4	2
13738	P/T Custodian	10	10	10	-
13739	P/T Facilities Custodian	1	1	1	-
Total	Full-time	83	78	79	25
	Part-time	110	106	105	83



## Non-Departmental

### Goals

The Non-Departmental section is a group of accounts that are not directly related to a single operating department's primary service activities or that are separate from departmental operations for control purposes. Therefore, goals, objectives, performance measures, budget highlights and accomplishments do not apply to this general-fund cost center.

asset was expensed to the Police Department in 2012-13.

### Major Functions and Activities

All other departments of the General Fund benefit from this Department. Legal fees, employee leave, settlements, and liability insurance are examples of costs paid from Non-Departmental line items that benefit all General Fund Departments. Transfers to other funds (for example, the Older Americans Act Fund in FY2013-14) and other expenses including City grants (Area Agency on Aging, Women in Distress, Here's Help, Family Central, and Learning for Success – KAPOW) are all paid from this department.

There are no City employees assigned to this division. City personnel services budgeted here are payments for accrued sick and vacation leave made to employees in the other divisions.

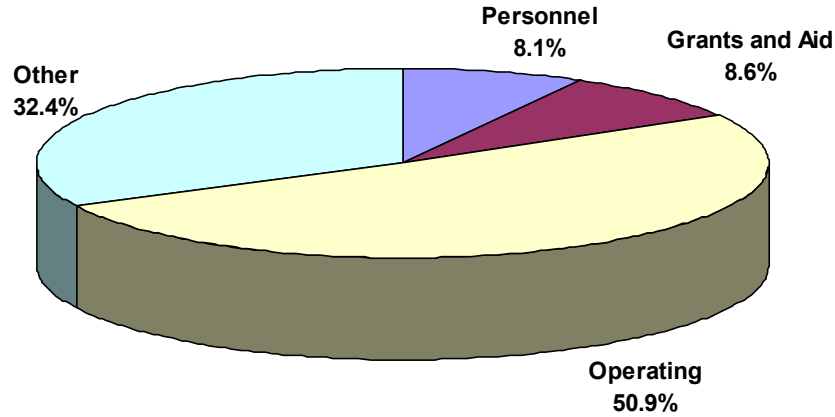
### Budget Highlights

In personnel categories, the division's budget for 2013-14 is reduced by about \$87,000 through the \$117,000 reduction in the funding pools for retirement/termination vacation and sick payments, offset by a \$30,000 increase (43%) in unemployment compensation.

In operating expenses, the overall increase of \$237,000 for 2013-14 results from adding \$101,000 to restore the contingency fund to a \$500,000 total, increasing Outside Legal Services by \$33,000, and increasing Property and Casualty Insurance by \$194,000. This is partially offset by the \$90,000 reduction in the budget for Household Hazardous Waste payments since this service will be covered by the Waste Pro sanitation contract.

In other categories of expense, the City is increasing its subsidy to the OAA fund (Older Americans Act) by \$139,000 to bring it into balance for 2013-14. In addition, there is an \$118,000 transfer to the Debt Service Fund to cover lease purchase payments on an automatic records management and mobile computing system for the Police Department. The transfer is in this fund because the entire cost of this

### Non-Departmental - Budget Summary



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	189,317	28,568	143,400	34,600
Benefits	84,012	13,470	80,971	102,647
Personnel Subtotal	273,329	42,038	224,371	137,247
Operating				
Contingency	-	-	398,700	-1,978,742
Professional Services	501,204	777,339	772,961	809,878
Other Contractual Services	95,600	175,385	177,075	175,951
Pension Benefits	43,327	57,475	39,857	41,052
Communication and Freight Services	108,275	108,696	108,203	117,203
Insurance	971,634	868,642	1,420,274	1,524,499
Printing and Binding	19,283	85,711	97,917	96,244
Other Current Charges and Obligation	11,880	23,334	27,480	15,663
Office Supplies	3,945	4,375	3,830	3,513
Operating Supplies	-	1,243	2,525	-
Publications and Memberships	43,402	44,015	44,000	53,987
Operating Subtotal	1,798,551	2,146,216	3,092,822	859,248
Grants and Aid				
Aids to Government Agencies	84,971	94,617	93,984	91,891
Aids to Private Organizations	20,000	20,000	20,000	20,000
Other Grants and Aids	31,910	32,971	32,971	33,917
Grants and Aid Subtotal	136,881	147,588	146,955	145,808
Other				
Transfers	8,645,158	57,095	346,386	546,577
Other Subtotal	8,645,158	57,095	346,386	546,577
<b>Total</b>	<b>10,853,919</b>	<b>2,392,938</b>	<b>3,810,534</b>	<b>1,688,880</b>



## Streets and Sidewalks

### Goals

The Streets and Sidewalks section is operated under the administrative direction of the Department of Public Services. This section is dedicated to providing the most cost-effective repair and maintenance of City streets and sidewalks.

### Objectives

Ensure all federal, state, and local regulatory requirements are addressed in relation to the safe and efficient operation and maintenance of all City streets and sidewalks.

Provide construction services for community projects that require paved surfaces, such as sidewalks and street repairs.

### Major Functions and Activities

Provide essential services to the community by ensuring the safety of the citizens while using City roads and sidewalks. This is achieved through a continuous cycle of maintenance and repairs provided by crews proficient in asphalt and concrete services.

Provide construction services in instances where projects require asphalt or concrete installation, such as pathways, foundations, and block walls.

### Budget Highlights

Maintenance activities include the repair of sidewalks, swales and streets on an as-needed basis. The activities also include the repairs to the City-owned parking areas and the cleaning of drainage systems on both City-owned roads and in City-owned parking areas.

This 2013-14 budget provides funding for the replacement of three trucks and the purchase of two grinders. The budget for road repairs reflects an increase of approximately \$0.6 million over the current fiscal year working budget to fund repairs to portions of Taft Street, Pasadena Boulevard, and Johnson Street.

### Accomplishments

Repaired City sidewalks, constructed new sidewalks and provided pedestrian ramps at various locations throughout the City as well as repaired City-owned roads and parking areas throughout the City.

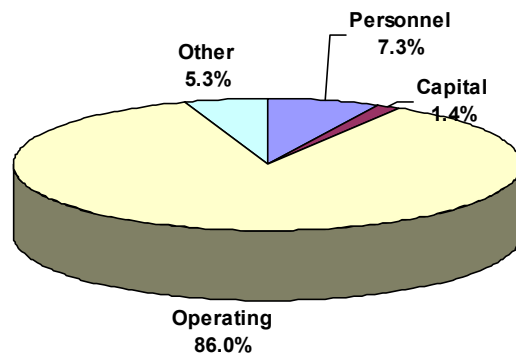


## Streets and Sidewalks Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of miles of road to maintain	465	465	465	465	465	465
<b>Effectiveness</b>						
% of community projects with paved surfaces that have adhered to all applicable technical and engineering requirements	100%	100%	100%	100%	100%	100%
Number of safety violations related to the condition of all City streets and sidewalks	0	0	0	0	0	0
<b>Efficiency</b>						
Cost to install a square foot of concrete residential sidewalk	\$11.50	\$10.50	\$19.87	\$12.00	\$12.00	\$20.00
Cost to install a linear foot of concrete curb and gutter in a typical residential street	\$28.00	\$25.00	\$30.00	\$28.00	\$30.00	\$32.00

### Streets and Sidewalks - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
General Sales & Use Taxes	2,644,449	2,664,803	2,653,000	2,641,000
Franchise Fees	-	-	379,000	1,257,000
State Shared	1,084,925	1,118,985	1,104,400	1,141,700
General Government Charges	200,000	200,000	200,000	200,000
Investment Income	53,862	63,390	145,000	65,000
Disp of Fix Assets / Sale of Equip/ Sc	-	-	500	500
Other Miscellaneous Revenues	97,636	164,388	50,000	50,000
Appropriated Fund Balance	-	-	142,054	-
Beginning Surplus	-	-	526,380	-
<b>Total</b>	<b>4,080,873</b>	<b>4,211,566</b>	<b>5,200,334</b>	<b>5,355,200</b>



## Streets and Sidewalks - Budget Summary

<b>Expenditure Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Personnel				
Salary	361,094	193,244	215,243	196,625
Benefits	233,522	149,704	214,992	191,831
<b>Personnel Subtotal</b>	<b>594,615</b>	<b>342,948</b>	<b>430,235</b>	<b>388,456</b>
Operating				
Professional Services	17,349	5,425	10,000	10,000
Other Contractual Services	1,400,860	1,516,449	1,555,420	1,479,848
Communication and Freight Services	979	1,351	2,200	1,500
Utility Services	1,115,499	1,067,278	1,150,000	1,070,000
Rentals and Leases	3,242	4,665	8,187	7,000
Insurance	154,299	130,388	224,273	205,438
Repair and Maintenance Services	771,229	957,272	684,406	1,464,198
Other Current Charges and Obligation	-	-	1,500	1,500
Office Supplies	213	1,760	1,700	1,000
Operating Supplies	74,464	87,197	94,951	93,766
Road Materials and Supplies	60,652	67,117	297,000	272,000
<b>Operating Subtotal</b>	<b>3,598,785</b>	<b>3,838,902</b>	<b>4,029,637</b>	<b>4,606,250</b>
Capital				
Improvements Other Than Buildings	9,380	111,336	-	-
Machinery and Equipment	-	124,517	397,161	75,000
Infrastructure	181,763	177,700	-	-
<b>Capital Subtotal</b>	<b>191,143</b>	<b>413,553</b>	<b>397,161</b>	<b>75,000</b>
Other				
Transfers	571,094	693,878	343,301	285,494
<b>Other Subtotal</b>	<b>571,094</b>	<b>693,878</b>	<b>343,301</b>	<b>285,494</b>
<b>Total</b>	<b>4,955,637</b>	<b>5,289,280</b>	<b>5,200,334</b>	<b>5,355,200</b>

### Streets and Sidewalks - Personnel Summary

Position Title		2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12015 Irrigation Maintenance Worker		1	1	1	1
12091 Pub Works & Facility Supervisor		1	1	1	1
12250 Maintenance Worker II		1	1	1	1
12578 Maintenance Crew Leader		2	2	-	-
12831 CADD Operator		1	-	-	-
Total	Full-time	6	5	3	3
	Part-time	-	-	-	-



## State Housing Initiative Partnership (SHIP) Grant

### Mission

To ensure that eligible residents of the City have access to safe and affordable housing.

### Goals

To provide assistance to very low, low, and moderate-income households toward home ownership, necessary repairs, affordable rental, and foreclosure prevention.

### Objectives

To provide assistance to qualified applicants for first-time home buyers; financial assistance; necessary repairs; loans for acquisition, rehabilitation, or construction of affordable rental housing; and foreclosure prevention.

### Major Functions and Activities

The State Housing Initiative Partnership (SHIP) can be used for the following programs:

1. Minor Home Repair/Weatherization
2. Foreclosure Prevention
3. First-Time Home Buyer Assistance
4. Home Ownership Counseling
5. Public Facility (Children's Harbor)
6. Acquisition-Rehabilitation or New Construction
7. Multifamily Rental Housing
8. Rental Deposit-Eviction Protection

The State Housing Initiative Partnership Grant does not pay for City personnel costs. The administration of the program is a contractual service provided by Community Redevelopment Associates of Florida, Inc. (CRA).

#### Eligibility and Recapture Provision:

Eligible homeowners are selected on a first-come, first-qualified basis within the very low, low, and moderate income groups.

The maximum allowable income is based on household size and 120% of annual Median Family Income (MFI) for Broward County, provided by the Department of Housing and Urban Development (HUD). Except for the First-Time Home Buyer Program, all properties must be owner-occupied. Verification of ownership, income, homeowner's insurance, payment of property taxes, and any other criteria to determine an applicant's eligibility will be conducted by CRA.

Eligible homeowners are required to sign the City's Home Loan Agreement and Promissory Note, which establishes a lien on the property in favor of the City.

Below is a description of some of the major SHIP programs:

1. **Minor Home Repair:** the maximum award for very low, low, and moderate income is \$50,000. The City's lien for Home Repair lasts 15 years with full repayment and no annual forgiveness during this period. However, if the Home Repair is related to special-needs households, the recapture period is reduced to a 10-year forgivable lien written down 1/10 each year until the loan is 100% forgiven. Also, in the event the homeowner refinances and obtains funds as a result of the refinancing, the City will not require repayment of the entire loan so long as the City's interest is properly acknowledged in any

2. **First-Time Home Buyer Assistance:** Maximum award for very low income is \$50,000, low income is \$40,000, and moderate income is \$30,000. The City's lien for the First-Time Home Buyer lasts 15 years with full repayment and no annual forgiveness during this period. In addition, in the event the homeowner refinances and obtains funds as a result of the refinancing during the first ten years of the agreement, the homeowner shall pay back the full amount of the loan at the time of the refinancing. After the first ten years, in the event the homeowner refinances the debt obligations with respect to the property, the City will not require repayment of the entire loan so long as the City's interest is properly acknowledged in any documents related to a refinancing.

3. **Acquisition-Rehabilitation or New Construction Development:** This construction program is designed to promote the acquisition or construction of affordable housing for home ownership opportunities. Funds will be provided as deferred or low interest loans to support the acquisition and rehabilitation of, or the new construction of, multi-family or single family housing or the housing portion of a mixed-use facility. The program is also designed to promote infill housing and mixed-income projects/neighborhoods for home-ownership opportunities. For-profit and not-for-profit developers will be requested to submit proposals to provide housing that conforms to the City's RFP, neighborhood redevelopment plans, and comprehensive plan.



## State Housing Initiative Partnership (SHIP) Grant

4. Multi-family Rental Housing: This program is designed to promote the production of affordable multi-family housing in the City. Funds may be provided as deferred loans or low-interest loans to support the acquisition and rehabilitation of, or the new construction of, multi-family housing, including single room occupancy, transitional/group home housing, senior rental facilities or the housing portion of a mixed-use facility. Strategy is designed to promote mixed income projects and neighborhoods.

5. Rental Deposit-Eviction Protection Program: The program provides upfront financial assistance for households to obtain quality, safe, decent, and affordable rental housing. The families must have the income to afford the monthly rental payments. Guidelines similar to debt-to-income or affordability ratios will be utilized to determine the affordability of the payments. The program may pay for such items as the first month's rent, security deposit, and utility connection/start-ups, up to a maximum of \$3,000. Funds may also be provided to those tenants in danger of being evicted from their currently occupied rental unit.

### Budget Highlights

The 2010-11, 2012-13, and 2013-14 SHIP funds were swept into the State's general revenue; therefore, no 2013-14 allocation is reflected in the City's budget. The balance of SHIP unspent funds from previous years will be carried over to 2013-14 after the budget is adopted.

### Accomplishments

As of August 29, 2013 the City has provided services in the amount of \$195,037 through the SHIP grant to assist six individuals with home repairs.

## State Housing Initiative Partnership (SHIP) Grant Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Home repairs	28	#	19	#	#	#
First-time home buyer	0	#	0	#	#	#
Foreclosure prevention	0	#	0	#	#	#
Rental deposit / eviction protection	0	#	0	#	#	#
Acquisition-rehabilitation or new construction	0	#	0	#	#	#
<b>Effectiveness</b>						
% of funds spent to total funds available	41%	#	66%	#	#	#
<b>Efficiency</b>						
Average cost per household assisted:						
Home repairs	\$46,842	#	\$36,586	#	#	#
Purchase assistance	\$0	#	0	#	#	#
Foreclosure prevention	\$0	#	0	#	#	#
Rental deposit / eviction protection	\$0	#	0	#	#	#
Acquisition-rehabilitation or new construction	\$0	#	0	#	#	#

# Due to lack of new funding for fiscal years 2010-11 through 2013-14 there have been neither budgets nor goals for those years. In the case of unspent grant proceeds the goals are indeterminable since the amounts are inestimable.

### State Housing Initiative Partnership (SHIP) Grant - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
State Grants	704,207	706,696	727,891	-
Investment Income	-	-	17,000	4,000
Beginning Surplus	-	-	-17,000	-4,000
<b>Total</b>	<b>704,207</b>	<b>706,696</b>	<b>727,891</b>	<b>-</b>

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Operating				
Professional Services	1,690	11,560	12,718	-
Other Contractual Services	702,517	695,136	669,879	-
Other Current Charges and Obligation	-	-	45,294	-
Operating Subtotal	704,207	706,696	727,891	-
<b>Total</b>	<b>704,207</b>	<b>706,696</b>	<b>727,891</b>	<b>-</b>





## HUD Grants CDBG-HOME

### Mission

To utilize the funds received from the U.S. Department of Housing and Urban Development (HUD) to assist the City in meeting its development needs through the provision of transportation services and home repairs for its residents.

### Goals

To improve the quality of life for low and moderate income residents of the City of Pembroke Pines in terms of housing, commercial rehabilitation, and transportation.

To ensure the availability of services to transportation-disadvantaged persons who live in South Broward County, Florida.

### Objectives

There are five HUD Grants consisting of the following:

#### 1 - Community Development Block Grant (CDBG):

~ To provide housing assistance such as first-time home buyer purchase, home repairs, public improvement, new construction and removal of architectural barriers.

~ To provide safe, reliable, and efficient transportation services to the community via a subscription and advance reservation, while keeping client expectation and changing needs as a high priority.

#### 2 - HOME Investment Partnerships Program (HOME):

To provide housing assistance such as home repairs and new construction.

#### 3 - Neighborhood Stabilization Program (NSP):

To provide emergency assistance to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight without purchase assistance and home repairs. NSP is a component of the long-standing CDBG.

#### 4 - CDBG Disaster Recovery Initiative (DRI):

To address outstanding disaster-related repairs from the 2005 storm season for owner-occupied properties that meet Federal Income Guidelines.

#### 5 - Community Development Block Grant Recovery (CDBG-R) Program:

To stimulate the economy through measures that modernize infrastructure, improve energy efficiency, and expand educational opportunities and access to health care.

### Major Functions and Activities

1 - The CDBG has ten programs:

- ~ Program Administration
- ~ Removal of Architectural Barriers
- ~ Home Repair/Weatherization
- ~ Commercial Rehabilitation
- ~ Public Facility (Children's Harbor)
- ~ Public Service (Senior Transportation)
- ~ Acquisition-Rehabilitation or New Construction
- ~ Relocation Assistance
- ~ 1st Time Home Buyer Assistance
- ~ Public Improvement (Tanglewood Park)

The Senior Transportation Program offers one-way and round-trip service within a designated area. The service area is bordered on the north by State Road 84, on the east by State Road 7 (U.S. 441), on the south by Countyline Road and on the west by U.S. 27. Strategically established routes ensure provision of subscription trips via a multi-load (shared ride) system to promote efficiency and consistency of service. Clients will receive free door-to-door, driver-assisted service. Each one-way trip counts as a unit of service under the provisions of the Grant.

2 - HOME has two programs:

- ~ Home Repair/Weatherization
- ~ Acquisition-Rehabilitation or New Construction

3 - NSP has two programs:

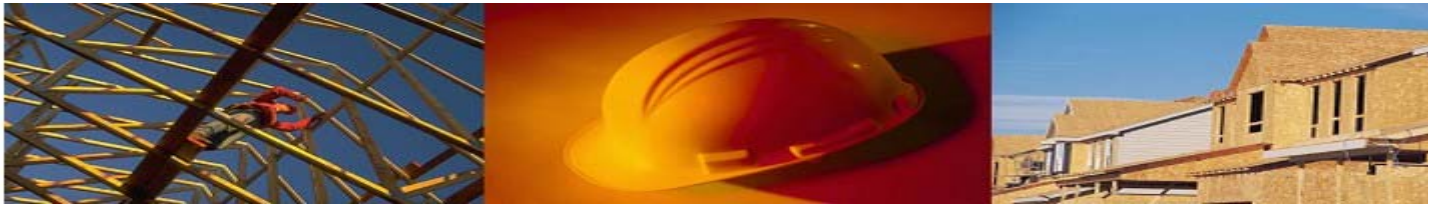
- ~ Purchase assistance
- ~ Home Repair

4 - DRI has one program ~ Disaster Mitigation/Recovery

5 - CDBG-R has one program ~ Thermal Storage System-Senior Center.

Eligibility and recapture provisions for CDBG, Home and NSP grants:

Eligible homeowners are selected on a first-come, first-qualified basis, within the very low, low and moderate income groups.



## HUD Grants CDBG-HOME

The maximum allowable income is based on household size and 80% of annual Median Family Income (MFI) for Broward County, provided by the Department of Housing and Urban Development (HUD). Except for the Purchase Assistance Program, all properties must be owner-occupied. Verification of ownership, income, homeowner's insurance, payment of property taxes, and any other criteria to determine an applicant's eligibility will be conducted by Community Redevelopment Associates of Florida, Inc. (CRA).

Eligible homeowners are required to sign the City's Home Loan Agreement and Promissory Note, which establishes a lien on the property in favor of the City. On April 17, 2013, the City Commission approved amended provisions for 2013-14, 2014-15, and 2015-16 Local Housing Assistance Plans (LHAP).

The major provisions are:

The existing home's value cannot exceed \$386,202. The maximum award for very low, low, and moderate income is \$50,000. The City's lien for Home Repairs is 15 years with full repayment and no annual forgiveness during this period. However, if the Home Repair is related to special needs households, the recapture period is reduced to a 10-year forgivable lien written down 1/10 each year until the loan is 100% forgiven.

Also, in the event that the homeowner refinances and obtains funds as a result of the refinancing, the City will not require repayment of the entire loan as long as the City's interest is properly acknowledged in any documents related to the refinancing.

Homeowners who have received comprehensive repair assistance from the City cannot re-apply for five years except for cases where emergency repairs are needed as determined by the City's Building Official or his designee or in cases where no waiting list exists and funds are available.

### Budget Highlights

The CDBG will continue to provide the same programs, such as minor home repairs, commercial rehabilitation, and transportation, as in previous years. The HOME program will only provide minor home repair. The unspent balance of the CDBG and HOME funds from previous project years will be carried over to fiscal year 2013-14.

### Accomplishments

As of August 23, 2013 the Senior Transportation Program has provided approximately 28,273 trips.

As of August 29, 2013, the City has provided services in the amount of \$882,451 through the CDBG grant, including \$347,390 for home repairs (thirteen homes), \$48,104 for Fletcher Park, \$273,016 for the replacement of a waterline, and \$99,277 in support of the City's Senior Transportation Program.

As of August 29, 2013, the City provided services in the amount of \$689,424 through the NSP grant. Of this amount, \$434,449 assisted six individuals with home repairs and \$245,000 assisted six individuals to purchase foreclosed properties.

As of August 29, 2013, the City provided services in the amount of \$173,813 through the HOME grant to assist six individuals with home repairs-inspection.

## HUD Grants CDBG-HOME Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Home repairs - CDBG	7	15	24	10	15	20
New construction - CDBG & Home	0	4	0	6	0	0
Number of one-way (age 62+) client trips with HUD grant funding for fuel and repairs and maintenance, and the balance of expenses covered by:						
o ADA - Paratransit Program	22,103	27,930	20,535	27,928	23,000	0 *
o Older Americans Act (OAA) Grant	20,033	30,269	35,317	30,260	29,260	29,260
Number of unduplicated CDBG clients	144	165	171	187	170	160
Home repairs - NSP	27	20	7	15	0	10
Purchase assistance - NSP	4	20	7	20	0	3
Home repairs - HOME	4	5	4	5	5	4
<b>Effectiveness</b>						
% of funds spent vs. funds available for home repairs	27%	40%	42.0%	45%	30%	43%
% of seniors who request transportation and receive it	100%	100%	100%	100%	100%	100%
Number of grievances filed against the system	0	0	0	0	0	0
<b>Efficiency</b>						
Average cost (fuel and R&M only) per one-way client (age 62+) trip	\$1.83	\$2.45	\$2.24	\$2.04	\$2.05	\$2.00
Vehicular accidents per 100,000 miles	0.003	0.000	4.000	0.022	0.008	0.000
Road call rate per passenger trip (Calls for assistance due to mechanical problems)	0.12	0.00	0.00	0.01	0.10	0.00
Passengers per mile	0.68	0.60	0.56	1.00	0.80	1.00

\* Effective October 1, 2012, the ADA - Paratransit Program was discontinued. Therefore no goals or actual statistics will be reported from 2013-14 onward.

### HUD Grants CDBG-HOME - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Federal Grants	2,931,345	2,533,910	4,896,087	954,131
<b>Total</b>	<b>2,931,345</b>	<b>2,533,910</b>	<b>4,896,087</b>	<b>954,131</b>

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Operating				
Professional Services	431,957	322,457	415,073	169,966
Other Contractual Services	1,867,896	1,491,775	3,334,864	677,691
Repair and Maintenance Services	22,682	-	-	-
Other Current Charges and Obligation	17,435	250,000	686,045	-
Operating Supplies	120,000	118,927	99,277	106,474
Operating Subtotal	2,459,970	2,183,160	4,535,259	954,131
Capital				
Improvements Other Than Buildings	471,374	350,750	360,828	-
Capital Subtotal	471,374	350,750	360,828	-
<b>Total</b>	<b>2,931,345</b>	<b>2,533,910</b>	<b>4,896,087</b>	<b>954,131</b>



## Law Enforcement Grant

### Mission

1 - The Victims of Crime Act (VOCA) Grant - To provide assistance to victims of crime, especially to those in under-served populations, such as the elderly and the mentally challenged.

2 - The Homeland Security Grant - The U.S. Department of Homeland Security has implemented various financial assistance programs and grants for states to enable the collective geopolitical entities within each state, and regions within each state, to better prepare, protect, respond and recover from both man-made and natural hazard occurrences.

Various segments of these programs contain information that is operationally sensitive; therefore, budget details will lack specific data concerning the mission, accomplishments, objectives, and performance measures normally associated with City's budget preparations.

There are four major grant-assistance categories within the State Homeland Security Grant Programs (SHSGP) funded by the U.S. Department of Homeland Security:

- Urban Area Security Initiative (UASI)
- Operation Stone Garden Grant Program (OPSG)
- Citizen Corps Program (CCP)
- Metropolitan Medical Response Program (MMRP)

As a result of Homeland Security regional threat and vulnerability analyses, the City of Pembroke Pines continues to be included as a participant in the UASI Grant for fiscal years 2007 through 2013; the status of FY 2013 and FY 2014 UASI funding remains unknown due to Federal Debt Reduction legislation.

The UASI increases prevention, protection, response, and recovery capabilities of all first responder agencies within the collaborative Southeast UASI Region (greater Fort Lauderdale and Miami) for all hazards, including terrorism through training, equipment, and exercises.

### Goals

1-VOCA Grant: Provide services to the underserved victim population groups and to meet the immediate needs of victims of crime.

2-Homeland Security Grant - UASI: Program objectives are the decision of each UASI member City. The City of Pembroke Pines UASI projects are

equipment-related and are an amalgam of various projects:

prepare and protect the City's population and critical infrastructure through public information and facility backup systems,

respond to all-hazards occurrences through critical facility hardening and sustaining capabilities in order to facilitate the continuity of government,

and to recover from all-hazards occurrences through reestablishment of the transportation arteries to hasten social and economic recovery.

### Objectives

VOCA Grant: Provide the following services to victims in underserved populations such as the very young and the elderly:

- Referral services to at least 350 victims
- Emergency legal advocacy to 75 victims
- Personal advocacy to 75 victims.

### Major Functions and Activities

1 - VOCA Grant funds the salary of a part-time Assistant Victim Advocate whose responsibilities are to provide referral services, group treatment, and personal advocacy to victims of crime.

2 - UASI City-Wide Security Grant Activities that enable this Federal and State mandate include:

~ hardening accessed critical infrastructure necessary for continued community viability and the continued continuity of government operations, and strengthening interoperable communications capabilities.

~ strengthening capabilities to prepare, detect, respond, and recover from man-made or naturally occurring chemical, biological, radiological, nuclear, or explosive critical incident occurrences.

~ enhancing citizen emergency preparedness.

### Budget Highlights

UASI Grant

As a result of Homeland Security regional threat and vulnerability analyses, the City of Pembroke Pines continues to be included as a participant in the UASI for Grant years 2007 through 2011. The status of



## Law Enforcement Grant

2012 and 2013 UASI grant funding remains unknown due to Federal Debt Reduction legislation.

### VOCA Grant

The following budget highlight is contingent upon receipt of continued grant funding for FY2013-14.

Part-time Assistant Victim Advocate would continue to provide increased services to victims of crime to meet increases in service demands.

## Accomplishments

### 1 - Victims of Crime (VOCA) Grant.

The program continued to substantially exceed its targeted goals; demand for services increased as funding has remained relatively static since 2009. Special focus was placed on Personal Advocacy and Crisis Counseling, while continued progress was being made on various interventions and other services, such as Legal Advocacy referrals.

### 2 - The U.S. Department of Homeland Security Urban Area Security Initiative (UASI) Grant:

2010 UASI Grant funds have been budgeted in FY2012-13 for the following Public Safety projects: \$76,000 for an electronic surge protection system and \$111,000 for facility infrastructure hardening with fencing, gates, and security video to protect first responder facilities.

2011 UASI Grant funds in the amount of \$220,900 became available in March 2013 for emergency response equipment; portable interoperable radio equipment, and Fire Department Mobile Base Station Communications Towers.

## Law Enforcement Grant Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
VOCA direct expenditures	\$17,875	^ \$16,289	\$16,709	^ \$17,918	^ \$17,918	^ \$17,918
VOCA victim referrals	139	^ 250	317	^350	^ 350	^ 350
VOCA crisis intervention counseling	84	^ 100	254	^200	^ 200	^ 200
VOCA legal advocacy referrals	30	^ 25	49	^75	^ 75	^ 75
VOCA personal advocacy	46	^ 50	84	^75	^ 75	^ 75
Homeland Security USAI Grant expenditures	\$186,146	^ \$430,923	\$454,821	^\$783,258	^ \$612,650	^ \$463,181
Highway Safety Grant expenditures	\$0	^ \$145,000	\$0	+	+	+

+ No grant funding was/is expected.

^ Contingent upon receipt of grant funding.

## Law Enforcement Grant - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Federal Grants	186,146	498,288	429,644	17,918
<b>Total</b>	<b>186,146</b>	<b>498,288</b>	<b>429,644</b>	<b>17,918</b>

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	43,593	42,279	19,887	16,645
Benefits	1,270	1,187	1,273	1,273
Personnel Subtotal	44,863	43,466	21,160	17,918
Operating				
Operating Supplies	429	-	-	-
Operating Subtotal	429	-	-	-
Capital				
Buildings	-	-	71,559	-
Improvements Other Than Buildings	-	-	84,710	-
Machinery and Equipment	140,855	454,821	252,215	-
Capital Subtotal	140,855	454,821	408,484	-
<b>Total</b>	<b>186,146</b>	<b>498,288</b>	<b>429,644</b>	<b>17,918</b>

Position Title	2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
13576 P/T Victim's Advocate Grant	1	1	1	1
Total				
Full-time	-	-	-	-
Part-time	1	1	1	1





## Police Community Services Grant

### Mission

To enhance community law enforcement services through any one of seven major programmatic categories, which are Law Enforcement Programs; Prosecution & Courts; Prevention & Education; Corrections & Community Corrections; Drug Treatment & Enforcement; Planning, Evaluation, & Technology Improvements; and Crime Victim & Witness Programs. Specialized law enforcement technology and equipment not normally placed in the general fund budget is the focus of this grant.

### Goals

The Byrne Memorial Justice Grant, known as the Justice Assistance Grant (JAG), provides a source of funding to assist the City in reducing crime and improving public safety while fostering a relationship between the Police Department and the community at large.

### Objectives

To use funds received from the Bureau of Justice Assistance in accordance with program requirements. The following core activities are supported by this grant:

- ~ hiring of officers and support personnel,
- ~ enhancing security measures around schools,
- ~ establishing crime prevention programs, and
- ~ purchasing equipment and technology to enhance officer safety.

### Major Functions and Activities

Grant funds are used primarily for the following purposes:

- ~ procuring equipment and specific software directly related to basic law enforcement functions and
- ~ utilizing the acquired technology and equipment to further response-readiness, to meet mandated Federal and State National Incident Management System (NIMS) goals of preparedness, response, mitigation, and recovery to all-hazards incidents.

### Budget Highlights

The JAG Grant funds will be utilized to purchase equipment that will better prepare the department to respond and recover from all hazardous incidents, as well as criminal activity. Any unspent funds in the current year will be carried forward and utilized during FY2013-14.

### Accomplishments

The 2009-10 JAG/ARRA grant ended on February 28, 2013; all funds expended for programs of enhanced traffic enforcement.

The 2010-11 annual JAG grant, which has an end date of September 30, 2013, has budgeted expenditures of \$1,333 for the purchase of equipment for the City Community Emergency Response Team (CERT).

The 2011-12 annual JAG grant, which has an end date of September 30th, 2014, has approved project expenditures of \$27,038 for the purchase of one Police Dive Boat package and one Side-imaging Sonar package. The Dive Boat package was delivered on February 7th, 2013.

The 2012-13 JAG Grant has been awarded to the City's Police Department in the amount of \$20,416 for the purchase of specialized police training equipment. This 2012-13 grant has an end date of September 30th, 2015.

## Police Community Services Grant Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal

<b>Outputs</b>						
Funds spent on equipment	\$0	*	\$54,325	*	*	*

\* No additional funds are anticipated. Unspent funds from prior periods will be carried forward.

### Police Community Services Grant - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Federal Grants	62,856	71,118	48,853	-
<b>Total</b>	<b>62,856</b>	<b>71,118</b>	<b>48,853</b>	<b>-</b>

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	51,730	12,652	65	-
Personnel Subtotal	51,730	12,652	65	-
Operating				
Operating Supplies	3,955	8,280	5,855	-
Operating Subtotal	3,955	8,280	5,855	-
Capital				
Machinery and Equipment	7,172	50,186	42,933	-
Capital Subtotal	7,172	50,186	42,933	-
<b>Total</b>	<b>62,856</b>	<b>71,118</b>	<b>48,853</b>	<b>-</b>



## Community Bus Program

### Mission

To provide safe and efficient transportation service to the community via a fixed route system, while keeping client expectations and changing needs as a high priority.

### Goals

To ensure the availability of public transportation services to the general public in western Pembroke Pines that cannot be reached by Broward County Transit (BCT) buses.

To ensure that safe and quality service is offered to the public.

To ensure Community Bus Service is delivered in the most effective and efficient manner.

To ensure program accountability.

### Objectives

To increase community awareness of the Community Bus Program.

To encourage courteous service and client satisfaction.

To provide a safe and reliable service.

To ensure effective program administration.

To implement appropriate methods and procedures to accomplish cost effective service delivery.

To adhere to State and Federal Statutes, Rules and Regulations for the Transportation Disadvantaged Program.

### Major Functions and Activities

~ TRANSPORTATION - Provision of free public transportation service at designated stops along three fixed routes - green, gold, and blue. Service hours on the Green and Gold Routes range from 7:00 AM to 7:37 PM, Monday through Saturday, and on the Blue Route 8:00 AM through 3:25 PM, Tuesday, Wednesday, Friday. Service extends west on the Gold and Green Routes from the Southwest Focal Point Senior Center (SWFP) to US 27 (Holly Lake Clubhouse) and east on the Blue Route from SWFP to University Drive and Pines Blvd (USPS). The service is structured to allow for connections to BCT routes 2, 5, 7, 16 and 23. Connections can also be made with the City of Miramar Community Bus Service at

Memorial Hospital West and the Pembroke Lakes Mall. Service is not available on observed holidays. All community bus service buses are wheelchair accessible in compliance with the Americans with Disabilities Act (ADA). The interval between successive buses are as follows:

- Gold Route – between 30 and 60 minutes depending on the hour of day
- Green Route – 60 minutes
- Blue Route East – 90 minutes
- Blue Route West – 70 minutes

### Budget Highlights

All service routes continue to maintain the county's required ridership threshold and therefore guarantees the program's funding. NOTE: The County requires strict maintenance of ridership of 7.1 passengers per service hour.

### Accomplishments

Federal Transit Administration Funds were granted to the City of Pembroke Pines through the South Florida Regional Transportation Authority to purchase five handicap-accessible 20-passenger buses and communication equipment.

## Community Bus Program Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of information documents distributed	10,500	11,000	8160	12,000	11,000	12,000
Road calls required (calls for assistance due to mechanical problems)	52	5	53	5	5	40*
Number of one-way client trips	217,115	196,000	214,904	206,650	215,000	220,000
<b>Effectiveness</b>						
Number of grievances filed against system	0	0	23	0	0	0
<b>Efficiency</b>						
Passengers per service hour	10.1	10.0	14.3	12.0	12.0	12.0
Passengers per mile	2.1	1.0	0.8	1.2	2.0	2.0
Vehicular accidents per 100,000 miles	0	0	11	0	0	0
Average cost per one-way client (any age) trip	\$2.62	\$3.00	\$2.76	\$2.50	\$2.57	\$2.50

\* More road calls have been required in recent years due to the combination of the aging bus fleet and the number of annual miles required. In light of this and until more vehicles can be upgraded, the 2013-14 Goal for road calls required is 40.

### Community Bus Program - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Federal Grants	-	3,829	495,671	149,430
Grants from Local Units	302,848	307,646	309,703	308,596
Interfund Transfers	527,943	585,620	250,651	285,494
<b>Total</b>	<b>830,791</b>	<b>897,096</b>	<b>1,056,025</b>	<b>743,520</b>

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Operating				
Professional Services	1,482	1,725	3,818	1,870
Other Contractual Services	531,352	549,986	380,567	536,850
Communication and Freight Services	1,130	1,674	2,300	1,400
Repair and Maintenance Services	169,219	202,001	60,764	64,100
Office Supplies	1,184	1,138	1,500	1,200
Operating Supplies	126,424	138,087	106,810	138,100
Operating Subtotal	830,791	894,611	555,759	743,520
Capital				
Machinery and Equipment	-	2,484	500,266	-
Capital Subtotal	-	2,484	500,266	-
<b>Total</b>	<b>830,791</b>	<b>897,096</b>	<b>1,056,025</b>	<b>743,520</b>



## Law Enforcement Trust Fund Treasury Confiscated

### Goals

To provide funding to support the activities that are covered under the Department of Treasury guidelines. These funds will continue to support the Police Department's efforts to increase interdiction of major crime activities involving narcotics and gang-related criminal offenses through enhanced data analysis.

Support of the Department's efforts in Community-Oriented and Problem-Solving Policing will continue. The Department emphasizes a continual improvement of its level of service, and this funding provides additional resources without burdening the taxpayers.

### Objectives

Monies obtained will be utilized to fund various Police Department capital expenditures in order to improve the quality of service offered to residents of the City.

### Major Functions and Activities

In accordance with "A Guide to Equitable Sharing of Federally Forfeited Property for State and Local Law Enforcement Agencies" by the U.S. Department of the Treasury, confiscated revenues are not permitted to be budgeted until they have been awarded to the City's law enforcement department by a court having jurisdiction over the matter.

Drug interdiction and drug activity suppression will be enhanced and expanded through the procurement of state-of-the-art surveillance and communications equipment, thereby augmenting investigative capabilities.

This trust fund does not provide for salaries.

### Budget Highlights

The budget includes approximately \$22,000 for equipment purchases that will support the activities that are covered under the Department of Treasury guidelines.

### Accomplishments

Funds were used during December 2012 to purchase a mobile radio and emergency lighting equipment to outfit a command vehicle purchased during the prior fiscal year.

In August 2013, funds were encumbered for the purchase of a Computerized Training Lab for the new

Police Training Facility. This new Training Lab simulator will allow for sworn employees to attend in-service training, which encompasses numerous State mandated courses to keep Officer certifications and qualifications current.

# Law Enforcement Trust Fund Treasury Confiscated Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal

**Outputs**

Funds spent on equipment and building improvements	\$0	\$0	\$29,852	\$33,150	\$126,760	\$21,753
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### Law Enforcement Trust Fund Treasury Confiscated - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Fines & Forfeitures	98,652	22,930	-	-
Investment Income	3,004	3,269	8,000	4,000
Appropriated Fund Balance	-	-	266,627	-
Beginning Surplus	-	-	90,833	17,753
<b>Total</b>	<b>101,657</b>	<b>26,199</b>	<b>365,460</b>	<b>21,753</b>

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Operating				
Professional Services	-	-	2,000	-
Repair and Maintenance Services	-	-	25,927	-
Operating Subtotal	-	-	27,927	-
Capital				
Improvements Other Than Buildings	-	-	92,675	-
Machinery and Equipment	-	29,852	244,858	21,753
Capital Subtotal	-	29,852	337,533	21,753
<b>Total</b>	<b>-</b>	<b>29,852</b>	<b>365,460</b>	<b>21,753</b>



## Law Enforcement Trust Fund Justice Confiscated

### Goals

To provide funding to support the activities that are covered under the Department of Justice guidelines.

### Objectives

Allocations from this fund will continue to finance various service enhancement efforts. Essentially, these allocations will be in the form of one-time capital expenditures.

### Major Functions and Activities

In accordance with "A Guide to Equitable Sharing of Federally Forfeited Property for State and Local Law Enforcement Agencies" issued by the U.S. Department of Justice, confiscated revenues are not permitted to be budgeted until they have been awarded to the City's law enforcement department by a court having jurisdiction over the matter.

Fleet purchases and the continuation of the computerization of the Records Management System.

Standardization of issued equipment will also continue.

This trust fund does not pay for salaries or benefits for law enforcement personnel.

### Budget Highlights

The budget includes approximately \$166,000 for equipment purchases that will support the activities that are covered under the Department of Justice guidelines.

### Accomplishments

Funds were used to purchase 150 integrated earpiece systems for use by sworn police personnel during radio transmission to enable effective communication in tactical or high-noise environments.

Funds were allocated for the costs of hiring and outfitting Reserve Police Officers with uniforms.

Funds were used to purchase 110 "Animal Control Extension Poles" which will provide officers with great versatility to restrain or rescue an animal when dispatched to animal calls. These poles are essential tools for the humane handling of all types of animals and will eliminate the need for officers to physically handle injured, loose or aggravated animals.

## Law Enforcement Trust Fund Justice Confiscated Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Funds spent on equipment	\$0	\$20,358	\$0	\$88,097	\$78,371	\$165,815

### Law Enforcement Trust Fund Justice Confiscated - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Fines & Forfeitures	68,263	173,653	-	-
Investment Income	4,147	3,817	8,000	5,000
Appropriated Fund Balance	-	-	340,591	-
Beginning Surplus	-	-	70,371	160,815
<b>Total</b>	<b>72,410</b>	<b>177,470</b>	<b>418,962</b>	<b>165,815</b>

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Operating				
Professional Services	-	2,900	35,100	-
Operating Supplies	-	-	179,695	-
Operating Subtotal	-	2,900	214,795	-
Capital				
Machinery and Equipment	-	-	204,167	165,815
Capital Subtotal	-	-	204,167	165,815
<b>Total</b>	<b>-</b>	<b>2,900</b>	<b>418,962</b>	<b>165,815</b>



## Law Enforcement Trust Fund \$2 Police Education

### Goals

To provide support for all facets of police education and training initiatives. The \$2 Police Education Fund is restricted by law for expenditures to train and educate only law enforcement personnel.

Funds were used to cover the cost of two Police Majors to attend "Florida Police Chiefs Association Future Law Enforcement Executive Seminar".

### Objectives

Monies obtained are utilized to fund various Police Department efforts to improve its quality of service through enhanced training. The areas of emphasis are to enhance the total programmatic training modules for all levels of departmental activities – operations, administration, and ancillary functions.

### Major Functions and Activities

Continuous programmatic upgrades in training due to systematic enhancement in firearms, ongoing upgrades in the computerization of program structures, and increased focus on drug interdiction requiring dynamic training availability at all levels of the law enforcement endeavor.

This trust fund does not provide for salaries or benefits for law enforcement personnel.

### Budget Highlights

~Training

Funds are used to finance the cost of tuition and state exam fees associated with training police recruits at the Police Academy.

~ Travel/Conferences

Funds are utilized to afford Officers, as well as other law enforcement personnel, the opportunity to attend special conferences and seminars throughout the United States.

### Accomplishments

Funds were used to cover the cost of tuition and state exam fees for training police recruits at the Police Academy.

\$3,990 was expended on advanced leadership courses for police supervisors.

Funds were used to cover the cost of certifying an in-house Polygrapher to assist in pre-employment polygraphs.

## Law Enforcement Trust Fund \$2 Police Education Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
* Number of new recruits sent to the Police Academy	2	7	0*	7	7	5
<b>Efficiency</b>						
Average training cost per recruit	\$3,420	\$3,255	N/A	\$3,350	\$3,420	\$3,495

The lack of spending during FY2011-12 was due to the fact that all of the new hires were already certified, so no certification training was required.

### Law Enforcement Trust Fund \$2 Police Education - Budget Summary

<b>Revenue Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Fines & Forfeitures	43,382	41,246	47,294	44,953
Investment Income	2,422	2,191	-	3,000
Appropriated Fund Balance	-	-	200,484	-
Beginning Surplus	-	-	-	-3,000
<b>Total</b>	<b>45,804</b>	<b>43,437</b>	<b>247,778</b>	<b>44,953</b>

<b>Expenditure Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Operating				
Travel Per Diem	11,389	-	122,919	-
Publications and Memberships	13,630	15,780	124,859	44,953
Operating Subtotal	25,019	15,780	247,778	44,953
<b>Total</b>	<b>25,019</b>	<b>15,780</b>	<b>247,778</b>	<b>44,953</b>



## Law Enforcement Trust Fund FDLE Confiscated

### Goals

To accurately account for and utilize funds and/or property seized in accordance with Florida Contraband Forfeiture Act.

Traditionally, these funds have been used by the Police Department to procure state-of-the-art equipment. These funds support the Department's continued focus on computerization of information systems and the enhancement of anti-drug and crime prevention strategies.

### Objectives

Monies obtained are utilized to fund various Police Department efforts to improve its quality of service to the community. The areas of emphasis are communication equipment, specialized vehicles, firearms, research and procurement of less lethal equipment, and related safety mechanisms.

### Major Functions and Activities

In accordance with Florida Statutes 932.7055(9)(c), confiscated revenues are not permitted to be budgeted until they have been awarded to the City's Police Department by a court having jurisdiction over the matter.

The Florida Statutes also stipulate that if the Police Department acquires at least \$15,000 within a fiscal year. It must expend or donate no less than 15 percent of such proceeds for the support or operation of any drug treatment, drug abuse education, drug prevention, crime prevention, safe neighborhood, or school resource officer program(s). The Police Department has the discretion to determine which program(s) will receive the designated proceeds.

The proceeds and interest received under this program may not be used to meet normal operating expenses of the law enforcement agency.

Funds are be used to upgrade the Department's records management, specialized vehicles, computerized information systems, and training facilities.

The City does not utilize funds received under this program to pay for salaries and benefits for law enforcement personnel.

### Budget Highlights

Continued to increase the allocation of funds for the construction of the new training/administration facility. This building will house the Training Unit along with all its classrooms and training equipment.

### Accomplishments

Donated \$2,500 to Broward County Crime Stoppers program.

Purchased Tasers for the new School Resource Officers (SROs). These Tasers will ensure that the new SROs are outfitted with the less-lethal equipment also assigned to all sworn Police personnel.

Began construction of a new building at the Police training facility and gun range. This new building will house the Training Unit along with all its classrooms and training equipment.

Purchased new vehicles and related equipment for the department's Burglary Suppression Team.

Funds were used for the purchase of Gang Resistance Education and Training (G.R.E.A.T.) drawstring bags that were used as reward prizes for the program. The G.R.E.A.T. Program is taught to all 7th grade students as a preventative program against gang involvement, alcohol and drug abuse, cigarette smoking, bullying and establishing self esteem.

Funds were used to cover the cost of 10 Police Explorers and 2 adult advisors to participate in "Florida Association of Police Explorer Competition" that was held in Crystal Rivers, Florida.



## Law Enforcement Trust Fund FDLE Confiscated Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Funds spent for drug and crime prevention	\$50,000	\$22,514	\$70,295	\$18,163	\$11,553	\$6,438
Funds spent on equipment and building improvements	\$217,118	\$171,080	\$63,612	\$87,077	\$231,507	\$17,521

### Law Enforcement Trust Fund FDLE Confiscated - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Fines & Forfeitures	221,145	65,449	-	-
Investment Income	15,063	10,702	27,000	11,000
Appropriated Fund Balance	-	-	991,244	-
Beginning Surplus	-	-	221,060	17,544
<b>Total</b>	<b>236,208</b>	<b>76,151</b>	<b>1,239,304</b>	<b>28,544</b>

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Operating				
Professional Services	1,215	-	12,951	-
Travel Per Diem	-	-	6,176	-
Other Current Charges and Obligation	-	-	5,000	-
Operating Supplies	125,962	128,896	45,250	6,438
Operating Subtotal	127,177	128,896	69,377	6,438
Capital				
Buildings	-	29,326	857,194	17,521
Machinery and Equipment	217,118	34,286	307,309	-
Capital Subtotal	217,118	63,612	1,164,503	17,521
Grants and Aid				
Aids to Private Organizations	-	4,585	5,424	4,585
Grants and Aid Subtotal	-	4,585	5,424	4,585
<b>Total</b>	<b>344,294</b>	<b>197,093</b>	<b>1,239,304</b>	<b>28,544</b>



## Older Americans Act (OAA) Grant

### Mission

The Community Services Department is dedicated to providing a multitude of services and programs for our senior population at the Southwest (SW) Focal Point Senior Center. In part, funding dollars are provided by the Older Americans Act Grant and the State of Florida Department of Elder Affairs.

### Goals

**TITLE IIIB - SUPPORTIVE SERVICES:** To facilitate the following social services to those 60 years of age or older residing in southwest Broward County: Information, Referral, Recreation, In-home Services, Health Support, Counseling, Adult Day Care, Alzheimer's Adult Day Care for seniors, and Public Education.

**TITLE III E - FAMILY CAREGIVERS SERVICES:** To provide expanded services for Adult Day Care and Alzheimer's Day Care Programs. The expanded hours are Monday thru Friday, 7:00 AM – 6:00 PM. The expanded hours provide benefits to senior clients and caregivers.

**LOCAL SERVICE PROGRAM (LSP) TRANSPORTATION:** To provide safe, reliable, and efficient transportation services to seniors 60 years of age or older living in southwest Broward County.

### Objectives

To account for funds received from the OAA Grant and provide a full range of social services to eligible seniors in accordance with the guidelines of the Older Americans Act and the State of Florida Department of Elder Affairs.

### Major Functions and Activities

Plan and implement the following senior services:

~ **RECREATION** - Includes classes such as ceramics, arts and crafts, computers for seniors, bingo, card and board games, special events, and field trips.

~ **HEALTH SUPPORT SERVICES** - Provide health screening, counseling, assessments, speakers on a variety of health subjects, a walking club program, senior wellness and exercise classes.

~ **INFORMATION and REFERRAL** - Provide direct access to Community Services programs and special senior programs. This service includes case

management and referrals facilitated by the staff social worker.

~ **COUNSELING** - Services include individual, group, and/or family/caregiver counseling sessions as well as referrals and educational speakers.

~ **ADULT DAY CARE** - Provide a structured program for frail and/or Alzheimer's specific clients. Special activities, classes, and programs are planned to enhance the lives of these seniors in an effort to delay institutionalization and to provide respite care.

~ **PERSONAL CARE** - Includes assistance with eating, dressing, personal hygiene, and other activities of daily living. This service is provided through coordination with a home health agency.

~ **HOMEMAKER** - Provide specific home management duties including housekeeping, laundry, cleaning refrigerators, clothing, minor home repairs, meal planning and preparation. This service is provided through coordination with a home health agency.

~ **RESPIRE** - Provides relief or rest for a primary caregiver from the constant/continued supervision, companionship, therapeutic and/or personal care of a functionally-impaired older person for a specific period of time. This service is provided through coordination with a home health agency.

~ **TRANSPORTATION** - Provision of one-way or round-trip service within a designated area. The service area is bordered on the north by State Road 84, on the east by State Road 1 (U.S. 441), on the south by County Line Road and the west by U.S. 27. Strategically established routes ensure provision of subscription trips via a multi-load system to promote efficiency and consistency of service. Clients receive free, door-to-door, driver-assisted service. Each one-way trip accounts for a unit of service under the provision of each funding source.

~ **SCREENING AND ASSESSMENT** - Administering an assessment instrument with the purpose of gathering information to determine eligibility for programs and/or services.

### Budget Highlights

Continue to receive allocated funds under the OAA Grant to provide core services to members 60 years of age or older.

The City was awarded additional funds under title OAA III E to provide Caregiver Training/Support to individuals within the community.



## Older Americans Act (OAA) Grant

Continue to offer support groups which meet in a confidential setting facilitated by professional staff. Support and encourage members to speak openly by communicating with other participants. As a result the members will learn new skills in helping to live with their unique issue.

Support groups are available to those 18 years of age or older and include: Visually Impaired Persons, Caregivers (English-speaking and Spanish-speaking), Personal Enrichment (Spanish-speaking) and "Coping with Life's Changes" groups in English and Spanish. Support groups allow members the opportunity to discover more productive means of coping.

### Accomplishments

Thanks to the upgrade of our internal database all new members receive a membership ID card during registration to participate at the SW Focal Point Senior Center.

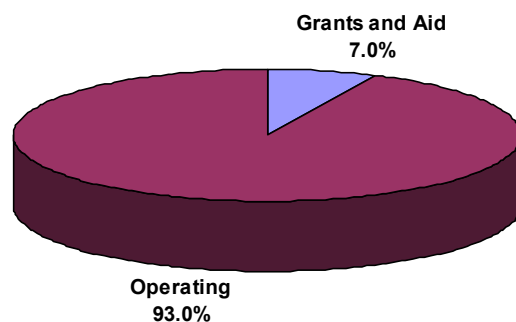
## Older Americans Act (OAA) Grant Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of clients receiving day care services	121	120	107	194	120	90
Number of senior clients registered at SW Focal Point Center	2,576	2,000	3,187	2,300	2,600	3,200
Units (1 hour) of service:						
Information	8,002	5,991	7,060	5,994	5,995	5,995
Referral	962	725	1,024	600	600	507
Public education	68	60	63	60	60	60
Personal care	4,375	4,576	4,525	4,576	4,576	4,576
Respite	390	390	390	390	390	390
Homemaker	3,176	3,380	3,089	3,176	3,176	3,176
Number of one-way client (age 60+) trips per year	33,562	30,269	35,317	30,260	29,260	28,398
Screening & Assessment	*	*	*	*	*	700
Health support-group	1,133	959	1,579	959	960	914
Adult day care	65,593	60,396	36,201	36,013	60,223	36,000
Counseling--individual	139	84	206	72	72	72
Counseling--group	143	115	151	84	84	84
Transportation (one-way client trips)	33,562	30,269	35,317	30,260	29,260	28,398
Recreation	5,968	5,596	6,074	5,596	5,596	5,326
Caregiver Training & Support - Grp.	*	*	*	*	*	155
<b>Effectiveness</b>						
% of service units billed	100%	100%	100%	100%	100%	100%
<b>Efficiency</b>						
Annual Area Agency on Aging monitoring report (compliance)	100%	100%	100%	100%	100%	100%
% of people who request and receive service	100%	100%	100%	100%	100%	100%
% of survey responses with a positive rating	100%	100%	100%	100%	100%	100%
Passengers per mile	3.3	3.0	3.6	3.5	3.4	3.4
Vehicular accidents per 100,000 miles	0.020	0.020	6.000	0.000	0.005	0.000
Road calls per passenger trip	0.180	0.100	0.001	0.000	0.040	0.000
Grant reimbursement per trip	\$7.52	\$7.90	\$6.48	\$7.53	\$7.90	\$8.14

\* A new measure -- goals and actuals unavailable prior to 2013-14.

## Older Americans Act (OAA) Grant - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Federal Grants	459,839	494,602	447,570	447,530
Grants from Local Units	132,008	156,093	139,151	139,151
State Grants	269,293	246,954	254,388	254,388
Other Human Services Charges	20	-	-	-
Private Gifts / Contributions	36,022	33,934	146,676	96,220
Interfund Transfers	-	57,095	289,191	428,509
<b>Total</b>	<b>897,182</b>	<b>988,677</b>	<b>1,276,976</b>	<b>1,365,798</b>



Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Operating				
Professional Services	209	180	1,312	800
Other Contractual Services	770,097	890,506	1,010,824	1,100,561
Travel Per Diem	-	-	1,800	-
Repair and Maintenance Services	-	-	83,000	84,000
Operating Supplies	23,223	23,234	84,753	84,734
Operating Subtotal	793,529	913,920	1,181,689	1,270,095
Grants and Aid				
Aids to Government Agencies	98,490	79,910	95,287	95,703
Grants and Aid Subtotal	98,490	79,910	95,287	95,703
<b>Total</b>	<b>892,019</b>	<b>993,830</b>	<b>1,276,976</b>	<b>1,365,798</b>



## Debt Service Fund

### Mission

To optimize City resources in obtaining funds for City projects.

### Goals

To finance projects and refund existing debts utilizing the most cost-effective methods while minimizing the restrictions that would hinder the future borrowing capacity of the City.

### Objectives

To account for the servicing of general long-term debt and to maintain the highest possible bond ratings for the marketability of the City's debt.

### Major Functions and Activities

The following paragraphs describe the bond issues of the City of Pembroke Pines. The outstanding balances shown in these paragraphs will be those of September 30, 2013. All capitalized terms are as defined in each bond issue's official documents.

~ PUBLIC IMPROVEMENT REVENUE BONDS, SERIES 2001:

On October 12, 2001, the City issued \$19,600,000 bonds for the purpose of providing funds for various City projects including a police annex, fire and rescue system improvements, park improvements, and the payoff of the \$10,000,000 Capital Improvement Certificate of Indebtedness, Series 2000. The \$10,985,000 outstanding bonds, maturing on and after October 1, 2014, were advance refunded and defeased on December 1, 2006, by the Public Improvement Revenue Refunding Bonds, Series 2006. The refunding bond proceeds are held in an irrevocable escrow deposit trust for the purpose of generating the required resources for the refunded bonds' debt service and redemption premiums until they are called for redemption on October 1, 2011. The remaining \$1,845,000 outstanding bonds that were not refunded are due in varying installments through October 1, 2013. They bear interest at rates which range from 4.20% to 4.30%, with interest payable semi-annually on April 1st and October 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric public service tax revenues on a parity with any Additional Parity Bonds. The bonds maturing on and after October 1, 2012, are subject to redemption at the option of the City, on or after October 1, 2011, in

such order of maturity as the City selects, plus accrued interest to the redemption date.

~ TAXABLE COMMUNICATIONS SERVICES TAX REVENUE BONDS, SERIES 2003A:

On October 17, 2003, the City issued \$39,935,000 bonds in order to maintain the City's pension contribution as a percentage of payroll at the level prior to the increased benefits for firefighters under the contributory defined benefit retirement plan known as the City Pension Fund for Firefighters and Police Officers. These bonds have an outstanding balance of \$36,390,000 due in varying installments through October 1, 2033. The outstanding bonds bear an interest rate of 5.97%, payable semi-annually on April 1st and October 1st of each year. The principal and interest on these bonds are payable from and secured by a pledge of and an irrevocable lien on the Communications Services Tax Revenues and Water Public Service Tax Revenues on a parity with the Series 2004 Bonds and any Additional Parity Bonds hereafter issued. The lien on and pledge of the Water Public Service Tax Revenues to the payment of the bonds shall be released upon the City demonstrating that, based on the City's annual audited financial statements for the two fiscal years immediately preceding such release, the Communications Services Tax Revenues recognized for each of such fiscal year, without taking into consideration any Water Public Service Tax Revenues, were not less than 1.30 times the Maximum Bond Service Requirement on all parity bonds then outstanding. This lien has not yet been released. The bonds maturing on or after October 1, 2014, are subject to redemption prior to their respective dates of maturity at the option of the City on or after October 1, 2013, in such order of maturity as the City selects, plus accrued interest to the redemption date.

~ TAXABLE COMMUNICATIONS SERVICES TAX REVENUE BONDS, SERIES 2004:

On April 1, 2004, the City issued \$49,910,000 bonds for the purpose of funding a deposit to the Police Pension Plan under the contributory defined benefit retirement plan known as the City Pension Fund for Firefighters and Police Officers and the General Employees' Pension Plan to maintain the City's annual contribution to such plans at approximately the same level as before the adoption of the 2004 Enhanced Pension Benefits. These bonds have an outstanding balance of \$44,775,000 due in varying installments through October 1, 2033. The outstanding bonds bear interest at rates from 4.25% to 5.25%, payable semi-annually on April 1st and October 1st of each year. The principal and interest on these bonds are



## Debt Service Fund

payable from and secured by a pledge of and an irrevocable lien on the Communications Services Tax Revenues and Water Public Service Tax Revenues on a parity with the Series 2003A Bonds and any Additional Parity Bonds hereafter issued. The lien on and pledge of the Water Public Service Tax Revenues to the payment of the Bonds shall be released upon the City demonstrating that, based on the City's annual audited financial statements for the two fiscal years immediately preceding such release, the Communications Services Tax Revenues recognized for each of such fiscal year, without taking into consideration any Water Public Service Tax Revenues, were not less than 1.30 times the Maximum Bond Service Requirement on all parity bonds then outstanding. This lien has not yet been released. The bonds maturing on or after October 1, 2015, are subject to redemption prior to their respective dates of maturity at the option of the City on or after October 1, 2014, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ PUBLIC IMPROVEMENT REVENUE BONDS, SERIES 2004A:

On May 6, 2004, the City issued \$20,140,000 bonds for the purpose of funding the acquisition, construction, and equipping of the Senior Housing Project (Tower One), the site development, engineering and permitting costs related to the Senior Housing Project, and the mobile safety equipment. These bonds have an outstanding balance of \$19,180,000 due in varying installments through October 1, 2034. The outstanding bonds bear interest at rates from 3.50% to 5.00%, with interest payable semi-annually on April 1st and October 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric public service tax revenues on a parity with the Public Improvement Revenue Bonds, Series, 2001, and any Additional Parity Bonds. The bonds maturing on or after October 1, 2015, are subject to redemption at the option of the City, on or after October 1, 2014, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ PUBLIC IMPROVEMENT REVENUE BONDS, SERIES 2004B:

On July 14, 2004, the City issued \$15,975,000 bonds for the purpose of funding the cost of planning, designing, constructing, and equipping of the Senior Housing Project (Tower Two), and any remaining or additional Tower One project costs. These bonds have an outstanding balance of \$15,235,000 due in varying installments through October 1, 2034. The outstanding bonds bear interest at rates from 3.80%

to 5.00%, with interest payable semi-annually on April 1st and October 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric public service tax revenues on a parity with the Public Improvement Revenue Bonds, Series, 2001, 2004A, and any Additional Parity Bonds. The bonds maturing on or after October 1, 2015, are subject to redemption at the option of the City, on or after October 1, 2014, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ GENERAL OBLIGATION BONDS, SERIES 2005:

On September 30, 2005, the City issued its first General Obligation Bonds in the amount of \$47,000,000 for the purpose of funding multiple projects including, but not limited to, various roadwork projects, recreational and cultural amenities, economic development and neighborhood revitalization. On December 1, 2005, \$5,456,448 of the General Obligation Bonds, Series 2005 was used to refund the Capital Improvement Revenue Bonds, Series 1993, which had a principal outstanding balance of \$5,985,000. These Series 2005 bonds have an outstanding balance of \$40,080,000 due in varying installments through September 1, 2035. The outstanding bonds bear interest at rates from 3.40% to 4.55%, with interest payable semi-annually on March 1st and September 1st. The Series 2005 Bonds are general obligations of the City and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the City (except exemptions provided by applicable law). There is no limitation as to the rate or amount of ad valorem taxes that can be levied for the purpose of paying the Series 2005 Bonds. The bonds maturing on or after September 1, 2016, are subject to redemption at the option of the City, on or after September 1, 2015, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ PUBLIC IMPROVEMENT REVENUE REFUNDING BONDS, SERIES 2006:

On December 1, 2006, the City issued \$29,720,000 bonds for the purpose of advance refunding of all of the Public Improvement Revenue Bonds, Series 1998 maturing on or after October 1, 2009, totaling \$18,935,000 and all of the Public Improvement Revenue Bonds, Series 2001, maturing on or after October 1, 2014, totaling \$10,985,000. This advance refunding generates a net present value benefit of \$1,268,541. These refunding bonds have an outstanding balance of \$26,560,000 due in varying installments through October 1, 2022. The





## Debt Service Fund

outstanding bonds bear interest at rates from 4.00% to 5.00%, with interest payable semi-annually on April 1st and October 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric public service tax revenues on a parity with the Public Improvement Revenue Bonds, Series 2001, 2004A, 2004B, and any Additional Parity Bonds. The bonds maturing on or after October 1, 2017, are subject to redemption at the option of the City, on or after October 1, 2016, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ CAPITAL IMPROVEMENT REVENUE REFUNDING BONDS, SERIES 2006:

On December 1, 2006, the City issued \$45,050,000 bonds for the purpose of (1) advance refunding \$28,100,000 outstanding Capital Improvement Revenue Bonds, Series 1999, maturing on and after December 1, 2009 that were not used to refund the Refunded 1995 Bonds and (2) funding various City capital projects. The advance refunding generates a net present value benefit of \$1,778,037. These refunding bonds have an outstanding balance of \$39,520,000 due in varying installments through December 1, 2031. They bear interest at rates which range from 3.85 % to 5.00%, with interest payable semi-annually on June 1st and December 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric franchise revenues on a parity with any Additional Parity Bonds and Additional Parity Franchise Revenue Bonds. The bonds maturing on or after December 1, 2017, are subject to redemption at the option of the City, on or after December 1, 2016, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ CAPITAL IMPROVEMENT REVENUE BONDS (PHASE II OF FORMAN SENIOR HOUSING PROJECT), SERIES 2007:

On January 24, 2007, the City issued \$26,805,000 bonds for the purpose of funding (1) the design, construction, and equipping of approximately 220 residential units to become part of the City's senior housing facilities to be owned and operated by the City, to be located on the Senator Howard C. Forman Human Services Campus and related subordinate facilities, and (2) renovations to existing senior housing facilities owned and operated by the City. These bonds have an outstanding balance of \$25,200,000 due in varying installments through December 1, 2036. The outstanding bonds bear interest at rates from 3.75% to 5.00%, with interest payable semi-annually on June 1st and December

1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric franchise revenues on a parity with the Capital Improvement Revenue Refunding Bonds, Series 2006, and any Additional Parity Franchise Revenue Bonds. The bonds maturing on or after December 1, 2017, are subject to redemption at the option of the City, on or after December 1, 2016, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ GENERAL OBLIGATION BONDS, SERIES 2007:

On July 25, 2007, the City issued its Phase II General Obligation Bonds in the amount of \$43,000,000 for the purpose of funding the costs of design, construction and repair of certain improvements within the City. These Series 2007 Bonds have an outstanding balance of \$39,225,000 due in varying installments through September 1, 2036. The outstanding bonds bear interest at rates from 4.00% to 4.75%, with interest payable semi-annually on March 1st and September 1st. The Series 2007 Bonds are general obligations of the City and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the City (except exemptions provided by applicable law). There is no limitation as to the rate or amount of ad valorem taxes that can be levied for the purpose of paying the Series 2007 Bonds. The bonds maturing on or after September 1, 2018, are subject to redemption at the option of the City, on or after September 1, 2017, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ CHARTER SCHOOL REVENUE BONDS, SERIES 2008 (Reissued in May 2011):

On March 25, 2008, the City issued \$64,095,000 bonds for the purpose of providing funds to: (1) finance the acquisition, construction and equipping of certain additions to existing charter school educational facilities located within the City and (2) advance refund the outstanding City of Pembroke Pines, Florida Charter School Revenue Bonds, Series 2001A and 2001B (the "Refunded Bonds") in the aggregate principal amount of \$29,405,000 and \$17,715,000, respectively. The 2008 Bonds have an outstanding balance of \$62,895,000 due in varying installments through July 1, 2038. They initially bear interest at the Weekly Rate but may be converted at the option of the City to a Fixed Rate. The interest rate during each Weekly Rate Period will be determined by the Remarketing Agent and no 2008 Bond shall bear interest at an interest rate higher than 12% per annum. The 2008 Bonds and the City's regular payment obligations under the Series 2008



## Debt Service Fund

Swap Transaction are payable from and secured by a lien upon and pledge of revenues derived by the City from lease payments made to the City as a result of its ownership and operation of the Charter Schools and Charter Lab School, including fee-based pre-school programs and revenues received pursuant to leases and other agreements for use of such facilities. Pursuant to the Resolution, the City has covenanted to apply the funds on deposit in the Special Revenue Fund to the payment of the Charter School Lease Revenues prior to any other application. In the event the Pledged Revenues are not sufficient, the City has covenanted to budget and appropriate in its annual budget amounts sufficient to meet its obligation from Non-Ad Valorem Revenues. The covenant to budget and appropriate does not create any lien upon or pledge of such Non-Ad Valorem Revenues. The 2008 Bonds were issued on parity with any Additional Parity Bonds.

The 2008 Bonds are subject to optional and mandatory tender for purchase and to optional and mandatory redemption prior to maturity. Holders of the 2008 Bonds may elect to have their 2008 Bonds purchased on any Business Day, upon delivery of a Tender Notice to the Tender Agent seven days prior to the applicable Purchase Date. They are subject to redemption on any Business Day at the option of the City at a redemption price equal to 100% of the principal amount of such 2008 Bonds plus accrued interest to the date of redemption. The 2008 Bonds tendered for purchase, either at the option of the owner or upon mandatory tender, and not remarketed, will be subject to purchase pursuant to a Stand-by Bond Purchase Agreement with Royal Bank of Canada providing liquidity support for the 2008 Bonds.

In an effort to hedge its exposure to variable interest rates on the 2008 Bonds, the City has entered into four Qualified Fixed Payor Swap (pay-fixed, receive-variable interest rate swap) transactions (collectively, the "Series 2008 Swap Transaction") with two Counterparties.

On May 17, 2011, the City reissued the Charter School Revenue Bonds, Series 2008 (the Series 2008 Bonds) in the principal amount of \$63,495,000. This transaction was necessitated by the expiration of the Stand-by Bond Purchase Agreement on March 25, 2011, which was extended to May 24, 2011.

The City, with the advice of its Financial Advisor, was able to remarket the Series 2008 Bonds to Wells Fargo Bank, National Association (the "Bank") and obtain a variable rate of SIFMA rate plus 0.89% for a three year term. The Series 2008 Bonds have four

interest rate SWAPS for which the City pays fixed rates to the Counterparties, and the Counterparties pay the City the SIFMA rate. During the three-year period with the Bank, the effective interest cost to the City will be the fixed rates that the City pays to the Counterparties plus the 0.89% interest spread to the Bank.

The Series 2008 Swap Transaction has an initial notional amount equal to the initial aggregate principal amount of the 2008 Bonds and will terminate at various times with the final termination date on the final maturity date of the 2008 Bonds, unless earlier terminated pursuant to the terms of the applicable 2008 Swap Transaction. The notional amount of the Series 2008 Swap Transaction will amortize at the same times and in the same amounts as the amortization of the 2008 Bonds. The City will pay a fixed rate of interest to each of the Swap Counterparties on their respective notional amounts equal to 3.324% and 3.794% and will receive in return from each of the Swap Counterparties a floating rate equal to the Securities Industry and Financial Markets Association (SIFMA) Municipal Swap Index on the same notional amount determined on the day of the week specified in the applicable Series 2008 Swap Transaction.

It is anticipated by the City that the floating rate payable by each of the Swap Counterparties will approximate the interest rate on the 2008 Bonds while the 2008 Bonds bear interest in the Weekly Rate Mode. There is no guarantee, however, that such rates will match at all times or at any time. The City is exposed to "basis risk" to the extent that the floating rate it receives from the applicable Swap Counterparty does not equal the interest rate it is required to pay on the 2008 Bonds. The City's payment obligations under the Series 2008 Swap Transaction (except for Swap Termination Payments) will be payable from Pledged Revenues, on a parity with the payment of interest on the 2008 Bonds, and are paid on a priority to principal payments on the 2008 Bonds.

The City's net payments and receipts under the Series 2008 Swap Transaction will consist of Periodic Payments based upon fluctuations in short-term interest rates and, in the event of a termination of the Series 2008 Swap Transaction prior to the stated term thereof, a potential Swap Termination Payment. The amount of such potential Swap Termination Payment will be based primarily upon market interest rate levels and the remaining term of the Series 2008 Swap Transaction at the time of termination. The City's obligations with respect to the payment of Swap Termination Payments, if any, are subordinate



## Debt Service Fund

to the payment of Pledged Revenues on the 2008 Bonds and the Periodic Payments on the Series 2008 Swap Transaction.

As the SIFMA Rate for September 30, 2013, is not available, the debt service shown in the following "Schedule of Debt Service on Outstanding Bonds as of September 30, 2013" is based on the 1.07% interest rate, which was the SIFMA Rate (0.18%) in effect at the prior year's financial statement date of September 30, 2012 (per GASB Statement No. 38, paragraph 10) plus the 0.89% interest spread to the Bank.

~ VARIABLE RATE CAPITAL IMPROVEMENT REVENUE REFUNDING BONDS (Susan B. Anthony Center), SERIES 2008 (Reissued in September 2011):

On July 25, 2008, the City issued \$8,040,000 bonds under an Indenture of Trust between the Issuer and U.S. National Bank Association, as trustee, for the purpose of current refunding the Variable Rate Capital Improvement Revenue Bonds, Series 2005 (Susan B. Anthony Center) in order to realize a net interest cost savings. The Series 2008 Bonds initially will bear interest at the Weekly Rate, determined by the Remarketing Agent each Wednesday and payable on the first Wednesday of each month. Interest on the Series 2008 Bonds will be paid at the lesser of the maximum rate permitted by law and 12% per annum. The Issuer may change the interest rate determination method from time to time. A change in the method, other than a change between the Daily Rate and the Weekly Rate, will result in the Series 2008 Bonds becoming subject to mandatory tender for purchase on the effective date of such change. As a condition to the issuance of the Series 2008 Bonds, the City delivered an irrevocable direct-pay Letter of Credit expiring on July 15, 2011. This entitles the Trustee to draw an amount sufficient to pay (i) the principal of the Series 2008 Bonds or the portion of the Purchase Price corresponding to the principal of the Series 2008 Bonds (at maturity or upon acceleration or redemption prior to maturity) and (ii) 40-days' accrued interest on such Series 2008 Bonds or that portion of the Purchase Price corresponding to the interest accrued thereon.

These 2008 Bonds have an outstanding balance of \$8,040,000. They will mature on October 1, 2038, subject to optional redemption, purchase and tender. During any Daily Period or Weekly Period, the Series 2008 Bonds are subject to redemption by the Issuer, at the option of the Issuer, in whole at any time or in part on any Interest Payment Date, less than all of such Series 2008 Bonds to be selected by lot or in such other manner as the Trustee shall determine, at

a redemption price of 100% of the outstanding principal amount thereof plus accrued interest. The Series 2008 Bonds shall be subject to mandatory tender by the Registered Owners for purchase. The principal of, premium (if any), and interest on the Series 2008 Bonds are payable from and secured by a pledge of and an irrevocable lien upon the City's Electric Franchise Revenues on a parity with the Capital Improvement Revenue Refunding Bonds, Series 2006, the Capital Improvement Revenue Bonds (Phase II of Forman Senior Housing Project), Series 2007, and any Additional Parity Franchise Revenue Bonds.

The Credit Provider extended the Letter of Credit until September 15, 2011, and prior to its expiration, the City reissued the Series 2008 Bonds under an Amended and Restated Indenture of Trust with U.S. National Bank in the amount of \$8,040,000 in the same terms and conditions as the Original Indenture of Trust except for the requirement of the Letter of Credit Facility and the additional Interest Period with a banking institution.

The debt service shown in the following "Schedule of Debt Service on Outstanding Bonds as of September 30, 2012" is based on the 2.0079% five year term (from September 7, 2011) Direct Purchase fixed rate in effect at the financial statement date of September 30, 2012 (per GASB Statement No. 38, paragraph 10).

~ CAPITAL IMPROVEMENT REVENUE REFUNDING BONDS, SERIES 2010:

On June 22, 2010, the City issued the Capital Improvement Revenue Refunding Bonds, Series 2010 in the amount of \$8,545,700 for the purpose of refunding the outstanding \$8,690,000 Capital Improvement Revenue Bonds, Series 1999 in order to realize a net interest cost savings. These Series 2010 Bonds have an outstanding balance of \$8,085,600 due in varying installments through December 1, 2026. The outstanding bonds bear interest at the rate of 4.1575%, with interest payable semi-annually on June 1st and December 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric franchise revenues on a parity with the Capital Improvement Revenue Refunding Bonds, Series 2006, the Capital Improvement Revenue Bonds (Phase II of Forman Senior Housing Project), Series 2007, the Variable Rate Capital Improvement Revenue Refunding Bonds (Susan B. Anthony Center), Series 2008 and any Additional Parity Franchise Revenue Bonds. The Bonds are subject to redemption at the option and direction of the Issuer in whole or in part on any date



## Debt Service Fund

on and after the 10th anniversary of the Delivery Date at a redemption price equal to the principal amount thereof to be redeemed plus interest accrued to the date of redemption.

### ~ CONSOLIDATED UTILITY SYSTEM REVENUE BONDS, SERIES 2010:

On December 21, 2010, the City issued the Consolidated Utility System Revenue Bonds, Series 2010 in the amount of \$12,300,000 for the purpose of financing certain improvements and expansions to the City's consolidated utility system. These Bonds have an outstanding balance of \$11,695,147 due in varying installments through December 1, 2025. The outstanding bonds bear interest at the rate of 3.50%, with interest payable semi-annually on June 1st and December 1st. The Bonds are not subject to optional redemption prior to December 1, 2015. After December 1, 2015, they may be subject to optional redemption at the direction of the Issuer, in whole or in part, on any day for which proper notice of redemption may be given in accordance with the Resolution at a redemption price equal to the principal amount to be redeemed plus interest accrued to the date of redemption, plus a premium as set forth below:

Redemption Date and Premium:  
 December 2, 2015 through December 1, 2020: 1%  
 December 2, 2020 and thereafter: 0%

## Budget Highlights

The City has maintained the same level of annual debt service over last year. In fiscal year 2013-14 the total annual debt service is \$25.5 million.

For fiscal year 2013-14 the annual debt service per capita amounts to \$165, while the total debt outstanding per capita amounts to \$2,328.

## Accomplishments

All bond obligations were met.

On June 19th, 2013, the City Commission awarded a contract for financial advisory services related to debt management. The City is also in the process of issuing an RFP for a team of underwriters. This will be completed within fiscal year 2012-13 to facilitate refunding opportunities that will provide savings to the City.

The City underwent two rating agency reviews that had overall positive results for the City. These reviews were as follows:

(1) On January 31, 2013, Fitch Ratings agency affirmed the 'AA' rating for the Series 2005 and 2007 General Obligation Bonds, with an outstanding balance of \$79 million. The overall rating outlook was stable. An excerpt from the report stated "Fundamental to the 'AA' rating is the city's demonstrated ability to manage spending and generate budget surpluses. This despite high annual carrying costs and economically sensitive revenues. Financial flexibility is ample and city enjoys a relatively diverse revenue environment. Long term economic prospects for the mature city are solid with the return of modest tax base (AV) growth and significant building permit activity the past two years. Population is stable, with below average unemployment rates and above average income levels. Residents benefit from access to the large and diverse Miami/Fort Lauderdale metropolitan area."

(2) On November 27, 2012, Moody's rating agency affirmed the "A1" rating on the City of Pembroke Pines' (FL) Capital Improvement revenue bonds, which had \$38.8 million of outstanding rated revenue debt. An excerpt from the report stated "The A1 rating reflects the large, primarily residential \$12.6 billion tax base, included within Miami-Fort Lauderdale-Pompano Beach MSA, as well as a healthy population growth (12.6% since 2000) that contributes to the strength of the electric franchise fee security. The affirmation incorporates the declining yet relatively stable maximum annual debt service (MADS) coverage of 1.35 in fiscal 2011."

## Debt Service Fund Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of bond issues outstanding	14	13	13	14	14	14
Number of payments	109	112	84*	100	98*	86
<b>Efficiency</b>						
% of payments made in accordance with bond indenture	100%	100%	100%	100%	100%	100%
% of required funding accomplished	100%	100%	100%	100%	100%	100%

\* The Actual for 2011-12 is 84 because one of the bond payments used to be on a monthly basis, but it was changed to semiannual; the 2012-13 goal should have been 86.

**City of Pembroke Pines, Florida**  
**Schedule of Debt Service on Outstanding Bonds as of September 30, 2012**

Type of Bonds	Governmental Activities													Business-type Activities	Combined Activities
	Police Annex, Parks & Other Improvements	Firefighters Pension	Police Officers & General Employees Pension	Senior Housing Project Tower 1	Senior Housing Project Tower 2	Various Projects & Refunding	Capital Refunding	Various Capital Projects & Refunding	Senior Housing Project Tower 3	Various Capital Projects	Refunding & New Charter School Projects	Refunding Susan B. Anthony Center 2005 Bonds	Refunding	Consolidated Utility System Project	
	\$19,600,000	\$39,935,000	\$49,910,000	\$20,140,000	\$15,975,000	\$47,000,000	\$29,720,000	\$45,050,000	\$26,805,000	\$43,000,000	\$64,095,000	\$8,040,000	\$8,545,700	\$12,300,000	
Revenue	Public Improv.	Taxable Comm. Services Tax	Taxable Comm. Services Tax	Public Improv.	Public Improv.		Public Improv. Refunding	Capital Improv. Refunding	Capital Improv.		Charter School	Variable Rate Cap Improv. Refunding	Capital Improv. Refunding	Consolidated Utility System	
General Obligation						General Obligation				General Obligation	*	**			
Fiscal Y/E Sep 30	Series 2001	Series 2003A	Series 2004	Series 2004A	Series 2004B	Series 2005	Series 2006	Series 2006	Series 2007	Series 2007	Series 2008	Series 2008	Series 2010	Series 2010	Total Debt Service/ Principal
2014	\$ 960,210	\$ 2,985,768	\$ 3,423,431	\$ 1,391,610	\$ 1,113,879	\$ 2,797,377	\$ 2,348,050	\$ 3,373,012	\$ 1,716,962	\$ 2,680,075	\$ 757,338	\$ 161,435	\$ 704,418	\$ 1,058,950	\$ 25,472,515
2015	-	2,985,994	3,426,731	1,391,397	1,112,423	2,797,828	3,294,550	3,370,675	1,717,263	2,678,075	756,294	309,929	702,021	1,058,530	25,601,710
2016	-	2,982,935	3,420,763	1,389,735	1,109,678	2,795,707	3,296,675	3,361,088	1,716,562	2,679,675	757,073	311,867	703,538	1,058,096	25,583,392
2017	-	2,981,445	3,420,331	1,391,835	1,110,760	2,798,583	3,293,050	3,369,962	1,714,013	2,678,425	756,028	323,604	703,784	1,057,647	25,599,467
2018	-	2,981,222	3,416,813	1,387,732	1,110,587	2,798,557	3,288,550	3,366,713	1,716,250	2,679,225	760,426	330,091	707,676	1,057,182	25,601,024
2019	-	2,977,119	3,415,088	1,386,942	1,109,059	2,796,158	3,282,925	3,371,350	1,712,319	2,683,112	752,100	336,376	705,234	1,056,701	25,584,483
2020	-	2,978,838	3,414,919	1,389,365	1,110,701	2,796,757	3,285,675	3,363,487	1,716,300	2,679,875	749,244	342,461	706,283	1,056,203	25,590,108
2021	-	2,976,078	3,412,881	1,384,763	1,105,656	2,795,158	3,276,550	3,372,113	1,714,900	2,683,250	751,823	343,395	706,141	1,055,687	25,578,395
2022	-	2,973,692	3,408,578	1,383,263	1,109,294	2,794,520	3,290,800	3,364,237	1,712,300	2,682,675	750,773	359,078	708,345	1,055,153	25,592,708
2023	-	2,971,381	3,404,791	1,384,831	1,106,253	2,794,495	3,284,400	3,363,763	1,713,400	2,684,625	1,882,808	369,409	708,938	1,054,601	26,723,695
2024	-	2,963,995	3,406,134	1,383,844	1,106,125	2,796,707	-	3,366,363	1,713,100	2,678,875	2,157,720	374,490	707,946	1,054,029	23,709,328
2025	-	2,966,088	3,397,481	1,380,725	1,104,125	2,795,945	-	3,250,153	1,716,300	2,680,650	2,026,736	384,319	827,893	1,053,438	23,583,853
2026	-	2,962,210	3,397,212	1,379,750	1,105,500	2,797,208	-	3,249,963	1,717,287	2,679,500	2,061,926	393,848	827,123	1,052,826	23,624,353
2027	-	2,957,212	3,389,875	1,380,625	1,105,125	2,795,282	-	3,245,028	1,716,038	2,680,425	3,575,603	398,125	829,084	-	24,072,422
2028	-	2,955,648	3,386,500	1,379,250	1,103,000	2,795,170	-	1,148,687	1,713,375	2,683,200	4,692,437	417,052	-	-	22,274,319
2029	-	2,952,069	3,386,563	1,375,625	1,099,125	2,796,745	-	1,142,569	1,713,750	2,683,400	4,822,476	430,526	-	-	22,402,848
2030	-	2,946,177	3,384,669	1,374,625	1,098,375	2,799,270	-	1,144,750	1,716,250	2,679,800	4,936,315	438,649	-	-	22,518,880
2031	-	2,942,524	3,380,556	1,376,000	1,100,500	2,797,520	-	1,140,125	1,715,750	2,682,400	5,049,304	456,370	-	-	22,641,049
2032	-	2,935,662	3,378,831	1,374,625	1,095,500	2,796,495	-	1,138,694	1,717,125	2,680,725	4,876,126	468,640	-	-	22,462,423
2033	-	2,934,994	3,374,100	1,370,500	1,098,250	2,795,825	-	-	1,715,250	2,679,775	4,999,515	480,508	-	-	21,448,717
2034	-	2,929,923	3,366,100	1,368,500	1,093,625	2,795,575	-	-	1,715,000	2,684,313	5,140,327	496,924	-	-	21,590,287
2035	-	-	-	1,368,375	1,091,625	2,795,375	-	-	1,716,125	2,683,863	5,305,130	512,838	-	-	15,473,331
2036	-	-	-	-	-	-	-	-	1,713,500	5,478,425	5,463,641	533,200	-	-	13,188,766
2037	-	-	-	-	-	-	-	-	1,716,875	-	5,628,399	552,960	-	-	7,898,234
2038	-	-	-	-	-	-	-	-	-	-	5,805,356	567,168	-	-	6,372,524
2039	-	-	-	-	-	-	-	-	-	-	585,823	-	-	-	585,823
Total debt service	\$ 960,210	\$ 62,240,974	\$ 71,412,347	\$ 30,393,917	\$ 24,299,165	\$ 61,522,257	\$ 31,941,225	\$ 52,502,732	\$ 41,165,994	\$ 64,464,363	\$ 75,214,918	\$ 10,679,085	\$ 10,248,424	\$ 13,729,043	\$ 550,774,654
Principal outstanding FY 2013	\$ 940,000	\$ 35,550,000	\$ 43,595,000	\$ 18,680,000	\$ 14,845,000	\$ 38,990,000	\$ 25,430,000	\$ 37,870,000	\$ 24,620,000	\$ 38,335,000	\$ 62,795,000	\$ 8,040,000	\$ 7,708,200	\$ 11,033,544	\$ 368,431,744

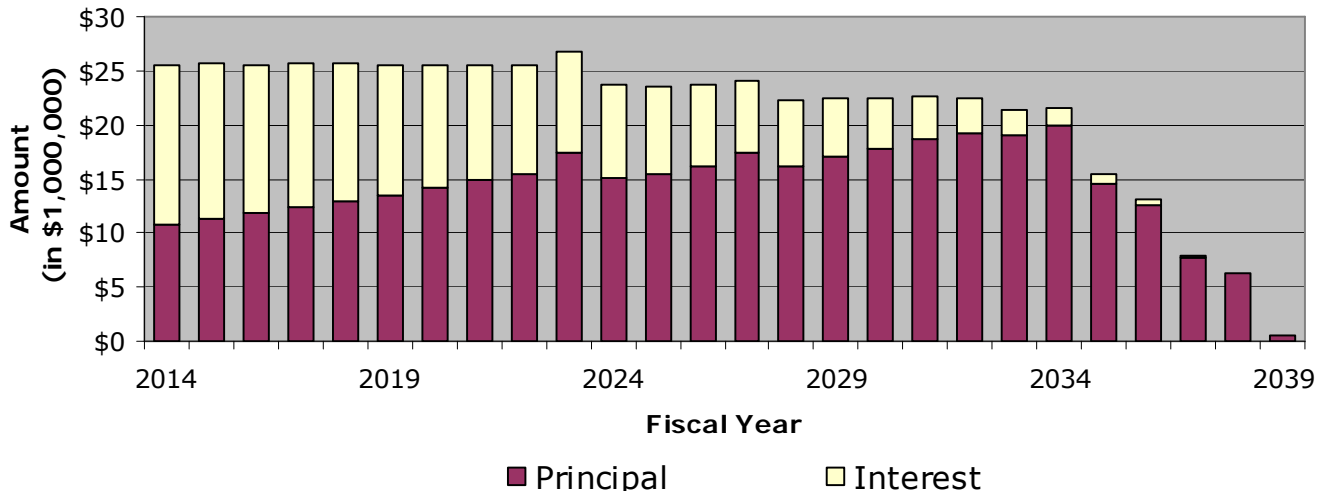
\* Based on the 1.07% interest rate which was the Securities Industry and Financial Markets Association Municipal Swap Index (SIFMA) Rate in effect at the financial statement date (September 30, 2012) per GASB Statement No. 38, paragraph 10, which was 0.18% + the 0.89% Direct Purchase spread to the bondholder for a three year term from May 17, 2011.

\*\* Based on the 2.0079% five year term (from September 7, 2011) Direct Purchase fixed rate in effect at the financial statement date (September 30, 2011) per GASB Statement No. 38, paragraph 10.

## DISCUSSION ON THE EFFECTS OF EXISTING DEBT LEVELS ON CURRENT AND FUTURE OPERATIONS

Per the assumptions as stated in the "Schedule of Debt Service on Outstanding Bonds as of September 30, 2013" regarding the two variable rate bond issues, the total annual debt service will be fairly constant for the next 21 years, 2014 – 2034, at approximately \$21,500,000 to \$26,700,000. From the year of 2035 forward and as more bonds mature, the total annual debt service will decline significantly, if no additional bonds are issued.

### Annual Principal and Interest Payment FY2014 to FY2039



The debt services and related fees of the Variable Rate Capital Improvement Revenue Refunding Bonds (Susan B. Anthony Center), Series 2008 of \$8,040,000 continue to be paid by the Susan B. Anthony Center (Center) as rent payments to the City. The Susan B. Anthony Center was built by the City and funded by the City's refunded Variable Rate Capital Improvement Revenue Bonds, Series 2005 (Susan B. Anthony Center).

The total outstanding bond principal balance as of September 30, 2013 is \$368,431,743, representing a decrease of \$10,294,003 from prior year for principal repayment.

### **Property Taxable Value for fiscal Year Ending Sept. 30, 2013 (2012 Tax Year)**

#### **Legal Debt Limit**

There are no direct limitations imposed by the Florida Constitution or the Florida Statutes on the amount of debt that the City can issue.

The City of Pembroke Pines' limit is governed by the City's Ordinances No. 1560 (Debt Management Policy) and No. 1561 (Derivative Debt Management Policy) adopted on November 1, 2006.

Just Value	\$12,559,436,057
Less: Property and Personal Exemptions	(3,388,130,064)
Homestead Assessment Differential <sup>(1)</sup>	(571,982,930)
Nonhomestead Residential Property Differential <sup>(2)</sup>	(16,674,390)
Certain Residential and Nonresidential Real Property Differential <sup>(2)</sup>	(34,683,260)
Agricultural Differential <sup>(3)</sup>	(29,245,220)
Pollution Control Devices Differential <sup>(4)</sup>	54,337
Value Adjustment Board & Broward County Property Appraiser Adjustments	(4,987,130)
Final Taxable Value	<u>\$ 8,513,787,400</u>

(1) Per F.S. 193.155, the reassessed value shall not exceed the lower of a) 3% of the assessed value of the property for the prior year; or b) the percentage change in the CPI.

(2) Per F.S. 193.1554 & 193.1555, the reassessed value may not exceed 10% of the assessed value of the property for the prior year.

(3) Per F.S. 193.461, no lands shall be classified as agricultural lands unless a return is filed on or before March 1 of each year.

(4) Per F.S. 193.621, the reassessed value may not be greater than its market value as salvage.

<b>City's debt management policy regarding direct unlimited tax general obligation debt limitation (1.5% of the City's taxable assessed valuation)</b>	<b>\$ 127,706,811</b>
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General Obligation Bonds (Principal outstanding as of FY2013):

General Obligation Bonds, Series 2005	38,990,000	
General Obligation Bonds, Series 2007	38,335,000	
<b>Total General Obligation Bonds subject to debt limitation</b>	<u>77,325,000</u>	
<b>Legal debt margin</b>		<u><b>\$ 50,381,811</b></u>

## Bond Covenants

The City is also governed by the covenants of individual revenue bonds if the City plans to issue additional parity bonds. The covenants are as follows:

### **Public Improvement Revenue Bonds, Series 2001**

Additional parity bonds payable from the pledged revenues may be issued for the acquisition or construction of capital improvements in the City, or for refunding of bonds, and only if the pledged revenues for the most recent full fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

### **Taxable Communications Services Tax Revenue Bonds, Series 2003A and Taxable Communications Services Tax Revenue Bonds, Series 2004**

Additional parity bonds payable from the pledged revenues may be issued only if the pledged Revenues for the most recent full fiscal year equal at least 120% of the maximum bond debt service requirement on all existing and proposed parity bonds.

### **Public Improvement Revenue Bonds, Series 2004A Public Improvement Revenue Bonds, Series 2004B**

Additional parity bonds payable from the pledged revenues may be issued for acquisition or construction of capital improvements in the City, or for refunding of bonds, and only if the pledged revenues for the most recent full fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.



***Public Improvement Revenue Refunding Bonds, Series 2006***

Additional parity bonds payable from the pledged revenues may be issued for acquisition or construction of capital improvements in the City, or for refunding of bonds, and only if the pledged revenues for the most recent full fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

***Capital Improvement Revenue Refunding Bonds, Series 2006***

Additional parity franchise revenue bonds payable from the pledged revenues may be issued only if the pledged revenues for such preceding fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

***Capital Improvement Revenue Bonds (Phase II of Forman Senior Housing Project), Series 2007***

Additional parity franchise revenue bonds payable from the pledged revenues may be issued only if the pledged revenues for such preceding fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

***Charter School Revenue Bonds, Series 2008 (Reissued in May 2011)***

Additional Parity Bonds payable on a parity with the 2008 Bonds may be issued for acquisition or construction of additional educational facilities and related facilities for Charter Schools or Charter Lab School or for refunding of Bonds, and only if the pledged revenues for the most recent full fiscal year equal at least 120% of the maximum bond debt service requirement on all existing and proposed parity bonds.

***Variable Rate Capital Improvement Revenue Refunding Bonds, Series 2008 (Reissued in September 2011)***

Additional parity franchise revenue bonds payable from the pledged revenue may be issued only if the pledged revenues for the most recent full fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity franchise revenue bonds.

***Capital Improvement Revenue Refunding Bonds, Series 2010***

Additional bonds and additional parity franchise revenue bonds payable from the pledged revenues may be issued only for acquisitions or construction of additions, extensions or improvements to the Project, or for refunding of bonds, and only if the pledged revenues for the preceding fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

***Consolidated Utility System Revenue Bonds, Series 2010***

Additional Parity Obligations shall be issued after the Net Revenues derived for any consecutive twelve (12) months out of the preceding twenty-four (24) months preceding the date of issuance of the proposed Additional Parity Obligations adjusted as provided in the bond resolution, is equal to and not less than 120% of the Maximum Bond Service Requirement on all the outstanding Bonds and the Additional Parity Obligations.

## Debt Service Fund - Budget Summary

<b>Revenue Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Ad Valorem Taxes	5,459,564	5,441,632	5,443,121	5,425,287
Public Service Taxes	1,778,293	1,786,960	1,784,705	1,645,299
Communications Service Tax	6,422,409	6,441,091	6,440,111	6,469,959
Franchise Fees	813,440	816,072	813,605	818,003
Investment Income	125,127	125,135	102,232	96,758
Rents & Royalties	12,359,630	10,940,507	12,130,020	12,319,042
Interfund Transfers	230,400	961,000	49,195	118,068
Beginning Surplus	-	-	-143,012	-206,805
<b>Total</b>	<b>27,188,864</b>	<b>26,512,397</b>	<b>26,619,977</b>	<b>26,685,611</b>

<b>Expenditure Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Debt Services				
Principal Payments	8,872,500	9,457,600	9,681,595	10,155,168
Interest Payments	17,179,540	17,265,348	16,921,482	16,512,843
Other Debt Service Costs	779,763	1,911	16,900	17,600
Debt Services Subtotal	26,831,803	26,724,859	26,619,977	26,685,611
Other				
Transfers	-	9,385	-	-
Other Subtotal	-	9,385	-	-
<b>Total</b>	<b>26,831,803</b>	<b>26,734,244</b>	<b>26,619,977</b>	<b>26,685,611</b>



## Municipal Construction Fund

### Mission

To account for the funding of various municipal construction projects with the objective of ensuring that only appropriated funds pertaining to each project are utilized.

### Goals

To complete projects on time and within the established project budget.

### Objectives

To account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds).

### Major Functions and Activities

The construction of many different types of structures and facilities is an intrinsic element of City planning. Revenues may be derived from funds dedicated by developers or financed through bank loans or bond issues.

Funding for projects that have been initiated but have not yet been completed during the current fiscal year are carried forward each year until the project has been completed. The carryover of unspent funds is a post-adoption process and as such is not reflected in the adopted budget for October 1st.

### Budget Highlights

Per policy, total project cost is appropriated in the year financing is secured. At this point no new municipal construction projects are envisioned for fiscal year 2013-14; therefore, the fund has no expenditure appropriations. However, unspent funds from projects that will be financed by the General Obligation Bonds, which were appropriated in the fiscal years 2004-05 and 2006-07, will become part of the fiscal year 2013-14 appropriation after the budget is adopted and the carryover of funds finalized.

The operating impact of the remaining incomplete General Obligation Bond projects is indeterminable at this since the two largest projects, economic development and city hall/civic center are in the visioning and early development stages.

### Accomplishments

Ongoing projects that are part of the \$90,000,000 General Obligation Bond Initiative include:

- Planting of trees Citywide
- Construction of shade structures throughout the City
- Renovation of various concession buildings throughout the City
- Renovation of various soccer and football fields
- Construction of a noise wall for Douglas Road and Taft Street

Completed projects that were part of the \$90,000,000 General Obligation Bond Initiative include:

- Phase I of the Streetscape project
- Planting of trees to improve the City's parks

Began the following project as part of the \$90,000,000 General Obligation Bond Initiative:

- Planning and design of road improvement for Pembroke Road from 184th to 196th/196th; 196th and Pembroke Road to Pines.
- Construction of new soccer fields at the West Pines Soccer Park
- Construction of a new Charter High School stadium
- Planning the renovation of Maxwell Park's batting cages
- Replacement of the ficus hedge on Sheridan and Taft Streets

## Municipal Construction Fund Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal

**Outputs**

Number of projects completed		2	N/A *	8	9
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\* This is a new measure to be tracked in future years.

## Municipal Construction Fund - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Franchise Fees	2,504,647	2,537,270	783,641	-
Federal Grants	1,602,394	21,200	-	-
Grants from Local Units	-	-	295,370	-
State Grants	200,000	-	-	-
Investment Income	513,139	439,613	-	-
Private Gifts / Contributions	-230,304	998,669	167,823	387,664
Interfund Transfers	-	9,385	-	-
Beginning Surplus	-	-	-	-387,664
Prior Year Bond Proceeds	-	-	24,316,849	-
<b>Total</b>	<b>4,589,876</b>	<b>4,006,137</b>	<b>25,563,683</b>	<b>-</b>

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Operating				
Repair and Maintenance Services	1,338	13,308	-	-
Road Materials and Supplies	689,476	66,859	-	-
Operating Subtotal	690,814	80,167	-	-
Capital				
Capital Contingency	-	-	3,628,644	-
Land	-	-	73,244	-
Buildings	3,986,391	-22,650	3,397,979	-
Improvements Other Than Buildings	157,767	313,621	12,085,452	-
Machinery and Equipment	536,891	45,676	87,046	-
Infrastructure	-	377,275	5,507,677	-
Capital Subtotal	4,681,048	713,922	24,780,042	-
Debt Services				
Principal Payments	-	-	783,641	-
Interest Payments	58,648	-	-	-
Debt Services Subtotal	58,648	-	783,641	-
Grants and Aid				
Aids to Private Organizations	26,153	-	-	-
Grants and Aid Subtotal	26,153	-	-	-
Other				
Transfers	230,400	961,000	-	-
Other Subtotal	230,400	961,000	-	-
<b>Total</b>	<b>5,687,063</b>	<b>1,755,089</b>	<b>25,563,683</b>	<b>-</b>



## Utilities

### Goals

The goal of the Division of Environmental Services (Utilities) is to provide customers with the highest possible quality of water and wastewater services while maintaining a competitive rate structure. The Division ensures that all regulatory agency requirements associated with the construction, operation, and maintenance of the utility system are met or exceeded.

### Objectives

Ensure both treatment plants operate at maximum efficiency in order to provide high quality potable water, along with the environmentally sound disposal of wastewater, for the customers of Pembroke Pines 24 hours a day, 365 days a year, while maintaining one of the lowest utility rates in southeast Florida.

Maintain fire hydrant systems per City of Pembroke Pines Fire Department requirements, thereby supporting the Insurance Service Organization (ISO) Class One fire protection rating.

Identify and repair major sources of inflow and infiltration into the sanitary sewer system.

Continue to replace potable water meters annually on an as-needed basis.

Inspect and maintain lift stations throughout the City and upgrade or replace outdated parts, pumps, and stations as needed.

Continue to locate, clean, and pad strategic force main and water main valves throughout the City.

### Major Functions and Activities

The six sections of responsibilities are:  
 Environmental Services (Engineering)  
 Technical Services  
 Water Treatment  
 Water Distribution  
 Wastewater Collection  
 Wastewater Treatment

These six sections work as an integrated team in a joint effort to provide the wide variety of services and support that are essential for the implementation of all operations. This includes pumping water from the ground, treating it, delivering it to our residents, and collecting and treating wastewater, as well as collecting revenues for these services.

~ ENVIRONMENTAL SERVICES (ENGINEERING) - See the separate Engineering section of this document for information on this element.

~ TECHNICAL SERVICES - The technical and regulatory requirements of the Water Treatment Plant and the Wastewater Treatment Plant are addressed by the Technical Services section. The fully certified laboratory continually monitors the water and wastewater systems, ensuring that all federal, state, and local standards for water quality are strictly met. Additionally, the computerized control systems associated with the operation of both treatment plants, along with the computerized lift station telemetry Supervisory Control and Data Acquisition (SCADA) system, are maintained and upgraded by the Technical Services section.

~ WATER TREATMENT - The City's Water Treatment Plant is staffed and operated 24 hours per day, providing our customers with approximately 13.5 million gallons of safe and reliable potable water daily. The water plant also provides water for firefighting purposes at pressures and flow rates that enable the City to maintain the highest fire insurance rating possible. Staff also provides the 24-hour communication link between customers and emergency repair crews. During plant operations, frequent inspections are performed, thereby ensuring all routine preventative maintenance is performed to prevent degenerative performance.

~ WATER DISTRIBUTION - This section is responsible for the repair and preventative maintenance of more than 489 miles of water distribution lines, service lines, meters, and associated control valves and appurtenances. Additionally, the water distribution section provides repair and preventative maintenance and testing services to 4,121 fire hydrants.

~ WASTEWATER COLLECTION - This section is responsible for the operation, repair, and preventative maintenance of more than 30 miles of force mains and 399 miles of gravity sewer mains, as well as 7,288 associated manholes and 170 lift stations. In addition, the maintenance of over 226 miles of storm drains is provided via the Sewer Collection section.

~ WASTEWATER TREATMENT - The City's Wastewater Treatment Plant is staffed and operated 24 hours a day, ensuring that approximately 7.0 million gallons/day of sanitary waste is treated and disposed of in an environmentally safe manner and in conformance with all applicable federal, state and local laws. The plant provides treatment capacity for



## Utilities

those customers located west of Flamingo Road. The result of the treatment process is disposed of via deep well injection, while solids are land applied to serve the agricultural community. During plant operations, frequent inspections are performed, thereby ensuring all routine and preventative maintenance is performed in a timely manner to preclude any degenerative performance.

### Budget Highlights

The budget provides funding required to operate and maintain the existing utility infrastructure and customer service operations. Changes from the current budget include the following:

- \$4.0 million will be carried over from fiscal year 2012-13 for Phase I of a multi-year program to replace the existing odor control scrubbers and existing biological odor filters, add redundant odor control scrubbers and add advance odor control equipment to the sewer treatment plant. This project was moved to fiscal year 2013-14 while the department reviewed ways to upgrade the sludge handling process at the sewer treatment plant.
- \$0.9 million to complete the rehabilitation of treatment units 2 and 3 at the wastewater plant that was started in fiscal year 2012-13.
- \$1.8 million for the rehabilitation of treatment unit 5 at the wastewater plant
- \$0.5 million for the replacement of approximately 2,500 linear feet of waterline on Johnson Street between University Drive and NW 77th Way. This work was originally scheduled for fiscal year 2011-12 but had to be delayed because the funding was needed to replace waterlines in the residential neighborhood located north of the water plant.
- \$1.1 million to rehabilitate 10 lift stations
- \$0.5 million for the installation of a new 30-inch force main on Johnson Street north of the water plant
- \$0.5 million for the relocation of the administration offices
- Phase II of the AWS project (Alternative Water System) is on hold pending a future City Commission workshop to discuss the rapidly changing regulatory environment and to determine whether the project could be delayed for another 1-2 years without having a negative impact on the utility's ability to supply water and sewer services to its customers. Funds have not been appropriated for the AWS project in the fiscal year 2013-14 budget.

The \$7.6 million 2013-14 capital budget consists of replacements and refurbishments, which will improve services and extend the life of assets. These items have a negligible impact on the operating budget. The capital budget has not influenced water and sewer rates, which increased only by the change in

the consumer price index as stipulated by City Charter.

### Accomplishments

- Replaced eight lift stations - including master lift station number 4.
- Continued the meter replacement program throughout the City.
- Continued the valve location and lift station inspection programs and repaired or replaced parts or stations as needed.
- Completed the construction work on the rehabilitation of wastewater treatment unit number 4 in December 2012.
- Completed the plans and permitting for the rehabilitation of wastewater treatment units 2 and 3.
- The rehabilitation of wastewater treatment unit number 3 is scheduled to be completed in October 2013.
- Started the rehabilitation of wastewater treatment unit number 2. The construction work on unit number 2 is scheduled to be completed in January 2014.
- The design, permits and construction on unit number 5 are scheduled to start as soon as the rehabilitation of treatment unit 2 is completed.
- Completed plans and permits for the replacement of waterlines on the following streets:
  - NW 79th Way - Johnson Street to NW 13th Street
  - NW 10th Street - NW 78th Terrace to NW 79th Way
  - NW 11th Street - NW 78th Terrace to NW 79th Way
  - NW 13th Street - NW 76th Ave to University Drive
 The construction and inspections of waterlines at the above streets began in May 2013 and are scheduled to be completed in November 2013.

## Utilities Performance Measures

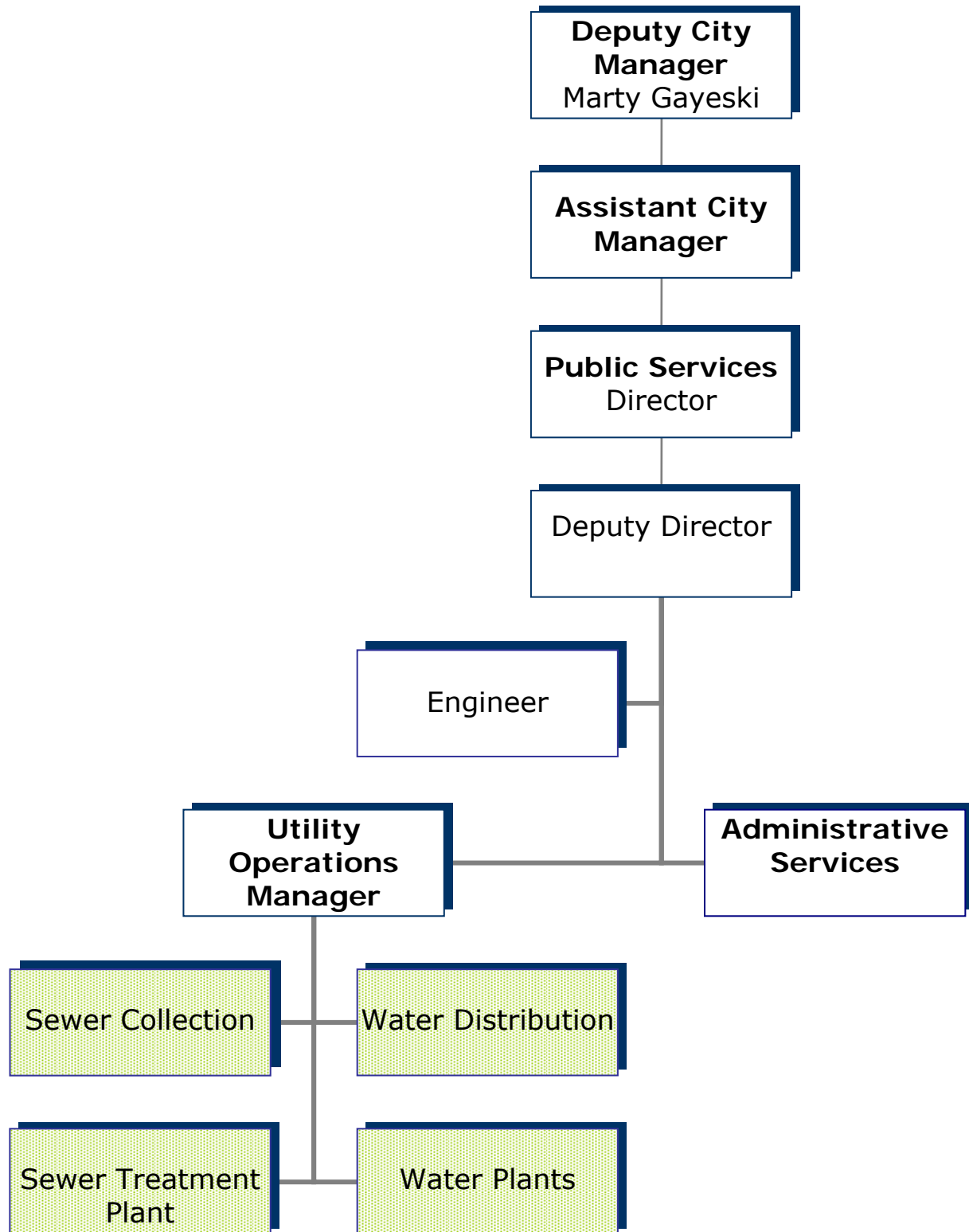
Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of potable water meters replaced	1,792	2,500	1,607	2,000	2,500	2,000
Linear feet of gravity sewer mains rehabilitated, eliminating inflow and infiltration into the sanitary sewer system	0*	5,000	10,000*	5,000	5,000	2,500
Miles of water main maintained	521	521	521	521	521	521
Fire hydrants maintained	4,500	4,520	4,541	4,500	4,600	4,560
Lift stations maintained	187	187	190	186	190	192
Miles of sanitary sewer maintained	411	411	412	411	412	412
Miles of force main maintained	34	34	36	34	34	36
Number of utility customers assisted	72,594	60,000	95,680	65,000	70,000	100,000
<b>Effectiveness</b>						
PH (County standard 6.5 - 9.1 or higher)	9.2	9.2	9.2	9.2	9.2	9.2
Total Residual Chlorine (County standard 4.0 or lower)	3.5	3.5	3.5	3.5	3.5	3.5
Color (County standard 15.0 or lower)	6.0	6.0	6.0	6.0	6.0	6.0
Flouride ASF (County standard 0.8 or lower)	0.8	0.8	0.8	0.8	0.8	0.8
Turbidity NTU (County standard 1.0 or lower)	0.06	0.06	0.06	0.06	0.06	0.06
Iron Fe- (County standard 0.3 or lower)	0.02	0.02	0.02	0.02	0.02	0.02
CBOD5 Effluent (County standard 20 or lower)	5.20	5.25	5.20	5.20	5.20	5.20
TSS Effluent (County standard 20 or lower)	3.0	3.0	3.0	3.0	3.0	3.0
<b>Efficiency</b>						
Number of hours required to repair a pressure main break	4	4	4	4	4	4
Number of hours required to respond to after-hours emergency situations	1	1	1	1	1	1

\* Funds unspent in FY2010-11 were carried forward and used to help fund rehabilitation of 10,000 linear feet during FY2011-12.



# CITY MANAGER

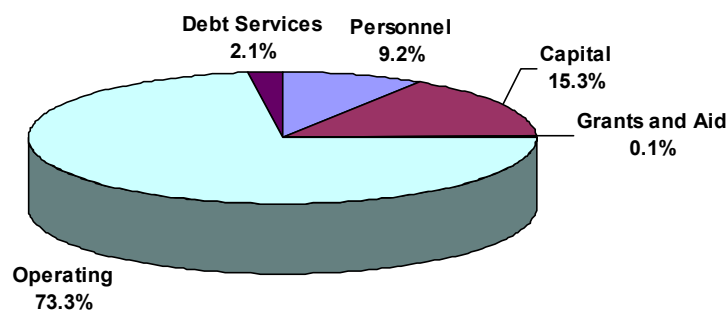
## Organizational Chart



■ Shading indicates direct public service provider

## Utilities - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Building Permits	37,664	43,518	20,000	40,000
General Government Charges	49,434	52,123	48,200	48,200
Physical Environment Charges	770,014	848,498	710,000	760,000
Water/Sewer Charges	40,303,087	40,979,471	41,740,000	42,191,000
Investment Income	-6,891,075	1,471,592	388,000	563,000
Disp of Fix Assets / Sale of Equip/ Sc	-	-	1,000	1,000
Miscellaneous Revenues	-	2,869	1,000	3,000
Other Miscellaneous Revenues	1,194	813	4,500	4,500
Private Gifts / Contributions	100,000	-	-	-
Interfund Transfers	7,775,118	-	-	-
Appropriated Retained Earnings	-	-	742,014	-
Prior Year Bond Proceeds	-	-	151,270	2,902,337
Water/Sewer Connection	814,432	943,627	550,000	625,000
Capital Contributed from Developer	580,229	874,122	-	-
Capital Funded By Reserve	-	-	-	2,170,000
Beginning Retained Earnings	-	-	8,187,851	-
<b>Total</b>	<b>43,540,097</b>	<b>45,216,634</b>	<b>52,543,835</b>	<b>49,308,037</b>



## Utilities - Budget Summary

<b>Expenditure Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Personnel				
Salary	2,331,174	2,128,927	2,382,237	2,397,500
Benefits	1,777,520	1,899,721	2,035,358	2,133,925
<b>Personnel Subtotal</b>	<b>4,108,694</b>	<b>4,028,649</b>	<b>4,417,595</b>	<b>4,531,425</b>
Operating				
Contingency	-	-	-	-844,997
Professional Services	137,845	73,456	197,325	234,700
Accounting and Auditing	52,436	54,417	56,054	56,576
Other Contractual Services	3,277,259	4,195,429	4,220,552	4,707,416
Travel Per Diem	1,112	25	950	1,000
Communication and Freight Services	212,174	217,940	242,875	245,600
Utility Services	8,757,063	8,794,796	10,552,482	9,390,500
Rentals and Leases	108,761	114,950	118,984	120,839
Insurance	1,120,132	1,081,708	1,765,856	1,909,727
Repair and Maintenance Services	1,227,762	1,317,867	1,533,160	1,551,551
Printing and Binding	13,168	10,269	16,250	16,250
Promotional Activities	2,070	-	-	-
Depreciation	5,320,900	5,062,468	2,160,000	2,170,000
Other Current Charges and Obligation	14,702,655	14,202,468	14,043,361	14,695,909
Office Supplies	14,080	15,190	15,650	16,650
Operating Supplies	1,740,959	1,776,019	1,846,764	1,814,679
Road Materials and Supplies	24,433	16,524	25,000	35,000
Publications and Memberships	347	-	2,000	1,000
<b>Operating Subtotal</b>	<b>36,713,154</b>	<b>36,933,526</b>	<b>36,797,263</b>	<b>36,122,400</b>
Capital				
Buildings	-	-	4,093,520	500,000
Improvements Other Than Buildings	-	-	4,389,806	5,112,000
Machinery and Equipment	-	-	1,756,258	1,938,160
<b>Capital Subtotal</b>	<b>-</b>	<b>-</b>	<b>10,239,584</b>	<b>7,550,160</b>
Debt Services				
Principal Payments	-	-	661,603	684,759
Interest Payments	83,525	412,858	390,034	366,202
<b>Debt Services Subtotal</b>	<b>83,525</b>	<b>412,858</b>	<b>1,051,637</b>	<b>1,050,961</b>
Grants and Aid				
Aids to Government Agencies	-	3,487,494	37,756	53,091
<b>Grants and Aid Subtotal</b>	<b>-</b>	<b>3,487,494</b>	<b>37,756</b>	<b>53,091</b>
Other				
Other Uses	4,771	5,944	-	-
<b>Other Subtotal</b>	<b>4,771</b>	<b>5,944</b>	<b>-</b>	<b>-</b>
<b>Total</b>	<b>40,910,145</b>	<b>44,868,471</b>	<b>52,543,835</b>	<b>49,308,037</b>

## Utilities - Personnel Summary

Position Title	2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12027 Utility Operations Manager	-	1	1	1
12055 Deputy Public Services Director	0.5	0.5	0.5	1
12109 Administrative Supervisor	2	2	2	3
12149 Division Director Utilities	1	-	-	-
12499 Deputy City Manager	-	-	0.5	0.5
12513 Account Clerk III	1	1	1	-
12516 Assistant City Manager	0.5	0.5	0.5	0.5
12550 Backflow Specialist	1	1	-	-
12672 Chief Waste Water Operations	1	-	-	-
12673 Chief Water Operations	1	1	1	1
12753 Utility Service Worker II/Camera Oper	1	1	1	1
12767 Utility Maintenance Supervisor	1	1	-	-
12774 Engineer	0.5	-	0.5	0.5
12779 W-Utility Ser Worker II	6	6	4	4
12785 S-Utility Service Worker I	3	3	2	2
12786 S-Utility Service Worker II	2	2	2	2
12831 CADD Operator	1	1	1	1
12926 Water Plant Operator I	3	3	3	3
12928 Water Plant Operator III	4	4	3	3
12946 S-Treatment Plant Operator I	1	1	1	1
12947 S-Treatment Plant Operator II	4	4	2	2
12948 S-Treatment Plant Operator III	3	3	3	3
13001 Public Services Director	0.5	0.5	0.5	0.5
13160 Utility Special Project Manager	1	-	-	-
13163 Division Director of Utilities	-	1	1	1
13674 P/T Chief Chemist	1	1	1	1
13681 P/T Clerk Spec II	1	1	1	1
13926 P/T Water Plant Operator I	1	1	1	1
Total				
Full-time	38	36.5	29.5	30
Part-time	4	4	4	4



## Public Insurance Fund

### Mission

To effectively administer claims and provide a safe and healthy environment for the City's employees, visitors and residents.

### Goals

The Self Insurance Division is responsible for the implementation and monitoring of the insurance and safety programs of the City. The purpose of the Division is to minimize the City's exposure to financial loss through the effective use of loss prevention and transfer programs, safety programs, and vigilant claims processing.

### Objectives

Reduce the severity and frequency of workers' compensation losses by continuous safety training and updating of city-wide Safety Programs.

Reduce the number of automobile accidents through Defensive Driving Training.

Continue to monitor group health and life insurance claims, plan design and fees.

Ensure the City has adequate coverage related to property and casualty insurance to protect its employees and physical assets against loss and liability.

### Major Functions and Activities

The Risk Management Division is responsible for writing the specifications for insurance programs that will best protect the City's financial interests, its employees and its physical assets.

Responsible for reporting, negotiating and settling claims against the City in a timely and cost-effective manner.

Responsible for the administration of workers' compensation claims in accordance with Florida Statute 440.

Responsible for providing a safe environment through the use of updated safety programs and training.

Responsible for the administration and monitoring of group health and life insurance benefits.

Responsible for coordinating the training of all City employees in areas including, but not limited to, social diversity, sexual harassment, safety, and anger

management. Such training is not funded from this Division but is coordinated as necessary.

Responsible for reviewing all contracts awarded by the Commission to ensure that vendors have adequate insurance coverage to conduct business with the City.

### Budget Highlights

Continue to provide services and educate employees regarding benefits, monitored procedures to control claims cost, transferred risks as applicable, procured and provided the appropriate cost-effective insurance programs, and investigated and reviewed options to reduce all claims costs including employee benefits.

The fiscal year 2013-14 budget reflects an increase of \$0.7 million or 3.4% over the current working budget. The largest portion of the increase, \$420,000 (11.8% increase vs. last year), is attributable to property and casualty insurance. Health insurance and workers' compensation expenses combined account for an increase of \$296,000 (1.7% increase vs. last year).

### Accomplishments

Coordinated a complete physical asset survey of City property including updated replacement costs.

Assisted the City Manager in completing labor negotiations with the unions for the Police Officers, Firefighters, General Employees, and the Charter Schools.

Meeting with consultants/insurance providers to determine the effect and implications for the City regarding Obama Care, which is officially titled the "Patient Protection and the Affordable Care Act," a bill signed into law to reform the health care industry. This bill was signed into law on March 23, 2010, but there are some parts of the law that will take effect on January 1, 2014.

## Public Insurance Fund Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Safety seminars	10	5	17	5	10	20
<b>Effectiveness</b>						
Total claims	151	100	215	134	100	150
<b>Efficiency</b>						
Average Workers' Compensation Insurance cost per FT Employee	\$1,686	\$1,000	\$1,388	\$1,500	\$1,000	\$1,000

## Public Insurance Fund - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
General Government Charges	15,450,536	12,941,011	19,176,359	20,035,232
Investment Income	185,501	257,780	292,336	261,534
Other Miscellaneous Revenues	2,284,818	2,161,154	1,828,405	1,757,336
<b>Total</b>	<b>17,920,856</b>	<b>15,359,945</b>	<b>21,297,100</b>	<b>22,054,102</b>

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Salary	61,325	60,140	60,840	60,840
Benefits	29,261	31,999	40,304	47,978
Personnel Subtotal	90,586	92,139	101,144	108,818
Operating				
Other Contractual Services	63,422	51,878	101,971	90,207
Insurance	17,762,534	8,669,070	21,081,485	21,843,577
Repair and Maintenance Services	-	-	2,000	2,000
Printing and Binding	-	-	5,000	4,000
Other Current Charges and Obligation	-	-	-	-
Office Supplies	4,314	4,598	4,500	4,500
Operating Supplies	-	30	1,000	1,000
Operating Subtotal	17,830,270	8,725,577	21,195,956	21,945,284
<b>Total</b>	<b>17,920,856</b>	<b>8,817,716</b>	<b>21,297,100</b>	<b>22,054,102</b>

Position Title	2010-11 Actual	2011-12 Actual	2012-13 Adopted Budget	2013-14 Budget
12014 Risk Management/Benefits Supervisor	1	1	1	1
Total				
Full-time	1	1	1	1
Part-time	-	-	-	-



## General Employees Pension

### Mission

To accumulate financial assets in order to provide long-term pension benefits to the City's General Employees and their beneficiaries.

### Goals

To accurately account for all the financial resources of the Pension Plan, whether earned through investments or contributed by the City and its employees, so as to ensure that funds will be available for the payment of benefits as they become due and to maintain the actuarial soundness of the Pension Plan.

### Objectives

To provide accurate, timely, and efficient accounting of the activities related to the General Employees Pension Plan (GEPP), which is administered by the Principal Financial Group.

To keep the GEPP actuarially sound by funding it in accordance with the Annual Required Contributions, as determined by the Plan's actuary.

To invest the assets of the GEPP in accordance with the Investment Policy adopted by the City.

To ensure that all eligible General Employees contribute 7.25% of their gross wages, as required by the Plan.

To correctly pay pension benefits in accordance with stated policy.

### Major Functions and Activities

The General Employees Pension Plan was established by referendum in 1973 and restated on October 1, 1989. It has subsequently been amended by the following Ordinances:

ORDINANCE NUMBER	DATED
992	April 15, 1992
1058	December 15, 1993
1297	March 17, 1999
1413	June 19, 2002
1479	March 17, 2004
1515	May 18, 2005
1520	August 3, 2005
1555	August 16, 2006
1614	September 3, 2008
1668	August 4, 2010

The Pension Plan was established to provide retirement benefits to the General Employees of the City.

The City is required to contribute an actuarially determined amount that, when combined with participants' contributions, will fully provide for all benefits as they become payable.

Until February 1, 2010, participants were required to contribute 8.5% of their regular wages. Effective February 1, 2010, participating employees contribute 7.25% of regular wages. The City's contribution is based on the actuarial valuation using the aggregate method.

As of October 1, 1998, all full-time City employees, as defined in the 1973 Referendum, were required to participate in the Pension Plan as a condition of continued employment. Contributions were pre-tax. Upon normal retirement, a participant would receive a monthly pension amount equal to 2.85% of average yearly earnings for the highest two fiscal years of continuous service multiplied by years of service (not to exceed 28.07 years). Effective June 30, 2010, participation in the Plan became limited. No further contributions can be made by bargaining unit members, and no additional benefits can accrue to those members.

Any City employees hired on or after February 1, 2010, are not eligible to participate in the Plan.

### Budget Highlights

The City's contribution to the General Employees Pension for fiscal year 2013-14 is approximately \$6.7 million, the same amount contributed in fiscal year 2012-13.

The GEPP budget includes an estimated annual rate of return of 7.75%, which approximates \$10.5 million in investment income. The actuarial assumption of 7.75% represents the average long-term expected rate of return.

### Accomplishments

The City's ARC for the fiscal year ending 2012-13 is \$6.7 million. This represented a \$3.0 million or 81.1% increase from the prior year, 2011-12. The City will be making the full contribution by the end of the 2012-13 year.

On June 30, 2013, the GEPP investments were valued at \$134.0 million. For the nine months ended June





## General Employees Pension

30, 2013, the net rate of return for the GEPP was 11.34%.

The rate of return for the twelve months ended June 30, 2013, was 12.6%.

## General Employees Pension Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Retired participants	356	350	355	353	364	375
Benefits (in millions) paid to participants including those in the Deferred Retirement Option Plan (DROP)	\$8.9M	\$8.3M	\$8.3M	\$9.0M	\$9.0M	\$9.0M
Average retirement age	55	55	55	55	55	55
Average salary increase	-3.3%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Effectiveness</b>						
% of transfers completed within a week of due date	100%	100%	100%	100%	100%	100%
Return on investment	1.44%	7.50%	19.44%	7.75%**	7.75%	7.75%
City contribution as a % of covered payroll ^	22.30%	19.40%	25.52%	25.15%	45.52%	51.70%
<b>Efficiency</b>						
% of administrative costs to total assets	0.11%	0.05%	0.08%	0.05%	0.05%	0.05%

\*\* The actuarial assumption represents the average long term expected rate of return. It was increased from 7.5% in 2009-10 to 7.75% in 2010-11.

^ Covered payroll includes salaries for all General Employees except those in DROP and those hired after June 30, 2010.

### General Employees Pension - Budget Summary

<b>Revenue Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Investment Income	1,625,520	21,100,797	12,064,000	10,516,000
Pension Fund Contributions	3,570,754	3,985,040	6,931,032	6,908,908
Beginning Surplus	-	-	-9,870,032	-8,337,908
<b>Total</b>	<b>5,196,273</b>	<b>25,085,838</b>	<b>9,125,000</b>	<b>9,087,000</b>

<b>Expenditure Category</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
Operating				
Professional Services	124,316	87,077	125,000	87,000
Pension Benefits	8,691,131	8,550,403	9,000,000	9,000,000
Other Current Charges and Obligation	-8,281	-5,820	-	-
Operating Subtotal	8,807,166	8,631,661	9,125,000	9,087,000
<b>Total</b>	<b>8,807,166</b>	<b>8,631,661</b>	<b>9,125,000</b>	<b>9,087,000</b>



## Police and Fire Pension

### Mission

To accumulate sufficient financial assets in order to provide long-term pension benefits to the City's Firefighters and Police Officers who have served the residents of the City of Pembroke Pines.

### Goals

To accurately account for all the financial resources of the Pension Plan, whether earned through investments or contributed by the City, the State, and the members; to pay pension benefits as they become due; and to maintain the actuarial soundness of the Plan.

### Objectives

To provide accurate, timely and efficient accounting for the Firefighters and Police Officers Pension Fund's activities, as administered by the Pension Board of Trustees (hereinafter referred to as the Board).

To maintain the actuarial soundness of the Plan by funding the full amount of the Annual Required Contribution as determined by the Plan's actuary.

To invest the assets of the Plan in accordance with the Investment Policy adopted by the Board.

To ensure that all members of the Plan contribute the required 10.4% of regular wages.

To accurately pay pension benefits to retired members and their beneficiaries on a timely basis and in accordance with stated policy.

### Major Functions and Activities

The Plan, which is a single employer, defined-benefit plan, was established to provide retirement benefits to Firefighters and Police Officers in the City. A more detailed description of the Plan and its provisions--constituting the plan and the summary plan description--appears in the City's Code of Ordinances.

The City of Pembroke Pines Firefighters and Police Officers Pension Fund was established by referendum in 1973. It has subsequently been amended by the following ordinances:

ORDINANCE NUMBER	DATED
557	February 19, 1981
829	March 4, 1987
967	September 19, 1991
1014	November 4, 1992

1067	February 16, 1994
1091	September 8, 1994
1131	September 6, 1995
1198	December 18, 1996
1249	January 7, 1998
1318	November 17, 1999
1321	December 15, 1999
1325	January 19, 2000
1353	September 20, 2000
1360	November 15, 2000
1443	June 18, 2003
1480	March 17, 2004
1521	August 3, 2005
1572	February 21, 2007
1581	May 16, 2007
1669	August 4, 2010
1693	June 15, 2011

The City is required to contribute an actuarially determined amount that, when combined with participants' contributions and contributions from the State of Florida, will fully provide for all benefits as they become payable.

Participants are required to contribute 10.4% of regular wages, the State contributes approximately 7.8%, and the City's contribution is based on the actuarial valuation using the frozen-initial-liability method and the level-percent closed-amortization method. Unfunded liabilities are amortized over 30 years, consistent with Chapter 112, Part VII, Florida Statutes.

**Eligibility:**  
All full-time employees, as defined in the Ordinance, are required to participate in the Pension Plan as a condition of continued employment, provided that at the time of hiring the employee is at least eighteen years of age and has satisfactorily completed all required medical examinations.

**Service Retirement Benefits:**  
For Police Officer and Firefighter members of the Plan, normal retirement is the earliest of (1) the attainment of age 50 and the completion of 10 years of continuous service, or (2) the completion of 20 years of service regardless of age.

Police officers hired before May 1, 2010, shall receive a monthly pension amount equal to 4% per year of continuous service prior to May 1, 2010 plus 3.5% per year of continuous service after April 30, 2010, of the average monthly earnings for the highest two years multiplied by the number of years of continuous service provided the pension does not exceed 80% of the average monthly earnings.



## Police and Fire Pension

Police officers hired after April 30, 2010, shall receive a monthly benefit amount equal to 3% per year of the average monthly earnings for the highest two years multiplied by the number of years of continuous service provided the pension does not exceed 80% of the average monthly earnings for the highest two years of continuous service.

Firefighter members hired on or before June 18, 2003, shall receive a monthly pension, payable for life, equal to 4% per year of continuous service accrued prior to May 1, 2010, plus 3.5% per year of continuous service after April 30, 2010, times the average monthly earnings for the highest two years multiplied by the number of years of continuous service provided pension does not exceed 80% of the average monthly earnings.

Firefighter members hired after June 18, 2003, but before May 1, 2010, shall receive a monthly benefit amount equal to 4% plus 3.5% per year of continuous service after April 30, 2010, times the average monthly earnings for the highest two years provided the pension does not exceed 80% of the average monthly salary. To be eligible for this benefit, firefighter members must retire or enter the Deferred Retirement Option Plan (DROP) no later than the date they accrue the same accrual percentage they would have reached under the terms of the Plan in effect prior to April 30, 2010.

Firefighters hired after April 30, 2010, shall receive a monthly benefit amount equal to 3% of the average monthly earnings for the highest two years of continuous service multiplied by the number of years of continuous service provided that the pension does not exceed 80% of the average monthly earnings.

Effective October 1, 2009, and October 1 of each year thereafter, police retirees who retired or entered the DROP on or after October 1, 2006, or their beneficiaries, will receive a 3.0% increase to their retirement benefit. Effective May 1, 2010, police officers who were hired prior to May 1, 2010 and retire or enter the DROP after April 30, 2010 and their beneficiaries, shall receive a 2% increase to their retirement benefit on October 1st each year following retirement. Police officers hired on or after May 1, 2010, who retire or enter the DROP, and their beneficiaries, shall receive a 1.5% increase to their retirement benefit on October 1st each year following retirement.

Upon retirement, firefighter members who were hired on or after April 1, 2006, shall receive a fixed 3% increase to their retirement benefit on April 1 of each year following retirement. Firefighters hired on or

after May 1, 2010, who retire or enter the DROP, and their beneficiaries, shall receive a 1.5% increase to their retirement benefit on October 1st each year following retirement.

For firefighter and police officer members who retired prior to April 30, 2010, under the Career Anniversary Pension retirement Incentive Option, earnings may include payment up to 1,000 hours of accrued unused leave. Effective May 1, 2010, firefighter and police officer members may include only accrued time earned as of April 30, 2010, up to 1,000 hours, in the final calculation of pension benefits. For employees hired after April 30, 2010, no payment of accrued leave will be included in the final calculation of pension benefits.

For firefighter and police officer members hired before May 1, 2010, and entering the DROP after April 30, 2010, DROP interest credits will be based upon Plan gross return, subject to a minimum 5% to a maximum 8% per annum.

## Budget Highlights

The City's contribution for fiscal year 2013-14 is approximately \$23.9 million; this represents an increase of \$1.0 million or 4.4% over the fiscal year 2012-13 working budget. The reason for the increase is mainly attributable to the fact that actual investment performance has been lower than expected.

The Fire and Police Pension budget includes an estimated annual rate of return of 8.0%, which would result in approximately \$32.2 million of investment income. The actuarial assumption of 8.0% represents the average long term expected rate of return.

## Accomplishments

The City's ARC for the fiscal year 2012-13 is \$22.9 million. This represents a \$1.4 million or 6.5% increase from last year. The City will be making the full contribution by the end of the year.

On June 30, 2013, the Fire and Police Pension investments were valued at \$409.9 million. The annualized net rate of return for the Plan was 14.2% for the twelve months ending June 30, 2013.

## Police and Fire Pension Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Retired participants	281	248	263	278	320	340
Benefits (in millions) paid to participants including those in the Deferred Retirement Option Plan (DROP)	\$20.4M	\$20.9M	\$22.3M	\$22.0M	\$24.7M	\$25.5M
<b>Effectiveness</b>						
% of transfers completed within pay period	100%	100%	100%	100%	100%	100%
Return on investment	0.1%	8.0% *	19.9%	8.0% *	8.0% *	8.0% *
City contribution as a % of covered payroll	78.27%	71.60%	80.22%	77.20%	84.10%	84.10%
<b>Efficiency</b>						
% of administrative costs to total fund assets	0.23%	0.30%	0.15%	0.30%	0.20%	0.20%

\* The actuarial assumption of 8% represents the average long-term expected rate of return.

### Police and Fire Pension - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Investment Income	-4,039,092	55,339,998	28,460,000	32,150,000
Other Miscellaneous Revenues	48,038	102,589	-	-
Pension Fund Contributions	26,309,832	26,833,728	28,134,759	29,190,341
Beginning Surplus	-	-	-29,460,759	-32,660,341
<b>Total</b>	<b>22,318,778</b>	<b>82,276,315</b>	<b>27,134,000</b>	<b>28,680,000</b>

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Operating				
Professional Services	2,147,069	2,455,853	2,331,400	2,614,000
Travel Per Diem	-	-	7,500	-
Insurance	-	-	20,000	-
Other Current Charges and Obligation	20,419,430	22,423,335	24,730,000	26,066,000
Operating Supplies	-	-	45,100	-
Operating Subtotal	22,566,499	24,879,188	27,134,000	28,680,000
<b>Total</b>	<b>22,566,499</b>	<b>24,879,188</b>	<b>27,134,000</b>	<b>28,680,000</b>



## Other Postemployment Benefits

### Mission

To accumulate sufficient financial resources that will be able to provide Other Postemployment Benefits (OPEB), that is, benefits other than pension, to eligible City retirees and eligible dependents.

### Goals

To accurately account for all the financial resources of the Retiree Health/Life Insurance Plan (hereinafter referred to as the Plan), whether earned through investments or contributed by the City and its retirees, so as to ensure that funds will be available for the payment of benefits as they become due and to maintain the actuarial soundness of the Plan.

### Objectives

To provide accurate, timely, and efficient accounting of the activities related to the Plan.

To invest the assets of the Plan in accordance with the Investment Policy as adopted by the Board of Trustees.

To correctly pay benefits other than pension benefits in accordance with stated policy.

### Major Functions and Activities

The Other Postemployment Benefits Fund was established as a result of the Governmental Accounting Standards Board (GASB) Statements number 43 and 45, issued in 2004. These standards call for governments to account for other postemployment benefits, those other than pensions, in a similar manner as pension plans. Governmental entities, including the City, previously accounted for these benefits on a pay-as-you-go basis.

The City created a retiree health and life insurance program as adopted by Ordinance. Coverage of health and life insurance is provided to all regular, full-time, permanent general, charter school, Early Development Center and utility employees of the City and to its certified firefighters and police officer employees, including dependents, for those hired before October 1, 1991. For those employees hired on or after October 1, 1991, the City provides for the employees (retirees) only.

The retiree life insurance benefit is equal to 100% of the employee's final salary at retirement up to a maximum of \$100,000. This benefit amount is reduced by 50% at age 65.

City employees are eligible to participate upon normal retirement in the City's pension plan of which the employee is a member. If the employee does not participate in a City pension plan, that employee upon termination must have completed 10 years of continuous service and upon attaining age 55 would be eligible for coverage.

For employees hired after March 2005, health insurance for retirees is no longer being provided at the City's expense. A retiree may elect to continue health insurance in the City Plan if they pay the blended rate for employees and retirees as provided by state law.

Effective July 1, 2010, all general employees who are bargaining unit eligible will pay the full blended insured equivalent rate if they choose to continue the City's insurance at retirement.

### Budget Highlights

The City will contribute \$9.4 million to the OPEB Trust Fund, the same amount as for fiscal year 2012-13.

The fiscal year 2013-14 OPEB expenditure budget increased by \$0.8 million as a result of an anticipated increase in retirees' health claims.

### Accomplishments

On June 30, 2013, the OPEB Trust Fund was valued at \$41.9 million.

The ROR for the twelve months ended June 30, 2013, was 11.94%.

Effective January 1, 2013, the OPEB Trust retained the services of DAHAB Associates Inc. as the Investment Consultant to oversee the investment portfolio of the Trust, and to make recommended changes to the investment managers and the Investment Policy.

As recommended by DAHAB, the OPEB Trust will enter into contracts with seven individual investment managers in an effort to increase the investment performance of the fund. Additionally, to facilitate this process, Fiduciary Trust International of the South will be used as the third-party custodian.

The Trust will also revise its Investment Policy to include specific target allocations to these investment managers, as well as individual Investment Guidelines tailored to those managers.



## Other Postemployment Benefits Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Retired participants receiving benefits	393	376	449	393	423	450
Retiree health claim benefits paid	\$4.8M	\$6.1M	\$5.4M	\$7.0M	\$7.7M	\$8.0M
<b>Effectiveness</b>						
Return on investments**	-2.7%	8.0%	15.4%	8.0%	8.0%	8.0%
City's ARC as a % of City payroll	9.1%	9.3%	9.8%	9.6%	9.5%	9.5%
<b>Efficiency</b>						
City's actual contribution as a % of the ARC	100.7%	100.0%	98.0%	100.5%	100.0%	100.0%
Administrative costs as a % of total fund assets	1.5%	4.0%	1.01%	3.0%	1.0%	1.25%

\*\* The goal for Return on Investments is based on the actuarial assumption of 8%, which represents the average long-term expected rate of return.

### Other Postemployment Benefits - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Investment Income	-637,227	4,431,389	3,712,065	3,710,000
Other Miscellaneous Revenues	1,211,275	1,206,492	768,523	240,000
Pension Fund Contributions	11,003,647	9,168,787	9,356,207	9,352,000
Beginning Surplus	-	-	-5,766,825	-4,403,533
<b>Total</b>	<b>11,577,695</b>	<b>14,806,668</b>	<b>8,069,970</b>	<b>8,898,467</b>

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Personnel				
Benefits	1,813	2,150	2,000	2,200
Personnel Subtotal	1,813	2,150	2,000	2,200
Operating				
Other Contractual Services	18,500	13,000	15,000	15,000
Insurance	5,205,022	6,238,594	8,052,970	8,881,267
Operating Subtotal	5,223,522	6,251,594	8,067,970	8,896,267
<b>Total</b>	<b>5,225,335</b>	<b>6,253,745</b>	<b>8,069,970</b>	<b>8,898,467</b>



## Wetlands Mitigation Trust Fund

### Mission

To ensure that the City of Pembroke Pines maintains and preserves its vital ecosystems. The restoration of lost and degraded wetlands to their natural state is essential to ensure the health of Florida's watershed.

### Goals

In accordance with the Mitigation Bank Irrevocable Trust Fund Agreement, the City of Pembroke Pines is required to maintain, protect and preserve the wetlands, developed as a diverse multi-habitat ecosystem, in perpetuity.

### Objectives

To account for all activities relating to the Wetlands Mitigation Trust and to invest the revenues earned to achieve the highest yield in order to sustain the wetlands in perpetuity.

### Major Functions and Activities

On October 21, 1992, the City entered into an agreement with the Florida Wetlandsbank™ (FW), a Florida Joint Venture, wherein the City granted FW a license to develop a Wetlands Mitigation Bank at a site containing approximately 450 acres located in the Chapel Trail Preserve.

This agreement, which ended on December 31, 2004, established the first Wetland Mitigation Bank in Florida and the second in the nation. Florida Wetlandsbank's responsibilities included designing, permitting, and constructing the ecosystem; maintaining and monitoring the wetlands for a five-year period once construction was completed; and the sales and marketing of the mitigation credits.

On January 1, 2005, the City assumed full responsibility and maintenance for the wetlands. The City now owns various sites totaling approximately 620 acres of wetlands of which 502 are maintained by the Trust Fund. The City became the Grantor of the Mitigation Bank Irrevocable Trust Fund on April 5, 1995 in order to hold the funds to maintain the wetlands in perpetuity. The current Trustee is the Bank of New York, and the beneficiaries of the Trust Fund are the City, the South Florida Water Management District, the U. S. Army Corps of Engineers, and Broward County. Payments are made quarterly from the investment earnings of the Trust Fund to cover the cost of maintaining the wetlands. In the event that investment earnings are insufficient to cover expenses, payments from the principal of the

Trust can be utilized with the written consent of the Trust's beneficiaries.

### Budget Highlights

Expenditures for maintaining the wetlands have remained constant, with no changes anticipated in FY2013-14.

### Accomplishments

In spite of the extremely low interest rate environment, the City continues to utilize only the accumulated interest earnings to cover the expense of maintaining the wetlands.

## Wetlands Mitigation Trust Fund Performance Measures

Indicator	2010-11		2011-12		2012-13	2013-14
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Funds set aside for wetlands maintenance	\$574,475	\$561,000	\$560,237	\$600,009	\$611,475	\$600,000
<b>Effectiveness</b>						
Investment yield	0.25%	0.50%	0.30%	6.00% *	2.00%	1.00%

\* In FY2012 a proposed change to the investment policy that would have allowed investments in preferred stock was not approved by City Commission.

### Wetlands Mitigation Trust Fund - Budget Summary

Revenue Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Investment Income	1,516	1,695	36,000	1,700
Beginning Surplus	-	-	-19,500	14,800
<b>Total</b>	<b>1,516</b>	<b>1,695</b>	<b>16,500</b>	<b>16,500</b>

Expenditure Category	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
Operating				
Professional Services	1,460	1,460	1,500	1,500
Other Contractual Services	-	10,000	10,000	10,000
Repair and Maintenance Services	8,091	4,172	5,000	5,000
Operating Subtotal	9,550	15,631	16,500	16,500
<b>Total</b>	<b>9,550</b>	<b>15,631</b>	<b>16,500</b>	<b>16,500</b>



## Capital Improvement Program (CIP)

Section 5.08 of the City Charter requires that each year the City Manager prepare and submit to the City Commission, as part of the budget package, a Capital Improvement Program (CIP) for the 5-year period following the new budget year. The CIP is a planning document and does not authorize or fund any projects. All projects are reviewed, however, by the City Manager, Assistant City Manager, and Finance Director during the CIP preparation process.

The CIP consists of both planned capital outlay and capital projects. "Capital outlay" refers to expenditures for capital items with an initial individual cost of \$1,000 or more (except computers which are capitalized regardless of cost) and an estimated useful life greater than one year. Individual capital outlay items included in the CIP cost \$10,000 or greater. On the other hand, "capital projects" refers to capital outlay related to municipal construction. The CIP includes new facilities and improvement to existing facilities as well as the replacement of vehicles and computers.

Anticipated purchases of more than one unit for which the individual price is less than \$1,000 but for which the aggregate cost exceeds \$10,000 are also included in the 5-Year Capital Improvement Program; however, these items will be expensed to an operating account instead of a capital account because the unit cost does not meet the capitalization threshold. In addition, in accord with GASB 34, all resurfacing and road repairs are expensed from a repair and maintenance account and not a capital account because they should be treated as repairs.

The policies that guide the development of the CIP are as follows:

1. The City has developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
2. The City will maintain its physical assets at a level adequate to protect the City's capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and timely replacement of the capital plant and equipment from current revenues whenever possible.
3. The City has provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology, thereby ensuring that employees have safe and efficient tools to serve the public. It reflects a commitment to further automation and the use of available technology to improve productivity of the City's work force. The objective for upgrading and replacing equipment includes:
  - a. normal replacement as equipment completes its useful life
  - b. upgrades to new technology
  - c. additional equipment necessary to serve the needs of the City.
4. The City will attempt to ensure, according to its Comprehensive Land Use Plan, that the necessary infrastructure is in place in order to facilitate the orderly development of vacant land.
5. The City will use the following criteria to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
  - a. economic and neighborhood vitality;
  - b. infrastructure and heritage preservation;
  - c. capital projects that implement a component of an approved redevelopment plan;
  - d. projects specifically included in an approved replacement schedule;
  - e. projects that reduce the cost of operations, and projects that increase the cost of operations shall have identified trade-offs or objectives to support those additional costs; and
  - f. projects that significantly improve safety and reduce risk exposure
  - g. projects supporting private development must include satisfactory return on investment ratios or a fully documented cost/benefit analysis.

### Factors Influencing the 2013-14 Capital Budget

Anticipating modest increases in tax revenues due to a slowly recovering economy, \$1.6 million (37%) of the General Fund capital projects totaling \$4.3 million that were planned a year ago for 2013-14 were either cancelled or postponed in the preparation of the 2013-14 budget. Additional cancelled and postponed expenditures for 2013-14 totaled \$0.8 million in the Road & Bridge Fund and \$19.0 million in the Utility Fund, which included \$6.2 million postponed for the Alternative Water Supply. When determining which plans would be postponed rather than cancelled, each department and division was given discretion as to which future year the postponed 2013-14 expenditures were rescheduled. See the table, "Disposition of Prior CIP" for additional information.

**Alternative Water Supply (AWS) Project:** The water supply requirements of the Lower East Coast Water Supply Plan, as required by the South Florida Water Management District (SFWMD), will eliminate deep well injections (3,000 feet below the surface) and recharge the Biscayne Aquifer, thereby replenishing the aquifer for future raw water demands. Projected total costs of the AWS Project were estimated at \$37.0 million.

Consumption of water and wastewater services at the City of Pembroke Pines plants has decreased the last five years. The City of Pembroke Pines is currently renewing permits for the City's wastewater plant and, in light of the reduced consumption of water and wastewater, has requested a delay in the implementation of the AWS project. The City of Pembroke Pines is not proposing to construct the AWS project in the near future. Therefore, the construction cost of the advanced treatment equipment for the existing Wastewater Treatment Plant is not included in the 5-year CIP.

As part of the large-user agreement, the City of Pembroke Pines pays 20% of the costs of operating the City of Hollywood's wastewater plant. The City of Hollywood is also required by the State of Florida to eliminate its current ocean outfalls and meet the required Lower East Coast Water Supply Plan. The upgrade to the City of Hollywood plant is estimated to cost \$100-200 million. The City of Pembroke Pines could be charged up to 20% of the cost of the required Hollywood upgrade, which could approximate \$20-40 million.

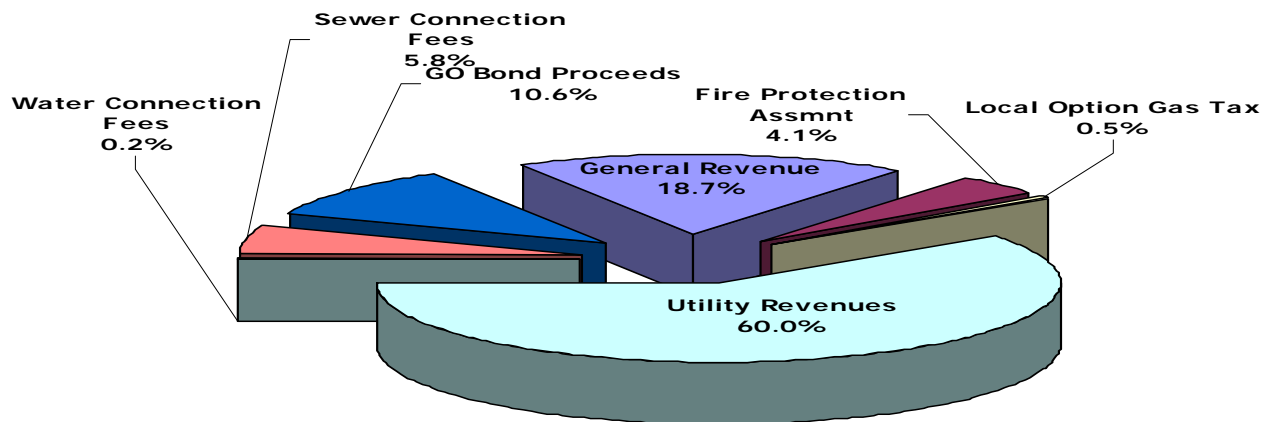
### Overview of the Five-Year CIP

The 5-year CIP for FY 2014-15 through 2018-19 reflects the combined capital programs for the General Fund, the Road and Bridge Fund, the Municipal Construction Fund, and the Utility Fund. The aggregate expenditure planned over the five-year period from 2014-15 to 2018-19 is \$137.3 million, with the Utility Fund comprising \$90.7 million (66%). The other sizeable segment of the CIP is the General Fund, accounting for \$23.3 million (17%) and comprised in large part of vehicle purchases (\$12.8 million, 55%) that are to be mainly replacements. The capital expenditures in the five-year CIP will be funded from future operating revenues and bond proceeds.

### CIP Funding Sources

The CIP for the 5-year period to fiscal year 2018-19 totals \$137.3 million. Of that total, \$25.6 million (19%) will be funded from general operating revenues; \$5.8 million (4%) from fire protection special assessments; \$0.7 million (1%) from the Local Option Gas Tax; \$8.2 million (6%) from water and sewer connection fees; \$14.5 million (10%) from bond proceeds; and \$82.5 million (60%) from other utility revenues. See the table following for annual details.

## CAPITAL IMPROVEMENT PROGRAM Capital Costs by Funding Source 2014-15 to 2018-19



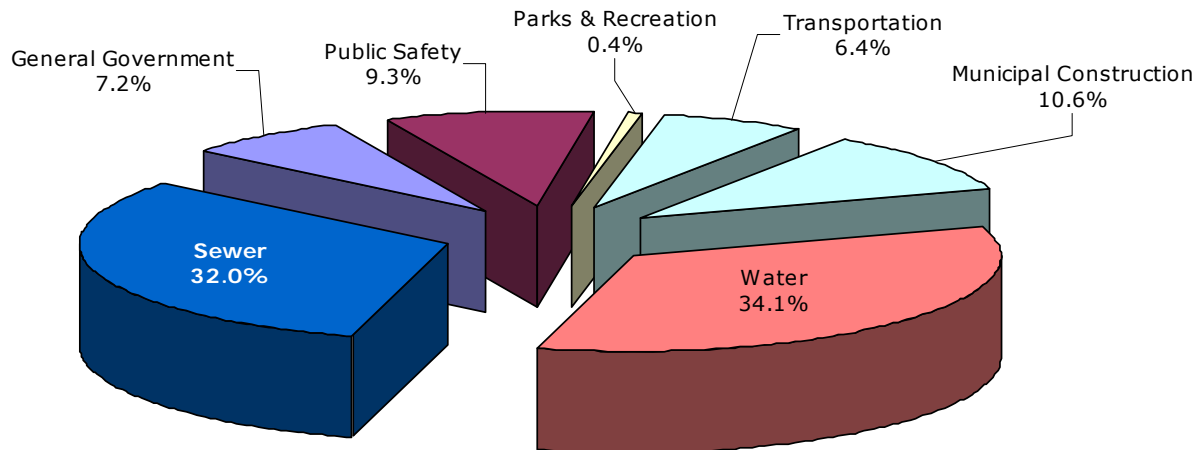
Funding Source	2014-15	2015-16	2016-17	2017-18	2018-19	Five-Year Total	%
General Revenue	4,827,729	4,955,242	5,307,347	5,743,157	4,898,900	25,732,376	18.7%
Fire Protection Assmnt	1,665,081	1,268,568	783,463	700,653	1,191,910	5,609,674	4.1%
Local Option Gas Tax	150,000	150,000	150,000	150,000	150,000	750,000	0.5%
Utility Revenues	9,910,000	16,510,000	20,460,500	17,926,550	17,653,205	82,460,255	60.0%
Water Connection Fees	250,000	-	-	-	-	250,000	0.2%
Sewer Connection Fees	6,000,000	2,000,000	-	-	-	8,000,000	5.8%
GO Bond Proceeds	-	-	-	-	14,520,000	14,520,000	10.6%
<b>Totals</b>	<b>\$ 22,802,810</b>	<b>\$ 24,883,810</b>	<b>\$ 26,701,310</b>	<b>\$ 24,520,360</b>	<b>\$ 38,414,015</b>	<b>\$ 137,322,305</b>	<b>100.0%</b>

### CIP Capital Costs

The projects within the CIP spending consist mainly of water and sewer projects, which account for \$90.7 million (66%) of the total. That utility component includes \$20.2 million for replacements of water mains, and \$8.0 million for odor control at the Wastewater Treatment Plant. The largest component of the \$12.7 million expenditure planned for public safety is vehicles.

## .CAPITAL IMPROVEMENT PROGRAM

### Capital Costs by Project Category 2014-15 to 2018-19



Project Category	2014-15	2015-16	2016-17	2017-18	2018-19	Five-Year Total	%
General Government	2,077,810	1,839,810	1,842,810	2,312,810	1,880,810	9,954,050	7.2%
Public Safety	2,685,000	2,654,000	2,518,000	2,401,000	2,480,000	12,738,000	9.3%
Parks & Recreation	130,000	130,000	130,000	130,000	130,000	650,000	0.4%
Transportation	1,750,000	1,750,000	1,750,000	1,750,000	1,750,000	8,750,000	6.4%
Municipal Construction	-	-	-	-	14,520,000	14,520,000	10.6%
Water	4,310,000	11,070,000	12,780,000	10,730,000	7,940,000	46,830,000	34.1%
Sewer	11,850,000	7,440,000	7,680,500	7,196,550	9,713,205	43,880,255	32.0%
<b>Totals</b>	<b>\$22,802,810</b>	<b>\$24,883,810</b>	<b>\$26,701,310</b>	<b>\$24,520,360</b>	<b>\$38,414,015</b>	<b>\$137,322,305</b>	<b>100.0%</b>

### CIP Impact on the Operating Budget

The \$137.3 million expenditure plan consists of \$122.8 million of projects to be financed internally and \$14.5 million to be covered by unspent G.O. bond proceeds. The 122.8 million comprises mainly of rehabilitation of the water and sewer facilities, road resurfacing, and replacements items such as motor vehicles. These items will improve but not expand the level of service the City provides and the associated operating impact is negligible. The \$14.5 million includes mainly economic development and construction of a new civic center. These projects are in the visioning and early development stages as such the operating impact is indeterminable at this time.

### Analysis of the Disposition of CIP

As a part of the budget preparation process, departments are expected to analyze the first year of the prior year's CIP to determine whether the items planned last year for 2013-14 are still needed or affordable in the new year. Based on need, items are then submitted for inclusion in the 2013-14 budget, and the status of each previously planned item is recorded in a Disposition CIP. Note that capital-qualified operating expenses are included in the five-year CIP that are not reflected in the Capital Budget, and that the Capital Budget incorporates grant-funded activity that is not part of the five-year CIP.



In last year's CIP, the fiscal year 2013-14 planned capital expenditures for all funds were \$32.6 million. The General, Road and Bridge, Municipal Construction, and Utility funds accounted for 13.2%, 5.3%, 5.2% and 76.3% of that amount, respectively. The aggregate amount plan included approximately \$2.2 million for qualified operating expenditures and \$30.4 million for capital expenditures. Of the \$2.2 million planned operating expenditure, \$1.2 million is included in the 2013-14 budget and \$1.0 million is postponed and cancelled.

Regarding the \$30.4 million planned for capital expenditure, \$1.6 million was spent in 2012-13, \$8.3 million is budgeted in 2013-14, and \$20.5 million was postponed and/or cancelled. A breakout of the latter by fund is provided in the following table. The fiscal year 2013-14 capital budget for all funds, which includes other capital spending that does not qualify for CIP inclusion under CIP definitions, totals \$14.0 million, a reduction of \$16.5 million (54%) from the last year's CIP plan (capital component) for 2013-14. This is largely due to deferred and cancelled capital spending and the uncertainty of the AWS project.

### Cancelled and Postponed Capital in the FY 2013-14 CIP

CIP Items (Capital ONLY)	Cancelled	Postponed	Total
General Fund	\$ 410,800	\$ 1,029,910	\$ 1,440,710
Road & Bridge Fund	-	15,000	15,000
Municipal Construction Fund	-	22,056	22,056
Utility Fund	-	19,007,840	19,007,840
<b>Total Cancelled, Postponed, Reclassified</b>	<b>\$ 410,800</b>	<b>\$ 20,074,806</b>	<b>\$ 20,485,606</b>

**General Fund:** The \$4.3 million General Fund 2013-14 CIP plan included \$0.5 million and \$3.8 million for operating and capital expenditures, respectively. Of the amount originally planned for operating expenditures in the 2013-14 CIP, \$0.3 million is budgeted in 2013-14; the remainder was postponed and/or cancelled. The capital budget for 2013-14 includes \$2.4 million of the \$3.8 million originally planned. The \$1.4 million that is not budgeted consists of \$1.0 million of postponed items (mainly SCBA Refurbishment at \$0.6 million) and \$0.4 million of cancellations. The capital budget for 2013-14 includes \$3.8 million that was not part of last year's CIP plan.

A table showing the detailed disposition of items in the 2013-14 CIP has been included on separate pages following the next section.

#### General Fund – Details of Budget Deviation from Last Year's Plan

General Fund CIP for 2013-14	\$ 4,274,310
Less: Qualified Operating Expense items in 2013-14 CIP	(510,600)
Cancelled and Postponed 2013-14 CIP Capital items	(1,440,710)
Add: Non-CIP Capital Expenditures that are in the Adopted Capital Budget	3,841,172
<b>Fiscal Year 2013-14 General Fund Capital Budget</b>	<b>\$ 6,164,172</b>

**Utility Fund:** Last year's Utility Fund CIP plan for 2013-14 was \$24.9 million. Of that amount only \$5.9 million has been carried forward into the budget for 2013-14. The remainder of \$19.0 million has been postponed to one or more future years. Appropriated capital expenditures that were not in last year's CIP plan for 2013-14 total \$1.6 million.

#### Utility Fund – Details of Budget Deviation from Plan

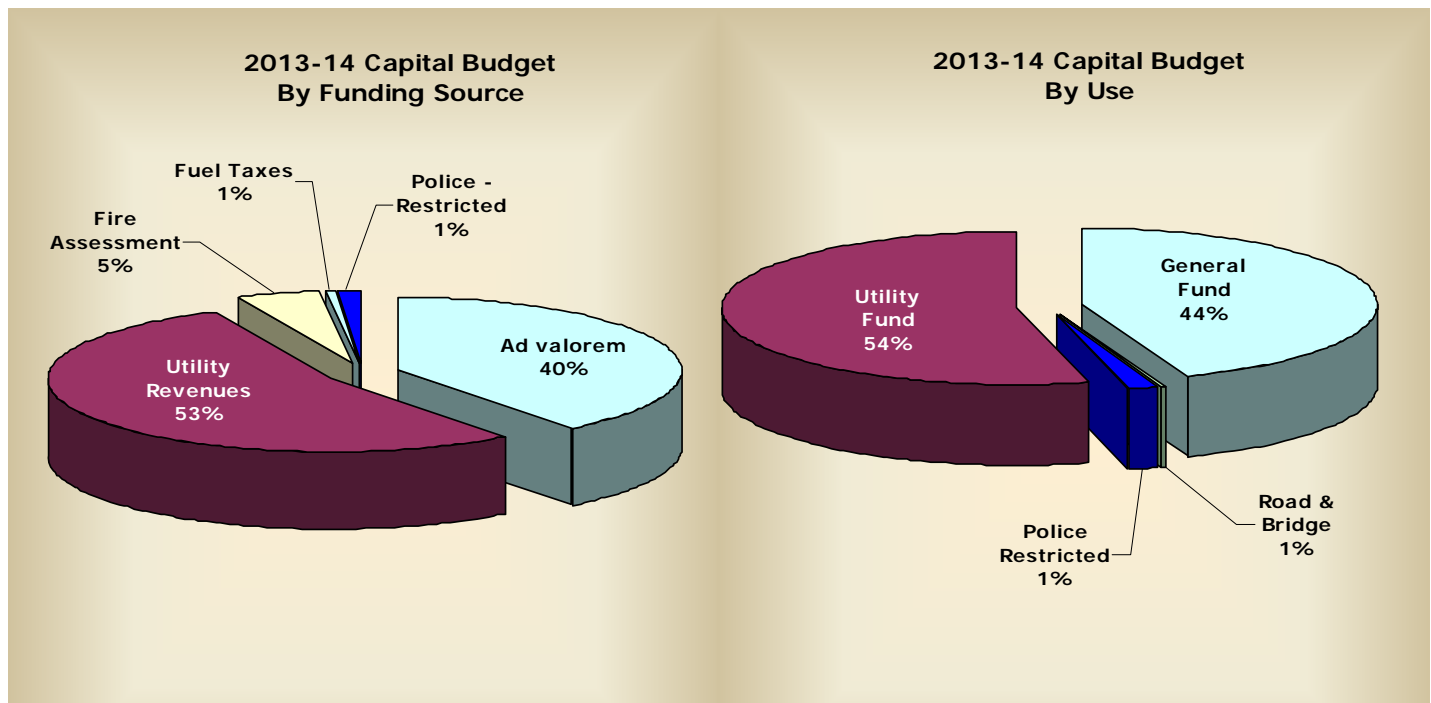
Utility Fund CIP for 2013-14	\$ 24,910,000
Less: Cancelled and Postponed 2013-14 CIP Capital items	(19,007,840)
Add: Non-CIP Capital Expenditures that are in the Proposed Capital Budget	1,648,000
<b>Fiscal Year 2013-14 Utility Fund Capital Budget</b>	<b>\$ 7,550,160</b>

### Fiscal Year 2013-14 Capital Budget

With the postponement of capital budgeting for the Alternative Water Supply and the Odor Control System Upgrade, the City's capital budget is dominated by more routine capital expenditures for repair and replacements. The fiscal year 2013-14 capital budget for all funds is \$14.0 million, an increase of \$2.1 million or 17.34% over the 2012-13 adopted budget. The General Fund and the Utility Fund account for 44% and 54% of the total spending, respectively. The public safety capital budget of \$3.7 million is 27% of the total capital outlay planned, and the Police division represents 68% of the public safety total. The principal components of the 2013-14 capital budget are shown below. The majority of the items are replacements and, as such, have a minimal impact on the operating expenditure budget. However the fire truck and ambulance did contribute to the increase in the fire assessment rates. Large elements include:

- \$0.4 million – software programs
- \$2.0 million – police cars
- \$0.9 million – fire truck and ambulances
- \$1.1 million – landscaping
- \$1.1 million – sewer lift stations and upgrades
- \$3.4 million – sewer plant rehabilitation
- \$0.5 million – relocation of utilities administration offices
- \$0.5 million – water mains

### Fiscal Year 2013-14 Capital Budget



By Funding Source			By Use		
	FY 14 Amount	% of Total		FY 14 Amount	% of Total
Ad valorem	\$ 5,529,417	39.51%	General Fund	\$ 6,164,172	44.05%
Utility Revenues	7,550,160	53.95%	Road & Bridge	75,000	0.54%
Fire Assessment	634,755	4.54%	Police Restricted	205,089	1.47%
Fuel Taxes	75,000	0.54%	Utility Fund	7,550,160	53.95%
Police - Restricted	205,089	1.47%			
<b>Total</b>	<b>\$ 13,994,421</b>	<b>100.00%</b>	<b>Total</b>	<b>\$ 13,994,421</b>	<b>100.00%</b>

### **General Obligation (G.O.) Bond Projects**

In a referendum held in 2005, the voters of the City of Pembroke Pines approved the issuance of up to \$100 million of General Obligation Bonds with maturities not exceeding 30 years, to be repaid from the proceeds of ad valorem (property) taxes. This was the first time that the City used General Obligation Bonds as a funding source. Phase I General Obligation Bonds of \$47 million were issued in 2005. In 2007, another \$43 million of General Obligation Bonds were issued, constituting Phase II of the voter-approved \$100 million total.

The projects yet to be or already executed include various roadwork projects, recreational and cultural amenities, economic development, and neighborhood revitalization. Some of these projects are direct responses to requests made by the citizenry; others reflect the independent vision of the City Commission.

Municipal construction projects are budgeted on a project-length basis rather than an annual basis. General Obligation bond projects were appropriated in 2004-05 for a total of \$80 million. The Commission increased that total to \$90 million following the Phase II issuance in 2007. Because the bond-financed projects are a major undertaking, a financial status report that includes a detailed list of all bond projects, is presented herein on later pages. In addition, a location map of bond projects costing in excess of \$1.0 million is included in that section.

**CAPITAL IMPROVEMENT PROGRAM**

Capital Costs by Project Category  
In Present Value as Provided by Dept. Directors

SOURCE OF FUNDING		FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
<b>GENERAL FUND</b>							
<b>Div. 2002 - Technology Services</b>							
Micro-computers/Upgrades	Revenues	240,000	240,000	240,000	240,000	240,000	1,200,000
Computer Programs/ Software & Systems Mod.	Revenues	110,000	110,000	110,000	110,000	110,000	550,000
Replace Mainframe	Revenues	22,000	22,000	22,000	22,000	22,000	110,000
Network Servers	Revenues	280,000	35,000	35,000	35,000	35,000	420,000
Vehicles	Revenues	7,120	7,120	7,120	7,120	7,120	35,600
Data Storage	Revenues	52,000	52,000	52,000	52,000	52,000	260,000
Printers	* Revenues	123,800	123,800	123,800	123,800	123,800	619,000
Switches and Hubs	Revenues	45,000	45,000	45,000	450,000	45,000	630,000
Disaster Recovery Software and Hardware	Revenues	76,000	76,000	76,000	76,000	76,000	380,000
<b>Div. 3001 - Police</b>							
Vehicles	Revenues	810,000	810,000	810,000	810,000	810,000	4,050,000
Radios	Revenues	25,000	25,000	25,000	25,000	25,000	125,000
Motorcycle	Revenues	25,000	25,000	25,000	25,000	25,000	125,000
Computer System	Revenues	105,000	105,000	105,000	105,000	105,000	525,000
<b>Div. 4003 - Fire Rescue</b>							
(Note: Rev/Fire Asmt = Revenues & Fire Assessment)							
Vehicles	Rev/Fire Asmt	54,000	54,000	54,000	54,000	54,000	270,000
Ladder Truck	Fire Asmt	900,000	-	-	-	1,000,000	1,900,000
Fire Engine	Fire Asmt	-	900,000	450,000	450,000	-	1,800,000
Life Pak 12	Revenues	-	-	300,000	-	-	300,000
Ambulances	Revenues	-	210,000	210,000	420,000	210,000	1,050,000
Command Vehicle	Rev/Fire Asmt	-	65,000	-	-	-	65,000
Air System	Fire Asmt	-	-	50,000	-	-	50,000
Rescue Laptops	Revenues	-	40,000	-	-	40,000	80,000
File Servers-combined with CAD servers	Rev/Fire Asmt	-	-	50,000	50,000	-	100,000
Radios	Fire Asmt	-	35,000	35,000	35,000	35,000	140,000
Automated External Defibrillators	Revenues	-	25,000	-	25,000	-	50,000
SCBA Refurbishment	Fire Asmt	600,000	-	-	-	-	600,000
Training Facility Upgrades /Fire Academy	Fire Asmt	-	-	75,000	-	-	75,000
Training Facility Refurbishment	Fire Asmt	-	10,000	-	-	10,000	20,000
Station Refurbishment	Rev/Fire Asmt	30,000	30,000	30,000	30,000	30,000	150,000
Fire Prevention vehicle	Fire Asmt	15,000	18,000	18,000	15,000	15,000	81,000
Fire Safety Education Trailer	Fire Asmt	-	100,000	-	-	-	100,000
Computer Programs	Rev/Fire Asmt	-	25,000	-	25,000	-	50,000
Stretchers	Revenues	-	-	60,000	60,000	-	120,000
Turnout Gear	* Fire Asmt	100,000	100,000	100,000	100,000	100,000	500,000
Fire Prevention laptops	Fire Asmt	-	20,000	-	-	-	20,000
Communications upgrade	Rev/Fire Asmt	-	-	100,000	100,000	-	200,000
<b>Div. 6001 - General Government Bldgs.</b>							
Vehicles & Heavy Equipment	Revenues	56,000	75,000	75,000	75,000	75,000	356,000
<b>Div. 6004 - Grounds Maintenance</b>							
Vehicles & Heavy Equipment	Revenues	186,000	110,000	110,000	225,000	225,000	856,000
Playground Equipment	Revenues	100,000	100,000	100,000	100,000	100,000	500,000
Improvements other than bldg.	Revenues	100,000	100,000	100,000	100,000	100,000	500,000
<b>Div. 6005 - Purchasing</b>							
Vehicles & Heavy Equipment	Revenues	-	30,000	-	30,000	-	60,000
<b>Div. 6006 - Environmental Svcs</b>							
Vehicles & Heavy Equipment	Revenues	60,000	60,000	60,000	60,000	60,000	300,000

**CAPITAL IMPROVEMENT PROGRAM**

Capital Costs by Project Category  
In Present Value as Provided by Dept. Directors

SOURCE OF FUNDING		FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
<b>GENERAL FUND (continued)</b>							
<b>Div. 6008 - HC Forman Campus</b>							
Vehicles & Heavy Equipment	Revenues	60,000	60,000	60,000	60,000	60,000	300,000
<b>Div. 7001 - Parks &amp; Recreation &amp; Div. 7006 - Golf</b>							
Vehicles	Revenues	50,000	50,000	50,000	50,000	50,000	250,000
Heavy Equipment-Park & Rec & Golf	Revenues	30,000	30,000	30,000	30,000	30,000	150,000
Other Equipment	Revenues	50,000	50,000	50,000	50,000	50,000	250,000
<b>Div. 8001 - Community Services</b>							
(3) Van Replacements	Revenues	181,890	181,890	181,890	181,890	181,890	909,450
<b>Div. 8002 - Housing - Pines Point</b>							
Repair/replacement of Air-Conditioning Units and other appliances: Refrigerators, washers, dryers, ranges, water heaters	* Revenues	128,000	128,000	128,000	128,000	128,000	640,000
<b>Div. 8002 - Housing -Proj. 603-Pines Place</b>							
Repair/replacement of Air-Conditioning Units and other appliances: Refrigerators, washers, dryers, ranges, water heaters	* Revenues	250,000	284,000	317,000	237,000	240,000	1,328,000
<b>Div. 9007 - Code Compliance</b>							
Vehicle Replacements	Revenues	21,000	42,000	21,000	42,000	21,000	147,000
Office Equipment	Revenues	-	5,000	-	5,000	-	10,000
Other Equipment	Revenues	-	-	-	5,000	-	5,000
Copy Machines	Revenues	-	-	-	15,000	-	15,000
Computer Equipment	Revenues	-	10,000	-	5,000	-	15,000
<b>TOTAL GENERAL FUND</b>		<b>\$ 4,892,810</b>	<b>\$ 4,623,810</b>	<b>\$ 4,490,810</b>	<b>\$ 4,843,810</b>	<b>\$ 4,490,810</b>	<b>\$ 23,342,050</b>
<b>ROAD &amp; BRIDGE FUND</b>							
<b>Div. 6002 - Maintenance &amp; Div. 6003 - Infrastructure</b>							
Vehicles & Heavy Equipment	Revenues	100,000	100,000	100,000	100,000	100,000	500,000
Road Resurfacing	* Revenues	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Road, Sidewalk & Drainage Improvements	Add'l Local Option Gas Tax	150,000	150,000	150,000	150,000	150,000	750,000
<b>TOTAL ROAD &amp; BRIDGE FUND</b>		<b>\$ 1,750,000</b>	<b>\$ 1,750,000</b>	<b>\$ 1,750,000</b>	<b>\$ 1,750,000</b>	<b>\$ 1,750,000</b>	<b>\$ 8,750,000</b>
<b>MUNICIPAL CONSTRUCTION FUND</b>							
<b>Div. 6003 - Infrastructure</b>							
New Community Facilities	GO Bonds	-	-	-	-	4,560,000	4,560,000
Landscaping	GO Bonds	-	-	-	-	960,000	960,000
Economic Development	GO Bonds	-	-	-	-	9,000,000	9,000,000
<b>TOTAL MUNICIPAL CONSTRUCTION FUND</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 14,520,000</b>	<b>\$ 14,520,000</b>

**CAPITAL IMPROVEMENT PROGRAM**

Capital Costs by Project Category  
In Present Value as Provided by Dept. Directors

SOURCE OF FUNDING		FY 2014-15	FY 2015-16	FY 2016-17	FY 2017-18	FY 2018-19	Total
<b>UTILITY FUND</b>							
<b>Div. 6021-Sewer Collection &amp; Div. 6022-Sewer Treatment</b>							
Lift Station Replacements (10 per year)	Revenues	850,000	850,000	850,000	850,000	850,000	4,250,000
Lift Station Rehabs	Revenues	250,000	500,000	500,000	500,000	500,000	2,250,000
Gravity Sewer Lines - replace	Revenues	-	500,000	2,500,000	2,500,000	1,000,000	6,500,000
Gravity Sewer Lines - repair, re-line	Revenues	400,000	425,000	450,000	475,000	500,000	2,250,000
SCADA Upgrade	Revenues	350,000	100,000	100,000	100,000	100,000	750,000
Heavy Equipment/Vehicles	Revenues	100,000	110,000	120,000	130,000	140,000	600,000
Small Equipment - pumps, hoses, etc.	Revenues	50,000	55,000	60,500	66,550	73,205	305,255
Forcemain Replacement	Revenues	1,700,000	900,000	100,000	800,000	3,500,000	7,000,000
Wastewater Treatment Plant Odor Control	Sewer Connect	6,000,000	2,000,000	-	-	-	8,000,000
Deep Well Integrity Test	Revenues	-	-	-	100,000	-	100,000
Treatment Units - rehab	Revenues	-	-	-	1,000,000	1,300,000	2,300,000
Surge Tanks - rehab East and West	Revenues	1,700,000	-	-	-	-	1,700,000
Replace Sludge Dewatering Facility	Revenues	-	-	2,250,000	-	-	2,250,000
Buildings - rehab or replace	Revenues	200,000	-	-	-	250,000	450,000
Install New Sludge Holding Tank	Revenues	-	-	-	-	1,500,000	1,500,000
Replace pumps, generators, tanks, etc.	Revenues	-	2,000,000	750,000	-	-	2,750,000
Install Cover on Effluent Tank	Revenues	250,000	-	-	-	-	250,000
Rehab Monitoring Wells	Revenues	-	-	-	325,000	-	325,000
Replace East Blower Building	Revenues	-	-	-	200,000	-	200,000
Paving: Resurface the entire sewer treatment plant	Revenues	-	-	-	150,000	-	150,000
<b>Sub Total for Sewer</b>		<b>11,850,000</b>	<b>7,440,000</b>	<b>7,680,500</b>	<b>7,196,550</b>	<b>9,713,205</b>	<b>43,880,255</b>
<b>Div. 6031-Water Plant &amp; Div. 6032-Water Distribution (except AWS)</b>							
Replace Media in Ion Exchange	Revenues	-	1,000,000	1,000,000	-	-	2,000,000
Water Filters - rehab 8	Revenues	2,000,000	2,000,000	2,000,000	2,000,000	-	8,000,000
Decant System - upgrade	Revenues	-	-	1,500,000	-	-	1,500,000
Booster Pump Stations - rehabs and rebuilds	Revenues	500,000	2,000,000	2,000,000	2,000,000	1,000,000	7,500,000
Treatment Units - rehab 2	Revenues	-	1,000,000	1,000,000	-	-	2,000,000
Raw Waterline - replace	Revenues	-	-	-	-	1,500,000	1,500,000
Tank and Tanker for moving brine to plant	Water Connect	250,000	-	-	-	-	250,000
Replace Back-up Generators & fuel tanks	Revenues	-	-	-	750,000	750,000	1,500,000
Vehicle Replacement - water plant	Revenues	30,000	30,000	30,000	-	-	90,000
Miscellaneous Equipment - replacements	Revenues	230,000	630,000	330,000	300,000	-	1,490,000
Water Mains - replacements	Revenues	1,150,000	4,250,000	4,750,000	5,500,000	4,500,000	20,150,000
Heavy Equipment/Vehicles - water distrib.	Revenues	100,000	110,000	120,000	130,000	140,000	600,000
Small Equipment - pumps, hoses, etc.	Revenues	50,000	50,000	50,000	50,000	50,000	250,000
<b>Sub Total for Water</b>		<b>4,310,000</b>	<b>11,070,000</b>	<b>12,780,000</b>	<b>10,730,000</b>	<b>7,940,000</b>	<b>46,830,000</b>
<b>Sub Total for Water and Sewer</b>		<b>16,160,000</b>	<b>18,510,000</b>	<b>20,460,500</b>	<b>17,926,550</b>	<b>17,653,205</b>	<b>90,710,255</b>
Alternative Water Supply #	Bond Proceeds	-	-	-	-	-	-
<b>TOTAL UTILITY FUND</b>		<b>\$ 16,160,000</b>	<b>\$ 18,510,000</b>	<b>\$ 20,460,500</b>	<b>\$ 17,926,550</b>	<b>\$ 17,653,205</b>	<b>\$ 90,710,255</b>
<b>TOTAL - ALL FUNDS</b>		<b>\$ 22,802,810</b>	<b>\$ 24,883,810</b>	<b>\$ 26,701,310</b>	<b>\$ 24,520,360</b>	<b>\$ 38,414,015</b>	<b>\$ 137,322,305</b>

\* Note: These items will be expensed to an operating account instead of a capital account because the unit cost does not meet the capitalization threshold. Any type of equipment or construction costing \$10,000 or more should be included in the Five-year CIP.

# The AWS project is estimated to cost \$37 million, but the start of the next phase and the timing of its funding requirements are not known currently.

## DISPOSITION OF PRIOR CIP

	SOURCE OF FUNDING	Last Year's CIP Spending FY 2013-14 #	Actual Disposition of Items in the Budget for FY 2013-14
<b>General Fund</b>			
<b>Div. 8002 - Housing - Pines Point</b>			
Replace Air-Conditioning Units and other appliances: Refrigerators, washers, dryers, ranges, water heaters	* Revenues	\$ 68,000	\$66,000 in 8002--52650; \$2,000 balance cancelled.
<b>Div. 8002 - Housing -Proj. 603-Pines Place</b>			
Replace Air-Conditioning Units and other appliances: Refrigerators, washers, dryers, ranges, water heaters	* Revenues	\$ 225,000	\$46,000 in #46250; \$110,000 in #46150; \$6,000 in #52650; (total \$162,000); \$63,000 balance cancelled.
<b>Div. 8001 - Community Services</b>			
(3) Van Replacements	Revenues	181,890	Postponed to fiscal year 2014-15
<b>Div. 9007 - Code Compliance</b>			
Vehicle Replacements	Revenues	15,000	\$22,000 in 64210
<b>Div. 3001 - Police</b>			
Vehicles	Revenues	810,000	\$1,973,300 in # 64028; \$52,000 in # 64221
Radios	Revenues	25,000	Cancelled
Motorcycle	Revenues	25,000	\$47,000 in # 64140
Computer System	Revenues	105,000	\$105,000 in # 64055; \$5,985 in # 64051
<b>Div. 4003 - Fire Rescue</b>			
(Note: Rev/Fire Asmt = Revenues & Fire Assessment)			
Vehicles	Rev/Fire Asmt	54,000	54,000 postponed
Fire Engine	Fire Asmt	450,000	\$450,000 planned in 64450
Ambulances	Revenues	210,000	\$420,000 planned in 64016
Command Vehicle	Rev/Fire Asmt	65,000	\$55,000 planned in 64214, \$10,000 cancelled
SCBA Refurbishment	Fire Asmt	600,000	600,000 postponed
Station Refurbishment	Rev/Fire Asmt	30,000	\$30,000 planned in 64015
Fire Prevention vehicle	Fire Asmt	15,000	15,000 postponed
Fire Safety Education Trailer	Fire Asmt	100,000	100,000 postponed
Turnout Gear	* Fire Asmt	100,000	\$90,000 planned in 52630; balance cancelled
Communications systems	Rev/Fire Asmt	25,000	\$25,000 moved from project 911 to blank 64038
<b>Div. 7001 - Parks &amp; Recreation &amp; Div. 7006 - Golf</b>			
Vehicles	Revenues	150,000	\$35,000 in 7001-64214; \$115,000 balance cancelled
Playground Equipment	Revenues	100,000	\$100,000 to Div. 6004 reorganization.
Other Equipment	Revenues	100,000	\$15,000 in 7001-64400; \$38,000 in 7006-64400; \$47,000 balance cancelled.
Improvements other than bldg.	Revenues	100,000	\$100,000 to Div. 6004 reorganization.
<b>Div. 2002 - Technology Services</b>			
Micro-computers/Upgrades	Revenues	70,000	[\$292,400 in 64053]
Computer Software	Revenues	60,000	[\$133,600 in 64051]
Replace Mainframe	Revenues	71,800	Cancelled.
Vehicles	Revenues	4,020	Postponed,
Data Storage	Revenues	90,000	\$225,000 in 64039
Printers	* Revenues	117,600	\$35,000 in 52653; \$82,600 balance postponed
Switches and Hubs	Revenues	45,000	Postponed
<b>Div. 6001 - General Government Buildings</b>			
Vehicles & Heavy Equipment	Revenues	52,000	Cancelled.
<b>Div. 6004 - Grounds Maintenance</b>			
Vehicles & Heavy Equipment	Revenues	70,000	\$60,000 in #64214; balance cancelled
<b>Div. 6005 - Purchasing</b>			
Vehicles & Heavy Equipment	Revenues	20,000	Cancelled.
<b>Div. 6006 - Environmental Services</b>			
Vehicles & Heavy Equipment	Revenues	60,000	\$30,000 in 64210; remainder postponed
<b>Div. 6008 - HC Forman Campus</b>			
Vehicles & Heavy Equipment	Revenues	60,000	Cancelled.
<b>TOTAL GENERAL FUND</b>	13.2%	<b>\$ 4,274,310</b>	

## DISPOSITION OF PRIOR CIP

	SOURCE OF FUNDING	Last Year's CIP Spending FY 2013-14 #	Actual Disposition of Items in the Budget for FY 2013-14
<b>Fund 100 - Road &amp; Bridge Fund</b>			
<b>Div. 6002 - Maintenance &amp; Div. 6003 - Infrastructure</b>			
Vehicles & Heavy Equipment	Revenues	90,000	\$75,000 in 6002-64214/64400; balance postponed.
Road Resurfacing	* Revenues	1,500,000	\$827,998 in 6003-46164; balance postponed.
Road, Sidewalk & Drainage Improvements	* Add'l Local Option Gas Tax	150,000	\$50,000 in 6003-46164; balance postponed.
<b>TOTAL ROAD &amp; BRIDGE FUND</b>	5.3%	<b>\$ 1,740,000</b>	
<b>Fund 320 - Municipal Construction Fund</b>			
<b>Div. 7001 - Parks &amp; Recreation</b>			
City Recreation Projects	GO Bonds	1,597,717	Expensed in 2012-13, 63998.
<b>Div. 6003 - Infrastructure</b>			
Landscaping	GO Bonds	109,456	\$87,400 in 2012-13 (675-63995); balance postponed
<b>TOTAL MUNICIPAL CONSTRUCTION FUND</b>	5.2%	<b>\$ 1,707,173</b>	
<b>Fund 471 - Utility Fund</b>			
<b>Div. 6021-Sewer Collection &amp; Div. 6022-Sewer Treatment</b>			
Lift Station Replacement (10 per year)	Revenues	850,000	\$600,000 in 6021-812-63122; balance postponed
Lift Station Rehabs	Revenues	250,000	\$500,000 in 6021-63122.
Gravity Sewer Lines - repair, re-line	Revenues	400,000	Project postponed
SCADA Upgrade (Lift Station telemetry)	Revenues	350,000	Postponed.
Heavy Equipment/Vehicles	Revenues	100,000	\$55,000 in 6021-64210/14, \$8,000 in 6022-64210; balance postponed.
Small Equipment - pumps, hoses, etc.	Revenues	50,000	Purchase postponed.
Forcemain Replacement	Revenues	1,700,000	\$500,000 in 6021-64350; balance postponed.
Wastewater Treatment Plant Odor Control	Sewer Connect	6,000,000	Postponed.
Treatment Units - rehab	Revenues	2,550,000	\$2,550,000 in 6022-834-63183.
Surge Tanks - rehab East and West	Revenues	1,700,000	\$850,000 in 6022-834-63183; balance postponed.
Buildings - rehab or replace	Revenues	200,000	\$200,000 in 6022-64400.
Install Cover on Effluent Tank	Revenues	250,000	Purchase postponed.
Sub Total for Wastewater		<b>\$ 14,400,000</b>	
<b>Div. 6031-Water Plant &amp; Div. 6032-Water Distribution</b>			
Water Filters - rehab 8	Revenues	2,000,000	Purchase postponed.
Booster Pump Stations - rehabs and rebuilds	Revenues	500,000	\$200,000 in 6031-64165; balance postponed.
Tank and Tanker for moving brine to plant	Water Connect	250,000	Purchase postponed.
Vehicle Replacement - water plant	Revenues	30,000	\$18,000 in 6031-64214; balance postponed.
Miscellaneous Equipment - replacements	Revenues	230,000	\$103,160 in 6031-64073 (generator); balance postponed.
Water Mains - Replacements	Revenues	1,150,000	\$500,000 in 6032-63233; balance postponed.
Heavy Equipment/Vehicles - water distrib.	Revenues	100,000	\$68,000 in 6032-64210/14; balance postponed.
Small Equipment - pumps, hoses, etc.	Revenues	50,000	Purchase postponed.
Alternative Water Supply	Bond Proceeds	6,200,000	Project postponed.
<b>Sub Total for Water</b>		<b>\$ 10,510,000</b>	
<b>TOTAL UTILITY FUND</b>	76.3%	<b>\$ 24,910,000</b>	
<b>TOTAL - ALL FUNDS</b>	100.0%	<b>\$ 32,631,483</b>	

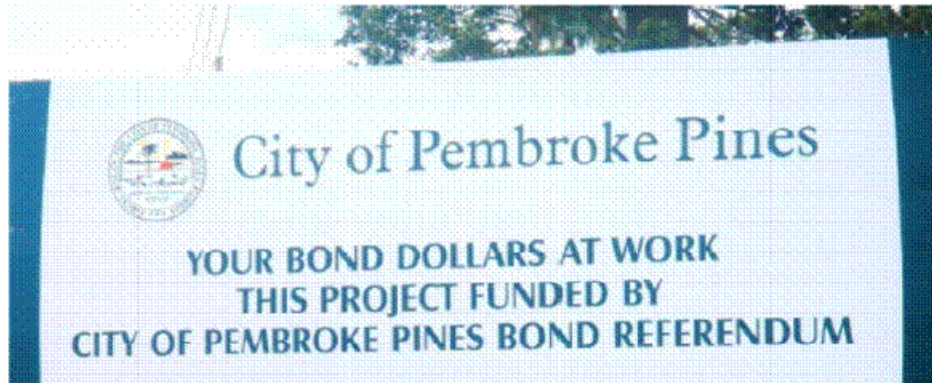
# As found on pages 298 through 301 in the FY13 Adopted Budget Book.

\* Note: These items will be expensed to an operating account instead of a capital account because the unit cost does not meet the capitalization threshold. Any type of equipment or construction costing \$10,000 or more should be included in the Five-year Capital Improvement Program (CIP). Anticipated purchases of more than one (1) unit for which the individual price is less than \$10,000, but for which the aggregate cost exceeds \$10,000 should also be included in the Five-Year CIP.

+ Note: The Alternative Water Supply will be used to convert wastewater to raw water that will be used to recharge the Biscayne Aquifer as required by the South Florida Water Management District (SFWMD). This project will include the construction of a new advanced Wastewater Treatment Plant for the western portion of the City, along with constructing advanced treatment equipment at the existing Wastewater Treatment Plant and the necessary pumping and piping systems to redirect wastewater flow from Hollywood to the City's existing treatment. This project is being funded through the issuance of bonds.



**List of Bond Projects**



Currently Commission has approved a total of 150 projects. Of these projects, 103 have been completed, 6 projects are in the construction phase, 5 projects are in the design/planning phase, 1 project has not yet begun, 13 projects have been re-allocated, and 22 projects have been eliminated. As of the last quarter, no projects have been completed. For detail on these phases, please refer to the corresponding section for each project category. The current budget is \$96,636,593, the difference between the current budget and the \$90,000,000 borrowed is due to interest earned, bond discounts, and miscellaneous receipts. Of the \$96,636,593, 84.92% or \$82,060,721 has been spent or allocated.

**CITY OF PEMBROKE PINES  
GENERAL OBLIGATION BONDS  
As of 6-30-13**

Description	Original Projects	Changes to Budget	Total Budget	Total Expenditures & Encumb. to Date	Available Budget			Total
					A (2005) Project 675	B (2007) Project 676	C (2009) Project 677	
1 Community Recreation Projects	\$ 620,000	\$ 1,631,249	\$ 2,251,249	\$ (2,251,434)	\$ -	\$ (185)	\$ -	\$ (185)
2 New community facilities	25,817,386	(15,393,687)	10,423,699	(9,469,284)	-	500,000	21,615	954,415
3 Park sports lighting renovations	397,000	(397,000)	-	-	-	-	-	-
4 Recreation facility improvements	9,265,000	(819,923)	8,445,077	(8,373,849)	53,659	17,567	-	71,229
5 Recreation/Playground Equipment	575,000	43,159	618,159	(608,574)	9,585	-	-	9,585
6 Landscaping	2,000,000	-	2,000,000	(1,046,448)	22,056	431,400	500,096	953,552
7 Purchase/development of open space	13,000,000	2,096,160	15,096,160	(15,096,160)	-	-	-	-
8 Transportation Projects	31,000,000	17,669,444	48,669,444	(48,679,524)	-	-	(10,081)	(10,080)
9 Other	22,246,850	(6,604,663)	15,642,187	(6,642,187)	1,485,114	-	7,514,886	9,000,000
10 Contingency Fund	11,078,764	(7,481,405)	3,597,359	-	273,246	-	3,324,113	3,597,359
<b>TOTAL PROJECTS COST</b>	<b>116,000,000</b>	<b>(9,256,667)</b>	<b>106,743,333</b>	<b>(92,167,461)</b>	<b>1,843,660</b>	<b>948,782</b>	<b>11,350,629</b>	<b>14,575,875</b>
Reimbursements for Transportation	(16,000,000)	5,214,304	(10,785,696)	10,785,696	-	-	-	-
discount on Series A \$47,000,000 bonds	-	358,853	358,853	(358,853)	-	-	-	-
discount on Series B \$43,000,000 bonds	-	320,103	320,103	(320,103)	-	-	-	-
<b>TOTAL GENERAL OBLIGATION DEBT</b>	<b>\$ 100,000,000</b>	<b>\$ (3,363,407)</b>	<b>\$ 96,636,593</b>	<b>\$ (82,060,721)</b>	<b>\$ 1,843,660</b>	<b>\$ 948,782</b>	<b>\$ 11,350,629</b>	<b>\$ 14,575,875</b>

Note:

\* The difference between the \$90,000,000 borrowed and the \$96,636,593 budgeted is due to interest earned, bond discounts and miscellaneous receipts.

**SUMMARY OF CHANGES WITHIN THIS QUARTERLY REPORT**

2 New community facilities	GB Project # 2.29-HS Football Stadium	Budget increased as a result of Commission approval of \$31,285 in change orders
8 Contingency Fund	Line 11:	Reallocation of \$31,285 from the Contingency Fund to Project # 2.29 to cover the cost of change orders approved.

**CITY OF PEMBROKE PINES  
GENERAL OBLIGATION BONDS**

Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
<b>1 Community Recreation Projects:</b>								
1.1 Flamingo Park Renovation of ball fields # 1 & 5	<input type="checkbox"/>	06/01/05	11/04/05	100%	Complete	\$ 95,935	\$ (95,935)	-
1.2 Maxwell Park Bermuda grass installation field # 2 & 3	<input type="checkbox"/>	06/01/11	12/31/11	100%	Complete	22,135	(22,135)	-
1.3 Pasadena Park Resod school athletic field	<input type="checkbox"/>	06/01/06	10/31/06	100%	Complete	23,250	(23,250)	-
1.4 Pasadena Park Field & sports lighting renovations	<input type="checkbox"/>	06/01/06	07/25/08	100%	Complete	176,180	(176,180)	-
1.5 Silver Lakes North Park Athletic field & common area improvements	<input type="checkbox"/>	03/01/07	07/08/08	100%	Complete	114,680	(114,680)	-
1.6 Silver Lakes South Park Bermuda grass installation on ball fields	<input type="checkbox"/>	11/01/06	12/15/06	100%	Complete	120,000	(120,000)	-
1.7 Towngate Field renovation with drainage	<input type="checkbox"/>	05/02/05	09/02/05	100%	Complete	50,000	(50,000)	-
1.8 West Pines Soccer Park Additional Practice Fields	<input checked="" type="checkbox"/>	07/01/12	10/15/13	75%	Construction	1,502,984	(1,503,169)	(185)
1.9 Chapel Trail Renovation of Football/ Soccer Fields	<input type="checkbox"/>	12/01/12	02/26/13	100%	Complete	146,085	(146,085)	-
<b>Subtotal</b>						<b>\$2,251,249</b>	<b>\$ (2,251,434)</b>	<b>\$ (185)</b>

**Highlights & Updates**  
**Community Recreation Projects**

**1.1 Flamingo Park - Renovation of ball fields # 1 & 5**

This project is 100% complete as of 11/4/05.

**1.2 Maxwell Park - Bermuda grass installation field # 2 & 3**

This project is 100% complete as of 12/31/11. On 5/23/12, Commission approved to transfer the remaining balance of \$2,865 from this project to Contingency for the allocation of future projects.

**1.3 Pasadena Park - Resod school athletic field**

This project is 100% complete as of 10/31/06.

**1.4 Pasadena Park - Field & sports lighting renovations**

This project is 100% complete as of 7/25/08. Funding for the lighting portion of this project has been received by FEMA. Close-out on this project by FEMA is pending.

**1.5 Silver Lakes North Park - Athletic field & common area improvements**

This project is 100% complete as of 07/08/08. On 5/23/12, Commission approved to transfer the remaining balance of \$35,320 from this project to Contingency for the allocation of future projects.

**1.6 Silver Lakes South Park - Bermuda grass installation on ball fields**

This project is 100% complete as of 12/15/06.

**1.7 Towngate - Field renovation with drainage**

This project is 100% complete as of 9/2/05.

**1.8 West Pines Soccer Park - Additional Practice Fields**

On 5/23/12, Commission approved to transfer \$1,451,632 from Contingency for the addition of practice fields at West Pines Soccer Park. This project is scheduled to be complete by October 2013. On 4/3/2013, Commission approved to move \$51,352 from contingency to this project for change orders. The budget was increased to \$1,502,984. This project is scheduled to be completed by October 2013.

**1.9 Chapel Trail Renovation of Football/Soccer Fields**

On 5/23/12, Commission approved to transfer \$146,085 from Contingency for the renovation of football and soccer fields at Chapel Trail. This project is 100% complete as of 2/26/2013.

CITY OF PEMBROKE PINES  
GENERAL OBLIGATION BONDS

Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
<b>2 New community facilities:</b>								
2.1 208 Ave (24 acre) Property 25,000 SF community rec, teen & sr facility	<input type="checkbox"/>	Closed	Closed	0%	Re-Allocated to 2.22	\$ -	\$ -	\$ -
2.2 Chapel Trail Park Construct 1,300 SF storage/clubhouse building	<input type="checkbox"/>	12/01/06	04/04/08	100%	Complete	194,949	(194,949)	-
2.3 Citywide Flanagan HS restroom/concession building	<input type="checkbox"/>	Closed	Closed	0%	Eliminated	-	-	-
2.4 Citywide Flanagan HS (softball/baseball) field lighting	<input type="checkbox"/>	11/03/06	01/19/07	100%	Complete	152,824	(152,824)	-
2.5 Citywide City Center Passive Park development	<input type="checkbox"/>	TBD	TBD	0%	Planning/Design	500,000	-	500,000
2.6 Citywide Construct 4,000 SF art gallery at City Center	<input type="checkbox"/>	Closed	Closed	0%	Eliminated	-	-	-
2.7 Citywide Lighting/Bermuda sod - Silver Trail MS PE field	<input type="checkbox"/>	11/01/06	01/16/09	100%	Complete	347,386	(347,386)	-
2.8 Pembroke Falls Aquatic Ctr Construct 11,000 SF special events/storage bldg.	<input type="checkbox"/>	Closed	Closed	0%	Eliminated	-	-	-
2.9 Pembroke Lakes Tennis Ctr New tennis building	<input type="checkbox"/>	01/01/07	03/01/08	100%	Complete	639,826	(639,826)	-
2.10 Pembroke Shores Construct 2 lighted ball fields (on adjacent school)	<input type="checkbox"/>	Closed	Closed	0%	Re-Allocated to 4.60	-	-	-
2.11 Rose Price Park New health trail	<input type="checkbox"/>	Closed	Closed	0%	Eliminated	-	-	-
2.12 Silver Lakes South Park Construction of clubhouse building	<input type="checkbox"/>	11/19/07	04/04/08	100%	Complete	178,622	(178,622)	-
2.13 Spring Valley 10,000 SF community recreation/teen facility	<input type="checkbox"/>	Closed	Closed	0%	Re-Allocated to 2.22	-	-	-
2.14 Howard C. Forman Human Services Campus Construction of 7,500 SF artist colony	<input type="checkbox"/>	01/02/07	03/31/11	100%	Complete	953,968	(953,968)	-
2.15 Spring Valley Construction of skate park	<input type="checkbox"/>	Closed	Closed	0%	Eliminated	-	-	-
2.16 City Center Civic center at City Center	<input type="checkbox"/>	Closed	Closed	0%	Eliminated	-	-	-
2.17 Citywide Construct a dog park on west side	<input type="checkbox"/>	Closed	Closed	0%	Eliminated	-	-	-
2.18 Citywide Lighting/Bermuda sod - Silver Palms Elem PE field	<input type="checkbox"/>	Closed	Closed	0%	Eliminated	-	-	-
2.19 Pembroke Falls Aquatic Ctr Construct 3,500 SF special populations building	<input type="checkbox"/>	Closed	Closed	0%	Eliminated	-	-	-
2.20 Walter C. Young Restrooms & storage bldg w/sidewalk from pkg lot	<input type="checkbox"/>	Closed	Closed	0%	Eliminated	-	-	-
2.21 Winn Dixie site Development of Winn Dixie site	<input type="checkbox"/>	Closed	Closed	0%	Re-Allocated to 7.5	-	-	-
2.22 184 Ave & Pines (5 Acre) Property 12,500 SF community rec, teen & sr facility	<input type="checkbox"/>	Closed	Closed	0%	Re-Allocated to 4.69, 8.17, 8.6A	33,702	(33,702)	-
2.23 Citywide Flanagan HS (Practice Field) Sports Lighting	<input type="checkbox"/>	01/01/10	06/01/10	100%	Complete	70,522	(70,522)	-
2.24 Citywide Flanagan HS Locker Room (Remodel Storage Bldg.)	<input type="checkbox"/>	07/01/09	08/01/11	100%	Complete	30,578	(30,578)	-
2.25 Citywide Flanagan HS Portable Concession Stand & Equip.	<input type="checkbox"/>	07/01/09	08/01/10	100%	Complete	18,337	(18,337)	-
2.26 Walter C. Young Portable Concession Stand & Equip.	<input type="checkbox"/>	07/01/09	12/09/09	100%	Complete	3,606	(3,606)	-
2.27 Pembroke Shores YMCA Expansion/Aquatic Center Renovation 17,000 SF addition to the Pemb Shores Gymnasium facility & parking	<input type="checkbox"/>	05/01/10	07/14/11	100%	Complete	4,219,296	(4,219,296)	-
2.28 9/11-Memorial & Vet Monument Project to House 9/11 Memorial Sculpture & Construction of Vet Monument	<input type="checkbox"/>	07/02/11	09/01/11	100%	Complete	149,673	(149,673)	-
2.29 Charter High School Design/Build Services for Charter High School Football Stadium	<input checked="" type="checkbox"/>	7/19/2012	8/31/2013	90%	Construction	2,497,610	(2,475,996)	21,615
2.30 Civic Center Design Criteria Professional for the Civic Center	<input type="checkbox"/>	10/17/12	12/31/13	-	Planning/Design	432,800	-	432,800
<b>Subtotal</b>						<b>\$ 10,423,699</b>	<b>\$ (9,469,284)</b>	<b>\$ 954,415</b>

**Highlights & Updates**  
**New community facilities**

- 2.1 208 Ave (24 acre) Property - 25,000 SF community rec, teen & sr facility**  
On 5/2/2007, Commission approved reallocating funds totaling \$5,000,000 for this project to the new project 2.22 12,500 sq. ft. community recreation, teen & senior facility on the 5 acre property at Pines Boulevard and 184th Avenue.
- 2.2 Chapel Trail Park - Construct 1,300 SF storage/clubhouse building**  
This project is 100% complete as of 4/4/08. On 5/23/12, Commission approved to transfer the remaining balance of \$8,977 from this project to Contingency for the allocation of future projects.
- 2.3 Citywide - Flanagan HS restroom/concession building**  
On 6/27/07, Commission approved to eliminate this project and its budget of \$200,000 from the GO Bond project list.
- 2.4 Citywide - Flanagan HS (softball/baseball) field lighting**  
This project is 100% complete as of 1/19/07.
- 2.5 Citywide - City Center Passive Park development**  
On 6/27/07, Commission reduced the budget for this project by \$860,148 in lieu of eliminating projects 2.2 Chapel Trail Park - Construct 1,300 SF storage/clubhouse building and 4.28 Pines Rec Center - Expansion of existing teen center. The cost to complete these two projects is \$860,148. Both of these projects were proposed to be eliminated to balance the GO Bond budget. On 5/23/12, Commission approved to transfer the remaining balance not anticipated to be used of \$1,643,486 from this project to Contingency for the allocation of future projects.
- 2.6 Citywide - Construct 4,000 SF art gallery at City Center**  
This project was eliminated and will be incorporated into the new Civic Center/City Hall project. On 5/23/12, Commission approved to transfer the remaining balance of \$855,386 from this project to Contingency for the allocation of future projects.
- 2.7 Citywide - Lighting/Bermuda sod - Silver Trail MS PE field**  
This project is 100% complete as of 1/16/09. On 5/23/12, Commission approved to transfer the remaining balance of \$2,614 from this project to Contingency for the allocation of future projects.
- 2.8 Pembroke Falls Aquatic Ctr - Construct 11,000 SF special events/storage bldg.**  
On 6/27/07, Commission approved to eliminate this project and its budget of \$2,500,000 from the GO Bond project list.
- 2.9 Pembroke Lakes Tennis Ctr - New tennis building**  
This project is 100% complete as of 3/01/08. On 5/23/12, Commission approved to transfer the remaining balance of \$2,878 from this project to Contingency for the allocation of future projects.

- 2.10 Pembroke Shores - Construct 2 lighted ball fields (on adjacent school)**  
Funds totaling \$190,000 for this project have been re-allocated to project 4.60 Miracle League Baseball Field per Commission direction on 11/1/2006.
- 2.11 Rose Price Park - New health trail**  
On 6/27/07, Commission approved to eliminate this project and its budget of \$12,000 from the GO Bond project list.
- 2.12 Silver Lakes South Park - Construction of clubhouse building**  
This project is 100% complete as of 4/4/08. On 5/23/12, Commission approved to transfer the remaining balance of \$25,318 from this project to Contingency for the allocation of future projects.
- 2.13 Spring Valley - 10,000 SF community recreation/teen facility**  
Funds totaling \$2,000,000 for this project have been re-allocated to the new project 2.22 community recreation, teen & senior facility at the 5 acre property at Pines Boulevard and 184th Avenue.
- 2.14 Howard C. Forman Campus - Construction of 7,500 SF artist colony**  
On 5/21/08, Commission approved to change the location of the proposed artists studio facility from Spring Valley Park to the Howard C. Forman Human Services Campus. \$34,600 had previously been spent on this project. The revised cost is between \$800,000 - \$1,000,000 which is less than the original \$1,500,000 allocated. Per commission direction, an available balance as of 9/30/10 of \$532,418 was re-allocated to 2.28 for the Project to House the 9-11 Memorial Sculpture and Veterans Monument. The artist colony is 100% complete as of 3/31/11. On 5/23/12, Commission approved to transfer the remaining balance of \$13,614 from this project to Contingency for the allocation of future projects.
- 2.15 Spring Valley - Construction of skate park**  
On 6/27/07, Commission approved to eliminate this project and its budget of \$100,000 from the GO Bond project list.
- 2.16 City Center - Civic center at City Center**  
On 6/27/07, Commission approved to eliminate this project and its budget of \$8,000,000 from the GO Bond project list.
- 2.17 Citywide - Construct a dog park on west side**  
On 6/27/07, Commission approved to eliminate this project and its budget of \$80,000 from the GO Bond project list.
- 2.18 Citywide - Lighting/Bermuda sod - Silver Palms Elem PE field**  
On 6/27/07, Commission approved to eliminate this project and its budget of \$250,000 from the GO Bond project list.
- 2.19 Pembroke Falls Aquatic Ctr - Construct 3,500 SF special populations bldg.**  
On 6/27/07, Commission approved to eliminate this project and its budget of \$750,000 from the GO Bond project list.

**2.20 Walter C. Young - Restrooms & storage bldg w/sidewalk from pkg lot**

On 6/27/07, Commission approved to eliminate this project and its budget of \$200,000 from the GO Bond project list.

**2.21 Winn Dixie site - Development of Winn Dixie site**

On 3/15/2006, Commission approved the concept of purchasing the Winn-Dixie property and allocating \$600,000 from contingency for the development of the property. On 2/4/09, Commission approved the re-allocation of the funds for this project in the amount of \$650,000 to project 7.5 Raintree - purchase of 112 Acres.

**2.22 184 Ave & Pines (5 Acre) Property - 12,500 SF community rec, teen & sr facility**

On 9/16/09, Commission approved entering into a lease agreement with the YMCA of Broward County. The agreement included language requiring the City to build a 17,000 Sq ft addition to the Pembroke Shores gymnasium facility, construct a 200 vehicle parking facility and provide cosmetic improvements to the Pembroke Falls Aquatic Center. As a result of this partnership, this project is no longer planned. On May 2, 2007, Commission approved the re-allocation of \$5,000,000 to Project 2.27 to fund the cost of the Pembroke Shores expansion. On 12/7/11, Commission approved the re-allocation of the available balance of \$1,966,298 to partially fund project 4.69, 8.6A and 8.17.

**2.23 Citywide - Flanagan HS (Practice Field) Sports Lighting**

On 2/4/09, Commission approved to transfer \$186,442 from project 4.61 to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects are project 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67. Project is 100% complete as of 6/1/10. On 5/23/12, Commission approved to add \$2,022 to this project to eliminate the budget overrun balance of (\$2,022).

**2.24 Citywide - Flanagan HS Locker Room (Remodel Storage Bldg.)**

On 2/4/09, Commission approved to transfer \$186,442 from project 4.61 to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects are project 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67. This project is 100% complete as of 8/1/11. On 5/23/12, Commission approved to transfer the remaining balance of \$30,422 from this project to Contingency for the allocation of future projects.

**2.25 Citywide - Flanagan HS Portable Concession Stand & Equip.**

On 2/4/09, Commission approved to transfer \$186,442 from project 4.61 to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects are project 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67. Project is 100% complete as of 8/1/10. On 5/23/12, Commission approved to add \$1,337 to this project to eliminate the budget overrun balance of (\$1,337).

**2.26 Walter C. Young - Portable Concession Stand & Equip.**

On 2/4/09, Commission approved to transfer \$186,442 from project 4.61 to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects are project 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67. Project is 100% complete as of 12/9/09. On 5/23/12, Commission approved to transfer the remaining balance of \$13,394 from this project to Contingency for the allocation of future projects.

**2.27 Pembroke Shores YMCA Expansion**

On 9/16/09, Commission approved entering into a lease agreement with the YMCA of Broward County. The agreement included language requiring the City to build a 17,000 Sq ft addition to the Pembroke Shores gymnasium facility, construct a 200 vehicle parking facility, and provide cosmetic improvements to the Pembroke Falls Aquatic Center. Cost of this project was estimated at \$5,000,000. The funding for this expansion was transferred from Project 2.22 which is no longer planned as a result of this new partnership. On 1/6/10, commission awarded the bid to construct the facility to Kaufmann Lynn. This project is 100% complete as of 7/14/11. On 5/23/12, Commission approved to transfer the remaining balance of \$780,704 from this project to Contingency for the allocation of future projects.

**2.28 Project to House September 11 Memorial Sculpture & Construction of a Veterans Monument**

On 12/15/2010, Commission approved and awarded MBR Construction to construct the housing for the 9-11 Memorial Sculpture and the Construction of a Veterans Monument. Per Commission direction on 9/21/2010, \$532,418 was transferred from the remaining G.O. Bond funds from project 2.14 Artist Colony as of 9/30/10 and the difference of \$149,582 was transferred from G.O. Bond contingency. On 2/2/11, Commission reversed the awarding of this contract. During the same meeting, City Commission approved moving the 9-11 Memorial to the City Center site. Commission directed Administration to obtain formal quotes for the projects and bring back to Commission for consideration. Based on 35.189(C)(5) of the City's Procurement Code, the Procurement division researched existing bids with other agencies and found two contracts under a Clay County contract, one was called ICON Shelter Systems, Inc from Bliss Products and Services and the other was a product called Poligon from REP Services from a Palm Beach County contract. On May 4, 2011, Bliss Products and Services was awarded to construct the 9/11 shelter for \$122,165. Additional costs related to the 9-11 project includes \$25,000 for moving the sculptures, \$8,000 to reinforce the slab to hold the sculptures, and \$12,000 for miscellaneous amenities for a total estimated cost of \$167,165. The total amount in encumbrances and expenditures for the Veterans Monument was \$46,539.58. The Project to House the 9-11 Memorial Sculpture and Construction of a Veterans Monument is 100% as of 9/1/11. On 11/21/11, a check in the amount of \$45,000 was reimbursed to the City from the 9-11 Memorial Foundation. On 5/23/12, Commission approved to transfer the remaining balance of \$532,327 from this project to Contingency for the allocation of future projects.

**2.29 Charter High School Football Stadium**

On 08/15/2012, Commission approved and awarded Recreation Design and Construction Inc. to design and build a charter high school football stadium. The agreement included language to build a stadium with a 1,620 Sq ft restroom/concession building, bleachers with a seating capacity of 2,262, and four sports lighting poles. The total cost of this project is \$2,466,325. On 6/5/2013, Commission approved \$31,285 in change orders increasing the total cost of the project to \$2,398,210. This project is expected to be completed by August 2013.



**2.30 Civic Center**

On October 17, 2012, the City Commission approved the execution of a contract with Manny Synalovski Associates, Inc in the amount of \$408,000, for the creation of a Design Criteria Package for a Civic/Commerce Center. Commission also approved the recommendation to select an independent contractor as a consultant. The city manager has engaged with Realmark Research as a subcontractor for a \$24,800. The total cost of this project is \$432,800. This project is estimated to be completed by December 2013.

**CITY OF PEMBROKE PINES  
GENERAL OBLIGATION BONDS**

<u>Location / Description</u>	<u>Pics</u>	<u>Project Timetable</u>		<u>% Complete</u>	<u>Current Project Phase</u>	<u>Total Budget</u>	<u>Total Expenditures &amp; Encumb. to Date</u>	<u>Available Budget Total</u>
		<u>Start</u>	<u>Finish</u>					
<b>3 Park sports lighting renovations:</b>								
3.1* Flamingo Park Relighting of ball fields # 6 & 7	<input type="checkbox"/>	10/03/05	03/31/06	100%	Complete	\$ -	\$ -	\$ -
3.2* Pembroke Lakes Tennis Center Relighting of courts	<input type="checkbox"/>	01/02/06	04/14/06	100%	Complete	-	-	-
3.3 Rose Price Park Move light pole/add light pole (for 100 yd field)	<input type="checkbox"/>	Closed	Closed	0%	Re-Allocated to 8.6A	-	-	-
3.4* Silver Lakes North Park Renovation of sports lighting	<input type="checkbox"/>	10/03/05	04/14/06	100%	Complete	-	-	-
<b>Subtotal</b>						<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>

Note:

3\* Expenses for projects 3.1, 3.2, and 3.4 were recorded in account # 1-525-3050-1609-46150-G.  
Funding has been received by FEMA for sports lighting damage caused by Hurricane Wilma. Final project worksheet close-outs are still pending.

**Highlights & Updates**  
**Park sports lighting renovations**

**3.1 Flamingo Park - Relighting of ball fields # 6 & 7**

This project 100% complete as of 3/31/06. Funding has been received by FEMA. Close-out on this project by FEMA is pending. On 2/4/09, Commission approved the re-allocation of the funds for this project in the amount of \$100,000 to project 7.5 Raintree - purchase of 112 Acres.

**3.2 Pembroke Lakes Tennis Center - Relighting of courts**

This project is 100% complete as of 4/14/06. Funding has been received by FEMA. Close-out on this project by FEMA is pending. On 2/4/09, Commission approved the re-allocation of the funds for this project in the amount of \$202,000 to project 7.5 Raintree - purchase of 112 Acres.

**3.3 Rose Price Park - Move light pole/add light pole (for 100 yd field)**

This project is no longer scheduled. Project 4.60, Miracle League Baseball Field, replaced the need for project 3.3. On 12/7/2011, Commission approved to re-allocate \$15,000 of the remaining available balance from this project to fund project 8.6A.

**3.4 Silver Lakes North Park - Renovation of sports lighting**

This project is 100% complete as of 4/14/06. Funding has been received by FEMA. Close-out on this project by FEMA is pending. On 2/4/09, Commission approved the re-allocation of the funds for this project in the amount of \$80,000 to project 7.5 Raintree - purchase of 112 Acres.

CITY OF PEMBROKE PINES  
GENERAL OBLIGATION BONDS

Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
<b>4 Recreation facility improvements:</b>								
4.1 Academic Village Rubberize track surface	☐	01/01/07	09/30/09	100%	Complete	\$ 16,300	\$ (16,300)	\$ -
4.2 Academic Village Resurface tennis courts	☐	01/02/07	02/23/07	100%	Complete	11,840	(11,840)	-
4.3 Academic Village Add light fixtures - tennis	☐	04/02/07	06/01/10	100%	Complete	16,350	(16,350)	-
4.4 Academic Village Resurface & restripe basketball courts	☐	01/01/07	02/01/10	100%	Complete	11,222	(11,222)	-
4.5 Citywide Bleacher shade structures	☐	11/01/06	07/25/08	100%	Complete	203,081	(203,081)	-
4.6 Citywide Lighting of Pembroke Road Storage Facility	☐	Closed	Closed	0%	Eliminated	-	-	-
4.7 Citywide Golf course renovation Phase I	☐	04/01/07	12/15/07	100%	Complete	3,505,977	(3,505,977)	-
4.8 Citywide Golf course renovation Phase II	☐	04/01/07	12/15/07	100%	Complete	3,218,115	(3,218,115)	-
4.9 Citywide Resurface Flanagan HS (rubberized) track	☐	05/02/05	04/28/06	100%	Complete	40,000	(40,000)	-
4.10 Citywide Lighting of Chapel Trail Storage Facility	☐	Closed	Closed	0%	Re-Allocated	-	-	-
4.11 Citywide Clay bins at various parks	☐	07/01/05	12/16/05	100%	Complete	66,148	(66,148)	-
4.12 Flamingo Park Installation of 2nd playground	☐	09/02/06	03/16/07	100%	Complete	27,000	(27,000)	-
4.13 Flamingo Park Installation of additional netting for field # 1	☐	Closed	Closed	0%	Eliminated	-	-	-
4.14 Fletcher Restroom renovation	☐	07/01/05	12/28/06	100%	Complete	10,830	(10,830)	-
4.15* Fletcher Increase pkg lot lighting for softball complex	☐	11/01/06	03/31/11	100%	Complete	-	-	-
4.16 Linear Park (Taft-Johnson) Asphalt overlay & landscape-jogging path/ball ct	☐	07/01/05	06/23/05	100%	Complete	23,697	(23,697)	-
4.17 Maxwell Park Increase pkg lot lighting	☐	11/01/06	03/31/11	100%	Complete	7,083	(7,083)	-
4.18 Maxwell Park Renovation of batting cages	☐	02/04/13	09/30/13	20%	Planning/Design	17,000	-	17,000
4.19 Maxwell Park Optimist building restroom renovation	☐	07/01/05	01/12/06	100%	Complete	11,120	(11,121)	-
4.20 Maxwell Park Convert irrigation system to electric	☐	08/01/06	02/01/07	100%	Complete	23,598	(23,598)	-
4.21 Maxwell Park Replace tennis perimeter fencing	☐	Closed	Closed	0%	Eliminated	-	-	-
4.22 Maxwell Park Tennis building restroom renovation	☐	07/01/05	12/09/05	100%	Complete	9,110	(9,111)	-
4.23 Pasadena Park Renovate restrooms	☐	07/01/05	12/16/05	100%	Complete	8,916	(8,916)	-
4.24 Pasadena Park Irrigate/landscape north parking lot	☐	12/01/06	05/01/10	100%	Complete	4,422	(4,422)	-
4.25 Pembroke Lakes Tennis Ctr Renovation of walkways & landscaping	☐	01/15/07	12/30/07	100%	Complete	29,584	(29,584)	-
4.26 Pembroke Lakes Tennis Ctr Replacement of perimeter fencing	☐	03/02/07	08/10/06	100%	Complete	60,995	(60,995)	-
4.27 Pembroke Shores Renovate batting cages	☐	12/02/06	01/11/08	100%	Complete	3,911	(3,911)	-
4.28 Pines Recreation Center Expansion of existing teen center	☐	Closed	Closed	0%	Re-Allocated to 8.6A	-	-	-
4.29 Pines Recreation Center Renovation of field # 3	☐	03/11/13	10/15/13	60%	Construction	70,000	(33,338)	36,662
4.30 Pines Recreation Center Optimist building restroom renovation	☐	07/01/05	05/12/06	100%	Complete	4,806	(4,806)	-
4.31 Pines Recreation Center Rec Center restroom renovation	☐	07/01/05	11/04/05	100%	Complete	1,989	(1,989)	-
4.32 Pines Recreation Center Resurface paddle ball & basketball courts	☐	10/02/06	12/14/06	100%	Complete	6,549	(6,549)	-
4.33 Pines Recreation Center South concession restroom renovation	☐	07/01/05	01/20/06	100%	Complete	16,942	(16,942)	-
4.34 Pines Recreation Center Replacement of accordion doors in Rec room	☐	07/01/05	10/06/05	100%	Complete	12,865	(12,865)	-
4.35 Rose Price Park 1" overlay on walkway	☐	11/01/06	04/06/07	100%	Complete	47,866	(47,866)	-

Note:  
4.15\* Expenses for this project were expensed to a CDGB Grant, per Parks & Recreation. Therefore, available funds in this project can be reallocated.

CITY OF PEMBROKE PINES  
GENERAL OBLIGATION BONDS

Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
<b>4 Recreation facility improvements:</b>								
4.36* Rose Price Park New slab dugouts/fencing	☐	11/02/06	03/23/07	100%	Complete	-	-	-
4.37 Rose Price Park Replace accordion doors	☐	07/01/05	10/10/05	100%	Complete	7,707	(7,707)	-
4.38* Rose Price Park Upgrade walkway (18 poles) lighting	☐	11/01/06	03/31/11	100%	Complete	-	-	-
4.39 Silver Lakes North Park Asphalt overlay walkway	☐	02/07/07	07/20/07	100%	Complete	17,538	(17,538)	-
4.40 Silver Lakes North Park West perimeter (6' vinyl) fencing	☐	01/02/07	03/23/07	100%	Complete	10,080	(10,080)	-
4.41 Silver Lakes North Park Restroom renovation	☐	07/01/05	11/23/05	100%	Complete	11,429	(11,429)	-
4.42* Silver Lakes South Park Replace backstop netting & fencing	☐	03/12/06	04/12/06	100%	Complete	-	-	-
4.43 Silver Lakes South Park Restroom renovation	☐	07/01/05	12/16/05	100%	Complete	14,272	(14,272)	-
4.44 Silver Lakes South Park Add parking in front of tennis building	☐	11/01/06	03/23/07	100%	Complete	13,150	(13,150)	-
4.45 Walden Lakes Security lighting for pool	☐	05/12/10	05/17/10	100%	Complete	992	(992)	-
4.46 Walden Lakes Parking lot lighting	☐	11/01/06	04/06/07	100%	Complete	8,504	(8,504)	-
4.47 Walter C. Young Separate pump station/panel for irrigation system	☐	11/03/06	2/31/08	100%	Complete	15,098	(15,098)	-
4.48 Walter C. Young Resurface tennis courts	☐	10/01/06	12/14/06	100%	Complete	10,853	(10,853)	-
4.49 Citywide Sealcoat & restripe various parking lots	☐	Closed	Closed	0%	Eliminated	8,788	(8,788)	-
4.50 Citywide Resurfacing of basketball/racquetball courts	☐	Closed	Closed	0%	Eliminated	3,924	(3,923)	-
4.51 Citywide Various fence projects	☐	01/01/07	02/28/11	100%	Complete	149,995	(149,995)	-
4.52 Citywide Concrete monument signage (\$6,000 x 6)	☐	Closed	Closed	0%	Eliminated	-	-	-
4.53 Citywide Sod installation at various sites	☐	01/01/07	06/30/11	100%	Complete	27,508	(27,508)	-
4.54* Citywide Miscellaneous projects & capital expenditures	☐	Closed	Closed	0%	Re-Allocated to 8.6A	-	-	-
4.55 Pasadena Park Completion of parking lot expansion	☐	Closed	Closed	0%	Re-Allocated to 8.6A	7,460	(7,460)	-
4.56 Pembroke Lakes Tennis Ctr Resurfacing tennis courts	☐	04/01/07	01/11/08	100%	Complete	32,800	(32,800)	-
4.57 Pines Recreation Center Swale parking - basketball courts 35 spaces	☐	Closed	Closed	0%	Eliminated	-	-	-
4.58 Rainbow Irrigation improvements/landscaping/beautification	☐	Closed	Closed	0%	Eliminated	-	-	-
4.59 Tanglewood Renovation of fields & irrigation system	☐	01/01/08	09/01/10	100%	Complete	-	-	-
4.60 Rose Price Park-Miracle League Miracle League Baseball Field	☐	11/04/06	03/23/07	100%	Complete	372,479	(372,480)	-
4.61 Pasadena Park Press Box /Storage Building & parking lot lighting	☐	Closed	Closed	0%	Re-Allocated to Various	13,558	(13,558)	-
4.62 Ben Fiorendino Park Gazebo	☐	Closed	Closed	0%	Eliminated	-	-	-
4.63 Pasadena Park Sealcoat & restripe North & South Parking Lots	☐	01/01/08	02/01/08	100%	Complete	7,480	(7,480)	-
4.64 Ben Fiorendino Park Parking lot renovation	☐	01/01/08	02/01/08	100%	Complete	10,540	(10,540)	-
4.65 Ben Fiorendino Park Fitness Trail	☐	05/01/08	07/18/08	100%	Complete	16,166	(16,166)	-
4.66 Pasadena Park Ball field Fencing	☐	03/01/09	03/31/09	100%	Complete	16,683	(16,683)	-
4.67 Pasadena Park Concession Building Remodeling	☐	02/05/09	02/16/09	100%	Complete	1,269	(1,269)	-
4.68 Citywide Renovate/retrofit various Concession Buildings	☐	04/01/10	01/05/13	100%	Complete	145,000	(127,433)	17,567
4.69 Rainbow Lakes Park Construct Children's Playground with shade screen	☐	02/01/12	06/30/12	100%	Complete	34,490	(34,490)	-
<b>Subtotal</b>						<b>\$ 8,445,077</b>	<b>\$ (8,373,849)</b>	<b>\$ 71,229</b>

Note:

- 4.36\* The expenses for this project were recorded in project 4.60.
- 4.38\* In-House materials and labor is being used to complete this project. Cost is minimal and therefore not being charged as a capital improvement and GO Bond funds cannot be utilized.
- 4.42\* This project was expensed to FEMA for damages caused by Hurricane Wilma.
- 4.54\* The original budget for this project was \$500,000. \$482,136 have been used for miscellaneous projects, overruns & expenditures. The balance of \$17,864 was re-allocated to 8.6A.

**Highlights & Updates**  
**Recreation facility improvements**

- 4.1 Academic Village - Rubberize track surface**  
 On 6/27/07, Commission approved to reduce the budget for this project by \$100,000. The project was originally budgeted at \$120,000 leaving a balance of \$20,000 to complete this project. This project has been completed as of 9/30/09. On 5/23/12, Commission approved to transfer the remaining balance of \$3,700 from this project to Contingency for the allocation of future projects.
- 4.2 Academic Village - Resurface tennis courts**  
 This project is 100% complete as of 2/23/07.
- 4.3 Academic Village - Add light fixtures - tennis**  
 This project is 100% complete as of 6/1/10. On 5/23/12, Commission approved to transfer the remaining balance of \$18,650 from this project to Contingency for the allocation of future projects.
- 4.4 Academic Village - Resurface & restripe basketball courts**  
 This project is 100% complete as of 2/1/10. On 5/23/12, Commission approved to transfer the remaining balance of \$8,778 from this project to Contingency for the allocation of future projects.
- 4.5 Citywide - Bleacher shade structures**  
 This project is 100% complete as of 7/25/08. Sites include Chapel Trail Park, Fletcher Park, Maxwell Park, Pasadena Park, Pines Recreation Center & the SW Pines Nature & Recreation Soccer Park. On 5/23/12, Commission approved to add \$200 to this project to eliminate the budget overrun balance of (\$200).
- 4.6 Citywide - Lighting of Pembroke Road Storage Facility**  
 On 6/27/07, Commission approved to eliminate this project and its budget of \$200,000 from the GO Bond project list.
- 4.7 Citywide - Golf course renovation Phase I**  
 This project is 100% complete as of 12/15/07. (Note: On 12/20/06 Commission approved the re-allocation of \$987,724.59 from the GO Bond Contingency to fund both Phase I and II of the Golf course renovation.) On 5/23/12, Commission approved to transfer the remaining balance of \$13,180 from this project to Contingency for the allocation of future projects.
- 4.8 Citywide - Golf course renovation Phase II**  
 This project is 100% complete as of 12/15/07. (Note: On 12/20/06 Commission approved the re-allocation of \$987,724.59 from the GO Bond Contingency to fund both Phase I and II of the Golf course renovation.) On 10/21/2009, Commission approved the re-allocation of \$145,000 to project 4.68. On 5/23/12, Commission approved to transfer the remaining balance of \$105,453 from this project to Contingency for the allocation of future projects.
- 4.9 Citywide - Resurface Flanagan HS (rubberized) track**  
 This project is 100% complete as of 4/28/06.
- 4.10 Citywide - Lighting of Chapel Trail Storage Facility**  
 On 6/27/07, Commission approved to re-allocate funds totaling \$25,000 to other projects to balance the GO Bond budget.
- 4.11 Citywide - Clay bins at various parks**  
 This project was 100% complete as of 12/16/05.
- 4.12 Flamingo Park - Installation of 2nd playground**  
 This project is 100% complete as of 3/16/07.

**4.13 Flamingo Park - Installation of additional netting for field # 1**

On 6/27/07, Commission approved to eliminate this project and its budget of \$10,000 from the GO Bond project list.

**4.14 Fletcher - Restroom renovation**

This project is 100% complete as of 12/28/06.

**4.15 Fletcher - Increase parking lot lighting for softball complex**

Expenses for this project were expensed to a CDGB Grant, per Parks & Recreation. Therefore, available funds in this project can be reallocated. This project is 100% complete as of 3/31/11. On 5/23/2012, Commission approved to transfer the remaining balance of \$50,000 from this project to Contingency for the allocation of future projects.

**4.16 Linear Park - Asphalt overlay & landscape - jogging path/basketball court**

On 11/1/06, Commission approved re-allocating a portion of this budget, \$22,740 to project 4.60. This project is 100% complete as of 6/23/05. On 5/23/12, Commission approved to transfer the remaining balance of \$13,563 from this project to Contingency for the allocation of future projects.

**4.17 Maxwell Park - Increase parking lot lighting**

This project is 100% complete as of 3/31/11. On 5/23/12, Commission approved to transfer the remaining balance of \$12,917 from this project to Contingency for the allocation of future projects.

**4.18 Maxwell Park - Renovation of batting cages**

Project is scheduled to be completed by September 2013.

**4.19 Maxwell Park - Optimist building restroom renovation**

This project is 100% complete as of 1/12/06.

**4.20 Maxwell Park - Convert irrigation system to electric**

This project is 100% complete as of 2/1/07.

**4.21 Maxwell Park - Replace tennis perimeter fencing**

On 6/27/07, Commission approved to eliminate this project and its budget of \$75,000 from the GO Bond project list.

**4.22 Maxwell Park - Tennis building restroom renovation**

This project is 100% complete as of 12/9/05.

**4.23 Pasadena Park - Renovate restrooms**

This project is 100% complete as of 12/16/05.

**4.24 Pasadena Park - Irrigate/landscape north parking lot**

This project is 100% complete as of 5/1/10. On 5/23/12, Commission approved to transfer the remaining balance of \$10,579 from this project to Contingency for the allocation of future projects.

**4.25 Pembroke Lakes Tennis Center - Renovation of walkways & landscaping**

This project is 100% complete as of 12/30/07. On 5/23/12, Commission approved to transfer the remaining balance of \$416 from this project to Contingency for the allocation of future projects.

**4.26 Pembroke Lakes Tennis Ctr - Replacement of perimeter fencing**

This project is 100% complete as of 8/10/06. On 5/23/12, Commission approved to transfer the remaining balance of \$5 from this project to Contingency for the allocation of future projects.

**4.27 Pembroke Shores - Renovate batting cages**

This project is 100% complete as of 1/11/08. On 5/23/12, Commission approved to transfer the remaining balance of \$31,989 from this project to Contingency for the allocation of future projects.

**4.28 Pines Recreation Center - Expansion of existing teen center**

On 12/7/2011, Commission approved to re-allocate \$500,000 of the remaining available balance from this project to fund project 8.6A.

**4.29 Pines Recreation Center - Renovation of field # 3**

The scope of this project is under review.

**4.30 Pines Recreation Center - Optimist building restroom renovation**

This project is 100% complete as of 5/12/06.

**4.31 Pines Recreation Center - Rec Center restroom renovation**

This project is 100% complete as of 11/4/05.

**4.32 Pines Recreation Center - Resurface paddle ball & basketball courts**

This project is 100% complete as of 12/14/06.

**4.33 Pines Recreation Center - South concession restroom renovation**

The restroom renovation for the South concession at the Pines Recreation Center is 100% complete as of 1/20/06.

**4.34 Pines Recreation Center - Replacement of accordion doors in Rec room**

This project is 100% complete as of 10/6/05.

**4.35 Rose Price Park - 1" overlay on walkway**

This project is 100% complete as of 4/6/07.

**4.36 Rose Price Park - New slab dugouts/fencing**

This project is 100% complete as of 3/23/07. (Note: The expenses for this project were recorded in project 4.60.)

**4.37 Rose Price Park - Replace accordion doors**

This project is 100% complete as of 10/10/05.

**4.38 Rose Price Park - Upgrade walkway (18 poles) lighting**

This project is 100% complete as of 3/31/11. In-House materials and labor were used to complete this project. Cost was minimal and therefore GO Bond funds were not utilized. On 5/23/2012, Commission approved to transfer the remaining balance of \$25,000 from this project to Contingency for the allocation of future projects.

**4.39 Silver Lakes North Park - Asphalt overlay walkway**

This project is 100% complete as of 7/20/07. On 5/23/2012, Commission approved to transfer the remaining balance of \$2,463 from this project to Contingency for the allocation of future projects.

**4.40 Silver Lakes North Park - West perimeter (6' vinyl) fencing**

This project is 100% complete as of 3/23/07.

**4.41 Silver Lakes North Park - Restroom renovation**

This project is 100% complete as of 11/23/05.



**4.42 Silver Lakes South Park - Replace backstop netting & fencing**

This project is 100% complete as of 4/12/06. Funding has been received by FEMA. Close-out on this project by FEMA is pending.

**4.43 Silver Lakes South Park - Restroom renovation**

This project 100% complete as of 12/16/05.

**4.44 Silver Lakes South Park - Add parking in front of tennis building**

This project is 100% complete as of 3/23/07.

**4.45 Walden Lakes - Security lighting for pool**

This project is 100% complete as of 05/17/10. On 5/23/2012, Commission approved to transfer the remaining balance of \$4,008 from this project to Contingency for the allocation of future projects.

**4.46 Walden Lakes - Parking lot lighting**

This project is 100% complete as of 4/06/07.

**4.47 Walter C. Young - Separate pump station/panel for irrigation system**

This project is 100% complete as of 2/31/08. On 5/23/12, Commission approved to transfer the remaining balance of \$6,902 from this project to Contingency for the allocation future projects.

**4.48 Walter C. Young - Resurface tennis courts**

This project is 100% complete as of 12/14/06.

**4.49 Citywide - Sealcoat & restripe various parking lots**

On 6/27/07, Commission approved to eliminate this project and its budget of \$127,212 from the GO Bond project list. The remaining budget of \$8,788 was left for expenses that had already been paid against the project.

**4.50 Citywide - Resurfacing of basketball/racquetball courts**

On 6/27/07, Commission approved to eliminate this project and its budget of \$100,000 from the GO Bond project list. The remaining budget of \$3,923 was left for expenses that had already been paid against the project.

**4.51 Citywide - Various fence projects**

These projects are 100% complete as of 2/28/11. Completed projects include Silver Lakes South east perimeter fencing, Pasadena Park backstops, Pembroke Shores miscellaneous Fence Repairs and Flamingo Park playground area, clay/sand area and Batting cage #1. On 5/23/12, Commission approved to transfer the remaining balance of \$6 from this project to Contingency for the allocation of future projects.

**4.52 Citywide - Concrete monument signage (\$6,000 x 6)**

On 6/27/07, Commission approved to eliminate this project and its budget of \$36,000 from the GO Bond project list.

**4.53 Citywide - Sod installation at various sites**

This project is 100% complete as of 6/30/2011. Locations include Pembroke Shores Baseball field #5, Walter C. Young Baseball field, and two south Football fields at Pines Recreation Center. On 5/23/12, Commission approved to transfer the remaining balance of \$2,492 from this project to Contingency for the allocation of future projects.

**4.54 Citywide - Miscellaneous projects & capital expenditures**

Funds for this project are used for miscellaneous projects, overruns and expenditures. On 12/7/11, Commission approved to re-allocate \$17,864 of the remaining available balance from this project to fund project 8.6A.

**4.55 Pasadena Park - Completion of parking lot expansion**

On 3/07/07, Commission approved the re-allocation of this project's funds, totaling \$200,000, to project 4.61. However, on 8/06/08 Commission approved to enter into an interlocal agreement with the School Board of Broward County for a projected cost of \$1,050,000, to be evenly split between the two parties. The project is on hold pending School Board approval of the interlocal agreement. The \$525,000 needed for this project was taken from contingency. On 12/7/11, Commission approved to re-allocate \$517,540 of the available balance from this project to fund project 8.6A.

**4.56 Pembroke Lakes Tennis Center - Resurfacing tennis courts**

This project is 100% complete as of 1/11/08. On 2/18/09, Commission approved to transfer the remaining \$57,200 from this project to project 5.1, Playground Shade Structures.

**4.57 Pines Recreation Center - Swale parking - basketball courts 35 spaces**

On 6/27/07, Commission approved to eliminate this project and its budget of \$25,000 from the GO Bond project list.

**4.58 Rainbow - Irrigation improvements/landscaping/beautification**

On 6/27/07, Commission approved to eliminate this project and its budget of \$25,000 from the GO Bond project list.

**4.59 Tanglewood - Renovation of fields & irrigation system**

This project is complete as of 9/1/10. On 5/23/12, Commission approved to transfer the remaining balance of \$84,000 from this project to Contingency for the allocation of future projects.

**4.60 Rose Price Park - Miracle League Baseball Field**

This project is 100% complete as of 3/23/07. On 5/23/12, Commission approved to transfer the remaining balance of \$91,261 from this project to Contingency for the allocation of future projects.

**4.61 Pasadena Park - Press Box /Storage Building & parking lot lighting**

On 2/4/09, Commission approved to re-allocate funds totaling \$186,442 from this project to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects include project 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67. The remaining budget of \$13,558 was left for expenses that had already been paid against the project.

**4.62 Ben Fiorendino Park - Gazebo**

This project was eliminated from the GO Bond project list on 7/18/07.

**4.63 Pasadena Park - Sealcoat & restripe North & South Parking Lots**

This project is 100% complete as of 2/01/08.

**4.64 Ben Fiorendino Park - Parking lot renovation**

This project is 100% complete as of 2/01/08.

**4.65 Ben Fiorendino Park - Fitness Trail**

This project is 100% complete as of 7/18/08. On 5/23/12, Commission approved to transfer the remaining balance of \$1,834 from this project to Contingency for the allocation of future projects.

**4.66 Pasadena Park - Ball field Fencing**

This project is 100% complete as of 3/31/09. On 5/23/12, Commission approved to transfer the remaining balance of \$3,759 from this project to Contingency for the allocation of future projects.

**4.67 Pasadena Park - Concession Building Remodeling**

This project is 100% complete as of 2/16/09. On 5/23/12, Commission approved to transfer the remaining balance of \$3,731 from this project to Contingency for the allocation of future projects.

**4.68 Citywide-Renovate/retrofit various Concession Buildings**

On 10/21/09, Commission approved to transfer \$145,000 from the remaining funds of Project# 4.8 (Golf Course Renovation) to renovate/retrofit various concession buildings throughout the city. This project is 100% complete as of 1/05/13.

**4.69 Rainbow Lakes Park - Construct Children's Playground with shade screen**

On 12/7/2011, the City Commission approved to construct a playground with a shade screen at Rainbow Park. This project is 100% complete as of 6/30/12.

CITY OF PEMBROKE PINES  
GENERAL OBLIGATION BONDS

Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
<b>5 Recreation/Playground Equip:</b>								
5.1 Citywide Playground shade structures (\$15,000 x 15)	<input type="checkbox"/>	11/15/06	01/30/13	100%	Complete	\$ 282,200	\$ (272,615)	\$ 9,585
5.2 Citywide Playground equipment replacement (8)	<input type="checkbox"/>	08/01/06	06/22/07	100%	Complete	288,997	(288,997)	-
5.3 Citywide Generator Pemb Shores Gym (emergency generator)	<input type="checkbox"/>	N/A	N/A	0%	Re-Allocated to 8.6A	-	-	-
5.4 Citywide Fitness equipment	<input type="checkbox"/>	08/01/05	05/26/06	100%	Complete	46,962	(46,962)	-
<b>Subtotal</b>						<b>\$ 618,159</b>	<b>\$ (608,574)</b>	<b>\$ 9,585</b>

**Highlights & Updates**  
**Recreation/Playground Equip**

**5.1 Citywide - Playground shade structures (\$15,000 x 15)**

Various shade structures have been installed for playgrounds at different sites throughout the City. Sites include Alhambra, Ashley Hale Park, Chapel Trail Park, Maxwell Park, Pasadena Park, Rose Price Park, and small passive parks located at 108 & 111 Avenue in Pembroke Lakes. This project is 100% complete as of 1/30/13.

**5.2 Citywide - Playground equipment replacement (8)**

This project is 100% complete as of 6/22/07. The replacement playground equipment for West Pines Pre-School, Chapel Trail Park, Village Community Center, Fletcher Park, Pines Recreation Center, Fahey Park, Pasadena Park, Ashley Hale Park, Silver Lakes Park and the Kiddie Parks at NW 111th Avenue and NW 108th Avenue were included in this project. On 5/23/12, Commission approved to transfer the remaining balance of \$4,229 from this project to Contingency for the allocation of future projects.

**5.3 Citywide - Generator Pembroke Shores Gym (emergency generator)**

On 12/7/2011, Commission approved to re-allocate \$20,000 of the remaining available balance from this project to fund project 8.6A.

**5.4 Citywide - Fitness equipment**

This project is 100% complete as of 5/26/06.

**CITY OF PEMBROKE PINES  
GENERAL OBLIGATION BONDS**

Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
<b>6 Landscaping:</b>								
6.1 Citywide Citywide planting of trees	<input type="checkbox"/>	01/01/06	09/15/13	99%	Construction	\$ 400,000	\$ (377,944)	\$ 22,056
6.2 Streetscape Citywide lighting, benches & streetscape Phase I	<input type="checkbox"/>	05/01/11	07/30/12	100%	Complete	147,600	(147,600)	-
6.3 Streetscape Citywide lighting, benches & streetscape Phase II	<input type="checkbox"/>	TBD	TBD	0%	Planning/Design	431,400	-	431,400
6.4 Citywide Citywide planting of trees	<input type="checkbox"/>	12/01/06	12/31/12	100%	Complete	100,000	(99,904)	96
6.5 Streetscape Citywide lighting, benches & streetscape Phase III	<input type="checkbox"/>	TBD	TBD	0%	Planning/Design	500,000	-	500,000
6.6 Streetscape Ficus Hedge Replacement	<input checked="" type="checkbox"/>	01/09/13	09/30/13	75%	Construction	421,000	(421,000)	-
<b>Subtotal</b>						<b>\$2,000,000</b>	<b>\$ (1,046,448)</b>	<b>\$ 953,552</b>

## **Highlights & Updates**

### **Landscaping**

#### **6.1 Citywide - Citywide planting of trees**

Various trees have been planted throughout the City. Trees include Royal Palms, Live Oaks, Crepe Myrtles and Green Buttonwood Trees. Additional sites for trees are still being considered and deliberated. Project is scheduled to be completed by the end of March 2013.

#### **6.2 Streetscape - Citywide lighting, benches & streetscape Phase I**

On April 18, 2012, the City Commission approved the Citywide Streetscape Guidelines prepared by Miller Legg at a price of \$147,600. Administration used these guidelines to draft an RFQ for the construction of streetscape gateways (pavers, signage, landscape). The Commission has awarded this project to Recreation Design & Construction at a cost of \$1,165,615. Administration is currently negotiating the contract for final Commission Approval. This project is 100% complete as of July 30, 2012. On November 7, 2012, Commission approved the re-allocation of the funds for this project in the amount of \$87,400, to partially fund project 6.6-Ficus Hedge Replacement.

#### **6.3 Streetscape - Citywide lighting, benches & streetscape Phase II**

This project is currently in the conceptual stage where general activities and ideas are being considered and deliberated. On November 7, 2012, Commission approved the re-allocation of the funds for this project in the amount of \$333,600, to partially fund project 6.6-Ficus Hedge Replacement.

#### **6.4 Citywide - Citywide planting of trees**

Live Oak trees have been planted at various parks throughout the City. Parks include Walnut Creek, Fletcher, Pasadena, Towngate, Silver Lakes North, Chapel Trail and Pinus Elliotti/Slash Pines have been planted at various parks throughout the city. Project is 100% completed as of December 31, 2012.

#### **6.5 Streetscape - Citywide lighting, benches & streetscape Phase III**

This project is currently in the conceptual stage where general activities and ideas are being considered and deliberated.

#### **6.6 Streetscape - Ficus Hedge Replacement**

On November 7, 2012, Commission awarded to G.I.G Landscape, Inc. the project to replace the Ficus Hedge on Sheridan Street and Taft Street for a total of \$421,000. Commission also directed the funding for this project be transferred from projects 6.2 and 6.3. The Sheridan Street portion of this project is complete. The Taft Street portion has been suspended as a result of the canal bank restoration project. Project completion is unknown at this point.

**CITY OF PEMBROKE PINES  
GENERAL OBLIGATION BONDS**

Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
<b>7 Purchase/development of open space:</b>								
7.1 Citywide SW Pines Nature & Recreational Park (196 Ave) Phase I	<input type="checkbox"/>	06/01/05	03/31/08	100%	Complete	\$ 1,449,286	\$ (1,449,286)	\$ -
7.2 Citywide SW Pines Nature & Recreational Park (196 Ave) Phase II	<input type="checkbox"/>	01/01/07	03/31/08	100%	Complete	1,467,295	(1,467,295)	-
7.3 Citywide Purchase & development of open space Phase I	<input type="checkbox"/>	06/01/05	04/30/09	100%	Complete	4,681,377	(4,681,378)	-
7.4 Citywide Purchase & development of open space Phase II	<input type="checkbox"/>	Closed	Closed	0%	Re-Allocated to 7.5	-	-	-
7.5 Citywide Raintree - purchase of 112 Acres	<input type="checkbox"/>	02/04/09	04/20/09	100%	Complete	7,424,958	(7,424,958)	-
7.6 Citywide Purchase & development of land- Construction of SW 196 Ave & Pmbrk Road	<input type="checkbox"/>	02/12/12	01/31/13	100%	Complete	73,244	(73,244)	-
<b>Subtotal</b>						<b>\$ 15,096,160</b>	<b>\$ (15,096,160)</b>	<b>\$ -</b>



**Highlights & Updates**  
**Purchase/development of open space**

**7.1 Citywide - SW Pines Nature & Recreational Park (196 Ave) Phase I**

The development of the SW Pines Nature & Recreational Park is 100% complete as of 3/31/08. On 5/23/12, Commission approved to transfer the remaining balance of \$50,714 from this project to Contingency for the allocation of future projects.

**7.2 Citywide - SW Pines Nature & Recreational Park (196 Ave) Phase II**

This project is 100% complete as of 3/31/08. On 5/23/12, Commission approved to transfer the remaining balance of \$32,705 from this project to Contingency for the allocation of future projects.

**7.3 Citywide - Purchase & development of open space Phase I**

Nine acres of open land was purchased for \$1,329,154, from Sheridan Street Commerce Center, and converted into wetlands. An additional \$3,343,383 has been spent on the purchase of five acres from Pembroke Pines 5 Acres, Ltd. to build a 12,500 sq. ft. recreation, teen & senior facility. On 2/4/09 Commission approved the re-allocation of the remaining \$1,309,622 to project 7.5 Raintree - purchase of 112 Acres. This project is 100% complete as of 4/30/09. On 5/23/12, Commission approved to transfer the remaining balance of \$9,001 from this project to Contingency for the allocation of future projects.

**7.4 Citywide - Purchase & development of open space Phase II**

On 6/27/07, Commission approved to eliminate \$2,000,000 from this project's budget, leaving a balance of \$2,000,000. On 2/4/09 Commission approved the re-allocation of the remaining \$2,000,000 to project 7.5 Raintree - purchase of 112 Acres.

**7.5 Citywide - Raintree - purchase of 112 Acres**

On 2/4/09, Commission approved the purchase of Raintree property, the purchase of this 112 acre property is 100% complete as of 4/20/09. The total cost of the purchase was \$9,114,436 with \$7,424,958 coming from GO Bond projects and the remaining \$1,689,478 coming from Capital Improvement Bond funds. Of the \$7,424,958, \$650,000 came from project 2.21, \$100,000 from project 3.1, \$202,000 from project 3.2, \$80,000 from project 3.4, \$1,309,622 from 7.3, \$2,000,000 from 7.4, \$477,800 from contingency and \$2,605,456 from unbudgeted cash as a result of interest earnings and miscellaneous receivables. On 1/10/12, the City Commission approved the sale of 32.9 acres of the Raintree Property to Hoyer Homes, LLC at a price of \$3.1 million dollars. On January 24, 2013, the city closed on this project and the profits generated from the sale will be placed in the G.O. Bond Contingency for the allocation of future projects.

**7.6 Citywide - Purchase & development of land- Construction of SW 196 Ave and Pembroke Road**

On 2/12/12, Commission approved design building services with Weekly Asphalt Paving, Inc. for the construction of SW 196th Avenue and Pembroke Road. A single property owned by Iglesia Alianza Cristianan Y Misionera De Pembroke Pines, Inc. was obtained in order to construct SW 196 Ave east of the canal which serves as the middle of the SW 196 Ave right-of-way. This purchase was directly related to the advancement of Go Bond Project # 8.6A. Commission approved a total budget of \$71,000 for the purchase of the property. This project is a 100% complete as of January 2013.

**CITY OF PEMBROKE PINES  
GENERAL OBLIGATION BONDS**

Location / Description	Pics	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
<b>8 Transportation Projects:</b>								
8.1 Pines Blvd. Improvements 136th Ave to 118th Ave	<input type="checkbox"/>	03/01/05	02/17/06	100%	Complete	\$ 7,507,967	\$ (7,507,966)	\$ 1
8.4 Pines Blvd. Improvements 118th to Hiatus Rd to Palm Ave	<input type="checkbox"/>	03/01/05	03/21/08	100%	Complete	11,875,258	(11,875,258)	1
8.13 Pines from Palm to Douglas	<input type="checkbox"/>	12/01/07	09/30/09	100%	Complete	2,885,890	(2,885,890)	-
8.15 Pines Blvd. & Hiatus Rd. Traffic Improvements	<input type="checkbox"/>	10/10/08	12/01/10	100%	Complete	280,680	(280,680)	-
<b>Subtotal</b>						<b>22,549,795</b>	<b>(22,549,794)</b>	<b>1</b>
8.6 Pembroke Road 184th to 196th/196th & Pembroke Rd to Pines	<input type="checkbox"/>	Closed	Closed	0%	Eliminated	692,513	(692,513)	-
8.6A Pembroke Road 184th to 196th/196th & Pembroke Rd to Pines	<input type="checkbox"/>	07/01/13	04/01/14	15%	Construction	5,261,986	(5,262,467)	(481)
8.7 184th Ave widening (Pembroke Rd to Shrdn St)	<input type="checkbox"/>	06/01/05	06/30/09	100%	Complete	9,158,375	(9,158,375)	-
8.8 172nd Ave 4 lane from Shrdn St to Pmbrk Rd	<input type="checkbox"/>	07/01/05	11/15/07	100%	Complete	7,658,089	(7,658,089)	-
8.10 Sheridan St from SW 196th Ave to SW 172nd Ave	<input type="checkbox"/>	01/01/07	03/30/09	100%	Complete	2,867,829	(2,867,829)	-
8.11 Sheridan St Consulting & Inspection Fees	N/A	11/01/06	03/30/09	100%	Complete	172,784	(172,784)	-
8.17 Noise Wall at Douglas Road and Taft Street	<input type="checkbox"/>	10/01/12	02/15/13	100%	Complete	308,073	(317,673)	(9,600)
<b>Subtotal</b>						<b>26,119,649</b>	<b>(26,129,730)</b>	<b>(10,081)</b>
<b>Total Project Cost</b>						<b>48,669,444</b>	<b>(48,679,524)</b>	<b>(10,080)</b>
<b>Reimbursements:</b>								
8.2 FDOT LAP Agreement	N/A	07/03/06	07/31/06	100%	Complete	(5,000,000)	5,000,000	-
8.3 Mall Agreement	N/A	01/01/07	01/31/07	100%	Complete	(1,000,000)	1,000,000	-
8.5 FDOT LAP Agreement Phase II	N/A	Closed	Closed	0%	Eliminated	-	-	-
8.9 184th Ave widening (Pmbrk Rd to Shrdn St)	N/A	Closed	Closed	0%	Eliminated	-	-	-
8.12 Reimbursement from City Center for Pines Exp	N/A	09/30/12	10/01/12	100%	Complete	(1,000,000)	1,000,000	-
8.14* FDOT JPA Agreement	N/A	06/17/10	07/31/10	100%	Complete	(3,698,696)	3,698,696	-
8.16 FDOT JPA Agreement Pines & Hiatus	N/A	09/30/10	09/30/10	100%	Complete	(87,000)	87,000	-
<b>Total Reimbursements</b>						<b>(10,785,696)</b>	<b>10,785,696</b>	<b>-</b>
<b>Net Project Cost</b>						<b>\$ 37,883,748</b>	<b>\$ (37,893,828)</b>	<b>\$ (10,080)</b>

8.14\* Reimbursement for the JPA Agreement # AOB-69 was increased by \$524,420. Total reimbursement of \$3,698,696 was received in August of 2010.

## Highlights & Updates Transportation Projects

### 8.1 Pines 136th Ave to 118th

This project is 100% complete as of 2/17/06.

### 8.2 FDOT LAP Agreement

The full reimbursement of \$5,000,000 has been received.

### 8.3 Mall Agreement

The full reimbursement of \$1,000,000 has been received.

### 8.4 118th to Hiatus to Palm

This project is 100% complete as of 3/21/08.

### 8.5 FDOT LAP Agreement Phase II

This reimbursement is no longer scheduled to be received. Adjustments to the budget have been made to account for this change.

### 8.6 Pembroke Road 184th to 196th/196th & Pembroke Rd to Pines

On 6/27/07, Commission approved to eliminate this project and its budget from the GO Bond project list. On 12/7/11, Commission approved the re-allocation of the available balance of \$483,362 to fund project 8.6A.

### 8.6A Pembroke Road 184th to 196th/196th & Pembroke Rd to Pines

On 2/1/12, Commission approved the project between the City of Pembroke Pines and Weekly Asphalt Paving, Inc. for the construction of the SW 196th Avenue/ Pembroke Rd roadway improvement in the amount of \$5,254,586. This project is subject to the City obtaining all necessary right-of-way and easements in order to complete the construction of the proposed road. Of the \$5,254,586, \$1,627,984 came from 2.22, \$15,000 came from 3.3, \$500,000 came from 4.28, \$17,864 came from 4.54, \$517,540 came from 4.55, \$20,000 came from 5.3, and \$2,078,236 came from contingency. On 5/23/2012, Commission approved to add \$2,000 to this project to eliminate the budget overrun of (\$2,000).

### 8.7 184th Ave widening (Pmbrk Rd to Shrdn St)

This project is 100% complete as of 6/30/09. On 5/23/12, Commission approved to transfer the remaining balance of \$765,561 from this project to Contingency for the allocation of future projects.

### 8.8 172nd Ave 4 lane from Shrdn St to Pmbrk Rd

This project is 100% complete as of 11/15/2007. On 5/23/12, Commission approved to transfer the remaining balance of \$658,128 from this project to Contingency for the allocation of future projects.

### 8.9 184th Ave widening (Pmbrk Rd to Shrdn St)

This reimbursement is no longer scheduled to be received. Adjustments to the budget have been made to account for this change.

### 8.10 Sheridan St from SW 196th Ave to SW 172nd Ave

This project is 100% complete as of 3/30/09. On 5/23/12, Commission approved to transfer the remaining balance of \$36,440 from this project to Contingency for the allocation of future projects.

**8.11 Sheridan Street Consulting & Inspection Fees**

Consulting and inspection for this project is completed as of 3/30/09. On 5/23/12, Commission approved to transfer the remaining balance of \$27,216 from this project to Contingency for the allocation of future projects.

**8.12 Reimbursement from City Center for Pines Expansion**

Total reimbursement of \$1,000,000 was received in September of 2012. Project is 100% complete as of 10/01/2012.

**8.13 Pines from Palm to Douglas**

This project is 100% complete as of 9/30/09. On 5/23/12, Commission approved to transfer the remaining balance of \$336,559 from this project to Contingency for the allocation of future projects.

**8.14 FDOT JPA Agreement**

Reimbursement for the JPA Agreement # AOB-69 was originally \$3,174,276, Amendment No. 1 increased reimbursement by \$524,420. Total reimbursement of \$3,698,696 was received in August of 2010. Project is 100% complete as of 7/31/10.

**8.15 Pines Blvd. & Hiatus Rd. Traffic Improvements**

On 9/17/08, Commission approved to add a northbound left turn lane on Hiatus Road at Pines Boulevard, replace the signal mast arm for northbound traffic on Hiatus Road and install the final lift of asphalt and traffic markings on Hiatus Road between Pines Boulevard and Johnson Street. Project is 100% complete as of 12/1/10. On 5/23/12, Commission approved to transfer the remaining balance of \$22,524 from this project to Contingency for the allocation of future projects.

**8.16 FDOT JPA Agreement Pines & Hiatus Traffic Improvements**

On 5/21/08, Commission approved JPA # AP-583. As part of this Joint Participation Agreement FDOT agreed to pay up to \$100,000 for a traffic mast arm on Pines Boulevard and Hiatus Road. Actual expenses for the traffic mast arm was \$87,000. Reimbursement was received on 9/30/10.

**8.17 Noise Wall at Douglas Road and Taft Street**

On 2/1/2012, Commission approved the motion to construct a noise wall on Taft Street and Douglas Road in the amount of \$303,495. This project is subject to the City obtaining all necessary easements in order to complete the proposed noise wall. Funding for this project was re-allocated from project 2.22. On 5/23/2012, Commission approved to add \$4,578 to this project to eliminate the budget overrun balance of (\$4,578). On 2/25/13, this project cost increased by \$9,600 for the beautification of the wall. This project is 100% complete as of 2/15/2013.

**CITY OF PEMBROKE PINES  
GENERAL OBLIGATION BONDS**

<u>Description</u>	<u>Pics</u>	<u>Project Timetable</u>		<u>% Complete</u>	<u>Current Project Phase</u>	<u>Total Budget</u>	<u>Total Expenditures &amp; Encumb. to Date</u>	<u>Available Budget Total</u>
		<u>Start</u>	<u>Finish</u>					
<b>9 Other:</b>								
9.1 Refinancing Senior Center Bonds	N/A	12/01/05	12/31/05	100%	Complete	\$ 5,456,448	\$ (5,456,448)	\$ -
9.2 Bond Cost of Issuance	N/A	12/01/05	01/31/07	100%	Complete	1,184,710	(1,184,710)	-
9.3 Economic Development	N/A	TBD	TBD	0%	-	9,000,000	-	9,000,000
9.4 Signs for GO Bonds	<input type="checkbox"/>	N/A	N/A	100%	Complete	1,030	(1,030)	-
<b>Subtotal</b>						<b>\$ 15,642,187</b>	<b>\$ (6,642,187)</b>	<b>\$ 9,000,000</b>

## Highlights & Updates

### Other

#### 9.1 Refinancing Senior Center Bonds

This project is 100% complete.

#### 9.2 Bond Cost of Issuance

Expenses incurred represent the total Bond costs for the issuance of \$90,000,000.

#### 9.3 Economic Development

This project is still in the development stage.

#### 9.4 Signs for GO Bonds

Project created for signage for various GO Bond project sites. Signs are interchangeable from project to project.

**CITY OF PEMBROKE PINES  
GENERAL OBLIGATION BONDS**

	Description	Original Projects	Changes to Budget	Total Budget	Available Budget			Total
					A (2005)	B (2007)	C (2009)	
<b>10</b>	<b>Contingency Fund:</b>							
	Original	\$ 11,078,764	-	\$ 11,078,764	\$ -	\$ -	\$ 11,078,764	
	Increase to 8.1 Transportation	-	\$ (3,280,114)	(3,280,114)	-	-	(3,280,114)	
	Decrease to 9.1 Other	-	350	350	-	-	350	
	Decrease due to change to \$80,000,000	-	(6,285,114)	(6,285,114)	-	-	(6,285,114)	
	Transfer - due to \$7M increase	-	-	-	1,537,386	-	(1,537,386)	
	Budget overruns - recreation	-	(12,194)	(12,194)	(153,763)	-	141,569	
	Increase in bond closing costs	-	129,944	129,944	129,944	-	-	
	Commission Changes Series 2007	-	3,580,892	3,580,892	-	-	3,580,892	
	<b>Signs for GO Bonds # 9.4</b>		(1,030)	(1,030)	-	-	(1,030)	
	<b>Rose Price Park Walkway Overlay # 4.35</b>		-	-	(20,000)	-	20,000	
	<b>Golf Course</b>		(987,725)	(987,725)	(519,157)	-	(468,568)	
	<b>Miracle baseball field</b>		-	-	(238,000)	-	238,000	
	<b>Development of Winn Dixie site</b>		(650,000)	(650,000)	(650,000)	-	-	
	<b>Closing Costs - Series 2007</b>		(110,350)	(110,350)	-	-	(110,350)	
	<b>Legal fees &amp; Appraisals</b>		(17,391)	(17,391)	(17,391)	-	-	
	<b>Pasadena Park Field &amp; sports lighting # 1.4</b>		-	-	(13,850)	-	13,850	
	<b>Pasadena Park Parking Lot # 4.55</b>		(525,000)	(525,000)	-	-	(525,000)	
	<b>Flanagan HS Field lighting # 2.4</b>		27,176	27,176	27,176	-	-	
	<b>Project # 7.5 purchase of Raintree</b>		(477,880)	(477,880)	-	-	(477,880)	
	<b>Playground Shade Structures # 5.1</b>		-	-	(57,200)	-	57,200	
<sup>1</sup>	<b>Project # 2.28 to House 9/11 Memorial Sculpture &amp; construction of Vet. Monument</b>		(149,582)	(149,582)	-	-	(149,582)	
<sup>2</sup>	<b>Pembroke Road 184th to 196th/196th &amp; Pembroke Rd to Pines # 8.6A</b>		(2,078,236)	(2,078,236)	-	-	(2,078,236)	
<sup>3</sup>	<b>Transfer of Remaining Available G.O. Bond Fund not Anticipated to be used</b>		7,859,272	7,859,272	1,748,870	-	6,110,402	
<sup>4</sup>	<b>Additional Practice Fields at West Pines Soccer Park Project # 1.8</b>		(1,451,632)	(1,451,632)	(1,451,632)	-	-	
<sup>5</sup>	<b>Renovation of Football/Soccer Fields at Chapel Trail Project # 1.9</b>		(146,085)	(146,085)	(146,085)	-	-	
<sup>6</sup>	<b>Charter High School Football Stadium Project # 2.29</b>		(2,466,325)	(2,466,325)	-	-	(2,466,325)	
<sup>7</sup>	<b>Purchase &amp; development of SW 196 Ave &amp; Pmbrk Rd Project # 7.6</b>		(73,244)	(73,244)	-	-	(73,244)	
<sup>8</sup>	<b>Design Criteria Professional for the Civic Center Project # 2.30</b>		(432,800)	(432,800)	-	-	(432,800)	
<sup>9</sup>	<b>Additional Practice Fields at West Pines Soccer Park Project # 1.8 PO Increase</b>		(51,352)	(51,352)	(51,352)	-	-	

Description	Original Projects	Changes to Budget	Total Budget	Available Budget			
				A (2005)	B (2007)	C (2009)	Total
<sup>10</sup> Stewardship Grant Soccer Park Project # 1.8		148,300	148,300	148,300			
<sup>11</sup> Charter High School Football Stadium Project # 2.29 PO Increase		(31,285)	(31,285)			(31,285)	
<b>Subtotal</b>	<b>\$ 11,078,764</b>	<b>\$ (7,481,405)</b>	<b>\$ 3,597,359</b>	<b>\$ 273,246</b>	<b>\$ -</b>	<b>\$ 3,324,113</b>	<b>\$ 3,597,359</b>

- <sup>1</sup> \$149,582 was re-allocated from the Contingency Fund - C(2009) to Project # 2.28 per Commission direction on 9/21/2010.
- <sup>2</sup> 2,078,236 was re-allocated from the Contingency Fund -C(2009) to Project # 8.6A per Commission direction on 12/7/2011.
- <sup>3</sup> Per Commission on 5/23/2012, \$6,374,928 was transferred to Contingency from remaining available General Obligation Bond Fund not anticipated to be used. At this same meeting, Unbudgeted Interest Earnings of \$1,484,344 was also allocated to Contingency.
- <sup>4</sup> \$1,451,632 was re-allocated from the Contingency Fund(2005) to Project #1.8 per Commission direction on 5/23/2012. \$10,812 was reallocated from the Contingency Fund(2005) to Project #1.8.
- <sup>5</sup> \$146,085 was re-allocated from the Contingency Fund(2005) to Project #1.9 per Commission direction on 5/23/2012.
- <sup>6</sup> \$2,466,325 was re-allocated from the Contingency Fund(2009) to Project #2.29 per Commission direction on 8/15/2012.
- <sup>7</sup> \$73,244 was reallocated from the Contingency fund(2009) to Project #7.6. Per Commission original cost of \$71,000.
- <sup>8</sup> \$432,800 was reallocated from the Contingency fund(2009) to Project #2.30 per commission direction on 10/17/2012
- <sup>9</sup> \$51,351.73 was reallocated from the Contingency fund(2005) to Project #1.8 commission direction on 4/03/2013
- <sup>10</sup> \$148,000 will be reimbursed to the Contingency fund(2005) as a result of the Broward County Land Stewardship Grant to offset cost associated with Project 1.8.
- <sup>11</sup> \$31,285 was reallocated from the Contingency Fund(2009) to Project #2.29 per commission direction on 6/05/2013.



# Major General Obligation Bond Projects (Over \$1 Million)

## GO Bond Projects and Costs

Map ID: 1  
 City #: 2.14 - Status: Completed  
 Project: Artist Colony @ Forman Campus  
 Budget: \$1 Million

Map ID: 2  
 City #: 2.27 - Status: Completed  
 Project: Park Renovations/Expansion  
 Budget: \$4.2 Million

Map ID: 3  
 City #: 4.7 & 4.8 - Status: Completed  
 Project: Golf Course Renovations  
 Budget: \$6.7 Million

Map ID: 4  
 City #: 7.1 & 7.2 - Status: Completed  
 Project: SW Pines Nature and Rec Park  
 Budget: \$2.9 Million

Map ID: 5  
 City #: 7.3 - Status: Completed  
 Project: Land Purchases (2 Parcels)  
 Budget: \$4.7 Million

Map ID: 6  
 City #: 7.5 - Status: Completed  
 Project: Land Purchase (112 Acres)  
 Budget: \$7.4 Million

Map ID: 7  
 City #: 8.1 - Status: Completed  
 Project: Road Improvements Pines Blvd  
 Budget: \$7.5 Million

Map ID: 8  
 City #: 8.4 - Status: Completed  
 Project: Road Improvements Pines Blvd  
 Budget: \$11.9 Million

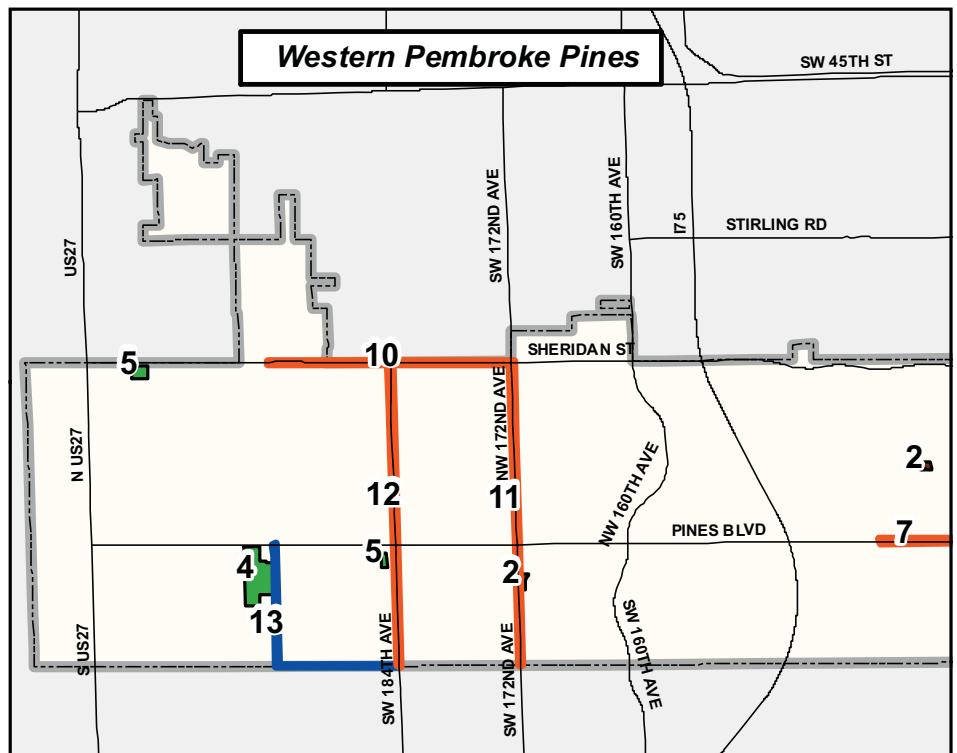
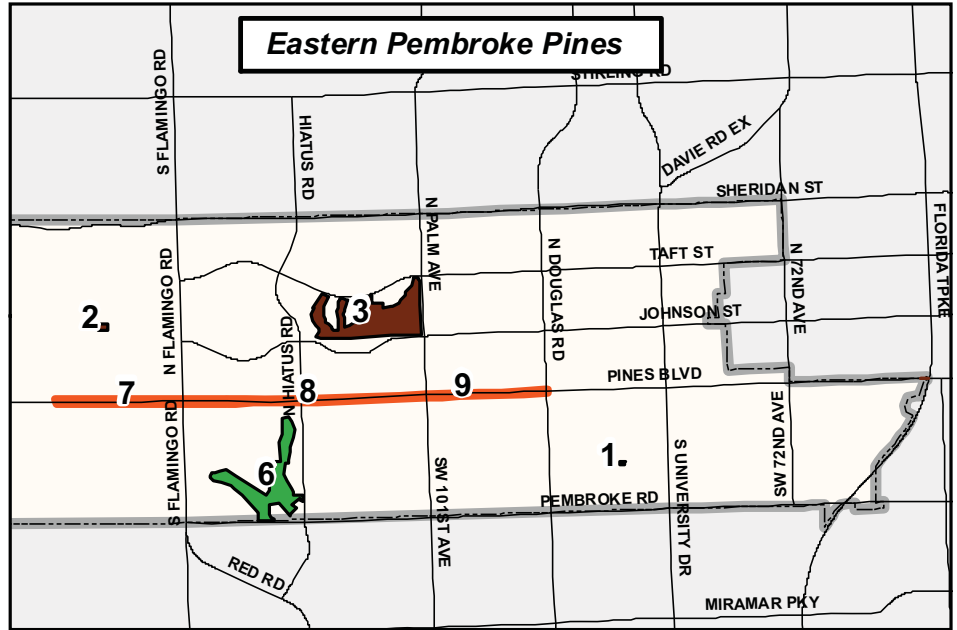
Map ID: 9  
 City #: 8.13 - Status: Completed  
 Project: Road Improvements Pines Blvd  
 Budget: \$2.9 Million

Map ID: 10  
 City #: 8.10 & 8.11 - Status: Completed  
 Project: Road Improvements Sheridan St  
 Budget: \$3.0 Million

Map ID: 11  
 City #: 8.8 - Status: Completed  
 Project: Road Improvements 172nd Avenue  
 Budget: \$7.7 Million

Map ID: 12  
 City #: 8.7 - Status: Completed  
 Project: Road Improvements 184th Avenue  
 Budget: \$9.2 Million

Map ID: 13  
 City #: 8.6A - Status: Planning/Design  
 Project: Proposed Road Improvements  
 Budget: \$5.3 Million



## Legend

### Bond Project Type

- Completed Road Improvements
- Proposed Road Improvements
- Construction/Renovation
- Purchase/Development

- Major Roads
- Pembroke Pines Municipal Boundary



Map Created by: Planning and Economic Development Division  
 Data Source: Finance Department (June 2013)

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 1 General Fund</b>					
<b>Taxes</b>					
<b>Ad Valorem Taxes</b>					
311001	Current real/personal property tax	45,707,333	45,698,158	45,614,608	47,653,555
311002	Delinq real/personal property taxes	132,000	6,442	70,000	70,000
<b>Ad Valorem Taxes</b>		45,839,333	45,704,600	45,684,608	47,723,555
<b>General Sales &amp; Use Taxes</b>					
312510-4003	Fire Insurance Premium Tax	1,287,510	1,313,693	1,287,512	1,313,693
312520	Casualty Insurance Premium Tax	981,600	1,028,386	981,646	1,028,386
<b>General Sales &amp; Use Taxes</b>		2,269,110	2,342,079	2,269,158	2,342,079
<b>Public Service Taxes</b>					
314100	Public service taxes- Electric service	7,010,299	7,289,667	7,640,000	7,980,000
314300	Public service taxes- Water	1,829,448	1,863,530	1,900,000	1,937,000
314400	Public service taxes- Gas	150,770	151,366	156,000	155,000
314800	Public service taxes- Propane	63,547	68,437	72,000	61,000
<b>Public Service Taxes</b>		9,054,064	9,373,000	9,768,000	10,133,000
<b>Communications Service Tax</b>					
315000	Communications Services Tax	937,398	1,108,564	1,078,000	835,000
<b>Communications Service Tax</b>		937,398	1,108,564	1,078,000	835,000
<b>Local Business Tax</b>					
316000	Local business tax - City	3,045,727	3,166,530	3,108,000	3,239,000
<b>Local Business Tax</b>		3,045,727	3,166,530	3,108,000	3,239,000
<b>Taxes</b>		61,145,633	61,694,773	61,907,766	64,272,634

**Permits, Fees & Licenses****Franchise Fees**

323100	Franchise fees- Electricity	7,525,616	7,243,447	7,708,000	7,000,000
323400	Franchise fees- Gas	144,556	141,653	142,000	140,000
323600	Privilege fees- Sewer	-	-	1,816,759	2,615,000
323700	Franchise fees-Sanitation-Non-Franc	108,138	63,600	70,000	70,000
323720	Franchise fees- Sanitation-Franchise	1,939,755	1,948,257	1,996,000	2,334,000
323910	Franchise fees- Bus bench/shelter ad	122,000	132,000	110,000	110,000
323930	Franchise fees- Rsrc Rcvry Host Fee	1,465,500	1,480,600	1,498,000	1,503,000
323940	Franchise fees- Towing service	336,200	231,392	235,000	235,000
<b>Franchise Fees</b>		11,641,765	11,240,948	13,575,759	14,007,000

**Building Permits**

322016-9002	Building permit review	125,466	120,918	100,000	90,000
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**City of Pembroke Pines, Florida**  
**Revenue Detail**

<b>Account-Division-Project</b>	<b>Description</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
<b>Building Permits</b>					
322037-9002	Special event permit review	3,750	2,750	4,000	4,200
322040-1001	Garage sales	7,875	8,525	8,975	8,600
322041-1001	POD annual permits	1,000	1,000	500	1,000
322050-6006	Landscaping permit	33,987	43,017	25,000	30,000
322053-6006	Landscape replacement contribution	13,546	4,820	4,000	4,000
322055-6006	Paving/drainage permits	217,575	200,768	150,000	150,000
322075-1001	Sign renewal fee	27,016	27,055	26,891	27,000
<b>Building Permits</b>		430,216	408,853	319,366	314,800
<b>Special Assessments</b>					
325110-4003	Fire equipment assessment	14,362	16,523	8,000	18,000
325130-3001	Police equipment assessment	11,368	12,465	10,200	15,600
325220-4003	Fire protection special assmt	20,508,146	20,597,890	20,115,821	21,628,612
325221-4003	Interim Fire special assmt	99,224	131,353	12,000	100,000
<b>Special Assessments</b>		20,633,100	20,758,230	20,146,021	21,762,212
<b>Other Licenses, Fees &amp; Permits</b>					
329101-7001	Background Ck/Contractor	-	-	-	2,500
329200-1001	Annual Lobbyist Registration Fee	-	800	200	1,000
<b>Other Licenses, Fees &amp; Permits</b>		0	800	200	3,500
<b>Permits, Fees &amp; Licenses</b>		32,705,080	32,408,832	34,041,346	36,087,512
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331211-3001	Bulletproof Vest Grant	6,613	4,587	-	-
331500-8001	Elderly energy assistance	17,655	16,098	30,713	14,731
331694-6008-55	DCF-Transitional Housing Federal	106,643	102,527	71,769	-
331816-4003	Assistance to Firefighters Grant (AFG)	379,705	62,826	-	-
<b>Federal Grants</b>		510,616	186,039	102,482	14,731
<b>Grants from Local Units</b>					
337631-6008-55	In kind revenue	25,632	25,632	25,632	-
337656-7001-304	CSC Maximizing Out-of-Sch Time	-	-	104,000	-
337801-7001	Brwd Cnty Safe Parks Program Grant	6,650	-	-	-
<b>Grants from Local Units</b>		32,282	25,632	129,632	0
<b>Occupational Licenses / County</b>					
338000	Local business tax - County	156,062	189,451	158,000	158,000
<b>Occupational Licenses / County</b>		156,062	189,451	158,000	158,000
<b>State Grants</b>					
334220-4003	EMS State Grant	4,429	3,504	-	-

**City of Pembroke Pines, Florida**  
**Revenue Detail**

<b>Account-Division-Project</b>	<b>Description</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
<b>State Grants</b>					
334221-4003	EMS County Grant	-	933	-	-
	<b>State Grants</b>	4,429	4,437	0	0
<b>State Shared</b>					
335121	Sales Tax Proceeds	2,529,284	2,720,436	2,791,000	3,148,000
335140-800	Mobile home licenses	1,896	1,804	1,900	1,900
335150-800	Beverage licenses	46,429	45,605	45,000	45,000
335180	Local gov 1/2cent sale tax	8,037,920	8,501,885	8,587,000	9,166,000
335200-4003	Firefighter supplemental comp	82,391	85,770	86,680	86,680
335901-6008-55	DCF - Transitional Housing Match	26,661	25,632	17,942	-
	<b>State Shared</b>	10,724,581	11,381,132	11,529,522	12,447,580

<b>Intergovernmental Revenue</b>	11,427,969	11,786,690	11,919,636	12,620,311
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**Charges for Services****Culture / Recreation / Education Charges**

347200-7001	Clean up fees	13,400	13,128	13,400	13,250
347205-7001	Canoe Rentals	73	59	-	-
347210-5002-203	Summer program fees	64,739	53,999	96,980	111,650
347210-5002-205	Summer program fees	209,195	239,192	271,280	253,872
347210-5002-208	Summer program fees	189,818	221,044	269,684	249,940
347210-5002-209	Summer program fees	256,174	264,066	244,748	255,330
347210-7003	Summer program fees	101,406	117,201	101,000	140,200
347215-5002-203	Summer activity fees	3,516	2,300	4,950	4,950
347215-5002-205	Summer activity fees	22,662	24,935	28,700	27,480
347215-5002-208	Summer activity fees	24,535	31,318	29,185	33,685
347215-5002-209	Summer activity fees	42,602	42,328	39,340	47,250
347220-5002-203	Sch Year Activity Fee	4,190	4,810	8,450	8,450
347220-5002-205	Sch Year Activity Fee	9,214	4,686	4,500	4,800
347220-5002-208	Sch Year Activity Fee	29,565	27,170	30,370	32,420
347220-5002-209	Sch Year Activity Fee	33,849	36,510	37,960	40,100
347225-7001	Youth Athletic Program	164,817	135,694	140,490	139,000
347228-7001	Pines Athletic Club Program	-	-	-	88,900
347400-7003	Special events	66,455	30,980	30,000	30,000
347450-7001	Special Population Programs	22,385	19,753	22,400	25,000
347504-7006	Driving range fees	73,761	69,934	78,000	74,000
347508-7006	Golf bag storage	4,175	4,600	4,600	4,600
347512-7006	Golf cart rental	1,270,278	1,267,690	1,246,778	1,282,000
347516-7006	Golf club rentals	6,357	6,240	6,400	6,000
347520-7006	Golf green fees	629,704	533,364	606,203	595,000
347524-7006	Golf handicaps fees	550	350	550	450

**City of Pembroke Pines, Florida**  
**Revenue Detail**

<b>Account-Division-Project</b>	<b>Description</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
<b>Culture / Recreation / Education Charges</b>					
347528-7006	Golf locker rental	3,875	2,700	3,875	2,700
347532-7006	Golf memberships	154,268	107,858	108,500	107,800
347536-7001	Gymnasium fees	35	188	-	-
347540-7001	Membership fitness center	9,426	5,934	8,160	6,500
347548-7001	Racquet club fees	9,213	7,245	11,230	4,500
347552-7001	Racquet club memberships	2,184	2,149	2,060	2,100
347556-7001	Recreation classes by staff	2,100	1,911	2,200	2,500
347556-8001	Recreation classes by staff	62,488	102,435	101,225	121,388
347564-7001	Swimming fees	11,289	11,207	11,290	14,000
347565-7001	Athletic fees-non resident	130,595	91,804	123,000	111,000
347566-7001	Youth Soccer Fees	205,469	184,014	205,000	194,500
347568-7001	Swimming lessons by staff	71,665	61,930	75,600	74,400
347572-7001	Swimming pool membership	14,751	20,167	18,900	19,000
347573-7001	Community Swim Team Fees	18,248	18,651	18,250	18,600
347576-7001	Tennis court fees	11,661	12,360	11,600	12,200
347580-7001	Tennis lessons	21,321	20,982	22,640	22,640
347584-7001	Tennis membership fees	23,728	30,095	27,400	26,500
347908-7001	Art & Cultural Program Fees	40,628	52,873	47,200	42,000
347909-7001	ArtsPark Program Fees	92,056	62,994	86,000	67,200
347911-7001	Community garden fees	-	740	700	700
347925-7001	Taxable Recreational Fees	-	-	-	205
347951-5002-203	EDC Fees - State VPK	127,677	112,430	116,154	134,310
347951-5002-205	EDC Fees - State VPK	134,209	112,614	140,260	121,379
347951-5002-208	EDC Fees - State VPK	291,631	190,486	280,144	285,840
347951-5002-209	EDC Fees - State VPK	238,981	238,792	224,664	219,780
347951-7001-201	EDC Fees - State VPK	158,866	139,874	141,500	114,633
347955-5002-203	EDC Fees - State Supplement	26,040	17,813	17,835	17,835
347955-5002-205	EDC Fees - State Supplement	23,995	22,290	35,007	28,045
347955-5002-208	EDC Fees - State Supplement	1,680	1,681	3,289	3,280
347955-5002-209	EDC Fees - State Supplement	11,175	13,455	6,150	6,150
347961-5002-203	Early Development Center Fees	357,108	370,127	490,400	457,311
347961-5002-205	Early Development Center Fees	705,398	666,405	838,747	758,951
347961-5002-208	Early Development Center Fees	1,141,576	1,119,733	1,175,197	1,190,685
347961-5002-209	Early Development Center Fees	1,040,791	1,063,719	1,092,999	1,081,976
347961-7001-201	Early Development Center Fees	306,579	299,992	317,900	334,836
347969-5002-203	EDC registration fees	5,870	4,575	9,251	9,251
347969-5002-205	EDC registration fees	39,487	6,849	17,604	17,678
347969-5002-208	EDC registration fees	17,241	15,971	27,776	26,214
347969-5002-209	EDC registration fees	27,210	27,512	25,964	25,524
<b>Culture / Recreation / Education Charges</b>		<b>8,783,932</b>	<b>8,373,906</b>	<b>9,161,639</b>	<b>9,152,438</b>
<b>General Government Charges</b>					

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>General Government Charges</b>					
341200-800	Administrative fees	12,406,847	11,329,503	11,209,025	12,034,784
341210-800	Communication service-utility	32,084	32,084	78,241	78,241
341280-800	Credit enhancement fee	50,000	50,000	50,000	50,000
341292-6008-55	Housing application fee	230	530	385	-
341292-6008-55	Housing application fee	115	45	80	-
341292-8002	Housing application fee	4,560	4,785	4,000	4,500
341292-8002-603	Housing application fee	50,284	20,317	15,000	15,000
341296-6008-670	Maintenance/administrative fees	27,515	28,195	29,000	29,200
341298-800	Payment in lieu of taxes	1,225,469	1,348,071	1,344,104	1,344,255
341300-9007	Admin Hearing Fee	13,950	12,330	12,500	12,500
341305-9007	Registration of Abandoned Property	120,751	136,800	60,000	60,000
341310-800	Adm. Fee - Building Services	151,496	156,757	151,496	162,100
341904-800	Administrative fee-25% surcharge	101,034	76,968	6,100	16,000
341905-9002	Planning & Zoning Board surcharge	1,880	2,031	2,500	1,920
341917-800	Administration fee - Sanitation	106,493	104,787	139,000	229,000
341918-800	Contract Administration - Sanitation	-	-	40,000	120,000
341921-9002	Local business tax review fee	14,291	18,561	20,000	20,000
341932-1001	Certify copy record search	10,897	12,997	7,248	10,000
341934-6006	Engineering charges to Utility	396,150	396,150	147,935	147,935
341936-6006	Engineering plan review fee	15,082	10,484	8,000	8,000
341940-9002	Land use plan amendments	-	-	8,200	25,640
341941-9002	(DRI) Development of Regional Impa	5,250	-	-	-
341942-9002	Flexibility Allocation Fees	-	3,462	1,800	1,815
341948-2001	Lien research	194,375	213,800	177,150	213,150
341952-1001	Notary fees	88	57	100	500
341956-1001	Other government filing fees	4,806	7,439	-	1,800
341957-1001	Passport Fee	50,313	62,521	46,980	70,000
341960-9002	Plat approval fees	12,583	15,615	10,000	5,300
341968-1001	Sale of code of ordinance	234	237	378	200
341969-9002	BOA Review Fees	-	-	-	6,000
341973-9002	Map reproduction	10	-	-	-
341976-9002	Sign approval fees	21,500	19,649	20,000	16,000
341979-9002	Group Home Research	260	229	200	22
341980-9002	Site review fees	101,593	53,496	40,000	34,000
341982-800	Advertising	7,300	50,091	173,200	144,525
341984-6006	Street light fees	-	-	1,000	1,000
341985-9002	Site or Zoning Inspection	9,036	12,117	10,000	5,000
341986-9002	P & Z Variance Review Fees	116,232	49,180	40,000	40,000
341987-9002	Deed Restriction processing	150	-	150	300
341991-9002	Zoning letters	5,876	8,900	6,500	7,710
341992-9002	Zoning fees (public hearings)	11,325	7,788	12,000	22,140
341994-9002	Miscellaneous Fees	34,401	29,212	30,000	32,000

**City of Pembroke Pines, Florida**  
**Revenue Detail**

<b>Account-Division-Project</b>	<b>Description</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
<b>General Government Charges</b>					
341995-9002	Alcoholic Beverage License Review	2,264	3,885	3,400	5,130
341996-9002	Special Exception Fees	-	1,298	1,300	-
341997-9002	Deferral Fee	2,838	1,952	1,950	1,020
341999-9002	Appeal of Decision	8,989	3,222	2,100	1,200
<b>General Government Charges</b>		<b>15,318,550</b>	<b>14,285,546</b>	<b>13,911,022</b>	<b>14,977,887</b>
<b>Physical Environment Charges</b>					
343930-6004	Lot mowing	-	-	2,000	-
<b>Physical Environment Charges</b>		<b>0</b>	<b>0</b>	<b>2,000</b>	<b>0</b>
<b>Public Safety Charges</b>					
342100-3001	Police services	55,276	42,010	51,600	54,000
342120-3001	School Resource Officers	452,268	-	-	-
342120-3001-303	School Resource Officers	-	555,024	555,024	647,528
342150-3001	Take Home Vehicle Program	-	-	6,000	8,500
342202-4003-678	Annual Fire Inspection Fee	376,453	457,387	432,674	460,000
342203-4003-678	Life Safety Plan Reviews & Inspectio	220,915	262,747	200,000	235,000
342204-3001	False Alarm Fee	99,140	194,790	102,975	132,300
342204-4003-678	False Alarm Fee	62,500	68,300	60,000	62,000
342501-4003-678	Fee - Expediting Overtime	6,569	10,801	10,000	11,000
342600-4003	Rescue transport fees	3,540,399	3,562,157	3,600,000	3,600,000
342900-4003	CPR certification	9,079	7,483	8,800	8,800
342901-4003	ILA-Fire Rescue services to Bwrdr Co	13,000	31,000	12,000	12,000
342910-4003-911	911 Service Fees Distribution (PSAP)	374,409	422,729	379,209	-
342915-4003	Admin Fee SW Ranches Amb Transp	360	10,764	-	-
342920-4003-690	SW Ranches - Contract Amount	210,000	2,520,000	-	-
342921-4003-690	Admin Fee SW Ranches R&M vehicl	-	4	-	-
342922-4003-678	SW Ranches - Prevention Services	2,084	25,000	-	-
342924-4003-678	SW Ranches - Promo Activity Fee	209	2,500	-	-
342926-4003-911	SW Ranches - 911 Service Fees	1,050	12,600	-	-
342928-4003	SW Ranches - Fire Oversight	16,913	202,951	-	-
342930-4003	Fire detail	25,166	17,866	26,000	20,000
342940-3001	Police detail	171,570	184,476	182,400	180,000
342960-3001	Police civilian academy	2,650	2,576	1,500	1,500
<b>Public Safety Charges</b>		<b>5,640,010</b>	<b>8,593,163</b>	<b>5,628,182</b>	<b>5,432,628</b>
<b>Transportation Charges</b>					
344910-8001	Transportation Services	846	928	1,611	1,611
<b>Transportation Charges</b>		<b>846</b>	<b>928</b>	<b>1,611</b>	<b>1,611</b>
<b>Charges for Services</b>		<b>29,743,337</b>	<b>31,253,543</b>	<b>28,704,454</b>	<b>29,564,564</b>

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Fines &amp; Forfeitures</b>					
<b>Fines &amp; Forfeitures</b>					
351010-3001	Parking citations	72,960	74,670	67,800	60,000
351020-3001	Parking fines-\$5 surcharge	4,725	4,850	4,560	5,400
354000-9007	Violations of local ordinance	166,193	193,987	145,000	160,000
354100-3001-300	Red Zone Infraction	668,043	1,536,784	-	-
359000-3001	Court fines & forfeiture	762,819	704,304	710,000	744,000
359200-2001	Penalty - returned checks	11,148	11,301	9,300	10,700
<b>Fines &amp; Forfeitures</b>		1,685,888	2,525,897	936,660	980,100
<b>Fines &amp; Forfeitures</b>		1,685,888	2,525,897	936,660	980,100
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from FLOC 1-3 yr Bond Fun	330,269	265,472	300,000	368,000
361035-4003	Interest on fire protection assmnt	571	2,190	1,000	1,500
361084	Interest on investments	80,834	868,224	350,000	614,000
361085	Interest on Money Market Acct	423	27	100	20
361088	Interest on tax deposits	5,260	4,802	3,000	3,000
361096	Miscellaneous Interest	4,283	12,141	5,000	12,000
<b>Investment Income</b>		421,640	1,152,855	659,100	998,520
<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>					
364010	Sale of equipment	27,262	117,117	70,000	70,000
<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>		27,262	117,117	70,000	70,000
<b>Miscellaneous Revenues</b>					
365000	Scrap or surplus sales	2,358	-	2,000	1,000
<b>Miscellaneous Revenues</b>		2,358	0	2,000	1,000
<b>Other Miscellaneous Revenues</b>					
369010	Cash - over + short	-244	-72	100	100
369030	Jury duty & subpoena money	10,616	10,172	10,000	10,000
369039-7001	Concession Sales	1,364	1,118	1,500	1,200
369040	Other miscellaneous revenue	12,565	16,730	10,000	10,000
369045-5002-203	Food Sales	19,160	15,174	22,500	22,765
369045-5002-205	Food Sales	27,349	19,032	24,960	24,960
369045-5002-208	Food Sales	56,830	56,661	57,200	57,200
369045-5002-209	Food Sales	61,044	55,349	60,840	57,200
369045-7001-201	Food Sales	9,585	10,997	12,000	7,600
369058	Purchasing discounts earned	1,551	2,905	1,200	1,500
<b>Other Miscellaneous Revenues</b>		199,820	188,067	200,300	192,525



**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Private Gifts / Contributions</b>					
366015	Contributions	129,605	371,918	8,000	-
366015-4003	Contributions	125,070	450	675	-
366015-5002-208	Contributions	9,024	-	-	-
366015-5002-209	Contributions	31,672	3,497	2,600	1,000
366015-7003	Contributions	36,710	41,130	29,474	5,000
366015-8001	Contributions	44,329	17,112	-	-
<b>Private Gifts / Contributions</b>		376,410	434,107	40,749	6,000
<b>Rents &amp; Royalties</b>					
362020-7001	Commission-recreation classes	13,542	11,653	10,900	10,300
362021-7001	Commission-Art Work	22	-	-	-
362022-800	Commission- Vending machines afte	45	-	100	-
362023-7006	Commission- Advertising	-	500	-	900
362024-800	Commission- Coke machines	6,483	10,407	6,000	8,000
362025-7006	Commission- Pro Shop	7,341	6,856	7,340	7,070
362030-6001	Rental-city facilities	273,991	282,047	269,517	184,517
362030-7001	Rental-city facilities	105,526	118,930	105,500	112,250
362030-8002	Rental-city facilities	14,760	15,358	13,560	13,900
362031-6001	Rental- towers - Exempt	1,342,061	1,290,086	1,298,800	1,270,000
362033-7005	Rental - dinner theatre	20,497	35,911	10,000	25,000
362034-7001	Rental-Gymnasium	3,208	-	1,500	500
362035-7001	Field Rentals	47,562	43,106	47,050	47,050
362037-6001	Rental - Fire Control	690,042	780,612	744,204	740,941
362038-7001	Rental - Storage Lot	313,997	98,302	283,000	294,906
362040-7006	Rental restaurant-facility	34,969	31,609	35,000	34,600
362041-5005	Rental-wcyrc	4,400	5,652	4,400	8,600
362042-8002	Rental-housing	1,609,033	1,586,540	1,662,780	1,689,341
362042-8002-603	Rental-housing	5,015,603	4,842,113	5,343,453	5,450,316
362043-5005	Rental-exempt organizations	13,199	6,875	7,000	6,800
362043-7005	Rental-exempt organizations	9,946	11,827	10,000	20,000
362046-8001	Rental - Community Services	36,320	27,662	29,181	34,033
362051-6008-55	Rental Misc Fees	35	-	20	-
362051-6008-55	Rental Misc Fees	5,840	1,005	1,081	-
362051-7001	Rental Misc Fees	5,890	6,020	4,515	-
362051-8002	Rental Misc Fees	1,127	932	1,100	900
362051-8002-603	Rental Misc Fees	58,205	45,200	50,000	50,000
362052-6008-55	Rent-Independent Living Youth	51,832	24,245	45,086	-
362053-6008-55	Rent-Young Professionals	10,052	14,162	10,380	-
362054-6008-55	Rental - Adult Day Care	17,006	20,360	10,234	-
362054-8001	Rental - Adult Day Care	68,333	90,750	92,565	101,688
362060-6001	Rental to utility fund	101,994	103,520	106,587	108,442
362070-6008	Rental State Hosp Site- Exempt	574,097	550,180	624,634	432,875

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Rents &amp; Royalties</b>					
362071-6008	Rental State Hosp Site- Taxable	1,132,093	1,033,772	1,190,166	716,562
362136-4003	SW Ranches - Rent Vehicles	4,167	50,000	-	-
<b>Rents &amp; Royalties</b>		11,593,218	11,146,194	12,025,653	11,369,491
<b>Miscellaneous Revenues</b>		12,620,709	13,038,341	12,997,802	12,637,536
<b>Other Sources</b>					
<b>Capital Lease Proceeds</b>					
383100	Installment purchase/Capital lease p	-	-	590,327	-
<b>Capital Lease Proceeds</b>		0	0	590,327	0
<b>Estimated Budget Savings</b>					
389951	Estimated budget savings	-	-	3,247,915	-
<b>Estimated Budget Savings</b>		0	0	3,247,915	0
<b>Appropriated Fund Balance</b>					
389920	Appropriated fund balance	-	-	1,077,240	-
<b>Appropriated Fund Balance</b>		0	0	1,077,240	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	108,720	-
<b>Beginning Surplus</b>		0	0	108,720	0
<b>Other Sources</b>		0	0	5,024,202	0
<b>Entity 1 General Fund</b>		149,328,615	152,708,074	155,531,866	156,162,657

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 51 Wetlands Trust Fund</b>					
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from FLOC 1-3 yr Bond Fun	1,516	1,695	-	1,700
361084	Interest on investments	-	-	36,000	-
<b>Investment Income</b>		1,516	1,695	36,000	1,700
<b>Miscellaneous Revenues</b>		1,516	1,695	36,000	1,700
<b>Other Sources</b>					
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-19,500	14,800
<b>Beginning Surplus</b>		0	0	-19,500	14,800
<b>Other Sources</b>		0	0	-19,500	14,800
<b>Entity 51 Wetlands Trust Fund</b>		1,516	1,695	16,500	16,500

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 100 Road &amp; Bridge Fund</b>					
<b>Taxes</b>					
<b>General Sales &amp; Use Taxes</b>					
312411	Local option gas tax - \$.06	1,537,388	1,543,846	1,541,000	1,535,000
312421	Addl local option gas tax \$.03	946,538	958,419	951,000	946,000
312422	Addl local option gas tax \$.01 (5th c	160,524	162,539	161,000	160,000
<b>General Sales &amp; Use Taxes</b>		2,644,449	2,664,803	2,653,000	2,641,000
<b>Taxes</b>		2,644,449	2,664,803	2,653,000	2,641,000
<b>Permits, Fees &amp; Licenses</b>					
<b>Franchise Fees</b>					
323720	Franchise fees- Sanitation-Franchise	-	-	379,000	1,257,000
<b>Franchise Fees</b>		0	0	379,000	1,257,000
<b>Permits, Fees &amp; Licenses</b>		0	0	379,000	1,257,000
<b>Intergovernmental Revenue</b>					
<b>State Shared</b>					
335120	Municipal gas tax 8th cent	991,889	995,490	1,014,000	1,051,000
335122	Motor fuel tax rebate	85,902	117,352	90,000	90,000
335124	Special/motor fuel tax	7,134	6,143	400	700
<b>State Shared</b>		1,084,925	1,118,985	1,104,400	1,141,700
<b>Intergovernmental Revenue</b>		1,084,925	1,118,985	1,104,400	1,141,700
<b>Charges for Services</b>					
<b>General Government Charges</b>					
341965-6002	Road repair charges-utility	200,000	200,000	200,000	200,000
<b>General Government Charges</b>		200,000	200,000	200,000	200,000
<b>Charges for Services</b>		200,000	200,000	200,000	200,000
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from FLOC 1-3 yr Bond Fun	19,414	14,416	40,000	15,000
361084	Interest on investments	34,448	48,973	105,000	50,000
<b>Investment Income</b>		53,862	63,390	145,000	65,000

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>					
364010	Sale of equipment	-	-	500	500
<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>		0	0	500	500
<b>Other Miscellaneous Revenues</b>					
369040	Other miscellaneous revenue	97,636	164,388	50,000	50,000
<b>Other Miscellaneous Revenues</b>		97,636	164,388	50,000	50,000
<b>Miscellaneous Revenues</b>		151,498	227,778	195,500	115,500
<b>Other Sources</b>					
<b>Appropriated Fund Balance</b>					
389920	Appropriated fund balance	-	-	142,054	-
<b>Appropriated Fund Balance</b>		0	0	142,054	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	526,380	-
<b>Beginning Surplus</b>		0	0	526,380	0
<b>Other Sources</b>		0	0	668,434	0
<b>Entity 100 Road &amp; Bridge Fund</b>		4,080,873	4,211,566	5,200,334	5,355,200

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 120 State Housing Initiative Program</b>					
<b>Intergovernmental Revenue</b>					
<b>State Grants</b>					
334920-600	S.H.I.P.	696,207	628,388	396,498	-
334921-600	Florida Homebuyer Opportunity Prog	-	-	239,670	-
334930-600	SHIP Recaptured Income	8,000	78,308	91,723	-
<b>State Grants</b>		704,207	706,696	727,891	0
<b>Intergovernmental Revenue</b>		704,207	706,696	727,891	0
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from FLOC 1-3 yr Bond Fun	-	-	17,000	4,000
<b>Investment Income</b>		0	0	17,000	4,000
<b>Miscellaneous Revenues</b>		0	0	17,000	4,000
<b>Other Sources</b>					
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-17,000	-4,000
<b>Beginning Surplus</b>		0	0	-17,000	-4,000
<b>Other Sources</b>		0	0	-17,000	-4,000
<b>Entity 120 State Housing Initiative Program</b>		704,207	706,696	727,891	0

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 121 HUD Grants CDBG/HOME</b>					
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331515-600	Federal disaster relief	46	659,282	452,699	-
331830-600	Community Dev Block Grant Recover	20,430	56,733	-	-
331900-600	Community dev block grant	965,036	557,770	1,627,070	603,357
331900-8006	Community dev block grant	142,682	118,927	99,277	106,474
331903-600	Neighborhood Stabilization Program	1,770,353	435,290	1,879,038	-
331904-600	NSP Program Income	-	454,061	114,385	-
331905-600	CDBG Recaptured Income	-	19,152	681	-
331907-600	HOME Recapture Income	-	-	16,312	-
331908-600	NSP Recaptured Income	-	65,386	-	-
331930-600	HOME Grant	32,797	167,309	706,625	244,300
<b>Federal Grants</b>		2,931,345	2,533,910	4,896,087	954,131
<b>Intergovernmental Revenue</b>		2,931,345	2,533,910	4,896,087	954,131
<b>Entity 121 HUD Grants CDBG/HOME</b>		2,931,345	2,533,910	4,896,087	954,131

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 122 Law Enforcement Grant</b>					
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331251-3015	Victims of Crime Act	17,875	16,709	17,918	17,918
331252-3019	HIDTA Program	26,988	26,758	3,242	-
331810-3030	Urban Area Strategic Initiative (UASI)	141,284	454,821	408,484	-
<b>Federal Grants</b>		186,146	498,288	429,644	17,918
<b>Intergovernmental Revenue</b>		186,146	498,288	429,644	17,918
<b>Entity 122 Law Enforcement Grant</b>		186,146	498,288	429,644	17,918



**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 123 ADA/Paratransit Program</b>					
<b>Intergovernmental Revenue</b>					
<b>Grants from Local Units</b>					
337400-8003	Ada/paratransit program	377,377	340,194	-	-
<b>Grants from Local Units</b>		377,377	340,194	0	0
<b>Intergovernmental Revenue</b>		377,377	340,194	0	0
<b>Other Sources</b>					
<b>Interfund Transfers</b>					
381100-8003	Transfer from Road & Bridge Fund	43,152	108,257	-	-
<b>Interfund Transfers</b>		43,152	108,257	0	0
<b>Other Sources</b>		43,152	108,257	0	0
<b>Entity 123 ADA/Paratransit Program</b>		420,529	448,451	0	0

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 124 Police Community Services Grant</b>					
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331263-3018	Byrne Justice Asst Grant	51,730	12,652	65	-
331263-3018	Byrne Justice Asst Grant	11,126	58,466	48,788	-
<b>Federal Grants</b>		62,856	71,118	48,853	0
<b>Intergovernmental Revenue</b>		62,856	71,118	48,853	0
<b>Entity 124 Police Community Services Grant</b>		62,856	71,118	48,853	0

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 128 Community Bus Program</b>					
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331801-8001	Capital Assitance Program/5310	-	-	72,000	-
331802-8001	Federal Transit-Capital Invest Grant	-	3,829	423,671	149,430
<b>Federal Grants</b>		0	3,829	495,671	149,430
<b>Grants from Local Units</b>					
337410-8004	Broward county transit grant	274,630	216,429	260,043	259,236
337410-8004-42	Broward county transit grant	28,218	91,217	49,660	49,360
<b>Grants from Local Units</b>		302,848	307,646	309,703	308,596
<b>Intergovernmental Revenue</b>		302,848	311,475	805,374	458,026
<b>Other Sources</b>					
<b>Interfund Transfers</b>					
381020	Transfer from General Fund	-	-	8,000	-
381100-8001	Transfer from Road & Bridge Fund	263,218	266,188	98,376	-
381100-8004	Transfer from Road & Bridge Fund	243,638	319,432	132,005	277,791
381100-8004-42	Transfer from Road & Bridge Fund	21,086	-	12,270	7,703
<b>Interfund Transfers</b>		527,943	585,620	250,651	285,494
<b>Other Sources</b>		527,943	585,620	250,651	285,494
<b>Entity 128 Community Bus Program</b>		830,791	897,096	1,056,025	743,520

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 131 Treasury - Confiscated</b>					
<b>Fines &amp; Forfeitures</b>					
<b>Fines &amp; Forfeitures</b>					
351040-3011	Confiscated by Dept of Treasury	98,652	22,930	-	-
<b>Fines &amp; Forfeitures</b>		98,652	22,930	0	0
<b>Fines &amp; Forfeitures</b>		98,652	22,930	0	0
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from FLOC 1-3 yr Bond Fun	3,004	3,269	8,000	4,000
<b>Investment Income</b>		3,004	3,269	8,000	4,000
<b>Miscellaneous Revenues</b>		3,004	3,269	8,000	4,000
<b>Other Sources</b>					
<b>Appropriated Fund Balance</b>					
389920	Appropriated fund balance	-	-	266,627	-
<b>Appropriated Fund Balance</b>		0	0	266,627	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	90,833	17,753
<b>Beginning Surplus</b>		0	0	90,833	17,753
<b>Other Sources</b>		0	0	357,460	17,753
<b>Entity 131 Treasury - Confiscated</b>		101,657	26,199	365,460	21,753

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 132 Justice - Confiscated</b>					
<b>Fines &amp; Forfeitures</b>					
<b>Fines &amp; Forfeitures</b>					
351050-3012	Confiscated by Dept of Justice	68,263	173,653	-	-
<b>Fines &amp; Forfeitures</b>		68,263	173,653	0	0
<b>Fines &amp; Forfeitures</b>		68,263	173,653	0	0
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from FLOC 1-3 yr Bond Fun	4,147	3,817	8,000	5,000
<b>Investment Income</b>		4,147	3,817	8,000	5,000
<b>Miscellaneous Revenues</b>		4,147	3,817	8,000	5,000
<b>Other Sources</b>					
<b>Appropriated Fund Balance</b>					
389920	Appropriated fund balance	-	-	340,591	-
<b>Appropriated Fund Balance</b>		0	0	340,591	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	70,371	160,815
<b>Beginning Surplus</b>		0	0	70,371	160,815
<b>Other Sources</b>		0	0	410,962	160,815
<b>Entity 132 Justice - Confiscated</b>		72,410	177,470	418,962	165,815

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 133 \$2 Police Education</b>					
<b>Fines &amp; Forfeitures</b>					
<b>Fines &amp; Forfeitures</b>					
351030-3013	Police education \$2.00	43,382	41,246	47,294	44,953
<b>Fines &amp; Forfeitures</b>		43,382	41,246	47,294	44,953
<b>Fines &amp; Forfeitures</b>		43,382	41,246	47,294	44,953
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from FLOC 1-3 yr Bond Fun	2,422	2,191	-	3,000
<b>Investment Income</b>		2,422	2,191	0	3,000
<b>Miscellaneous Revenues</b>		2,422	2,191	0	3,000
<b>Other Sources</b>					
<b>Appropriated Fund Balance</b>					
389920	Appropriated fund balance	-	-	200,484	-
<b>Appropriated Fund Balance</b>		0	0	200,484	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-	-3,000
<b>Beginning Surplus</b>		0	0	0	-3,000
<b>Other Sources</b>		0	0	200,484	-3,000
<b>Entity 133 \$2 Police Education</b>		45,804	43,437	247,778	44,953

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 134 FDLE - Confiscated</b>					
<b>Fines &amp; Forfeitures</b>					
<b>Fines &amp; Forfeitures</b>					
351000-3004	Confiscated by FDLE	221,145	65,449	-	-
<b>Fines &amp; Forfeitures</b>		221,145	65,449	0	0
<b>Fines &amp; Forfeitures</b>		221,145	65,449	0	0
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from FLOC 1-3 yr Bond Fun	15,063	10,702	27,000	11,000
<b>Investment Income</b>		15,063	10,702	27,000	11,000
<b>Miscellaneous Revenues</b>		15,063	10,702	27,000	11,000
<b>Other Sources</b>					
<b>Appropriated Fund Balance</b>					
389920	Appropriated fund balance	-	-	991,244	-
<b>Appropriated Fund Balance</b>		0	0	991,244	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	221,060	17,544
<b>Beginning Surplus</b>		0	0	221,060	17,544
<b>Other Sources</b>		0	0	1,212,304	17,544
<b>Entity 134 FDLE - Confiscated</b>		236,208	76,151	1,239,304	28,544

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 199 Older Americans Act</b>					
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331690-8005	Oaa title iii-b&d	338,482	403,551	351,315	351,315
331691-8005	Oaa title iii-e	118,317	88,011	93,215	96,215
331693-8005	GEC Geriatric Education Center	3,040	3,040	3,040	-
<b>Federal Grants</b>		459,839	494,602	447,570	447,530
<b>Grants from Local Units</b>					
337630-8005	In kind rev from g.f.	98,490	79,910	95,284	95,284
337660-8005	Oaa cash match	33,518	76,183	43,867	43,867
<b>Grants from Local Units</b>		132,008	156,093	139,151	139,151
<b>State Grants</b>					
334692-8005	Local Service Providers (LSP)	269,293	246,954	254,388	254,388
<b>State Grants</b>		269,293	246,954	254,388	254,388
<b>Intergovernmental Revenue</b>		861,140	897,648	841,109	841,069
<b>Charges for Services</b>					
<b>Other Human Services Charges</b>					
346900-8005	ADC Self Pay Clients	20	-	-	-
<b>Other Human Services Charges</b>		20	0	0	0
<b>Charges for Services</b>		20	0	0	0
<b>Miscellaneous Revenues</b>					
<b>Private Gifts / Contributions</b>					
366050-8005	Recipient donations	36,022	33,934	146,676	96,220
<b>Private Gifts / Contributions</b>		36,022	33,934	146,676	96,220
<b>Miscellaneous Revenues</b>		36,022	33,934	146,676	96,220
<b>Other Sources</b>					
<b>Interfund Transfers</b>					
381020	Transfer from General Fund	-	57,095	289,191	428,509
<b>Interfund Transfers</b>		0	57,095	289,191	428,509
<b>Other Sources</b>		0	57,095	289,191	428,509



**City of Pembroke Pines, Florida**  
**Revenue Detail**

<b>Account-Division-Project</b>	<b>Description</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
	<b>Entity 199 Older Americans Act</b>	897,182	988,677	1,276,976	1,365,798

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 201 Debt Service</b>					
<b>Taxes</b>					
<b>Ad Valorem Taxes</b>					
311001-900	Current real/personal property tax	5,459,564	5,441,632	5,443,121	5,425,287
<b>Ad Valorem Taxes</b>		5,459,564	5,441,632	5,443,121	5,425,287
<b>Public Service Taxes</b>					
314100	Public service taxes- Electric service	1,778,293	1,786,960	1,784,705	1,645,299
<b>Public Service Taxes</b>		1,778,293	1,786,960	1,784,705	1,645,299
<b>Communications Service Tax</b>					
315000	Communications Services Tax	6,422,409	6,441,091	6,440,111	6,469,959
<b>Communications Service Tax</b>		6,422,409	6,441,091	6,440,111	6,469,959
<b>Taxes</b>		13,660,267	13,669,683	13,667,937	13,540,545
<b>Permits, Fees &amp; Licenses</b>					
<b>Franchise Fees</b>					
323100	Franchise fees- Electricity	813,440	816,072	813,605	818,003
<b>Franchise Fees</b>		813,440	816,072	813,605	818,003
<b>Permits, Fees &amp; Licenses</b>		813,440	816,072	813,605	818,003
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from FLOC 1-3 yr Bond Fun	124,534	124,563	101,474	96,000
361088-900	Interest on tax deposits	594	572	758	758
<b>Investment Income</b>		125,127	125,135	102,232	96,758
<b>Rents &amp; Royalties</b>					
362042-900	Rental-housing	4,927,743	4,996,806	4,997,358	5,031,607
362044-900	Rental- Early Development Centers	387,405	379,986	383,322	361,608
362045-900	Rental Charter School	6,586,672	5,198,837	6,314,878	6,490,020
362047-900	Rental - SBA Center	185,241	91,426	161,836	161,435
362049-900	Rental - Howard C. Forman	272,570	273,452	272,626	274,372
<b>Rents &amp; Royalties</b>		12,359,630	10,940,507	12,130,020	12,319,042
<b>Miscellaneous Revenues</b>		12,484,758	11,065,642	12,232,252	12,415,800
<b>Other Sources</b>					

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Interfund Transfers</b>					
381020	Transfer from General Fund	-	-	49,195	118,068
381040	Transfer from Municipal Construction	230,400	961,000	-	-
<b>Interfund Transfers</b>		230,400	961,000	49,195	118,068
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-143,012	-206,805
<b>Beginning Surplus</b>		0	0	-143,012	-206,805
<b>Other Sources</b>		230,400	961,000	-93,817	-88,737
<b>Entity 201 Debt Service</b>		27,188,864	26,512,397	26,619,977	26,685,611

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 320 Municipal Construction</b>					
<b>Permits, Fees &amp; Licenses</b>					
<b>Franchise Fees</b>					
323600	Privilege fees- Sewer	2,504,647	2,537,270	783,641	-
<b>Franchise Fees</b>		2,504,647	2,537,270	783,641	0
<b>Permits, Fees &amp; Licenses</b>		2,504,647	2,537,270	783,641	0
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331528-6003	Federal Aid - Highway Program	1,268,545	-	-	-
331860-6001	Energy Eff & Conserv Block Grant	333,848	21,200	-	-
<b>Federal Grants</b>		1,602,394	21,200	0	0
<b>Grants from Local Units</b>					
337440-6003-627	Contribution from County JPA	-	-	147,070	-
337720-7001	Broward County Land Stewardship P	-	-	148,300	-
<b>Grants from Local Units</b>		0	0	295,370	0
<b>State Grants</b>					
334820-7001	Senior Center Fixed Capital Outlay	200,000	-	-	-
<b>State Grants</b>		200,000	0	0	0
<b>Intergovernmental Revenue</b>		1,802,394	21,200	295,370	0
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from FLOC 1-3 yr Bond Fun	-3,020	-33,184	-	-
361030-626	Interest from FLOC 1-3 yr Bond Fun	-2,373	501	-	-
361030-672	Interest from FLOC 1-3 yr Bond Fun	36,988	28,237	-	-
361030-673	Interest from FLOC 1-3 yr Bond Fun	2,759	754	-	-
361030-675	Interest from FLOC 1-3 yr Bond Fun	68,073	54,827	-	-
361030-676	Interest from FLOC 1-3 yr Bond Fun	81,951	99,074	-	-
361084	Interest on investments	329,659	289,404	-	-
361084-626	Interest on investments	13	-	-	-
361084-675	Interest on investments	-910	-	-	-
<b>Investment Income</b>		513,139	439,613	0	0
<b>Private Gifts / Contributions</b>					
366010-676	Contribution in aid of construction	-	1,000,000	-	-
366010-6003-626	Contribution in aid of construction	-339,804	-1,331	-	-

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Private Gifts / Contributions</b>					
366010-6003-627	Contribution in aid of construction	-	-	167,823	-
366035	Municipal dedication fees	109,500	-	-	387,664
<b>Private Gifts / Contributions</b>		-230,304	998,669	167,823	387,664
<b>Miscellaneous Revenues</b>		282,836	1,438,282	167,823	387,664
<b>Other Sources</b>					
<b>Interfund Transfers</b>					
381201	Transfer from Debt Service Fund	-	9,385	-	-
<b>Interfund Transfers</b>		0	9,385	0	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-	-387,664
<b>Beginning Surplus</b>		0	0	0	-387,664
<b>Prior Year Bond Proceeds</b>					
389935	Prior Year Bond Proceeds	-	-	24,316,849	-
<b>Prior Year Bond Proceeds</b>		0	0	24,316,849	0
<b>Other Sources</b>		0	9,385	24,316,849	-387,664
<b>Entity 320 Municipal Construction</b>		4,589,876	4,006,137	25,563,683	0

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 471 Utility Fund</b>					
<b>Permits, Fees &amp; Licenses</b>					
<b>Building Permits</b>					
322085-6010	Utility construction fee	37,664	43,518	20,000	40,000
<b>Building Permits</b>		37,664	43,518	20,000	40,000
<b>Permits, Fees &amp; Licenses</b>		37,664	43,518	20,000	40,000
<b>Charges for Services</b>					
<b>General Government Charges</b>					
341922-6031	Backflow prevention certif fee	40,055	42,100	40,000	40,000
341944-6010	Lien recording/release	-	-	200	200
341990-6010	Utility plan review fee	9,379	10,023	8,000	8,000
<b>General Government Charges</b>		49,434	52,123	48,200	48,200
<b>Physical Environment Charges</b>					
343310-6031	Water utility installation fees	13,165	27,990	25,000	25,000
343320-6031	Water utility record/penalty fees	675,769	742,738	600,000	650,000
343600-6010	New account charge	50,580	53,270	55,000	55,000
343910-6010	Lien recording/release	30,500	24,500	30,000	30,000
<b>Physical Environment Charges</b>		770,014	848,498	710,000	760,000
<b>Water/Sewer Charges</b>					
343300-6031	Water charges	19,431,042	19,835,550	20,070,000	20,399,000
343510-6021	Sewer charges	20,872,045	21,143,920	21,670,000	21,792,000
<b>Water/Sewer Charges</b>		40,303,087	40,979,471	41,740,000	42,191,000
<b>Charges for Services</b>		41,122,535	41,880,093	42,498,200	42,999,200
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361010	Gain/loss on investments	-	1,213,949	-	-
361012	Investment Income	-7,144,687	-	-	-
361030	Interest from FLOC 1-3 yr Bond Fun	100,079	177,307	195,000	102,000
361030-845	Interest from FLOC 1-3 yr Bond Fun	93,576	69,160	181,000	67,000
361040	Interest revenue from other funds	58,648	-	12,000	-
361084	Interest on investments	-	11,175	-	394,000
361085	Interest on Money Market Acct	1,310	-	-	-
<b>Investment Income</b>		-6,891,075	1,471,592	388,000	563,000
<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>					

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>					
364010	Sale of equipment	-	-	1,000	1,000
<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>		0	0	1,000	1,000
<b>Miscellaneous Revenues</b>					
365000	Scrap or surplus sales	-	2,869	1,000	3,000
<b>Miscellaneous Revenues</b>		0	2,869	1,000	3,000
<b>Other Miscellaneous Revenues</b>					
369010	Cash - over + short	-65	-260	500	500
369040	Other miscellaneous revenue	59	23	2,000	2,000
369060-6021	Sewer - other revenue	-	-	1,000	1,000
369080	Water - other revenues	1,200	1,050	1,000	1,000
<b>Other Miscellaneous Revenues</b>		1,194	813	4,500	4,500
<b>Private Gifts / Contributions</b>					
366010-6021	Contribution in aid of construction	100,000	-	-	-
<b>Private Gifts / Contributions</b>		100,000	0	0	0
<b>Miscellaneous Revenues</b>		-6,789,881	1,475,274	394,500	571,500
<b>Other Sources</b>					
<b>Interfund Transfers</b>					
381020	Transfer from General Fund	7,775,118	-	-	-
<b>Interfund Transfers</b>		7,775,118	0	0	0
<b>Appropriated Retained Earnings</b>					
389910	Appropriated retained earnings	-	-	742,014	-
<b>Appropriated Retained Earnings</b>		0	0	742,014	0
<b>Prior Year Bond Proceeds</b>					
389935	Prior Year Bond Proceeds	-	-	151,270	2,902,337
<b>Prior Year Bond Proceeds</b>		0	0	151,270	2,902,337
<b>Water/Sewer Connection</b>					
389802-6021	Sewer connection - East	-	-	120,000	150,000
389803-6021	Sewer connection - West	-	-	150,000	150,000
389804-6031	Water connection - East	-	-	80,000	125,000
389805-6031	Water connection - West	-	-	200,000	200,000
389970-6021	Sewer connection - east	84,564	114,919	-	-
389980-6021	Sewer connection - west	347,849	381,243	-	-
389990-6031	Water connection - east	83,953	122,863	-	-
389995-6031	Water connection - west	298,066	324,602	-	-
<b>Water/Sewer Connection</b>		814,432	943,627	550,000	625,000

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital Contributed from Developer</b>					
389965-6021	Contrib Capital from Developer	206,189	153,195	-	-
389965-6032	Contrib Capital from Developer	374,040	720,927	-	-
<b>Capital Contributed from Developer</b>		580,229	874,122	0	0
<b>Capital Funded By Reserve</b>					
389915	Capital Funded by Reserve	-	-	-	2,170,000
<b>Capital Funded By Reserve</b>		0	0	0	2,170,000
<b>Beginning Retained Earnings</b>					
389946	Beginning retained earnings	-	-	8,187,851	-
<b>Beginning Retained Earnings</b>		0	0	8,187,851	0
<b>Other Sources</b>		9,169,779	1,817,749	9,631,135	5,697,337
<b>Entity 471 Utility Fund</b>		43,540,097	45,216,634	52,543,835	49,308,037



**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 504 Public Insurance Fund</b>					
<b>Charges for Services</b>					
<b>General Government Charges</b>					
341212-203 -402	Contribution from Charter School	3,039,556	2,689,844	3,848,170	3,936,847
341212-203 -403	Contribution from Charter School	33,009	21,055	41,372	42,806
341212-203 -404	Contribution from Charter School	341,673	204,064	357,175	146,543
341212-203 -405	Contribution from Charter School	-	-	60,000	150,000
341235-203 -402	Contribution from general fund	7,192,965	6,233,748	8,588,572	8,646,901
341235-203 -403	Contribution from general fund	84,605	53,728	107,032	108,285
341235-203 -404	Contribution from general fund	1,985,919	1,265,613	2,233,935	2,703,918
341235-203 -405	Contribution from general fund	975,166	842,396	1,476,519	1,672,753
341240-203 -404	Contribution-law enforcement grants	-	-	-	-
341245-203 -402	Contribution from pp utility fund	329,686	295,282	319,226	345,393
341245-203 -403	Contribution from pp utility fund	4,069	4,448	4,082	4,184
341245-203 -404	Contribution from pp utility fund	115,062	66,343	102,531	106,233
341245-203 -405	Contribution from pp utility fund	1,120,132	1,081,708	1,765,856	1,909,727
341270-203 -402	Contribution from road/bridge	52,438	41,011	30,526	36,357
341270-203 -403	Contribution from road/bridge	594	-1,778	372	389
341270-203 -404	Contribution from road/bridge	21,363	13,162	16,718	19,458
341270-203 -405	Contribution from road/bridge	154,299	130,388	224,273	205,438
<b>General Government Charges</b>		15,450,536	12,941,011	19,176,359	20,035,232
<b>Charges for Services</b>		15,450,536	12,941,011	19,176,359	20,035,232
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030-203 -402	Interest from FLOC 1-3 yr Bond Fun	72,309	61,102	87,000	19,000
361084-203 -402	Interest on investments	70,879	123,907	129,107	147,486
361084-203 -403	Interest on investments	4,672	7,867	8,074	9,993
361084-203 -404	Interest on investments	11,606	19,668	21,155	26,055
361084-203 -405	Interest on investments	26,035	45,236	47,000	59,000
<b>Investment Income</b>		185,501	257,780	292,336	261,534
<b>Other Miscellaneous Revenues</b>					
369022-203 -402	Specific Stop Loss Recovery	127,179	57,653	-	-
369023-203 -402	Subrogation Recovery	5,239	34,564	-	-
369052-203 -402	Cobra Premiums	65,181	44,591	14,064	5,000
369053-203 -402	RX Rebates	409,022	250,338	30,000	30,000
369055-203 -402	Health insurance coverage	1,503,573	1,651,307	1,675,170	1,618,215
369056-203 -402	Medical contribution	-	230	-	-
369057-203 -403	Supplemental life insurance	98,754	108,357	109,171	104,121

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Other Miscellaneous Revenues</b>					
369059-203 -402	Medical Claims - Refund/Adj.	75,871	14,114	-	-
<b>Other Miscellaneous Revenues</b>		2,284,818	2,161,154	1,828,405	1,757,336
<b>Miscellaneous Revenues</b>		2,470,319	2,418,934	2,120,741	2,018,870
<b>Entity 504 Public Insurance Fund</b>		17,920,856	15,359,945	21,297,100	22,054,102

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 655 General Pension Trust Fund</b>					
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361012-204	Investment Income	1,625,520	21,100,797	12,064,000	10,516,000
<b>Investment Income</b>		1,625,520	21,100,797	12,064,000	10,516,000
<b>Pension Fund Contributions</b>					
368010-204	City contribution - general	3,317,988	3,742,492	6,675,067	6,674,902
368050-204	Employee contribution - general	252,766	242,548	255,965	234,006
<b>Pension Fund Contributions</b>		3,570,754	3,985,040	6,931,032	6,908,908
<b>Miscellaneous Revenues</b>		5,196,273	25,085,838	18,995,032	17,424,908
<b>Other Sources</b>					
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-9,870,032	-8,337,908
<b>Beginning Surplus</b>		0	0	-9,870,032	-8,337,908
<b>Other Sources</b>		0	0	-9,870,032	-8,337,908
<b>Entity 655 General Pension Trust Fund</b>		5,196,273	25,085,838	9,125,000	9,087,000

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 656 Fire &amp; Police Pension Trust Fund</b>					
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361000-204	Appreciation of investments	-9,898,182	48,688,383	20,491,200	23,150,000
361005-204	Interest & Dividend income	-	6,651,615	-	-
361012-204	Investment Income	5,859,090	6,651,615	7,968,800	9,000,000
361097-204	Other income	-	-6,651,615	-	-
<b>Investment Income</b>		-4,039,092	55,339,998	28,460,000	32,150,000
<b>Other Miscellaneous Revenues</b>					
369040-204	Other miscellaneous revenue	48,038	102,589	-	-
<b>Other Miscellaneous Revenues</b>		48,038	102,589	0	0
<b>Pension Fund Contributions</b>					
368000-204	Casualty insurance premium tax	981,600	1,028,386	981,646	1,028,386
368005-204	City contribution - fire	10,791,117	10,970,219	11,476,622	11,783,079
368020-204	City contribution - police	10,229,640	10,569,818	11,467,982	12,161,505
368040-204	Employee contribution - fire	1,441,160	1,499,745	1,382,105	1,428,888
368042-204	Employee buybacks	133,333	26,982	135,000	-
368045-204	Employee Contribution - ESI	21,243	15,981	22,000	-
368060-204	Employee contribution - police	1,424,229	1,408,905	1,381,892	1,474,790
368090-204	Fire insurance premium tax	1,287,510	1,313,693	1,287,512	1,313,693
<b>Pension Fund Contributions</b>		26,309,832	26,833,728	28,134,759	29,190,341
<b>Miscellaneous Revenues</b>		22,318,778	82,276,315	56,594,759	61,340,341
<b>Other Sources</b>					
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	29,460,759	-32,660,341
<b>Beginning Surplus</b>		0	0	29,460,759	-32,660,341
<b>Other Sources</b>		0	0	29,460,759	-32,660,341
<b>Entity 656 Fire &amp; Police Pension Trust Fund</b>		22,318,778	82,276,315	27,134,000	28,680,000

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Entity 657 Other Post Employment Benefits</b>					
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361084-204	Interest on investments	-640,500	4,429,900	3,710,000	3,710,000
361085	Interest on Money Market Acct	3,273	1,489	2,065	-
<b>Investment Income</b>		-637,227	4,431,389	3,712,065	3,710,000
<b>Other Miscellaneous Revenues</b>					
369053-204	RX Rebates	-	-	15,000	15,000
369054	Part D Subsidy	-	-	75,000	75,000
369056-204	Medical contribution	702,574	753,706	178,523	150,000
369059-204	Medical Claims - Refund/Adj.	508,702	452,786	500,000	-
<b>Other Miscellaneous Revenues</b>		1,211,275	1,206,492	768,523	240,000
<b>Pension Fund Contributions</b>					
368035-204	City contrib-General retiree health	4,588,096	2,870,863	2,919,153	2,841,000
368036-204	City contrib-Police retiree health	3,123,855	4,002,014	4,133,062	3,634,000
368037-204	City contrib-Fire retiree health	3,245,695	2,274,094	2,280,992	2,856,000
368038-204	City contrib-Schools retiree health	46,001	21,816	23,000	21,000
<b>Pension Fund Contributions</b>		11,003,647	9,168,787	9,356,207	9,352,000
<b>Miscellaneous Revenues</b>		11,577,695	14,806,668	13,836,795	13,302,000
<b>Other Sources</b>					
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-5,766,825	-4,403,533
<b>Beginning Surplus</b>		0	0	-5,766,825	-4,403,533
<b>Other Sources</b>		0	0	-5,766,825	-4,403,533
<b>Entity 657 Other Post Employment Benefits</b>		11,577,695	14,806,668	8,069,970	8,898,467

**City of Pembroke Pines, Florida**  
**Revenue Detail**  
**All Funds**

<b>Entity</b>	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
1 General Fund	149,328,615	152,708,074	155,531,866	156,162,657
51 Wetlands Trust Fund	1,516	1,695	16,500	16,500
100 Road & Bridge Fund	4,080,873	4,211,566	5,200,334	5,355,200
120 State Housing Initiative Program	704,207	706,696	727,891	-
121 HUD Grants CDBG/HOME	2,931,345	2,533,910	4,896,087	954,131
122 Law Enforcement Grant	186,146	498,288	429,644	17,918
123 ADA/Paratransit Program	420,529	448,451	-	-
124 Police Community Services Grant	62,856	71,118	48,853	-
128 Community Bus Program	830,791	897,096	1,056,025	743,520
131 Treasury - Confiscated	101,657	26,199	365,460	21,753
132 Justice - Confiscated	72,410	177,470	418,962	165,815
133 \$2 Police Education	45,804	43,437	247,778	44,953
134 FDLE - Confiscated	236,208	76,151	1,239,304	28,544
199 Older Americans Act	897,182	988,677	1,276,976	1,365,798
201 Debt Service	27,188,864	26,512,397	26,619,977	26,685,611
320 Municipal Construction	4,589,876	4,006,137	25,563,683	-
471 Utility Fund	43,540,097	45,216,634	52,543,835	49,308,037
504 Public Insurance Fund	17,920,856	15,359,945	21,297,100	22,054,102
655 General Pension Trust Fund	5,196,273	25,085,838	9,125,000	9,087,000
656 Fire & Police Pension Trust Fund	22,318,778	82,276,315	27,134,000	28,680,000
657 Other Post Employment Benefits	11,577,695	14,806,668	8,069,970	8,898,467
<b>Total All Funds</b>	<b>292,232,579</b>	<b>376,652,762</b>	<b>341,809,245</b>	<b>309,590,006</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 511 Legislative****Division 100 City Commission | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
11001	Mayor	46,030	45,853	45,854	45,854
11002	Vice - Mayor	23,476	23,386	23,387	23,387
11003	Commissioner	65,932	70,249	70,161	70,161
12884	Executive Assist	65,853	65,853	65,853	65,853
13682	P/T Executive Assistant	27,044	27,184	30,514	30,514
15103	Expense allowance	34,120	35,272	35,250	35,250
21000	Social Security- matching	18,634	18,977	20,740	20,740
22000	Retirement contributions	55,246	61,496	93,434	134,429
23000	Health Insurance	52,438	49,214	70,200	72,714
23100	Life Insurance	364	226	465	489
24000	Workers compensation	388	595	1,075	930
26300	General retiree health contrib	83,823	46,662	47,724	55,920
	<b>Personnel</b>	<b>473,349</b>	<b>444,968</b>	<b>504,657</b>	<b>556,241</b>
<b>Operating</b>					
34990	Contractual services- other	-	232,981	250,000	250,000
40100	Travel/conferences	18,992	16,935	24,000	24,000
49104	License fees	356	-	375	375
51100	Office supplies	1,319	1,914	1,500	1,500
52650	Equip < than \$1000	-	-	100	100
54100	Memberships/ dues/ subscription	13,694	13,638	13,992	13,992
	<b>Operating</b>	<b>34,360</b>	<b>265,468</b>	<b>289,967</b>	<b>289,967</b>
	<b>Blank</b>	<b>507,710</b>	<b>710,436</b>	<b>794,624</b>	<b>846,208</b>
	<b>100 City Commission</b>	<b>507,710</b>	<b>710,436</b>	<b>794,624</b>	<b>846,208</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 512 Executive****Division 201 City Manager | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
11005	City Manager	-	-	166,250	274,997
12516	Assistant City Manager	81,775	81,775	81,776	81,776
13150	P/T Administrative Coordinator I	-	-	13,500	26,645
13682	P/T Executive Assistant	42,418	39,564	50,648	50,648
13685	P/T Clerical Aide	34,335	35,081	27,833	16,828
15103	Expense allowance	-	-	2,800	4,801
15107	Automobile allowance	-	-	4,200	9,601
15116	Cell Phone Pay	-	563	1,850	2,851
21000	Social Security- matching	9,922	10,330	24,390	24,273
22000	Retirement contributions	20,305	20,913	37,225	47,046
23000	Health Insurance	9,519	4,101	11,701	6,060
23100	Life Insurance	139	90	561	194
24000	Workers compensation	667	429	1,555	1,784
26300	General retiree health contrib	13,564	3,889	3,977	4,660
<b>Personnel</b>		<b>212,644</b>	<b>196,735</b>	<b>428,266</b>	<b>552,164</b>
<b>Operating</b>					
34990	Contractual services- other	234,460	234,460	97,692	-
40100	Travel/conferences	-	-	2,200	3,000
46250	R & M equipment	-	-	200	200
46800	Maintenance contracts	199	211	400	400
51100	Office supplies	941	1,000	1,800	1,000
54100	Memberships/ dues/ subscription	252	68	2,930	3,000
<b>Operating</b>		<b>235,852</b>	<b>235,739</b>	<b>105,222</b>	<b>7,600</b>
<b>Blank</b>		<b>448,496</b>	<b>432,474</b>	<b>533,488</b>	<b>559,764</b>
<b>201 City Manager</b>		<b>448,496</b>	<b>432,474</b>	<b>533,488</b>	<b>559,764</b>



**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 513 Financial and administrative****Division 202 Human Resources | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12440	Human Resources Director	37,256	76,544	153,088	153,088
12442	Human Resources Administrator	25,770	-	-	-
12557	Risk Management/Benefits Specialist	49,036	50,128	50,128	50,128
12684	Clerical Spec II	-	-	31,325	31,325
12685	Clerical Aide	43,784	43,784	43,784	43,784
12790	Human Resources Manager	66,807	93,891	93,892	93,892
15107	Automobile allowance	1,246	2,400	4,800	4,801
15116	Cell Phone Pay	-	450	900	1,800
21000	Social Security- matching	14,753	19,617	28,845	26,541
22000	Retirement contributions	62,074	70,938	126,261	168,730
23000	Health Insurance	44,478	41,011	58,500	60,595
23100	Life Insurance	597	355	727	882
24000	Workers compensation	1,353	810	1,462	1,471
26300	General retiree health contrib	76,028	38,885	39,770	46,600
	<b>Personnel</b>	<b>423,182</b>	<b>438,813</b>	<b>633,482</b>	<b>683,637</b>
<b>Operating</b>					
31400	Professional services- medical	11,487	13,286	12,000	12,000
31500	Professional services- other	2,467	2,654	2,000	2,000
34989	Contractual service provider	11,654	1,691	19,110	19,110
34990	Contractual services- other	16,000	14,200	-	-
40229	Training	-	-	12,000	12,000
46800	Maintenance contracts	1,367	926	1,500	1,500
47100	Printing	544	84	1,000	1,000
49000	Legal/employment ads	4,139	7,519	5,000	5,000
51100	Office supplies	2,441	2,856	2,920	3,000
52000	Operating supplies	700	714	1,000	1,000
52650	Equip < than \$1000	69	398	1,000	1,000
52652	Software < than \$1000 &/or licenses	-	-	750	750
52653	Computer equipment < \$1000	249	-	5,000	5,000
54100	Memberships/ dues/ subscription	-	-	80	-
	<b>Operating</b>	<b>51,116</b>	<b>44,328</b>	<b>63,360</b>	<b>63,360</b>
<b>Capital</b>					
64050	Copier machine	-	-	9,000	9,000
	<b>Capital</b>	<b>0</b>	<b>0</b>	<b>9,000</b>	<b>9,000</b>
	<b>Blank</b>	<b>474,298</b>	<b>483,141</b>	<b>705,842</b>	<b>755,997</b>
	<b>202 Human Resources</b>	<b>474,298</b>	<b>483,141</b>	<b>705,842</b>	<b>755,997</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 514 Legal counsel****Division 300 City Attorney | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31200	Professional services- retainer fees	215,100	215,100	203,266	215,099
31250	Professional services- prosecutor	-	-	37,416	-
31350	Professional services- on site	424,261	424,260	407,294	424,265
31360	Professional services- legal advisor	135,517	135,516	130,099	135,520
31500	Professional services- other	50,076	50,076	48,072	50,075
51100	Office supplies	19,716	19,716	18,922	19,710
52950	Out of pocket expenses	3,214	2,271	9,600	4,000
<b>Operating</b>		<b>847,884</b>	<b>846,939</b>	<b>854,669</b>	<b>848,669</b>
<b>Blank</b>		<b>847,884</b>	<b>846,939</b>	<b>854,669</b>	<b>848,669</b>
<b>300 City Attorney</b>		<b>847,884</b>	<b>846,939</b>	<b>854,669</b>	<b>848,669</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services****Division 800 General Government | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12684	Clerical Spec II	-	24,000	-	-
12992	Vacation leave - retire/term	106,878	-	83,300	17,200
12996	Sick leave - retire/term	82,439	-	60,100	17,400
14000	Overtime	-	4,568	-	-
21000	Social Security- matching	12,103	3,257	10,971	2,647
22000	Retirement contributions	9,511	-	-	-
25000	Unemployment compensation	62,398	10,213	70,000	100,000
	<b>Personnel</b>	<b>273,329</b>	<b>42,038</b>	<b>224,371</b>	<b>137,247</b>
<b>Operating</b>					
30010	Contingency	-	-	398,700	500,000
30030	Estimated Budget Savings	-	-	-	-2,478,742
31300	Professional services-Outside Legal	250,987	475,423	516,475	550,000
31500	Professional services- other	250,217	301,916	256,486	259,878
34989	Contractual service provider	73,323	153,811	154,375	154,375
34990	Contractual services- other	22,277	21,574	22,700	21,576
36100	Excess benefit	43,327	57,475	39,857	41,052
41225	Cable fees	-	183	203	203
41400	Postage	108,275	108,513	108,000	117,000
45000	Insurance	864,230	749,073	1,310,274	1,504,499
45030	Household hazard waste	107,404	119,569	110,000	20,000
47140	Printing - flyer/newspaper	19,283	85,711	97,917	96,244
49150	Auto tags & titles	8,399	7,927	11,480	11,480
49201	Taxes and/or assessments	-	-	-	1,776
49356	Special projects	3,480	15,407	16,000	2,407
51100	Office supplies	3,945	4,375	3,830	3,513
52650	Equip < than \$1000	-	1,243	875	-
52652	Software < than \$1000 &/or licenses	-	-	1,650	-
54100	Memberships/ dues/ subscription	43,402	44,015	44,000	53,987
	<b>Operating</b>	<b>1,798,551</b>	<b>2,146,216</b>	<b>3,092,822</b>	<b>859,248</b>
<b>Grants and Aid</b>					
81001	Grant - Area Agency On Aging	84,971	94,617	93,984	91,891
82005	Grant - Women In Distress	12,000	12,000	12,000	12,000
82013	Grant - Learning for Success-KAPOW	3,000	3,000	3,000	3,000
82016	Grant - Here's Help	5,000	5,000	5,000	5,000
83013	Grant - Family Central	31,910	32,971	32,971	33,917
	<b>Grants and Aid</b>	<b>136,881</b>	<b>147,588</b>	<b>146,955</b>	<b>145,808</b>
<b>Other</b>					
91128	Transfer to Community Bus Program	-	-	8,000	-
91171	Transfer to Charter Middle School	870,040	-	-	-
91199	Transfer to OAA	-	57,095	289,191	428,509
91201	Transfer to Debt Service Fund	-	-	49,195	118,068

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 800 General Government | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Other</b>					
91471	Transfer to Utility Fund	7,775,118	-	-	-
	<b>Other</b>	<b>8,645,158</b>	<b>57,095</b>	<b>346,386</b>	<b>546,577</b>
	<b>Blank</b>	<b>10,853,919</b>	<b>2,392,938</b>	<b>3,810,534</b>	<b>1,688,880</b>
<b>800 General Government</b>		<b>10,853,919</b>	<b>2,392,938</b>	<b>3,810,534</b>	<b>1,688,880</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services****Division 1001 City Clerk | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12047	City Clerk	124,134	124,134	124,135	124,135
12285	Micrographic Technician II	44,179	44,179	44,180	44,180
12525	Administrative Assistant I	47,866	47,866	47,866	47,866
12620	Cashier II	37,773	37,773	37,773	37,773
12679	Clerical Spec I	41,704	38,496	-	-
12684	Clerical Spec II	112,466	112,466	112,466	112,466
12775	Deputy City Clerk	55,266	55,266	55,266	55,266
12782	Deputy City Clerk/Occ Lic Admin	56,909	56,909	56,909	56,909
12992	Vacation leave - retire/term	-	2,150	6,420	-
12996	Sick leave - retire/term	-	-	10,241	-
13509	Shared - Secretary	13,815	13,693	29,835	29,835
14000	Overtime	226	35	300	300
21000	Social Security- matching	37,132	37,482	39,328	38,275
22000	Retirement contributions	100,266	110,159	196,072	171,356
23000	Health Insurance	78,657	73,820	93,602	96,952
23100	Life Insurance	924	574	1,083	1,136
24000	Workers compensation	2,207	1,389	2,314	2,010
26300	General retiree health contrib	139,701	77,770	79,540	83,880
	<b>Personnel</b>	<b>893,225</b>	<b>834,162</b>	<b>937,330</b>	<b>902,339</b>
<b>Operating</b>					
31500	Professional services- other	71,260	22,602	41,227	110,000
34050	Contractual microfilming	3,322	7,517	14,000	10,000
34989	Contractual service provider	31,001	36,850	77,168	75,712
40100	Travel/conferences	67	-	100	100
44200	Rents- machinery & equipment	20,031	23,825	23,000	24,000
45440	Insurance- errors & omissions	-	-	480	150
46250	R & M equipment	648	957	1,200	1,200
46800	Maintenance contracts	2,130	2,173	4,875	4,875
46801	I.T. Maintenance contracts	12,534	13,262	39,028	13,700
47100	Printing	6,796	5,771	6,800	6,800
47400	Codification of ordinances	6,598	6,961	10,100	7,200
49000	Legal/employment ads	12,839	12,720	12,000	13,000
49100	Recording fees	4,084	4,028	3,500	4,000
51100	Office supplies	11,386	11,403	10,200	12,000
51300	Microfilm supplies	269	947	1,000	1,000
52650	Equip < than \$1000	309	1,846	1,000	1,200
52652	Software < than \$1000 &/or licenses	10,300	6,940	2,976	3,200
52653	Computer equipment < \$1000	790	1,352	1,000	1,500
54100	Memberships/ dues/ subscription	459	-	250	150
	<b>Operating</b>	<b>194,823</b>	<b>159,155</b>	<b>249,904</b>	<b>289,787</b>
<b>Capital</b>					
64051	Computer programs	-	-	-	289,000

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 1001 City Clerk | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
	64132 Microfilm equipment	-	6,895	-	-
	<b>Capital</b>	<b>0</b>	<b>6,895</b>	<b>0</b>	<b>289,000</b>
	<b>Blank</b>	<b>1,088,048</b>	<b>1,000,212</b>	<b>1,187,234</b>	<b>1,481,126</b>
	<b>1001 City Clerk</b>	<b>1,088,048</b>	<b>1,000,212</b>	<b>1,187,234</b>	<b>1,481,126</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 513 Financial and administrative****Division 2001 Finance | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12086	Finance Director	153,088	153,088	153,088	153,088
12428	Payables Supervisor	55,201	55,162	55,162	55,162
12431	Payroll Coordinator	113,423	113,454	113,423	115,050
12433	Payroll Supervisor	80,746	65,333	65,333	69,992
12434	Assistant Payroll Supervisor	46,660	-	-	-
12513	Account Clerk III	53,747	53,747	53,748	53,748
12515	Accounting Clerk II	96,075	96,150	96,076	48,776
12517	Assistant Finance Director	115,066	115,066	115,066	115,066
12523	Accountant	151,965	103,349	70,186	47,716
12525	Administrative Assistant I	59,800	59,800	59,800	59,800
12552	Budget Analyst	65,957	65,957	65,957	65,957
12556	Budget Manager	81,619	81,619	81,620	81,620
12641	Chief Accountant	84,074	84,074	84,074	84,074
12642	Accounting Supervisor	-	28,386	62,981	64,016
12651	Programmer Analyst II	169,562	169,562	169,562	169,562
12686	Systems Supervisor	98,426	98,426	98,426	98,426
12992	Vacation leave - retire/term	8,291	-	12,806	-
12996	Sick leave - retire/term	1,289	-	4,710	-
13170	P/T Accounts Payable Specialist	5,001	-	-	-
13680	P/T Clerk Spec I	-	-	5,000	13,000
14000	Overtime	-	664	-	-
15107	Automobile allowance	4,800	4,800	4,801	4,801
21000	Social Security- matching	98,057	92,988	100,198	96,778
22000	Retirement contributions	258,077	287,588	474,204	562,076
23000	Health Insurance	176,352	164,046	210,602	193,904
23100	Life Insurance	2,542	1,597	2,990	2,667
24000	Workers compensation	5,956	3,652	6,019	5,105
26300	General retiree health contrib	279,404	155,540	151,126	158,280
	<b>Personnel</b>	<b>2,265,175</b>	<b>2,054,046</b>	<b>2,316,958</b>	<b>2,318,664</b>
<b>Operating</b>					
32100	Accounting and auditing fees	41,278	42,810	44,081	44,490
34989	Contractual service provider	276,356	286,084	424,233	458,959
34990	Contractual services- other	-	22,390	39,000	-
34995	I.T. Contractual services	-	-	15,000	15,000
40100	Travel/conferences	1,382	2,930	1,300	3,800
40229	Training	-	377	900	1,500
41100	Telephone	809	916	1,200	1,200
46250	R & M equipment	1,027	608	450	450
46800	Maintenance contracts	1,144	1,045	1,375	4,200
46801	I.T. Maintenance contracts	106,407	88,655	92,100	92,900
51100	Office supplies	7,181	6,629	10,000	7,000
52650	Equip < than \$1000	41	433	500	500
52652	Software < than \$1000 &/or licenses	821	215	1,125	2,785

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 513 Financial and administrative**  
**Division 2001 Finance | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
52653	Computer equipment < \$1000	38	948	1,500	1,500
54100	Memberships/ dues/ subscription	2,821	3,383	3,200	3,758
<b>Operating</b>		<b>439,306</b>	<b>457,424</b>	<b>635,964</b>	<b>638,042</b>
<b>Capital</b>					
64039	Computer equipment not micro	4,275	-	-	5,800
64051	Computer programs	-	1,700	2,600	2,600
64055	Laptop/Tablet	-	668	-	-
<b>Capital</b>		<b>4,275</b>	<b>2,368</b>	<b>2,600</b>	<b>8,400</b>
<b>Blank</b>		<b>2,708,756</b>	<b>2,513,838</b>	<b>2,955,522</b>	<b>2,965,106</b>
<b>2001 Finance</b>		<b>2,708,756</b>	<b>2,513,838</b>	<b>2,955,522</b>	<b>2,965,106</b>



**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 513 Financial and administrative****Division 2002 Technology Services | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12011	Internet Specialist	84,137	84,178	84,178	20,987
12280	IT Desktop Support Technician	67,292	34,516	97,220	99,945
12303	Network Specialist II	192,192	192,192	192,193	192,193
12525	Administrative Assistant I	54,704	54,704	54,704	54,704
12644	Help Analyst/Technician	68,599	68,598	68,599	68,599
12645	Help Desk Analyst	58,053	58,053	58,053	58,053
12652	Programmer/Analyst I	159,938	159,938	159,938	159,938
12693	Systems Programmer/Analyst II	100,424	100,485	100,485	100,485
12720	Manager of Technical Services	98,554	98,176	98,176	98,176
12721	Project Manager	126,006	42,406	-	83,991
12722	Manager of Systems Development	126,006	126,006	126,007	126,007
12723	Systems Administrator	76,452	56,955	69,286	69,285
12900	Web Page Developer	69,846	69,846	69,847	17,414
12903	Technology Services Director	-	80,772	140,005	140,005
12992	Vacation leave - retire/term	-	89,084	-	-
12996	Sick leave - retire/term	-	33,493	-	-
14000	Overtime	8,596	12,642	16,468	12,480
15115	Beeper pay	16,108	16,067	16,593	16,593
15116	Cell Phone Pay	-	1,065	2,400	2,520
21000	Social Security- matching	92,583	98,490	99,855	98,705
22000	Retirement contributions	256,696	286,761	545,018	635,611
23000	Health Insurance	131,095	123,034	187,202	187,829
23100	Life Insurance	2,245	1,416	2,984	3,137
24000	Workers compensation	5,087	3,236	6,010	4,993
26300	General retiree health contrib	209,554	116,655	119,310	149,120
	<b>Personnel</b>	<b>2,004,168</b>	<b>2,008,767</b>	<b>2,314,531</b>	<b>2,400,770</b>

**Operating**

34989	Contractual service provider	233,435	187,760	135,000	135,422
34995	I.T. Contractual services	-	8,000	108,000	-
40229	Training	-	-	8,630	22,200
41100	Telephone	1,782	2,219	2,285	3,048
41371	Streaming video service fees	-	4,500	4,000	4,000
41380	Data communication	24,710	20,400	24,000	24,000
44200	Rents- machinery & equipment	456	-	-	3,966
46250	R & M equipment	2,015	1,769	2,000	2,000
46800	Maintenance contracts	135	-	-	-
46801	I.T. Maintenance contracts	61,987	107,308	196,226	131,612
51100	Office supplies	24	345	500	750
52000	Operating supplies	9,929	9,548	9,815	13,500
52015	Books	-	-	760	760
52470	Computer supplies	547	3,657	3,000	3,000
52540	Fuel	2,355	3,024	2,500	2,508
52650	Equip < than \$1000	450	2,548	4,000	4,000

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 513 Financial and administrative**

**Division 2002 Technology Services | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
52652	Software < than \$1000 &/or licenses	21,125	39,231	25,058	163,662
52653	Computer equipment < \$1000	39,693	41,311	33,200	35,000
54100	Memberships/ dues/ subscription	-	99	-	700
<b>Operating</b>		<b>398,643</b>	<b>431,720</b>	<b>558,974</b>	<b>550,128</b>
<b>Capital</b>					
64038	Communications systems	29,062	4,125	16,000	-
64039	Computer equipment not micro	83,461	59,460	-	225,000
64051	Computer programs	109,707	12,646	70,620	133,600
64053	Micro computer	68,185	27,500	18,500	292,400
64055	Laptop/Tablet	1,345	5,827	7,050	8,750
64228	Video equipment	-	-	277,680	-
<b>Capital</b>		<b>291,759</b>	<b>109,558</b>	<b>389,850</b>	<b>659,750</b>
<b>Blank</b>		<b>2,694,570</b>	<b>2,550,046</b>	<b>3,263,355</b>	<b>3,610,648</b>
<b>2002 Technology Services</b>		<b>2,694,570</b>	<b>2,550,046</b>	<b>3,263,355</b>	<b>3,610,648</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 521 Law enforcement****Division 3001 Police | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12045	Police Chief	159,474	159,474	159,474	159,474
12093	Police Service Aid	552,673	567,080	566,746	566,746
12115	Police Captain	769,967	757,425	271,819	200,120
12174	Division Major	-	-	486,653	583,704
12425	Police Officer	12,402,638	11,677,133	11,609,146	11,805,032
12455	Grants/Research Coordinator	70,282	74,897	75,005	75,005
12456	Logistics Coordinator II	53,165	53,165	53,165	53,165
12458	Enforcement Programs Manager	50,128	50,128	50,128	50,128
12459	Logistics Coordinator I	48,028	42,992	47,799	38,501
12467	Property Evidence Technician	39,363	39,438	58,314	77,377
12468	Property Supervisor	46,010	46,010	46,010	36,275
12528	Administrative Assistant II	52,645	52,645	52,645	52,645
12552	Budget Analyst	60,382	60,382	60,383	60,383
12603	Support Services Coordinator	85,093	72,697	63,820	63,820
12631	Crime Scene Technician	243,520	242,565	178,455	89,150
12633	Crime Scene Investigator	34,542	42,218	108,886	201,886
12651	Programmer Analyst II	53,869	-	-	-
12652	Programmer/Analyst I	84,960	129,501	129,502	129,502
12655	Sergeant	2,597,587	2,596,272	2,635,097	2,653,219
12684	Clerical Spec II	683,072	672,023	664,289	625,428
12685	Clerical Aide	34,216	34,216	34,216	40,020
12730	Court Liaison Specialist	46,051	46,051	46,052	46,052
12735	Intelligence Analyst	41,782	17,200	-	-
12736	Crime Analyst	55,193	83,252	102,982	102,982
12800	Asst. Police Chief	137,738	137,738	137,738	137,738
12885	Victim's Advocate	71,323	66,373	51,522	51,522
12886	Assistant Victim's Advocate	48,734	47,055	48,735	42,016
12913	Finger Print Examiner	59,988	59,800	59,800	59,800
12978	Police Support Specialist III	-	-	21,593	33,026
12979	Police Support Specialist II	-	-	-	294,112
12980	Police Support Specialist I	-	-	-	199,890
12992	Vacation leave - retire/term	325,416	277,596	370,547	278,713
12996	Sick leave - retire/term	361,292	497,241	305,316	240,363
12997	Sick leave - annual	26,914	321,537	602,535	587,837
13407	P/T Victim's Advocate - CITY	-	-	26,747	35,663
13576	P/T Victim's Advocate Grant	-	6,112	-	-
14000	Overtime	704,331	732,122	500,000	750,000
15000	Incentive pay	205,136	198,116	211,586	218,785
15010	Certification pay	120	120	120	120
15015	Payment in lieu of benefits	2,770	2,770	2,771	2,771
15050	Stand-by pay	55,223	61,586	75,000	60,000
15100	Holiday pay	254,585	297,644	310,000	275,000
15101	Uniform cleaning allowance	108,751	106,187	106,140	105,180
15104	Assignment pay	277,599	253,043	228,806	200,171

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 521 Law enforcement****Division 3001 Police | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
15107	Automobile allowance	7,200	7,200	7,200	7,200
15108	Shift Differential	8,735	7,862	9,360	7,280
15109	Shift Differential- Certified Officer	60,196	61,009	62,400	57,720
15110	Dive team equipment allowance	4,275	3,925	3,900	3,600
15115	Beeper pay	23,314	20,635	25,000	25,000
15116	Cell Phone Pay	-	13,255	13,620	14,220
15200	Longevity pay	572,411	497,394	493,633	428,256
21000	Social Security- matching	1,588,212	1,566,777	1,614,020	1,668,493
22000	Retirement contributions	441,823	527,686	995,569	1,070,329
22100	Retirement contributions P & F	10,229,640	10,569,818	11,467,982	12,161,505
22110	State contribution P&F retirement	981,600	1,028,386	981,646	1,028,386
23000	Health Insurance	2,697,814	2,237,864	3,112,204	3,459,981
23100	Life Insurance	32,500	20,196	40,457	43,964
24000	Workers compensation	702,096	441,967	780,340	1,045,784
26300	General retiree health contrib	838,830	435,512	445,424	521,920
26305	Police retiree health contrib	3,123,855	4,002,014	4,133,062	3,634,000
<b>Personnel</b>		<b>42,217,060</b>	<b>42,023,302</b>	<b>44,745,359</b>	<b>46,460,959</b>

**Operating**

31400	Professional services- medical	5,750	12,000	14,720	16,720
31450	Professional services- veterinarian	3,615	4,952	12,000	12,000
31500	Professional services- other	8,937	19,339	51,750	54,750
34500	Contract- building maintenance	39,814	30,477	36,000	40,000
34989	Contractual service provider	27,445	-	-	-
34990	Contractual services- other	510,954	480,266	598,298	591,810
40100	Travel/conferences	6,783	1,921	13,600	19,250
40200	College classes- education	-	-	20,000	20,000
40229	Training	30,960	15,505	59,347	94,210
41100	Telephone	116,214	99,451	120,000	136,200
41380	Data communication	71,076	105,288	124,180	134,760
43100	Electric	107,790	104,546	120,000	120,000
43200	Water & sewer	4,571	4,579	5,000	5,000
44200	Rents- machinery & equipment	61,354	70,297	83,648	83,648
46150	R & M- land- building & improvement	36,602	56,609	54,819	67,900
46250	R & M equipment	16,131	26,516	74,725	78,250
46300	R & M motor vehicles	592,520	540,945	542,850	610,900
46800	Maintenance contracts	22,354	20,997	59,773	24,773
46801	I.T. Maintenance contracts	162,808	166,173	123,434	121,256
47100	Printing	3,195	6,670	6,575	12,050
48250	Employee award program	1,297	165	1,200	1,200
49000	Legal/employment ads	462	1,919	3,400	3,400
49354	Drug investigation	5,000	-	11,000	11,000
49355	Special investigation	676	240	5,000	5,000
49357	False alarm program	16,576	37,941	33,536	23,814

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 521 Law enforcement****Division 3001 Police | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
49680	Special events- miscellaneous	13,377	16,999	17,900	34,100
51100	Office supplies	34,563	35,253	40,000	40,000
51400	Photo supplies	298	1,050	2,500	2,000
52000	Operating supplies	26,010	21,187	37,600	100,905
52002	Operating supplies- ID unit	10,409	10,739	15,000	16,500
52003	Operating supplies- Training Unit	54,397	60,178	85,675	121,300
52200	Cleaning/janitorial supplies	5,416	4,803	7,500	7,500
52540	Fuel	870,025	888,875	961,376	910,295
52600	Clothing/uniforms	94,049	97,329	158,910	182,880
52645	S.E.T. Equipment < \$1000	18,632	12,095	28,650	18,000
52650	Equip < than \$1000	40,536	46,252	93,863	184,414
52652	Software < than \$1000 &/or licenses	48,444	57,697	54,200	55,934
52653	Computer equipment < \$1000	9,113	5,608	22,175	15,575
52681	Operating supplies for K-9	4,125	3,496	9,600	9,600
52683	S.E.T. Operating supplies	14,667	14,555	51,494	52,800
54100	Memberships/ dues/ subscription	6,545	8,432	9,852	11,137
	<b>Operating</b>	<b>3,103,490</b>	<b>3,091,346</b>	<b>3,771,150</b>	<b>4,050,831</b>
<b>Capital</b>					
62017	Building improvement	-	-	-	140,537
63166	Shooting range	-	-	7,382	58,000
64023	Camera	-	2,150	-	5,500
64028	Car	982,016	358,525	1,509,561	1,973,300
64039	Computer equipment not micro	-	10,496	4,022	-
64051	Computer programs	-	-	590,327	-
64051	Computer programs	-	-	10,000	5,985
64053	Micro computer	1,294	-	2,070	-
64055	Laptop/Tablet	104,960	94,600	106,500	105,000
64110	K-9 dogs	-4,874	-	-	8,500
64140	Motorcycle	23,000	30,250	15,000	47,000
64176	S.E.T. Equipment	-	-	-	5,500
64181	Radio- portable	-	311,918	901	-
64210	Truck pickup	-	-	28,043	-
64214	Truck	-	29,852	201,898	-
64221	Van	63,803	8,245	-	52,000
64400	Other equipment	-	5,690	23,213	121,500
	<b>Capital</b>	<b>1,170,199</b>	<b>851,727</b>	<b>2,498,917</b>	<b>2,522,822</b>
	<b>Blank</b>	<b>46,490,749</b>	<b>45,966,375</b>	<b>51,015,426</b>	<b>53,034,612</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 521 Law enforcement****Division 3001 Police 3001 Red Light Camera Program | Project 3001 Red Light Camera Program**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31305	Prof services-Outside Legal-Red Light	27,047	27,719	-	-
34980	Contractual services - ATS	503,564	967,059	-	-
<b>Operating</b>		<b>530,611</b>	<b>994,777</b>	<b>0</b>	<b>0</b>
<b>3001 Red Light Camera Program</b>		<b>530,611</b>	<b>994,777</b>	<b>0</b>	<b>0</b>

**Entity 1 General Fund | Function 521 Law enforcement****Division 3001 Police 303 SRO program | Project 303 SRO program**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12424	SRO Coordinator	-	-	-	45,012
12426	School Resource Officer	-	393,877	608,279	893,904
15000	Incentive pay	-	9,254	13,321	34,320
15101	Uniform cleaning allowance	-	2,664	4,068	7,920
21000	Social Security- matching	-	29,432	47,681	75,098
23000	Health Insurance	-	66,986	93,600	278,737
23100	Life Insurance	-	364	1,196	2,507
24000	Workers compensation	-	8,648	28,275	52,311
<b>Personnel</b>		<b>0</b>	<b>511,224</b>	<b>796,420</b>	<b>1,389,809</b>
<b>303 SRO program</b>		<b>0</b>	<b>511,224</b>	<b>796,420</b>	<b>1,389,809</b>

<b>3001 Police</b>	<b>47,021,360</b>	<b>47,472,376</b>	<b>51,811,846</b>	<b>54,424,421</b>
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**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 525 Emergency and Disaster Relief Services**

**Division 3050 Emergency & Disaster Relief Services 1609 FEMA-1609-DR - Hurricane Wilma |  
Project 1609 FEMA-1609-DR - Hurricane Wilma**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Grants and Aid</b>					
81150	Repayment to FEMA	-	-	-	581,010
<b>Grants and Aid</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>581,010</b>
<b>1609 FEMA-1609-DR - Hurricane Wilma</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>581,010</b>
<b>Emergency &amp; Disaster Relief Services</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>581,010</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety****Division 4003 Fire/Rescue | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12010	Insurance Clerk	38,657	38,657	38,657	38,657
12099	Battalion Chief - PM	846,089	855,625	879,780	881,751
12109	Administrative Supervisor	72,675	72,675	42,013	-
12172	Assistant Division Chief	356,394	348,918	357,054	351,317
12282	Micro Computer Specialist I	66,560	66,560	66,560	66,560
12528	Administrative Assistant II	64,709	64,709	64,709	64,709
12575	Rescue Lieutenant	2,103,174	2,025,156	2,010,238	2,008,361
12607	Captain - P/M	2,963,688	2,725,870	3,079,248	3,078,768
12651	Programmer Analyst II	93,514	95,347	95,348	95,348
12679	Clerical Spec I	33,904	33,904	33,904	33,904
12684	Clerical Spec II	38,542	38,542	38,543	38,543
12788	Division Chief	514,076	514,171	521,142	482,372
12835	Driver/Engineer	866,034	892,889	888,334	900,399
12836	Driver Engineer - P/M	1,854,020	1,653,406	1,935,020	1,935,781
12915	Firefighter/EMT	1,663,313	1,467,319	1,198,927	1,146,923
12918	Firefighter/PM	3,954,640	3,663,691	3,890,197	3,898,035
12934	Administrative Battalion Chief	300,719	304,220	319,655	312,664
12992	Vacation leave - retire/term	114,791	319,472	293,704	135,963
12996	Sick leave - retire/term	350,235	260,874	258,428	177,961
12997	Sick leave - annual	51,304	324,664	528,552	657,263
13003	Fire Chief	174,803	174,803	174,804	174,804
13474	P/T Courier/Custodian	15,906	16,751	16,438	16,438
13681	P/T Clerk Spec II	13,453	13,892	14,170	14,170
14000	Overtime	36,231	21,842	36,000	30,000
14016	Overtime - Non-City details	21,805	29,122	25,000	25,000
14017	Overtime - Staffing	103,703	270,066	170,000	100,000
14400	Off-duty detail	8,096	10,643	8,600	12,600
15000	Incentive pay	149,000	155,620	150,439	164,320
15002	Special Payment P & F	-	-	-	340,572
15040	Inspector certification	183,560	199,160	200,720	205,920
15100	Holiday pay	357,970	563,342	570,000	570,000
15101	Uniform cleaning allowance	4,800	4,400	4,800	4,800
15104	Assignment pay	75,688	70,866	77,141	77,141
15111	Assignment pay - Rescue	40,539	40,062	41,000	41,000
15116	Cell Phone Pay	-	-	8,000	7,920
15200	Longevity pay	453,338	364,950	379,266	300,229
21000	Social Security- matching	1,320,928	1,297,477	1,407,532	1,404,758
22000	Retirement contributions	76,319	86,372	153,734	188,748
22100	Retirement contributions P & F	10,235,952	9,739,937	10,814,035	11,174,219
22110	State contribution P&F retirement	1,227,445	1,305,041	1,216,543	1,237,849
23000	Health Insurance	2,088,227	1,710,178	2,462,830	2,508,633
23100	Life Insurance	27,510	16,881	35,325	36,354
24000	Workers compensation	834,637	516,499	952,392	1,157,267
26300	General retiree health contrib	97,790	54,439	55,678	55,920



**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety****Division 4003 Fire/Rescue | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
26310	Fire retiree health contrib	3,104,539	2,053,382	2,189,345	2,733,600
<b>Personnel</b>		<b>36,999,276</b>	<b>34,482,395</b>	<b>37,703,805</b>	<b>38,887,541</b>
<b>Operating</b>					
31300	Professional services-Outside Legal	27,285	2,220	7,200	5,000
31400	Professional services- medical	84,395	86,937	97,875	97,875
31500	Professional services- other	-	-	2,500	2,500
31508	Professional Services Other - Fire	38,996	6,124	13,041	13,000
31509	Professional Services Other - Rescue	36,000	36,673	55,000	43,000
34300	Contract- laundry & cleaning	43,229	25,819	45,000	30,000
34500	Contract- building maintenance	14,588	15,801	28,200	21,600
34989	Contractual service provider	71,285	73,200	105,774	209,022
34990	Contractual services- other	1,404	1,404	1,404	1,404
40100	Travel/conferences	312	450	975	300
40200	College classes- education	38,828	2,711	50,000	-
41100	Telephone	148,820	172,089	201,100	170,000
41380	Data communication	13,193	13,866	14,400	15,000
41400	Postage	488	1,156	1,000	1,000
43100	Electric	127,998	125,044	140,000	135,000
43200	Water & sewer	21,029	22,618	21,200	21,200
43300	Gas	21,216	21,038	21,000	21,000
44200	Rents- machinery & equipment	1,337	2,256	2,500	2,500
44365	Rentals - Fire	636,367	728,017	689,480	687,223
46100	R & M office equipment	667	866	1,500	1,500
46150	R & M- land- building & improvement	63,796	74,847	70,000	94,000
46250	R & M equipment	37,905	34,765	32,000	36,000
46300	R & M motor vehicles	397,055	464,540	404,000	459,000
46800	Maintenance contracts	33,224	30,907	39,800	87,800
46801	I.T. Maintenance contracts	16,519	17,856	24,000	24,000
47100	Printing	3,076	3,832	4,000	4,000
48250	Employee award program	1,200	-	500	500
48500	Promotional activities	753	1,842	2,000	2,000
49104	License fees	51	769	2,000	2,000
49105	License renewals	23,324	9,514	24,355	24,355
49180	Administrative fees - Fire	455,879	394,195	390,341	415,867
49201	Taxes and/or assessments	27,867	27,886	29,187	29,187
49220	Promotional exams	23,970	9,425	28,560	28,560
51100	Office supplies	17,464	14,860	14,000	15,000
51200	Maps	986	103	2,000	2,000
51400	Photo supplies	254	-	1,000	1,000
52005	Operating supplies - Fire	11,709	14,370	18,000	21,000
52006	Operating supplies - Rescue	116,139	131,173	137,061	137,000
52015	Books	1,133	16	2,630	2,630
52020	Books - Rescue	4,887	3,288	5,000	4,000

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety****Division 4003 Fire/Rescue | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
52160	Pharmaceutical supplies	23,728	23,602	26,000	26,000
52200	Cleaning/janitorial supplies	17,350	14,966	17,000	16,000
52250	Linen/bedding	3,635	4,780	4,820	4,820
52431	Operating chemicals - Fire	6,908	6,038	8,000	9,000
52432	Operating chemicals - Rescue	4,648	4,007	6,000	6,000
52540	Fuel	154,849	245,101	212,000	261,407
52600	Clothing/uniforms	23,798	26,049	20,500	21,500
52630	Protective clothing	46,801	118,193	90,000	90,000
52652	Software < than \$1000 &/or licenses	-	686	4,000	4,000
52653	Computer equipment < \$1000	7,343	9,981	8,000	8,000
52654	Nozzles < \$1000	742	-	4,465	4,465
52656	Ladders < \$1000	-	-	2,500	2,500
52657	Hose < \$1000	-	2,360	25,000	25,000
52659	Equip less than \$1000 - Fire	20,846	22,886	37,350	40,000
52660	Equip less than \$1000 - Rescue	33,084	31,702	39,087	39,087
52670	Furniture & Fixtures < \$1000	7,070	-	-	-
52701	Food purchases	416	1,195	2,000	2,000
54100	Memberships/ dues/ subscription	535	317	750	635
	<b>Operating</b>	<b>2,916,377</b>	<b>3,084,340</b>	<b>3,237,055</b>	<b>3,428,437</b>
<b>Capital</b>					
62016	Fire station-9500 Pines	-	-	30,000	-
62038	Fire Training Facility	-	-	-	3,000
63000	Improvement other than building	-	-	-	90,000
64009	Ambulance refurbishment	-	-	-	15,000
64015	Air conditioner	-	-	-	30,000
64016	Ambulances	-	-	-	420,000
64038	Communications systems	-	-	-	25,000
64039	Computer equipment not micro	-	-	5,450	-
64054	Computer programs - Rescue	7,000	-	-	-
64057	Laptop Computer - Rescue	-	29,196	-	-
64067	Ladder truck	118,000	-	-	-
64079	Fire hose	-	-	20,000	20,000
64100	Office equipment	2,995	-	-	-
64189	Saw	-	-	2,650	2,400
64214	Truck	-	-	54,795	55,000
64228	Video equipment	5,980	-	-	-
64400	Other equipment	-	-	-	44,000
64440	Fire apparatus refurbish	-	-	-	25,000
64450	Fire engine	-	-	-	450,000
	<b>Capital</b>	<b>133,975</b>	<b>29,196</b>	<b>112,895</b>	<b>1,179,400</b>
	<b>Blank</b>	<b>40,049,628</b>	<b>37,595,932</b>	<b>41,053,755</b>	<b>43,495,378</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety****Division 4003 Fire/Rescue 678 Fire Prevention | Project 678 Fire Prevention**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12172	Assistant Division Chief	103,876	107,194	110,480	114,042
12607	Captain - P/M	159,194	154,899	159,569	156,652
12685	Clerical Aide	35,865	35,865	35,865	35,865
12788	Division Chief	125,866	118,645	126,688	99,159
12912	Fire Inspector/PM	200,296	207,091	214,719	208,499
12925	Fire Inspector	71,134	64,971	64,985	64,985
12936	Fire Prevent Adm Battalion Chief	90,098	91,690	95,827	91,587
12992	Vacation leave - retire/term	-	15,955	-	-
12996	Sick leave - retire/term	-	87,694	53,115	54,828
12997	Sick leave - annual	1,187	18,704	34,658	33,918
13681	P/T Clerk Spec II	12,733	12,197	13,780	13,780
14000	Overtime	8,048	6,223	6,000	6,500
14012	Overtime- Hurricane	-	-	1,738	1,738
14018	Overtime - Expediting Expense	-	4,647	10,000	11,000
15000	Incentive pay	7,800	9,660	10,920	10,920
15002	Special Payment P & F	-	-	-	15,174
15040	Inspector certification	16,640	16,240	16,640	16,640
15050	Stand-by pay	16,405	16,493	16,500	16,500
15101	Uniform cleaning allowance	1,440	1,320	1,440	1,440
15104	Assignment pay	6,157	9,357	6,499	6,499
15116	Cell Phone Pay	-	-	3,000	2,760
15200	Longevity pay	34,456	33,330	35,228	25,365
21000	Social Security- matching	64,517	72,911	76,547	75,804
22000	Retirement contributions	8,105	9,172	16,326	20,045
22100	Retirement contributions P & F	500,795	577,847	662,587	608,860
22110	State contribution P&F retirement	60,065	8,652	70,969	75,844
23000	Health Insurance	94,410	82,023	117,000	121,190
23100	Life Insurance	1,356	883	1,839	1,828
24000	Workers compensation	39,903	26,213	48,119	56,136
26300	General retiree health contrib	13,969	7,777	7,954	9,320
26310	Fire retiree health contrib	130,407	91,728	91,647	122,400
	<b>Personnel</b>	<b>1,804,722</b>	<b>1,889,380</b>	<b>2,110,639</b>	<b>2,079,278</b>

**Operating**

31500	Professional services- other	29,398	-	-	-
34500	Contract- building maintenance	1,454	-	3,265	3,265
40100	Travel/conferences	-	-	1,584	1,500
41100	Telephone	1,927	866	2,141	1,600
41380	Data communication	951	890	2,700	2,700
43100	Electric	6,188	5,950	6,375	6,200
44365	Rentals - Fire	52,273	51,132	53,216	53,718
46250	R & M equipment	7	149	1,441	1,400
46300	R & M motor vehicles	7,199	16,671	12,000	12,000
46800	Maintenance contracts	968	968	2,132	2,132

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety****Division 4003 Fire/Rescue 678 Fire Prevention | Project 678 Fire Prevention**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
47100	Printing	273	64	800	800
48500	Promotional activities	3,896	3,828	4,000	4,000
49104	License fees	45	30	300	300
49180	Administrative fees - Fire	51,897	41,446	28,699	26,391
51100	Office supplies	1,185	1,503	2,369	2,369
51400	Photo supplies	1,045	-	-	-
52000	Operating supplies	483	4	2,000	2,000
52015	Books	-	3,231	3,250	3,250
52200	Cleaning/janitorial supplies	974	819	974	850
52540	Fuel	7,344	13,002	13,318	15,483
52650	Equip < than \$1000	1,044	670	1,350	2,000
52652	Software < than \$1000 &/or licenses	475	-	1,000	1,000
52653	Computer equipment < \$1000	-	137	1,650	1,000
54100	Memberships/ dues/ subscription	390	390	500	500
<b>Operating</b>		<b>169,417</b>	<b>141,749</b>	<b>145,064</b>	<b>144,458</b>
<b>Capital</b>					
64055	Laptop/Tablet	-	16,205	-	-
<b>Capital</b>		<b>0</b>	<b>16,205</b>	<b>0</b>	<b>0</b>
<b>678 Fire Prevention</b>		<b>1,974,139</b>	<b>2,047,334</b>	<b>2,255,703</b>	<b>2,223,736</b>

**Entity 1 General Fund | Function 529 Other public safety****Division 4003 Fire/Rescue 680 Assistance to Firefighters | Project 680 Assistance to Firefighters**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
62018	Fire station- Century Village	-	23,148	-	-
64073	Generator	-	34,985	-	-
64352	Special equipment - Rescue	415,131	-	-	-
64400	Other equipment	-	20,400	-	-
<b>Capital</b>		<b>415,131</b>	<b>78,533</b>	<b>0</b>	<b>0</b>
<b>680 Assistance to Firefighters</b>		<b>415,131</b>	<b>78,533</b>	<b>0</b>	<b>0</b>

**Entity 1 General Fund | Function 529 Other public safety****Division 4003 Fire/Rescue 690 SW Ranches Fire Contract | Project 690 SW Ranches Fire Contract**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety****Division 4003 Fire/Rescue 690 SW Ranches Fire Contract | Project 690 SW Ranches Fire Contract**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12607	Captain - P/M	28,394	340,722	-	-
12836	Driver Engineer - P/M	23,625	283,496	-	-
12918	Firefighter/PM	22,563	270,747	-	-
21000	Social Security- matching	5,706	68,464	-	-
22100	Retirement contributions P & F	54,370	652,435	-	-
23000	Health Insurance	19,522	110,731	-	-
23100	Life Insurance	167	990	-	-
24000	Workers compensation	5,320	30,592	-	-
26310	Fire retiree health contrib	10,749	128,984	-	-
	<b>Personnel</b>	<b>170,416</b>	<b>1,887,161</b>	<b>0</b>	<b>0</b>
<b>Operating</b>					
44500	Rent of vehicles	4,167	50,000	-	-
46250	R & M equipment	-	1,016	-	-
46300	R & M motor vehicles	-	16,560	-	-
46750	Hydrant maintenance	-	25,000	-	-
48500	Promotional activities	209	2,500	-	-
49175	Administrative fees	1,315	15,771	-	-
49375	Fire Department Oversight	16,913	202,951	-	-
49520	Fire prevention fee	2,084	25,000	-	-
49540	911 service fee	1,050	12,600	-	-
52000	Operating supplies	-	53	-	-
52540	Fuel	-	7,490	-	-
52600	Clothing/uniforms	-	600	-	-
52630	Protective clothing	-	3,824	-	-
	<b>Operating</b>	<b>25,738</b>	<b>363,364</b>	<b>0</b>	<b>0</b>
	<b>690 SW Ranches Fire Contract</b>	<b>196,154</b>	<b>2,250,525</b>	<b>0</b>	<b>0</b>

**Entity 1 General Fund | Function 529 Other public safety****Division 4003 Fire/Rescue 911 Public Safety Dispatch | Project 911 Public Safety Dispatch**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12216	Asst Public Safety Comm Director	-	-	68,294	-
12694	Chief Director Pub. Safe. Com.	105,469	108,222	108,223	-
12814	Dispatch Supervisor	184,338	209,203	213,535	-
12815	Public Safety Dispatcher	1,005,184	1,016,004	1,088,157	-
12816	Public Safety Admin Support Dispatcher	36,608	36,608	36,608	-
12992	Vacation leave - retire/term	1,428	47,391	14,200	-
12996	Sick leave - retire/term	998	36,975	18,000	-
13004	Asst Public Safety Comm Chief	-	-	-	-

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety****Division 4003 Fire/Rescue 911 Public Safety Dispatch | Project 911 Public Safety Dispatch**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
14000	Overtime	72,558	62,364	80,000	-
15100	Holiday pay	44,409	53,613	75,000	-
15101	Uniform cleaning allowance	7,980	8,200	8,160	-
15108	Shift Differential	13,793	14,355	15,600	-
15116	Cell Phone Pay	-	-	1,500	-
21000	Social Security- matching	107,272	113,171	132,185	-
22000	Retirement contributions	288,216	371,116	671,901	-
23000	Health Insurance	301,045	262,473	374,400	-
23100	Life Insurance	2,572	1,632	3,494	-
24000	Workers compensation	9,579	6,242	16,004	-
26300	General retiree health contrib	502,308	279,972	286,344	-
	<b>Personnel</b>	<b>2,683,758</b>	<b>2,627,542</b>	<b>3,211,605</b>	<b>0</b>
<b>Operating</b>					
31500	Professional services- other	1,087	1,030	6,000	-
34500	Contract- building maintenance	9,192	6,308	10,452	-
40100	Travel/conferences	-	-	300	-
41100	Telephone	10,208	13,266	24,000	-
43100	Electric	6,942	6,992	9,000	-
43200	Water & sewer	486	534	1,000	-
44365	Rentals - Fire	1,402	1,463	1,508	-
46100	R & M office equipment	690	-	227	-
46150	R & M- land- building & improvement	7,706	23,446	16,000	-
46250	R & M equipment	1,058	7,716	1,403	-
46300	R & M motor vehicles	-	-	2,575	-
46802	Maint contracts-Police/Fire Resc	-	-	1,365	-
46803	Maint contracts-Fire Rescue	22,115	-	42,200	-
46810	IT Maint contracts-Police/Fire Res	64,017	70,443	71,500	-
47100	Printing	329	-	500	-
49180	Administrative fees - Fire	10,171	6,647	6,043	-
51100	Office supplies	278	1,092	1,300	-
52200	Cleaning/janitorial supplies	1,371	1,130	1,905	-
52540	Fuel	3,231	4,539	3,661	-
52600	Clothing/uniforms	1,178	3,113	5,000	-
52650	Equip < than \$1000	1,782	1,192	1,700	-
52652	Software < than \$1000 &/or licenses	204	-	2,000	-
52653	Computer equipment < \$1000	351	180	800	-
54100	Memberships/ dues/ subscription	-	-	150	-
	<b>Operating</b>	<b>143,800</b>	<b>149,092</b>	<b>210,589</b>	<b>0</b>
<b>Capital</b>					
62031	Fire station- Stirling Rd	-	-	327,000	-
64039	Computer equipment not micro	-	-	5,635	-
64051	Computer programs	4,856	-	5,800	-

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety**

**Division 4003 Fire/Rescue 911 Public Safety Dispatch | Project 911 Public Safety Dispatch**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
64059	Communications Sys-Fire/Rescue	-	-	25,000	-
	<b>Capital</b>	<b>4,856</b>	<b>0</b>	<b>363,435</b>	<b>0</b>
	<b>911 Public Safety Dispatch</b>	<b>2,832,414</b>	<b>2,776,633</b>	<b>3,785,629</b>	<b>0</b>
	<b>4003 Fire/Rescue</b>	<b>45,467,466</b>	<b>44,748,957</b>	<b>47,095,087</b>	<b>45,719,114</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services****Division 5002 Early Development Centers | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Other</b>					
91171	Transfer to Charter Middle School	-	1,047,973	910,561	781,847
<b>Other</b>		<b>0</b>	<b>1,047,973</b>	<b>910,561</b>	<b>781,847</b>
<b>Blank</b>		<b>0</b>	<b>1,047,973</b>	<b>910,561</b>	<b>781,847</b>

**Entity 1 General Fund | Function 569 Other human services****Division 5002 Early Development Centers 203 Charter EDC - Village Center | Project 203  
Charter EDC - Village Center**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12120	Sch Accounting Clerk II	20,598	-	-	-
12143	EDC Teacher	65,589	40,610	44,180	22,735
12781	Site Supervisor	38,544	38,397	38,397	38,397
12992	Vacation leave - retire/term	6,142	288	-	-
12996	Sick leave - retire/term	2,916	-	-	-
13551	P/T Teacher Aide	92,449	96,549	123,729	122,626
13680	P/T Clerk Spec I	11,345	-	-	-
14000	Overtime	38	11	200	200
15015	Payment in lieu of benefits	1,939	-	-	-
21000	Social Security- matching	17,609	12,952	15,803	14,078
22500	ICMA - city portion	10,019	3,844	4,130	3,057
23000	Health Insurance	35,905	32,809	35,100	24,238
23100	Life Insurance	263	170	187	145
24000	Workers compensation	4,108	2,540	3,711	3,442
26300	General retiree health contrib	426	460	306	204
<b>Personnel</b>		<b>307,889</b>	<b>228,628</b>	<b>265,743</b>	<b>229,122</b>

**Operating**

31500	Professional services- other	350	-	-	-
34500	Contract- building maintenance	11,700	12,704	32,373	33,173
34989	Contractual service provider	55,921	155,626	199,943	227,470
34990	Contractual services- other	435	472	600	600
40100	Travel/conferences	-	-	350	350
40200	College classes- education	-	-	400	-
41100	Telephone	1,571	1,224	1,000	2,000
43100	Electric	13,382	12,445	15,000	15,000
43200	Water & sewer	4,855	2,807	3,800	2,000
46150	R & M- land- building & improvement	21,220	12,641	5,075	6,000
46250	R & M equipment	116	-	500	500
46800	Maintenance contracts	1,033	887	1,100	1,110
49104	License fees	138	252	496	911
49674	Special event- summer program	2,473	2,504	7,000	5,000



**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services****Division 5002 Early Development Centers 203 Charter EDC - Village Center | Project 203 Charter EDC - Village Center**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
51100	Office supplies	1,048	1,480	1,500	1,500
52000	Operating supplies	7,856	12,090	15,500	18,000
52030	Sch year activities	4,087	4,981	6,000	5,500
52050	Playground/athletic supplies	317	917	-	1,500
52200	Cleaning/janitorial supplies	1,785	1,469	1,000	2,500
52650	Equip < than \$1000	1,928	6,436	2,000	2,500
52652	Software < than \$1000 &/or licenses	-	902	500	500
52653	Computer equipment < \$1000	-	496	350	350
52701	Food purchases	24,067	24,372	32,500	32,500
54100	Memberships/ dues/ subscription	-	-	450	450
<b>Operating</b>		<b>154,281</b>	<b>254,706</b>	<b>327,437</b>	<b>359,414</b>
<b>Capital</b>					
64204	TV- closed circuit	-	-	4,425	-
64400	Other equipment	-	2,687	-	-
<b>Capital</b>		<b>0</b>	<b>2,687</b>	<b>4,425</b>	<b>0</b>
<b>203 Charter EDC - Village Center</b>		<b>462,170</b>	<b>486,021</b>	<b>597,605</b>	<b>588,536</b>

**Entity 1 General Fund | Function 569 Other human services****Division 5002 Early Development Centers 205 WCY EDC | Project 205 WCY EDC**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12120	Sch Accounting Clerk II	15,828	-	-	-
12143	EDC Teacher	218,772	190,858	196,723	124,842
12780	Teacher Aide	93,155	75,764	80,235	78,855
12781	Site Supervisor	46,082	45,906	45,906	45,906
12972	EDC Clerical Spec I	43,959	24,773	24,773	24,773
12992	Vacation leave - retire/term	1,289	3,241	100	100
12996	Sick leave - retire/term	285	1,069	100	100
13408	P/T EDC Clerical Spec I	-	-	11,444	14,129
13551	P/T Teacher Aide	183,679	143,826	225,716	232,616
13680	P/T Clerk Spec I	-	6,970	-	-
13738	P/T Custodian	7,785	2,428	-	-
14000	Overtime	74	145	-	50
15015	Payment in lieu of benefits	18,554	16,616	16,807	9,604
21000	Social Security- matching	45,794	37,326	47,696	40,636
22500	ICMA - city portion	33,214	16,352	17,988	13,724
23000	Health Insurance	113,616	98,427	105,300	96,952
23100	Life Insurance	760	542	815	654
24000	Workers compensation	10,552	7,219	10,894	9,761

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services****Division 5002 Early Development Centers 205 WCY EDC | Project 205 WCY EDC**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
26300	General retiree health contrib	1,420	1,840	1,632	1,224
<b>Personnel</b>		<b>834,818</b>	<b>673,301</b>	<b>786,129</b>	<b>693,926</b>
<b>Operating</b>					
31500	Professional services- other	150	-	210	-
34500	Contract- building maintenance	3,141	8,496	32,393	32,393
34989	Contractual service provider	12,790	83,504	117,121	219,628
34990	Contractual services- other	1,156	1,136	3,000	3,000
40100	Travel/conferences	150	-	90	550
40200	College classes- education	-	-	-	750
44800	Transportation Rentals	6,085	2,160	1,600	3,000
46150	R & M- land- building & improvement	12,383	25,667	6,000	31,000
46250	R & M equipment	179	369	1,000	1,000
46800	Maintenance contracts	485	596	3,000	3,000
49104	License fees	180	295	600	400
49674	Special event- summer program	22,359	35,181	43,000	39,000
51100	Office supplies	1,893	-	2,500	2,500
52000	Operating supplies	21,291	26,086	36,000	36,000
52030	Sch year activities	4,783	5,208	4,900	4,000
52050	Playground/athletic supplies	601	1,000	1,000	2,500
52200	Cleaning/janitorial supplies	1,933	2,061	2,000	2,000
52650	Equip < than \$1000	11,093	26,691	18,500	12,500
52652	Software < than \$1000 &/or licenses	-	902	300	300
52653	Computer equipment < \$1000	117	668	-	1,000
52701	Food purchases	38,509	36,391	46,000	42,000
<b>Operating</b>		<b>139,276</b>	<b>256,412</b>	<b>319,214</b>	<b>436,521</b>
<b>Capital</b>					
63000	Improvement other than building	-	13,956	-	-
64053	Micro computer	-	999	-	-
64400	Other equipment	15,050	-	15,400	-
<b>Capital</b>		<b>15,050</b>	<b>14,955</b>	<b>15,400</b>	<b>0</b>
<b>205 WCY EDC</b>		<b>989,144</b>	<b>944,667</b>	<b>1,120,743</b>	<b>1,130,447</b>

**Entity 1 General Fund | Function 569 Other human services****Division 5002 Early Development Centers 208 Charter EDC - West | Project 208 Charter EDC - West**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12120	Sch Accounting Clerk II	26,893	26,790	26,791	26,791
12143	EDC Teacher	238,629	220,656	221,557	229,320

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services****Division 5002 Early Development Centers 208 Charter EDC - West | Project 208 Charter EDC - West**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12780	Teacher Aide	114,001	110,145	120,033	87,673
12781	Site Supervisor	41,718	41,558	41,559	41,559
12972	EDC Clerical Spec I	24,868	24,773	24,773	24,773
12992	Vacation leave - retire/term	-	659	150	300
12996	Sick leave - retire/term	-	210	500	500
12997	Sick leave - annual	363	1,259	-	1,300
13408	P/T EDC Clerical Spec I	-	-	14,715	12,844
13551	P/T Teacher Aide	242,445	251,727	340,655	336,247
13680	P/T Clerk Spec I	16,991	15,844	-	-
14000	Overtime	-	261	100	200
15015	Payment in lieu of benefits	16,339	13,662	14,406	12,005
15100	Holiday pay	-	-	100	100
21000	Social Security- matching	51,959	50,824	63,717	59,210
22500	ICMA - city portion	35,229	20,465	23,102	20,513
23000	Health Insurance	148,574	123,034	187,200	169,666
23100	Life Insurance	761	597	1,046	977
24000	Workers compensation	11,367	8,132	14,679	14,228
26300	General retiree health contrib	1,490	2,024	2,244	1,940
	<b>Personnel</b>	<b>971,628</b>	<b>912,622</b>	<b>1,097,327</b>	<b>1,040,146</b>
<b>Operating</b>					
31500	Professional services- other	350	-	240	225
34500	Contract- building maintenance	29,935	31,388	40,000	40,000
34989	Contractual service provider	-	1,776	27,169	110,976
34990	Contractual services- other	574	722	1,200	1,200
40100	Travel/conferences	-	345	500	500
40200	College classes- education	-	-	450	300
41100	Telephone	1,929	1,226	3,000	3,000
43100	Electric	21,200	23,346	30,000	30,000
43200	Water & sewer	4,816	3,780	3,600	3,600
44360	Rentals	194,575	187,301	190,562	182,994
44800	Transportation Rentals	6,765	4,470	8,000	6,000
46150	R & M- land- building & improvement	15,863	11,755	27,000	27,000
46250	R & M equipment	976	350	500	500
46800	Maintenance contracts	891	891	1,000	1,000
49104	License fees	180	240	300	625
49674	Special event- summer program	17,992	20,847	24,000	24,000
51100	Office supplies	3,824	3,849	6,000	6,000
52000	Operating supplies	10,870	11,765	14,484	13,000
52030	Sch year activities	12,037	11,941	16,000	12,000
52050	Playground/athletic supplies	725	784	1,000	1,000
52200	Cleaning/janitorial supplies	3,996	3,277	5,000	5,000
52650	Equip < than \$1000	2,240	4,067	2,000	3,000

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services****Division 5002 Early Development Centers 208 Charter EDC - West | Project 208 Charter EDC - West**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
52652	Software < than \$1000 &/or licenses	893	902	2,316	2,316
52653	Computer equipment < \$1000	-	496	1,000	1,000
52701	Food purchases	61,382	55,182	70,000	70,000
<b>Operating</b>		<b>392,013</b>	<b>380,700</b>	<b>475,321</b>	<b>545,236</b>
<b>Capital</b>					
64053	Micro computer	-	998	-	-
64400	Other equipment	17,632	-	-	-
<b>Capital</b>		<b>17,632</b>	<b>998</b>	<b>0</b>	<b>0</b>
<b>208 Charter EDC - West</b>		<b>1,381,274</b>	<b>1,294,320</b>	<b>1,572,648</b>	<b>1,585,382</b>

**Entity 1 General Fund | Function 569 Other human services****Division 5002 Early Development Centers 209 Charter EDC - Central | Project 209 Charter EDC - Central**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12120	Sch Accounting Clerk II	24,581	24,920	23,442	25,117
12143	EDC Teacher	190,283	179,165	168,580	168,580
12780	Teacher Aide	121,042	120,640	95,047	101,625
12781	Site Supervisor	44,286	44,117	44,117	44,117
12972	EDC Clerical Spec I	24,367	24,274	24,274	24,274
12992	Vacation leave - retire/term	708	153	-	200
12996	Sick leave - retire/term	229	198	-	200
12997	Sick leave - annual	3,527	4,954	-	5,000
13551	P/T Teacher Aide	299,188	292,825	328,534	326,328
13680	P/T Clerk Spec I	14,445	-	-	-
14000	Overtime	-	-	250	250
15015	Payment in lieu of benefits	9,600	8,954	7,203	7,203
21000	Social Security- matching	52,047	49,576	54,895	53,793
22500	ICMA - city portion	31,723	18,993	19,076	18,110
23000	Health Insurance	131,095	114,832	163,800	157,547
23100	Life Insurance	725	469	865	864
24000	Workers compensation	11,021	7,462	12,753	12,895
26300	General retiree health contrib	1,349	1,656	1,836	1,632
<b>Personnel</b>		<b>960,215</b>	<b>893,187</b>	<b>944,672</b>	<b>947,735</b>

**Operating**

31500	Professional services- other	650	-	118	-
34500	Contract- building maintenance	25,939	27,192	32,574	35,500
34989	Contractual service provider	14,480	60,368	110,133	110,416

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services****Division 5002 Early Development Centers 209 Charter EDC - Central | Project 209 Charter EDC - Central**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34990	Contractual services- other	694	604	700	700
40100	Travel/conferences	2,163	-	-	100
40200	College classes- education	-	-	-	-
40229	Training	-	-	1,000	1,000
41100	Telephone	2,773	2,293	3,334	3,334
43100	Electric	35,418	35,290	35,000	35,500
43200	Water & sewer	4,243	4,333	5,700	5,700
44360	Rentals	192,830	192,686	192,760	178,614
44800	Transportation Rentals	10,020	10,395	9,600	14,000
46150	R & M- land- building & improvement	14,083	8,237	20,500	21,000
46250	R & M equipment	955	2,952	1,700	1,200
46800	Maintenance contracts	817	979	1,200	1,200
49104	License fees	3,407	3,468	4,650	4,950
49674	Special event- summer program	26,500	32,933	35,740	32,000
51100	Office supplies	1,892	1,236	3,500	3,500
52000	Operating supplies	15,928	18,241	22,694	21,000
52030	Sch year activities	22,352	21,334	28,150	35,400
52050	Playground/athletic supplies	810	769	1,500	1,000
52200	Cleaning/janitorial supplies	2,110	1,469	3,300	200
52650	Equip < than \$1000	1,346	4,563	4,000	7,000
52652	Software < than \$1000 &/or licenses	1,785	824	2,106	2,400
52653	Computer equipment < \$1000	451	496	1,000	1,000
52701	Food purchases	65,779	61,199	68,000	65,600
	<b>Operating</b>	<b>447,423</b>	<b>491,860</b>	<b>588,959</b>	<b>582,314</b>
<b>Capital</b>					
63000	Improvement other than building	46,295	-	-	-
64014	Aluminum shed	-	1,518	-	-
64053	Micro computer	3,773	3,817	-	-
64204	TV- closed circuit	1,927	2,425	500	1,000
	<b>Capital</b>	<b>51,994</b>	<b>7,760</b>	<b>500</b>	<b>1,000</b>
	<b>209 Charter EDC - Central</b>	<b>1,459,633</b>	<b>1,392,806</b>	<b>1,534,131</b>	<b>1,531,049</b>
	<b>5002 Early Development Centers</b>	<b>4,292,220</b>	<b>5,165,788</b>	<b>5,735,688</b>	<b>5,617,261</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services****Division 5005 W.C.Y Administration | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
13680	P/T Clerk Spec I	11,117	7,430	12,844	12,844
21000	Social Security- matching	850	568	984	944
24000	Workers compensation	550	128	222	49
<b>Personnel</b>		<b>12,517</b>	<b>8,126</b>	<b>14,050</b>	<b>13,837</b>
<b>Operating</b>					
32100	Accounting and auditing fees	893	923	957	966
34500	Contract- building maintenance	568	-	-	42,870
43100	Electric	30,816	31,955	33,415	32,930
43200	Water & sewer	2,600	3,182	2,740	3,200
46150	R & M- land- building & improvement	-	-	200	200
51100	Office supplies	280	134	220	220
52200	Cleaning/janitorial supplies	2,085	1,695	2,165	2,000
<b>Operating</b>		<b>37,242</b>	<b>37,890</b>	<b>39,697</b>	<b>82,386</b>
<b>Blank</b>		<b>49,759</b>	<b>46,016</b>	<b>53,747</b>	<b>96,223</b>
<b>5005 W.C.Y Administration</b>		<b>49,759</b>	<b>46,016</b>	<b>53,747</b>	<b>96,223</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 6001 General Gvt Buildings | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12246	Public Service Maintenance Worker I	107,317	107,708	108,307	109,431
12462	Plumber III	59,572	58,698	58,698	58,698
12466	Plumber II/AC Mechanic I	55,890	36,812	-	-
12533	Electrician II	59,741	55,520	55,308	55,308
12609	Carpenter Foreman	64,709	64,709	64,709	64,709
12650	Communication Technician	50,731	50,731	50,732	50,732
12992	Vacation leave - retire/term	-	415	-	-
13484	P/T Building Inspector	9,609	9,684	32,786	32,786
14000	Overtime	12,807	21,144	16,000	16,000
15115	Beeper pay	16,742	17,961	18,000	18,000
21000	Social Security- matching	31,941	30,990	30,952	31,038
22000	Retirement contributions	75,839	85,825	153,749	189,400
23000	Health Insurance	69,917	65,619	81,900	84,833
23100	Life Insurance	680	432	764	801
24000	Workers compensation	40,648	17,165	27,734	31,105
26300	General retiree health contrib	111,760	62,216	63,632	65,240
	<b>Personnel</b>	<b>767,903</b>	<b>685,630</b>	<b>763,271</b>	<b>808,081</b>
<b>Operating</b>					
31100	Professional services- engineering	112	750	2,500	2,500
34300	Contract- laundry & cleaning	1,195	3,199	4,150	1,750
34500	Contract- building maintenance	53,270	52,734	77,032	52,032
34989	Contractual service provider	1,972,301	2,316,565	2,650,033	2,628,231
34990	Contractual services- other	365,617	342,274	170,138	124,842
40100	Travel/conferences	187	132	1,000	1,000
41100	Telephone	118,998	83,494	88,700	90,000
43100	Electric	126,540	142,338	135,000	135,000
43200	Water & sewer	4,260	4,608	4,750	4,750
43300	Gas	-	8	-	-
44200	Rents- machinery & equipment	1,654	632	1,750	1,750
46150	R & M- land- building & improvement	262,889	316,710	355,700	521,000
46160	R & M garage building	1,315	1,115	2,000	2,000
46250	R & M equipment	15,964	17,659	9,203	136,000
46260	R & M garage equipment	-	-	1,500	1,500
46300	R & M motor vehicles	49,423	45,564	50,900	52,000
46800	Maintenance contracts	25,738	22,539	33,832	33,832
47100	Printing	21	29	500	500
49104	License fees	3,166	2,681	3,500	3,500
49201	Taxes and/or assessments	-	-	-	15,000
51100	Office supplies	4,754	5,023	5,000	5,000
52000	Operating supplies	31,306	29,281	24,000	32,000
52150	First aid, safety equip & supplies	2,049	2,724	2,200	2,200
52200	Cleaning/janitorial supplies	12,617	12,903	13,000	13,000
52300	Expendable tools	4,237	4,700	4,500	4,500

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 6001 General Gvt Buildings | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
52540	Fuel	59,169	82,527	69,745	71,043
52650	Equip < than \$1000	21,363	24,351	45,665	23,000
52652	Software < than \$1000 &/or licenses	-	1,609	1,250	-
52653	Computer equipment < \$1000	688	-	600	600
52701	Food purchases	-	53	-	-
54100	Memberships/ dues/ subscription	72	78	87	87
	<b>Operating</b>	<b>3,138,906</b>	<b>3,516,279</b>	<b>3,758,235</b>	<b>3,958,617</b>
<b>Capital</b>					
63066	Fuel Storage Tanks	210,769	-	-	-
64204	TV- closed circuit	2,518	-	-	-
64221	Van	-	-	-	-
64400	Other equipment	8,877	11,805	26,988	4,000
	<b>Capital</b>	<b>222,164</b>	<b>11,805</b>	<b>26,988</b>	<b>4,000</b>
	<b>Blank</b>	<b>4,128,972</b>	<b>4,213,714</b>	<b>4,548,494</b>	<b>4,770,698</b>
<b>6001 General Gvt Buildings</b>		<b>4,128,972</b>	<b>4,213,714</b>	<b>4,548,494</b>	<b>4,770,698</b>



**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 539 Other physical environment****Division 6004 Grounds Maintenance | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12055	Deputy Public Services Director	72,883	72,883	121,748	152,288
12109	Administrative Supervisor	77,189	12,246	-	-
12246	Public Service Maintenance Worker I	106,289	98,107	97,928	97,928
12250	Maintenance Worker II	92,102	92,324	92,104	92,104
12499	Deputy City Manager	-	-	52,592	90,158
12992	Vacation leave - retire/term	-	14,544	-	-
12996	Sick leave - retire/term	-	20,175	-	-
13001	Public Services Director	76,544	76,544	76,544	76,544
14000	Overtime	26,742	31,580	35,000	35,000
15100	Holiday pay	1,055	-	4,000	4,000
15115	Beeper pay	887	1,674	3,000	3,000
15116	Cell Phone Pay	-	-	863	900
21000	Social Security- matching	31,758	29,004	34,296	36,548
22000	Retirement contributions	49,612	85,349	155,907	146,944
23000	Health Insurance	52,048	53,315	51,002	66,655
23100	Life Insurance	618	384	714	625
24000	Workers compensation	26,388	17,430	28,196	38,453
26300	General retiree health contrib	98,196	58,329	59,655	51,260
	<b>Personnel</b>	<b>712,311</b>	<b>663,888</b>	<b>813,549</b>	<b>892,407</b>
<b>Operating</b>					
34300	Contract- laundry & cleaning	4,069	3,316	4,200	4,200
34500	Contract- building maintenance	4,040	3,990	4,000	4,000
34989	Contractual service provider	1,208,986	1,140,989	1,101,658	1,198,001
34990	Contractual services- other	148,117	138,998	264,766	44,470
40100	Travel/conferences	104	92	100	100
41100	Telephone	41,648	42,715	45,000	45,000
41400	Postage	-1,557	1,094	1,500	1,500
43100	Electric	100,832	97,312	104,800	110,000
43200	Water & sewer	5,578	5,683	5,300	5,300
44200	Rents- machinery & equipment	3,287	3,048	4,000	4,000
46150	R & M- land- building & improvement	13,304	59,507	42,000	42,000
46170	R & M irrigation	37,832	26,313	35,000	35,000
46180	R & M mitigation	-	69	-	-
46250	R & M equipment	13,465	19,774	19,000	14,000
46300	R & M motor vehicles	32,723	35,374	35,000	35,000
46800	Maintenance contracts	6,577	6,082	6,636	6,636
46801	I.T. Maintenance contracts	2,100	2,100	2,100	2,100
48500	Promotional activities	2,350	-	3,000	3,000
49104	License fees	2,136	627	3,000	3,000
49600	Trash disposal charges	5,582	4,579	10,000	10,000
51100	Office supplies	8,635	8,761	8,000	8,000
52000	Operating supplies	11,763	21,758	12,000	12,000
52150	First aid, safety equip & supplies	2,540	5,767	3,400	2,500

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 539 Other physical environment****Division 6004 Grounds Maintenance | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
52200	Cleaning/janitorial supplies	5,622	5,231	6,000	6,000
52300	Expendable tools	2,047	8,974	5,200	3,500
52420	Horticultural chemicals	3,623	1,959	27,000	30,000
52430	Operating chemicals	38,469	65,205	40,000	55,000
52440	Fertilizers	2,316	-1,000	2,000	2,000
52540	Fuel	33,758	33,490	35,593	35,328
52650	Equip < than \$1000	9,767	18,648	17,300	13,000
52652	Software < than \$1000 &/or licenses	995	-	-	-
52653	Computer equipment < \$1000	371	57	1,000	1,000
<b>Operating</b>		<b>1,751,079</b>	<b>1,760,513</b>	<b>1,848,553</b>	<b>1,735,635</b>
<b>Capital</b>					
63115	Landscaping	-	-	100,000	1,085,000
64139	Mowers- other	-	-	7,225	-
64214	Truck	-	-	86,775	60,000
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>194,000</b>	<b>1,145,000</b>
<b>Blank</b>		<b>2,463,390</b>	<b>2,424,402</b>	<b>2,856,102</b>	<b>3,773,042</b>

**Entity 1 General Fund | Function 539 Other physical environment****Division 6004 Grounds Maintenance 930 Public Services & Park Maintenance | Project 930  
Public Services & Park Maintenance**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12360	PS Maint WRK/HEO	-	-	74,946	86,924
12361	PS Maint WRK I	-	-	657,966	725,554
12362	PS MAINT WRK II	-	-	163,413	197,664
12363	PS MAINT WRK III	-	-	156,697	184,082
12364	PS Irrigation Maintenance Worker	-	-	74,443	88,380
12365	PS Irrigation Mechanic	-	-	42,732	50,732
12366	PS Landscape Maintenance Worker	-	-	35,812	42,516
12367	PS Maint Worker III/Playgrnd Safety	-	-	42,732	50,732
12368	PS Spray Fertilizer Technician	-	-	32,950	43,244
12408	PS Maintenance Crew Leader	-	-	88,953	52,167
12409	PS Park Supervisor	-	-	101,595	120,328
12476	PS Administrative Supervisor	-	-	48,391	57,450
12477	PS Div Director of Park Operations	-	-	60,988	72,488
12478	PS Custodian	-	-	11,752	32,948
13406	P/T PS Custodian	-	-	151,483	87,903
13521	P/T PS Maintenance Worker I	-	-	75,030	170,255
14000	Overtime	-	-	15,000	2,000
15010	Certification pay	-	-	100	120

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 539 Other physical environment****Division 6004 Grounds Maintenance 930 Public Services & Park Maintenance | Project 930  
Public Services & Park Maintenance**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
15100	Holiday pay	-	-	2,700	2,000
15108	Shift Differential	-	-	2,134	4,160
15116	Cell Phone Pay	-	-	750	900
21000	Social Security- matching	-	-	141,668	158,586
22000	Retirement contributions	-	-	733,627	992,914
23000	Health Insurance	-	-	468,000	496,879
23100	Life Insurance	-	-	3,796	4,286
24000	Workers compensation	-	-	110,624	121,659
26300	General retiree health contrib	-	-	324,788	410,080
<b>Personnel</b>		<b>0</b>	<b>0</b>	<b>3,623,070</b>	<b>4,256,951</b>
<b>Operating</b>					
34300	Contract- laundry & cleaning	-	-	17,280	14,300
34500	Contract- building maintenance	-	-	14,100	9,000
34989	Contractual service provider	-	-	421,181	546,948
34990	Contractual services- other	-	-	374,330	327,140
41100	Telephone	-	-	8,262	8,900
44200	Rents- machinery & equipment	-	-	5,805	5,900
46150	R & M- land- building & improvement	-	-	332,165	235,000
46170	R & M irrigation	-	-	33,700	34,000
46250	R & M equipment	-	-	77,494	58,000
46300	R & M motor vehicles	-	-	84,056	95,000
46800	Maintenance contracts	-	-	18,000	18,000
49105	License renewals	-	-	830	830
51100	Office supplies	-	-	1,432	1,500
52000	Operating supplies	-	-	29,522	30,000
52050	Playground/athletic supplies	-	-	25,302	31,000
52150	First aid, safety equip & supplies	-	-	1,415	1,400
52200	Cleaning/janitorial supplies	-	-	33,630	43,000
52300	Expendable tools	-	-	4,470	4,000
52350	Electrical/mechanical supplies	-	-	29,660	30,000
52420	Horticultural chemicals	-	-	157,000	157,000
52460	Sand- seed- soil	-	-	89,300	120,000
52540	Fuel	-	-	186,142	190,620
52600	Clothing/uniforms	-	-	1,000	1,000
52650	Equip < than \$1000	-	-	33,271	33,000
52653	Computer equipment < \$1000	-	-	850	-
52800	Horticultural supplies	-	-	14,170	25,000
54100	Memberships/ dues/ subscription	-	-	100	500
<b>Operating</b>		<b>0</b>	<b>0</b>	<b>1,994,467</b>	<b>2,021,038</b>
<b>Capital</b>					
63061	Fencing	-	-	30,000	-

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 539 Other physical environment**

**Division 6004 Grounds Maintenance 930 Public Services & Park Maintenance | Project 930  
Public Services & Park Maintenance**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
64012	Backhoe	-	-	11,840	-
64139	Mowers- other	-	-	73,000	62,000
64210	Truck pickup	-	-	210,000	90,000
64400	Other equipment	-	-	41,990	53,800
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>366,830</b>	<b>205,800</b>
<b>930 Public Services &amp; Park Maintenance</b>		<b>0</b>	<b>0</b>	<b>5,984,367</b>	<b>6,483,789</b>
<b>6004 Grounds Maintenance</b>		<b>2,463,390</b>	<b>2,424,402</b>	<b>8,840,469</b>	<b>10,256,831</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 6005 Purchasing/Contract Administration | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12486	Purchasing Manager	83,990	88,812	92,144	92,144
12487	Purchasing Agent/Contract Analyst	56,951	56,951	56,951	56,951
13730	P/T Storekeeper	17,787	12,797	-	-
14000	Overtime	-	-	2,000	2,000
15116	Cell Phone Pay	-	1,125	1,440	1,800
21000	Social Security- matching	11,527	12,031	11,671	11,698
22000	Retirement contributions	32,916	36,044	67,869	83,327
23000	Health Insurance	26,219	8,202	11,700	24,238
23100	Life Insurance	359	155	338	353
24000	Workers compensation	21,750	1,607	678	589
26300	General retiree health contrib	41,911	15,554	15,908	18,640
	<b>Personnel</b>	<b>293,410</b>	<b>233,278</b>	<b>260,699</b>	<b>291,740</b>
<b>Operating</b>					
34300	Contract- laundry & cleaning	370	211	500	200
34500	Contract- building maintenance	1,920	1,910	2,220	2,220
34989	Contractual service provider	74,565	133,882	193,473	282,985
34990	Contractual services- other	-	349	-	-
40100	Travel/conferences	37	-	300	300
41100	Telephone	5,612	3,245	6,000	3,600
43100	Electric	8,300	8,767	9,500	9,500
43200	Water & sewer	325	336	360	360
46150	R & M- land- building & improvement	1,244	3,190	1,850	1,850
46250	R & M equipment	-	-	50	-
46300	R & M motor vehicles	4,441	1,196	3,739	4,500
49000	Legal/employment ads	3,680	3,816	7,000	4,000
51100	Office supplies	288	492	950	750
52000	Operating supplies	285	311	500	500
52200	Cleaning/janitorial supplies	652	452	750	750
52540	Fuel	2,138	3,211	2,552	2,870
52650	Equip < than \$1000	1,688	400	1,000	500
52652	Software < than \$1000 &/or licenses	-	-	20,021	24,660
54100	Memberships/ dues/ subscription	25	75	255	260
	<b>Operating</b>	<b>105,568</b>	<b>161,844</b>	<b>251,020</b>	<b>339,805</b>
<b>Capital</b>					
64039	Computer equipment not micro	-	2,000	-	-
64055	Laptop/Tablet	-	3,398	-	-
64070	Forklift	-	-	4,935	-
	<b>Capital</b>	<b>0</b>	<b>5,398</b>	<b>4,935</b>	<b>0</b>
	<b>Blank</b>	<b>398,978</b>	<b>400,521</b>	<b>516,654</b>	<b>631,545</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

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<b>5 Purchasing/Contract Administration</b>	<b>398,978</b>	<b>400,521</b>	<b>516,654</b>	<b>631,545</b>
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**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 6006 Environmental Services (Engineering) | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12667	Chief Engineering Inspector	87,048	86,746	86,757	86,757
12770	Engineer Inspector	63,419	61,688	63,420	63,420
12774	Engineer	-	-	28,975	37,804
14000	Overtime	3,683	4,438	6,000	6,000
15115	Beeper pay	4,296	2,169	4,300	4,300
21000	Social Security- matching	12,132	11,787	14,494	15,171
22000	Retirement contributions	51,240	38,408	68,361	83,932
23000	Health Insurance	21,849	16,235	30,395	30,298
23100	Life Insurance	389	336	340	426
24000	Workers compensation	10,752	4,078	7,356	7,898
26300	General retiree health contrib	34,923	15,554	15,908	23,300
	<b>Personnel</b>	<b>289,732</b>	<b>241,440</b>	<b>326,306</b>	<b>359,306</b>
<b>Operating</b>					
34300	Contract- laundry & cleaning	744	632	1,000	1,000
34500	Contract- building maintenance	2,970	2,960	2,970	2,970
34989	Contractual service provider	68,981	73,350	72,229	72,218
41100	Telephone	762	728	800	800
44200	Rents- machinery & equipment	-	-	200	200
46300	R & M motor vehicles	4,244	6,927	6,000	6,500
46800	Maintenance contracts	4,790	4,808	5,178	5,178
51100	Office supplies	3,335	2,327	3,000	3,000
52000	Operating supplies	708	-	700	700
52540	Fuel	13,675	18,083	19,873	17,780
52650	Equip < than \$1000	534	5	750	750
52653	Computer equipment < \$1000	107	450	1,000	1,000
54100	Memberships/ dues/ subscription	-	-	128	128
	<b>Operating</b>	<b>100,852</b>	<b>110,269</b>	<b>113,828</b>	<b>112,224</b>
<b>Capital</b>					
64210	Truck pickup	-	34,910	30,000	30,000
	<b>Capital</b>	<b>0</b>	<b>34,910</b>	<b>30,000</b>	<b>30,000</b>
	<b>Blank</b>	<b>390,584</b>	<b>386,619</b>	<b>470,134</b>	<b>501,530</b>
<b>Environmental Services (Engineering)</b>		<b>390,584</b>	<b>386,619</b>	<b>470,134</b>	<b>501,530</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services****Division 6008 Howard C. Forman Human Services Campus | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31100	Professional services- engineering	1,605	481	3,000	3,000
31300	Professional services-Outside Legal	2,602	9,052	7,500	7,500
31500	Professional services- other	-	2,315	-	-
34989	Contractual service provider	246,710	367,384	452,061	457,044
34990	Contractual services- other	73,758	93,666	100,774	100,774
41100	Telephone	2,657	2,522	3,000	3,000
43100	Electric	296,562	213,162	330,000	300,000
43200	Water & sewer	361	535	750	750
43300	Gas	80	1,816	1,000	1,000
43500	Sanitation	-	-	1,000	1,000
44200	Rents- machinery & equipment	6,720	6,264	7,000	7,000
44360	Rentals	272,570	273,452	272,626	274,372
45000	Insurance	31,425	25,450	56,088	50,457
45065	Property insurance-Leasehold	26,127	9,355	17,216	21,531
46150	R & M- land- building & improvement	182,705	91,062	519,713	200,000
46250	R & M equipment	6,483	6,813	13,000	8,000
46300	R & M motor vehicles	1,802	-	10,000	2,000
46800	Maintenance contracts	24,013	17,097	24,006	24,006
52000	Operating supplies	12,584	10,713	13,000	13,000
52300	Expendable tools	1,517	1,462	1,000	1,000
52540	Fuel	632	644	1,050	500
52650	Equip < than \$1000	2,261	1,830	3,400	5,000
52653	Computer equipment < \$1000	-	180	-	-
<b>Operating</b>		<b>1,193,174</b>	<b>1,135,256</b>	<b>1,837,184</b>	<b>1,480,934</b>
<b>Capital</b>					
64400	Other equipment	17,726	76,265	1,600	-
<b>Capital</b>		<b>17,726</b>	<b>76,265</b>	<b>1,600</b>	<b>0</b>
<b>Blank</b>		<b>1,210,900</b>	<b>1,211,521</b>	<b>1,838,784</b>	<b>1,480,934</b>

**Entity 1 General Fund | Function 569 Other human services****Division 6008 Howard C. Forman Human Services Campus 55 DCF-Transitional Housing YR2 | Project 55 DCF-Transitional Housing YR2**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
30010	Contingency	-	-	1,639	-
31300	Professional services-Outside Legal	539	1,282	1,708	-
34500	Contract- building maintenance	3,147	5,729	3,051	-
34989	Contractual service provider	82,844	93,572	61,387	-
34990	Contractual services- other	9,250	8,880	6,280	-
40100	Travel/conferences	-	20	150	-



**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services**

**Division 6008 Howard C. Forman Human Services Campus 55 DCF-Transitional Housing YR2 |  
Project 55 DCF-Transitional Housing YR2**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
41100	Telephone	2,592	3,114	2,645	-
43100	Electric	10,929	11,447	12,955	-
43200	Water & sewer	8,434	6,674	6,978	-
44200	Rents- machinery & equipment	742	684	614	-
45065	Property insurance-Leasehold	990	1,513	1,500	-
46150	R & M- land- building & improvement	4,494	35,216	35,551	-
46250	R & M equipment	911	1,007	4,477	-
46800	Maintenance contracts	1,716	418	886	-
49175	Administrative fees	-	-	21,984	-
49355	Special investigation	300	550	375	-
51100	Office supplies	461	1,023	1,000	-
52000	Operating supplies	3,799	6,818	4,599	-
52650	Equip < than \$1000	2,208	3,732	2,500	-
52652	Software < than \$1000 &/or licenses	640	645	600	-
52653	Computer equipment < \$1000	-	426	-	-
<b>Operating</b>		<b>133,994</b>	<b>182,748</b>	<b>170,879</b>	<b>0</b>
<b>Capital</b>					
63993	Improvements - Other	-	-	24	-
64053	Micro computer	-	-	6,200	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>6,224</b>	<b>0</b>
<b>Grants and Aid</b>					
81121	In-kind- salaries	25,632	25,632	25,632	-
<b>Grants and Aid</b>		<b>25,632</b>	<b>25,632</b>	<b>25,632</b>	<b>0</b>
<b>55 DCF-Transitional Housing YR2</b>		<b>159,626</b>	<b>208,380</b>	<b>202,735</b>	<b>0</b>
<b>rd C. Forman Human Services Campus</b>		<b>1,370,526</b>	<b>1,419,901</b>	<b>2,041,519</b>	<b>1,480,934</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 572 Parks and recreation****Division 7001 Recreation | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12004	Athletic Coordinator	18,363	-	-	-
12006	Assistant Athletic Coordinator	46,031	46,109	45,927	45,927
12015	Irrigation Maintenance Worker	88,719	88,379	13,937	-
12025	Irrigation Mechanic	51,000	50,731	8,000	-
12109	Administrative Supervisor	57,671	57,450	9,059	-
12181	Division Director of Recreation	93,475	93,475	93,476	93,476
12185	Landscape Maintenance Superintendent	23,515	-	-	-
12215	Senior Lifeguard	103,576	103,491	103,335	103,335
12310	Night Supervisor	121,123	120,570	18,733	-
12352	P & R Maint WRK/HEO	46,228	45,815	11,978	-
12355	P & R Maint WRK I	986,168	875,540	129,532	-
12356	P & R MAINT WRK II	277,187	275,968	34,251	-
12357	P & R MAINT WRK III	145,805	145,246	27,385	-
12358	Landscape Maintenance Worker	42,679	42,515	6,704	-
12359	P&R Maint Worker III/Playground Safety	50,926	50,731	8,000	-
12508	Parks & Rec Account Clerk I	84,968	85,513	84,968	87,028
12519	Parks & Recreation Director	153,088	124,936	142,760	143,791
12521	Assistant Parks & Recreation Director	126,318	133,437	9,831	-
12525	Administrative Assistant I	46,442	46,442	46,443	46,443
12531	Division Director of Park Operations	79,854	72,488	11,500	-
12546	Aquatic Coordinator	85,420	85,420	85,093	85,093
12547	Aquatic Coordinator Assistant	60,030	59,800	59,800	59,800
12559	Recreation Supervisor II	89,363	152,754	153,006	153,006
12562	Recreation Supervisor I	42,461	56,874	56,888	56,888
12563	Special Events Coordinator	55,826	58,353	60,923	60,924
12572	Cultural Arts Coordinator	57,671	57,450	57,450	57,450
12573	Recreation Specialist	71,607	64,337	111,239	111,239
12578	Maintenance Crew Leader	106,321	100,765	8,226	-
12581	Recreation Specialist II	197,357	122,731	122,534	122,534
12659	Spray Fertilizer Technician	44,184	36,659	3,326	-
12740	Custodian	32,820	33,327	5,196	-
12891	Special Population Prog Coord	63,049	62,733	62,733	62,733
12940	Head Custodian	38,496	-	-	-
12992	Vacation leave - retire/term	7,520	10,482	90,245	-
12996	Sick leave - retire/term	4,071	22,824	8,304	-
13405	P/T Art Teacher	62,857	63,926	52,042	52,042
13450	P/T Cashier	15,343	10,627	11,195	11,195
13454	P/T Administrative Assistant	78,612	59,838	38,826	38,826
13488	P/T Senior Lifeguard	25,569	40,381	26,258	41,496
13492	P/T Lifeguard	83,213	82,500	97,600	106,700
13495	P/T Recreation Aide	159,858	183,562	177,549	177,954
13500	P/T Maintenance Worker I	152,500	156,486	21,362	-
13507	P/T Summer Program	149,106	124,978	166,288	168,775
13526	P/T Recreation Therapeutics	-	-	12,470	12,470

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 572 Parks and recreation****Division 7001 Recreation | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
13527	P/T Self Defense Instructor	-	-	-	10,400
13528	P/T Assistant PAC Program Director	-	-	-	18,850
13537	P/T Music Teacher	28,623	36,948	48,139	48,140
13539	P/T Drama Teacher	8,438	9,120	9,108	9,108
13549	P/T Storage Lot Attendant	8,039	7,498	9,685	-
13562	P/T Curator	24,237	24,952	20,353	20,353
13563	P/T Recreation Leader	36,090	41,369	42,328	54,604
13591	P/T Water Safety Instructor	113,044	101,665	132,632	111,150
13602	P/T Recreation Specialist	13,543	16,794	31,741	31,741
13680	P/T Clerk Spec I	24,134	25,606	26,202	26,202
13738	P/T Custodian	82,852	77,274	12,131	-
14000	Overtime	14,180	18,371	3,600	9,720
15010	Certification pay	660	650	560	540
15100	Holiday pay	1,678	4,554	1,000	1,000
15108	Shift Differential	12,642	10,721	13,756	8,320
15116	Cell Phone Pay	-	900	2,025	1,800
21000	Social Security- matching	342,351	327,310	200,571	185,418
22000	Retirement contributions	765,927	847,191	743,694	645,388
23000	Health Insurance	678,809	586,464	370,839	248,440
23100	Life Insurance	6,503	4,004	3,993	3,059
24000	Workers compensation	222,950	136,290	133,167	105,329
26300	General retiree health contrib	1,099,044	579,387	259,831	209,558
	<b>Personnel</b>	<b>7,810,137</b>	<b>6,962,715</b>	<b>4,359,727</b>	<b>3,648,245</b>
<b>Operating</b>					
31400	Professional services- medical	-	-	100	400
31500	Professional services- other	5,191	10,088	5,200	8,500
34300	Contract- laundry & cleaning	13,439	14,672	-	-
34500	Contract- building maintenance	14,099	14,934	-	-
34989	Contractual service provider	304,542	385,477	180,418	180,417
34990	Contractual services- other	382,608	401,169	94,340	45,500
40100	Travel/conferences	29	201	200	200
40229	Training	1,682	766	7,900	3,900
41100	Telephone	38,737	36,060	30,738	31,000
41400	Postage	144	109	400	200
43100	Electric	727,771	722,852	831,454	725,300
43200	Water & sewer	95,032	95,217	99,700	98,200
43320	Gas- Pool	49,265	14,351	29,600	24,700
44200	Rents- machinery & equipment	15,910	13,851	11,695	11,800
44700	Rent - Charter School facilities	501,205	509,374	493,804	501,657
46150	R & M- land- building & improvement	218,567	244,770	2,835	3,500
46170	R & M irrigation	33,694	27,237	-	-
46250	R & M equipment	58,460	58,809	5,106	2,000
46300	R & M motor vehicles	158,266	163,883	62,714	70,000

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 572 Parks and recreation****Division 7001 Recreation | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
46600	R & M pool	72,049	40,905	67,548	55,898
46800	Maintenance contracts	18,000	18,000	-	-
47100	Printing	2,001	1,610	2,760	1,800
48100	Advertising	-	-	1,000	2,000
48505	Special Population Program	2,823	3,040	4,500	5,670
48555	Youth Soccer	77,169	78,523	96,500	78,500
49105	License renewals	11,582	9,891	10,770	10,770
49400	Bank service charge	6,244	2,026	6,300	3,000
49645	Pines Athletic Club Program	-	-	-	32,271
49655	Special events- ArtsPark	6,759	7,851	6,800	7,305
51100	Office supplies	6,189	7,965	6,188	6,600
52000	Operating supplies	41,525	32,583	11,203	13,600
52050	Playground/athletic supplies	12,501	20,149	2,698	4,500
52070	Art & Cultural Supplies	21,311	22,245	21,300	23,300
52071	ArtsPark Supplies	9,584	11,307	10,200	15,060
52150	First aid, safety equip & supplies	3,177	5,630	1,725	3,500
52200	Cleaning/janitorial supplies	48,478	44,258	4,870	4,900
52300	Expendable tools	2,271	6,248	-	-
52350	Electrical/mechanical supplies	28,653	38,182	-	-
52420	Horticultural chemicals	113,657	121,451	-	-
52421	Community garden supplies	-	1,046	2,100	2,400
52460	Sand- seed- soil	87,607	93,086	-	2,250
52480	Pool Chemicals & Supplies	69,822	79,000	80,700	75,100
52540	Fuel	200,780	219,141	37,858	32,836
52600	Clothing/uniforms	7,032	5,538	6,000	5,900
52650	Equip < than \$1000	44,807	37,373	19,602	21,950
52652	Software < than \$1000 &/or licenses	-	329	-	100
52653	Computer equipment < \$1000	220	610	950	950
52800	Horticultural supplies	14,170	13,186	-	-
54100	Memberships/ dues/ subscription	135	535	900	1,000
<b>Operating</b>		<b>3,527,185</b>	<b>3,635,529</b>	<b>2,258,676</b>	<b>2,118,434</b>
<b>Capital</b>					
63000	Improvement other than building	3,159	-	26,850	-
63061	Fencing	22,760	1,985	-	-
64012	Backhoe	-	-	-	-
64139	Mowers- other	-	-	-	-
64210	Truck pickup	-	-	-	-
64214	Truck	-	-	16,500	35,000
64400	Other equipment	139,896	174,124	80,233	15,000
<b>Capital</b>		<b>165,815</b>	<b>176,109</b>	<b>123,583</b>	<b>50,000</b>
<b>Blank</b>		<b>11,503,137</b>	<b>10,774,353</b>	<b>6,741,986</b>	<b>5,816,679</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 572 Parks and recreation****Division 7001 Recreation 201 West Pines pre-school | Project 201 West Pines pre-school**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12151	City Teacher	66,000	65,728	65,728	65,728
12559	Recreation Supervisor II	34,744	34,611	34,612	34,612
13409	P/T Day Care Clerical Spec	-	-	8,505	26,000
13552	P/T Teacher - Recreation	41,005	39,900	45,646	45,646
13567	P/T Recreation Teacher Aide	68,842	69,774	72,000	72,000
13680	P/T Clerk Spec I	10,606	8,092	-	-
13738	P/T Custodian	-	-	9,685	-
14000	Overtime	19	99	205	164
15010	Certification pay	60	60	60	60
21000	Social Security- matching	16,675	16,431	19,446	19,514
22000	Retirement contributions	31,142	25,694	45,676	56,114
23000	Health Insurance	20,364	20,506	29,251	30,298
23100	Life Insurance	239	137	227	239
24000	Workers compensation	5,701	3,701	6,648	4,925
26300	General retiree health contrib	32,550	19,443	19,885	23,300
	<b>Personnel</b>	<b>327,947</b>	<b>304,177</b>	<b>357,574</b>	<b>378,600</b>
<b>Operating</b>					
34500	Contract- building maintenance	1,853	1,152	1,900	1,152
34989	Contractual service provider	-	2,354	17,500	-
34990	Contractual services- other	-	-	-	1,600
40229	Training	20	60	100	100
43100	Electric	13,200	15,067	13,200	15,000
43200	Water & sewer	2,799	2,405	2,800	2,600
44200	Rents- machinery & equipment	-	837	900	900
46150	R & M- land- building & improvement	5,485	5,791	6,500	9,300
46250	R & M equipment	-	1,032	100	1,000
46800	Maintenance contracts	420	420	420	420
49104	License fees	180	185	195	195
51100	Office supplies	889	623	900	900
52000	Operating supplies	9,195	7,813	10,500	10,500
52050	Playground/athletic supplies	-	-	500	500
52150	First aid, safety equip & supplies	8	-	100	300
52200	Cleaning/janitorial supplies	1,766	1,628	1,800	1,800
52600	Clothing/uniforms	-	392	500	500
52650	Equip < than \$1000	40	1,135	2,900	2,665
52652	Software < than \$1000 &/or licenses	-	902	-	-
52701	Food purchases	9,858	10,492	12,000	10,300
54510	Media Books	-	952	965	1,000
	<b>Operating</b>	<b>45,714</b>	<b>53,241</b>	<b>73,780</b>	<b>60,732</b>
	<b>201 West Pines pre-school</b>	<b>373,661</b>	<b>357,417</b>	<b>431,354</b>	<b>439,332</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 572 Parks and recreation****Division 7001 Recreation 304 Special Population | Project 304 Special Population**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
	13507 P/T Summer Program	-	-	48,470	-
	21000 Social Security- matching	-	-	3,708	-
<b>Personnel</b>		<b>0</b>	<b>0</b>	<b>52,178</b>	<b>0</b>
<b>Operating</b>					
	48505 Special Population Program	-	-	24,463	-
<b>Operating</b>		<b>0</b>	<b>0</b>	<b>24,463</b>	<b>0</b>
<b>Capital</b>					
	64053 Micro computer	-	-	1,746	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>1,746</b>	<b>0</b>
<b>304 Special Population</b>		<b>0</b>	<b>0</b>	<b>78,387</b>	<b>0</b>
<b>7001 Recreation</b>		<b>11,876,798</b>	<b>11,131,770</b>	<b>7,251,727</b>	<b>6,256,011</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 574 Special events****Division 7003 Special Events | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
49649	Special events	63,934	49,911	30,006	39,150
49651	Special event- teen program	3,262	2,666	5,229	4,200
49656	Special event- Xmas/Chanukah	20,802	20,100	20,781	24,500
49659	Special Event- Kids Konnection	6,153	5,404	7,907	6,000
49660	Special event- Easter egg hunt	8,967	9,252	8,828	9,300
49662	Special Event- 4th Of July	28,162	30,108	28,500	30,000
49666	Special event- Halloween contest	6,567	8,529	7,513	8,500
49670	Special event- Pines Day	34,464	25,429	30,580	30,000
49674	Special event- summer program	18,250	12,078	31,430	19,800
<b>Operating</b>		<b>190,560</b>	<b>163,477</b>	<b>170,774</b>	<b>171,450</b>
<b>Blank</b>		<b>190,560</b>	<b>163,477</b>	<b>170,774</b>	<b>171,450</b>
<b>7003 Special Events</b>		<b>190,560</b>	<b>163,477</b>	<b>170,774</b>	<b>171,450</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 579 Other culture/recreation****Division 7005 Walter C Young Dinner Theatre | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12669	Stage Manager/Custodian	74,145	73,861	47,172	-
13739	P/T Facilities Custodian	2,429	2,456	3,229	-
14000	Overtime	-	-	400	-
15108	Shift Differential	2,008	2,040	2,080	-
21000	Social Security- matching	5,876	5,859	6,090	-
22000	Retirement contributions	16,692	18,891	33,623	-
23000	Health Insurance	17,479	16,404	23,400	-
23100	Life Insurance	128	81	168	-
24000	Workers compensation	4,155	2,662	4,800	-
26300	General retiree health contrib	27,940	15,554	15,908	-
	<b>Personnel</b>	<b>150,853</b>	<b>137,808</b>	<b>136,870</b>	<b>0</b>
<b>Operating</b>					
31500	Professional services- other	16,810	16,985	19,500	2,500
34500	Contract- building maintenance	-	-	26,690	8,574
34990	Contractual services- other	22,000	19,800	24,500	2,500
41100	Telephone	744	834	900	865
46150	R & M- land- building & improvement	-	2,041	-	8,950
46250	R & M equipment	950	715	1,600	225
47100	Printing	1,406	-	900	300
48100	Advertising	480	-	500	300
49104	License fees	780	400	600	650
52000	Operating supplies	31	-	300	200
52200	Cleaning/janitorial supplies	535	452	200	500
52350	Electrical/mechanical supplies	-	-	800	500
52650	Equip < than \$1000	77	-	1,520	150
	<b>Operating</b>	<b>43,813</b>	<b>41,227</b>	<b>78,010</b>	<b>26,214</b>
	<b>Blank</b>	<b>194,666</b>	<b>179,036</b>	<b>214,880</b>	<b>26,214</b>
<b>7005 Walter C Young Dinner Theatre</b>		<b>194,666</b>	<b>179,036</b>	<b>214,880</b>	<b>26,214</b>



**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 575 Special recreation facility****Division 7006 Golf Course | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31500	Professional services- other	559,059	563,843	586,678	583,705
32100	Accounting and auditing fees	1,653	1,700	1,762	1,778
34300	Contract- laundry & cleaning	-	-	72	72
34500	Contract- building maintenance	3,369	2,972	3,500	27,472
34900	Contract- cart rental	133,850	138,338	133,282	119,232
34950	Contract- maintenance	623,191	625,468	625,467	642,680
34990	Contractual services- other	4,032	3,936	4,800	4,800
41100	Telephone	5,720	3,853	6,000	4,000
41225	Cable fees	764	911	830	830
41400	Postage	-	170	250	250
43100	Electric	83,190	78,179	87,350	80,000
43200	Water & sewer	9,174	6,327	9,500	9,500
43340	Gas- restaurant	5,375	5,457	6,500	5,400
44200	Rents- machinery & equipment	837	837	1,000	840
46150	R & M- land- building & improvement	55,921	27,992	248,209	207,070
46170	R & M irrigation	-	915	1,500	1,500
46250	R & M equipment	6,975	6,223	8,100	6,600
46800	Maintenance contracts	1,680	1,680	1,700	1,700
47100	Printing	3,026	502	3,150	3,150
48100	Advertising	18,366	18,086	30,000	21,300
49105	License renewals	510	1,000	510	1,000
49201	Taxes and/or assessments	30,089	20,340	22,000	32,000
49400	Bank service charge	29,573	31,282	31,000	32,000
51100	Office supplies	573	471	900	600
52000	Operating supplies	12,838	21,532	22,250	21,500
52150	First aid, safety equip & supplies	-	-	100	100
52200	Cleaning/janitorial supplies	4,252	3,526	4,428	4,000
52300	Expendable tools	1,316	1,008	1,950	2,100
52350	Electrical/mechanical supplies	3,593	1,487	3,600	2,540
52420	Horticultural chemicals	154,923	166,630	180,931	187,560
52460	Sand- seed- soil	35,761	32,793	48,900	39,700
52650	Equip < than \$1000	4,024	5,673	9,180	6,300
52652	Software < than \$1000 &/or licenses	1,500	1,950	1,850	1,950
52800	Horticultural supplies	15,438	14,008	18,000	18,000
54100	Memberships/ dues/ subscription	150	150	175	175
	<b>Operating</b>	<b>1,810,721</b>	<b>1,789,238</b>	<b>2,105,424</b>	<b>2,071,404</b>
<b>Capital</b>					
64139	Mowers- other	25,495	-	26,603	-
64198	Sprayer	-	29,570	-	-
64213	Trailer	-	1,795	-	-
64400	Other equipment	7,262	-	28,097	38,000
	<b>Capital</b>	<b>32,757</b>	<b>31,365</b>	<b>54,700</b>	<b>38,000</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 575 Special recreation facility**

**Division 7006 Golf Course | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
	<b>Blank</b>	<b>1,843,478</b>	<b>1,820,603</b>	<b>2,160,124</b>	<b>2,109,404</b>
<b>7006 Golf Course</b>		<b>1,843,478</b>	<b>1,820,603</b>	<b>2,160,124</b>	<b>2,109,404</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services****Division 8001 Community Services | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12084	Community Service Director	54,977	54,766	54,767	54,767
12543	Activities Coordinator	47,669	47,294	47,300	47,300
12685	Clerical Aide	33,287	33,124	33,033	33,033
14000	Overtime	2,277	1,738	3,000	2,000
21000	Social Security- matching	9,981	10,059	10,490	10,490
22000	Retirement contributions	31,156	34,551	61,498	75,507
23000	Health Insurance	21,849	20,506	29,251	30,298
23100	Life Insurance	234	149	306	321
24000	Workers compensation	1,722	1,107	1,996	2,357
26300	General retiree health contrib	34,923	19,443	19,885	23,300
	<b>Personnel</b>	<b>238,074</b>	<b>222,738</b>	<b>261,526</b>	<b>279,373</b>
<b>Operating</b>					
31500	Professional services- other	2,425	1,869	1,000	500
34500	Contract- building maintenance	87,316	69,927	76,793	70,441
34989	Contractual service provider	121,463	169,706	159,367	165,350
34990	Contractual services- other	58,003	77,818	61,354	85,109
40100	Travel/conferences	385	363	200	-
41100	Telephone	21,454	21,487	22,000	22,000
41225	Cable fees	903	1,280	1,260	1,290
43100	Electric	90,986	92,491	110,000	100,000
43200	Water & sewer	7,457	9,730	7,500	9,700
43300	Gas	493	464	550	500
44200	Rents- machinery & equipment	116	36	300	100
46150	R & M- land- building & improvement	59,261	40,782	55,000	30,000
46250	R & M equipment	2,138	3,194	3,000	3,200
46300	R & M motor vehicles	8,088	7,199	10,000	7,000
46800	Maintenance contracts	2,516	1,449	3,000	2,000
46801	I.T. Maintenance contracts	3,000	3,000	3,000	3,000
47100	Printing	855	1,646	1,000	13,000
48100	Advertising	662	-	-	-
51100	Office supplies	3,687	3,591	3,800	3,500
52000	Operating supplies	3,032	4,019	3,300	3,500
52200	Cleaning/janitorial supplies	10,493	10,357	9,500	10,500
52350	Electrical/mechanical supplies	7,109	2,775	7,000	3,500
52540	Fuel	1,172	9,737	8,200	10,000
52650	Equip < than \$1000	3,081	6,327	5,500	4,000
52652	Software < than \$1000 &/or licenses	1,000	-	-	-
52653	Computer equipment < \$1000	930	601	600	300
54100	Memberships/ dues/ subscription	671	650	675	700
	<b>Operating</b>	<b>498,696</b>	<b>540,499</b>	<b>553,899</b>	<b>549,190</b>
<b>Capital</b>					
64228	Video equipment	2,119	-	-	-

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services****Division 8001 Community Services | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
64400	Other equipment	1,848	-	-	-
<b>Capital</b>		<b>3,967</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Grants and Aid</b>					
82012	Grant- elderly energy assistance	15,947	14,471	30,713	13,226
<b>Grants and Aid</b>		<b>15,947</b>	<b>14,471</b>	<b>30,713</b>	<b>13,226</b>
<b>Blank</b>		<b>756,684</b>	<b>777,708</b>	<b>846,138</b>	<b>841,789</b>
<b>8001 Community Services</b>		<b>756,684</b>	<b>777,708</b>	<b>846,138</b>	<b>841,789</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 554 Housing and urban development**

**Division 8002 Housing Division | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12084	Community Service Director	27,489	27,383	27,384	27,384
12101	Residential Rental Coordinator	-	20,420	19,493	19,493
12525	Administrative Assistant I	23,697	-	-	-
14000	Overtime	293	-	5,000	5,000
21000	Social Security- matching	3,786	3,594	3,970	3,970
22000	Retirement contributions	17,183	13,046	21,340	26,201
23000	Health Insurance	2,185	2,051	2,926	3,030
23100	Life Insurance	129	56	106	112
24000	Workers compensation	611	334	584	674
26300	General retiree health contrib	10,478	5,834	5,965	6,991
	<b>Personnel</b>	<b>85,850</b>	<b>72,719</b>	<b>86,768</b>	<b>92,855</b>
<b>Operating</b>					
34500	Contract- building maintenance	45,917	54,556	54,000	56,400
34989	Contractual service provider	180,119	193,046	224,662	220,376
34990	Contractual services- other	2,357	2,040	2,000	2,100
41100	Telephone	5,417	4,672	5,500	5,500
41225	Cable fees	30,072	26,501	39,500	28,000
43100	Electric	45,082	46,921	52,567	53,000
43200	Water & sewer	60,822	63,902	82,136	82,136
44200	Rents- machinery & equipment	720	244	1,000	1,000
44330	Credit application	2,045	2,380	2,305	2,400
44360	Rentals	672,381	710,467	709,690	710,818
45000	Insurance	26,526	23,126	38,521	41,044
46150	R & M- land- building & improvement	68,959	80,749	78,250	82,500
46250	R & M equipment	1,236	2,316	5,250	5,500
46300	R & M motor vehicles	-	-	315	315
46800	Maintenance contracts	26,025	22,149	27,562	28,000
46801	I.T. Maintenance contracts	300	300	300	300
48100	Advertising	6,091	4,557	7,300	7,300
49175	Administrative fees	126,968	98,030	103,290	112,713
51100	Office supplies	2,264	1,543	3,000	3,000
52000	Operating supplies	3,691	3,318	5,000	5,000
52200	Cleaning/janitorial supplies	4,108	3,678	5,000	5,000
52540	Fuel	1,236	1,570	2,000	1,374
52650	Equip < than \$1000	55,842	33,636	66,000	66,000
52652	Software < than \$1000 &/or licenses	-	472	600	600
52653	Computer equipment < \$1000	782	1,047	1,000	1,200
	<b>Operating</b>	<b>1,368,959</b>	<b>1,381,221</b>	<b>1,516,748</b>	<b>1,521,576</b>
<b>Capital</b>					
64050	Copier machine	-	2,836	-	-
	<b>Capital</b>	<b>0</b>	<b>2,836</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 554 Housing and urban development**

**Division 8002 Housing Division | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
	<b>Blank</b>	<b>1,454,809</b>	<b>1,456,776</b>	<b>1,603,516</b>	<b>1,614,431</b>

**Entity 1 General Fund | Function 554 Housing and urban development**

**Division 8002 Housing Division 603 Rental - Pines Place | Project 603 Rental - Pines Place**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12084	Community Service Director	27,489	27,383	27,384	27,384
12101	Residential Rental Coordinator	-	20,420	19,493	19,493
12525	Administrative Assistant I	85,443	61,568	61,568	61,568
14000	Overtime	515	41	5,000	5,000
21000	Social Security- matching	8,382	8,163	8,680	8,680
22000	Retirement contributions	31,096	28,792	49,366	60,610
23000	Health Insurance	10,924	10,253	14,626	15,149
23100	Life Insurance	237	124	245	258
24000	Workers compensation	854	490	864	917
26300	General retiree health contrib	24,447	13,611	13,919	16,311
	<b>Personnel</b>	<b>189,385</b>	<b>170,845</b>	<b>201,145</b>	<b>215,370</b>

**Operating**

31300	Professional services-Outside Legal	15,475	10,438	18,000	18,000
34500	Contract- building maintenance	64,923	74,356	75,000	75,000
34989	Contractual service provider	181,193	191,205	240,223	239,205
34990	Contractual services- other	99,854	104,633	161,036	161,036
41100	Telephone	7,580	7,883	7,894	7,894
41225	Cable fees	58,683	61,579	100,000	100,000
43100	Electric	175,654	169,174	228,744	228,744
43200	Water & sewer	182,085	194,783	191,832	194,783
44200	Rents- machinery & equipment	222	3,112	2,500	3,112
44330	Credit application	9,835	9,215	10,500	10,500
44360	Rentals	4,255,362	4,184,130	4,287,668	4,320,789
45000	Insurance	52,985	44,747	71,636	76,753
46150	R & M- land- building & improvement	89,232	108,725	98,400	110,000
46250	R & M equipment	8,837	15,320	46,000	46,000
46800	Maintenance contracts	15,033	14,194	16,496	16,496
46801	I.T. Maintenance contracts	1,500	900	1,500	1,500
48100	Advertising	4,612	240	5,000	5,000
49104	License fees	2,215	1,354	2,161	2,161
49175	Administrative fees	253,237	189,677	192,089	210,777
51100	Office supplies	2,298	1,555	4,635	4,635
52000	Operating supplies	4,671	4,664	4,760	4,760
52200	Cleaning/janitorial supplies	20,047	19,905	20,000	20,000
52300	Expendable tools	83	43	209	209
52540	Fuel	1,236	1,570	3,000	1,374

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 554 Housing and urban development**

**Division 8002 Housing Division 603 Rental - Pines Place | Project 603 Rental - Pines Place**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
52650	Equip < than \$1000	5,695	1,964	6,000	6,000
	<b>Operating</b>	<b>5,512,546</b>	<b>5,415,368</b>	<b>5,795,283</b>	<b>5,864,728</b>
<b>Capital</b>					
64222	Vacuum cleaner	1,350	-	-	-
64400	Other equipment	-	-	1,600	-
	<b>Capital</b>	<b>1,350</b>	<b>0</b>	<b>1,600</b>	<b>0</b>
	<b>603 Rental - Pines Place</b>	<b>5,703,281</b>	<b>5,586,212</b>	<b>5,998,028</b>	<b>6,080,098</b>
	<b>8002 Housing Division</b>	<b>7,158,090</b>	<b>7,042,988</b>	<b>7,601,544</b>	<b>7,694,529</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 515 Comprehensive planning****Division 9002 Planning and Economic Development | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12184	Zoning Administrator	81,182	81,182	81,183	81,183
12518	Associate Planner	85,218	-	-	-
12520	Assistant Planner	119,803	-	-	-
12524	Administrative Coordinator I	55,890	55,977	55,890	55,890
12684	Clerical Spec II	40,477	40,477	17,126	-
12695	Plan/Econ Development Div Director	-	65,000	65,000	78,000
12696	Planning Administrator	-	69,992	69,992	69,992
12992	Vacation leave - retire/term	456	-	4,884	-
12996	Sick leave - retire/term	160	-	9,691	-
13161	Administrative Services Director	76,877	51,811	-	-
13426	P/T Planning Administrator	-	38,727	42,609	42,609
13449	P/T CADD Operator	118	-	11,464	12,844
14000	Overtime	4,080	-	15,173	12,140
15116	Cell Phone Pay	-	90	1,380	1,380
21000	Social Security- matching	34,158	29,559	27,167	27,089
22000	Retirement contributions	79,069	87,481	123,846	183,133
23000	Health Insurance	52,438	49,214	63,341	48,476
23100	Life Insurance	670	423	750	676
24000	Workers compensation	1,888	1,197	1,567	1,346
26300	General retiree health contrib	83,823	46,662	39,770	46,600
	<b>Personnel</b>	<b>716,305</b>	<b>617,792</b>	<b>630,833</b>	<b>661,358</b>
<b>Operating</b>					
34989	Contractual service provider	-	-	130,500	172,769
34990	Contractual services- other	1,750	5,650	5,500	5,500
40100	Travel/conferences	-	-	1,200	1,200
41100	Telephone	2,902	1,962	3,120	3,120
41400	Postage	-76	-	45,000	45,000
44200	Rents- machinery & equipment	4,294	4,287	4,500	1,802
45440	Insurance- errors & omissions	143	-	150	150
46250	R & M equipment	113	-	220	220
46300	R & M motor vehicles	12	774	700	1,400
46800	Maintenance contracts	-	-	980	1,734
47100	Printing	-2,062	1,675	2,000	2,000
48510	Economic Development Activities	13,992	6,355	24,000	75,000
49000	Legal/employment ads	-2,178	6,118	6,000	6,000
51100	Office supplies	1,605	3,156	6,000	6,000
52000	Operating supplies	-7,710	-4,600	260	260
52540	Fuel	397	869	950	892
52650	Equip < than \$1000	-	-	500	500
52652	Software < than \$1000 &/or licenses	1,298	1,295	5,500	8,500
52653	Computer equipment < \$1000	157	508	1,000	2,000
54100	Memberships/ dues/ subscription	67	-	820	820



**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 515 Comprehensive planning**

**Division 9002 Planning and Economic Development | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
	<b>Operating</b>	<b>14,705</b>	<b>28,050</b>	<b>238,900</b>	<b>334,867</b>
	<b>Blank</b>	<b>731,011</b>	<b>645,842</b>	<b>869,733</b>	<b>996,225</b>
<b>Planning and Economic Development</b>		<b>731,011</b>	<b>645,842</b>	<b>869,733</b>	<b>996,225</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety****Division 9007 Code Compliance | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12085	Code Compliance Administrator	98,426	98,426	98,426	98,426
12192	Lead Code Officer	55,436	55,224	55,224	55,224
12193	Code Comp. Officer/Landscape Insp.	43,842	-	-	-
12684	Clerical Spec II	71,053	71,053	71,053	71,053
12715	Code Compliance Officer	292,091	320,409	327,625	327,625
12992	Vacation leave - retire/term	-	-	-	11,964
12996	Sick leave - retire/term	-	-	-	3,425
14000	Overtime	814	-	-	1,000
15010	Certification pay	240	240	240	240
15116	Cell Phone Pay	1,680	1,680	1,680	1,920
21000	Social Security- matching	40,727	39,584	42,414	43,689
22000	Retirement contributions	119,678	134,444	228,586	260,515
23000	Health Insurance	96,136	90,225	128,700	133,309
23100	Life Insurance	996	633	1,251	1,310
24000	Workers compensation	3,709	13,797	23,897	20,500
26300	General retiree health contrib	153,671	85,547	87,494	102,520
<b>Personnel</b>		<b>978,500</b>	<b>911,262</b>	<b>1,066,590</b>	<b>1,132,720</b>
<b>Operating</b>					
31300	Professional services-Outside Legal	3,260	3,250	6,850	6,850
34990	Contractual services- other	1,524	1,668	3,700	3,700
41100	Telephone	812	1,320	1,500	1,500
41380	Data communication	3,984	4,757	6,560	6,560
46250	R & M equipment	-	-	1,500	1,500
46300	R & M motor vehicles	16,696	14,760	17,000	17,000
46800	Maintenance contracts	965	786	900	900
47100	Printing	161	42	1,400	1,400
49100	Recording fees	4,410	4,215	7,000	7,000
51100	Office supplies	1,136	1,021	3,000	3,000
52000	Operating supplies	1,122	1,384	1,700	1,700
52540	Fuel	19,451	20,387	40,000	20,900
52600	Clothing/uniforms	-	-	400	400
52650	Equip < than \$1000	380	578	1,500	1,500
52653	Computer equipment < \$1000	723	1,395	2,200	2,200
54100	Memberships/ dues/ subscription	128	-	240	240
<b>Operating</b>		<b>54,752</b>	<b>55,564</b>	<b>95,450</b>	<b>76,350</b>
<b>Capital</b>					
64055	Laptop/Tablet	18,000	-	-	-
64210	Truck pickup	-	-	36,000	22,000
<b>Capital</b>		<b>18,000</b>	<b>0</b>	<b>36,000</b>	<b>22,000</b>
<b>Blank</b>		<b>1,051,252</b>	<b>966,826</b>	<b>1,198,040</b>	<b>1,231,070</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

<b>9007 Code Compliance</b>	<b>1,051,252</b>	<b>966,826</b>	<b>1,198,040</b>	<b>1,231,070</b>
<b>1 General Fund</b>	<b>149,009,472</b>	<b>139,936,567</b>	<b>155,531,866</b>	<b>156,162,657</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 51 Wetlands Trust Fund | Function 537 Conservation and resource management**

**Division 6007 Mitigation Trust | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31750	Custodial fees	1,460	1,460	1,500	1,500
34989	Contractual service provider	-	10,000	10,000	10,000
46180	R & M mitigation	8,091	4,172	5,000	5,000
<b>Operating</b>		<b>9,550</b>	<b>15,631</b>	<b>16,500</b>	<b>16,500</b>
<b>Blank</b>		<b>9,550</b>	<b>15,631</b>	<b>16,500</b>	<b>16,500</b>
<b>6007 Mitigation Trust</b>		<b>9,550</b>	<b>15,631</b>	<b>16,500</b>	<b>16,500</b>
<b>51 Wetlands Trust Fund</b>		<b>9,550</b>	<b>15,631</b>	<b>16,500</b>	<b>16,500</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 100 Road & Bridge Fund | Function 541 Road and street facilities****Division 6002 Maintenance | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12015	Irrigation Maintenance Worker	48,284	48,214	48,215	48,215
12091	Pub Works & Facility Supervisor	70,210	70,008	70,076	70,076
12250	Maintenance Worker II	47,324	47,261	46,052	47,434
12578	Maintenance Crew Leader	103,906	9,877	-	-
12831	CADD Operator	28,743	-	-	-
12992	Vacation leave - retire/term	4,383	1,913	-	-
12996	Sick leave - retire/term	28,662	67	-	-
14000	Overtime	15,653	10,312	32,000	20,000
15115	Beeper pay	13,928	5,592	18,000	10,000
15116	Cell Phone Pay	-	-	900	900
21000	Social Security- matching	26,857	14,306	16,400	15,043
22000	Retirement contributions	50,881	42,029	111,206	92,624
23000	Health Insurance	52,438	41,011	30,526	36,357
23100	Life Insurance	594	311	372	389
24000	Workers compensation	21,363	13,162	16,718	19,458
26300	General retiree health contrib	81,388	38,885	39,770	27,960
	<b>Personnel</b>	<b>594,615</b>	<b>342,948</b>	<b>430,235</b>	<b>388,456</b>
<b>Operating</b>					
34300	Contract- laundry & cleaning	1,476	1,351	1,600	1,600
34989	Contractual service provider	931,406	973,645	913,910	833,038
34990	Contractual services- other	462,811	536,286	634,710	639,710
41100	Telephone	979	1,351	2,200	1,500
43400	Street lighting	1,115,499	1,067,278	1,150,000	1,070,000
44200	Rents- machinery & equipment	3,242	4,665	6,000	5,000
45000	Insurance	154,299	130,388	224,273	205,438
46150	R & M- land- building & improvement	18,227	45,629	50,000	311,200
46250	R & M equipment	10,077	7,304	8,276	8,000
46300	R & M motor vehicles	86,960	66,826	91,700	90,000
51100	Office supplies	213	1,760	700	1,000
52000	Operating supplies	4,418	5,719	6,000	7,000
52150	First aid, safety equip & supplies	1,600	3,440	2,000	3,000
52200	Cleaning/janitorial supplies	1,428	1,583	1,500	1,500
52300	Expendable tools	1,522	1,681	1,800	1,800
52540	Fuel	62,632	73,660	79,651	76,966
52650	Equip < than \$1000	2,864	1,115	4,000	3,500
53100	Road/street materials	25,271	52,005	55,000	50,000
53200	Road signs	31	413	2,000	2,000
53300	Street lighting material	35,349	14,698	60,000	40,000
	<b>Operating</b>	<b>2,920,304</b>	<b>2,990,797</b>	<b>3,295,320</b>	<b>3,352,252</b>
<b>Capital</b>					
64012	Backhoe	-	-	54,000	-
64210	Truck pickup	-	-	55,477	-

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 100 Road & Bridge Fund | Function 541 Road and street facilities**

**Division 6002 Maintenance | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
64211	Street sweeper	-	-	191,000	-
64214	Truck	-	-	76,912	60,000
64400	Other equipment	-	-	19,772	15,000
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>397,161</b>	<b>75,000</b>
<b>Blank</b>		<b>3,514,920</b>	<b>3,333,745</b>	<b>4,122,716</b>	<b>3,815,708</b>

**Entity 100 Road & Bridge Fund | Function 541 Road and street facilities**

**Division 6002 Maintenance 674 Sheridan St - Brwd County | Project 674 Sheridan St - Brwd County**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
67999	IF - Transportation Projects	175,000	175,000	-	-
<b>Capital</b>		<b>175,000</b>	<b>175,000</b>	<b>0</b>	<b>0</b>
<b>674 Sheridan St - Brwd County</b>		<b>175,000</b>	<b>175,000</b>	<b>0</b>	<b>0</b>
<b>6002 Maintenance</b>		<b>3,689,920</b>	<b>3,508,745</b>	<b>4,122,716</b>	<b>3,815,708</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 100 Road & Bridge Fund | Function 541 Road and street facilities**

**Division 6003 Infrastructure | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31100	Professional services- engineering	17,349	5,425	10,000	10,000
34990	Contractual services- other	5,167	5,167	5,200	5,500
44200	Rents- machinery & equipment	-	-	2,187	2,000
46150	R & M- land- building & improvement	11,313	8,636	27,853	50,000
46164	R & M resurfacing	640,157	821,052	436,577	827,998
46165	R & M drainage	4,495	7,826	70,000	177,000
49102	Permit fees	-	-	1,500	1,500
51200	Maps	-	-	1,000	-
53999	Transp Proj owned by Other G'vt	-	-	180,000	180,000
	<b>Operating</b>	<b>678,481</b>	<b>848,105</b>	<b>734,317</b>	<b>1,253,998</b>
<b>Capital</b>					
63070	Guard rails	7,818	-	-	-
63186	Repaving/Road improvement	1,562	104,606	-	-
63193	Sidewalk- new	-	6,730	-	-
64087	Wheel Loader	-	124,517	-	-
67193	IF - Sidewalk	-	2,700	-	-
67205	IF - Curbing	6,763	-	-	-
	<b>Capital</b>	<b>16,143</b>	<b>238,553</b>	<b>0</b>	<b>0</b>
	<b>Blank</b>	<b>694,624</b>	<b>1,086,658</b>	<b>734,317</b>	<b>1,253,998</b>
	<b>6003 Infrastructure</b>	<b>694,624</b>	<b>1,086,658</b>	<b>734,317</b>	<b>1,253,998</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 100 Road & Bridge Fund | Function 544 Transit system**

**Division 8004 Transit System | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Other</b>					
	91123 Transfer to ADA	43,152	108,257	-	-
	91128 Transfer to Community Bus Program	527,943	585,620	343,301	285,494
	<b>Other</b>	<b>571,094</b>	<b>693,878</b>	<b>343,301</b>	<b>285,494</b>
	<b>Blank</b>	<b>571,094</b>	<b>693,878</b>	<b>343,301</b>	<b>285,494</b>
<b>8004 Transit System</b>		<b>571,094</b>	<b>693,878</b>	<b>343,301</b>	<b>285,494</b>
<b>100 Road &amp; Bridge Fund</b>		<b>4,955,637</b>	<b>5,289,280</b>	<b>5,200,334</b>	<b>5,355,200</b>



**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development  
Division 600 Community Development 2007 2007 Grant Year | Project 2007 2007 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31501	Professional services- CRA admin	1,690	-	-	-
34940	Acquisition-Rehabilitation or New	-119	-	-	-
34991	Home repair/weatherization	329,851	-	-	-
<b>Operating</b>		<b>331,423</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2007 2007 Grant Year</b>		<b>331,423</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development  
Division 600 Community Development 2008 2008 Grant Year | Project 2008 2008 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34991	Home repair/weatherization	369,033	681,931	-	-
<b>Operating</b>		<b>369,033</b>	<b>681,931</b>	<b>0</b>	<b>0</b>
<b>2008 2008 Grant Year</b>		<b>369,033</b>	<b>681,931</b>	<b>0</b>	<b>0</b>

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development  
Division 600 Community Development 2009 2009 Grant Year | Project 2009 2009 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34991	Home repair/weatherization	3,752	13,205	145,808	-
49206	1st Time Home Buyer Assistance	-	-	45,294	-
<b>Operating</b>		<b>3,752</b>	<b>13,205</b>	<b>191,102</b>	<b>0</b>
<b>2009 2009 Grant Year</b>		<b>3,752</b>	<b>13,205</b>	<b>191,102</b>	<b>0</b>

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development  
Division 600 Community Development 2010 2010 Grant Year | Project 2010 2010 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34991	Home repair/weatherization	-	-	48,568	-
<b>Operating</b>		<b>0</b>	<b>0</b>	<b>48,568</b>	<b>0</b>
<b>2010 2010 Grant Year</b>		<b>0</b>	<b>0</b>	<b>48,568</b>	<b>0</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development**  
**Division 600 Community Development 2011 2011 Grant Year | Project 2011 2011 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31501	Professional services- CRA admin	-	11,560	140	-
34991	Home repair/weatherization	-	-	209,923	-
<b>Operating</b>		<b>0</b>	<b>11,560</b>	<b>210,063</b>	<b>0</b>
<b>2011 2011 Grant Year</b>		<b>0</b>	<b>11,560</b>	<b>210,063</b>	<b>0</b>

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development**  
**Division 600 Community Development 2012 2012 Grant Year | Project 2012 2012 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31501	Professional services- CRA admin	-	-	6,049	-
34991	Home repair/weatherization	-	-	54,445	-
<b>Operating</b>		<b>0</b>	<b>0</b>	<b>60,494</b>	<b>0</b>
<b>2012 2012 Grant Year</b>		<b>0</b>	<b>0</b>	<b>60,494</b>	<b>0</b>

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development**  
**Division 600 Community Development 2013 2013 Grant Year | Project 2013 2013 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31501	Professional services- CRA admin	-	-	6,529	-
34991	Home repair/weatherization	-	-	211,135	-
<b>Operating</b>		<b>0</b>	<b>0</b>	<b>217,664</b>	<b>0</b>
<b>2013 2013 Grant Year</b>		<b>0</b>	<b>0</b>	<b>217,664</b>	<b>0</b>

<b>600 Community Development</b>	<b>704,207</b>	<b>706,696</b>	<b>727,891</b>	<b>0</b>
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<b>120 State Housing Initiative Program</b>	<b>704,207</b>	<b>706,696</b>	<b>727,891</b>	<b>0</b>
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**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2005 2005 Grant Year | Project 2005 2005 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34460	Contract- removal arch barrier	19,132	-	-	-
<b>Operating</b>		<b>19,132</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2005 2005 Grant Year</b>		<b>19,132</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2005DRI 2005 DRI Grant Year | Project 2005DRI 2005 DRI Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31501	Professional services- CRA admin	-	41,357	-	-
34997	Disaster Mitigation/Recovery	-	556,910	49,659	-
<b>Operating</b>		<b>0</b>	<b>598,267</b>	<b>49,659</b>	<b>0</b>
<b>2005DRI 2005 DRI Grant Year</b>		<b>0</b>	<b>598,267</b>	<b>49,659</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2005DRIS CDBG Disaster Recovery Initiative | Project 2005DRIS CDBG Disaster Recovery Initiative**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31500	Professional services- other	-	-	46,110	-
34997	Disaster Mitigation/Recovery	46	61,015	356,930	-
<b>Operating</b>		<b>46</b>	<b>61,015</b>	<b>403,040</b>	<b>0</b>
<b>DRIS CDBG Disaster Recovery Initiative</b>		<b>46</b>	<b>61,015</b>	<b>403,040</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2006 2006 Grant Year | Project 2006 2006 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34940	Acquisition-Rehabilitation or New	6,358	-	256	-
<b>Operating</b>		<b>6,358</b>	<b>0</b>	<b>256</b>	<b>0</b>
<b>Capital</b>					
63122	Lift station	63,431	-	-	-
<b>Capital</b>		<b>63,431</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2006 2006 Grant Year | Project 2006 2006 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>2006 2006 Grant Year</b>		<b>69,789</b>	<b>0</b>	<b>256</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2007 2007 Grant Year | Project 2007 2007 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34940	Acquisition-Rehabilitation or New	-	-	14,684	-
34991	Home repair/weatherization	61,190	2,135	67,231	-
<b>Operating</b>		<b>61,190</b>	<b>2,135</b>	<b>81,915</b>	<b>0</b>
<b>Capital</b>					
63122	Lift station	62,994	-	13,266	-
<b>Capital</b>		<b>62,994</b>	<b>0</b>	<b>13,266</b>	<b>0</b>
<b>2007 2007 Grant Year</b>		<b>124,184</b>	<b>2,135</b>	<b>95,181</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2007HOME 2007 HOME Grant Year | Project 2007HOME 2007 HOME Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34991	Home repair/weatherization	155	-	-	-
<b>Operating</b>		<b>155</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2007HOME 2007 HOME Grant Year</b>		<b>155</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2008 2008 Grant Year | Project 2008 2008 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34940	Acquisition-Rehabilitation or New	3,313	-	2,368	-
34991	Home repair/weatherization	24,291	31,423	75,098	-
49212	Relocation Assistance	17,435	-	1	-
<b>Operating</b>		<b>45,038</b>	<b>31,423</b>	<b>77,467</b>	<b>0</b>
<b>Capital</b>					
63014	Fletcher park- improvement	7,897	72,000	60,103	-
<b>Capital</b>		<b>7,897</b>	<b>72,000</b>	<b>60,103</b>	<b>0</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2008 2008 Grant Year | Project 2008 2008 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>2008 2008 Grant Year</b>		<b>52,935</b>	<b>103,423</b>	<b>137,570</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2008HOME 2008 HOME Grant Year | Project 2008HOME 2008 HOME Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34991	Home repair/weatherization	-21,685	-	-	-
<b>Operating</b>		<b>-21,685</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2008HOME 2008 HOME Grant Year</b>		<b>-21,685</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2008NSP 2008 NSP Grant Year | Project 2008NSP 2008 NSP Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31501	Professional services- CRA admin	-	-	27,240	-
34940	Acquisition-Rehabilitation or New	680,775	318,534	102,317	-
34991	Home repair/weatherization	845,018	172,136	51,950	-
49216	Home Buyer Assistance	-	140,000	50,000	-
<b>Operating</b>		<b>1,525,793</b>	<b>630,670</b>	<b>231,507</b>	<b>0</b>
<b>2008NSP 2008 NSP Grant Year</b>		<b>1,525,793</b>	<b>630,670</b>	<b>231,507</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2009 2009 Grant Year | Project 2009 2009 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34991	Home repair/weatherization	182,378	44,727	217,296	-
<b>Operating</b>		<b>182,378</b>	<b>44,727</b>	<b>217,296</b>	<b>0</b>
<b>Capital</b>					
63190	Tanglewood Park improvement	49,758	4,500	9,003	-
<b>Capital</b>		<b>49,758</b>	<b>4,500</b>	<b>9,003</b>	<b>0</b>
<b>2009 2009 Grant Year</b>		<b>232,136</b>	<b>49,227</b>	<b>226,299</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2009HOME 2009 HOME Grant Year | Project 2009HOME 2009 HOME Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31500	Professional services- other	18,143	22,857	-	-
34940	Acquisition-Rehabilitation or New	-	42,000	-	-
34991	Home repair/weatherization	32,210	85,542	-	-
<b>Operating</b>		<b>50,352</b>	<b>150,399</b>	<b>0</b>	<b>0</b>
<b>2009HOME 2009 HOME Grant Year</b>		<b>50,352</b>	<b>150,399</b>	<b>0</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2010 2010 Grant Year | Project 2010 2010 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31501	Professional services- CRA admin	169,254	300	20,688	-
34991	Home repair/weatherization	10,311	2,128	215,848	-
<b>Operating</b>		<b>179,565</b>	<b>2,428</b>	<b>236,536</b>	<b>0</b>
<b>Capital</b>					
63049	Water/Road Improvements	287,294	97,266	5,440	-
<b>Capital</b>		<b>287,294</b>	<b>97,266</b>	<b>5,440</b>	<b>0</b>
<b>2010 2010 Grant Year</b>		<b>466,859</b>	<b>99,694</b>	<b>241,976</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2010HOME 2010 HOME Grant Year | Project 2010HOME 2010 HOME Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31510	Professional service- Direct cost	-	-	28,000	-
34991	Home repair/weatherization	3,975	16,910	327,086	-
<b>Operating</b>		<b>3,975</b>	<b>16,910</b>	<b>355,086</b>	<b>0</b>
<b>2010HOME 2010 HOME Grant Year</b>		<b>3,975</b>	<b>16,910</b>	<b>355,086</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2010NSP 2010 NSP Grant Year | Project 2010NSP 2010 NSP Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2010NSP 2010 NSP Grant Year | Project 2010NSP 2010 NSP Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31500	Professional services- other	-	666	72,388	-
31501	Professional services- CRA admin	133,750	22,445	3,805	-
31510	Professional service- Direct cost	110,810	89,375	39,815	-
34940	Acquisition-Rehabilitation or New	-	30,000	-	-
34991	Home repair/weatherization	-	71,580	1,009,864	-
49216	Home Buyer Assistance	-	110,000	636,044	-
<b>Operating</b>		<b>244,560</b>	<b>324,066</b>	<b>1,761,916</b>	<b>0</b>
<b>2010NSP 2010 NSP Grant Year</b>		<b>244,560</b>	<b>324,066</b>	<b>1,761,916</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2011 2011 Grant Year | Project 2011 2011 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31501	Professional services- CRA admin	-	145,458	524	-
34991	Home repair/weatherization	-	1	339,676	-
<b>Operating</b>		<b>0</b>	<b>145,459</b>	<b>340,200</b>	<b>0</b>
<b>Capital</b>					
63049	Water/Road Improvements	-	176,984	23,016	-
<b>Capital</b>		<b>0</b>	<b>176,984</b>	<b>23,016</b>	<b>0</b>
<b>2011 2011 Grant Year</b>		<b>0</b>	<b>322,443</b>	<b>363,216</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2011HOME 2011 HOME Grant Year | Project 2011HOME 2011 HOME Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31510	Professional service- Direct cost	-	-	26,058	-
34940	Acquisition-Rehabilitation or New	-	-	81,383	-
34991	Home repair/weatherization	-	-	109,714	-
<b>Operating</b>		<b>0</b>	<b>0</b>	<b>217,155</b>	<b>0</b>
<b>2011HOME 2011 HOME Grant Year</b>		<b>0</b>	<b>0</b>	<b>217,155</b>	<b>0</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2012 2012 Grant Year | Project 2012 2012 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31501	Professional services- CRA admin	-	-	132,362	-
34991	Home repair/weatherization	-	-	180,891	-
<b>Operating</b>		<b>0</b>	<b>0</b>	<b>313,253</b>	<b>0</b>
<b>Capital</b>					
63049	Water/Road Improvements	-	-	250,000	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>250,000</b>	<b>0</b>
<b>2012 2012 Grant Year</b>		<b>0</b>	<b>0</b>	<b>563,253</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2012HOME 2012 HOME Grant Year | Project 2012HOME 2012 HOME Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31510	Professional service- Direct cost	-	-	18,083	-
34940	Acquisition-Rehabilitation or New	-	-	-	-
34991	Home repair/weatherization	-	-	132,613	-
<b>Operating</b>		<b>0</b>	<b>0</b>	<b>150,696</b>	<b>0</b>
<b>2012HOME 2012 HOME Grant Year</b>		<b>0</b>	<b>0</b>	<b>150,696</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2013 2013 Grant Year | Project 2013 2013 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31500	Professional services- other	-	-	-	17,746
31501	Professional services- CRA admin	-	-	-	124,220
34991	Home repair/weatherization	-	-	-	461,391
<b>Operating</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>603,357</b>
<b>2013 2013 Grant Year</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>603,357</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2013HOME 2013 HOME Grant Year | Project 2013HOME 2013 HOME Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					



**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development 2013HOME 2013 HOME Grant Year | Project 2013HOME 2013 HOME Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31510	Professional service- Direct cost	-	-	-	28,000
34940	Acquisition-Rehabilitation or New	-	-	-	80,500
34991	Home repair/weatherization	-	-	-	135,800
<b>Operating</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>244,300</b>
<b>2013HOME 2013 HOME Grant Year</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>244,300</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development CDBG Community Dev Block Grant Recovery | Project CDBG Community Dev Block Grant Recovery**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34990	Contractual services- other	20,430	8,619	-	-
34991	Home repair/weatherization	-	48,114	-	-
<b>Operating</b>		<b>20,430</b>	<b>56,733</b>	<b>0</b>	<b>0</b>
<b>R Community Dev Block Grant Recovery</b>		<b>20,430</b>	<b>56,733</b>	<b>0</b>	<b>0</b>

<b>600 Community Development</b>	<b>2,788,663</b>	<b>2,414,983</b>	<b>4,796,810</b>	<b>847,657</b>
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**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 544 Transit system**

**Division 8006 Transportation 6 Senior center transportation | Project 6 Senior center transportation**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
46300	R & M motor vehicles	22,682	-	-	-
52540	Fuel	120,000	118,927	99,277	106,474
<b>Operating</b>		<b>142,682</b>	<b>118,927</b>	<b>99,277</b>	<b>106,474</b>
<b>6 Senior center transportation</b>		<b>142,682</b>	<b>118,927</b>	<b>99,277</b>	<b>106,474</b>
<b>8006 Transportation</b>		<b>142,682</b>	<b>118,927</b>	<b>99,277</b>	<b>106,474</b>
<b>121 HUD Grants CDBG/HOME</b>		<b>2,931,345</b>	<b>2,533,910</b>	<b>4,896,087</b>	<b>954,131</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 122 Law Enforcement Grant | Function 521 Law enforcement**  
**Division 3015 Victims of Crime Act Grant | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
13576	P/T Victim's Advocate Grant	16,605	15,521	16,645	16,645
21000	Social Security- matching	1,270	1,187	1,273	1,273
24000	Workers compensation	-	-	-	-
	<b>Personnel</b>	<b>17,875</b>	<b>16,709</b>	<b>17,918</b>	<b>17,918</b>
	<b>Blank</b>	<b>17,875</b>	<b>16,709</b>	<b>17,918</b>	<b>17,918</b>
<b>3015 Victims of Crime Act Grant</b>		<b>17,875</b>	<b>16,709</b>	<b>17,918</b>	<b>17,918</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 122 Law Enforcement Grant | Function 521 Law enforcement  
Division 3019 HIDTA | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
14000	Overtime	26,988	26,758	3,242	-
	<b>Personnel</b>	<b>26,988</b>	<b>26,758</b>	<b>3,242</b>	<b>0</b>
	<b>Blank</b>	<b>26,988</b>	<b>26,758</b>	<b>3,242</b>	<b>0</b>
	<b>3019 HIDTA</b>	<b>26,988</b>	<b>26,758</b>	<b>3,242</b>	<b>0</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 122 Law Enforcement Grant | Function 521 Law enforcement**

**Division 3030 Homeland Security 2007 2007 Grant Year | Project 2007 2007 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
52650	Equip < than \$1000	429	-	-	-
<b>Operating</b>		<b>429</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2007 2007 Grant Year</b>		<b>429</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 122 Law Enforcement Grant | Function 521 Law enforcement**

**Division 3030 Homeland Security 2009 2009 Grant Year | Project 2009 2009 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
64180	Radio	-	154,628	24	-
64214	Truck	140,855	-	-	-
64228	Video equipment	-	35,713	807	-
64400	Other equipment	-	59,482	-	-
<b>Capital</b>		<b>140,855</b>	<b>249,823</b>	<b>831</b>	<b>0</b>
<b>2009 2009 Grant Year</b>		<b>140,855</b>	<b>249,823</b>	<b>831</b>	<b>0</b>

**Entity 122 Law Enforcement Grant | Function 521 Law enforcement**

**Division 3030 Homeland Security 2010 2010 Grant Year | Project 2010 2010 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
62017	Building improvement	-	-	71,559	-
63061	Fencing	-	-	84,710	-
64181	Radio- portable	-	204,998	5,423	-
64228	Video equipment	-	-	25,060	-
<b>Capital</b>		<b>0</b>	<b>204,998</b>	<b>186,752</b>	<b>0</b>
<b>2010 2010 Grant Year</b>		<b>0</b>	<b>204,998</b>	<b>186,752</b>	<b>0</b>

**Entity 122 Law Enforcement Grant | Function 521 Law enforcement**

**Division 3030 Homeland Security 2011 2011 Grant Year | Project 2011 2011 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
64181	Radio- portable	-	-	130,000	-
64400	Other equipment	-	-	90,901	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>220,901</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 122 Law Enforcement Grant | Function 521 Law enforcement**

**Division 3030 Homeland Security 2011 2011 Grant Year | Project 2011 2011 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
	<b>2011 2011 Grant Year</b>	<b>0</b>	<b>0</b>	<b>220,901</b>	<b>0</b>
	<b>3030 Homeland Security</b>	<b>141,284</b>	<b>454,821</b>	<b>408,484</b>	<b>0</b>
	<b>122 Law Enforcement Grant</b>	<b>186,146</b>	<b>498,288</b>	<b>429,644</b>	<b>17,918</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 123 ADA/Paratransit Program | Function 544 Transit system**

**Division 8003 ADA/Paratransit Program 2 Grant - year 2 | Project 2 Grant - year 2**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31400	Professional services- medical	626	760	-	-
34300	Contract- laundry & cleaning	674	828	-	-
34990	Contractual services- other	411,647	440,531	-	-
40100	Travel/conferences	84	-	-	-
41100	Telephone	634	776	-	-
46300	R & M motor vehicles	4,354	4,183	-	-
51100	Office supplies	2,095	951	-	-
52000	Operating supplies	414	422	-	-
<b>Operating</b>		<b>420,529</b>	<b>448,451</b>	<b>0</b>	<b>0</b>
<b>2 Grant - year 2</b>		<b>420,529</b>	<b>448,451</b>	<b>0</b>	<b>0</b>
<b>8003 ADA/Paratransit Program</b>		<b>420,529</b>	<b>448,451</b>	<b>0</b>	<b>0</b>
<b>123 ADA/Paratransit Program</b>		<b>420,529</b>	<b>448,451</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 124 Police Community Services Grant | Function 521 Law enforcement**

**Division 3018 Byrne 2009 2009 Grant Year | Project 2009 2009 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
14000	Overtime	51,730	12,652	65	-
	<b>Personnel</b>	<b>51,730</b>	<b>12,652</b>	<b>65</b>	<b>0</b>
<b>Operating</b>					
52650	Equip < than \$1000	3,036	2,407	-	-
	<b>Operating</b>	<b>3,036</b>	<b>2,407</b>	<b>0</b>	<b>0</b>
<b>Capital</b>					
64023	Camera	-	25,260	-	-
64400	Other equipment	-	5,776	-	-
	<b>Capital</b>	<b>0</b>	<b>31,036</b>	<b>0</b>	<b>0</b>
	<b>2009 2009 Grant Year</b>	<b>54,766</b>	<b>46,094</b>	<b>65</b>	<b>0</b>

**Entity 124 Police Community Services Grant | Function 521 Law enforcement**

**Division 3018 Byrne 2010 2010 Grant Year | Project 2010 2010 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
52004	Operating supplies- CERT	637	970	94	-
52600	Clothing/uniforms	281	3,171	-	-
52658	Equip less than \$1000- CERT	-	1,733	1,239	-
	<b>Operating</b>	<b>919</b>	<b>5,874</b>	<b>1,333</b>	<b>0</b>
<b>Capital</b>					
64213	Trailer	-	17,815	-	-
64400	Other equipment	7,172	1,335	-	-
	<b>Capital</b>	<b>7,172</b>	<b>19,150</b>	<b>0</b>	<b>0</b>
	<b>2010 2010 Grant Year</b>	<b>8,090</b>	<b>25,024</b>	<b>1,333</b>	<b>0</b>

**Entity 124 Police Community Services Grant | Function 521 Law enforcement**

**Division 3018 Byrne 2011 2011 Grant Year | Project 2011 2011 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
64048	Boat	-	-	24,800	-
64400	Other equipment	-	-	2,238	-
	<b>Capital</b>	<b>0</b>	<b>0</b>	<b>27,038</b>	<b>0</b>



**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 124 Police Community Services Grant | Function 521 Law enforcement**

**Division 3018 Byrne 2011 2011 Grant Year | Project 2011 2011 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>2011 2011 Grant Year</b>		<b>0</b>	<b>0</b>	<b>27,038</b>	<b>0</b>

**Entity 124 Police Community Services Grant | Function 521 Law enforcement**

**Division 3018 Byrne 2012 2012 Grant Year | Project 2012 2012 Grant Year**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
52650	Equip < than \$1000	-	-	4,522	-
<b>Operating</b>		<b>0</b>	<b>0</b>	<b>4,522</b>	<b>0</b>
<b>Capital</b>					
64400	Other equipment	-	-	15,895	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>15,895</b>	<b>0</b>
<b>2012 2012 Grant Year</b>		<b>0</b>	<b>0</b>	<b>20,417</b>	<b>0</b>

<b>3018 Byrne</b>	<b>62,856</b>	<b>71,118</b>	<b>48,853</b>	<b>0</b>
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<b>124 Police Community Services Grant</b>	<b>62,856</b>	<b>71,118</b>	<b>48,853</b>	<b>0</b>
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**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 128 Community Bus Program | Function 544 Transit system**

**Division 8001 Community Services | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31400	Professional services- medical	317	555	160	500
31500	Professional services- other	-	-	168	170
34300	Contract- laundry & cleaning	293	178	230	400
34990	Contractual services- other	155,673	113,754	61,238	111,160
46300	R & M motor vehicles	106,936	129,518	21,200	21,200
52540	Fuel	-	-	15,380	16,000
52650	Equip < than \$1000	-	1,076	-	-
<b>Operating</b>		<b>263,218</b>	<b>245,081</b>	<b>98,376</b>	<b>149,430</b>
<b>Blank</b>		<b>263,218</b>	<b>245,081</b>	<b>98,376</b>	<b>149,430</b>

**Entity 128 Community Bus Program | Function 544 Transit system**

**Division 8001 Community Services 5309 Federal Transit Adm. | Project 5309 Federal Transit Adm.**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
52650	Equip < than \$1000	-	1,345	1,030	-
52652	Software < than \$1000 &/or licenses	-	-	2,375	-
<b>Operating</b>		<b>0</b>	<b>1,345</b>	<b>3,405</b>	<b>0</b>
<b>Capital</b>					
64221	Van	-	-	390,000	-
64400	Other equipment	-	2,484	30,266	-
<b>Capital</b>		<b>0</b>	<b>2,484</b>	<b>420,266</b>	<b>0</b>
<b>5309 Federal Transit Adm.</b>		<b>0</b>	<b>3,829</b>	<b>423,671</b>	<b>0</b>

**Entity 128 Community Bus Program | Function 544 Transit system**

**Division 8001 Community Services 5310 Section 5310 | Project 5310 Section 5310**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
64221	Van	-	-	80,000	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>80,000</b>	<b>0</b>
<b>5310 Section 5310</b>		<b>0</b>	<b>0</b>	<b>80,000</b>	<b>0</b>

<b>8001 Community Services</b>	<b>263,218</b>	<b>248,911</b>	<b>602,047</b>	<b>149,430</b>
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**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 128 Community Bus Program | Function 544 Transit system**

**Division 8004 Transit System | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31400	Professional services- medical	1,095	1,050	1,050	700
31500	Professional services- other	-	-	1,740	300
34300	Contract- laundry & cleaning	1,089	1,390	1,431	1,150
34500	Contract- building maintenance	-	-	2,250	2,000
34990	Contractual services- other	341,879	402,747	281,131	389,177
41100	Telephone	1,130	1,674	2,100	1,200
46300	R & M motor vehicles	60,842	71,614	36,664	40,000
51100	Office supplies	915	1,038	1,000	1,000
52000	Operating supplies	365	1,672	500	1,000
52540	Fuel	110,518	111,450	63,682	100,000
52650	Equip < than \$1000	433	589	500	500
<b>Operating</b>		<b>518,268</b>	<b>593,223</b>	<b>392,048</b>	<b>537,027</b>
<b>Blank</b>		<b>518,268</b>	<b>593,223</b>	<b>392,048</b>	<b>537,027</b>

**Entity 128 Community Bus Program | Function 544 Transit system**

**Division 8004 Transit System 42 CBS Blue Route | Project 42 CBS Blue Route**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31400	Professional services- medical	70	120	500	100
31500	Professional services- other	-	-	200	100
34300	Contract- laundry & cleaning	180	206	300	200
34990	Contractual services- other	32,238	31,711	33,987	32,763
41100	Telephone	-	-	200	200
46300	R & M motor vehicles	1,441	870	2,900	2,900
51100	Office supplies	269	100	500	200
52000	Operating supplies	67	202	100	300
52540	Fuel	14,527	21,484	22,643	20,000
52650	Equip < than \$1000	513	269	600	300
<b>Operating</b>		<b>49,304</b>	<b>54,962</b>	<b>61,930</b>	<b>57,063</b>
<b>42 CBS Blue Route</b>		<b>49,304</b>	<b>54,962</b>	<b>61,930</b>	<b>57,063</b>
<b>8004 Transit System</b>		<b>567,572</b>	<b>648,185</b>	<b>453,978</b>	<b>594,090</b>
<b>128 Community Bus Program</b>		<b>830,791</b>	<b>897,096</b>	<b>1,056,025</b>	<b>743,520</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 131 Treasury - Confiscated | Function 521 Law enforcement**

**Division 3011 Treasury Confiscated | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31300	Professional services-Outside Legal	-	-	2,000	-
46150	R & M- land- building & improvement	-	-	25,927	-
<b>Operating</b>		<b>0</b>	<b>0</b>	<b>27,927</b>	<b>0</b>
<b>Capital</b>					
63061	Fencing	-	-	53,577	-
63166	Shooting range	-	-	39,098	-
64023	Camera	-	-	1,044	-
64180	Radio	-	-	4,630	-
64214	Truck	-	29,852	7,090	-
64228	Video equipment	-	-	56,381	-
64400	Other equipment	-	-	175,713	21,753
<b>Capital</b>		<b>0</b>	<b>29,852</b>	<b>337,533</b>	<b>21,753</b>
<b>Blank</b>		<b>0</b>	<b>29,852</b>	<b>365,460</b>	<b>21,753</b>
<b>3011 Treasury Confiscated</b>		<b>0</b>	<b>29,852</b>	<b>365,460</b>	<b>21,753</b>
<b>131 Treasury - Confiscated</b>		<b>0</b>	<b>29,852</b>	<b>365,460</b>	<b>21,753</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 132 Justice - Confiscated | Function 521 Law enforcement**

**Division 3012 Justice Confiscated | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31300	Professional services-Outside Legal	-	-	5,000	-
31400	Professional services- medical	-	2,400	23,100	-
31500	Professional services- other	-	500	7,000	-
52000	Operating supplies	-	-	2,000	-
52600	Clothing/uniforms	-	-	65,300	-
52650	Equip < than \$1000	-	-	112,395	-
	<b>Operating</b>	<b>0</b>	<b>2,900</b>	<b>214,795</b>	<b>0</b>
<b>Capital</b>					
64051	Computer programs	-	-	54,197	-
64181	Radio- portable	-	-	43,724	-
64400	Other equipment	-	-	106,246	165,815
	<b>Capital</b>	<b>0</b>	<b>0</b>	<b>204,167</b>	<b>165,815</b>
	<b>Blank</b>	<b>0</b>	<b>2,900</b>	<b>418,962</b>	<b>165,815</b>
	<b>3012 Justice Confiscated</b>	<b>0</b>	<b>2,900</b>	<b>418,962</b>	<b>165,815</b>
	<b>132 Justice - Confiscated</b>	<b>0</b>	<b>2,900</b>	<b>418,962</b>	<b>165,815</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 133 \$2 Police Education | Function 521 Law enforcement**

**Division 3013 \$2 Police Education | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
40100	Travel/conferences	11,389	-	122,919	-
54000	Police Training- Std Bnd \$2	13,630	15,780	124,859	44,953
<b>Operating</b>		<b>25,019</b>	<b>15,780</b>	<b>247,778</b>	<b>44,953</b>
<b>Blank</b>		<b>25,019</b>	<b>15,780</b>	<b>247,778</b>	<b>44,953</b>
<b>3013 \$2 Police Education</b>		<b>25,019</b>	<b>15,780</b>	<b>247,778</b>	<b>44,953</b>
<b>133 \$2 Police Education</b>		<b>25,019</b>	<b>15,780</b>	<b>247,778</b>	<b>44,953</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 134 FDLE - Confiscated | Function 521 Law enforcement**

**Division 3004 FDLE | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31300	Professional services-Outside Legal	1,215	-	12,951	-
40100	Travel/conferences	-	-	6,176	-
49000	Legal/employment ads	-	-	5,000	-
52000	Operating supplies	4,040	17,031	596	-
52600	Clothing/uniforms	6,224	13,575	10,101	-
52620	Drug & crime prevention	50,000	70,295	12,195	6,438
52650	Equip < than \$1000	-	27,996	22,358	-
52653	Computer equipment < \$1000	65,698	-	-	-
<b>Operating</b>		<b>127,177</b>	<b>128,896</b>	<b>69,377</b>	<b>6,438</b>
<b>Capital</b>					
62000	Buildings	-	29,326	857,194	17,521
64028	Car	121,468	-	31,447	-
64051	Computer programs	-	-	29,700	-
64055	Laptop/Tablet	-	32,250	-	-
64176	S.E.T. Equipment	69,007	-	20,138	-
64180	Radio	26,643	-	-	-
64181	Radio- portable	-	-	60,000	-
64210	Truck pickup	-	-	27,912	-
64214	Truck	-	-	31,966	-
64228	Video equipment	-	-	86,982	-
64400	Other equipment	-	2,036	19,164	-
<b>Capital</b>		<b>217,118</b>	<b>63,612</b>	<b>1,164,503</b>	<b>17,521</b>
<b>Grants and Aid</b>					
82014	Police Explorers	-	4,585	5,424	4,585
<b>Grants and Aid</b>		<b>0</b>	<b>4,585</b>	<b>5,424</b>	<b>4,585</b>
<b>Blank</b>		<b>344,294</b>	<b>197,093</b>	<b>1,239,304</b>	<b>28,544</b>
<b>3004 FDLE</b>		<b>344,294</b>	<b>197,093</b>	<b>1,239,304</b>	<b>28,544</b>
<b>134 FDLE - Confiscated</b>		<b>344,294</b>	<b>197,093</b>	<b>1,239,304</b>	<b>28,544</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 199 Older Americans Act | Function 569 Other human services**

**Division 8005 SW Multipurpose Center 24 Multipurpose center | Project 24 Multipurpose center**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31400	Professional services- medical	209	180	640	600
31500	Professional services- other	-	-	672	200
34300	Contract- laundry & cleaning	246	262	1,120	850
34989	Contractual service provider	304,321	298,058	354,664	378,997
34990	Contractual services- other	465,530	592,186	655,040	720,714
40100	Travel/conferences	-	-	1,800	-
46300	R & M motor vehicles	-	-	83,000	84,000
52540	Fuel	-	-	61,519	61,500
52920	Heater Meals	23,223	23,234	23,234	23,234
<b>Operating</b>		<b>793,529</b>	<b>913,920</b>	<b>1,181,689</b>	<b>1,270,095</b>
<b>Grants and Aid</b>					
81121	In-kind- salaries	83,966	69,747	83,430	83,846
<b>Grants and Aid</b>		<b>83,966</b>	<b>69,747</b>	<b>83,430</b>	<b>83,846</b>
<b>24 Multipurpose center</b>		<b>877,495</b>	<b>983,668</b>	<b>1,265,119</b>	<b>1,353,941</b>

**Entity 199 Older Americans Act | Function 569 Other human services**

**Division 8005 SW Multipurpose Center 45 III E Funds | Project 45 III E Funds**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Grants and Aid</b>					
81121	In-kind- salaries	14,524	10,162	11,857	11,857
<b>Grants and Aid</b>		<b>14,524</b>	<b>10,162</b>	<b>11,857</b>	<b>11,857</b>
<b>45 III E Funds</b>		<b>14,524</b>	<b>10,162</b>	<b>11,857</b>	<b>11,857</b>
<b>8005 SW Multipurpose Center</b>		<b>892,019</b>	<b>993,830</b>	<b>1,276,976</b>	<b>1,365,798</b>
<b>199 Older Americans Act</b>		<b>892,019</b>	<b>993,830</b>	<b>1,276,976</b>	<b>1,365,798</b>



**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 201 Debt Service | Function 517 Debt service payments****Division 900 General Debt Service | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Debt Services</b>					
71490	Bond Principal \$19,600,000	835,000	870,000	905,000	940,000
71493	Bond Principal \$39,935,000	750,000	795,000	840,000	890,000
71494	Bond Principal \$49,910,000	1,095,000	1,135,000	1,180,000	1,230,000
71495	Bond Principal \$20,140,000	475,000	485,000	500,000	520,000
71496	Bond Principal \$15,975,000	365,000	375,000	390,000	405,000
71499	Bond Principal \$26,805,000	535,000	555,000	580,000	605,000
71550	Bond Principal \$29,720,000	1,040,000	1,085,000	1,130,000	1,175,000
71551	Bond Principal \$45,050,000	1,530,000	1,590,000	1,650,000	1,725,000
71553	Bond Principal \$64,095,000	300,000	300,000	100,000	100,000
71555	Bond Principal \$8,545,700	102,500	357,600	377,400	392,100
71556	Principal- Installment purchase	-	-	49,195	118,068
72490	Bond interest \$19,600,000	130,800	96,265	59,425	20,210
72493	Bond interest \$39,935,000	2,242,332	2,196,214	2,147,409	2,095,769
72494	Bond interest \$49,910,000	2,337,188	2,293,956	2,246,182	2,193,432
72495	Bond interest \$20,140,000	921,748	906,741	890,110	871,610
72496	Bond interest \$15,975,000	751,528	738,343	724,137	708,880
72499	Bond interest \$26,805,000	1,180,163	1,158,363	1,135,663	1,111,963
72550	Bond interest \$29,720,000	1,305,950	1,263,450	1,219,150	1,173,050
72551	Bond interest \$45,050,000	1,842,713	1,780,313	1,715,513	1,648,013
72553	Bond interest \$64,095,000	2,444,239	2,831,391	2,797,917	2,793,709
72554	Bond interest \$8,040,000	57,560	91,480	161,436	161,436
72555	Bond interest \$8,545,700	332,432	343,592	328,314	312,318
73450	Escrow agent fees	700	350	-	700
73801	Variable Rate Bond Fees - SBA 08	60,122	-	-	-
73805	Variable Rate Bond Fees - CS	415,482	5,100	11,000	11,000
73810	Prof fees - bond int rate mode	297,959	-9,439	-	-
73850	Fiscal agent fees	4,700	5,100	5,100	5,100

**Debt Services 21,353,113 21,248,819 21,142,951 21,207,358**

**Other**

91320	Transfer to municipal construction fund	-	9,385	-	-
<b>Other</b>		<b>0</b>	<b>9,385</b>	<b>0</b>	<b>0</b>

**Blank 21,353,113 21,258,204 21,142,951 21,207,358**

**Entity 201 Debt Service | Function 517 Debt service payments****Division 900 General Debt Service 675 GO Bonds 2005 | Project 675 GO Bonds 2005**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Debt Services</b>					
71498	Bond Principal \$47,000,000	1,025,000	1,055,000	1,090,000	1,130,000
72498	Bond interest \$47,000,000	1,772,053	1,739,253	1,704,438	1,667,378
73850	Fiscal agent fees	400	400	400	400

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 201 Debt Service | Function 517 Debt service payments****Division 900 General Debt Service 675 GO Bonds 2005 | Project 675 GO Bonds 2005**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Debt Services</b>					
	<b>Debt Services</b>	<b>2,797,453</b>	<b>2,794,653</b>	<b>2,794,838</b>	<b>2,797,778</b>
	<b>675 GO Bonds 2005</b>	<b>2,797,453</b>	<b>2,794,653</b>	<b>2,794,838</b>	<b>2,797,778</b>

**Entity 201 Debt Service | Function 517 Debt service payments****Division 900 General Debt Service 676 GO Bonds 2007B | Project 676 GO Bonds 2007B**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Debt Services</b>					
71552	Bond Principal \$43,000,000	820,000	855,000	890,000	925,000
72552	Bond interest \$43,000,000	1,860,838	1,825,988	1,791,788	1,755,075
73850	Fiscal agent fees	400	400	400	400
	<b>Debt Services</b>	<b>2,681,238</b>	<b>2,681,388</b>	<b>2,682,188</b>	<b>2,680,475</b>
	<b>676 GO Bonds 2007B</b>	<b>2,681,238</b>	<b>2,681,388</b>	<b>2,682,188</b>	<b>2,680,475</b>

<b>900 General Debt Service</b>	<b>26,831,803</b>	<b>26,734,244</b>	<b>26,619,977</b>	<b>26,685,611</b>
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<b>201 Debt Service</b>	<b>26,831,803</b>	<b>26,734,244</b>	<b>26,619,977</b>	<b>26,685,611</b>
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**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 320 Municipal Construction | Function 569 Other human services****Division 5059 Charter Schools 672 Cap Improv - 2006 | Project 672 Cap Improv - 2006**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Other</b>					
91201	Transfer to Debt Service Fund	-	961,000	-	-
<b>Other</b>		<b>0</b>	<b>961,000</b>	<b>0</b>	<b>0</b>
<b>672 Cap Improv - 2006</b>		<b>0</b>	<b>961,000</b>	<b>0</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 569 Other human services****Division 5059 Charter Schools 673 Schools Expansion | Project 673 Schools Expansion**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
63115	Landscaping	-	1,918	-	-
63115	Landscaping	-	1,918	-	-
64039	Computer equipment not micro	12,294	-	-	-
64039	Computer equipment not micro	11,648	-	-	-
64039	Computer equipment not micro	14,620	24,627	27,136	-
64039	Computer equipment not micro	9,553	-	-	-
64039	Computer equipment not micro	9,592	-	-	-
64039	Computer equipment not micro	12,344	-	-	-
64039	Computer equipment not micro	11,631	-	-	-
64053	Micro computer	47,215	-	4,590	-
64053	Micro computer	50,070	-	4,260	-
64053	Micro computer	47,215	-	1,080	-
64053	Micro computer	50,070	-	1,920	-
64053	Micro computer	47,215	-	1,080	-
64053	Micro computer	69,559	-	5,280	-
64053	Micro computer	51,104	-	1,080	-
64055	Laptop/Tablet	1,784	-	2,379	-
64055	Laptop/Tablet	892	-	3,103	-
64055	Laptop/Tablet	1,784	-	207	-
64055	Laptop/Tablet	1,784	-	10,207	-
64055	Laptop/Tablet	1,784	1,561	353	-
64055	Laptop/Tablet	892	2,082	402	-
64055	Laptop/Tablet	-	-	207	-
<b>Capital</b>		<b>453,050</b>	<b>32,105</b>	<b>63,284</b>	<b>0</b>
<b>673 Schools Expansion</b>		<b>453,050</b>	<b>32,105</b>	<b>63,284</b>	<b>0</b>
<b>5059 Charter Schools</b>		<b>453,050</b>	<b>993,105</b>	<b>63,284</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 320 Municipal Construction | Function 519 Other general governmental services**

**Division 6001 General Gvt Buildings | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
62196	Thermal Storage System - AV	315,924	21,200	-	-
	<b>Capital</b>	<b>315,924</b>	<b>21,200</b>	<b>0</b>	<b>0</b>
	<b>Blank</b>	<b>315,924</b>	<b>21,200</b>	<b>0</b>	<b>0</b>
<b>6001 General Gvt Buildings</b>		<b>315,924</b>	<b>21,200</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 320 Municipal Construction | Function 541 Road and street facilities**

**Division 6003 Infrastructure 626 I-75 & Pines Blvd. | Project 626 I-75 & Pines Blvd.**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
53999	Transp Proj owned by Other G'vt	670,612	66,859	-	-
<b>Operating</b>		<b>670,612</b>	<b>66,859</b>	<b>0</b>	<b>0</b>
<b>626 I-75 &amp; Pines Blvd.</b>		<b>670,612</b>	<b>66,859</b>	<b>0</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 541 Road and street facilities**

**Division 6003 Infrastructure 627 Washington St & Hiatus Rd | Project 627 Washington St & Hiatus Rd**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
67051	IF - Traffic signal	-	-	314,893	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>314,893</b>	<b>0</b>
<b>627 Washington St &amp; Hiatus Rd</b>		<b>0</b>	<b>0</b>	<b>314,893</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 541 Road and street facilities**

**Division 6003 Infrastructure 675 GO Bonds 2005 | Project 675 GO Bonds 2005**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
63995	Improvements - Landscaping	78,397	93,025	131,745	-
67999	IF - Transportation Projects	-	365,297	2,619,363	-
<b>Capital</b>		<b>78,397</b>	<b>458,322</b>	<b>2,751,108</b>	<b>0</b>
<b>675 GO Bonds 2005</b>		<b>78,397</b>	<b>458,322</b>	<b>2,751,108</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 541 Road and street facilities**

**Division 6003 Infrastructure 676 GO Bonds 2007B | Project 676 GO Bonds 2007B**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
63995	Improvements - Landscaping	-	-	765,000	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>765,000</b>	<b>0</b>
<b>676 GO Bonds 2007B</b>		<b>0</b>	<b>0</b>	<b>765,000</b>	<b>0</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 320 Municipal Construction | Function 541 Road and street facilities**

**Division 6003 Infrastructure 677 GO Bonds 2009C | Project 677 GO Bonds 2009C**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
	53999 Transp Proj owned by Other G'vt	18,864	-	-	-
	<b>Operating</b>	<b>18,864</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital</b>					
	63995 Improvements - Landscaping	22,900	490	503,801	-
	67999 IF - Transportation Projects	-	11,978	2,573,421	-
	<b>Capital</b>	<b>22,900</b>	<b>12,468</b>	<b>3,077,222</b>	<b>0</b>
	<b>677 GO Bonds 2009C</b>	<b>41,764</b>	<b>12,468</b>	<b>3,077,222</b>	<b>0</b>
	<b>6003 Infrastructure</b>	<b>790,773</b>	<b>537,649</b>	<b>6,908,223</b>	<b>0</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 320 Municipal Construction | Function 519 Other general governmental services**

**Division 6008 Howard C. Forman Human Services Campus 672 Cap Improv - 2006 | Project  
672 Cap Improv - 2006**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
63401	HCF-Senior Center	22,903	-	-	-
	<b>Capital</b>	<b>22,903</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>672 Cap Improv - 2006</b>	<b>22,903</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>rd C. Forman Human Services Campus</b>		<b>22,903</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 320 Municipal Construction | Function 572 Parks and recreation**

**Division 7001 Recreation | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
64400	Other equipment	53,370	-	-	-
<b>Capital</b>		<b>53,370</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Blank</b>		<b>53,370</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 572 Parks and recreation**

**Division 7001 Recreation 110 Park construction plan | Project 110 Park construction plan**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
46150	R & M- land- building & improvement	-	13,308	-	-
<b>Operating</b>		<b>0</b>	<b>13,308</b>	<b>0</b>	<b>0</b>
<b>Capital</b>					
63014	Fletcher park- improvement	-	10,295	-	-
<b>Capital</b>		<b>0</b>	<b>10,295</b>	<b>0</b>	<b>0</b>
<b>Debt Services</b>					
71500	Principal loan from utility fund	-	-	783,641	-
72900	Interest expense	58,648	-	-	-
<b>Debt Services</b>		<b>58,648</b>	<b>0</b>	<b>783,641</b>	<b>0</b>
<b>110 Park construction plan</b>		<b>58,648</b>	<b>23,603</b>	<b>783,641</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 572 Parks and recreation**

**Division 7001 Recreation 672 Cap Improv - 2006 | Project 672 Cap Improv - 2006**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
63207	SW Pines Nature/Recreation Park	-7,573	-	-	-
<b>Capital</b>		<b>-7,573</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>672 Cap Improv - 2006</b>		<b>-7,573</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 572 Parks and recreation**

**Division 7001 Recreation 675 GO Bonds 2005 | Project 675 GO Bonds 2005**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
60010	Capital contingency	-	-	273,246	-
62999	Buildings - New Comm Facilities	3,670,467	-45,000	-	-



**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 320 Municipal Construction | Function 572 Parks and recreation**

**Division 7001 Recreation 675 GO Bonds 2005 | Project 675 GO Bonds 2005**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
63994	Improvements - Recreation Facilities	8,075	-	87,001	-
63998	Improvements - Comm Rec Projects	-	163,446	1,507,758	-
64999	Equipment - Recreation/Playground	30,471	17,406	23,762	-
	<b>Capital</b>	<b>3,709,013</b>	<b>135,852</b>	<b>1,891,767</b>	<b>0</b>
	<b>675 GO Bonds 2005</b>	<b>3,709,013</b>	<b>135,852</b>	<b>1,891,767</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 572 Parks and recreation**

**Division 7001 Recreation 676 GO Bonds 2007B | Project 676 GO Bonds 2007B**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
62999	Buildings - New Comm Facilities	-	-	500,002	-
63994	Improvements - Recreation Facilities	21,929	8,041	90,147	-
	<b>Capital</b>	<b>21,929</b>	<b>8,041</b>	<b>590,149</b>	<b>0</b>
	<b>676 GO Bonds 2007B</b>	<b>21,929</b>	<b>8,041</b>	<b>590,149</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 572 Parks and recreation**

**Division 7001 Recreation 677 GO Bonds 2009C | Project 677 GO Bonds 2009C**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
46997	R & M - Recreation Facilities	1,338	-	-	-
	<b>Operating</b>	<b>1,338</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital</b>					
60010	Capital contingency	-	-	3,355,398	-
61999	Purchase/development of open space	-	-	73,244	-
62999	Buildings - New Comm Facilities	-	1,150	2,897,977	-
63994	Improvements - Recreation Facilities	2,359	34,490	-	-
	<b>Capital</b>	<b>2,359</b>	<b>35,640</b>	<b>6,326,619</b>	<b>0</b>
<b>Grants and Aid</b>					
82999	Grant - Flanagan High School	26,153	-	-	-
	<b>Grants and Aid</b>	<b>26,153</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>677 GO Bonds 2009C</b>	<b>29,849</b>	<b>35,640</b>	<b>6,326,619</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

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<b>7001 Recreation</b>	<b>3,865,237</b>	<b>203,135</b>	<b>9,592,176</b>	<b>0</b>
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**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 320 Municipal Construction | Function 554 Housing and urban development**

**Division 8002 Housing Division | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Other</b>					
91201	Transfer to Debt Service Fund	230,400	-	-	-
	<b>Other</b>	<b>230,400</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Blank</b>	<b>230,400</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 554 Housing and urban development**

**Division 8002 Housing Division 672 Cap Improv - 2006 | Project 672 Cap Improv - 2006**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
63035	Site work	8,777	-	-	-
	<b>Capital</b>	<b>8,777</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>672 Cap Improv - 2006</b>	<b>8,777</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>8002 Housing Division</b>	<b>239,177</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 320 Municipal Construction | Function 515 Comprehensive planning**

**Division 9002 Planning and Economic Development 675 GO Bonds 2005 | Project 675 GO Bonds 2005**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
63993	Improvements - Other	-	-	1,485,114	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>1,485,114</b>	<b>0</b>
<b>675 GO Bonds 2005</b>		<b>0</b>	<b>0</b>	<b>1,485,114</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 515 Comprehensive planning**

**Division 9002 Planning and Economic Development 677 GO Bonds 2009C | Project 677 GO Bonds 2009C**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
63993	Improvements - Other	-	-	7,514,886	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>7,514,886</b>	<b>0</b>
<b>677 GO Bonds 2009C</b>		<b>0</b>	<b>0</b>	<b>7,514,886</b>	<b>0</b>

<b>Division 9002 Planning and Economic Development</b>	<b>0</b>	<b>0</b>	<b>9,000,000</b>	<b>0</b>
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<b>Entity 320 Municipal Construction</b>	<b>5,687,063</b>	<b>1,755,089</b>	<b>25,563,683</b>	<b>0</b>
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**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 519 Other general governmental services**

**Division 900 General Debt Service 845 Alternative Water Supply | Project 845 Alternative Water Supply**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Debt Services</b>					
71505	Loan Principal \$12,300,000	-	-	661,603	684,759
72505	Loan interest \$12,300,000	334,833	412,858	390,034	366,202
72999	Capitalized interest on CIP	-251,308	-	-	-
<b>Debt Services</b>		<b>83,525</b>	<b>412,858</b>	<b>1,051,637</b>	<b>1,050,961</b>
<b>Other</b>					
99550	Amortization of bond issue cost	4,771	5,944	-	-
<b>Other</b>		<b>4,771</b>	<b>5,944</b>	<b>0</b>	<b>0</b>
<b>845 Alternative Water Supply</b>		<b>88,296</b>	<b>418,802</b>	<b>1,051,637</b>	<b>1,050,961</b>
<b>900 General Debt Service</b>		<b>88,296</b>	<b>418,802</b>	<b>1,051,637</b>	<b>1,050,961</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 471 Utility Fund | Function 536 Water-sewer combined service**

**Division 6010 Utilities Admin Services | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12027	Utility Operations Manager	-	97,200	105,852	105,852
12055	Deputy Public Services Director	72,883	72,883	121,748	152,288
12109	Administrative Supervisor	140,587	140,587	162,006	205,152
12149	Division Director Utilities	97,262	-	-	-
12499	Deputy City Manager	-	-	52,592	90,158
12513	Account Clerk III	58,698	58,698	39,509	-
12516	Assistant City Manager	81,775	81,775	81,776	81,776
12550	Backflow Specialist	55,890	9,405	-	-
12774	Engineer	-	-	16,746	37,804
12786	S-Utility Service Worker II	55,890	55,890	55,890	55,890
12831	CADD Operator	56,992	56,992	56,992	56,992
12992	Vacation leave - retire/term	28,037	10,361	13,453	13,453
12993	Accrued vacation	-	8,630	-	-
12994	Accrued sick leave	-109,157	-3,011	-	-
12996	Sick leave - retire/term	40,882	8,499	14,221	14,221
13001	Public Services Director	76,544	76,544	76,544	76,544
13160	Utility Special Project Manager	54,260	-	-	-
13163	Division Director of Utilities	-	71,364	79,592	79,592
13681	P/T Clerk Spec II	1,298	-	14,170	14,170
14000	Overtime	1,005	1,177	5,000	5,000
15107	Automobile allowance	-	-	4,200	9,601
15116	Cell Phone Pay	-	563	3,138	4,651
21000	Social Security- matching	55,356	51,783	65,050	69,530
22000	Retirement contributions	106,321	107,920	188,075	210,980
22900	Retirement contribution - Lump Sum	77,409	81,963	-	-
23000	Health Insurance	74,677	66,840	89,535	90,894
23100	Life Insurance	1,227	676	1,415	1,443
24000	Workers compensation	21,797	10,616	22,838	30,118
26300	General retiree health contrib	110,159	147,554	152,448	188,424
	<b>Personnel</b>	<b>1,159,791</b>	<b>1,214,908</b>	<b>1,422,790</b>	<b>1,594,533</b>
<b>Operating</b>					
31100	Professional services- engineering	-	4,500	9,400	10,000
31300	Professional services-Outside Legal	8,867	3,230	9,550	25,000
31500	Professional services- other	3,581	3,682	39,950	15,000
32100	Accounting and auditing fees	52,436	54,417	56,054	56,576
34300	Contract- laundry & cleaning	448	290	750	750
34500	Contract- building maintenance	5,305	5,150	5,004	5,004
34989	Contractual service provider	955,122	924,070	943,044	941,717
34990	Contractual services- other	298,682	293,532	180,670	74,978
40100	Travel/conferences	973	6	200	200
41100	Telephone	49,760	45,167	51,975	53,000
41400	Postage	162,414	165,723	167,000	167,000
44200	Rents- machinery & equipment	900	888	1,900	1,900

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 536 Water-sewer combined service****Division 6010 Utilities Admin Services | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
45000	Insurance	1,120,132	1,081,708	1,765,856	1,909,727
46150	R & M- land- building & improvement	3,231	4,418	5,000	5,000
46250	R & M equipment	374	2,271	5,000	5,000
46300	R & M motor vehicles	72,216	89,294	72,000	72,000
46800	Maintenance contracts	3,760	4,319	7,105	3,905
47100	Printing	13,168	9,594	15,000	15,000
48500	Promotional activities	2,070	-	-	-
49100	Recording fees	1,845	1,522	3,000	3,000
49104	License fees	249	192	750	750
51100	Office supplies	10,860	10,445	12,000	12,000
52000	Operating supplies	2,460	2,560	2,500	2,500
52150	First aid, safety equip & supplies	267	845	1,350	1,000
52200	Cleaning/janitorial supplies	1,712	1,870	2,000	2,000
52300	Expendable tools	13	-	500	500
52540	Fuel	56,441	66,116	70,132	67,350
52650	Equip < than \$1000	2,556	1,353	5,000	5,000
52652	Software < than \$1000 &/or licenses	530	530	1,000	1,000
52653	Computer equipment < \$1000	72	469	2,000	2,000
54100	Memberships/ dues/ subscription	347	-	2,000	1,000
<b>Operating</b>		<b>2,830,792</b>	<b>2,778,161</b>	<b>3,437,690</b>	<b>3,459,857</b>
<b>Capital</b>					
64051	Computer programs	-	-	7,848	-
64053	Micro computer	-	-	3,000	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>10,848</b>	<b>0</b>
<b>Blank</b>		<b>3,990,583</b>	<b>3,993,069</b>	<b>4,871,328</b>	<b>5,054,390</b>

**Entity 471 Utility Fund | Function 536 Water-sewer combined service****Division 6010 Utilities Admin Services 510 Security Services | Project 510 Security Services**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
22900	Retirement contribution - Lump Sum	1,562	1,654	-	-
<b>Personnel</b>		<b>1,562</b>	<b>1,654</b>	<b>0</b>	<b>0</b>
<b>Operating</b>					
34990	Contractual services- other	125,968	134,831	150,000	150,000
<b>Operating</b>		<b>125,968</b>	<b>134,831</b>	<b>150,000</b>	<b>150,000</b>
<b>510 Security Services</b>		<b>127,529</b>	<b>136,484</b>	<b>150,000</b>	<b>150,000</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

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<b>6010 Utilities Admin Services</b>	<b>4,118,113</b>	<b>4,129,553</b>	<b>5,021,328</b>	<b>5,204,390</b>
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**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 536 Water-sewer combined service**

**Division 6011 Non-Departmental Expense | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12992	Vacation leave - retire/term	14,843	-	19,000	-
12996	Sick leave - retire/term	14,129	-	13,900	-
21000	Social Security- matching	2,216	-	2,518	-
22000	Retirement contributions	1,859	-	-	-
25000	Unemployment compensation	-	-	8,000	40,000
	<b>Personnel</b>	<b>33,047</b>	<b>0</b>	<b>43,418</b>	<b>40,000</b>
<b>Operating</b>					
30030	Estimated Budget Savings	-	-	-	-844,997
31301	Professional Svcs-Outside Legal (City	-	-	-	40,000
44110	Interfund rental	101,994	103,520	106,587	108,442
49175	Administrative fees	10,298,669	9,652,891	9,593,856	10,280,628
49201	Taxes and/or assessments	1,225,469	1,348,071	1,344,104	1,344,255
49204	Road repair charges	200,000	200,000	200,000	200,000
49205	Communication service- utility	32,084	32,084	78,241	78,241
49207	Engineering Charges From General Fund	396,150	396,150	147,935	147,935
49211	Privilege fees	2,504,647	2,537,270	2,600,400	2,615,000
49990	Interest customer deposit	21,989	14,642	50,000	-
52460	Sand- seed- soil	-	-	1,000	-
53100	Road/street materials	24,433	16,524	25,000	35,000
59000	Depreciation Expense	5,320,900	5,062,468	-	-
59100	Reserve for Capital Replacement	-	-	2,160,000	2,170,000
	<b>Operating</b>	<b>20,126,336</b>	<b>19,363,620</b>	<b>16,307,123</b>	<b>16,174,504</b>
<b>Grants and Aid</b>					
81008	Brwd Water Conservation Program	-	27,376	37,756	53,091
81009	Contribution of storm drainage	-	3,460,118	-	-
	<b>Grants and Aid</b>	<b>0</b>	<b>3,487,494</b>	<b>37,756</b>	<b>53,091</b>
	<b>Blank</b>	<b>20,159,383</b>	<b>22,851,114</b>	<b>16,388,297</b>	<b>16,267,595</b>
<b>6011 Non-Departmental Expense</b>		<b>20,159,383</b>	<b>22,851,114</b>	<b>16,388,297</b>	<b>16,267,595</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services****Division 6021 Sewer Collection | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12753	Utility Service Worker II/Camera Oper	58,698	58,698	58,698	58,698
12767	Utility Maintenance Supervisor	81,193	15,584	-	-
12785	S-Utility Service Worker I	118,899	87,031	85,968	87,026
12786	S-Utility Service Worker II	55,890	55,890	55,890	55,890
12992	Vacation leave - retire/term	-	5,048	7,146	16,552
12993	Accrued vacation	-	-2,312	-	-
12994	Accrued sick leave	-3,620	-10,700	-	-
12996	Sick leave - retire/term	-	11,314	12,561	13,972
14000	Overtime	9,173	10,002	10,000	10,000
15115	Beeper pay	9,988	2,439	10,000	10,000
21000	Social Security- matching	24,840	18,262	18,384	19,291
22000	Retirement contributions	32,522	36,807	83,626	53,092
22900	Retirement contribution - Lump Sum	34,033	36,035	-	-
23000	Health Insurance	52,438	49,214	42,226	48,476
23100	Life Insurance	576	367	454	476
24000	Workers compensation	16,535	10,602	10,885	9,776
26300	General retiree health contrib	77,760	110,664	114,336	100,492
<b>Personnel</b>		<b>568,923</b>	<b>494,943</b>	<b>510,174</b>	<b>483,741</b>
<b>Operating</b>					
34300	Contract- laundry & cleaning	1,428	2,436	2,670	1,500
34989	Contractual service provider	261,803	439,171	580,149	642,734
41100	Telephone	-	4,507	19,800	22,800
44200	Rents- machinery & equipment	218	4,669	500	500
46150	R & M- land- building & improvement	51,063	170,966	95,550	100,000
46250	R & M equipment	217,702	289,016	358,953	100,000
46300	R & M motor vehicles	36,553	50,038	37,235	40,000
49104	License fees	389	295	275	300
51100	Office supplies	638	656	900	900
52000	Operating supplies	7,120	10,761	8,000	10,000
52150	First aid, safety equip & supplies	7,312	13,836	10,600	14,000
52200	Cleaning/janitorial supplies	1,424	1,531	2,000	1,600
52300	Expendable tools	4,928	12,689	5,000	10,000
52430	Operating chemicals	-	729	800	800
52540	Fuel	53,548	68,553	69,613	75,937
52650	Equip < than \$1000	7,050	29,412	10,000	7,500
<b>Operating</b>		<b>651,175</b>	<b>1,099,265</b>	<b>1,202,045</b>	<b>1,028,571</b>
<b>Capital</b>					
63122	Lift station	-	-	375,421	500,000
64012	Backhoe	-	-	-	-
64210	Truck pickup	-	-	30,000	30,000
64214	Truck	-	-	134,700	25,000
64221	Van	-	-	1,695	-

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6021 Sewer Collection | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
64350	Special equipment	-	-	-	500,000
64400	Other equipment	-	-	3,450	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>545,266</b>	<b>1,055,000</b>
<b>Blank</b>		<b>1,220,098</b>	<b>1,594,207</b>	<b>2,257,485</b>	<b>2,567,312</b>

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6021 Sewer Collection 812 Lift station upgrade | Project 812 Lift station upgrade**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
63122	Lift station	-	-	500,043	600,000
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>500,043</b>	<b>600,000</b>
<b>812 Lift station upgrade</b>		<b>0</b>	<b>0</b>	<b>500,043</b>	<b>600,000</b>

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6021 Sewer Collection 828 Infiltration & inflow correction | Project 828 Infiltration & inflow correction**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34100	Contract- outside repairs	-	363,532	-	500,000
<b>Operating</b>		<b>0</b>	<b>363,532</b>	<b>0</b>	<b>500,000</b>
<b>828 Infiltration &amp; inflow correction</b>		<b>0</b>	<b>363,532</b>	<b>0</b>	<b>500,000</b>

<b>6021 Sewer Collection</b>	<b>1,220,098</b>	<b>1,957,740</b>	<b>2,757,528</b>	<b>3,667,312</b>
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**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services****Division 6022 Sewer Treatment Plant | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12672	Chief Waste Water Operations	67,002	-	-	-
12946	S-Treatment Plant Operator I	37,640	34,122	34,279	34,279
12947	S-Treatment Plant Operator II	98,964	86,897	86,841	86,841
12948	S-Treatment Plant Operator III	160,065	182,886	183,728	183,728
12992	Vacation leave - retire/term	26,439	-	-	-
12993	Accrued vacation	-25,167	9,072	-	-
12994	Accrued sick leave	-19,323	-2,571	-	-
12996	Sick leave - retire/term	23,350	-	-	-
14000	Overtime	15,251	19,130	25,000	25,000
15100	Holiday pay	8,940	6,837	11,500	11,500
15108	Shift Differential	2,161	2,214	3,120	2,080
15115	Beeper pay	1,475	1,985	3,400	2,000
21000	Social Security- matching	32,634	24,561	26,512	26,430
22000	Retirement contributions	87,724	96,970	177,021	171,542
22900	Retirement contribution - Lump Sum	53,275	56,409	-	-
23000	Health Insurance	80,215	64,397	65,626	72,714
23100	Life Insurance	824	419	691	723
24000	Workers compensation	22,299	10,916	16,545	14,860
26300	General retiree health contrib	116,640	147,552	152,448	150,731
<b>Personnel</b>		<b>790,409</b>	<b>741,796</b>	<b>786,711</b>	<b>782,428</b>

**Operating**

31100	Professional services- engineering	62,295	42,914	66,800	60,000
31300	Professional services-Outside Legal	123	640	9,360	9,000
31500	Professional services- other	53,485	6,247	10,200	10,200
34300	Contract- laundry & cleaning	2,812	4,420	4,000	4,000
34450	Contract- sludge removal	155,377	161,880	259,917	300,000
34500	Contract- building maintenance	4,073	3,870	5,000	5,000
34989	Contractual service provider	653,012	777,456	799,679	777,865
40100	Travel/conferences	139	14	750	750
41100	Telephone	-	2,220	3,750	2,400
43100	Electric	952,934	891,755	1,052,682	1,130,000
43200	Water & sewer	58,043	59,897	60,000	60,000
43600	Wastewater treatment charges	7,240,047	7,365,348	8,912,000	7,658,500
44200	Rents- machinery & equipment	3,887	3,867	4,900	4,900
46150	R & M- land- building & improvement	84,607	53,733	77,278	85,000
46250	R & M equipment	319,793	187,708	271,444	400,000
46300	R & M motor vehicles	20,536	23,741	25,000	25,000
46800	Maintenance contracts	2,122	432	2,146	2,146
49104	License fees	6,293	9,750	9,000	10,000
49105	License renewals	2,780	740	3,500	3,500
51100	Office supplies	1,655	2,760	1,500	2,000
52000	Operating supplies	8,676	8,597	8,000	9,000
52150	First aid, safety equip & supplies	15,690	16,426	15,000	16,000

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6022 Sewer Treatment Plant | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
52200	Cleaning/janitorial supplies	2,437	2,096	3,000	2,500
52300	Expendable tools	21,803	10,300	20,000	15,000
52410	Lab chemicals & supplies	18,982	20,288	28,000	25,000
52430	Operating chemicals	154,066	134,275	170,707	180,000
52540	Fuel	46,339	47,791	35,494	31,532
52650	Equip < than \$1000	44,850	29,322	20,000	25,000
	<b>Operating</b>	<b>9,936,855</b>	<b>9,868,488</b>	<b>11,879,107</b>	<b>10,854,293</b>
<b>Capital</b>					
64190	Safety equipment	-	-	2,525	5,000
64210	Truck pickup	-	-	13,886	18,000
64400	Other equipment	-	-	512,500	967,000
	<b>Capital</b>	<b>0</b>	<b>0</b>	<b>528,911</b>	<b>990,000</b>
	<b>Blank</b>	<b>10,727,264</b>	<b>10,610,283</b>	<b>13,194,729</b>	<b>12,626,721</b>

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6022 Sewer Treatment Plant 833 Odor Control System Upgrade | Project 833 Odor Control System Upgrade**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
62037	Odor control system	-	-	3,938,400	-
	<b>Capital</b>	<b>0</b>	<b>0</b>	<b>3,938,400</b>	<b>0</b>
	<b>833 Odor Control System Upgrade</b>	<b>0</b>	<b>0</b>	<b>3,938,400</b>	<b>0</b>

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6022 Sewer Treatment Plant 834 Plant Rehabilitation | Project 834 Plant Rehabilitation**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
63183	Sewer treatment rehabilitation	-	-	2,918,465	3,400,000
	<b>Capital</b>	<b>0</b>	<b>0</b>	<b>2,918,465</b>	<b>3,400,000</b>
	<b>834 Plant Rehabilitation</b>	<b>0</b>	<b>0</b>	<b>2,918,465</b>	<b>3,400,000</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6022 Sewer Treatment Plant 845 Alternative Water Supply | Project 845 Alternative Water Supply**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
	62043 Bldg/Reverse Osmosis Plant	-	-	151,270	500,000
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>151,270</b>	<b>500,000</b>
<b>845 Alternative Water Supply</b>		<b>0</b>	<b>0</b>	<b>151,270</b>	<b>500,000</b>
<b>6022 Sewer Treatment Plant</b>		<b>10,727,264</b>	<b>10,610,283</b>	<b>20,202,864</b>	<b>16,526,721</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 533 Water utility services****Division 6031 Water Plants | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12673	Chief Water Operations	89,830	89,293	89,336	89,336
12779	W-Utility Ser Worker II	56,037	55,890	55,890	55,890
12926	Water Plant Operator I	150,543	149,737	148,950	148,950
12928	Water Plant Operator III	248,197	209,622	213,972	182,228
12992	Vacation leave - retire/term	16,699	2,260	5,325	-
12993	Accrued vacation	-5,282	1,342	-	-
12994	Accrued sick leave	-22,001	-3,449	-	-
12996	Sick leave - retire/term	26,528	879	10,378	-
13674	P/T Chief Chemist	40,256	44,709	60,303	70,303
13926	P/T Water Plant Operator I	20,560	20,531	22,035	22,035
14000	Overtime	14,361	27,422	37,000	17,000
15100	Holiday pay	8,050	5,177	8,000	8,000
15108	Shift Differential	4,021	3,120	3,120	2,080
15115	Beeper pay	269	4,276	7,000	4,500
15116	Cell Phone Pay	-	600	900	900
21000	Social Security- matching	50,331	44,767	48,794	46,002
22000	Retirement contributions	109,260	123,084	180,308	217,493
22900	Retirement contribution - Lump Sum	75,085	79,503	-	-
23000	Health Insurance	78,657	73,820	91,313	96,952
23100	Life Insurance	961	610	1,147	1,126
24000	Workers compensation	38,050	24,379	40,940	39,811
26300	General retiree health contrib	116,640	165,996	171,504	200,984
	<b>Personnel</b>	<b>1,117,054</b>	<b>1,123,566</b>	<b>1,196,215</b>	<b>1,203,590</b>
<b>Operating</b>					
31100	Professional services- engineering	-	-	15,000	25,000
31500	Professional services- other	9,144	11,057	32,140	34,000
34300	Contract- laundry & cleaning	3,297	4,937	5,510	3,650
34450	Contract- sludge removal	143,482	133,921	175,000	175,000
34500	Contract- building maintenance	249	7,264	7,000	7,000
34989	Contractual service provider	499,611	616,648	647,949	588,780
41100	Telephone	-	322	350	400
43100	Electric	506,039	477,796	527,800	542,000
44200	Rents- machinery & equipment	1,564	1,031	2,250	2,250
46150	R & M- land- building & improvement	40,886	43,781	34,248	140,000
46250	R & M equipment	185,903	210,019	353,289	350,000
46300	R & M motor vehicles	17,431	28,661	25,000	25,000
46800	Maintenance contracts	2,387	2,332	3,500	3,500
47100	Printing	-	675	1,250	1,250
49104	License fees	10,821	8,390	10,000	10,000
49105	License renewals	1,202	360	2,000	2,000
51100	Office supplies	842	1,133	1,000	1,500
52000	Operating supplies	4,816	4,885	4,000	5,000
52150	First aid, safety equip & supplies	1,183	2,682	2,500	2,500

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 471 Utility Fund | Function 533 Water utility services****Division 6031 Water Plants | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
52200	Cleaning/janitorial supplies	1,424	1,560	2,000	2,000
52300	Expendable tools	5,313	5,015	4,000	4,000
52410	Lab chemicals & supplies	17,411	17,203	24,000	20,000
52430	Operating chemicals	973,343	939,918	975,000	975,000
52540	Fuel	77,048	65,055	65,845	64,152
52650	Equip < than \$1000	7,688	8,559	5,600	9,000
52653	Computer equipment < \$1000	795	335	1,000	1,000
<b>Operating</b>		<b>2,511,880</b>	<b>2,593,536</b>	<b>2,927,231</b>	<b>2,993,982</b>
<b>Capital</b>					
63250	Water well	-	-	-	100,000
64073	Generator	-	-	748,689	103,160
64165	Pump	-	-	3,780	204,000
64214	Truck	-	-	19,452	18,000
64400	Other equipment	-	-	36,226	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>808,147</b>	<b>425,160</b>
<b>Blank</b>		<b>3,628,934</b>	<b>3,717,103</b>	<b>4,931,593</b>	<b>4,622,732</b>

**Entity 471 Utility Fund | Function 533 Water utility services****Division 6031 Water Plants 838 Water Treatment Plant Expansion Phase III | Project 838  
Water Treatment Plant Expansion Phase III**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
62029	Water plant	-	-	3,850	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>3,850</b>	<b>0</b>
<b>er Treatment Plant Expansion Phase III</b>		<b>0</b>	<b>0</b>	<b>3,850</b>	<b>0</b>

<b>6031 Water Plants</b>	<b>3,628,934</b>	<b>3,717,103</b>	<b>4,935,443</b>	<b>4,622,732</b>
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**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 533 Water utility services****Division 6032 Water Distribution | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12779	W-Utility Ser Worker II	213,950	166,067	166,068	166,068
12993	Accrued vacation	-9,201	3,194	-	-
12994	Accrued sick leave	-16,265	-27	-	-
14000	Overtime	20,272	24,607	22,000	22,000
15115	Beeper pay	5,515	2,557	7,500	7,500
21000	Social Security- matching	17,862	14,423	14,965	14,963
22000	Retirement contributions	37,529	52,205	110,250	92,813
22900	Retirement contribution - Lump Sum	42,885	45,408	-	-
23000	Health Insurance	43,698	41,011	30,526	36,357
23100	Life Insurance	482	288	375	395
24000	Workers compensation	16,381	9,830	11,323	11,668
26300	General retiree health contrib	64,801	92,220	95,280	75,369
	<b>Personnel</b>	<b>437,908</b>	<b>451,782</b>	<b>458,287</b>	<b>427,133</b>
<b>Operating</b>					
31100	Professional services- engineering	75	1,011	4,500	6,000
31400	Professional services- medical	275	175	425	500
34300	Contract- laundry & cleaning	800	2,430	2,475	1,500
34989	Contractual service provider	165,790	319,593	451,735	527,938
40100	Travel/conferences	-	5	-	50
44200	Rents- machinery & equipment	197	975	2,847	2,847
46150	R & M- land- building & improvement	134,497	113,130	133,812	138,000
46250	R & M equipment	4,990	10,200	13,600	15,000
46300	R & M motor vehicles	23,613	27,659	13,000	30,000
46700	R & M fire hydrants	6,098	6,149	-	12,000
49104	License fees	27	-	100	100
49105	License renewals	40	112	200	200
51100	Office supplies	85	196	250	250
52000	Operating supplies	3,079	5,442	3,500	3,500
52150	First aid, safety equip & supplies	3,369	5,539	5,000	5,000
52200	Cleaning/janitorial supplies	1,232	1,305	1,500	1,500
52300	Expendable tools	8,969	11,400	10,000	10,000
52430	Operating chemicals	-	-	1,000	1,000
52540	Fuel	56,728	88,186	68,123	66,808
52650	Equip < than \$1000	8,169	14,199	9,000	14,000
52651	Meters < than \$1000	112,117	124,389	173,000	125,000
	<b>Operating</b>	<b>530,148</b>	<b>732,093</b>	<b>894,067</b>	<b>961,193</b>
<b>Capital</b>					
63062	Fire hydrants	-	-	24,000	12,000
63233	Water main	-	-	571,877	500,000
64012	Backhoe	-	-	107,320	-
64088	Skid Steer Loader	-	-	40,783	-
64210	Truck pickup	-	-	63,904	18,000

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 471 Utility Fund | Function 533 Water utility services**

**Division 6032 Water Distribution | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Capital</b>					
64214	Truck	-	-	25,000	50,000
64400	Other equipment	-	-	1,500	-
<b>Capital</b>		<b>0</b>	<b>0</b>	<b>834,384</b>	<b>580,000</b>

<b>Blank</b>		<b>968,057</b>	<b>1,183,875</b>	<b>2,186,738</b>	<b>1,968,326</b>
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<b>6032 Water Distribution</b>		<b>968,057</b>	<b>1,183,875</b>	<b>2,186,738</b>	<b>1,968,326</b>
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<b>471 Utility Fund</b>		<b>40,910,145</b>	<b>44,868,471</b>	<b>52,543,835</b>	<b>49,308,037</b>
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**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 504 Public Insurance Fund | Function 519 Other general governmental services**

**Division 203 Self Insurance 401 Administration | Project 401 Administration**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
12014	Risk Management/Benefits Supervisor	59,208	60,840	60,840	60,840
12993	Accrued vacation	415	264	-	-
12994	Accrued sick leave	1,702	-964	-	-
21000	Social Security- matching	4,269	4,395	4,655	4,655
22000	Retirement contributions	13,704	15,560	27,695	34,003
22900	Retirement contribution - Lump Sum	3,900	4,267	-	-
26300	General retiree health contrib	7,388	7,777	7,954	9,320
	<b>Personnel</b>	<b>90,586</b>	<b>92,139</b>	<b>101,144</b>	<b>108,818</b>
<b>Operating</b>					
34989	Contractual service provider	55,422	50,378	77,971	66,207
34990	Contractual services- other	-	1,500	24,000	24,000
45025	Hazardous cleanup	-	-	5,000	6,311
45050	Insurance- administrative fees	156,457	152,088	207,140	215,426
46800	Maintenance contracts	-	-	2,000	2,000
47100	Printing	-	-	5,000	4,000
49857	Allocation of Adm Expenses	-306,779	-300,734	-427,755	-432,262
51100	Office supplies	4,314	4,598	4,500	4,500
52650	Equip < than \$1000	-	30	1,000	1,000
	<b>Operating</b>	<b>-90,586</b>	<b>-92,139</b>	<b>-101,144</b>	<b>-108,818</b>
	<b>401 Administration</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 504 Public Insurance Fund | Function 519 Other general governmental services**

**Division 203 Self Insurance 402 Health Insurance | Project 402 Health Insurance**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
45053	Health- Administrative fees	519,741	451,427	650,000	650,000
45085	Dental/Cobra Fees	-	-	2,000	2,000
45420	Health- Premium	489,585	436,179	732,590	805,849
45808	Health Claims	11,715,856	7,354,623	13,031,557	13,027,429
49857	Allocation of Adm Expenses	218,715	213,233	305,688	299,921
	<b>Operating</b>	<b>12,943,898</b>	<b>8,455,462</b>	<b>14,721,835</b>	<b>14,785,199</b>
	<b>402 Health Insurance</b>	<b>12,943,898</b>	<b>8,455,462</b>	<b>14,721,835</b>	<b>14,785,199</b>

**Entity 504 Public Insurance Fund | Function 519 Other general governmental services**

**Division 203 Self Insurance 403 Life Insurance | Project 403 Life Insurance**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 504 Public Insurance Fund | Function 519 Other general governmental services**

**Division 203 Self Insurance 403 Life Insurance | Project 403 Life Insurance**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
45095	Insurance- Life	222,313	190,732	265,804	264,835
49857	Allocation of Adm Expenses	3,391	2,946	4,299	4,943
<b>Operating</b>		<b>225,704</b>	<b>193,677</b>	<b>270,103</b>	<b>269,778</b>
<b>403 Life Insurance</b>		<b>225,704</b>	<b>193,677</b>	<b>270,103</b>	<b>269,778</b>

**Entity 504 Public Insurance Fund | Function 519 Other general governmental services**

**Division 203 Self Insurance 404 Workers Compensation | Project 404 Workers Compensation**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
45070	Insurance-excess wrkrs compensation	253,958	273,326	401,350	461,553
45080	State assessment- self ins wrkrs comp	23,844	34,509	62,300	62,300
45742	Workers compensation 1985-86	-	1,499	-	-
45751	Workers compensation 1993-94	-32,673	-26,182	-	-
45752	Workers compensation 1994-95	-58,356	-35,702	-	-
45753	Workers compensation 1995-96	539	84	-	-
45754	Workers compensation 1996-97	39,792	7,967	-	-
45756	Workers compensation 1998-99	-3,134	-27,711	-	-
45757	Workers compensation 1999-00	-27,040	-27,429	-	-
45758	Workers compensation 2000-01	-115,793	90,814	-	-
45759	Workers compensation 2001-02	4,168	-7	-	-
45760	Workers compensation 2002-03	89,208	233,564	-	-
45761	Workers compensation 2003-04	51,112	-55,549	-	-
45762	Workers compensation 2004-05	70,514	209,502	-	-
45763	Workers compensation 2005-06	-43,680	-16,126	-	-
45764	Workers compensation 2006-07	74,629	62,909	-	-
45765	Workers compensation 2007-08	28,533	37,859	-	-
45766	Workers compensation 2008-09	-38,443	11,484	-	-
45767	Workers compensation 2009-10	-140,096	-25,644	-	-
45768	Workers compensation 2010-11	1,262,365	-3,488,563	-	-
45769	Workers compensation 2011-12	-	1,273,417	-	-
45771	Workers compensation 2012-13	-	-	2,223,244	227
45772	Workers compensation 2013-14	-	-	-	2,423,697
45776	Workers compensation	1,000,000	-	-	-
49857	Allocation of Adm Expenses	36,176	34,829	44,620	54,430
<b>Operating</b>		<b>2,475,624</b>	<b>-1,431,150</b>	<b>2,731,514</b>	<b>3,002,207</b>
<b>404 Workers Compensation</b>		<b>2,475,624</b>	<b>-1,431,150</b>	<b>2,731,514</b>	<b>3,002,207</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 504 Public Insurance Fund | Function 519 Other general governmental services**  
**Division 203 Self Insurance 405 Property & Casualty Insurance | Project 405 Property & Casualty Insurance**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
34990	Contractual services- other	8,000	-	-	-
45050	Insurance- administrative fees	-	-6,167	-	-
45060	Insurance- excess property	606,395	630,197	1,250,000	1,312,500
45200	Insurance- Gallagher package	508,780	491,534	807,500	888,250
45225	Insurance - bus	-	-	120,000	300,000
45600	Insurance- fidelity bonds	8,532	9,402	9,000	9,200
45711	Insurance claims paid 2013-14	-	-	-	1,100,000
45712	Insurance claims paid 2012-13	-	-	1,000,000	-
45713	Insurance claims paid 2011-12	-	1,443,937	-	-
45714	Insurance claims paid 2010-11	1,100,756	-1,063,185	-	-
45715	Insurance claims paid 2009-10	-46,715	129,706	-	-
45716	Insurance claims paid 2008-09	19,177	-32,655	-	-
45717	Insurance claims paid 2007-08	-52,948	50,003	-	-
45718	Insurance claims paid 2006-07	-28,206	1,864	-	-
45719	Insurance claims paid 2005-06	-15,520	-4,540	-	-
45722	Insurance claims paid 1993-94	4,299	3,711	-	-
45723	Insurance claims paid 1994-95	-35,643	-21,464	-	-
45724	Insurance claims paid 1995-96	-134	-84	-	-
45725	Insurance claims paid 1996-97	2,863	2,131	-	-
45727	Insurance claims paid 1998-99	-10,216	-16,251	-	-
45728	Insurance claims paid 1999-00	-20,629	-14,705	-	-
45729	Insurance claims paid 2000-01	-122,652	-16,506	-	-
45731	Insurance claims paid 2001-02	-168	-5	-	-
45732	Insurance claims paid 2002-03	-13,207	-6,028	-	-
45733	Insurance claims paid 2003-04	-119,419	-53,601	-	-
45734	Insurance claims paid 2004-05	-66,212	22,571	-	-
45736	Insurance claims paid 1985-86	-	138	-	-
45770	Claims not part of Gallagher	-	-	100,000	100,000
45775	Claims - non-voucher	-	-	214,000	214,000
45777	Liability	500,000	-	-	-
49857	Allocation of Adm Expenses	48,497	49,726	73,148	72,968
<b>Operating</b>		<b>2,275,631</b>	<b>1,599,728</b>	<b>3,573,648</b>	<b>3,996,918</b>
<b>405 Property &amp; Casualty Insurance</b>		<b>2,275,631</b>	<b>1,599,728</b>	<b>3,573,648</b>	<b>3,996,918</b>
<b>203 Self Insurance</b>		<b>17,920,856</b>	<b>8,817,716</b>	<b>21,297,100</b>	<b>22,054,102</b>
<b>504 Public Insurance Fund</b>		<b>17,920,856</b>	<b>8,817,716</b>	<b>21,297,100</b>	<b>22,054,102</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 655 General Pension Trust Fund | Function 519 Other general governmental services  
Division 204 Post Employment Benefits | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31500	Professional services- other	89,671	67,747	90,000	45,000
31700	Professional service-investment mgt	34,645	19,330	35,000	42,000
36000	Retirement benefits	8,691,131	8,550,403	9,000,000	9,000,000
49851	Contribution refund	-8,281	-5,820	-	-
	<b>Operating</b>	<b>8,807,166</b>	<b>8,631,661</b>	<b>9,125,000</b>	<b>9,087,000</b>
	<b>Blank</b>	<b>8,807,166</b>	<b>8,631,661</b>	<b>9,125,000</b>	<b>9,087,000</b>
<b>204 Post Employment Benefits</b>		<b>8,807,166</b>	<b>8,631,661</b>	<b>9,125,000</b>	<b>9,087,000</b>
<b>655 General Pension Trust Fund</b>		<b>8,807,166</b>	<b>8,631,661</b>	<b>9,125,000</b>	<b>9,087,000</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 656 Fire & Police Pension Trust Fund | Function 519 Other general governmental services**

**Division 204 Post Employment Benefits | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Operating</b>					
31500	Professional services- other	512,492	543,531	282,400	600,000
31600	Actuarial services	-	-	140,000	-
31700	Professional service-investment mgt	1,634,577	1,912,322	1,800,000	2,014,000
31750	Custodial fees	-	-	109,000	-
40100	Travel/conferences	-	-	7,500	-
45650	Fiduciary bond Insurance	-	-	20,000	-
49910	Retirement benefits	20,391,405	22,303,755	24,700,000	25,940,000
49952	Contribution refund	28,025	119,580	30,000	126,000
52950	Out of pocket expenses	-	-	45,100	-
<b>Operating</b>		<b>22,566,499</b>	<b>24,879,188</b>	<b>27,134,000</b>	<b>28,680,000</b>
<b>Blank</b>		<b>22,566,499</b>	<b>24,879,188</b>	<b>27,134,000</b>	<b>28,680,000</b>
<b>204 Post Employment Benefits</b>		<b>22,566,499</b>	<b>24,879,188</b>	<b>27,134,000</b>	<b>28,680,000</b>
<b>656 Fire &amp; Police Pension Trust Fund</b>		<b>22,566,499</b>	<b>24,879,188</b>	<b>27,134,000</b>	<b>28,680,000</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 657 Other Post Employment Benefits | Function 519 Other general governmental services**

**Division 204 Post Employment Benefits | Project Blank**

Object	Object Description	2010-11 Actual	2011-12 Actual	2012-13 Budget	2013-14 Budget
<b>Personnel</b>					
21000	Social Security- matching	1,813	2,150	2,000	2,200
<b>Personnel</b>		<b>1,813</b>	<b>2,150</b>	<b>2,000</b>	<b>2,200</b>
<b>Operating</b>					
34990	Contractual services- other	18,500	13,000	15,000	15,000
45053	Health- Administrative fees	167,243	167,063	140,000	154,000
45095	Insurance- Life	33,266	29,958	40,000	44,000
45420	Health- Premium	169,573	168,629	200,000	220,000
45650	Fiduciary bond Insurance	-	17,854	-	23,000
45808	Health Claims	4,834,940	5,855,091	7,672,970	8,440,267
<b>Operating</b>		<b>5,223,522</b>	<b>6,251,594</b>	<b>8,067,970</b>	<b>8,896,267</b>
<b>Blank</b>		<b>5,225,335</b>	<b>6,253,745</b>	<b>8,069,970</b>	<b>8,898,467</b>
<b>204 Post Employment Benefits</b>		<b>5,225,335</b>	<b>6,253,745</b>	<b>8,069,970</b>	<b>8,898,467</b>
<b>657 Other Post Employment Benefits</b>		<b>5,225,335</b>	<b>6,253,745</b>	<b>8,069,970</b>	<b>8,898,467</b>



**City of Pembroke Pines, Florida**  
**Expenditure Detail**  
**All Funds**

	<b>2010-11 Actual</b>	<b>2011-12 Actual</b>	<b>2012-13 Budget</b>	<b>2013-14 Budget</b>
1 General Fund	149,009,472	139,936,567	155,531,866	156,162,657
51 Wetlands Trust Fund	9,550	15,631	16,500	16,500
100 Road & Bridge Fund	4,955,637	5,289,280	5,200,334	5,355,200
120 State Housing Initiative Program	704,207	706,696	727,891	-
121 HUD Grants CDBG/HOME	2,931,345	2,533,910	4,896,087	954,131
122 Law Enforcement Grant	186,146	498,288	429,644	17,918
123 ADA/Paratransit Program	420,529	448,451	-	-
124 Police Community Services Grant	62,856	71,118	48,853	-
128 Community Bus Program	830,791	897,096	1,056,025	743,520
131 Treasury - Confiscated	-	29,852	365,460	21,753
132 Justice - Confiscated	-	2,900	418,962	165,815
133 \$2 Police Education	25,019	15,780	247,778	44,953
134 FDLE - Confiscated	344,294	197,093	1,239,304	28,544
199 Older Americans Act	892,019	993,830	1,276,976	1,365,798
201 Debt Service	26,831,803	26,734,244	26,619,977	26,685,611
320 Municipal Construction	5,687,063	1,755,089	25,563,683	-
471 Utility Fund	40,910,145	44,868,471	52,543,835	49,308,037
504 Public Insurance Fund	17,920,856	8,817,716	21,297,100	22,054,102
655 General Pension Trust Fund	8,807,166	8,631,661	9,125,000	9,087,000
656 Fire & Police Pension Trust Fund	22,566,499	24,879,188	27,134,000	28,680,000
657 Other Post Employment Benefits	5,225,335	6,253,745	8,069,970	8,898,467
<b>Total All Funds</b>	<b>288,320,731</b>	<b>273,576,606</b>	<b>341,809,245</b>	<b>309,590,006</b>

## City of Pembroke Pines

### A Short History

Pembroke Pines is one of the many post-World War II cities that were created primarily to accommodate ex-servicemen who had trained in South Florida and wanted to return after the war.

The open expanses of land west of the older coastal cities, occupied primarily by large dairy farms, offered inexpensive acreage for housing development. In the midst of Henry Perry's dairy was North Perry Field, a WW II satellite of Miami Naval Air Station. Between the eastern border of the airport, SW 72 Avenue, and the first section of the Florida Turnpike, the first two tiny Pembroke Pines #1 and #2 subdivisions were created in 1954.

The "Village of Pembroke Pines" was incorporated in 1959. Some builders contested this, and the village was dissolved on a legal decision that the boundaries were incorrectly stated on the ballot. In January 1960, a second election was held, and the village became the City. The residents then incorporated to protect themselves from annexation and to preserve and enhance their community.

Unlike many of the post-WW II, new Broward County towns created and run by the developers, Pembroke Pines grew from citizen involvement. World travelers Dr. Walter Seth Kipnis and his wife, Estelle, were the leading players in the incorporation and were supported by the town's first organized citizens' group, the Pembroke Pines Civic Association. This group started what was intended to be a youth center on donated property next to the turnpike on 13th Street. When it was partially completed, City government meetings were held there, having moved from the patio of the first mayor, Dr. Kipnis. In 1976, the building was finished with primarily donated materials and labor and was used until City offices were moved to the former showrooms of the Pembroke Lakes subdivision on Taft Street and Palm Avenue. On October 22, 1988, the City completed the three-building governmental center complex at Pines Boulevard and Palm Avenue. The center houses City offices and the Commission Chambers. The lobby is the home of the "Glass Gallery," where art exhibits are displayed.

The first elected officials were called Aldermen. There were seven officials plus the mayor, who was not allowed to vote. Eventually, the officials became councilmen (or women), and the mayor was permitted to vote. From the early years, a City Commission/City Manager form of government was adopted. The voters also approved a City Charter. One attempt was made to change to a strong mayor form of government, but the attempt was defeated.

In 1984, a major change was approved to have four City districts with one commissioner elected from each district. The mayor was now elected by a citywide vote. As the population expanded westward, the districts were redrawn consistent with almost every other Broward County community. Completion of the Century Village condominiums provided the impetus for redistricting. With a projected population in excess of 15,000, they could conceivably have elected all the City Commissioners.

The devastating Hurricane Andrew of 1992 drove hundreds of residents of south Dade County north to Broward County, especially Pembroke Pines. This gave a huge boost to the City's population as owners of destroyed homes took their insurance money and used it to buy in the City, far from the coast.

Growing with the City's residential areas and influx of young families was the need for schools. With the Broward County School Board unable to keep up with the demand, Mayor Alex Fekete and City Manager Charles Dodge originated a charter school system. In August 1998, the City began its charter school system to alleviate the classroom shortage. The City now has one of the largest Charter School systems in the nation, with four elementary schools, two middle schools, and one high school, serving an estimated 5,634 students in 2013-14.

A student may progress from kindergarten through community college and take university-level courses within City boundaries. In addition to the Charter Schools, the Broward County school system and private schools start the students' early education. Pembroke Pines Charter High School and Flanagan High School offer secondary classes, and Broward College South Campus and Academic Village Campus offer two-year AA degrees. Florida International University has a facility at the Academic Village, with plans for the expansion of courses.

As the City grew, so did the need for leisure and recreation services. Currently, there are 50 baseball diamonds, 19 football/soccer fields, 25 paddleball courts, 6 indoor racquetball courts and 11 in-line hockey rinks. Tennis programs and lessons are available on the 50 lighted courts throughout the City. The community centers offer a wide variety of classes and activities and serve as a meeting place for over 70 non-profit civic organizations. Two theatres provide plays and entertainment throughout the year. Three full-service Broward County library branches are located within the City.

Following recognition of the need to provide services for senior residents, the 52,000 square-foot Southwest Focal Point Senior Center was constructed in 1996 for residents over 55 years of age. The facility includes a library, gym, billiard room, classrooms, computer labs, and a main hall as well as over 5,000 square feet dedicated to Adult Day Care and Alzheimer's Day Care Programs.

In 1997, Pines Point was built. Pines Point is a 190-apartment complex adjacent to the Southwest Focal Point Senior Center. The complex offers affordable housing to seniors over 55 years of age who are capable of independent living.

Additionally, during a period of three years (2005-2008), Pines Place Senior Residences was constructed. Pines Place consists of three towers with a combined total of 614 affordable apartments. These apartments were available originally only to seniors over 55 years of age. However, in the summer of 2008, City Commission lowered the age minimum to 18.

Pembroke Pines now has an area of 34.25 square miles. It is a full-service City with its own Police and Fire Departments. While providing above average services and amenities to 154,508 residents (2012, source: OEDR), this year's City expenditure budget, including an expected transfer of funds to the City's Charter Schools, stands at \$309.6 million, and the City's Ad Valorem tax rate remains one of the lowest in the county. Pembroke Pines continues to be a progressive City with the well being of its residents the City's primary concern.

## Abbreviations & Acronyms

A/C	Air Conditioning	HUD	Housing and Urban Development
ADA	Americans with Disabilities Act	ICMA	International City/County Management Association
ALS	Advanced Life Support	ICS	Incident Command System
APB	Accounting Principles Board	ILA	Interlocal Agreement
ARC	Annual Required Contribution	ISO	Insurance Service Organization
ARRA	American Recovery and Reinvestment Act	IT	Information Technology
ATS	American Traffic Solutions	JAG	Justice Assistance Grant
AWS	Alternative Water Supply	JPA	Joint Participation Agreement
BCT	Broward County Transit	KAPOW	Kids & the Power of Work
BLS	Basic Life Support	KPI	Key Performance Indicator
CAD	Computer Aided Dispatch	KWH	Kilowatt Hour
CADD	Computer-Aided Drafting Design	LEACH	Law Enforcement Against Child Harm
CAFR	Comprehensive Annual Financial Report	LHAP	Local Housing Assistance Plan
CASI	Council on Accreditation and School Improvement	LLC	Limited Liability Company
CBOD5	Carbonaceous Biochemical Oxygen Demand 5-Day	LSP	Local Service Program or Provider
CDA	Child Development Associate	MFI	Median Family Income
CDBG	Community Development Block Grant	MGD	Million Gallons per Day
CERT	Community Emergency Response Team	MMPR	Metropolitan Medical Response Program
CIP	Capital Improvement Program	N/A	Not (yet) available
COLA	Cost of Living Adjustment	NIMS	National Incident Management System
COPS	Community Oriented Policing Service	NPDES	National Pollutant Discharge Elimination System
CPI	Consumer Price Index	NSP	Neighborhood Stabilization Program
CRA	Community Redevelopment Association	NTU	Nephelometric Turbidity Unit
CPR	Cardio-Pulmonary Resuscitation	OAA	Older American Act
DEO	Department of Economic Opportunity	OEDR	Office of Economic and Demographic Research (FL)
DCF	Department of Children & Families	OPEB	Other Post Employment Benefits
DOEA	Department of Elder Affairs	P & F	Police & Fire
DRI	Development of Regional Impact	P/M or PM	Paramedic
DROP	Deferred Retirement Option Plan	P/T	Part Time
EDC	Early Development Center	PAL	Police Athletic League
EMT	Emergency Medical Technician	PC	Personal computer
ESOL	English for Speakers of Other Language	PCE	Personal Consumption Expenditure
F	Fahrenheit	PLLC	Professional Limited Liability Company
F.S.	Florida Statute(s)	POS	Point of Sale
F/T	Full Time	PSAP	Public Safety Answering Point
FASB	Financial Accounting Standards Board	R & M	Repair & Maintenance
FCAT	Florida Comprehensive Assessment Test	RDA	Recommended Daily Allowance
FDLE	Florida Department of Law Enforcement	RFP	Request for Proposal
FDOT	Florida Department of Transportation	ROSC	Return of Spontaneous Circulation
FEMA	Federal Emergency Management Association	ROW	Right of Way
FHOP	Florida Homebuyer Opportunity Program	SACS	Southern Association of Colleges and Schools
FLOC	Florida League of Cities	SBA	Susan B. Anthony Center
FMIvT	Florida Municipal Investment Trust	SCADA	Supervisory Control and Data Acquisition
FSU	Florida State University	SFWM	South Florida Water Management District
FW	Florida Wetlandsbank TM	SHIP	State Housing Initiative Partnership
FY	Fiscal Year (ends Sept. 30)	SIFMA	Securities Industry and Financial Markets Association
GAAP	Generally Accepted Accounting Principles	Spec	Specialist
GASB	Government Accounting Standards Board	SRO	School Resource Officer
GEC	Geriatric Education Center	SW	Southwest
GEPP	General Employees Pension Plan	TBD	To Be Determined
GFOA	Government Finance Officer's Association	TIL	Transitional Independent Living
GIS	Geographic Information System	TSS	Total Suspended Solids
GO or G.O.	General Obligation	UASI	Urban Area Security Initiative
GOB	General Obligation Bond	USDA	United States Department of Agriculture
GRADE	Gang Resistance and Drug Education	USPS	United States Postal Service
Gvt	Government(al)	USTA	United States Tennis Association
HIDTA	High Intensity Drug Trafficking Area	VOCA	Victims of Crime Act
HIPAA	Health Insurance Portability Accountability	VPK	Voluntary Pre-Kindergarten
HOME	HOME Investment Partnerships Program	WCY	Walter C. Young
HR	Human resources	YMCA	Young Men's Christian Association
HS	High School		

## Glossary

**Account** – An accounting concept used to capture the economic essence of an exchange or exchange-like transaction. Accounts are used to classify and group similar transactions. Account types include: revenue, expense/expenditure, asset, liability and equity.

**Accounting Principles Board (APB)** – Authoritative private-sector standard-setting body that preceded the Financial Accounting Standards Board (FASB). The APB issued guidance in the form of *Opinions*.

**Accounting System** – A total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

**Accretion of a Discount** – An accounting process by which the book value of a bond purchased at a discount from par value is increased during the bond's holding period.

**Accrual Basis of Accounting**– A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the related cash flows.

**Accrued Interest** – The dollar amount of interest, based on the stated interest rate, which has accumulated on a bond from (and including) the most recent interest date or other stated date, up to (but not including) the due date of the interest payment.

**Activity** – A specific and distinguishable service performed by one or more organizational components of a government to accomplish a function for which the government is responsible.

**Ad Valorem Taxes** – Commonly referred to as property taxes, are levied on both real and personal property based upon the property's assessed valuation and applying a specific millage rate.

**Administrative Fees** – The Utility Fund, Charter Schools, Housing Division, and Fire Control are assessed a pro-rated share of the cost of City-wide management and control functions such as accounting, personnel, information technology and purchasing, all of which are budgeted in the General Fund. These fees appear as expenditures in the first-named funds above and as revenues (cost reimbursement) in the General Fund.

**Advance Refunding** – A bond refunding in which the proceeds of new debt are placed in an interest-bearing escrow account pending the call dates or maturity dates of the old debt. (See also "Defeasance" and "Refunding".)

**Agency Fund** – An agency fund is used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment and remittance of fiduciary resources to individuals, private organizations or other governments.

**Allot** – To divide an annual appropriation of revenue or expense into amounts that may be encumbered or expended during an allotment period.

**Americans with Disabilities Act (ADA)** – a wide-ranging civil rights law that prohibits, under certain circumstances, discrimination based on disability.

**Amortization of a Premium** – An accounting process by which the book value of a bond purchased at a price above par value is decreased during the bond's holding period.

**Annualize** – To adjust or calculate to reflect a rate or cost for a full year.

**Appropriated Budget** – The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget would include all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

**Appropriation** – A legal authorization to incur obligations and to make expenditures for specific purposes.

**Appropriation Ordinance** – The official enactment by the City Commission establishing the legal authority for City officials to obligate and expend resources.

**Assessed Valuation** – The valuation set upon real estate and certain personal property by the Property Appraiser as a basis for levying Ad Valorem (property) taxes.

**Asset** – Tangible or intangible, passive or active resources owned or held by a government which possess service potentials that generally are utilized (consumed) in the delivery of municipal services.

**Assigned Fund Balance** – Amounts that the City intends to use for a specific purpose; the intent shall be expressed by the City Commission or may be delegated to the City Manager. Assigned fund balance includes all remaining amounts that are reported in governmental funds, other than the general fund, that are not classified as nonspendable and are neither restricted nor committed.

**Attrition** – A method of achieving a staffing reduction by not refilling the positions vacated through resignation, reassignment, transfer, retirement, termination or death.

**Authorized Positions** – Employee positions, which are approved and funded in the adopted budget.

**Balanced Budget** – To the extent that the sum of Appropriated Revenues, Beginning Surplus, and Estimated Budget Savings equals the Appropriated Expenditures, the budget is considered balanced. Should the Appropriated Expenditures be different from the Appropriated Revenues, the difference would be shown in the Fund Summaries Section as Excess (Deficit) Revenues over Expenditures and as Beginning Surplus and/or Estimated Budget Savings in the Revenue Detail Section. The amount of the Beginning Surplus would specify the amount by which the Fund Balance is expected to change.

**Basis of Accounting** – The timing of recognition; that is, when the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). "Basis of accounting" is an essential part of measurement focus, because a particular timing of recognition is necessary to accomplish a particular measurement focus.

**Basis Point** – Equal to 1/100 of one percent; for example, if interest rates rise from 4.75% to 5.00%, the difference is referred to as an increase of 25 basis points.

**Beginning Surplus** - A positive Beginning Surplus identifies the size of a projected deficit of expenditures exceeding revenues for that fund. The presumption is that a positive beginning surplus represents the amount of deficit that would be funded by use of Fund Balance in that fund. A negative Beginning Surplus in the City's budget can best be understood as a projected excess of revenues over expenditures that, in simplest terms, will produce an increase to the Fund Balance at year-end.

**Benchmark** – A point of reference, anchored either in experiences of peer municipalities (when available) or prior City performance, against which performance results may be measured or judged.

**Biochemical Oxygen Demand (BOD)** – A measure of the amount of oxygen consumed in the biological processes that break down organic matter in water. The greater the BOD, the greater the degree of pollution.

**Bond** – A long-term debt obligation primarily used to finance capital projects or other long-term obligations. A bond represents a promise to repay a specified sum of money called the face value or principal amount at a specified maturity date or dates in the future, together with periodic interest at a specified rate.

**Bond Issue** – A borrowing based upon certificates of debt containing a promise to pay a specified sum of money (face value or principal) at a specified date or dates in the future (maturity date-usually annually) together with periodic interest (usually semi-annually) at a specified rate.

**Bond Refinancing** – The refunding (current or advanced) from the proceeds of a new issue, to reduce debt service costs, i.e. interest, realign maturities and/or modify or remove restrictive bond covenants.

**Bonded Debt** – That portion of indebtedness represented by outstanding bonds.

**Broward County Transit (BCT)** – One public transportation option for getting around Broward County.

**Budget** – An operational guide of planned financial activity for a specified period of time (fiscal year or project length) estimating all anticipated revenues and expected expenditures/expenses for the budget period. A policy document that communicates programmatic goals and objectives and the anticipated means and resources for achieving them.

**Budget Calendar** – The schedule of target dates that a government follows in the preparation of preliminary budgets and the adoption of the final budget.

**Budget Message** – An executive-level overview of the proposed and adopted budgets delivered by the City Manager to the Mayor and City Commissioners. It discusses the major City issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. The budget message is normally the first comprehensive public statement of the City's plans for the upcoming fiscal year.

**Budgetary Basis of Accounting** – This refers to the basis of accounting used to estimate when revenues and expenditures are recognized for budgetary purposes. This generally takes one of three forms: GAAP, cash, or modified accrual.

**Budgetary Control** – The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources. Budgetary control is exercised at the department level, at which point expenditures cannot legally exceed the appropriated amount.

**Capital Assets** – Assets of significant value that meet or exceed the capitalization threshold and have a useful life extending beyond a single accounting period. Capital assets are also called "fixed assets" and may include land, improvements to land, easements, buildings, building improvements, machinery, equipment, vehicles, infrastructure, works of art and historical treasures, and all other tangible or intangible assets that are used in operations and have initial useful lives extending beyond a single reporting period.

**Capital Budget** – A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current comprehensive budget.

**Capital Expenditures** – See "Capital Outlay."

**Capital Improvements** – Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as "Infrastructure." See also "Capital Project".

**Capital Improvements Program (CIP)** – All capital expenditures planned for the next five years. The program specifies both projects and the resources estimated to be available to fund projected expenditures.

**Capital Lease** – A lease agreement that substantively transfers the benefits and risks of ownership of the property to the lessee and that meets one or more of the criteria set forth in Statement of Financial Accounting Standards No. 13 for lease capitalization.

**Capital Outlay** – Expenditures that result in the acquisition of or addition to fixed assets that have a value of \$1,000 or more (with the exception of computers) and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be identified and controlled for custody purposes as a fixed asset. Computers retain a lower threshold of at least \$750.

**Capital Project** – Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called "Capital Improvements."

**Capital Reserve** – An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

**Capitalization Threshold** – The dollar value at which the City elects to capitalize tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period. Currently, this amount is \$1,000 or more, with the exception of computers. Computers retain a threshold of at least \$750.

**Capitalized Interest** – A portion of the proceeds of a bond issue, which is set aside to pay future interest payments of the bond issue for a specified period of time.

**Cash Basis of Accounting** – A basis of accounting in which transactions or events are recognized when related cash amounts are received or disbursed.

**Cash Equivalent** – The accounting industry recognizes cash equivalents as those non-cash assets that are readily convertible into cash within three months. These typically include money market holdings, bonds maturing within three months, T-bills, commercial paper, and marketable securities.

**Charges for Services** – These refer to program revenues, which finance in part or in whole the provision of a particular service. An example is admission fees for the use of the Pembroke Falls Aquatic Center.

**Chart of Accounts** – The classification system used by a City to organize the accounting records.

**Collective Bargaining Agreement** – A legal contract between the employer and verified representatives of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits, and matters affecting health and safety of employees).

**Committed Fund Balance** – Amounts that can be used only for the specific purposes determined by a formal action (resolution) of the City Commission, the City's highest level of decision making authority. Commitments may only be changed or lifted by the City Commission taking the same formal action (resolution) that imposed the constraint originally.

**Commodities** – Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, etc.



**Constant or Real Dollars** – The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power and recognize the time value of money. Dividing current dollar amounts by a price index derives constant dollars. The result is that a constant dollar series would report transaction(s) for several years on the basis of inflation-adjusted common dollar values.

**Consumer Price Index (CPI)** – A statistical description of price levels provided by the U.S. Department of Labor, Bureau of Labor Statistics. The monthly index is used as a measure of the increase or decrease in the cost of living (i.e., economic inflation or deflation). The CPI shows the relative cost of purchasing a specified market basket compared to the price of the same basket in a designated base year. CPI measures how fast prices are rising or falling.

**Contingency** – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Contractual Services** – Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

**Cost-of-living Adjustment (COLA)** - An increase in salaries to offset the adverse effect of inflation on compensation.

**Cost Allocation** – Method designed to transfer direct or indirect costs from a primary account/function to one or more secondary accounts/functions for administrative support services provided to those activities.

**Current Financial Resources Measurement Focus** – Measurement focus according to which the aim of a set of financial statements is to report the near-term (current) inflows, outflows, and balances of expendable (spendable) financial resources. The current financial resources measurement focus is unique to accounting and financial reporting for state and local governments and is used solely for reporting the financial position and results of operations of governmental funds.

**Debt** – An obligation resulting from the borrowing of money or from the purchase of goods and services on credit. Debt instruments used by the City of Pembroke Pines may include general obligation bonds, revenue bonds, bond anticipation notes, and tax anticipation notes. The City Commission must approve all debt instruments. All General Obligation (G.O.) bonds must be approved by the voters in a referendum.

**Debt Limit** – The maximum amount of debt that the City is permitted to incur under constitutional, statutory, or charter provisions. Usually expressed as a percentage of assessed valuation.

**Debt Service** – The cost of paying principal and interest on borrowed money according to a predetermined payment schedule. Includes required monthly contributions to a sinking fund for bond issue repayments.

**Debt Service Fund** – A governmental fund established to finance and account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Also known as "Sinking Fund."

**Debt Service Requirements** – The amounts of revenue that must be provided so that all principal and interest payments can be made in full and on schedule. See also "Sinking Fund".

**Dedicated Tax** – A tax levied to support a specific government program or purpose.

**Defeasance** – An advance refunding procedure whereby a new debt issue provides funds for an interest-bearing escrow account to repay the old debt issue at its maturity dates, and the new debt replaces the old debt on the City's Statement of Net Assets. See also "Advance Refunding" and "Refunding".

**Deficit** – The excess of an entity's liabilities and reserved equity of a fund over its assets (deficit fund balance), or the excess of expenditures or expenses and encumbrances over revenues during an accounting period.

**Department** – An organizational unit of government, which is functionally unique in its delivery of services.

**Depreciation** – A method of cost allocation to recognize the decline in service potentials of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

**Derivative** – A derivative instrument is a contract between two parties the value of which is derived from that of other financial quantities. Traditional derivatives include call and put contracts, commodities futures, and swaps (e.g., interest-rate swaps). Other common bets or hedges the counterparties may place on external quantities through derivatives include equity derivatives, foreign exchange derivatives, and credit derivatives. Under the laws of the US and many other countries, derivatives have special legal exemptions that make them a particularly attractive form through which to extend credit; however, their complexity and lack of transparency can cause capital markets to underprice credit risk.

**Development-related Fees** – Those fees and charges generated by building, development and growth in a community. Included are building and street permits; development review fees; and zoning, platting and subdivision fees.

**Disbursements** – The payment of monies by the City from a bank account or cash fund.

**Discount** – The amount by which the par value of a bond exceeds the price paid for it.

**Distinguished Budget Presentation Awards Program** – A voluntary awards program administered by the Government Finance Officers Association (GFOA) to encourage governments to prepare effective budget documents.

**Division** – An organizational sub-unit of a department, with responsibility for carrying out a more specific function. An example is the Ambulance/Rescue Division in the Fire Department.

**Economic Resource Measurement Focus** – Measurement focus under which the aim of a set of financial statements is to report all inflows, outflows, and balances affecting or reflecting an entity's net assets. The economic resources measurement focus is used for proprietary and fiduciary funds, as well as for government-wide financial reporting. It also is used by business enterprises and not-for-profit organizations in the private sector.

**Employee (or Fringe) Benefits** – Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and Medicare, and the various pension, medical, and life insurance plans.

**Encumbrance** – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

**Enterprise Fund** – A proprietary fund used to account for business-like operations of a government to provide goods or services or both to the general public. The intent is that enterprise fund operations should be supported by user fees on a cost recovery basis. The periodic determination of revenues and expenses is appropriate for capital maintenance, management control, or other public policy. An example of an enterprise fund is the Utility Fund (Water and Sewer).

**Entitlements** – Payments to which eligible local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually by an agency of the state or the federal government.

**Estimated Budget Savings** – refers to an amount of projected favorable expenditure budget variances expected to be realized during the budget year but that is not identifiable before the start of the year in a way that could be attributed to one or more specific line items. Estimated Budget savings are shown in the City's budget as a revenue item.

**Existing Resources** – Includes beginning surplus and appropriated fund balance.

**Expenditure** – The incurring of a liability, the payment of cash, or the transfer of property for the purpose of acquiring an asset, or a service or settling a loss. A decrease in net financial resources under the current financial resources measurement focus not properly classified as "Other Financing Uses".

**Expense** – Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges. Decreases the net assets of a fund.

**Face Value** – See "Par Value".

**Fair Value** – Amount at which an investment or capital asset could be exchanged in a current transaction, other than a forced or liquidation sale, between willing parties at arms' length. Certain investments or capital asset exchanges are required by the FASB and GASB to be reported at fair value.

**Fiduciary Fund** – Fiduciary funds are used to account for assets held in trust by the government for the benefit of individuals or other entities. In the City of Pembroke Pines, fiduciary funds include the employee pension and other post-employment benefit funds.

**Financial Accounting Standards Board (FASB)** – The authoritative accounting and financial reporting standard-setting body for business enterprises and not-for-profit organizations. The GASB and its predecessors have elected to apply a number of the FASB's standards as well as those of its predecessors to state and local governments.

**Fiscal Policy** – A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

**Fiscal Year** – A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year runs from October 1<sup>st</sup> to September 30<sup>th</sup>.

**Fixed Assets** – See "Capital Assets".

**Full Faith and Credit** – A pledge of a government's taxing power to repay debt obligations.

**Full-time Equivalent Position (FTE)** – A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to 50% of a full-time position.

**Function** – A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

**Fund** – An accounting and reporting entity with a self-balancing set of accounts. Funds are created to establish accountability for revenues and expenses that are segregated for the purpose of carrying out a specific purpose or range of activities.

**Fund Balance** – The difference between assets and fund liabilities in the governmental funds balance sheet and is referred to as fund equity.

**GAAP** – Generally Accepted Accounting Principles. The conventions, rules, and procedures that serve as the norm for the fair presentation of financial statements.

**General Fund** – The chief operating fund used to account for both general government transactions and those financial resources not required to be accounted for in another fund.

**General Obligation (G.O.) Bond** – This type of bond is backed by the full faith, credit and taxing power of the government. It is not supported by a specified source of pledged revenue, but is usually payable from ad valorem taxes and other general revenues of the government.

**GIS** – Geographic Information System

**Goal** – A statement of broad direction, purpose or intent based on the needs of the community. An objective to be achieved assuring the fulfillment of program purposes.

**Governmental Accounting Standards Board (GASB)** – The ultimate authoritative accounting and financial reporting standard-setting body for state and local governments.

**Governmental Funds** – Governmental funds are those that are not more narrowly defined as being proprietary funds or fiduciary funds, each of which is defined separately in this glossary.

**Government Finance Officers Association (GFOA)** – An association of public finance professionals. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

**Grants** – Contributions or gifts of cash or other assets by a government or other organization to support a specified purpose, activity or facility. Grants may be classified as either operating, capital, or both depending upon the restrictions placed on use of the grant monies by the grantor.

**Homestead Exemption** – A state program that permits up to a \$50,000 reduction from the assessed value of the primary residential real estate property occupied by a Florida resident in order to determine the net taxable value. Additional exemptions are available for qualified seniors, the disabled, the blind, and widows/widowers.

**Indirect Cost** – A cost necessary for the functioning of the organization as a whole, but which cannot be directly associated with a particular functional category.

**Infrastructure** – Long lived capital assets that are usually stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. (e.g., streets, water and sewer systems, public buildings, parks, bridges, tunnels, dams, drainage systems, and lighting systems). See also "Capital Improvements."

**Interfund Transfers** – Flows of assets (such as cash or goods) between funds of the primary government without equivalent flows of assets in return and without a requirement for repayment.

**Intergovernmental Revenue** – Funds received from federal, state and other local government sources in the form of grants, shared revenues, entitlements, or payments in lieu of taxes.

**Internal Service Charges** – The charges to user departments for services provided by an internal service fund, such as data processing, health insurance, life insurance, workers' compensation or liability insurance.

**Internal Service Fund** – Proprietary fund type that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.

**Inventory** – A detailed list showing quantities, descriptions, and values of property; also units of measure and unit prices. The term is often confined to consumable supplies but may also cover fixed assets.

**LAN** – A local area network. A series of computers connected to a common communications system (server), which enables them to share data. A LAN covers a smaller service area than a MAN- Metropolitan Area Network and is normally limited to one or two buildings in relatively close geographic proximity.

**Lapsing Appropriation** – An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpended or unencumbered balance lapses or terminates, unless otherwise provided by law. The City can avoid the termination of the appropriation by automatically appropriating any unexpended or unencumbered balance outstanding at the end of the prior budget year as part of the budget for the following year.

**Legal Debt Limit** – The maximum amount of debt which an issuer of municipal securities is permitted to incur under constitutional, statutory or charter provisions. The debt limit is usually expressed as a percentage of assessed valuation.

**Legal Debt Margin** – The excess of the amount of debt legally authorized over the amount of debt outstanding.

**Levy** – To impose taxes, special assessments or service charges for the support of governmental activities. Also, the total amount of taxes, special assessments and service charges imposed by the City.

**Line-item Budget** – A detailed expense or expenditure budget, generally classified by object-code within each organizational unit.

**Long-term Debt** – Debt with a maturity of more than one year after the date of issuance. Ordinarily used to finance long-lived assets or other long-term obligations.

**Major Funds** – Major funds are those with "revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) that are at least 10% of corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all government and enterprise funds for the same item." (See also "Non-Major Funds," below.)

**Materials and Supplies** – Expendable materials and operating supplies necessary to conduct departmental operations.

**Measurement Focus** – Nature of the resources, claims against resources, and flows of resources that are measured and reported by a fund or other entity. For example, governmental funds measure and report current financial resources, whereas government-wide financial statements, proprietary and fiduciary funds measure and report economic resources.

**Millage Rate** – The ad valorem tax rate expressed in terms of mills (levy per thousand dollars of net assessed valuation).

**Modified Accrual Basis of Accounting** – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

**Nephelometric** - Method of measuring turbidity in a water sample by passing light through the sample and measuring the amount of the light that is deflected.

**Net Budget** – The legally adopted budget less all interfund transfers and interdepartmental charges.

**Nominal Dollars** – The presentation of dollar amounts including the influence of inflation. Real dollar values, on the other hand, are the result of restating amounts to reflect the real purchasing power of money by adjusting for the inflation factor.

**Non-Departmental** – A group of accounts which are not directly related to a department's primary service activities, or which are separate from departmental operations for control purposes.

**Non-Major Funds** – Non-major funds are those that fail the test defining major funds in one or more aspects. Major funds have revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) that are at least 10% of corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all government and enterprise funds for the same item.

**Non-operating Expenses** - Expenses chargeable to a program, which are not personnel costs or purchases of services, supplies or materials. One example would be debt service. Another example would be proprietary fund expenses not directly related to the primary activities of the fund, such as interest.

**Non-operating Revenues** – Governmental Revenues that are not derived from the basic operations of such government, such as beginning surplus, estimated budget savings, water and sewer connection fees. Another example would be proprietary fund revenues incidental to, or by-products of, the primary activities of the fund.

**Non-spendable Fund Balance** – Amounts that are not in a spendable form (such as inventory, prepaid amounts and long-term portion of loans receivable) or are legally or contractually required to be maintained intact (e.g., principal of a permanent fund).

**Object of Expenditure** – An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, furniture, and personal or contractual services.

**Objective** – Something to be accomplished in specific, well defined, and measurable terms, and that is achievable within a specific time frame.

**Obligations** – A commitment, encumbrance or liability that a government may be legally required to meet out of its resources. They include indebtedness of any kind, actual liabilities, and encumbrances not liquidated.

**Operating Expenses** – The cost for personnel, materials and equipment required for a department to function. Another example is Proprietary Fund expenses related directly to the primary activities of the fund.

**Operating Lease** – A rental-type lease agreement in which the risks and benefits of ownership are substantially retained by the lessor and that does not meet the criteria for capitalization set forth in Statement of Financial Accounting Standards No. 13.

**Operating Revenues** – Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services. Another example would be Proprietary Fund user fees for goods or services that are directly related to the primary activities of the fund.

**Ordinance** – A formal legislative enactment by the governing board (council or commission) of a municipality. Revenue-raising measures, such as the impositions of taxes, special assessment and service charges, require ordinances.

**Original Issue Discount** – An amount by which the par value of a bond exceeds its public offering price at the time it was originally offered to the investors.

**Other Revenues** – Includes miscellaneous revenue items and often includes investment income.

**Output Indicator** – A unit of work accomplished, without reference to the resources required to do the work (for example, number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

**Par Value** – 100% of the face value of the security. In the case of bonds, the amount of principal that must be paid at the maturity date.

**Part-time Employee** – A City employee who works fewer than 30 hours per week.

**Pay-as-you-go Basis** – A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing. Also, for pensions and risk management, another example would include the omission of financing retirement obligations or anticipated losses on a current basis, using an acceptable actuarial funding method.

**Payment in Lieu of Taxes** – Charges to the Utility Fund, which are intended to replace General Fund ad valorem revenues, which the City would receive if the Utility Fund were a private sector operation. It is based on the value of the real property assets of the fund. It appears as expenditures in the Utility Fund and as revenue in the General Fund. Also, any payment made to the City by a property owner not subject to taxation (a tax-exempt entity) to compensate the City for services received by the property owner.

**Performance Budget** – A budget format that relates the input of resources and the output of services for each organizational unit individually. Performance budgeting facilitates the evaluation of program efficiency and effectiveness.

**Performance Indicators** – Specific quantitative and qualitative measures of work performed and outcomes achieved as an objective of specific departments or programs.

**Performance Measure** – Data collected to determine how effective or efficient a program is in achieving its objectives.

**Personnel Services** – Expenditures for salaries, wages, and fringe benefits of a government's employees.

**Permanent Fund** – A restricted true (not quasi) endowment fund, which is used to generate and disperse money to those entitled to receive payments by qualification or agreement. The resource is restricted in the sense that only earnings from the resource are to be used and not the principal.

**pH** – An expression of the intensity of the basic or acid condition of a liquid; may range from 0 to 14, where 0 is the most acid and 7 is neutral. Natural waters usually have a pH between 6.5 and 8.5.

**Premium** – The amount by which the price paid for a bond exceeds the bond's par value.

**Principal** – A term used to describe repayments of the face value or par value of debt obligations exclusive of interest.

**Prior-Year Encumbrances** – Obligations/commitments from the previous fiscal year, which are carried forward to the subsequent fiscal year and become chargeable as an appropriation in that following period.

**Program** – A group of related activities performed by one or more organizational units for the purpose of attaining specific purposes or objectives.

**Program Budget** – A budget that allocates resources to the functions or activities of a group of related activities with a common focus for the attainment of specific objectives.

**Program Performance Budget** – A method of budgeting whereby the services provided to the residents are broken down into identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. Performance indicators measure the effectiveness and efficiency of providing the service by the program.

**Program Revenue (Income)** – Revenues earned by a program, including fees for services, license and permit fees, and fines. Program revenues reduce the net cost of a program or function and specifically exclude general government revenues, such as taxes.

**Proprietary Fund** – Proprietary funds are defined as both Internal Service funds, which serve other funds or departments within the government on a cost-reimbursement basis, and Enterprise funds, which track services provided to the public and exist primarily by charging user-fees for those goods and services.

**Purpose** – A broad statement of goals and objectives, predicated on satisfying public service needs, that a department is organized to meet.

**Ratings** – Evaluations of the credit quality of the City's notes and bonds usually made by independent rating services. Major rating agencies include: Moody's Investor Service, Standard & Poor's, and Fitch Ratings.

**Receipts** – Cash received by the City.

**Refunding** – The issuance of new debt whose proceeds are used to repay previously issued debt. See also "Advance Refunding" and "Defeasance".

**Resolution** – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

**Resources** – Reflects funding that is available for appropriation, such as revenues, debt proceeds, transfers from other funds and existing resources.

**Restricted Assets** – Assets whose use is subject to constraints that are either externally imposed by creditors, grantors, contributors, or other governments, or that are imposed by law.

**Restricted Fund Balance**– Amounts that can be spent only for the specific purposes stipulated by external resource providers (such as grantors), or enabling legislation. Restrictions may be changed or lifted only with the consent of the resource providers.

**Restricted Net Assets** – A component of net assets calculated by reducing the carrying value of restricted assets by the amount of any related outstanding debt.

**Retained Earnings** – An account that reflects accumulated net earnings (or losses) of an enterprise or internal service fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.



**Revenue** – Inflows of resources to finance the operations of government. Increases the net assets of the fund.

**Revenue Bond** – This type of bond is secured by the pledging of specified sources of revenue stream(s) other than ad valorem taxes, and not the full faith, credit and taxing power of the government. Generally, voter approval is not required prior to the issuance of such obligations.

**Rolled Back Rate** – The millage rate which, exclusive of new construction, will provide the same property (ad valorem) tax revenue for each taxing entity as was levied during the prior year. The rolled back rate controls for changes in the market value of property and represents "no tax increase." The only source of additional tax revenue, if the rolled-back rate is levied, is the tax upon new construction.

**Self-insurance** – Decision of an entity not to purchase insurance, but instead to accept the risk of claims as a part of its risk-management policy.

**Service Lease** – A lease under which the lessor maintains and services the asset.

**Service Level** – Services or products which comprise actual or expected outputs of a given program. Focus is on results (output), not measures of workload (input).

**Shared Revenue** – Revenue that is earned by one governmental unit but that is shared, usually on a predetermined basis, with other units or classes of governments.

**Sinking Fund** – A fund established by the bond contract of an issue into which the City makes periodic deposits (usually monthly) to assure the timely availability of sufficient monies for the payment of debt service requirements. Also known as "Debt Service Fund".

**Site-based Budgeting** – A decentralized budget process whereby budget preparation and development are based on an individual organizational component or site(s).

**Source of Revenue** – Revenues are identified and classified according to their point of origin, for example taxes, inter-governmental, user fees, fines and forfeitures, etc.

**Special Revenue Fund** – A governmental fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

**Standard deviation** – Measure of variation equal to the square root of the variance.

**Standard score** – Number of standard deviations that a given value is above or below the mean; also called "z score".

**Status Quo Budget** – Cost of continuing the existing levels of service in the current budget year.

**Supplemental Appropriation** – An additional appropriation made by the governing body after the adoption of the original budget for a particular fiscal period.

**Supplemental Requests** – Programs and services that departments would like to have added (in priority order) over their target budget, or if revenue received is greater than anticipated.

**Target Budget** – Desirable expenditure levels provided to departments in developing the coming year's budget. Based on the prior year's adopted budget, excluding one-time expenditures, projected revenues, and reserve requirements.

**Tax Levy** – The resultant product when the millage rate per one thousand dollars of taxable property value is multiplied by the taxable values of all properties in the tax base.

**Taxes** – Charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments or user fees.

**Temp Employee** – An employee who fills a temporary or short-term position. Such employees provide contingency staffing for government operations during peak workloads, or to address temporary staffing needs. Temp employees are paid on a per-hour basis and receive limited or no benefits.

**Transfers In/Out** – Amounts transferred between one City fund and another or between a City and a School fund in order to assist in financing the services for the recipient fund, or for repayment of funds previously received from the recipient fund.

**Trust Funds** – Fiduciary funds used to account for assets, which are held by the City in a trustee capacity for individuals, private organizations, other governments, or other funds.

**Truth in Millage (TRIM) Act** – Incorporated in Florida Statutes 200.065, it requires that property owners be notified by mail of the proposed property taxes for the next fiscal year based on "tentative" budgets approved by the City, County, School Board, and other taxing districts. The TRIM Act also includes specific requirements for newspaper advertisements of budget public hearings and the content and order of business of the hearings.

**Total Suspended Solids (TSS)** - A measure of the suspended solids in wastewater, effluent, or water bodies, determined by tests for "total suspended non-filterable solids."

**Unassigned Fund Balance** – The residual classification for the general fund and includes amounts that are not contained in the other classifications. Unassigned amounts are the portion of fund balance which is not obligated or specifically designated and is available for any purpose.

**User Charges** – The payment of a fee for direct receipt of a public service by the party who benefits from the service.

**Variable Cost** – A cost that changes with increases/decreases in the amount of service provided, such as the payment of a salary.

**Variance** - The variance,  $s^2$ , of a set of  $n$  sample measurements is equal to the sum of the squares of deviations of the measurements about their mean, divided by  $(n-1)$ .

**Working Capital** – Excess of current assets over current liabilities. This measure largely depends upon the availability of cash and cash equivalents that may be used to satisfy immediate cash needs.

**Workload Indicator** – A unit of work to be done (for example, number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

**Work Years** – The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full-time, 12-month employee. For most categories, this equals 2,080 hours year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2,080 to arrive at the equivalent number of "work years" for the position. See also "Full-time Equivalent Position (FTE)," above.

**Z Score** – Number of standard deviations that a given value is above or below the mean.

**PROPOSED ORDINANCE NO. 2013-18**

**ORDINANCE NO. 1757**

**AN ORDINANCE OF THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ESTABLISHING THE MILLAGE FOR THE CITY OF PEMBROKE PINES, FLORIDA, PURSUANT TO THE 2013-2014 CITY BUDGET, IN ACCORDANCE WITH CHAPTER 200, FLORIDA STATUTES; ESTABLISHING THE DEBT MILLAGE APPROVED BY THE ELECTORATE; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, a tentative budget has been prepared estimating expenses and revenues of the City of Pembroke Pines, Florida, for the ensuing year, with detailed information, including revenues to be derived from sources other than ad valorem levy, and the administrative staff of the City has made recommendations as to the amount necessary to be appropriated for the ensuing year; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, a method is prescribed for fixing the millage for the purpose of establishing the basis for the collection of said funds; and

**WHEREAS**, pursuant to the referendum approved by the voters of the City in the March 2005 Special Election authorizing the issuance of General Obligation bonds in an amount not to exceed \$100,000,000, the City will be levying a debt millage equal to 0.6408 towards the payment of principal, interest and other related fees of those bonds issued by the City in 2005 and 2007; and

**PROPOSED ORDINANCE NO. 2013-18**

**ORDINANCE NO. 1757**

**WHEREAS**, the City of Pembroke Pines, Florida, pursuant to State Statute, now desires to retain the City's operating millage at 5.6368;

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, THAT:**

**Section 1.** The foregoing "Whereas" clauses are hereby incorporated herein.

**Section 2.** The requisite advertisements, public hearings and ordinances necessary to establish the City millage shall be conducted and prepared.

**Section 3.** Pursuant to Chapter 200, Florida Statutes, a Public Hearing shall be held on the 3<sup>rd</sup> day of September, 2013, and a second Public Hearing shall be held on the 18<sup>th</sup> day of September, 2013.

**Section 4.** The City Clerk is directed to prepare and publish the necessary advertisements for the Public Hearings.

**Section 5.** After the conduct of the Public Hearings, and the adherence to all other requirements pursuant to Chapter 200, Florida Statutes, the City's debt service millage shall be 0.6408.

**Section 6.** The City's operating millage shall be set at 5.6368, which is greater than the rolled-back rate of 5.4030 mills by 4.33%.

**PROPOSED ORDINANCE NO. 2013-18**

**ORDINANCE NO. 1757**

**Section 7.** The City's aggregate millage is 6.2776, which consists of an operating millage of 5.6368 and a debt service millage of 0.6408.

**Section 8.** A certified copy of this ordinance shall be furnished to the Broward County Property Appraiser so that said revenues may be collected and furnished to the City of Pembroke Pines.

**Section 9.** If any clause, section, or other part or application of this Ordinance shall be held by any court of competent jurisdiction to be unconstitutional or invalid, such unconstitutional or invalid part or application shall be considered as eliminated and so not affecting the validity of the remaining portions or applications remaining in full force or effect.

**Section 10.** All Ordinances or parts of Ordinances, Resolutions or parts of Resolutions in conflict herewith are hereby repealed to the extent of such conflict.

**Section 11.** This ordinance shall become effective immediately upon its passage and adoption.

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LEFT BLANK.**

PROPOSED ORDINANCE NO. 2013-18

ORDINANCE NO. 1757

STATE OF FLORIDA  
COUNTY OF BROWARD

I HEREBY CERTIFY that the above  
foregoing is a true and correct copy of

Resolution No. 1758

PASSED AND ADOPTED BY THE CITY COMMISSION  
PEMBROKE PINES, FLORIDA, ON FIRST REGULAR MEETING  
SEPTEMBER, 2013. TIME ADOPTED 6:11 PM

as recorded in the Office of the City Clerk.

Witness my hand and official seal this  
19th day of September A.D., 2013.

CITY OF PEMBROKE PINES

By: Judith A. Neugent, City Clerk

PASSED AND ADOPTED BY THE CITY COMMISSION  
PEMBROKE PINES, FLORIDA, ON SECOND REGULAR MEETING  
18th DAY OF SEPTEMBER, 2013. TIME ADOPTED

CITY OF PEMBROKE PINES, FLORIDA  
By: [Signature]

ATTEST: [Signature] 9/19/13  
JUDITH A. NEUGENT, CITY CLERK

MAYOR FRANK C. ORTIS  
ORTIS AYE  
CASTILLO AYE  
SCHWARTZ AYE  
SHECHTER AYE  
SIPLE AYE

APPROVED AS TO FORM:  
[Signature]  
OFFICE OF THE CITY ATTORNEY

JFK:

**PROPOSED ORDINANCE NO. 2013-19**

**ORDINANCE NO. 1758**

**AN ORDINANCE OF THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ADOPTING A BUDGET FOR FISCAL YEAR 2013-2014 FOR THE CITY OF PEMBROKE PINES, FLORIDA, PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, the 2013-2014 Budget Estimates for the expenditures of the City's departments, divisions, funds and offices have been prepared by the City Manager and submitted to the City Commission, and

**WHEREAS**, said Budget Estimates, in conformity with the City Charter requirements, have been filed with the City Clerk and have been open for inspection by the public, and

**WHEREAS**, a Public Hearing has been held pursuant to notice published in a newspaper circulated in the City wherein all interested persons were given the opportunity to voice their objections to any item listed in the Budget Estimates.

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, THAT:**

Section 1. The Budget Estimates, which are on file at the City Clerk's office, and incorporated herein by this reference and expressly made a part hereof, are hereby adopted and shall be in full force and effect for the Fiscal Year of the City of Pembroke Pines, Florida, commencing on October 1, 2013 and terminating on September 30, 2014.

Section 2. There is hereby appropriated from the General Fund and other

**PROPOSED ORDINANCE NO. 2013-19**

**ORDINANCE NO. 1758**

funds of the City as set forth in detail in the Budget Estimates as set forth in **Exhibit "A"** attached hereto and incorporated herein, for the uses, expenditures and fiscal requirements of the several departments, divisions, boards, funds and offices of the City, the sum designated in said Budget Estimates.

Section 3. The Summary of Budget Estimates for Fiscal Year 2013-2014, attached hereto and made a specific part hereof, as **Exhibit "A"** all as set forth in detail in said Budget Estimates which are on file at the City Clerk's office and which are incorporated herein by reference and expressly made a part hereof, be and the same are hereby approved and adopted and accepted as the Budget Estimates of the City of Pembroke Pines, Florida, for the Fiscal Year 2013-2014.

Section 4. The provisions of this ordinance shall not be deemed to be a limitation on the powers granted to the City Commission by the City Charter, which relates to the fiscal management of the City's funds.

Section 5. From time to time, the City Commission may transfer funds from one fund, account or department to another as the necessity for the same may occur without being required to amend the terms and provisions of this ordinance.

Section 6. All ordinances or parts of ordinances and resolutions or parts of resolutions in conflict herewith are hereby repealed to the extent of such conflict.

Section 7. If any clause, section, or other part or application of this ordinance shall be held by any court of competent jurisdiction to be unconstitutional



PROPOSED ORDINANCE NO. 2013-19

ORDINANCE NO. 1758


or invalid such unconstitutional or invalid part or application shall be considered as eliminated and so not affecting the validity of the remaining portions or applications remaining in full force or effect.

Section 8. This Ordinance shall become effective immediately upon its passage and adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ON FIRST READING THIS 3RD DAY OF SEPTEMBER, 2013. TIME ADOPTED 6:24 PM.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ON SECOND AND FINAL READING THIS 18TH DAY OF SEPTEMBER, 2013. TIME ADOPTED 6:04 PM.

ATTEST:

 9/19/13  
\_\_\_\_\_  
JUDITH A. NEUGENT, CITY CLERK

CITY OF PEMBROKE PINES, FLORIDA

By:   
\_\_\_\_\_  
FRANK C. ORTIS, MAYOR

ORTIS AYE

CASTILLO AYE

APPROVED AS TO FORM:

SCHWARTZ AYE

  
\_\_\_\_\_  
OFFICE OF THE CITY ATTORNEY

SHECHTER AYE

SIPLE AYE

JFK:

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Exhibit A  
 Summary of Budget Estimates  
 Proposed Ordinance NO. 2013-19

Fund #	Fund Description	Revenues	Prior Year Bond Proceeds	Reserve for Capital Replacement	Decrease (Increase) in Other Reserves	Total Revenues and Other Sources	Total Expenditures
1	General Fund	\$ 156,162,657			0	156,162,657	\$ 156,162,657
51	Wetlands Trust Fund	1,700			14,800	16,500	16,500
100	Road & Bridge Fund	5,355,200			0	5,355,200	5,355,200
120	State Housing Initiative Program	4,000			(4,000)	-	-
121	HUD Grants CDBG/HOME	954,131			0	954,131	954,131
122	Law Enforcement Grant	17,918			0	17,918	17,918
128	Community Bus Program @	743,520			0	743,520	743,520
131	Treasury - Confiscated	4,000			17,753	21,753	21,753
132	Justice - Confiscated	5,000			160,815	165,815	165,815
133	\$2 Police Education	47,953			(3,000)	44,953	44,953
134	FDLE - Confiscated	11,000			17,544	28,544	28,544
199	Older Americans Act @	1,365,798			0	1,365,798	1,365,798
201	Debt Service	26,892,416			(206,805)	26,685,611	26,685,611
320	Municipal Construction	387,664			(387,664)	-	-
471	Utility Fund	44,235,700	2,902,337	2,170,000	0	49,308,037	49,308,037
504	Public Insurance Fund	22,054,102			0	22,054,102	22,054,102
655	General Pension Trust Fund	17,424,908			(8,337,908)	9,087,000	9,087,000
656	Fire & Police Pension Trust Fund	61,340,341			(32,660,341)	28,680,000	28,680,000
657	Other Post Employment Benefits	13,302,000			(4,403,533)	8,898,467	8,898,467
	Total All Funds	\$ 350,310,008	\$ 2,902,337	\$ 2,170,000	\$ (45,792,339)	\$ 309,590,006	\$ 309,590,006

@ Balanced through transfers from a different fund.

\* Funding of future benefit payments.

STATE OF FLORIDA  
 COUNTY OF BROWARD

I HEREBY CERTIFY that the above foregoing is a true and correct copy of

Resolution No. 1758

as recorded in the Office of the City Clerk.

Witness my hand and official seal this

19th day of September A.D., 2013.

CITY OF PEMBROKE PINES

By: \_\_\_\_\_

Judith A. Neugent, City Clerk

# CERTIFICATION OF TAXABLE VALUE

Year: 2013	County: BROWARD
Principal Authority: CITY OF PEMBROKE PINES	Taxing Authority: CITY OF PEMBROKE PINES

## SECTION I : COMPLETED BY PROPERTY APPRAISER

1.	Current year taxable value of real property for operating purposes	\$	8,534,242,570	(1)
2.	Current year taxable value of personal property for operating purposes	\$	377,785,683	(2)
3.	Current year taxable value of centrally assessed property for operating purposes	\$	0	(3)
4.	Current year gross taxable value for operating purposes <i>(Line 1 plus Line 2 plus Line 3)</i>	\$	8,912,028,253	(4)
5.	Current year net new taxable value (Add new construction, additions, rehabilitative improvements increasing assessed value by at least 100%, annexations, and tangible personal property value over 115% of the previous year's value. Subtract deletions.)	\$	29,885,320	(5)
6.	Current year adjusted taxable value <i>(Line 4 minus Line 5)</i>	\$	8,882,142,933	(6)
7.	Prior year FINAL gross taxable value from prior year applicable Form DR-403 series	\$	8,513,787,400	(7)
8.	Does the taxing authority include tax increment financing areas? If yes, enter number of worksheets (DR-420TIF) attached. If none, enter 0	<input type="checkbox"/> YES	<input checked="" type="checkbox"/> NO	Number 0 (8)
9.	Does the taxing authority levy a voted debt service millage or a millage voted for 2 years or less under s. 9(b), Article VII, State Constitution? If yes, enter the number of DR-420DEBT, <i>Certification of Voted Debt Millage</i> forms attached. If none, enter 0	<input checked="" type="checkbox"/> YES	<input type="checkbox"/> NO	Number 1 (9)
<b>Property Appraiser Certification</b>		I certify the taxable values above are correct to the best of my knowledge.		
<b>SIGN HERE</b>	Signature of Property Appraiser :		Date :	
	Electronically Certified by Property Appraiser		6/28/2013 12:15 PM	

## SECTION II : COMPLETED BY TAXING AUTHORITY

If this portion of the form is not completed in FULL your taxing authority will be denied TRIM certification and possibly lose its millage levy privilege for the tax year. If any line is not applicable, enter -0-.

10.	Prior year operating millage levy <i>(If prior year millage was adjusted then use adjusted millage from Form DR-422)</i>	5.6368	per \$1,000	(10)
11.	Prior year ad valorem proceeds <i>(Line 7 multiplied by Line 10, divided by 1,000)</i>	\$	47,990,517	(11)
12.	Amount, if any, paid or applied in prior year as a consequence of an obligation measured by a dedicated increment value <i>(Sum of either Lines 6c or Line 7a for all DR-420TIF forms)</i>	\$	0	(12)
13.	Adjusted prior year ad valorem proceeds <i>(Line 11 minus Line 12)</i>	\$	47,990,517	(13)
14.	Dedicated increment value, if any <i>(Sum of either Line 6b or Line 7e for all DR-420TIF forms)</i>	\$	0	(14)
15.	Adjusted current year taxable value <i>(Line 6 minus Line 14)</i>	\$	8,882,142,933	(15)
16.	Current year rolled-back rate <i>(Line 13 divided by Line 15, multiplied by 1,000)</i>		5.4030 per \$1000	(16)
17.	Current year proposed operating millage rate		5.6368 per \$1000	(17)
18.	Total taxes to be levied at proposed millage rate <i>(Line 17 multiplied by Line 4, divided by 1,000)</i>	\$	50,235,321	(18)

Continued on page 2

19.	TYPE of principal authority (check one)	<input type="checkbox"/> County	<input type="checkbox"/> Independent Special District	(19)
		<input checked="" type="checkbox"/> Municipality	<input type="checkbox"/> Water Management District	
20.	Applicable taxing authority (check one)	<input checked="" type="checkbox"/> Principal Authority	<input type="checkbox"/> Dependent Special District	(20)
		<input type="checkbox"/> MSTU	<input type="checkbox"/> Water Management District Basin	
21.	Is millage levied in more than one county? (check one)	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	(21)

**DEPENDENT SPECIAL DISTRICTS AND MSTUs****STOP HERE - SIGN AND SUBMIT**

22.	Enter the total adjusted prior year ad valorem proceeds of the principal authority, all dependent special districts, and MSTUs levying a millage. <i>(The sum of Line 13 from all DR-420 forms)</i>	\$	47,990,517	(22)
23.	Current year aggregate rolled-back rate <i>(Line 22 divided by Line 15, multiplied by 1,000)</i>		5.4030 per \$1,000	(23)
24.	Current year aggregate rolled-back taxes <i>(Line 4 multiplied by Line 23, divided by 1,000)</i>	\$	48,151,689	(24)
25.	Enter total of all operating ad valorem taxes proposed to be levied by the principal taxing authority, all dependent districts, and MSTUs, if any. <i>(The sum of Line 18 from all DR-420 forms)</i>	\$	50,235,321	(25)
26.	Current year proposed aggregate millage rate <i>(Line 25 divided by Line 4, multiplied by 1,000)</i>		5.6368 per \$1,000	(26)
27.	Current year proposed rate as a percent change of rolled-back rate <i>(Line 26 divided by Line 23, minus 1, multiplied by 100)</i>		4.33 %	(27)

<b>First public budget hearing</b>	Date : 9/3/2013	Time : 6:00 PM	Place : City Hall Commission Chambers, 10100 Pines Boulevard, Pembroke Pines, Florida 33026
<b>S I G N  H E R E</b>	<b>Taxing Authority Certification</b>	I certify the millages and rates are correct to the best of my knowledge. The millages comply with the provisions of s. 200.065 and the provisions of either s. 200.071 or s. 200.081, F.S.	
	Signature of Chief Administrative Officer : Electronically Certified by Taxing Authority		Date : 7/31/2013 3:46 PM
	Title : CHARLES F DODGE, CITY MANAGER	Contact Name and Contact Title : RENE GONZALEZ, FINANCE DIRECTOR	
	Mailing Address : 10100 PINES BOULEVARD	Physical Address : 10100 PINES BOULEVARD	
	City, State, Zip : PEMBROKE PINES, FLORIDA 33026	Phone Number : 954/435-6515	Fax Number : 954/435-6524

Instructions on page 3

## CERTIFICATION OF TAXABLE VALUE INSTRUCTIONS

“Principal Authority” is a county, municipality, or independent special district (including water management districts).

“Taxing Authority” is the entity levying the millage. This includes the principal authority, any special district dependent to the principal authority, any county municipal service taxing unit (MSTU), and water management district basins.

Each taxing authority must submit to their property appraiser a DR-420 and the following forms, as applicable:

- DR-420TIF, Tax Increment Adjustment Worksheet
- DR-420DEBT, Certification of Voted Debt Millage
- DR-420MM-P, Maximum Millage Levy Calculation - Preliminary Disclosure

### Section I: Property Appraiser

Use this DR-420 form for all taxing authorities except school districts. Complete Section I, Lines 1 through 9, for each county, municipality, independent special district, dependent special district, MSTU, and multicounty taxing authority. Enter only taxable values that apply to the taxing authority indicated. Use a separate form for the principal authority and each dependent district, MSTU and water management district basin.

#### Line 8

Complete a DR-420TIF for each taxing authority making payments to a redevelopment trust fund under Section 163.387 (2)(a), Florida Statutes or by an ordinance, resolution or agreement to fund a project or to finance essential infrastructure.

Check “Yes” if the taxing authority makes payments to a redevelopment trust fund. Enter the number of DR-420TIF forms attached for the taxing authority on Line 8. Enter 0 if none.

#### Line 9

Complete a DR-420DEBT for each taxing authority levying either a voted debt service millage (s.12, Article VII, State Constitution) or a levy voted for two years or less (s. 9(b), Article VII, State Constitution).

Check “Yes” if the taxing authority levies either a voted debt service millage or a levy voted for 2 years or less (s. 9(b), Article VII, State Constitution). These levies do not include levies approved by a voter referendum not required by the State Constitution. Complete and attach DR-420DEBT. Do not complete a separate DR-420 for these levies.

Send a copy to each taxing authority and keep a copy. When the taxing authority returns the DR-420 and the accompanying forms, immediately send the original to:

Florida Department of Revenue  
 Property Tax Oversight - TRIM Section  
 P. O. Box 3000  
 Tallahassee, Florida 32315-3000

### Section II: Taxing Authority

Complete Section II. Keep one copy, return the original and one copy to your property appraiser with the applicable DR-420TIF, DR-420DEBT, and DR-420MM-P within 35 days of certification. Send one copy to the tax collector. “Dependent special district” (ss. 200.001(8)(d) and 189.403(2), F.S.) means a special district that meets at least one of the following criteria:

- The membership of its governing body is identical to that of the governing body of a single county or a single municipality.
- All members of its governing body are appointed by the governing body of a single county or a single municipality.
- During their unexpired terms, members of the special district's governing body are subject to removal at will by the governing body of a single county or a single municipality.
- The district has a budget that requires approval through an affirmative vote or can be vetoed by the governing body of a single county or a single municipality.

“Independent special district” (ss. 200.001(8)(e) and 189.403 (3), F.S.) means a special district that is not a dependent special district as defined above. A district that includes more than one county is an independent special district unless the district lies wholly within the boundaries of a single municipality.

“Non-voted millage” is any millage not defined as a “voted millage” in s. 200.001(8)(f), F.S.

#### Lines 12 and 14

Adjust the calculation of the rolled-back rate for tax increment values and payment amounts. See the instructions for DR-420TIF. On Lines 12 and 14, carry forward values from the DR-420TIF forms.

#### Line 24

Include only those levies derived from millage rates.

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