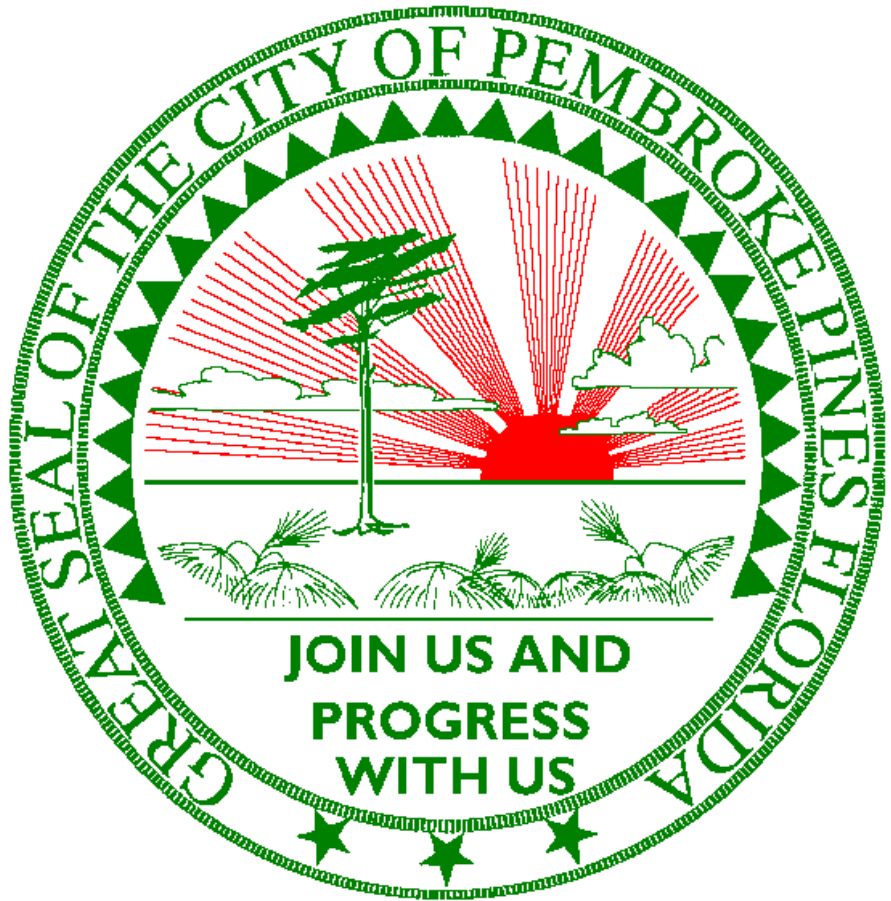


**CITY OF PEMBROKE PINES — FLORIDA**



**2010 BUDGET**



## BUDGET BOOK FORMAT

The budget consists of the following sections:

### Budget Summary Information

1. Budget Message
2. Budget Overview
3. Performance Summary
4. Fund Summaries
5. Internal Service

### General Fund Information

6. General Fund Revenues
7. General Government/Finance
8. Public Safety
9. Public Services
10. Recreation
11. Non-Departmental

### Funds Other than General Fund

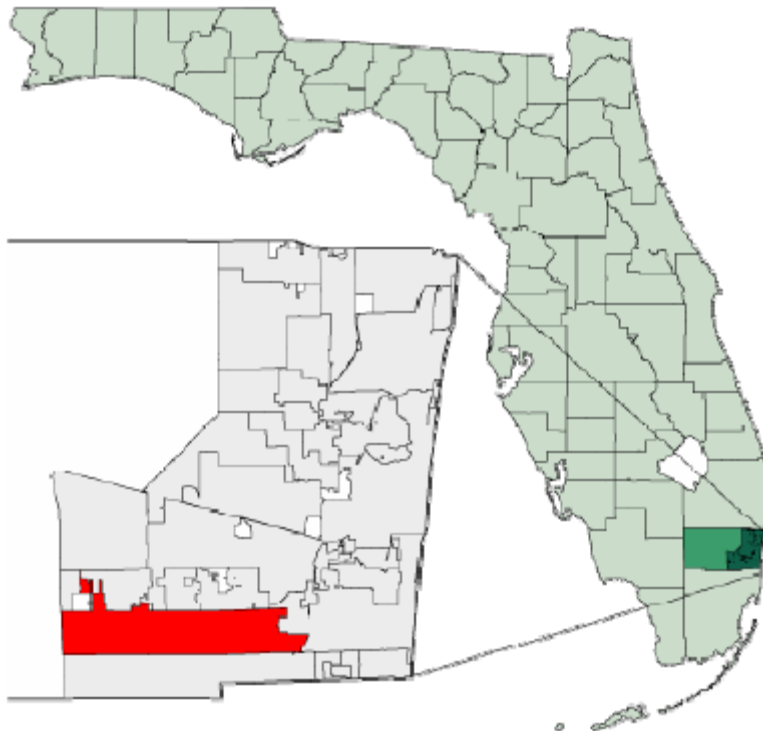
12. Special Revenues
13. Debt Service
14. Capital Projects
15. Enterprise
16. Pension
17. Permanent

### Detailed Information

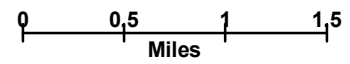
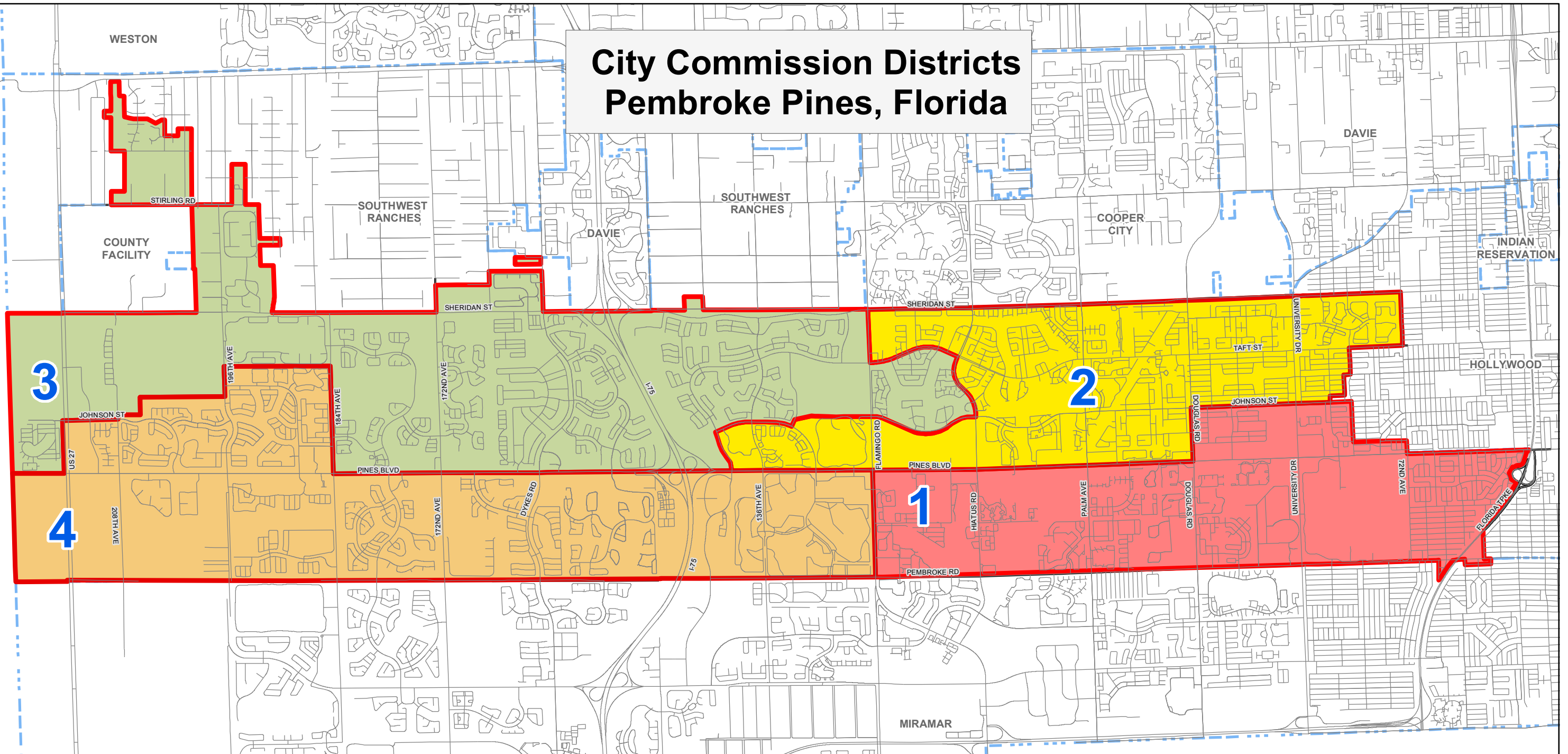
18. Five-Year Capital Improvement
19. Revenue Detail
20. Expenditure Detail
21. Appendix

## City Location

The City is situated six miles southwest of Fort Lauderdale/Hollywood International Airport, 16 miles north of Miami, and 35 miles south of Boca Raton. It consists of 34.25 square miles located in southwest Broward County. Adjacent to Pembroke Pines are the cities of Miramar, Hollywood, and Cooper City, and the towns of Davie and Southwest Ranches.



# City Commission Districts Pembroke Pines, Florida



1 inch equals 5,000 feet



### Map Information

Map Title: City Commission Map	Revisions
Created By: MS	4/09 Vice Mayor
Verified By: Districts Verified	2/08 District 2 & Vice Mayor
Draft:	5/07 District 3 & 4 Boundary
	3/07 Vice Mayor
Data Source: basemap1	
Location: S:\planning\pp_gis\gisprojects\commissionmaps	
File Name: City Commission Map	
Print Date: July 22, 2009	

Disclaimer: The requester of this map acknowledges and accepts the limitations of the Data shown, including the fact that the Data is dynamic and in a constant state of maintenance, correction and update.



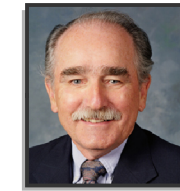
**Frank C. Ortis**  
Mayor



**Carl Shechter**  
District 1



**Iris A. Siple**  
District 3



**Jack McCluskey**  
District 2



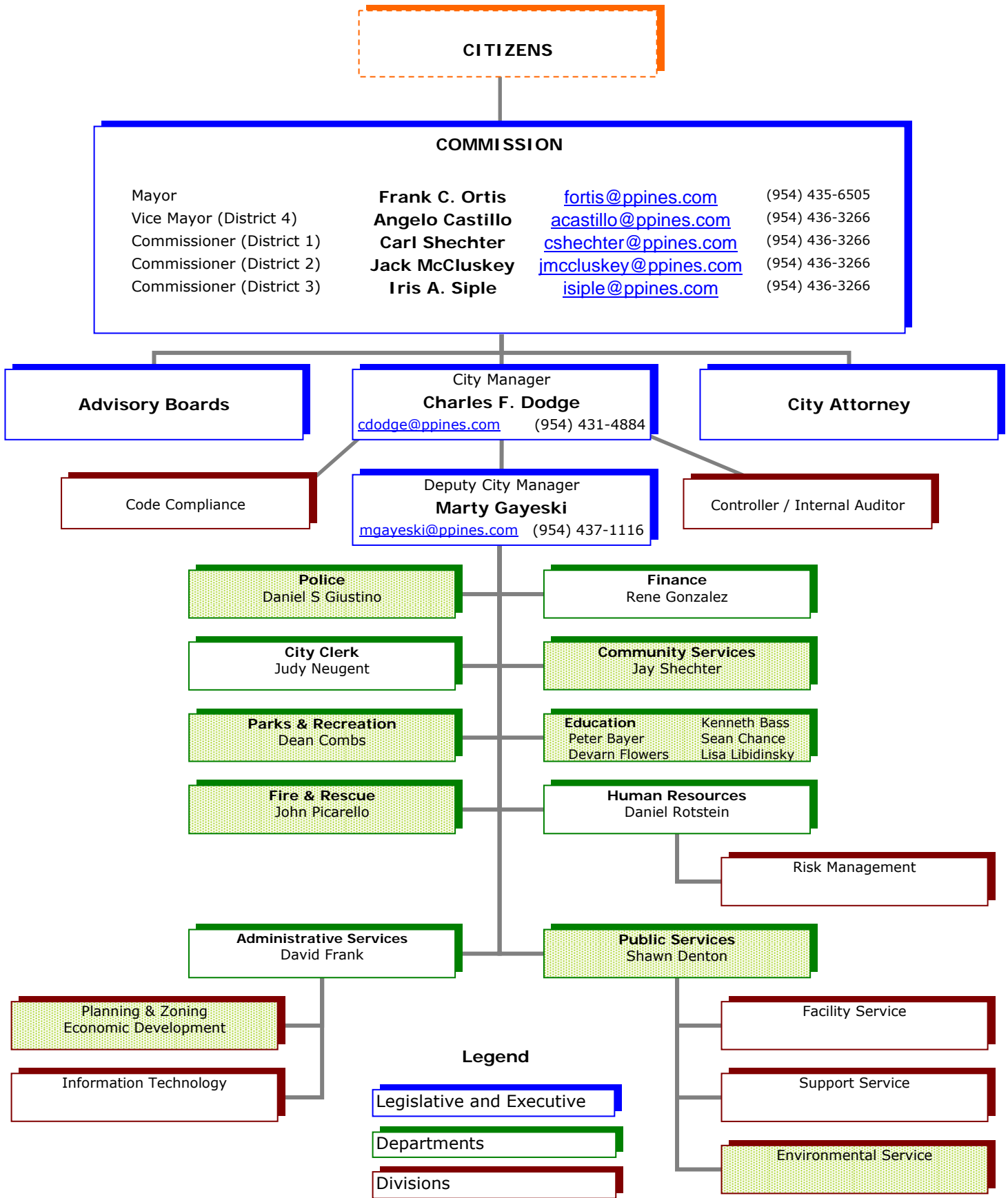
**Angelo Castillo, Vice Mayor**  
District 4



City of Pembroke Pines  
Administrative Services Department  
Planning Division  
10100 Pines Boulevard  
Pembroke Pines, Florida 33026  
954-435-6513  
<http://www.ppines.com>

# CITY OF PEMBROKE PINES

## Organizational Chart



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# City of Pembroke Pines



**Frank C. Ortis, Mayor**  
**Angelo Castillo, Vice Mayor**  
**Charles F. Dodge, City Manager**

**Jack McCluskey, Commissioner**  
**Carl Shechter, Commissioner**  
**Iris A. Siple, Commissioner**

September 30, 2009

Honorable Mayor and Commissioners:

Inevitably, each year that passes brings with it new challenges as well as new opportunities. The development of the fiscal year 2009-10 Budget is no exception. Since the beginning of the current fiscal year the weakening of the state and national economies continue to deepen as evidenced by the still dysfunctional credit market which restrains the housing market and consumer expenditures. In addition, the deterioration of wealth from mounting job losses, the continued depreciation of home values, and the negative investment returns have further served to undermine consumer confidence, thereby exerting downward pressure on consumption-driven revenues. In this environment, local governments are faced with the dilemma of closing the financing gap while maintaining service levels at the same time.

The underperformance of revenues brought about in large part by the declining local and national economies dictated a critical review of the 2008-09 budget. This process started in February 2009 and culminated in June 2009 with the adoption of a revised budget ordinance. The City's main operating fund, the General Fund, accounted for the majority of the changes. Revenues were adjusted downward by \$7.4 million, bringing it in line with recent projections. The most noteworthy reductions were \$3.6 million in building revenues, \$1.6 million in State Shared revenues, and \$0.6 million in Public Service Tax-Electricity.

On the expenditure side, staff analyzed the budgets for all departments and reviewed associated goals and objectives with the aim of developing innovative and efficient methods of reducing expenses while minimizing the effect on services provided to the public. This undertaking resulted in the reduction and postponement of planned expenditures as well as the implementation of two major initiatives; (1) the privatization of the Building Division and (2) the reorganization of the Community Services Department.

During fiscal year 2008-09 revenues from construction permits had steadily declined by approximately 50% compared to the same period last year, paralleling the decrease in inspections and plan review activity associated with the depressed housing market. Given that the diminishing revenues did not offset Building Division expenditures (loss as of June 30, 2009 was \$2.5 million) and the possibility of a sudden resurgence of activity was not likely because of the economic conditions and minimal land available for development (4.4% vacant), the most fiscally prudent solution was the privatization of the division. This ensures compliance with the South Florida Building Code without any ad valorem subsidy. The privatization, effective July 1, 2009, resulted in a \$3.8 million reduction in the General Fund fiscal year 2009-10 budget deficit.

The reorganization of the Community Services Department focused on restructuring the operations of the Southwest Focal Point Senior Center while reducing the budget deficit and providing similar services. Services provided by the Center include Adult Day Care, Recreation, Counseling, Adult Day Care, Information, Referral, Homemaker, Personal Care, Respite, Public Education, and Health Support. The restructuring consisted of outsourcing the Adult Day Care/Alzheimer Program, transferring all transportation components of the Center to a contractor, transferring employees to an outside contractual employment entity, and reducing the number of employees. The impact of the reorganization of the Department on the fiscal year 2009-10 budget reduces net expenditures by \$1,536,049.



The 2008-09 budget reflects a \$6.1 million deficit even when adjusted downward by approximately \$0.5 million of budgetary savings derived from the privatization and restructuring of the Building Division and the Community Services Department, respectively. This is still significant since it represents 17.9% of undesignated fund balance. The revision of the current budget has influenced the preparation of the fiscal year 2009-10 budget.

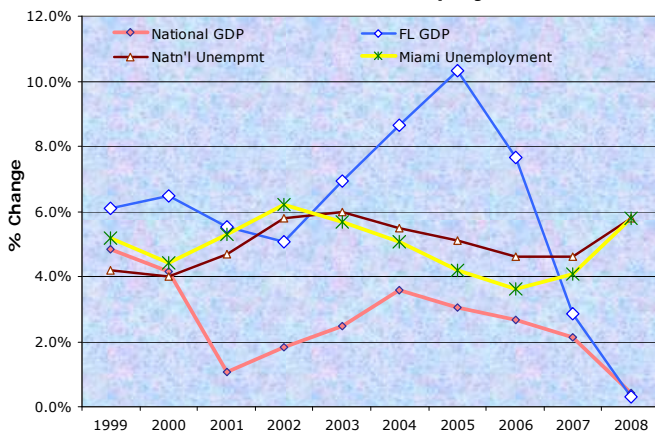
The fiscal year 2009-10 budget development process started in February 2009. Since then three workshops discussing revenues, expenditures and ad valorem taxes were held to inform the City Commission of the issues and challenges facing the City.

The fiscal year 2009-10 budget was compiled through an iterative process taking into account both the current and future economic outlook of not only the City, but the nation as a whole. The long-term impact of financial decisions on residents and businesses, as well as on the valuable employees of the City that provide these services has been of paramount importance in this process.

## Economic Analysis

At the time of preparation of this budget, the national economy is facing a barrage of economic events that have not been seen since the time of the Great Depression. It is important to understand the impact of these events and to plan the City's financial affairs in such a prudent manner as to ensure the future financial stability of the City as a whole.

**National Real GDP, Florida Gross State Product and National/Local Unemployment**

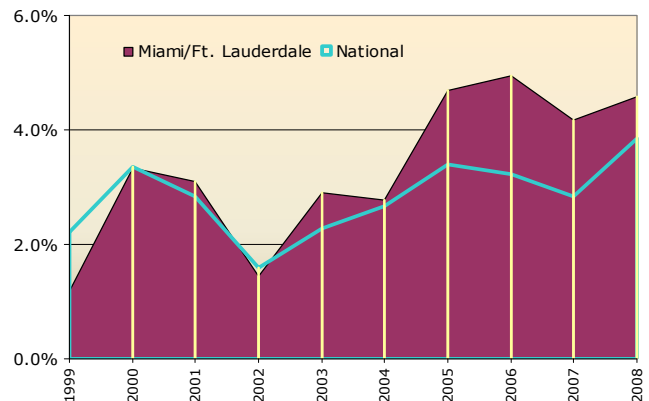


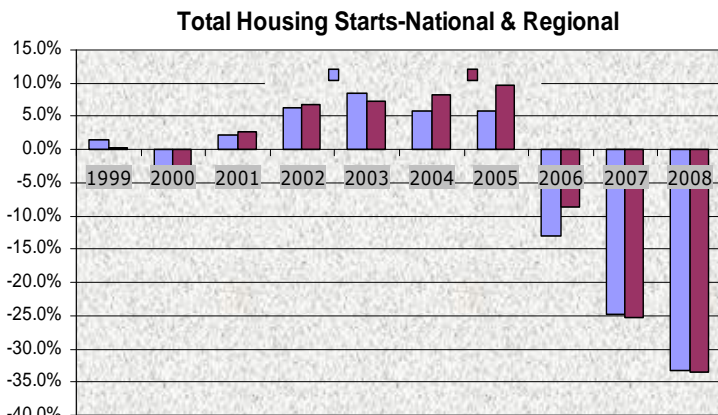
Data Sources: U.S. Bureau of Economic Analysis and Bureau Labor Statistics

According to the Bureau of Labor Statistics, since the start of the recession in December 2007 the number of unemployed persons has increased by 7.2 million to 14.5 million, and the unemployment rate has doubled to 9.8% at September 2009. The National Gross Domestic Product (GDP) has been growing at an average pace of 2.4% for the five-year period 2004 to 2008. However, since the third quarter of 2008 there has been four consecutive quarters of decreases. The Congressional Budget Office (CBO) expects GDP to rebound ranging from 2.8% in 2010 to 4.5% in 2013. Economic growth will be constrained by global economic weakness, strained financial markets and spending restraint by consumers.

During 2004 to 2008, the annual percentage increase in the national Consumer Price Index (CPI) fluctuated between 2.7% and 3.8% while averaging 3.2%. The change in the Miami/Fort Lauderdale index ranged between 2.8% and 4.9% and averaged 4.2% over the same five-year period. The Congressional Budget Office anticipates inflation, as measured by the CPI, to range from 1.1% to 1.5% during the period 2010 to 2013. In most cases, except for fuel and electricity costs, a 3% inflation factor was used to forecast the 2009-10 operating expenses.

**Consumer Price Index**





Source: U. S. Census Bureau, Economic Indicators

The housing sector has been in a deep recession, with the South region being one of the hardest hit regions in the country. The annual decrease in housing starts commenced in 2006 and has since worsened. The decline in 2008 was 33.2% and 33.4% for the nation and the South region, respectively. As of August 2009 both the nation and the South region recorded declines of 44.0% compared to the prior period, reflecting the down-turn in economic growth. According to the National Association of Realtors, as of August 2009 existing home sales increased by 3.4% while sales prices have declined by 12.5%. The main factors driving the increase in sales, despite mounting unemployment, are (1) the 2009 Economic Stimulus Package - Housing Stimulus Bill provides an \$8,000 maximum tax credit to first-time homebuyers and (2) the decrease in sales prices.

Recovery from the economic recession will be protracted given the financial crisis and the sharp drops in the value of assets. Taking this into account, City administration has made difficult decisions which will promote long-term fiscal balance. This budget is the result of careful debates and preparations, judicious choices and decisions on how our residents would be affected, while minimizing the impact to services delivered.

## Demographics

The City of Pembroke Pines was incorporated in 1960. The City consists of 34.25 square miles located in southwest Broward County. It is situated six miles southwest of Fort Lauderdale/Hollywood International Airport, 16 miles north of Miami, and 35 miles south of Boca Raton. Adjacent to Pembroke Pines are the cities of Miramar, Hollywood, and Cooper City, and the towns of Davie and Southwest Ranches.

The preliminary population as of April 2009 was estimated to be 151,193 by the University of Florida, 0.4% below 2008. During 2008, Pembroke Pines was ranked as the eleventh largest city in Florida.

Pembroke Pines is home to four university campuses, two colleges - one of which has two campuses, five high schools, six middle schools, and thirteen elementary schools. These include four Charter Elementary Schools, two Charter Middle Schools, and one Charter High School, which are all owned and operated by the City of Pembroke Pines.

The City of Pembroke Pines, City of Pembroke Pines Charter School System, R&L Transfer, Cintas Corporation, Linder Industrial Machinery, Memorial Healthcare System, Bergeron Land Development, Broward County School Board, U.S. Postal Service, Power Financial and Nautilus Corporation are some of the major employers in the City.

## Long-Range Economic Planning

Pembroke Pines uses long-range policy and financial planning processes to guide its decision making. This plan establishes objectives that emphasize what we as a community want to achieve during the next few years. Our major priority is to seek out realistic economic opportunities within the City that will provide the fiscal resources needed to keep the City in an economically solvent position. The City continues to work with economic development professionals to search for and capitalize on these opportunities as they arise.

Although the growth of past years has slowed significantly, the City of Pembroke Pines will continue to search for appropriate economic development opportunities. In this regard, a two-pronged approach to development has been adopted: (a) the redevelopment of existing properties and (b) the development of new properties within the City. Both of these components to economic development are equally important in achieving the long-term goals and objectives of the City as outlined in the table below.

## Overall Long-term Municipal Goals

The City of Pembroke Pines has developed the following goals for programs and services to guide the budget development process:

1. Promote and preserve the health, safety, and welfare of the community.
2. Promote and pursue a positive economic environment.
3. Provide and encourage diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.
4. Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.
5. Pursue and demonstrate a commitment to excellence in leadership and management skills to instill confidence in the integrity of City government.
6. Preserve and promote the ecological and environmental quality within the City.

In keeping with this approach to development, there are two key initiatives which the City has embarked upon - namely the Building Our Future Program and the City Center project. Both are noteworthy, notwithstanding the fact that no direct appropriations for them are in this adopted budget. The Building Our Future Program is being financed with General Obligation Bonds (G.O.) as passed by referendum in March 2005. These projects were originally appropriated in the FY2005 and FY2007 budgets, unspent appropriations will be carried forward to the FY2010 working budget. The Building Our Future bond issues provide funding for the following projects:

- Street Improvements and Traffic Flow at various places throughout the community
- New & Improved Park Facilities as needed
- New Visual Arts Center
- New Community Centers with Programs for Seniors and Youths
- Acquisition of Open Space
- Economic Development

Since the bond referendum was passed, the City has issued \$90,000,000 of the \$100,000,000 approved G.O. bonds, and has completed several phases of various projects. On June 27, 2007 as a result of cost overruns, City Commission decided to reduce the number of projects funded by the G.O. bonds, the most notable being the proposed Civic Center budgeted at \$8.0 million.

The City purchased "Raintree" property for \$9.1 million of which \$7.4 million was G.O. bond proceeds and the remaining \$1.7 from Capital Improvement Bond funds. The current Public Services Compound will be relocated to this 112 acre property at the NW corner of Hiatus Road and Pembroke Road thereby creating space for the construction of the Alternate Water Supply Plant. In addition, nine acres of land was purchased for \$1.3 million and converted into wetlands, and \$3.3 million was spent on the purchase of five acres to build a 12,500 square foot recreation, teen and senior facility.

Numerous road projects have been completed at the time of this writing. The City anticipated that these projects would be multi-year in nature, and has been approaching them in that fashion. The expansion of 184th Avenue from Sheridan Street to Pembroke Road and Pines Boulevard from Palm Avenue to Douglas Road was completed this year.

The Department of Parks and Recreation has been active in making improvements to several of their facilities. Improvements completed this year include, but are not limited to, the construction of two 1,300 square foot storage/clubhouse buildings; one at Chapel Trail Park, the other at Silver Lakes South Park; renovated tennis building at the Pembroke Lakes Tennis Center, Citywide installation of bleacher and playground shade structures, lighting and Bermuda sod installation at Silver Trail Middle School's physical education field as well as ball field fencing and concession building remodeling at Pasadena Park.

The vision of a new City Center is becoming a reality. This project was initially started in FY2003 with the purchase of approximately 115 acres of undeveloped land adjacent to City Hall for \$21.8 million; an additional \$45.6 million has since been spent on infrastructure. This site is the last major piece of property along the Pines Boulevard corridor and provides a unique opportunity for the City to ensure that the development of the site aligns with the issues important to our residents. This project envisions a mixed-use development that will include residential, business, government, park, and open space components. The combination of these various components will create a central focal point unique to Pembroke Pines. The City has evolved over the last decade and a half from a relatively small town to a robust and bustling community. Along the way, many large homeowner communities were approved, but none truly represent the City's central point of focus. Pembroke Pines developed without a traditional downtown. This project is our opportunity to create that focal point. With vision and imagination, we will create a City Center that grabs our

attention and gives us a sense of pride. The City Center project is expected to create a new and significant tax base for the City, and the anticipated increase in property values will generate a continuous revenue stream. The City will recover development costs through the sale of building sites to the most responsive bidders. The bids will be separated into three categories: commercial, residential, and Old City Hall.

During the current year Phase II of "City Center" spine roads infrastructure and hardscape was completed and a master plan for "City Center" was adopted. In addition, City administration has worked continuously to develop strategies to promote the sale of the property in order to repay the loan, which financed this project, from the Utility Fund. The slump in the real estate market has been a countervailing force to such efforts.

The Build Our Future bond referendum projects and the City Center project are very high profile endeavors. However, we have a number of lower profile, yet equally important projects and programs that the City Commission and administration will be working on over the next year. Clearly, it is important for the residents of Pembroke Pines to know that the positive elements in our City are maintained and enhanced, and that negative elements will be appropriately addressed.

## **Enhancements to City Services**

The structure of our City in the future must reflect our commitment to deliver services through a leaner, more efficient workforce, and to apply the latest technology in ways that enhance quality and emphasize cost effectiveness. The Mayor and the City Commission provide the vision needed to guide the City through the challenges it will face in the coming year. This strategic vision incorporates all aspects of the City, including its governmental services and community amenities in a plan that focuses on maintaining and improving the quality of life in Pembroke Pines as a premier residential community where people desire to live. The major components of this plan that are currently being addressed are as follows:

1. To protect life and property and reduce pain and suffering. The budget provides for replacement of two ambulances.
2. To maintain business occupancy levels. The Eastern Redevelopment Programs will be implemented.
3. To pursue all avenues to reduce crime and make Pembroke Pines the safest place to live in Broward County. A graphic directional message board will be purchased and utilized to provide information on hazardous conditions and other important announcements to residents. Also, a License Plate recognition (LPR) Systems which automatically scans license plates for detection of stolen cars, plates, and wanted vehicles/persons for miscellaneous offenses will be purchased. In addition, the Police Department will have in place an active initiative in the form of a false alarm ordinance which will lower the unnecessary emergency police responses for false alarms throughout the City. This in turn will free up operational personnel to handle true emergency calls, as well as generate additional revenue to the City.
4. To continue to provide recreation and leisure amenities to meet the needs of all citizens. The City expects to continue the construction/renovation of recreation facilities and parks authorized under the General Obligation Bond referendum projects. The projects to be completed include, but are not limited to, the construction of a 4,500-square foot art colony at the Senator Howard C. Forman Human Services Campus to provide studio space rentals to local artists, installation of additional lighting at the Academic Village tennis courts, Fletcher Park and Maxwell Park parking lots, resurface and re-striping of the basketball courts at the Academic Village, renovation of the batting cages at Maxwell Park, expansion of the existing Teen Center and renovation of the fields and irrigation system at Tanglewood Park to mention a few.
5. To reconfigure the ways in which we provide services to the public by modernizing our technology and adopting more flexible policies to improve customer satisfaction. A high speed cut sheet printer that will lower the cost of printing utility bills while allowing any color or font to be used in the design of the bill was purchased. The utility bill printing software will be modified to use the new high speed printer, and to allow reprinted bills to be printed on laser printers. In addition, the cashing program will be updated to facilitate multiple payment types for a single receipt.

## **Budget in Brief**

### **All Funds**

The FY2010 budget for all funds totals \$319.3 million representing a decrease of \$57.4 million or 15.2% below the FY2009 working budget. This decrease is attributable mainly to carryover of unspent funds from FY2008 to FY2009, a post adoption process. In comparison to the FY2009 working budget adjusted for carryovers, the FY2010 budget is

\$2.0 million or 0.1% higher, as shown in the table. This net increase is primarily associated with the following factors:

**Increases**

- Utility Fund - \$16.3 million mainly attributed to the Alternate Water Supply Project;
- General Fund - \$11.3 million related chiefly to pension cost; and
- Public Insurance Fund - \$1.1 million linked to an anticipated increase in health insurance cost.

**Decreases**

- Municipal Construction Fund - \$16.8 million attributable primarily to the 2008-09 budget of \$13.2 million for the modification of the Pines Boulevard and I-75 interchange from a rural to an urban interchange.
- HUD Grants CDBG/HOME - \$5.5 million associated with the U. S. Department of Housing Neighborhood Stabilization Program (NSP). This grant was applied for, but a 2009-10 award has not yet been received.
- Road and Bridge Fund - \$2.5 million of which \$1.3 million relates to reduced capital appropriations and \$0.5 million to reduced transfers to the Community Bus Program due to cost savings brought about by outsourcing.
- State Housing Initiative Program - \$1.3 million connected to the State of Florida not making 2009-10 municipal allocations due to the depressed housing market. Allocations are based upon documentary stamps tied to real estate transactions.
- Police & Fire Pension Trust Fund - \$1.0 million linked to lower estimated retirement and drop plan benefits.

**2009-10 Budget Compared to Prior Year**

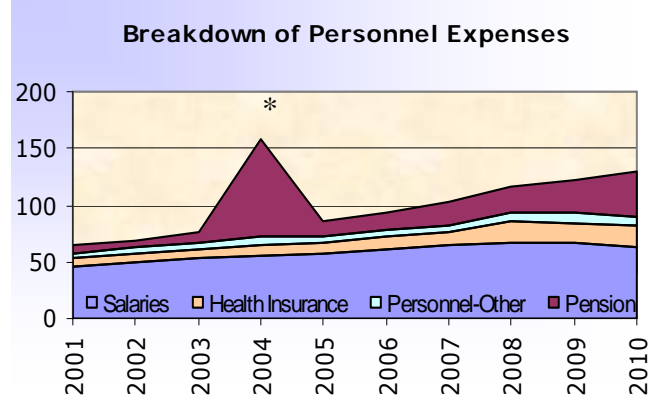
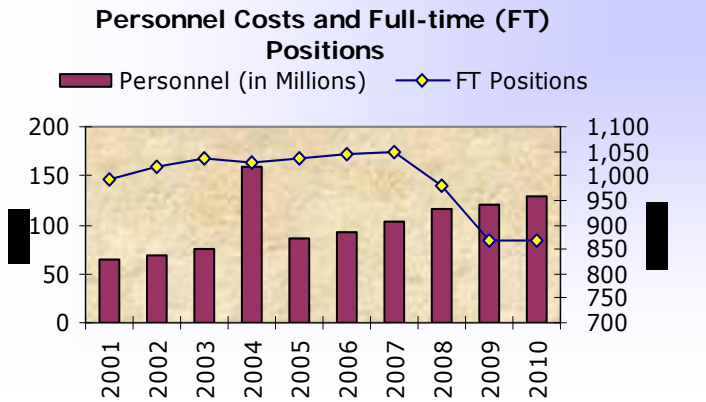
Fund	Working Budget 2008-09			Adopted FY2010	Change from adj 2008-09	
	Unadjusted	Carryovers	Adjusted for Carryovers		%	\$
General Fund	\$ 158,797,150	\$ 1,519,460	\$ 157,277,690	\$ 168,566,193	7.2%	\$ 11,288,503
Wetlands Trust Fund	29,000	-	29,000	16,500	-43.1%	(12,500)
Road & Bridge Fund	7,900,625	-	7,900,625	5,355,213	-32.2%	(2,545,412)
State Housing Initiative Program	4,126,636	2,747,530	1,379,106	117,862	-91.5%	(1,261,244)
HUD Grants CDBG/HOME	8,258,358	1,705,104	6,553,254	1,102,973	-83.2%	(5,450,281)
Law Enforcement Grant	434,456	9,864	424,592	20,152	-95.3%	(404,440)
ADA/Paratransit Program	820,642	-	809,523	797,731	-1.5%	(11,792)
Police Community Services Grant	23,629	11,119	23,629	-	-100.0%	(23,629)
Community Bus Program	1,068,730	-	1,068,730	736,080	-31.1%	(332,650)
Treasury - Confiscated	139,643	132,994	6,649	133,376	1906.0%	126,727
Justice - Confiscated	247,021	221,414	25,607	10,165	-60.3%	(15,442)
\$2 Police Education	139,675	67,105	72,570	57,181	-21.2%	(15,389)
FDLE - Confiscated	1,265,889	980,075	285,814	330,660	15.7%	44,846
Older Americans Act	1,315,722	-	1,315,722	900,883	-31.5%	(414,839)
Debt Service	25,645,382	-	25,645,382	25,777,252	0.5%	131,870
Municipal Construction	57,939,253	41,059,073	16,880,180	79,300	-99.5%	(16,800,880)
Utility Fund	56,356,315	10,978,265	45,378,050	61,710,388	36.0%	16,332,338
Public Insurance Fund	23,482,611	-	23,482,611	24,588,049	4.7%	1,105,438
General Pension Trust Fund	6,020,000	-	6,020,000	6,622,000	10.0%	602,000
Fire & Police Pension Trust Fund	18,356,400	-	18,356,400	17,385,000	-5.3%	(971,400)
Other Post Employment Benefits	4,375,775	-	4,375,775	5,026,582	14.9%	650,807
<b>Grand Total All Funds</b>	<b>\$376,742,912</b>	<b>\$59,432,003</b>	<b>\$317,310,909</b>	<b>\$ 319,333,540</b>	<b>0.6%</b>	<b>\$ 2,022,631</b>

**The General Fund**

The General Fund is the City's chief operating fund, and accounts for 52.8% of the entire City Budget. The General Fund budget increased by \$9.8 million or 6.2%, from \$158.8 million in FY2009 to \$168.6 million in FY2010 reflecting anticipated increases in personnel costs of \$8.0 million and an increase in capital outlay of \$2.1 million, which is partially offset by a \$0.4 million decrease in other expenditure categories.

## Expense Highlights

The anticipated \$8.0 million increase in personnel costs is driven primarily by a \$10.6 million increase in contributions to the General Employees and Police and Fire Pension Plans due mainly to the investment losses resulting from the market downturn. This is partially offset by a decrease of \$2.7 million in salaries connected to the privatization of the Building Division and outsourcing of Community Services that occurred during 2008-09. Staffing changes made during the 2009-10 budget resulted in a net reduction of 5 positions, of which three were full-time and two part-time. The resulting saving in personnel cost was \$0.3 million. Personnel costs account for \$129.2 million or 76.6% of the General Fund FY2010 budget.



\*Impact of 77.9 million lump sum pension contribution

The increase in the General Fund expenses expressed in terms of function reflects a \$5.2 million increase in appropriations for public safety and \$2.3 million for general government services. The public safety function accounts for 64.1% of the budget despite the outsourcing of the Building Division. The increase in appropriations to public safety is linked directly to the escalating pensions. General government services comprise the administrative divisions and represent 14.7% of appropriations and have increased due to rising pension costs as well. City administration is currently in negotiations with the labor unions. It is hoped that the terms of the collective bargaining agreements (CBA) would result in sustainable personnel costs.

### Revenue Highlights

Over the past two budget cycles the City has enhanced its revenue base with the addition of various new revenue sources, mainly in the area of fees for services that did not previously have an associated charge. Also, some existing user charges have been increased. However, except for the user fees which are adjusted annually by the change in CPI, only the millage rate and the fire assessment rates have been increased for FY2010.

Revenues are expected to grow by \$15.9 million or 10.4%, increasing from \$152.7 million in FY2009 to \$168.6 million in FY2010. The largest increase is \$17.1 million, connected with anticipated CBA savings. The other sources of large increases are \$1.2 million or 2.6% in ad valorem taxes – only proceeds from the operating millage is budgeted in this fund- and \$0.8 million or 4.3% in special assessments.

The increase in ad valorem taxes reflects the adoption of the majority vote rate of 5.1249, which is 2.5% higher than the rolled-back rate of 4.9999, to provide for increasing costs. The budget for ad valorem taxes shows a 2.6% increase over FY2009 because of the 2.5% adjustment for change in personal income in conjunction with new construction. Ad valorem taxes are budgeted at \$46.8 million and represents 27.8% of the FY2010 revenue budget as opposed to 29.9% in FY2009. In terms of the impact of the change in millage rate on property owners, there was a 15.7% increase, from 4.4312 to 5.1249, due primarily to the 10.5% decrease in city-wide taxable value associated with the real estate slump. This change translates to an increase of \$0.69 per \$1,000 of taxable value.

The \$0.8 million increase in fire protection special assessment is linked to the marginal increase in fire assessment rates. Fire protection cost funded by other revenues amount to \$2.9 million.

### Fire Assessment Rates

	<u>2008-09</u>	<u>2009-10</u>	<u>Change</u>
Residential	\$ 209.63	\$ 212.55	\$ 2.92
Commercial	0.6044	0.6394	0.0350
Industrial/Warehouse	0.1433	0.1445	0.0012
Institutional	0.6909	0.6904	(0.0005)
Fire Assessment Revenue Budgeted	\$ 19,554,546	\$ 20,383,058	\$ 828,512
Net Fire Protection Costs	\$ 23,344,938	\$24,328,594	\$ 983,656
Less Exempt Property	(2,761,311)	(2,872,887)	(111,576)
Gross Assessable Fire Protection Costs	<u>20,583,627</u>	<u>21,455,707</u>	872,080
Less 5% Discount for Early Payment & VAB Adjustments	(1,029,187)	(1,072,792)	(43,605)
Net Assessable Fire Protection Costs	<u>\$ 19,554,440</u>	<u>\$ 20,382,915</u>	<u>\$ 828,475</u>
<b>% of Net Assessable Fire Protection Costs Funded</b>	<b>100.0%</b>	<b>100.0%</b>	

Compared to FY2009 revenues from some sources are expected to decrease. These consist mainly of \$2.4 million in building permits, \$1.1 million in intergovernmental revenue and \$1.0 million in Communication Services Tax. The reduction in building permits reflects the privatization of the Building Division. Costs associated with the Building Division have also been removed from the expenditure budget negating the revenue decrease. The anticipated decline in intergovernmental revenue is a result of the economic downturn which has had a negative impact on consumer spending as shown in half cent sales tax and sales tax proceeds which are expected to decline \$0.5 million and \$0.2 million respectively. Communication Services Tax shows a \$1.0 million because 2008-09 reflects the recovery of prior year taxes as a result of a State audit.

#### The Utility Fund

The City's Utility Fund represents 19.3%, the second largest portion of the 2010 Budget. The total budget for the Utility Fund is \$61.7 million reflecting a \$5.4 million increase over the 2008-09 budget. Alternatively, the 2009-10 budget is \$16.3 million greater than the 2008-09 working budget adjusted for carryovers of \$11.0 million of unspent funds associated with the expansion of the Water Treatment Plant.

This increase relates principally to the \$20.0 million appropriated for the initial implementation of the Alternative Water Supply Project (AWS). This project was brought about by the water re-use regulatory requirements promulgated by the South Florida Water Management District in their Lower East Coast Water Supply Plan. The Alternative Water Supply Plant will be used to convert wastewater to raw water that will be used to recharge the Biscayne Aquifer as required by the South Florida Water Management District (SFWMD). This project will include the construction of a new advanced Wastewater Treatment Plant for the western portion of the City, along with constructing advanced treatment equipment at the existing Wastewater Treatment Plant and the necessary pumping and piping systems to redirect wastewater flow from Hollywood to the City's existing treatment plant. The total estimated cost of the project is \$164.7 million which will be funded by bond proceeds. The project will be completed over a 4 year period.

The total personnel budget stands at \$8.7 million, a \$0.6 million increase over 2008-09 mainly attributable to increased pension cost. Staffing changes made during budget preparation resulted in personnel costs savings of \$0.7 million and a net reduction of 5 vacant full-time positions. On the other hand, the operating budget of \$32.0 million is \$2.0 million below 2008-09 due mainly to the elimination of the appropriation for future capital replacement.

In 2008-09, the water and sewer rate increased by 25.36% to cover the cost of operations and to provide \$2.5 million for future capital replacements included as part of the City's five-year Capital Improvement Plan. However, this budget does not include any rate increase. This was achieved mainly by removing the \$3.0 million appropriation for future capital replacement, taking account of the \$1.6 million expected savings related to the CBA changes and by converting five full-time vacant positions to contractual services. It is anticipated that the next non-CPI related rate increase will be determined by debt service related to the Alternative Water Supply Project. Given the foregoing circumstances every effort will be made to continue to maintain a competitive rate structure and provide high quality services.

## **Accomplishments and Commendations**

Over the past year the City has pushed ahead with the expansion, upgrade and maintenance of its facilities to enhance municipal services. The construction related to the expansion of the existing Water Treatment Plant at 7960 Johnson Street has been completed. This expansion has increased the production capacity from 18 to 24 million gallons per day (MGD), thereby providing essential backup in case of emergencies, and extra capacity to cater to future customer demands. The construction cost amounted to approximately \$16.0 million and was funded through water and sewer connection fees.

Several City streets have been resurfaced: NW 77 Way and NW 78 Avenue between NW 6 Street and Johnson Street; NW 7 Street; NW 8 Street between NW 77 Way and NW 76 Terrace; SW 72 Avenue between Pines Boulevard and Pembroke Road; NW 103 Avenue between NW 3 Court and Johnson Street. Additionally the widening of 184th Avenue from Pines Boulevard to Sheridan Street has been completed.

The new Public Safety Answering Point (PSAP) commenced operations and began answering all 911 calls initiated in the City. This has decreased response times by eliminating Broward County Public Safety handling time. The startup capital for this project was financed through grant funding.

The City has been fortunate to receive grant funding for some of its projects. It received a \$0.3 million grant from Florida Communities Trust towards the Chapel Trail Nature Preserve nine-acre addition project, and a \$0.1 million grant from Broward County Land Stewardship and Preservation Program for West Pines Soccer Park. The City was awarded a \$0.7 million traffic enhancement stimulus grant for the construction of sidewalks on NW 196 Avenue and Pembroke Road. Construction of these sidewalks has started. Further, a \$4.4 million Neighborhood Stabilization Program (NSP) award from the U.S. Department of Housing and Urban Development (HUD) was received. NSP provides grants to purchase foreclosed or abandoned homes and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline of house values of neighboring homes. In addition, the City was allocated a \$1.3 million stimulus energy grant.

The regular SHIP 2009-2010 was not allocated due to the State budget crisis. The State legislature voted to move funds from the Housing Trust Fund which provides the SHIP funds into the State General Revenue to help offset the revenue shortfall. In the place of the regular SHIP allocation, was the Florida Homebuyer's Opportunity Program (FHOP) which is specifically for purchase assistance and meant to provide an \$8,000 loan to assist first-time homebuyers with closing costs. This program works in conjunction with the \$8,000 tax credit established through the American Recovery and Reinvestment Act of 2009 (ARRA). The City expects to receive \$0.1 million under the FHOP, on December 1, 2009, any unexpended funds will revert to SHIP.

The West Early Development Center Campus was honored by the United States Local Business Association (USLBA) with the "Best of Pembroke Pines Preschool 2008" award. The USLBA "Best of Local Business" Award Program recognizes outstanding local businesses throughout the country. Each year, the USLBA identifies companies that they believe have achieved exceptional marketing success in their local community and business category. These are local companies that enhance the positive image of small business through service to their customers and to their community.

The Parks and Recreation Department won the first place award in Category II – serving populations between 150,000 and 199,999 – for excelling in the implementation of the "It Starts in Parks" program. This program started two years ago with the objective to increase awareness of the important role parks and recreation plays in communities across the State. According to the Florida Parks and Recreation Association, the "It Starts in Parks" awards were categorized by populations served and highlighted messages including a sense of achievement, community, conservation, economic development, health, heritage, nature, and culminates in making the statement that Florida's Future is in our parks, open spaces and recreation programs.

## **Conclusion**

The development of the City's fiscal year 2009-10 Budget has been challenging despite the changes instituted in the current fiscal year. The City must continue to align expenditures with the revenue stream to eliminate the existing imbalance, weigh the cost versus the benefits of all the services it provides, pursue efficiencies, exercise fiscal restraint and reprioritize its needs as necessary. Sustainability of operations is the hallmark to be achieved.

Difficult decisions remain to be made as the City faces dwindling options to close the financing gap, especially in the General Fund, the City's main operating fund. Nevertheless, City Commission and Administration remain committed to maintaining a high level of service to the community, and to preserving the jobs of employees that have served the City. To this end the City will continue to work with the bargaining units, various organizational groups, the residents, and the community at large to find solutions that ensures the delivery of these outstanding services.



Despite the seemingly insurmountable challenges, the City continues to have a positive outlook of its future for residents and business partners alike. Improvements have been made to City facilities and services that will continue to attract residents and businesses to Pembroke Pines.

Sincerely,

A handwritten signature in blue ink that reads "Charles F. Dodge". The signature is written in a cursive style and is positioned above a horizontal line.

Charles F. Dodge  
City Manager

cfD



GOVERNMENT FINANCE OFFICERS ASSOCIATION

*Distinguished  
Budget Presentation  
Award*

PRESENTED TO

**City of Pembroke Pines  
Florida**

For the Fiscal Year Beginning

**October 1, 2008**

President

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented an award of Distinguished Presentation to the City of Pembroke Pines for its annual budget for the fiscal year beginning October 1, 2008. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan and as a communication device. The award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to the GFOA to determine its eligibility for another award.

# BUDGET CALENDAR

## NOVEMBER / DECEMBER 2008

Monitoring of all Budgets, departments began planning for the upcoming fiscal year and begin to prepare budgets

### JANUARY 2009

**26** Vision & Goal Setting Workshop

### FEBRUARY 2009

- 4** Budget module enabled for departmental input
- 12** Finance forecasts status quo personnel expenses
- 17** Departments submit revenue, debt service, personnel and new program estimates and narratives to Finance
- 24** Departments submit operating and capital expenses  
Departments request new positions and reclassifications

### MARCH 2009

- 3** Performance Measures submitted by departments
- 10** City Manager reviews revenues, new programs, expense budgets and meets with department directors and Finance to review the proposed budget
- 18** Budget Workshop No. 1 (Revenues)

### APRIL 2009

- 14** City Manager reviews revenues, new programs, and expense budgets for self-sustaining units and meets with department directors and Finance to review the proposed budget
- 15** Budget Workshop No. 2 (Expenses)

### MAY 2009

- 7** City Manager meets with department directors and Finance to review the proposed budget
  - 20** Building & Community Services Reorganization
  - 26** Finance submits draft of budget book to City Manager for review
- ### JUNE 2009
- 17** Budget Revision for fiscal year ending 2009
  - 17** Establish Maximum Millage Rate to Advertise in the Trim Notice
  - 17** Budget Workshop No. 3 (Ad Valorem Tax Analysis)

### JULY 2009

- 1** Complete 5-year capital improvement plan
- 30** City Manger submits proposed budget to City Commission

### AUGUST 2009

- 12** Budget Workshop No. 4 (Review of 2009-10 Proposed Budget)

### SEPTEMBER 2009

- 9** First Budget Hearing
- 14** Fire Assessment Hearing
- 23** Second and Final Budget hearing—Adopt millage rate and Budget
- 30** Budget is loaded into the accounting system and is published on the City's website <http://www.ppines.com/finance/citybudget-link.html>

### OCTOBER 2009

- 1** Adopted budget goes into effect

November-08						
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30						

December-08						
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January-09						
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February-09						
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March-09						
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April-09						
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May-09						
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June-09						
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July-09						
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August-09						
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September-09						
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October-09						
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# INTRODUCTION TO THE BUDGET PROCESS

## Budget Preparation/Development

1. During January, the Commission holds a Vision & Goal setting workshop. They also hold several other workshops throughout the year.
2. During February, departmental access to the Budget Module is enabled to initiate the capture of data for the ensuing fiscal period. The Budget Module provides the following tools that facilitate the preparation and completion of the budget process:
  - a. Defined object codes required by the State Uniform Accounting System.
  - b. An alphabetical listing of object codes for expenditure accounts.
  - c. A current personnel roster.
  - d. Computer-generated budget worksheets showing actual expenditures for the prior and current years, the current working budget, and a status quo personnel cost projection.
2. Each individual department prepares a proposed budget comprised of the following:
  - a. Mission
  - b. Goals
  - c. Objectives
  - d. Major Functions and Activities
  - e. Budget Highlights
  - f. Prior-year Accomplishments
  - g. Performance Measures
  - h. Organizational Chart
  - i. Revenue and/or Expenditure projections by line item
3. During February and March, the information is reviewed by the Finance Department for accuracy and proper form and a budget package is prepared for the City Manager.
4. Beginning April, the Commission holds workshops and special meetings to review the proposed budget.
5. During the months of April and May, the City Manager, the Department Directors, and Finance personnel review the proposed budget and make any necessary revisions.
6. No later than sixty days prior to the close of the current fiscal year, the City Manager submits to the City Commission a budget estimate of the expenditures and revenues of all City departments and divisions for the fiscal year commencing the following October 1<sup>st</sup>.

## Budget Adoption

7. Two public hearings are conducted at the City Commission Chambers to inform the taxpayers and receive their comments. The commission-approved adopted budget is integrated into the accounting software system effective October 1<sup>st</sup>. It establishes the legal authority to incur expenditures up to the appropriated amount for each line item.
8. Section 30.30(F) of the Code of Ordinances requires a majority affirmative vote of the quorum to adopt the budget that, prior to October 1<sup>st</sup>, is legally enacted through passage of an Ordinance. Section 5.06 of the City Charter provides that no officer, department, or agency may legally expend or contract to expend amounts in excess of the amounts appropriated for any department, within an individual fund. Therefore, the legal level of control is at the department level.

## Budget Amendment

9. The adopted budget may be amended as follows:
  - a. The City Manager and Finance Director approve line item adjustments within a department or a division.
  - b. The City Commission approves budget adjustments that transfer monies from fund to fund or interdepartmentally.
  - c. The City Commission may approve supplemental appropriations of revenues and expenditures. If this is done, adoption of an amended budget Ordinance is required.

## Budget Monitoring/Control

The budget is monitored on a monthly basis to track variances between actual and budgeted amounts. Significant variances are investigated and compared to prior year. Revisions are made to cover unacceptable variances. In addition, budget staff reviews personnel requisitions and monitors Commission agendas for any financial impact.

Accounting for encumbrances provides a means of controlling and monitoring the budgetary process. Approved capital projects and equipment purchases outstanding at the close of the current fiscal year are submitted to the Commission as a subsequent year revision. Encumbrances do not constitute expenditures or liabilities in the current year, but instead are defined as commitments related to unperformed contracts for goods or services, which are only reported in governmental funds.

The hierarchy for reporting and budgetary control is as follows:

- a. Fund
- b. Function
- c. Division
- d. Project
- e. Object Code

### **Capital Budget Process**

The City Manager and the various Department Directors submit plans, which are incorporated as part of the Five-Year Capital Improvement Program (see 5-Year Capital Improvement Tab). The source of funding is identified five years before the actual expenditures are made. The Department Directors are responsible for preparing the annual budget to operate new facilities. Capital expenditures are an integral part of the annual budget, and follow the same approval process as the operating budget.

# FUND STRUCTURE AND BASIS OF BUDGETING

## Fund Structure

For accounting purposes the City is not viewed as a single entity, but rather as a collection of smaller, separate entities known as funds. Funds are the control structures that ensure that public monies are spent only for those purposes authorized, and within the limits authorized. Each of the City's funds

- ✓ is classified into "major" or "non-major" fund
- ✓ is classified into one of eight "fund types" and
- ✓ is grouped according to the type of activity that is involved in the fund

Major funds have revenues, expenditures/expenses, assets, or liabilities (excluding extraordinary items) that are at least 10% of corresponding totals for all governmental or enterprise funds and at least 5% of the aggregate amount for all government and enterprise funds for the same item.

The City has four major funds, the General Fund, the Debt Service Fund, the Municipal Construction Fund and the Utility Fund. Although the Municipal Construction may not meet this criterion every year, because of differing levels of construction activity, it has been classified as a major fund for consistency purposes.

The City utilizes governmental, proprietary and fiduciary fund types:

### Governmental Fund Types

The five governmental fund types that account for the City's general government activities are the general fund, special revenue funds, debt service fund, capital projects fund, and permanent fund. The measurement focus is on determination of the flow of current financial resources, rather than the flow of economic resources.

The following are the City's governmental fund types:

The general fund is the City's primary operating fund. It accounts for all financial resources of the general government, except those that are required to be accounted for in another fund.

Thirteen special revenue funds account for revenue sources that are legally restricted to expenditures for specific purposes (not including expendable trusts or major capital projects):

- |  |   |
|--|---|
| 1. Road & Bridge Fund                                | Treasury Confiscated  |
| 2. State Housing Initiative Partnership (SHIP) Grant | 10. Law Enforcement Trust Fund - Justice Confiscated                                |
| 3. HUD Grants CDBG/HOME                              | 11. Law Enforcement Trust Fund - \$2 Police Education                               |
| 4. Law Enforcement Grant                             | 12. Law Enforcement Trust Fund - Florida Department of Law Enforcement (FDLE) Grant |
| 5. Police Community Services Grant                   | 13. Older Americans Act (OAA)   |
| 6. ADA-Paratransit Grant                             |   |
| 7. Community-Oriented Policing Service (COPS) Grants |   |
| 8. Community Bus Program                             |   |
| 9. Law Enforcement Trust Fund -                      |   |

All of the special revenue funds have appropriated fiscal year 2009-10 budgets except the State Housing Initiative Program (SHIP), the Police Community Services Grant and Community-Oriented Policing Service (COPS) grants.

The debt service fund accounts for the servicing of general long-term debt not being financed by proprietary or nonexpendable trust funds.

The capital projects fund accounts for the acquisition of fixed assets or construction of major capital projects not being financed by proprietary or nonexpendable trust funds. The budget for this fund is adopted on a project length basis.

The permanent fund is used to report resources that are legally restricted to the extent that earnings, and not principal, may be spent. The Wetland Mitigation Trust is the only permanent fund that has a fiscal year 2009-10 budget.

### Proprietary Fund Types

The proprietary fund type is used to account for the City's ongoing operations and activities that are similar to those often found in the private sector. The measurement focus is on determination of the flow of economic resources. The following are the City's proprietary fund types:

Enterprise funds are used to account for operations that provide a service to citizens, financed primarily by a user charge, and where the periodic measurement of net income is deemed appropriate for capital maintenance, public policy, management control, accountability, and other purposes. The only Enterprise Fund in the fiscal year 2009-10 Budget is the Utility Fund.

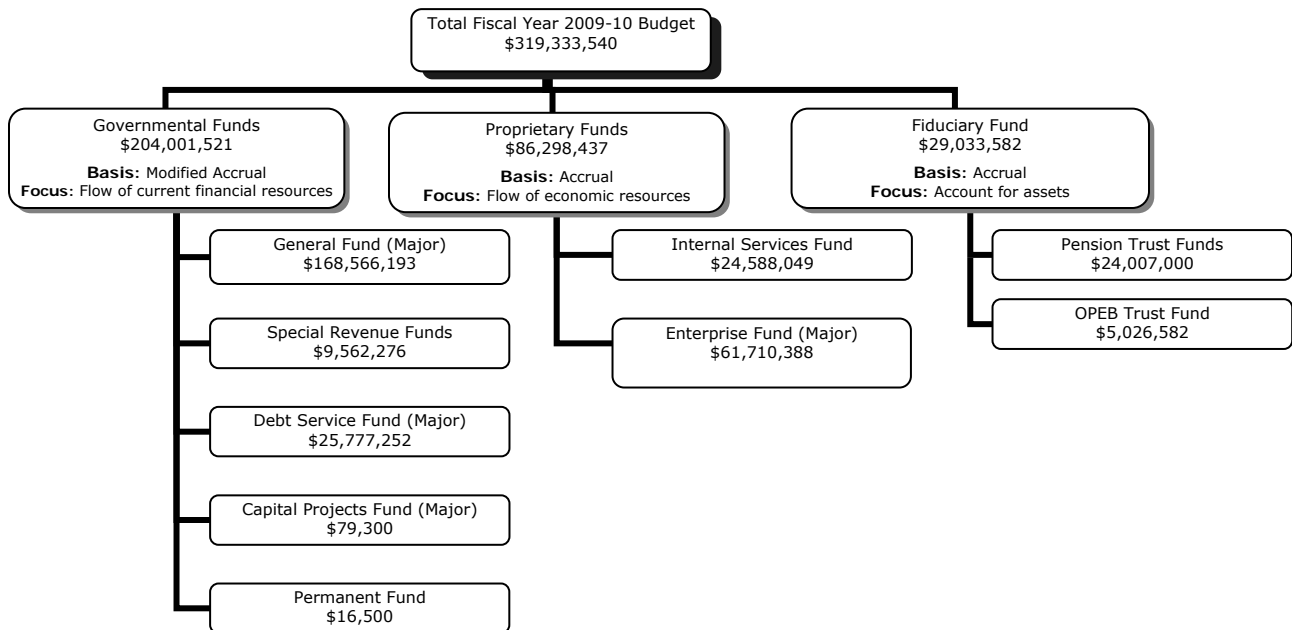
Internal service funds account for operations that provide services to other departments or agencies of the City, or to other governments, on a cost-reimbursement basis. The Public Insurance [Risk Management] Fund is the only Internal Service Fund in the fiscal year 2009-10 Budget

### Fiduciary Fund Types

Fiduciary funds are used to account for assets held in a trustee or agency capacity for others. The measurement focus is to account for assets. The City has two fiduciary fund types:

Pension trust funds are used to report resources that are required to be held in trust for the members and beneficiaries of the defined benefit pension plans and other post employment benefits (OPEB). The City has the following funds: one for general employee's pension, one for police officers and firefighter's pension and one for retiree health and life insurance (OPEB).

Other Post Employment Benefits (OPEB) trust fund is used to report resources that are required to be held in trust for members who are beneficiaries of the City's retiree health and life insurance plan.



## **Funds Excluded from Adopted Budget**

The City currently owns and operates four Charter Elementary Schools, two Charter Middle Schools, and one Charter High School. The schools are accounted for in four separate Special Revenue Funds of the City, which are governmental funds. The Charter Schools operate on a fiscal year basis ending June 30th. Since they were created under separate Charters, they are not included as part of the Adopted Budget of the City; however they are included in the audited financial statements.

## **Basis of Budgeting versus Basis of Accounting**

The budgets of the *governmental funds* (for example, the General Fund, the Road & Bridge Fund, and the Debt Service Fund) are prepared on a modified accrual basis of accounting. This means revenues must be both measurable and available to liquidate liabilities of the current period. Likewise, expenditures generally are recognized when an event or transaction is expected to draw upon current expendable resources. There are no exceptions between the basis of budgeting and the basis of accounting for the governmental funds.

Budgets for the *proprietary funds* and *fiduciary funds* are adopted on the accrual basis of accounting, which means transactions and events are recognized as revenues/gains or expenditures/losses when they occur, regardless of the timing of related cash flows. The following are exceptions to the accrual basis of accounting, in the case of proprietary funds:

- Capital outlays are budgeted as expenditures.
- Depreciation is partially budgeted.
- Proceeds from the issuance of debt are considered to be revenues, not an increase in liabilities.
- Principal payments are shown as expenditures rather than reductions of liabilities.

The City applies all applicable Government Accounting Standards Board (GASB) pronouncements as well as the following pronouncements issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements: Financial Accounting Standards Board (FASB) statements and interpretations, Accounting Principles Board (APB) opinions and Accounting Research Bulletins.

During June 1999, GASB issued Statement No. 34. This statement established new accounting and financial reporting standards for state and local governments. The City implemented the new financial reporting requirements of GASB 34. From a budgetary perspective, the statement requires a budget to actual comparison, showing both the original adopted budget and the final working budget.



## BUDGET DEVELOPMENT GUIDELINES

### Strategies

The long-term municipal goals, as articulated in the Budget Message, determine the departmental goals (refer to crosswalk in Performance Summary Section) and provide a point of reference for programs and services as they relate to the development of the budget.

The City's strategy for achieving these goals is to pursue a moderate course, taking into account the weak economy and the associated reduction in revenues. To this end, a conservative approach to revenue projection has been used to minimize exposure to the vagaries of revenue fluctuation. This necessitated significant attention to revenue streams and required department directors to incorporate more direct and specific attention to their management controls, projections, and supervision of programs and projects.

A cautious approach to personnel growth has been adopted since personnel-related costs account for 76.6% of the General Fund operating expenses. This budget reflects expenditure containment in response to the rising cost of personnel benefits, especially health insurance and pension. The authorized staff level shows a net decrease of ten positions, two part-time and eight full-time.

Full-time position changes include the addition of one EDC Teacher, one Code Compliance Officer and two EDC Teacher Aide slots in conjunction with the deletion of one Child Care Coordinator, one Cashier, two Maintenance Worker I positions, three clerical slots, one Accounting Clerk II, two Utility Maintenance Supervisor positions, one Sewer Treatment Plant Operator and one Sewer Utility Service Worker II. The functions of the four deleted utility positions will be done through contractual services.

Part-time position changes consist of the deletion of three Preschool Teachers – Recreation, one Recreation Aide/Driver and one Clerical Specialist I, along with the addition of one Cashier, and two Maintenance Worker I slots. These revisions were done to coincide with changing needs. A breakdown of these changes is provided on page 2-23.

### Translation of Municipal Goals

The longer-term municipal goals provide direction to the departments in preparing their annual operating and capital budget requests. The City has developed and approved a statement of annual budget policy, consisting of goals and guidelines that translate the longer-term goals into specific guidelines for the budget. The budget goals as delineated below provide the framework for the overall budget process.

**Diversification of Revenue Sources:** The City's goal is to minimize increases in the millage rate. This traditionally was accomplished by finding new sources of revenue where possible, and by implementing tight budgetary controls on expenditures. The City's aggregate millage is 5.7200 and is comprised of an operating millage of 5.1249 and debt service millage of 0.5951. The rolled-back rate is 4.9999.

**Components of Property Tax Bill: 2009-10**

**Your Total Property Tax Bill**

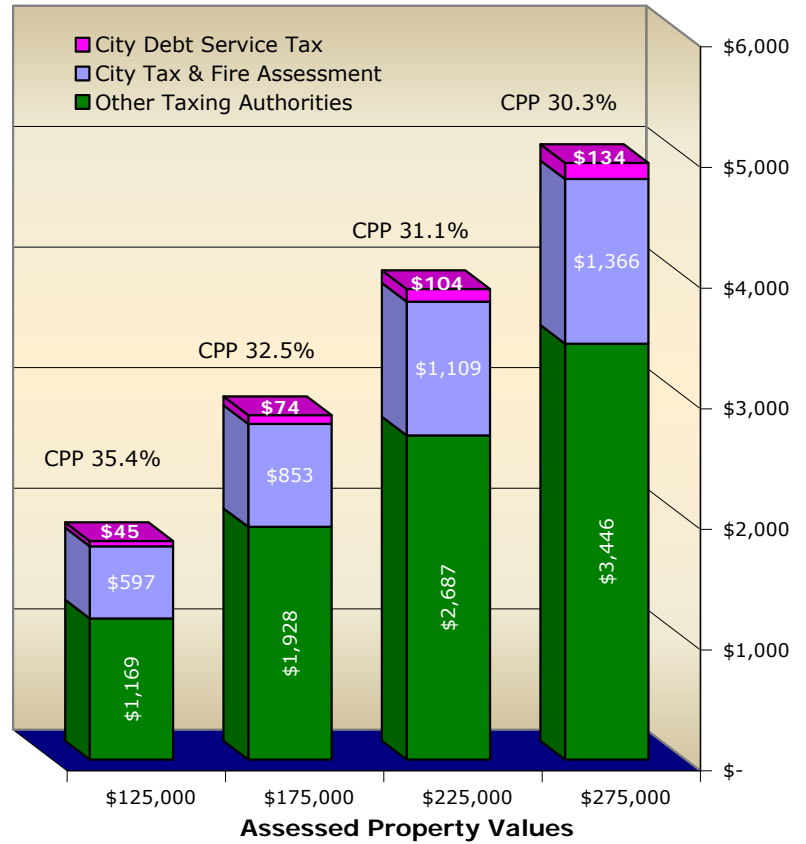
South Broward Hospital District	1.2732
S. Florida Water management District	0.6240
Florida Inland Navigational District	0.0345
City of Pembroke Pines	5.1249
Broward County School Board	7.4310
Broward County Government Services	4.8889
Children's Council	0.4243

**Voter Approved Debt Payments**

City of Pembroke Pines	0.5951
School	-
County	0.5000
<b>Total Millage Rate</b>	<b>20.8959</b>

**Special Assessments**

Pembroke Pines Fire	\$ 212.55
South Broward Drain #1 - Flat	\$ 31.00
Drainage assessment is a flat rate but there are several districts some of which have different rates	
<b>Total Special Assessments</b>	<b>\$ 243.55</b>



CPP - City of Pembroke Pines - Florida

The above calculations show the City of Pembroke Pines and county-wide total property taxes based upon assessed values from \$125,000 to \$275,000 and assuming a \$25,000 Homestead Exemption, with a second \$25,000 Homestead Exemption applied to properties with assessed values in excess of \$75,000.

- Fund Balance Goal:** The City will plan the budget in such a way to retain a General Fund unreserved undesignated fund balance range of not less than 10% and not more than 30% of the total budgeted expenditures. This level provides a contingency for unexpected future events.
- User Fees for Services:** Fees for services will be set with the goal to recover 100 percent of costs, except in specific instances in which the City Commission determines that it is in the public interest to offset some of the cost through use of other revenues, such as general tax support. The same logic applies to services that are funded by grants. In relation to the Utility Fund, which is an enterprise fund, the water and sewer fees are updated annually by the change in the Consumer Price Index for the 12 months ending April of the current year. Revenues are expected to cover the cost of operations.
- Full Range of Municipal Services:** The City provides a full range of municipal services in order to maintain and enhance the quality of life in Pembroke Pines. The City acknowledges that the highest priority service areas relate to those that protect and enhance public safety and health.
- Public Safety Services:** Public safety services are a high priority. The City will ensure that services are provided in an efficient, effective manner, and through thoughtful plans, public safety needs can be met in our growing community. The budget for Police, Fire, Rescue, and Code Enforcement represents 64.1% of the General Fund.
- Employee Safety/Productivity:** The City has made great strides in updating its fleet of vehicles, and in providing equipment and supplies to employees that enhance safety and productivity. In the budget, Departments are asked to identify and to request funding to continue this policy of providing up-to-date equipment, supplies, and facilities to assure employee safety.

## **Financial Policies**

The City of Pembroke Pines financial policies, compiled below, set forth the basic framework for the overall fiscal management of the City. Operating independently of changing circumstances and conditions, these policies assist the decision-making process of the City Commission and the City administration. These policies provide guidelines for evaluating both current activities and proposals for future programs.

Most of the policies represent long-standing principles; traditions and practices that have guided the City in the past and have helped maintain financial stability over the last 49 years. They are reviewed annually as a decision-making tool and to ensure their continued relevance in an ever-changing environment. Minor changes have been made in wording and organization to clarify the intent of some of the policies.

### **Balanced Budget Policy**

To the extent that the Appropriated Revenues and Estimated Budget Savings equal or exceed the Appropriated Expenditures, the budget is considered balanced. Should the Appropriated Expenditures exceed the Appropriated Revenues and Estimated Budget Savings, the difference would be shown in the Fund Summaries Tab as Excess (Deficit) Revenues over Expenditures and as Beginning Surplus in the Revenue Detail Tab. The amount of the Beginning Surplus would specify the amount by which the Fund Balance would be depleted. Estimated Budget Savings is the projection of the budget variance for both revenue and expenditures based on the least favorable difference over the last four years.

### **Operating Budget Policies**

1. The City will maintain, at a minimum, an accessible cash reserve equivalent to eight weeks of operating costs.
2. The City pays for medical insurance for its employees. Employees hired after October 1, 1991 assume the cost associated with dependent coverage.
3. No new or expanded services shall be implemented without implementing trade-offs of expenses or revenues at the same time. This applies to personnel, equipment, and any other peripheral expenses associated with the service.
4. The City shall continue to support a scheduled level of maintenance and replacement of its infrastructure and fleet. Expansions to the fleet must be justified based on growth of the City.
5. The City shall support capital expenditures that reduce future operating costs.

### **Capital Budget Policies**

1. The City has developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
2. The City will maintain its physical assets at a level adequate to protect the City's capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the orderly replacement of the capital plant and equipment from current revenues wherever possible.
3. The City has provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to service the public. It reflects a commitment to further automation and use of available technology to improve productivity of the City's work force.
  - a. The objective for upgrading and replacing equipment includes: (1) normal replacement as equipment completes its useful life; (2) upgrades to new technology; and (3) additional equipment necessary to service the needs of the City.
4. The City will, according to its Comprehensive Land Use Plan, try to ensure that the necessary infrastructure is in place to facilitate the orderly development of vacant lands.

5. The City will use the following criterion to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
  - a. Economic and neighborhood vitality.
  - b. Infrastructure and heritage preservation.
  - c. Capital projects that implement a component of an approved redevelopment plan.
  - d. Projects specifically included in an approved replacement schedule.
  - e. Projects that reduce the cost of operations. Projects that increase the cost of operations shall have identified trade-offs to support those additional costs.
  - f. Projects that significantly improve safety and reduce risk exposure.
  - g. Projects supporting private development must include return on investment ratios, or a fully documented cost/benefit analysis.

### **Revenue Policies**

1. The City will attempt to maintain a diversified and stable revenue system as a shelter from short-run fluctuations in any single revenue source.
2. The City will attempt to obtain additional major revenue sources as a way of ensuring a balanced budget.
3. The City will establish user charges and fees at a level to recover the full cost (direct and indirect) of providing the service in the Utility Fund, which is self-sustaining. User fees in the Recreation Department provide approximately 25.1% of its operating costs.
4. The City will review fees/charges annually and will design or modify revenue systems to include provisions that automatically allow charges to grow at a rate that keeps pace with the cost of providing the service.
5. The City will consider market rates and charges levied by other public and private organizations for similar services in establishing fees and charges.

### **Cash Management/Investment Policies**

1. The City will deposit all funds received by 2:00 PM the next day.
2. Investment of City funds will emphasize preservation of principal; the objective will be to match or exceed the yield of the State Board of Administration.
3. The City will collect revenues aggressively, including any past due amounts owed.

### **Debt Management Policies**

1. Authorization of projects financed by debt shall occur only after the Commission has received a report of the impact of the contemplated borrowing on the existing Capital Improvement Plan and operating budget together with a recommendation from the City Manager and the Finance Director.
2. Projects that are financed fall into one of two categories:
  - a) Projects that generate revenue and require no subsidy for payment of debt service.
  - b) Projects requiring subsidy for payment of debt service shall enhance the quality of life for the citizens of the City.
3. The City will publish and distribute an official statement for each bond issue.
4. General obligation debt will only be issued if approved by the voters in a referendum.
5. The amount of direct unlimited tax general obligation ("UTGO") debt outstanding at any time that is subject to approval by the voters should not exceed 1.5% of the City's taxable assessed valuation.

6. The amount of direct, non-self-supporting, limited tax general obligation ("LTGO") debt and lease purchase obligations outstanding at any time that are not subject to approval by the voters should not exceed 1.5% of the City's taxable assessed valuation. Furthermore, the City shall strive to limit the annual debt service requirements on these obligations to an amount that is not greater than 10% of annual General Fund and Debt Service Fund revenues.
7. The City will maintain bond reserves and sinking funds as required by the various bond issues.
8. The City may issue advance refunding bonds (as defined for federal tax law purposes) when advantageous, legally permissible, prudent, and net present value savings, expressed as a percentage of the par amount of the refunding bonds, equals or exceeds three percent and is equal to or greater than \$100,000.

#### **Derivative Debt Management Policy**

1. This policy was established to provide guidelines for the use and management of all interest rate exchange agreements incurred in connection with the incurrence of debt obligations.
2. Derivatives shall not be used for speculative purposes outside of prudent notes that are appropriate for the City to take.

#### **Reserve Policies**

1. The unreserved undesignated fund balance range for the General Fund shall be not less than 10% and not more than 30% of the total budgeted expenditures of the General Fund.
2. The 2009-10 General Fund unreserved, undesignated fund balance of \$31,325,893 represents 18.6% of the total proposed General Fund expenditures of \$168,800,472.

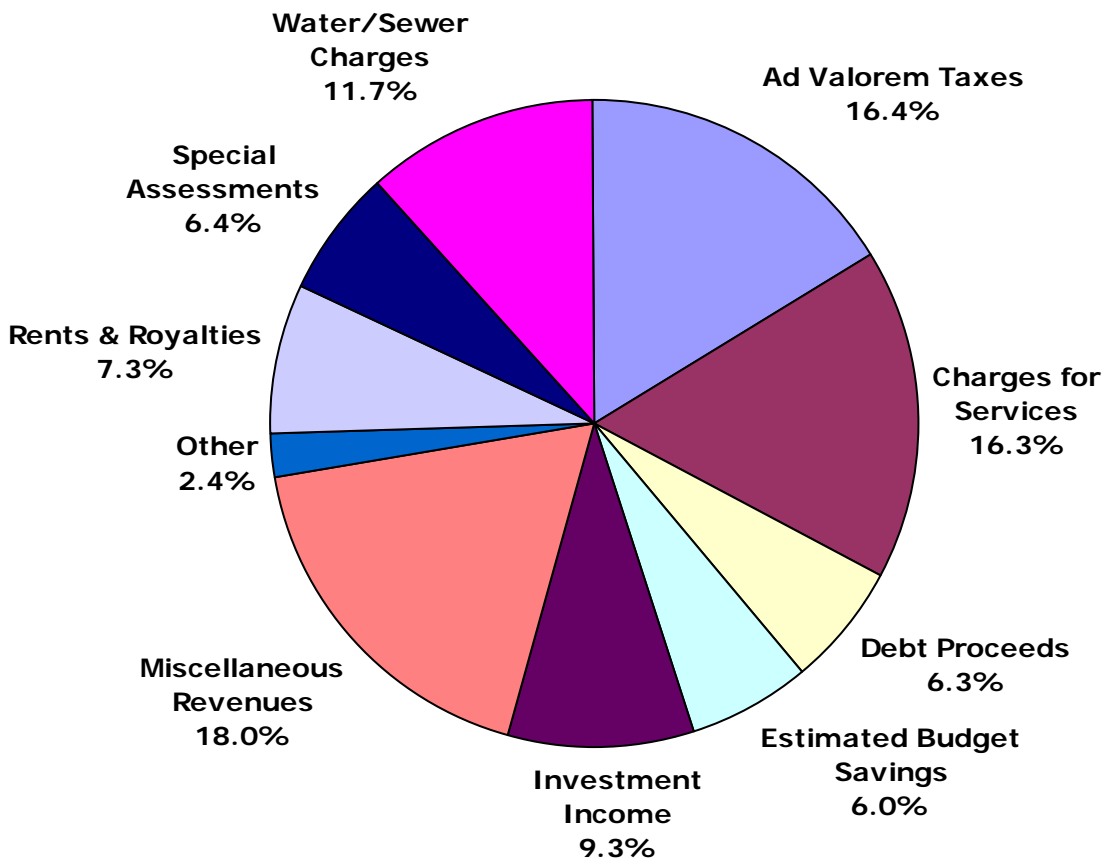
#### **Accounting, Auditing and Financial Reporting Policies**

1. An independent audit in accordance with Government Auditing Standards will be performed annually.
2. The City will produce annual financial reports in accordance with Generally Accepted Accounting Principles (GAAP) as outlined by the Governmental Accounting Standards Board (GASB).

## BASIS OF REVENUE AND EXPENDITURE ESTIMATES

The preceding guidelines are the foundation upon which the (1) annual 2008-09 budget and (2) the fiscal year 2010-2015 Capital Improvement Program are prepared. Estimation of revenues and expenditures are predicated on the following considerations. Also, tables and charts highlighting the major revenue and expenditure components have been provided. Due to rounding, the percentages related to the components of some charts and graphs may not add up to 100%.

### 2009-10 All Funds Revenue - By Category



The City will focus efforts to strengthen and diversify the revenue base to assure the ongoing stability of the City's income. Charges for Services are intended to fully recover the cost of providing those services. The City actively supports economic development activities to strengthen the sales tax base for the community. Because countywide sales tax revenues are formula driven, strong economic growth has significantly benefited other cities in the county. As the City approaches 'build-out' the budget is based upon a slightly lower growth rate.

## Basis of Revenue Estimates

The City has several sources of revenue that support the services that are provided to residents. Descriptions of the major revenue sources from both governmental and proprietary funds are provided along with the pertinent forecast methodology.

Although some revenue sources are impacted by unique independent variables, there are two primary variables (Consumer Price Index [CPI] and population growth) that influence most of the revenue sources.

**Primary Forecast Drivers**

Projected Rate of Inflation – 2.67%  
 [Based on the change in Consumer Price Index (CPI)  
 (All Urban Consumers - U.S. City Average)  
 Utilize the most current 18-month CPI average, comparing the average change  
 from Dec 07 through May 09 to Dec 06 through May 08.  
 [Note the change from six-month to 18-month CPI average during recession.]  
 Projected Population Growth – 0.29%  
 [Based on anticipated new housing starts]

Trend analysis is the only quantitative technique currently used for forecasting revenues. The Trend Analysis, described below, determines the growth pattern of a particular revenue source based on the most recent 24-months of actual receipts:

**Rate of Change:** The rate of change is determined by the relationship of the most recent 12 months [1 - 12] to the previous 12 months [13 - 24]. This is the first step [#1].

**Current Year Forecast:** The balance of the Current Year is projected by applying the rate of change developed above to the unmatched months of the prior year [Step #2]. The inherent assumption is that the rate of change in the revenue will be sustained for the rest of the current year. The result is added to the Current Year-to-Date Receipts to yield the Forecast for the Current Year. [Step #3] All references to the historical trend in the following pages are based on this methodology.

**Budget Year Forecast:** The Current Year Forecast is multiplied by Forecast Drivers, such as population change, change in CPI and/or other drivers as appropriate, to project the Budget Year Revenue [Step #4].

### Step #1 – Calculation of Rate of Change:

$$\frac{\text{Most recent 12 months}}{\text{Prior 12 Months}} = \frac{\text{Months 1 through 12}}{\text{Months 13 through 24}} = 1 + \text{Rate of Change}$$

### Step #2 – Calculation of Remaining months of Current Year:

$$\left( \begin{array}{c} \text{Unmatched months in} \\ \text{prior year} \end{array} \right) \times \left( \begin{array}{c} \text{Rate of} \\ \text{Change} \end{array} \right) = \text{Balance of Current Year Projection}$$

### Step #3 – Calculation of Current Year Projection:

$$\text{Current YTD Receipts} + \text{Balance of Current Year Projection} = \text{Current Year Projection}$$

### Step #4 – Calculation of New Budget Year Projection:

$$\left( \begin{array}{c} \text{Current Year} \\ \text{Projection} \end{array} \right) \times \left( \begin{array}{c} \text{The appropriate} \\ \text{Forecast Driver[s]} \end{array} \right) = \text{New Year Projection}$$

# Major Revenue Sources

## Ad Valorem Taxes

### Description

A tax on property paid by owners of real and personal property within the city limits. The tax is based on an assessment by the Broward County Property Appraiser of the market value of property and improvements. This revenue source is found in the General Fund for the operating millage and the Debt Service Fund for the payment of voter approved General Obligation Bonds.

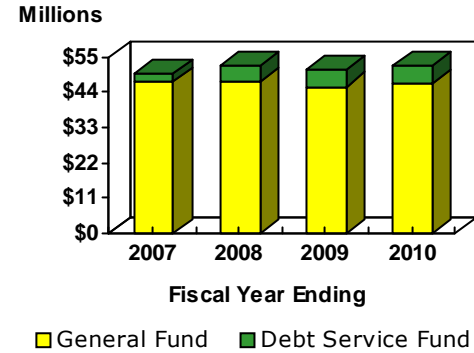
A tax rate of one (1) mill produces one dollar of tax revenue on each \$1,000 of taxable property value.

The 2009-10 Budget is based on an operating millage of 5.1249.

### Forecast Methodology

The combined operating and debt service millage of 5.7200 multiplied by the taxable value, less 5% for possible adjustments to assessed values and/or discounts taken for early payment.

The decrease of 2.4% in fiscal year 2008-09 is due to the confluence of a legislative cap on millage increases, decreasing construction due to build out, the second homestead exemption, the advent of the Save Our Homes portability benefit and falling property values. Prior growth was due to escalating property values that are now being corrected. The 2.3% increase in fiscal year 2009-10 relates to the allowable increase in the State change in personnel income.



Fiscal Year Ending	Operating Millage Rate	General Fund	Debt Millage	Debt Service	Total	% Change
2010	5.1249	\$ 46,794,630	0.5951	\$ 5,433,762	\$ 52,228,392	2.3%
2009	4.4312	45,601,809	0.5318	5,473,599	51,075,408	(2.4%)
2008	4.1725	47,077,737	0.4672	5,264,984	52,342,721	5.2%
2007	4.5990	47,104,494	0.2606	2,665,536	49,770,030	-

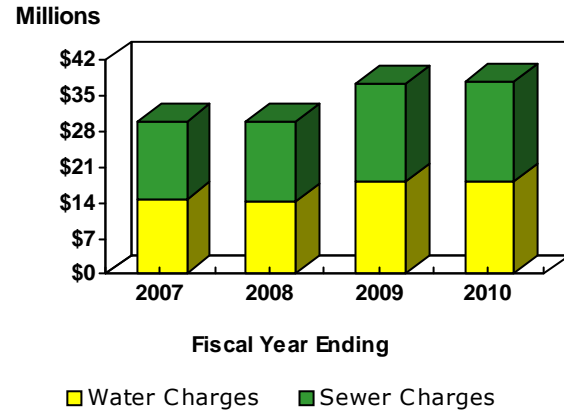
## Water & Sewer Charges

### Description

Charges paid by residents and businesses for the use of water and sewer services. Water and sewer charges are billed monthly and include a monthly minimum charge to cover administrative costs and specified monthly minimum gallons. Consumption above the minimum is billed at a rate per one thousand gallons or any fraction thereof.

The monthly minimum charge for all residential dwelling units covers 3,000 gallons for both water & sewer charges. However, the minimum charge for commercial units covers a range from 3,000 to 50,000 gallons for water charges, depending on the size of the meter, and 3,000 gallons for sewer charges.

These revenues are accounted for in the Utility Fund.



### Forecast Methodology

The main factors considered in projecting these revenues are (1) historical trend, (2) estimated new connections, and (3) estimated new rates based on the change in the Consumer Price Index (All Urban Consumers - U.S. City Average) for the 12 months ending April of the current year, and (4) other rate increases. New rates are effective October 1st of each fiscal year.

The need for increased funding to meet capital needs and a City of Hollywood wastewater treatment rate increase, along with declining connection fees and interest earnings, necessitated a 25.6% base rate increase in fiscal year 2008-09.

Fiscal Year Ending	Water Charges	Sewer Charges	Total	% Change
2010	\$ 18,024,000	\$ 19,478,000	\$ 37,502,000	0.4%
2009	18,060,733	19,286,172	37,346,905	25.6%
2008	14,315,986	15,422,017	29,738,003	0.1%
2007	14,369,362	15,338,034	29,707,397	-



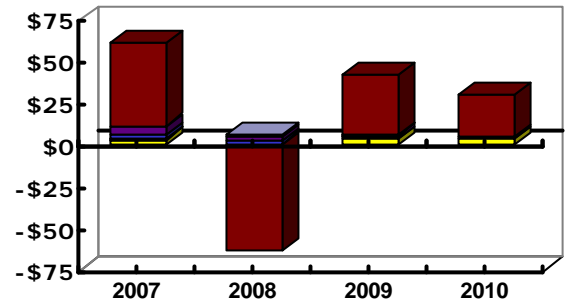
## Interest and Other Earnings

### Description

The City pools all cash, cash equivalents and investments, except for accounts that are maintained separately in accordance with legal restrictions. Governmental & Business-type investments consist of interest-bearing depository and checking accounts; money market accounts; investment in external investment pools such as the Local Government Surplus Funds Trust Fund administered by the State Board of Administration (SBA); and other investments managed by external investment managers.

The Fiduciary Funds' investments are comprised of (i) investments of the Firefighters & Police Officers Pension Trust Fund that are managed by a separate Board of Trustees; (ii) the investments of the General Employees Pension Trust Fund that are invested in separate accounts offered by the Principal Financial Group; and (iii) the investments of the Other Post-Employment Benefits (OPEB) Trust Fund, which will be administered by an external investment manager.

Millions



Fiscal Year Ending

■ General Fund      ■ Debt Service Fund  
■ Municipal Construction Fund      ■ Proprietary Funds  
■ Other Governmental      ■ Fiduciary Funds

### Forecast Methodology

The main factors in projecting these revenues are (1) the most current ending balance and (2) the estimated rate of return.

Actuarial losses in the General Employees Pension Fund and the Fire & Police Employees Pension Fund are the main causes for the \$63.1 million loss in fiscal year 2007-08. The wide fluctuations reflect asset return on a market value basis.

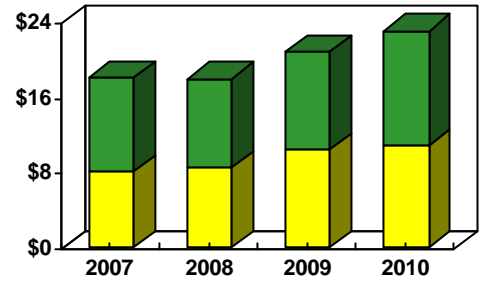
Fiscal Year Ending	General Fund	Debt Service Fund	Municipal Construction Fund	Other Gov. Funds	Proprietary Fund	Fiduciary Funds	Total	% Change
2010	\$ 3,458,000	\$ 129,653	\$ 0	\$ 514,907	\$ 828,975	\$ 24,650,000	\$ 29,581,535	(30.0%)
2009	3,224,000	423,239	0	645,142	1,834,750	36,142,241	42,269,372	173.6%
2008	288,880	440,269	1,769,687	761,810	2,488,373	-63,145,809	-57,396,791	(194.5%)
2007	2,834,768	758,897	2,586,738	1,084,103	4,222,047	49,267,557	60,754,109	-

## Rentals

### Description

The City rents its facilities (Senator Howard C. Forman Human Services Campus, Housing Apartments, Storage Lots, the Walter C. Young Resource Center/Dinner Theatre, parks, and fields) to businesses, religious and civic organizations, and private individuals. Rental of City facilities to businesses is contractual and is usually based on the size of the space being rented. Rental of the Housing Apartments and the Storage Lots to individuals is also based on contracts. Rental of all other facilities is on an event basis. Rental revenues in the Debt Service Fund relate to charges to City divisions for related debt service payments.

Millions



Fiscal Year Ending

■ General Fund      ■ Debt Service Fund

### Forecast Methodology

Unless other information is available, it is assumed that rentals that are based on contracts will be in place the next year. Therefore, the revenue forecast is based on the contracts that are currently in effect. The non-contractual rental is estimated based on historical trend.

The projected increases in fiscal years 2008-09 and 2009-10 reflect the removal of the minimum age restriction for apartment rental. This change to an "All Ages" residential population has decreased vacancy rates.

Fiscal Year Ending	General Fund	Debt Service Fund	Total Amount	% Change
2010	\$ 10,861,273	\$ 12,369,540	\$ 23,230,813	10.3%
2009	10,469,400	10,600,428	21,069,828	16.3%
2008	8,507,489	9,602,414	18,109,903	(1.0%)
2007	8,221,354	10,070,967	18,292,320	-

## State Shared Revenues

### Description

Taxes collected and remitted to the State of Florida are deposited in the State Revenue Sharing Trust Fund for Municipalities. The Trust Fund revenues consist of (1) Sales Tax Proceeds, (2) Municipal Gas Tax 8th Cent, (3) Special Motor and Other Tax, and (4) Local Government 1/2 Cent Sales Tax. The State uses a three factor additive formula to determine a municipality's annual share of the fund.

The City's share increases with the overall growth of the economy and the City's population.

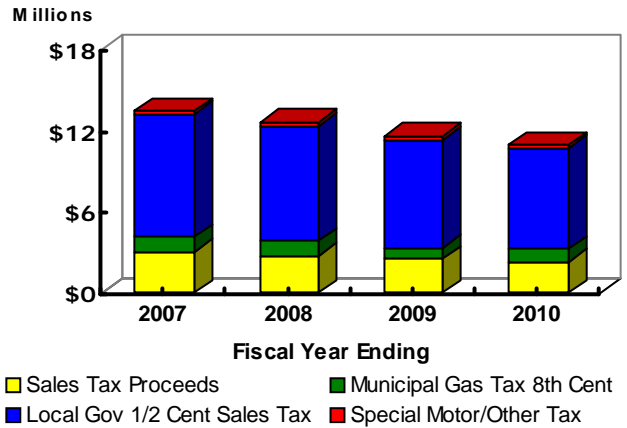
These revenues are accounted for in the General Fund and Road and Bridge Fund.

### Forecast Methodology

The main factors considered in projecting these revenues are (1) historical trend, (2) estimated population increase, and (3) estimated inflation. The City also takes into consideration estimates done by the State of Florida. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

The projected 5.5% decrease for fiscal year 2009-10 reflects the current economic environment. Sales tax receipts continue to decline as consumer spending remains flat and unemployment rises.

Fiscal Year Ending	Sales Tax Proceeds	Municipal Gas Tax 8th Cent	Local Gov 1/2 Cent Sales Tax	Special Motor/Other Tax	Total	% Change
2010	\$ 2,297,700	\$ 926,800	\$ 7,461,447	\$ 226,940	\$ 10,912,887	(5.5%)
2009	2,499,000	860,000	7,956,000	233,572	11,548,572	(8.1%)
2008	2,757,027	1,062,446	8,523,589	229,838	12,572,901	(6.4%)
2007	3,032,939	1,106,999	9,076,433	223,105	13,439,475	-



## Franchise Fees

### Description

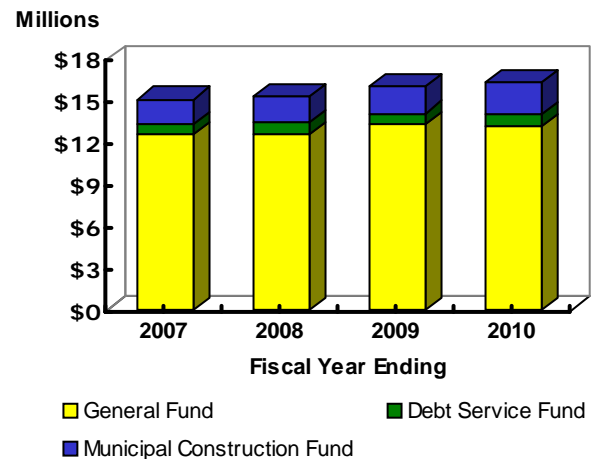
Franchise fees are established by franchise agreements between the City and service providers of electric, gas, sanitation, sewer, towing, resource recovery, and recycling.

This revenue is generated based on all residential, commercial, and industrial revenues collected by the provider for services within the City. This revenue source is accounted for in the General Fund, the Debt Service Fund, and the Municipal Construction Fund.

### Forecast Methodology

The main factors considered in projecting this revenue are (1) historical trend, (2) estimated population increase, and (3) estimated inflation. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

Projected amounts for fiscal year 2009-10 are in line with the prior year. The projected increase in fiscal year 2008-09 is driven by an 8.0% FPL fuel rate adjustment (Aug 08), a projected 8.0% fuel rate adjustment in January 2009, and increased sanitation customers mainly from the Shops at Pembroke Gardens and the City's new rental tower.



Fiscal Year Ending	General Fund	Debt Service Fund	Municipal Construction Fund	Total	% Change
2010	\$ 13,184,681	\$ 818,961	\$ 2,314,341	\$ 16,317,983	1.8%
2009	13,295,736	807,962	1,920,000	16,023,698	4.8%
2008	12,634,601	809,561	1,850,641	15,294,804	1.3%
2007	12,591,349	673,227	1,840,564	15,105,140	-

## Public Services Taxes

### Description

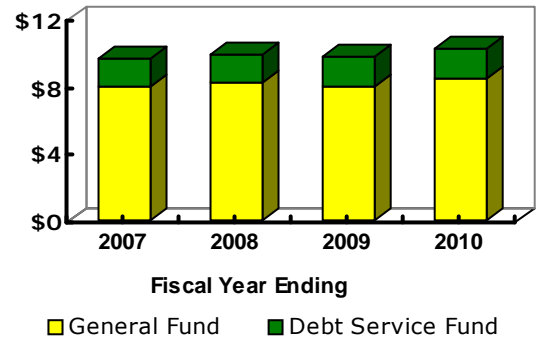
A tax levied on the purchase of electric, gas, propane, and water.

This revenue is based on a percent charge applied to the taxable amounts charged by the seller of the service. This revenue is accounted for in the General Fund and the Debt Service Fund.

### Forecast Methodology

The main factors considered in projecting this revenue are (1) historical trend, (2) estimated population increase, and (3) estimated inflation. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

Millions



Fiscal Year Ending	General Fund	Debt Service Fund	Total	% Change
2010	\$ 8,525,383	\$ 1,784,186	\$ 10,309,569	4.9%
2009	8,066,000	1,762,638	9,828,638	(1.1%)
2008	8,260,752	1,678,915	9,939,667	2.2%
2007	8,048,514	1,674,302	9,722,816	-

## Fire Protection Special Assessment

### Description

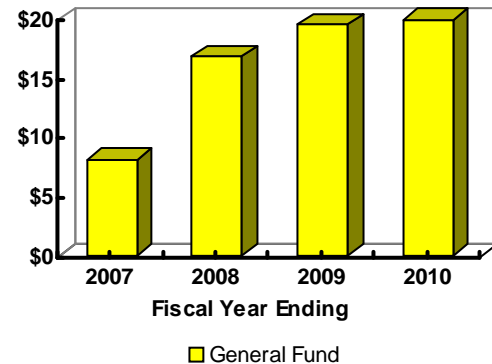
Represents a non-ad valorem assessment collected through the county's tax collector. It funds a portion of the costs associated with providing fire services; while in FY2008 and FY2009 it funded 100% of the cost.

### Forecast Methodology

Based on data available on the ad valorem tax roll, a rate of \$212.55 per residential unit and a rate table for commercial, industrial, and institutional based on various ranges of square feet. This represents 100% of the net assessable fire protection cost.

The 108.1% increase in fiscal year 2007-08 marks the commencement of assessing 100% of fire control cost, in previous years the assessment averaged 50%.

Millions



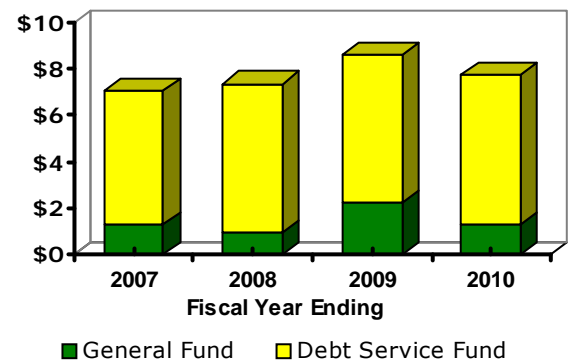
Fiscal Year Ending	General Fund	% Change
2010	\$ 20,383,058	4.2%
2009	19,554,546	15.8%
2008	16,879,482	108.1%
2007	8,111,670	-

## Communication Services Tax

### Description

The Communications Services Tax took effect October 1, 2001, and represents a combination of the former Cable Television and Telecommunication Franchise Fees as well as the Public Service Tax on telecommunications services. Previously each service provider remitted these taxes and fees directly to each municipality throughout the state. In an effort to eliminate the onerous disbursement burden placed upon the providers, the state decided to become the central receiving authority for these taxes. The state retains a 1% administrative fee and redistributes the monies to the municipalities according to a pre-determined percentage.

Millions



### Forecast Methodology

The main factors considered in projecting this revenue are (1) historical trend, (2) estimated population increase, and (3) estimated inflation. The City also takes into consideration estimates done by the State of Florida. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

The fiscal year 2009-10 decrease of 10.0% is misleading in that a State audit revealed that \$1.4 million due to the City was paid to other cities between 2000 to 2008. A lump sum payment of \$0.9 million was received in December 2008, with the remaining amounts being paid during the next three years starting in February 2009. This repayment inflated the fiscal year 2008-09 revenues and skewed the percentage change in fiscal year 2009-10.

Fiscal Year Ending	General Fund	Debt Service Fund	Total	% Change
2010	\$ 1,322,493	\$ 6,444,780	\$ 7,767,273	(10.0%)
2009	2,253,603	6,374,397	8,628,000	17.2%
2008	973,680	6,385,381	7,359,060	4.2%
2007	1,292,997	5,767,044	7,060,041	-

## Education and Recreational/Cultural Charges

### Description

Includes all revenues stemming from charges for educational and recreational/cultural services performed. Educational charges include registration fees and monthly fees paid by parents to enroll their children in pre-school and after-school care. Recreational/cultural services include golf, tennis, swimming, soccer, racquetball, other athletics, fitness center membership, and art & cultural programs.

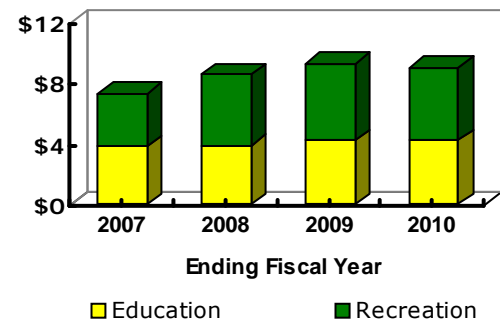
These revenues are accounted for in the General Fund.

### Forecast Methodology

The main factors considered in projecting these revenues are (1) historical trend, (2) any approved rate increases.

The increases in fiscal years 2007-08 and 2008-09 are linked to the reopening of the Golf Course in December 2007 and the October 1, 2008, introduction of a registration fee for athletic programs. The projected decrease in fiscal year 2009-10 is related to the current economic condition and decreased consumer spending.

Millions



Fiscal Year Ending	Education Charges	Recreation Charges	Total	% Change
2010	\$ 4,238,529	\$ 4,766,119	\$ 9,004,648	(2.7%)
2009	4,221,272	5,036,977	9,258,249	8.1%
2008	3,929,104	4,636,476	8,565,580	17.7%
2007	3,823,857	3,454,800	7,278,657	-

## Local Option Gas Tax

### Description

Pursuant to F.S. 336.025(1)(a) the county has exercised its authority in levying a 6 cent tax on every gallon of motor and diesel fuel sold in the county. The proceeds may be used for transportation expenditures.

Pursuant to F.S. 336.025(1)(b) the county has exercised its authority in levying a 3 cent tax on every gallon of motor fuel (excluding diesel fuel) sold in the county. The proceeds may be used for transportation expenditures needed to meet the requirements of the capital improvement elements of the City's comprehensive plan.

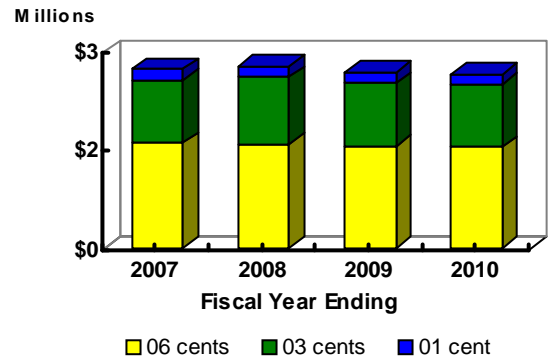
Pursuant to F.S. 336.025(1)(b)(2) the county has exercised its authority in levying a 1 cent tax on every gallon of motor fuel (excluding diesel fuel) sold in the county. The proceeds may be used for transportation expenditures needed to meet the requirements of the capital improvement elements of the City's comprehensive plan.

These revenues are accounted for in the Road and Bridge Fund.

### Forecast Methodology

The main factors considered in projecting these revenues are (1) historical trend, (2) estimated City population growth in relation to county growth, and (3) estimated inflation. The City also takes into consideration estimates done by the State of Florida. Please refer to the "Basis of Revenue Estimates" in this section for the projected population growth rate and projected inflation rate.

The anticipated decline during fiscal years 2008-09 and 2009-10 is connected to the weakening economy.



Fiscal Year Ending	\$0.06	\$0.03	\$0.01	Total	% Change
2010	\$ 1,545,742	\$ 956,697	\$ 162,247	\$ 2,664,686	(1.1%)
2009	1,551,000	977,000	166,000	2,694,000	(3.3%)
2008	1,595,801	1,017,338	172,531	2,785,670	1.7%
2007	1,607,501	965,216	166,338	2,739,055	-

## Local Business Tax (Formerly Occupational License)

### Description

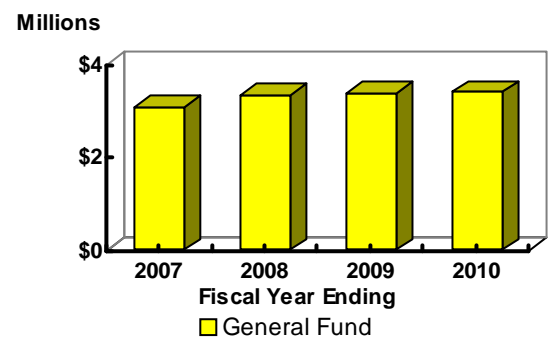
A license issued by the City as a prerequisite to conducting and maintaining a business, service, or profession. Payment is received annually and is due on or before October 1st of each year. The annual fee for the Local Business Tax receipt varies depending on the nature of the business.

The Florida Legislature enacted Chap 2006-152 changing of references to Occupational Licenses so that the term "Occupational License Fee" was amended to read "Local Business Tax" and "Occupational License" was amended to read "Local Business Tax Receipt". The City adopted Ordinance No. 1576 to comply with this change.

### Forecast Methodology

The main factor considered in projecting this revenue is historical trend.

The anticipated declining increases shown over fiscal years 2008-09 and 2009-10 reflect decreased business activity associated with the economic recession.



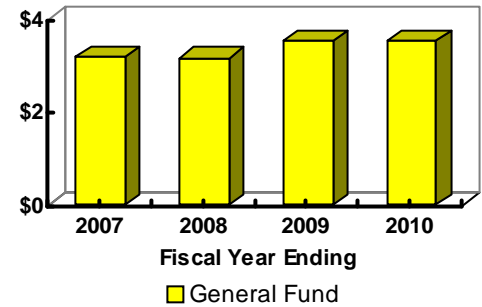
Fiscal Year Ending	General Fund	% Change
2010	\$ 3,400,000	0.9%
2009	3,370,000	1.6%
2008	3,316,948	7.9%
2007	3,075,143	-

## Ambulance Fees

### Description

This revenue is derived from charges to individuals for use of the City's emergency medical transportation services. The Fire Department handles the billing and collection from private insurance carriers, self-insured individuals, Medicare, and Medicaid.

Millions



### Forecast Methodology

Historical number of calls multiplied by the average current base rate of \$603 for regular transportation fees, plus \$9.00 per mile on every call.

The fiscal year 2008-09 estimate takes into account an increase in the transport fee, from an average of \$403 to \$603.

Fiscal Year Ending	General Fund	% Change
2010	\$ 3,527,900	-
2009	3,527,900	12.1%
2008	3,147,322	(0.9%)
2007	3,175,916	-

## Fines & Forfeitures

### Description

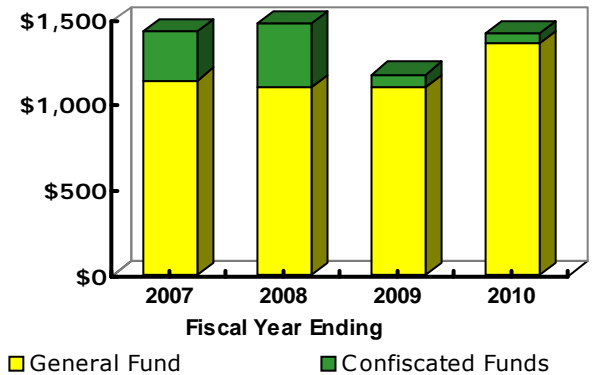
Includes revenues received from traffic citations issued and confiscation of forfeited abandoned property.

### Forecast Methodology

The projection is based on the most currently available 12-month average.

The variation in percentage change over the last two fiscal years relates to the unpredictability of confiscation of assets and citations issued.

Thousands



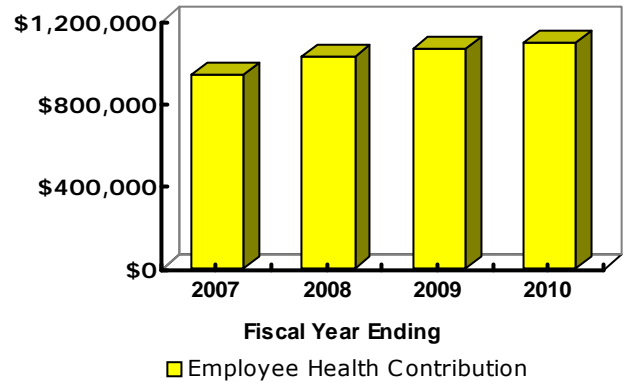
Fiscal Year Ending	General Fund	Confiscated Funds	Total	% Change
2010	\$ 1,363,205	\$ 55,281	\$ 1,418,486	20.3%
2009	1,107,000	72,570	1,179,570	(20.0%)
2008	1,097,886	377,405	1,475,291	3.4%
2007	1,143,725	283,125	1,426,850	-

## Employee Health Contributions

### Description

Until October 1, 1991, the City provided health insurance for all general and utility employees and their dependents at no charge. For employees hired on or after October 1, 1991, health insurance provided for dependent coverage is subject to employee contributions, per union contracts. Health insurance premiums for employee dependent coverage may be increased no more than 20% over a three-year period, but no more than 10% in any one year.

This revenue is accounted for as revenue in the Public Insurance Fund.



### Forecast Methodology

While carefully observing required confidentiality of the Health Insurance Portability and Accountability Act (HIPAA), each employee's contribution is based upon the coverage type selected.

Fluctuations in contributions reflect mainly changes in employee demographics and coverage type selected. Since its introduction, the cost of dependent coverage has never increased.

Fiscal Year Ending	Employee Contribution	% Change
2010	\$ 1,091,328	2.9%
2009	1,061,000	3.8%
2008	1,022,288	9.2%
2007	935,934	-

## City Pension Contribution

### Description

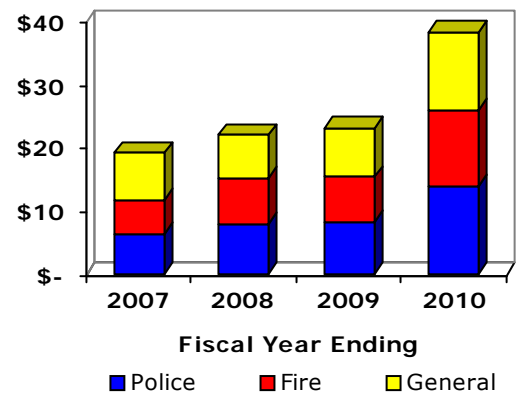
Per GASB, the City's Annual Required Contribution (ARC) must be made into the appropriate Pension Trust Funds.

### Forecast Methodology

The prior year annual required contribution (ARC) as a percentage of covered payroll is multiplied by the projected payroll. The ARC is obtained from the most recent actuarial valuation report.

The fiscal year 2007-08 increase of 14.6% is a result of benefit changes. Police retirees received a cost of living increase in lieu of the supplemental benefit. The fiscal year 2009-10 increase of 65.3% relates to increased covered payroll percentages as determined by the actuarial valuation report.

### Millions



Fiscal Year Ending	Fire	Police	General	Total	% Change
2010	\$ 12,113,192	\$ 14,006,090	\$ 12,267,213	\$ 38,386,495	65.3%
2009	7,197,372	8,227,717	7,800,269	23,225,358	5.4%
2008	7,216,145	7,997,885	6,830,795	22,044,826	14.6%
2007	5,426,274	6,386,068	7,418,930	19,231,272	-

## Bond Proceeds

### Description

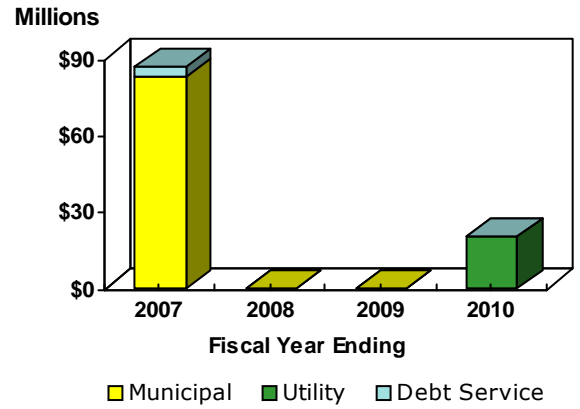
Bonds are debt instruments that are issued as needed to finance capital projects or other long-term obligations. General Obligation (G.O.) Bonds are backed by the full faith, credit and taxing power of the government and are usually payable from Ad Valorem taxes of the government. In a referendum, voters must approve this obligation. Revenue bonds are payable from project revenue or general revenues like taxes and franchise fees. Unlike G.O. bonds, revenue bonds are not subject to any legislative limit.

### Forecast Methodology

Bond proceeds are projected as needed based upon the long-term capital project costs and the construction schedule.

The 2007 bond proceeds are connected to \$43.0 million of general obligation bonds for transportation and infrastructure improvements. In addition, three revenue bonds totaling \$101.6 million were issued mainly to refund older series, finance the construction of the third rental tower and the soccer park which opened in January and April 2008 respectively.

The bond proceeds for 2010 relates to the first phase of the Alternative Water Supply Project (AWS) that will convert wastewater into raw water in order to recharge the Biscayne Aquifer. The project is expected to cost \$164 million and take four years to complete.



Fiscal Year Ending	Debt Service	Municipal Construction Fund	Utility Fund	Total	% Change
2010	\$ 0	0	20,000,000	20,000,000	100.0%
2009	0	0	0	0	-
2008	0	0	0	0	-
2007	3,625,027	82,956,244	0	86,581,272	-

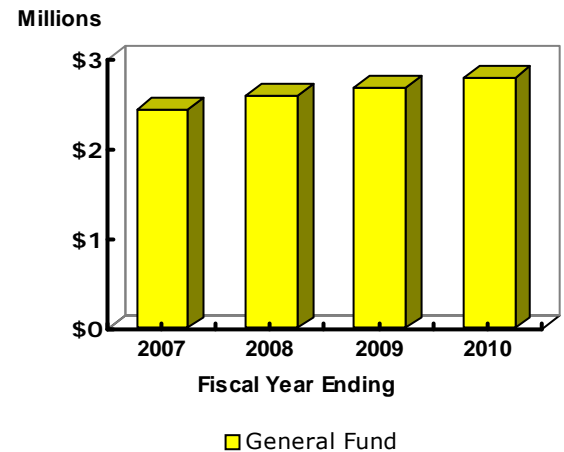
## Fire/Casualty Insurance Premium Taxes

### Description

Florida Statutes 175.101 and 185.08, respectively, provide for the levy of excise taxes of 1.85% on fire insurance premiums and 0.85% of casualty insurance premiums. Gross premium receipts from policyholders on all premiums collected on fire and casualty insurance policies covering property within the corporate limits of the municipality are used to supplement the Pension and Retirement Trust funds for firefighters and police officers. These funds are passed through the General Fund as revenue and an expense.

### Forecast Methodology

Projection is based on the prior year receipts multiplied by the change in population and Miami/Fort Lauderdale consumer price index (CPI).



Fiscal Year Ending	General Fund	% Change
2010	\$ 2,790,000	4.0%
2009	2,682,000	3.9%
2008	2,581,143	5.7%
2007	2,442,108	-



## Employee Pension Contribution

### Description

Contractually required employee pension contributions that are based upon the specified percentage of each employee's annual regular wage, in accordance with their union.

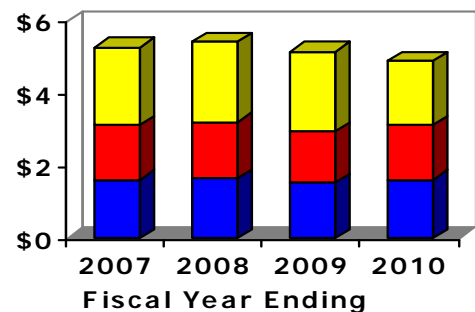
This is accounted for in the Employees' Pension Fund and the Police & Fire Pension Trust Fund as a revenue.

### Forecast Methodology

Projection factors include (1) the projected salary multiplied by the (2) required percentage of regular wages: General Employees pay 8.5%, while Fire & Police employees contribute 10.4%.

The employee contribution rates have remained constant while the covered payroll varies with eligibility. Employees working while in the Deferred Retirement Option Program (DROP) are not required to contribute towards pension expenses.

Millions



■ Police ■ Fire ■ General

Fiscal Year Ending	Fire	Police	General	Total	% Change
2010	\$ 1,501,685	\$ 1,610,837	\$ 1,788,530	\$ 4,901,052	(4.7%)
2009	1,427,387	1,527,656	2,187,686	5,142,729	(5.3%)
2008	1,556,695	1,655,413	2,215,604	5,427,713	2.8%
2007	1,514,906	1,615,916	2,149,033	5,279,855	-

## Major Revenues % of Total 2009-10 Revenue Budget

Description	2009-10 Budget	% of Total
Ad Valorem Taxes	\$ 52,228,392	14.02%
Water & Sewer Charges	37,502,000	10.07%
Interest and other earnings - including Inv Inc	29,581,535	7.94%
Rental Income	23,230,813	6.24%
State Shared Revenue	10,912,887	2.93%
Franchise Fees	16,317,983	4.38%
Public Service Taxes	10,309,569	2.77%
Fire Protection Special Assessment	20,383,058	5.47%
Communication Services Taxes	7,767,273	2.09%
Education/Recreational/Cultural Charges	9,004,648	2.42%
Local Option Gas Tax	2,664,686	0.72%
Local Business Tax	3,400,000	0.91%
Ambulance Fees	3,527,900	0.95%
Fines & Forfeitures	1,418,486	0.38%
Employee Health Contributions	1,091,328	0.29%
City Pension Contribution	38,386,495	10.31%
Bond Proceeds	20,000,000	5.37%
Fire/Casualty Ins Prem Taxes	2,790,000	0.75%
Employee Pension Contribution	4,901,052	1.32%
<b>Total Major Revenues</b>	<b>\$ 295,418,105</b>	<b>79.31%</b>

## Basis of Expenditure Estimates

### Personnel Services

**Description** This category includes expenditures for City employees' base wages and salaries plus expenditures for other forms of employee compensation: life and health insurance, social security, workers compensation, retirement contributions, longevity pay, overtime, and special duty/status pay. The Budget Division of the Finance Department calculates the personnel cost based on the staffing requested by each department.

**Significant Assumptions** The proposed personnel services budget is based on the following assumptions:

- ◆ Merit increase based on approved pay plans, 3% for general employees and 5% for Firefighters and Police Officers.
- ◆ No cost of living (COLA) increases are reflected in this proposed budget.

The General employees' labor contract was renewed effective October 1, 2007 and provided for reopening of the contract to determine the second and third year COLAs. Discussions regarding COLA adjustments are in progress.

The Police Officers' labor contract expires on September, 30, 2009. Both parties agree that the contract will be reopened prior to the third year of this agreement solely to negotiate a third year wage increase. This issue has not been settled. Negotiation of a new contract has commenced.

The Firefighter's labor contract expired on September 30, 2008 and is currently under negotiation.

- ◆ Workers' Compensation - The revised rates for each employment classification times a modification factor of approximately 97% of the original projection.

### Operating Expenses

**Description** This category includes expenditures for governmental programs that are not classified as personnel, capital outlay, or capital projects. Operating expenses include such items as office supplies, postage, utilities, travel and training, dues and memberships, gasoline, telephone, and advertising to name a few. Expenditures of certain funds also include indirect costs (for services provided by the General Fund), based on a Citywide cost allocation plan.

**Significant Assumptions** Projected increases (and decreases) are based on a departmental level Assumptions decision-making process.

The Departments were given two guidelines: (1) No submission of estimates for Travel & Conference (may include funds for tolls, mileage reimbursements, meals and parking), Training College Classes - Education, or Membership/dues/subscriptions unless specifically required for mandated certification. Travel & Conference; and (2) to submit detailed, justified budget requests relative to new programs and activities. They were given flexibility over allocation in the various line items.

Expenditures were then adjusted to reflect management priorities and to reflect updated information on costs.

Capital Outlay

**Description** Effective October 1, 2004, this category includes expenditures for capital items, with an initial individual cost of \$1,000 or more, and an estimated useful life in excess of one year (the only exception being computers, which will retain a threshold of at least \$750). Purchase orders encumbered at the end of the previous year are carried over. For budgetary purposes, significant capital encumbrances outstanding at year-end are re-appropriated in the subsequent year's revised budget, rather than shown in the adopted budget. Insignificant encumbrances outstanding at year-end are deemed to have lapsed and the related expenditures are charged to the subsequent year's budget when incurred.

**Significant Assumptions** Projected expenditures are based on the estimated cost of each capital item.

Funding for most of the capital expenditures is identified within the department's target budget. Capital outlays are ranked in the order of management priorities.

Capital Projects

**Description** This category includes expenditures for construction.

**Significant Assumptions** Projected expenditures are based on an estimated cost to completion.

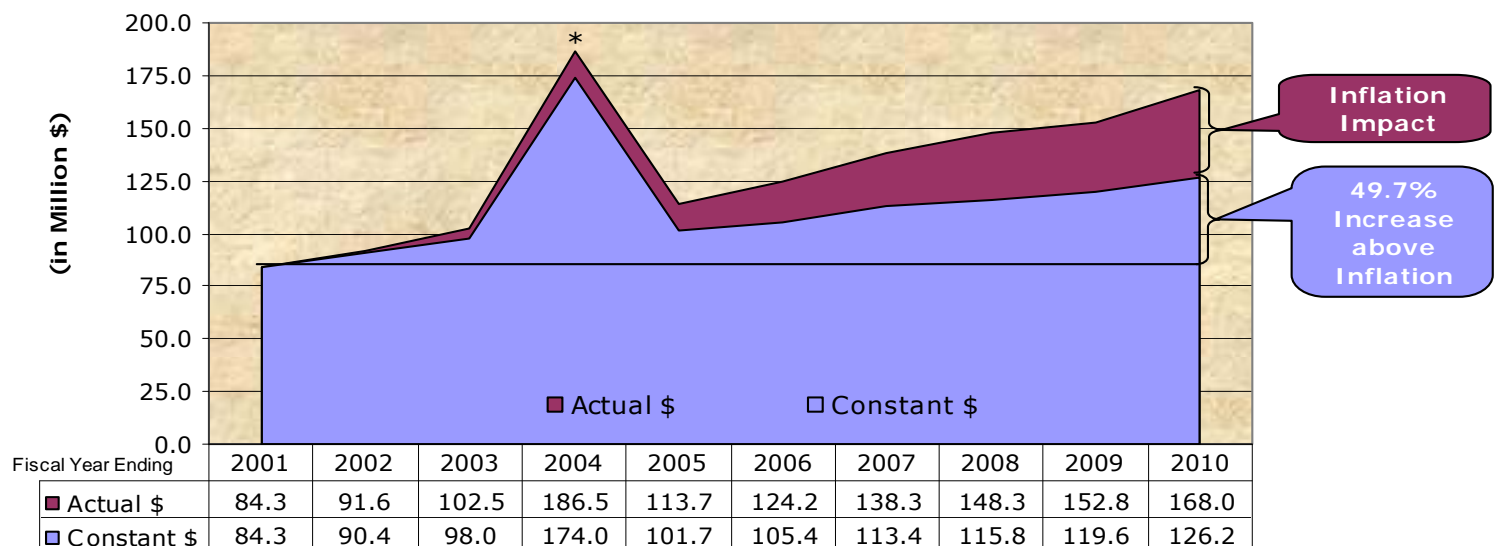
**Expenditure Analysis**

Consistent with guidelines expenditure containment has been the underpinning principle of budget development. Over the past ten years the General Fund budget has grown by \$41.9 million in constant dollars or 49.67%, compared to \$83.7 million in actual dollars or 99.34%. The \$41.9 million increase is attributable to increases in personnel expenses of \$32.6 million and operating expenses of \$10.4 million. These increases were mitigated by a \$1.2 million decrease in capital expenses.

Seventy percent (70%) of the \$32.6 million increase in personnel expenses since 2001 was due to growth in pension costs totaling \$22.5 million linked to enhanced benefits from 2004 and recent underperformance of investments. Another noteworthy component of the increase is \$6.4 million related to the funding of other post employment benefit (OPEB), namely health and life insurance, as required by GASB Statements 43 and 45. The City started funding OPEB in 2007 and it accounted for 20% of the increase in personnel costs since 2001.

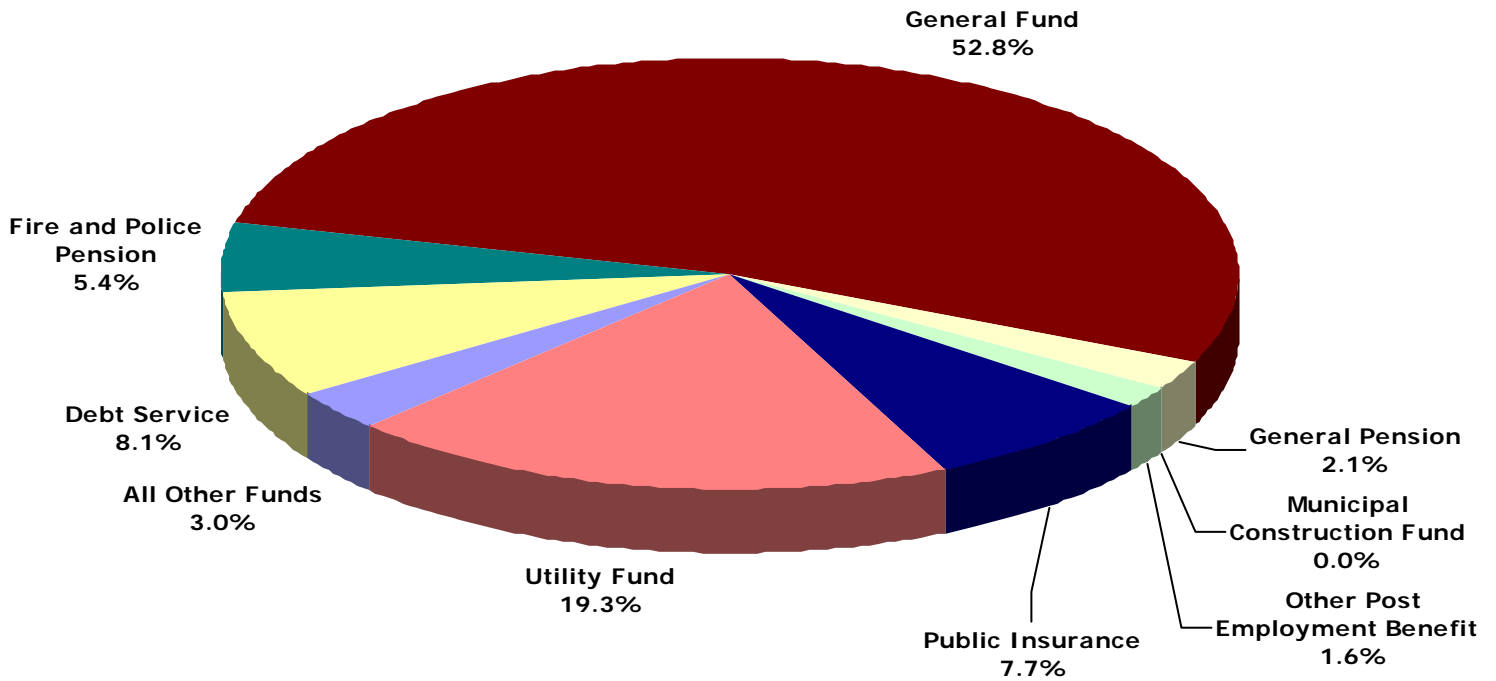
The increase in operating expense is connected chiefly to \$3.5 million in debt service related to the construction of three rental apartment towers, \$1.0 million in internal charges for the Fire Department and the operating cost associated with several facilities that were added over the period including but not limited to the police sub-station in the western part of the City, two fire stations, the soccer park, the aquatic center, academic village pool and the three rental towers.

**General Fund Expense: Actual vs Constant 2001 Dollars**  
(Actual 2001-2009; Budget 2010)



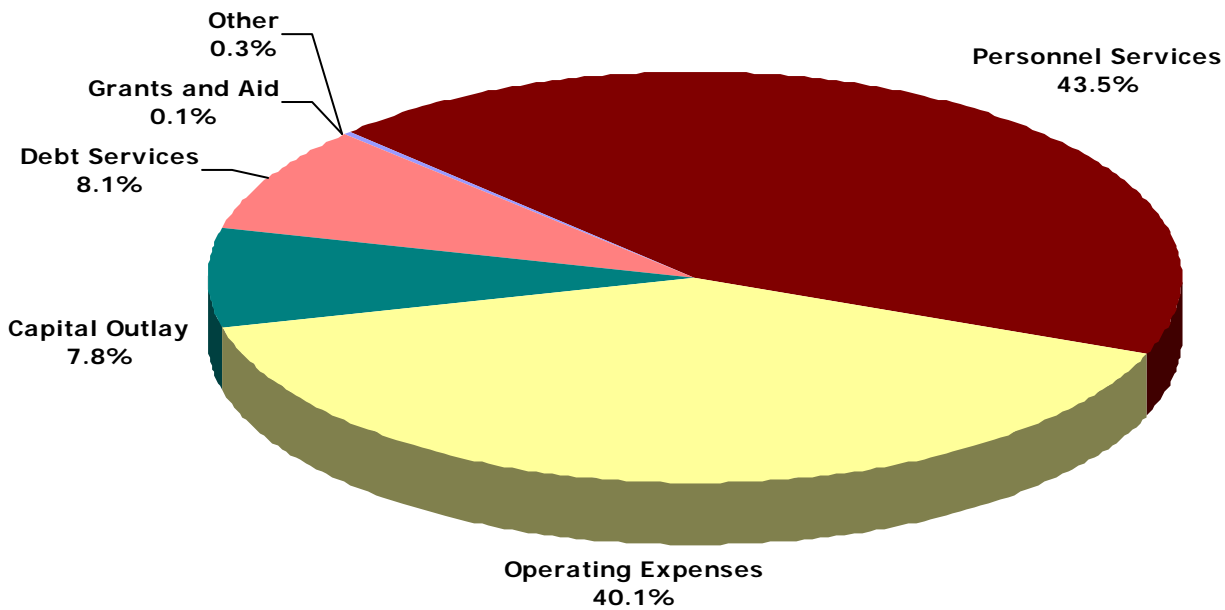
\* Impact of \$77.9 million lump sum pension contribution from bond proceeds.

## 2009-10 Budget - Expenditures By Fund



Total Expenditures \$319,333,540

## 2009-10 Budget - Expenditure By Category



# City of Pembroke Pines, Florida

Personnel Additions / Deletions / Changes

2009-10 Budget as Compared to 2008-09 Working Budget

	Full Time	Part Time
<b>1 General Fund</b>		
<b>2001 Finance</b>		
12525 Administrative Assistant I	-1	-
<b>2001 Finance</b>	-1	0
<b>201 City Manager</b>		
13161 Administrative Services Director	-	-1
<b>201 City Manager</b>	0	-1
<b>4003 Fire/Rescue</b>		
12684 Clerical Spec II	-1	-
13680 P/T Clerk Spec I	-	-1
<b>4003 Fire/Rescue Fire Prevention</b>		
12172 Assistant Division Chief	1	-
12607 Captain - P/M	2	-
12685 Clerical Aide	1	-
12788 Division Chief	1	-
12912 Fire Inspector/PM	3	-
12925 Fire Inspector	1	-
12936 Fire Prevent Adm Battalion Chief	1	-
13681 P/T Clerk Spec II	-	1
<b>4003 Fire/Rescue</b>	9	0
<b>5002 Early Development Centers Charter EDC - West</b>		
12143 EDC Teacher	1	-
12780 Teacher Aide	2	-
13551 P/T Teacher Aide	-	3
<b>5002 Early Development Centers Charter EDC - West</b>	3	3
<b>6004 Grounds Maintenance</b>		
12245 Maintenance Worker I	-1	-
<b>6004 Grounds Maintenance</b>	-1	0
<b>7001 Recreation</b>		
12355 P & R Maint WRK I	-1	-
12559 Recreation Supervisor II	-0.33	-
13500 P/T Maintenance Worker I	-	2
<b>7001 Recreation West Pines pre-school</b>		
12559 Recreation Supervisor II	0.33	-
12676 Child Care Coordinator	-1	-

## City of Pembroke Pines, Florida

Personnel Additions / Deletions / Changes

2009-10 Budget as Compared to 2008-09 Working Budget

	Full Time	Part Time
<b>7001 Recreation West Pines pre-school</b>		
13551 P/T Teacher Aide	-	-3
13552 P/T Teacher - Recreation	-	-3
<b>7001 Recreation Rose Price after-care</b>		
13496 P/T Recreation Aide/Driver	-	-1
<b>7001 Recreation</b>	-2	-5
<b>7006 Golf Course</b>		
12615 Cashier I	-1	-
13450 P/T Cashier	-	1
<b>7006 Golf Course</b>	-1	1
<b>8001 Community Services</b>		
12884 Executive Assist	0.5	-
<b>8001 Community Services</b>	0.5	0
<b>8002 Housing Division Senior rental - Pines Place</b>		
12884 Executive Assist	-0.5	-
<b>8002 Housing Division Senior rental - Pines Place</b>	-0.5	0
<b>9002 Planning</b>		
13161 Administrative Services Director	-	1
<b>9002 Planning</b>	0	1
<b>9005 Building</b>		
12684 Clerical Spec II	-1	-
<b>9005 Building Fire Prevention</b>		
12172 Assistant Division Chief	-1	-
12607 Captain - P/M	-2	-
12685 Clerical Aide	-1	-
12788 Division Chief	-1	-
12912 Fire Inspector/PM	-3	-
12925 Fire Inspector	-1	-
12936 Fire Prevent Adm Battalion Chief	-1	-
13681 P/T Clerk Spec II	-	-1
<b>9005 Building</b>	-11	-1
<b>9007 Code Compliance</b>		
12715 Code Compliance Officer	1	-

**City of Pembroke Pines, Florida**

Personnel Additions / Deletions / Changes

2009-10 Budget as Compared to 2008-09 Working Budget

	Full Time	Part Time
<b>9007 Code Compliance</b>	1	0
<b>1 General Fund Total</b>	<b>-3</b>	<b>-2</b>

**471 Utility Fund**

**6010 Utilities Admin Services**

12515 Accounting Clerk II	-1	-
<b>6010 Utilities Admin Services</b>	<b>-1</b>	<b>0</b>

**6021 Sewer Collection**

12786 S-Utility Service Worker II	-1	-
<b>6021 Sewer Collection</b>	<b>-1</b>	<b>0</b>

**6022 Sewer Treatment Plant**

12767 Utility Maintenance Supervisor	-1	-
12946 S-Treatment Plant Operator I	-1	-
<b>6022 Sewer Treatment Plant</b>	<b>-2</b>	<b>0</b>

**6032 Water Distribution**

12767 Utility Maintenance Supervisor	-1	-
<b>6032 Water Distribution</b>	<b>-1</b>	<b>0</b>

**471 Utility Fund Total**      **-5**      **0**

**504 Public Insurance Fund**

**203 Self Insurance Administration**

12014 Risk Management/Benefits Supervisor	1	-
12557 Risk Management/Benefits Specialist	-1	-
<b>203 Self Insurance Administration</b>	<b>0</b>	<b>0</b>

**504 Public Insurance Fund Total**      **0**      **0**

<b>Total All Funds</b>	<b>-8</b>	<b>-2</b>
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**City of Pembroke Pines, Florida**  
**Position Count History by Department**

	2006-07 Actual		2007-08 Actual		2008-09 Budget		2009-10 Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
100 City Commission	1	6	1	6	1	6	1	6
1001 City Clerk	12	3	12	3	12	3	12	3
2001 Finance	23	2	22	1	21	2	20	2
2002 Information Technology	23	-	18	-	18	-	18	-
201 City Manager	4	1	2.5	2	-	4	-	3
202 Human Resources	11	1	11	-	11	-	11	-
3001 Police	332	2	323	1	306	-	306	-
4003 Fire/Rescue	257	4	265	3	237	4	236	3
4003 Fire/Rescue Fire Prevention	-	-	-	-	-	-	10	1
4003 Fire/Rescue Public Safety Dispatch	-	-	-	-	31	-	31	-
5002 Early Development Centers Charte	15	14	15	14	10	11	10	11
5002 Early Development Centers WCY E	19	28	20	21	20	21	20	21
5002 Early Development Centers Charte	16	22	16	22	17	23	20	26
5002 Early Development Centers Charte	19	31	19	31	19	31	19	31
5005 W.C.Y Administration	-	4	-	3	-	3	-	3
6001 General Gvt Buildings	24.5	-	15	-	11	1	11	1
6001 General Gvt Buildings Security Ser	0.5	-	-	-	-	-	-	-
6004 Grounds Maintenance	25	4	12	2	11.5	1	10.5	1
6005 Purchasing/Contract Administratio	8	2	4	2	2	2	2	2
6006 Environmental Services (Engineeri	13.5	1	9.5	1	4.5	-	4.5	-
6008 Howard C. Forman Human Service	1	-	1	1	-	-	-	-
7001 Recreation	131	167	120	111	92	111	90.67	113
7001 Recreation West Pines pre-school	4	15	4	16	3	13	2.33	7
7001 Recreation Village after-care	2	4	-	2	-	-	-	-
7001 Recreation Rose Price after-care	1	5	-	2	-	2	-	1
7005 Walter C Young Dinner Theatre	2	1	2	1	2	1	2	1
7006 Golf Course	3	1	3	-	3	2	2	3
8001 Community Services	21.75	19	12.75	12	4.5	-	5	-
8002 Housing Division	1.5	-	1	-	0.75	-	0.75	-
8002 Housing Division Senior rental - Pi	2.5	-	3	-	2.75	-	2.25	-
9002 Planning	7	1	7	1	6	1	6	2
9005 Building	46	2	41	2	1	-	-	-
9005 Building Fire Prevention	10	1	10	1	10	1	-	-
9007 Code Compliance	11	-	11	-	11	-	12	-
<b>General Fund</b>	<b>1047.3</b>	<b>341</b>	<b>980.75</b>	<b>261</b>	<b>868</b>	<b>243</b>	<b>865</b>	<b>241</b>
6002 Maintenance	10	-	7	-	8	-	8	-
<b>Road &amp; Bridge Fund</b>	<b>10</b>	<b>0</b>	<b>7</b>	<b>0</b>	<b>8</b>	<b>0</b>	<b>8</b>	<b>0</b>
8006 Transportation Senior center trans	2.5	-	2	-	-	-	-	-
<b>HUD Grants CDBG/HOME</b>	<b>2.5</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>



**City of Pembroke Pines, Florida**  
**Position Count History by Department**

	2006-07 Actual		2007-08 Actual		2008-09 Budget		2009-10 Budget	
	FT	PT	FT	PT	FT	PT	FT	PT
3015 Victims of Crime Act Grant	-	1	-	1	-	1	-	1
<b>Law Enforcement Grant</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>1</b>	<b>0</b>	<b>1</b>
8003 ADA/Paratransit Program Grant - y	8.3	-	7.9	-	-	-	-	-
<b>ADA/Paratransit Program</b>	<b>8.3</b>	<b>0</b>	<b>7.9</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
3007 Cops Ahead 2004 Grant Year	1	-	-	-	-	-	-	-
<b>COPS Grants</b>	<b>1</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
8001 Community Services	-	-	7	2	-	-	-	-
8004 Transit System	6	9	6	7	-	-	-	-
8004 Transit System CBS Blue Route	-	-	-	1	-	-	-	-
<b>Community Bus Program</b>	<b>6</b>	<b>9</b>	<b>13</b>	<b>10</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
8005 SW Multipurpose Center Multipurp	15.82	9.27	15.72	14	-	-	-	-
8005 SW Multipurpose Center III E Fund	1.65	2.73	1.65	4	-	-	-	-
<b>Older Americans Act</b>	<b>17.47</b>	<b>12</b>	<b>17.37</b>	<b>18</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
6010 Utilities Admin Services	33.5	3	26	3	19	2	18	2
6010 Utilities Admin Services Security S	0.5	-	-	-	-	-	-	-
6021 Sewer Collection	16	-	9	-	7	-	6	-
6022 Sewer Treatment Plant	24	-	19	-	15	-	13	-
6031 Water Plants	28.5	-	21	-	14	2	14	2
6032 Water Distribution	21	-	9	-	8	-	7	-
<b>Utility Fund</b>	<b>123.5</b>	<b>3</b>	<b>84</b>	<b>3</b>	<b>63</b>	<b>4</b>	<b>58</b>	<b>4</b>
203 Self Insurance Administration	3	-	3	-	2	-	2	-
<b>Public Insurance Fund</b>	<b>3</b>	<b>0</b>	<b>3</b>	<b>0</b>	<b>2</b>	<b>0</b>	<b>2</b>	<b>0</b>

<b>Total All Funds</b>	<b>1219.02</b>	<b>366</b>	<b>1115.02</b>	<b>293</b>	<b>941</b>	<b>248</b>	<b>933</b>	<b>246</b>
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	2006-07	2007-08	2008-09	2009-10
<b>Total Full Time Equivalents (FTE):</b>	<b>1402.02</b>	<b>1261.52</b>	<b>1065</b>	<b>1056</b>



**DEMOGRAPHICS** (continued)

**Educational Attainment (%)**

Source: 2008 American Community Survey (Census Bureau)

Less than High School Diploma	16.3%
High School Diploma	23.1%
Some college, no degree	21.3%
Associates Degree	10.4%
Bachelor's Degree	18.7%
Graduate or Professional Degree	10.2%
	100.0%

**Household Income**

Source: 2008 American Community Survey (Census Bureau)

Less than \$24,999	19.0%	11,119
\$25,000-\$49,999	22.3%	13,030
\$50,000-\$74,999	19.9%	11,694
\$75,000-\$99,999	14.3%	8,362
\$100,000 +	24.4%	14,246
Median Household Income	99.9%	58,451
		\$59,881

**ECONOMICS**

**Occupation Composition**

Source: 2008 American Community Survey (Census Bureau)

Management, professional & related occupations	29,102
Service occupations	13,173
Sales and office occupations	25,165
Farming, fishing and forestry occupations	-
Construction, extraction & maintenance occupations	4,884
Production, Transportation, and Material Moving occupations	5,440
	<hr/> 77,764

**Unemployment Rate (%)**

Source: Florida Dept. of Labor for Pembroke Pines

2007-08	4.1%
2006-07	2.8%
2005-06	2.9%
2004-05	3.4%
2003-04	3.1%
2002-03	3.7%
2001-02	3.9%
2000-01	2.6%
1999-00	2.8%
1998-99	2.9%

**Industrial Composition**

Source: 2008 American Community Survey (Census Bureau)

Agriculture, forestry, fishing/hunting, and mining	-
Construction	5,240
Manufacturing	4,604
Wholesale Trade	4,236
Retail Trade	9,893
Transportation, warehousing and utilities	5,572
Information	2,291
Finance, insurance, real estate/rental and leasing	5,711
Professional, scientific, management, administrative and waste management svcs.	10,484
Educational, health and social services	15,604
Arts, entertainment, recreation, accommodation and food services	5,411
Other services (except public admin.)	4,670
Public Administration	4,048
	<hr/> 77,764

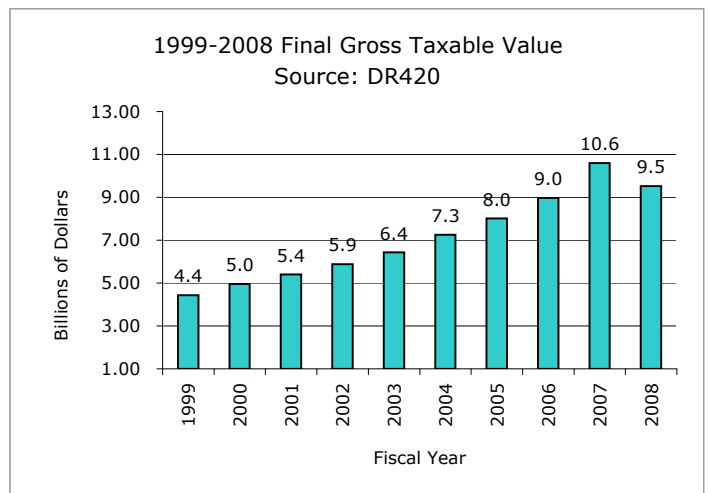
**Building Permits**

Year	Number	Total Value of Construction
2007-08	7,365	\$ 139,170,218
2006-07	10,267	237,392,060
2005-06	16,910	183,846,230
2004-05	10,800	116,958,795
2003-04	9,457	84,253,027
2002-03	9,171	109,883,816
2001-02	10,140	207,403,339
2000-01	10,368	265,146,376
1999-00	9,957	213,486,894
1998-99	10,171	243,266,228

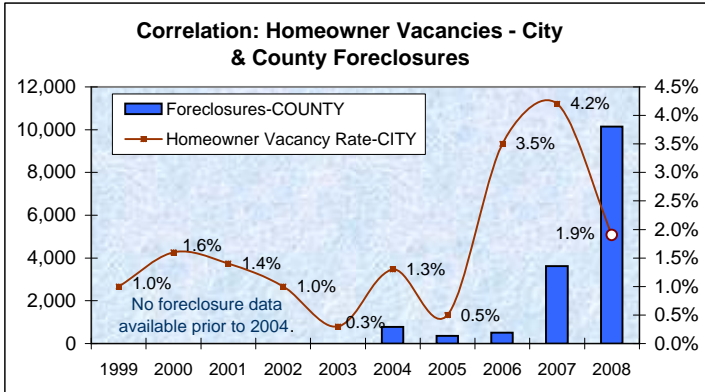
**Median Income Per Capita - using inflation-adjusted dollars**

Source: 2008 American Community Survey (Census Bureau)

2008 (American Community Survey)	25,964
2007 (American Community Survey)	26,982
2006 (American Community Survey)	28,377
2005 (American Community Survey)	28,197



**ECONOMICS** (continued)



(Source: American Community Survey & County Appraiser Office)

Fiscal Year 2008-2009 Property Taxable and Assessed Valuation

Source: Broward County Property Appraiser [DR403AM]

Total Just Value	\$17,848,661,534
Less: Exempt Property	-1,185,181,305
Homestead Assessment Differential	-3,664,549,250
Other Exemptions	-2,211,645,023
Value Adjustment Board/Appraiser Adjmts	-51,004,352
Operating Taxable Value	<u>\$10,736,281,604</u>

Taxes (2010)

Local Retail Sales Tax Rate	6%
Property Tax Millage-2009 Assmt	5.1249
Debt Service Millage-2009 Assmt	0.5951

**DE STATISTICS**

Water (September 30, 2008)

Water Accounts	42,819
Operating Wells	9
Daily Pumping Wells Capacity (MGD)	18.0
Average Daily Water Pumping (MGD)	12.4
Total Daily Pumping Plant Capacity (MGD)	18.0

Sewer (September 30, 2008)

Miles of Sanitary Sewers	403.0
Average Daily Treatment (MGD)	7.1
Average Daily Treatment Capacity (MGD)	9.5

Public Works (September 30, 2007)

Residential Solid Waste Customers	37,670
Solid Waste Collected (tons)	97,685

Educational System [July 2008]

	City Charter	Other
Elementary:	4	12
Middle School:	2	4
High School:	1	3
Community College (1) /Universities (4)		5

Center for Arts (2008)

Number of Event Days	356
Theaters	2



Police Protection (December 31, 2008)

Employees (full-time)	306.5
Sworn	241
Non-Sworn	65.5
Grant Positions	0.5
Crime Index (fiscal year)	6,217
Crime Rate (per 1,000 population)	40.6
Traffic Accidents	5,039
Traffic/Parking Citations	55,099
Total Calls for Police Service	109,378

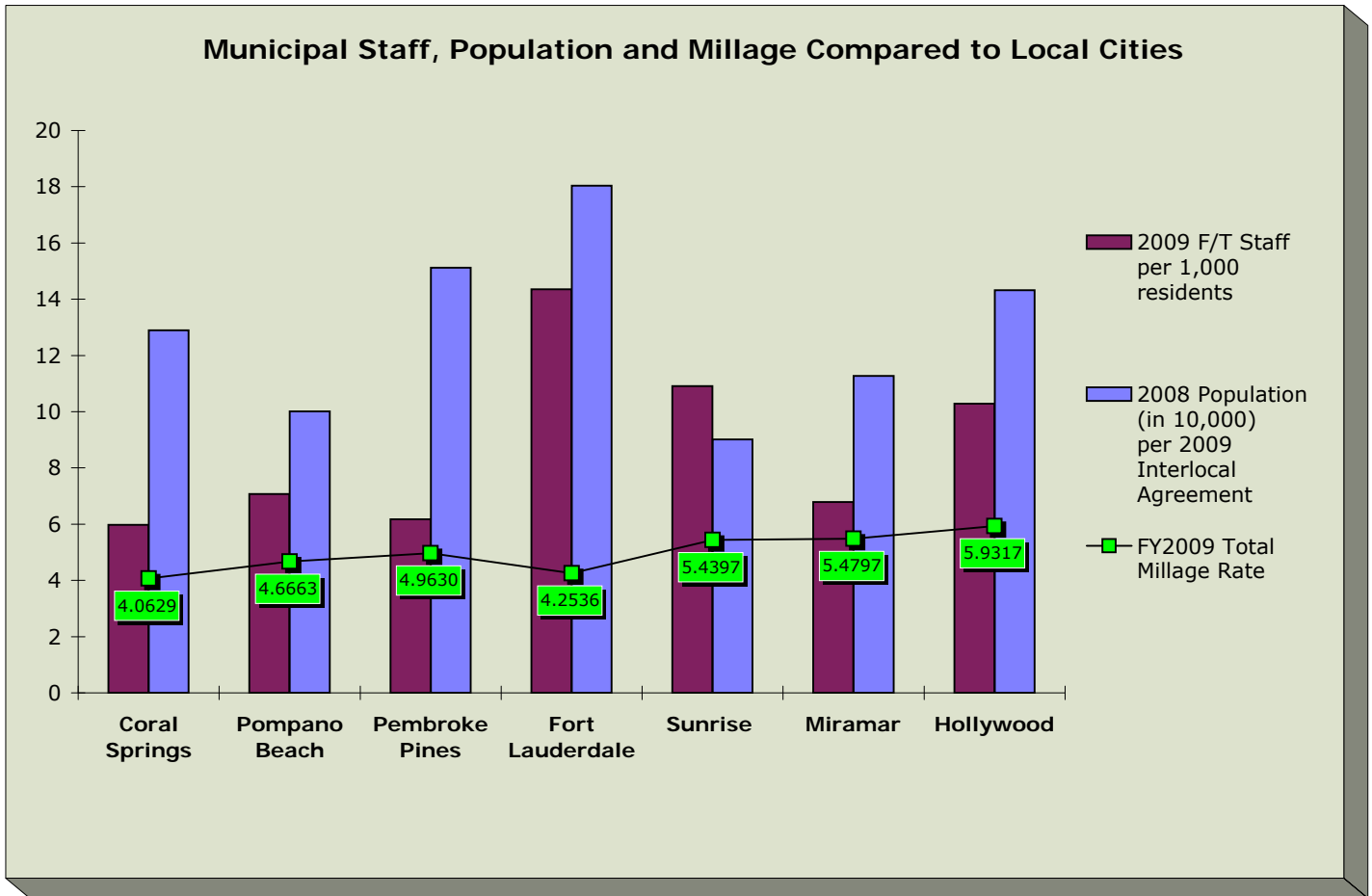
Fire Protection (December 31, 2008)

Stations	6
Employees (full-time)	274
Structure Fires	74
Adv Life Support Rescue Responses	13,855
Basic Life Support Rescue Responses	2,785
Other Rescue Calls	1,789
Other Emergencies	3,248
Fire Inspections (various kinds)	11,593
Fire Investigations	23

Municipal Parks (September 30, 2008)

Developed Parks	31
Developed Acres	926.69
Undeveloped Acres	15
Swimming Pools	7
Recreation Centers	5
Lighted Ball fields	48
Unlighted Ball fields	2
Lighted Tennis Courts	50
Playgrounds	20
Gymnasium	3
Racquetball Courts/Indoor	11
Volleyball	2
Hockey Rinks	11
Fitness Center	2
Pavilions	35
Gazeboes	3
Paddleball Courts	25
Basketball Courts/Outdoor	21.5
Football/Soccer	19

**COMPARISON TO LOCAL CITIES**



# City of Pembroke Pines

## Performance Measures

### Overview

Until recently, the main focus of the City had been on growth management. During 1984, the estimated population was 43,000. Since the 2000 census, estimated population growth averaged less than 2,000 annually. However, the devastating Hurricane Andrew (August 1992) drove thousands of south Dade County residents north to Broward County, especially to Pembroke Pines. Between 1994 and 2000, the total number of residents increased from 81,000 to 137,000, an average annual growth of over 9,000. The tremendous growth brought great demand for a wide variety of services, including the creation in 1998 of what has become the largest Charter School system in the nation.

City administration has developed a performance management system to clearly link the City's mission to goals, strategic objectives, performance measures and targets for service processes. A strategy map was designed to exemplify the concept of performance measures. Building on the mission and goals that were already in place, strategic objectives (focus areas) were outlined and Key Performance Indicators (KPIs) selected to gauge the attainment of those objectives on a process level. In an effort to determine how effectively the City's mission was being achieved, the balanced scorecard model was chosen as a tool. Further, department goals, objectives and performance measures were reviewed to ensure that they contribute significantly to the KPIs. The concept was presented to Commission in December 2004 at the Vision and Goal Setting Workshop.



The colors in the Strategy Map will be used to identify the various elements in the tables that follow.

The review of the departmental goals and objectives for correlation with City goals and objectives resulted in the creation of a City and departmental goals matrix and a performance measures crosswalk. The City and Departmental Goals Matrix highlights the specific City goals that the department goals support. Further, the initiatives, where available, that are being undertaken by the departments to achieve the strategic objectives and by extension the City's goals are presented in an Initiatives /Action Steps summary.

# City and Departmental Goals Matrix

City and  
Departmental Goals

	City Manager	Police	Fire and Rescue	Public Services	Parks & Recreation	Code Compliance	Info Technology	City Clerk	Community Svcs	Housing Rental	Finance	Human Resources
<b>1. Promote health, safety &amp; welfare of the community.</b>												
To provide customers with the highest quality water services possible while maintaining a competitive rate structure.				X								
To protect and safeguard human life.		X										
To protect life and property, reduce pain and suffering, and to assure properly built, safe occupancies conforming to the Building Code.			X									
To ensure the availability of transportation services to south Broward residents who are transportation disadvantaged, and have physical, cognitive, emotional, visual or other disabilities that render them functionally unable to utilize the regular fixed-route service.									X			
To improve the quality of life for low and moderate-income residents of the City of Pembroke Pines in terms of housing, commercial rehabilitation, and transportation.										x		
To provide a quality multi-function social service delivery system and specifically designed senior programming.									X			
<b>2. Promote/pursue a positive economic environment.</b>												
To finance projects utilizing the most cost effective methods, while minimizing the restrictions that would hinder the future borrowing capacity of the City.	X										X	
To provide services for the design, construction, maintenance, procurement, beautification, and preservation of all facilities, roadways, properties, materials, and equipment.				X								
To foster the development and application of information technology to improve the lives of the citizens of Pembroke Pines.							X					
<b>3. Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.</b>												
To contribute directly to the physical and emotional health, social growth, and development of our residents through a wide range of recreational experiences and involvement.					X							
The curriculum of the Early Development Center is directed to nurturing the whole child in a caring environment conducive to teaching and learning.				X								
To provide facilities and staffing for physical fitness activities, child and family enrichment, educational pursuit, entertainment, and the enjoyment of the arts and culture.					X							
To facilitate the following social services to those 60 years of age or older: information, referral, recreation, in-home services, health support, counseling, adult day care, Alzheimer's adult day care for seniors, and public education.									X			

# City and Departmental Goals Matrix (continued)

City and Departmental Goals	City Manager	Police	Fire and Rescue	Public Services	Parks & Recreation	Administrative Svcs	Info Technology	City Clerk	Community Svcs	Housing Rental	Finance	Human Resources
<b>4. Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.</b>												
Implementation and monitoring of the insurance and safety programs of the City.												X
Expand the City's outreach efforts to reach a diverse group of competent workers when recruiting for City vacancies.												X
Institute a citywide program to enhance employee development through supervisory, technical, professional, and competency training.												X
To maintain a comprehensive, competitive pay and classification system, linking various elements of performance to merit.												X
<b>5. Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.</b>												
To keep staff positioned to take full advantage of new technological developments so as to enhance efficiency in the performance of our duties and responsibilities.								X				
To provide capable and inspiring administrative leadership for the City staff; to make day-to-day decisions that allow for the most effective use of available resources; and most importantly, to operate in a manner that improves and enhances the quality of life in our community.	X											
To develop and implement systems to enhance the financial viability of the City, and provide financial information and analyses that are valuable as management tools and that are readily understood by our citizens.											X	
<b>6. Preserve/promote the ecological and environmental quality within the City.</b>												
To maintain, protect and preserve the 503 acres of wetlands in perpetuity developed as a diverse multi-habitat ecosystem.				X								
To provide a well-designed and carefully maintained network of parks and other green spaces.					X							
To provide customers with the highest quality wastewater services possible while maintaining a competitive rate structure.				X								



The Performance Measures Crosswalk reflects the KPIs that assess the extent to which the City's goals are being met, the department objective that contributes to the achievement of those goals and the department performance measure, which evaluates the accomplishment of those objectives.

## Performance Measures Crosswalk

Department Objective	Performance Measure
<b>CITY GOAL #1: Promote health, safety &amp; welfare of the community.</b>	
<b>KPI: Crime rate per 100,000 population ranked against the ten largest cities in Broward County</b>	
<b>Police</b> To deter crime, apprehend criminals and enhance public safety.	<ul style="list-style-type: none"> <li>• Clearance rate Part I offenses <sup>(1)</sup></li> <li>• Calls for service per 1,000 resident population</li> </ul> <b>Crime index for the following types of offenses:</b> <ul style="list-style-type: none"> <li>• Murder</li> <li>• Forcible rape</li> <li>• Robbery</li> <li>• Aggravated assault</li> <li>• Burglary</li> <li>• Larceny</li> <li>• Motor vehicle theft</li> <li>• Crime index</li> <li>• Crime rate (per 100,000)</li> </ul>
<b>KPI: Insurance Service Organization (ISO) evaluation compared with national cities with 24,999 or more population</b>	
<b>Fire</b> Conduct pre-fire planning for all commercial and multifamily structures. To reduce loss to property from fire, flood, domestic terrorism or natural disaster.	<ul style="list-style-type: none"> <li>• % of buildings that received annual pre-fire plan surveys</li> <li>• Number of public participants in safety education classes</li> <li>• Average response time from receipt of 911 calls to dispatch of units to emergencies in seconds</li> <li>• % of dispatch processing time less than 1 minute</li> <li>• Average unit response time from en route to arrival (in minutes)</li> <li>• % of unit response time less than 6 minutes</li> </ul>
<b>KPI: Social service client hours per each unduplicated client</b>	
<b>Community Services</b> To plan and implement recreation, health support, transportation, in-home services coordination, counseling, public education, nutrition program, senior housing and relief/respite services for senior residents.	<ul style="list-style-type: none"> <li>• Units of service (services covered by OAA Title IIIB and III E Grant)</li> <li>• Number of unduplicated clients</li> </ul>
<b>KPI: Potable water quality ranking among Broward cities</b>	
<b>Utilities [Water]</b> Ensure both treatment plants operate at maximum efficiency in order to provide high quality potable water.	<b>Finished Water Quality:</b> <ul style="list-style-type: none"> <li>• pH</li> <li>• Total Residual Chlorine</li> <li>• Color</li> <li>• Fluoride AS F</li> <li>• Turbidity NTU</li> <li>• Iron Fe-</li> </ul>
<b>CITY GOAL #2: Promote/pursue a positive economic environment</b>	
<b>KPI: Median household income ranked against the ten largest cities in Broward County</b>	
<b>City Manager</b> To maintain a low tax burden.	<ul style="list-style-type: none"> <li>• Change over operating rolled-back millage rate</li> </ul>
<b>KPI: % change in taxable value in relation to other Broward County Cities</b>	
<b>Administrative Services [Code Enforcement]</b> Maintain 90% compliance on cases prior to hearings.	<ul style="list-style-type: none"> <li>• % of cases closed prior to Code Board and/or Special Master hearing</li> </ul>
<b>KPI: Local business tax revenue per capita</b>	
<b>City Clerk</b> Ensure that all businesses have a valid local business tax receipt	<ul style="list-style-type: none"> <li>• Local business tax revenue per capita</li> </ul>
<b>CITY GOAL #3: Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.</b>	
<b>KPI: Charter School FCAT (Florida Comprehensive Assessment Test) Scores ranking among Broward schools</b>	
<b>City Manager</b> Enhance the educational environment at the Charter Schools.	<ul style="list-style-type: none"> <li>• Elementary Schools</li> <li>• Middle Schools</li> <li>• High Schools</li> </ul>
<b>CITY GOAL #4: Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.</b>	
<b>KPI: % change in new FT employee retention rate within one year of employment</b>	
<b>Human Resources</b> Implement sound recruitment practices to ensure competent candidates are hired.	<ul style="list-style-type: none"> <li>• New FT employee turnover rate within one year of employment</li> </ul>
<b>KPI: Sick leave hours used per FT employee compared to prior years</b>	
<b>Human Resources (Risk Management)</b> Continue to monitor group health claims and fees.	<ul style="list-style-type: none"> <li>• Sick leave hours used per FT employee compared to prior years</li> </ul>

<sup>(1)</sup> Consists of homicides, rapes, robberies, assaults, burglaries, auto thefts, and larcenies.

# Performance Measures Crosswalk (continued)

Department Objective	Performance Measure
<b>CITY GOAL #5:</b> Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.	
<b>KPI:</b> <i>City underlying bond rating compared to peer cities in Florida</i>	
<p><b>City Manager</b> Manage City finances to ensure financial benchmarks are met.</p> <p><b>Finance</b> Maintain high levels of professional accounting and reporting standards worthy of the Government Finance Officers Association (GFOA) awards.</p>	<ul style="list-style-type: none"> <li>• Unreserved Fund Balance as a % of annual General Fund expenditures</li> <li>• Total direct debt as a % of property market value</li> <li>• Debt service as a % of General Fund budget</li> <li>• % of principal retired in 10 years</li> <li>• Direct debt per capita</li> <li>• Receive Award of Certificate of Achievement for Excellence in Financial Reporting from GFOA</li> <li>• Receive Distinguished Budget Presentation Award from GFOA</li> </ul>
<b>KPI:</b> <i>% routine public requests answered within 48 hours of receipt</i>	
<p><b>City Clerk</b> Comply with all applicable Florida Statutes for public record requests.</p>	<ul style="list-style-type: none"> <li>• % routine public requests answered within 48 hours of receipt</li> </ul>
<b>CITY GOAL #6:</b> Preserve/promote the ecological and environmental quality within the City.	
<b>KPI:</b> <i>Comparison of licensed wetlands per total acres with other Broward County cities</i>	
<p><b>Public Services [Environmental]</b> Conserve, protect, maintain or improve wetlands.</p>	<ul style="list-style-type: none"> <li>• Licensed wetland acres in Pembroke Pines</li> </ul>
<b>KPI:</b> <i>Wastewater quality ranking among Broward cities</i>	
<p><b>Public Services [Water]</b> Ensure the treatment plant operates at maximum efficiency to facilitate the environmentally sound disposal of wastewater.</p>	<ul style="list-style-type: none"> <li>• Carbonaceous Biochemical Oxygen Demand 5-Day (CBOD5) Effluent</li> <li>• Total Suspended Solids (TSS) Effluent</li> </ul>
<b>KPI:</b> <i>Acres of parkland per 1,000 population compared to the ten largest cities in Broward County</i>	
<p><b>Parks and Recreation</b> Present to the public clean, physically-attractive and well-maintained facilities to support our youth/adult programs, and for the general public visiting our parks for passive, non-structured leisure activities.</p>	<ul style="list-style-type: none"> <li>• Acres of parkland per 1,000 population</li> </ul>

# Initiative / Action Steps Summary that Support Strategic Objectives

## (1) Promote health, safety & welfare of the community.

### Strategic Objective: Reduce crime

POLICE

- In 2009, the Police Department started conducting "Operation Blue Force" on overlap staffing days to reduce crime. The operational strategy employed is to saturate selected locations throughout the City with uniformed police officers in marked vehicles. The operation includes "park and walks" at businesses, residential patrol of selected areas, truancy sweeps, and selective traffic enforcement.
- In recent months, the Police Department implemented a new deployment strategy for Patrol operations with the objective of reducing crime by decreasing response time while increasing citizen and officer safety. This strategy was created by analyzing crime patterns and service call data and focusing our efforts in those identified areas while maintaining high visibility and maximum community impact.

### Strategic Objective: Maintain effective fire control capabilities

FIRE

- Revise the comprehensive emergency vehicle operator course.
- Revamp the Officer Development Program for Rescue Lieutenants, Captains and Battalion Chiefs.
- GIS mapping of fire hydrants using new technology to improve location accuracy.
- Operational Public Safety Answering Point that decreases response times.
- Broadcast Fire Safety Public Service tips on Channel 78.

### Strategic Objective: Increase social services to seniors (60+)

COMMUNITY SERVICES

- Provide free Enhance Fitness classes at the South West Focal Point Center for those 60 years and older living in Broward County. The class focuses on cardio respiratory fitness, balance, flexibility and muscle strength. This program is grant funded by the Broward County Elderly and Veterans Services.
- Introduce Chronic Disease Management classes for clients at South West Focal Point Center. The six to eight week program teaches seniors how to manage their current medical conditions, speak to their physicians, and manage their mental well-being.
- Social work interns from Barry University will provide support services to South West Focal Point Center clients and the community.

### Strategic Objective: Provide high quality potable water

PS

- Complete the upgrade of controls and mechanical systems at the existing water plant.

## (2) Promote/pursue a positive economic environment.

### Strategic Objective: Maintain tax base.

FINANCE

- In FY2008-09 a \$4.4 million Neighborhood Stabilization Program (NSP) award was received from the U.S. Department of Housing and Urban Development (HUD). NSP provides grants to purchase foreclosed or abandoned homes and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline of house values of neighboring homes.

### Strategic Objective: Foster business growth

PLANNING

- Utilization of GO Bonds dedicated to Economic Development and Streetscape.
- Coordination of business networking and educational events including Power Business Week to support local businesses growth.
- Creation of Innovative Zoning Categories to foster new types of mixed use development.
- Improve partnership and support with the Miramar-Pembroke Pines Chamber of Commerce, through marketing and association with Chamber advisory groups.
- Participation with the Broward Alliance, to improve knowledge base as it relates to county and state programs that support business activity.
- Staff support of City Economic Development Advisory Board.

# Initiative / Action Steps Summary that Support Strategic Objectives

**(3) Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.**

**Strategic Objective: Improve academic performance at schools**

MIDDLE SCHOOL	READING (FSU)	<p><b>Promote a 2% improvement (from 74% to 76%) on mastery of the FCAT Reading test by students in grades 6 to 8.</b></p> <ul style="list-style-type: none"> <li>• Implement an independent reading program across the curriculum.</li> <li>• All teachers will utilize the FCAT Reading Item Specifications to create higher order thinking questions.</li> <li>• Social studies teachers will explicitly infuse the reading benchmarks in lesson plans and delivery of instructional material.</li> </ul> <p><b>Action steps geared towards 6 to 8 grade students achieving a 2% increase (from 74% to 76%) in learning gains on the FCAT Reading Test.</b></p> <ul style="list-style-type: none"> <li>• The school will implement the new FAIR assessments to monitor student progress.</li> <li>• Implement differentiated instruction and independent learning plans.</li> <li>• Students not responding to core instruction will be referred to R+I and receive planned and targeted interventions.</li> </ul>
	MATH	<p><b>Promote a 2% improvement (from 70% to 72%) on mastery of the FCAT Science test by students in grades 6 to 9.</b></p> <ul style="list-style-type: none"> <li>• Incorporate the Acaletics/Buckle Down programs in all math classes.</li> </ul> <p><b>Action steps geared towards 6 to 8 grade students achieving a 2% increase (from 78% to 80%) in learning gains on the FCAT Mathematics Test.</b></p> <ul style="list-style-type: none"> <li>• Organize classes into proficiency levels and implement differentiated instruction based on specific students' needs.</li> <li>• Identify and consistently monitor the progress of the lowest 25 percentile, revise instruction, and supply supplemental instruction as needed via before/after school camps and peer tutoring.</li> </ul>
HIGH SCHOOL	SCIENCE	<p><b>Promote a 2% improvement (from 70% to 72%) on mastery of the FCAT Science test by students in grades 6 to 8.</b></p> <ul style="list-style-type: none"> <li>• Teachers will incorporate hands-on and real-world experiments and/or demonstrations.</li> <li>• Students not mastering weekly science instructional objectives will be provided supplemental instruction in the form of small groups and before and after school tutoring.</li> <li>• Students will utilize the science components of FCAT Explorer and FOCUS web based programs.</li> </ul>
	WRITING	<p><b>In grade 8, 99% of students will achieve mastery on the 2010 FCAT Writing test.</b></p> <ul style="list-style-type: none"> <li>• Language Arts teachers will administer diagnostic test to drive instruction and determine remediation needs.</li> <li>• Eighth grade students will write a minimum of two essays per week: a 45 minute timed essay in the classroom and one at home via My Access prompt.</li> <li>• All students scoring below level 3.5 on the writing diagnostic will receive remediation through an afterschool writing tutorial.</li> </ul> <ul style="list-style-type: none"> <li>• Create an outdoor classroom in partnership with the City Parks and Recreation department as part of our green school movement.</li> <li>• Prepare struggling students for college by providing the Apex Learning program.</li> <li>• Encourage teachers to collaborate by forming Professional Learning Communities focused on improving student achievement levels.</li> <li>• Identify the professional development workshops that teachers need to attend that in order to increase the learning and academic progress of their students and summarize the effectiveness/impact of the professional development on student achievement by implementing Professional Growth Plans.</li> <li>• Allow students who work diligently to maintain high academic standards to exempt up to three mid-term exams in order to offer more time to study for other exams.</li> <li>• Provide support for students at risk for poor learning outcomes by implementing Response to Intervention and Instruction.</li> <li>• Document and prevent bullying by implementing the Broward County School Board Anti-Bullying Policy.</li> <li>• Engage students in higher order thinking by training teachers to conduct Paideia Socratic Seminars with the students.</li> <li>• Increase student participation in Advanced Placement Courses and the Dual Enrollment Program by encouraging students to enroll in challenging courses.</li> </ul>

# Initiative / Action Steps Summary that Support Strategic Objectives

## (3) Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.

Strategic Objective: Improve academic performance at schools

ELEMENTARY SCHOOLS (INCLUDING FSU)	READING (FSU)	<p><b>Students in grades 3 to 5 who scored in the lowest 25% on the FCAT Reading test.</b></p> <ul style="list-style-type: none"> <li>Teachers will receive professional development in Thinking Maps; visual tools that promote a common thinking process language and extend Marzano's High Yield strategies.</li> <li>An extended learning program will provide additional reading instruction for a minimum of 30 minutes a day, outside the 90-minute reading block, using research-based supplemental materials.</li> <li>Students not responding to core instruction will be referred to R+I and receive planned and targeted interventions.</li> </ul> <p><b>Students in grades 3 to 5 who scored at or above Level 3 on the FCAT Reading test.</b></p> <ul style="list-style-type: none"> <li>Teachers will implement an Instructional Focus Calendar for Reading and Language Arts.</li> <li>Teachers will integrate the technological program, Accelerated Reader (AR) to increase reading comprehension and build vocabulary.</li> </ul>
	MATH	<p><b>Students in grades 3 to 5 who scored in the lowest 25% on the FCAT Math test.</b></p> <ul style="list-style-type: none"> <li>Students not responding to core instruction will be referred to R+I and receive planned and targeted interventions.</li> </ul> <p><b>Students in grades 3 to 5 who scored at or above Level 3 on the FCAT Math test.</b></p> <ul style="list-style-type: none"> <li>Implement an Instructional Focus Calendar for Math.</li> <li>Teachers will implement Acaletics and differentiate instruction in various formats.</li> </ul>
	SCIENCE	<p><b>Students in grade 5 who scored at or above Level 3 on the FCAT Science test.</b></p> <ul style="list-style-type: none"> <li>Teachers will implement an Instructional Focus Calendar for Science.</li> <li>Science Facilitators will conduct Learning Communities to align standards, implement curriculum, integrate Thinking Maps, and share best practices.</li> </ul>
	WRITING	<p><b>Students in grade 4 who scored at or above a 3.0 on the FCAT Writes! test.</b></p> <ul style="list-style-type: none"> <li>Teachers will participate in cross-campus professional development with a focus on horizontal alignment of research-based writing strategies.</li> </ul>

## (4) Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.

Strategic Objective: Reduce employee turnover

HR	<ul style="list-style-type: none"> <li>Maintain competitive pay, provide a safe environment, and provide professional training to enhance the development of employees.</li> </ul>
HR	<ul style="list-style-type: none"> <li>The establishment of the four day work week has assisted in reducing employee absenteeism, and cultivates a positive environment for the employees.</li> </ul>

## (5) Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.

Strategic Objective: Maintain sound financial stability

VARIOUS	<ul style="list-style-type: none"> <li>Enter into a lease agreement with the YMCA of Broward County for the purpose of developing a partnership that will benefit the City and the YMCA and provide quality programs and services to the residents.</li> <li>Outsource the day care services at the South West Focal Point Center.</li> <li>Outsource the staffing of the golf shop at the Pembroke Lakes Golf and Racquet Club.</li> <li>Facilitate electronic transfer of funds from Pines Point tenants' bank accounts, for payment of rent, to the City's bank account.</li> </ul>
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## (6) Preserve/promote the ecological and environmental quality within the City.

Strategic Objective: Preserve wetlands ecosystem & watershed

PS	<ul style="list-style-type: none"> <li>Create and maintain approximately 44 acres of wetland mitigation as required by one phase of the AWS project.</li> </ul>
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Strategic Objective: Control the quality of the wastewater

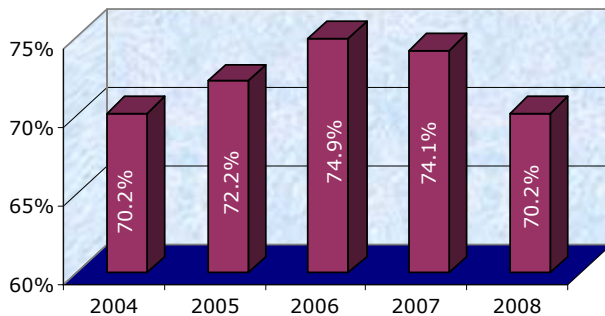
PS-PUBLIC SERVICES	<ul style="list-style-type: none"> <li>Commence implementation of the AWS project. This project was brought about by the water re-use regulatory requirements promulgated by the South Florida Water Management District in their Lower East Coast Water Supply Plan. The major component of the project, the Alternative Water Supply Plant, will convert wastewater to raw water that will be used to recharge the Biscayne Aquifer as required by the SFWMD.</li> </ul>
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As stated previously the balanced scorecard model was adopted to execute, manage and communicate the City's strategy through setting priorities, allocating resources based on those priorities and measuring the results. The City's Balanced Scorecard below, translates organization-wide strategies into organization-wide measures and targets. It is a composite index of 14 Key Performance Indicators (KPIs) that connect the City strategic objectives with departmental performance measures at a process level.

## Balanced Scorecard

Strategic Objectives	Key Performance Indicators (KPIs)	Desired Direction	2008 Benchmark	2008 Actual	Score	Weight	Weighted score	
<b>(1) Promote health, safety &amp; welfare of the community.</b>								
Reduce crime	Crime rate per 100,000 population ranked against the ten largest cities in Broward County	↓	4,804	4,097	70.2%	12.0%	8.4%	
Maintain effective fire control capabilities	Insurance Service Organization (ISO) evaluation compared with national cities with 24,999 or more population	↑ *	67.20 *	90.23 *	98.9%	12.0%	11.9% *	
Increase social services to seniors (60+)	Social service client hours per each unduplicated client	↑	117.32	147.98	76.1%	4.0%	3.0%	
Provide high quality potable water	Potable water quality ranking among Broward cities	=	51.9%	69.1%	93.8%	12.0%	11.3%	
<b>(2) Promote/pursue a positive economic environment.</b>								
Exceed County household income	Median household income ranked against the ten largest cities in Broward County	↑	56,175	59,881	62.4%	4.0%	2.5%	
Maintain tax base	% change in taxable value in relation to other Broward County Cities	↑	-10.14%	-10.48%	47%	8.0%	3.8%	
Foster business growth	Local Business Tax Revenue per capita	↑	\$ 18.18	\$ 21.86	75.8%	8.0%	6.1%	
<b>(3) Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.</b>								
Improve academic performance at schools	Charter School FCAT (Florida Comprehensive Assessment Test) Scores ranking among Broward schools	↑	537.1	624.3	90.4%	8.0%	7.2%	
<b>(4) Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.</b>								
Reduce employee turnover	% of FT employees retained after one year	↑	82.2%	60.5%	0.4%	4.0%	0.0%	
Reduce employee absenteeism	Sick leave hours used per FT employee compared to prior years	↓	39.55	44.18	5.1%	4.0%	0.2%	
<b>(5) Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.</b>								
Maintain sound financial stability	City underlying bond rating compared to peer cities in Florida	↑	85.3%	88.0%	65.0%	8.0%	5.2%	
<b>(6) Preserve/promote the ecological and environmental quality within the City.</b>								
Preserve wetlands ecosystem & watershed	Comparison of licensed wetlands per total acres with other Broward County cities	=	2.8%	11.8%	88.9%	4.0%	3.6%	
Control the quality of the wastewater	Wastewater quality ranking among Broward cities	↑	52.0%	60.0%	39%	8.0%	3.1%	
Maintain at least seven acres of parkland per 1,000 population [excluding golf courses]	Acres of parkland per 1,000 population in relation to ten largest Broward cities	↑	6.26	10.71	98.2%	4.0%	3.9%	
* = The ISO rating of 90.23 was during 2007. The rating is updated every five years; the benchmark has not been updated since 2005 due to nonavailability of data.					<b>Overall Operating Performance Score</b>		<b>100.0%</b>	<b>70.2%</b>

### Our Score



The 3.9% decline in the City's overall score was in spite of a slowed decline in taxable values in relation to peer cities, a 25-point increase in Charter School FCAT scores and improved relative bond ratings due to a lower 2008 benchmark. Negative factors, in order of impact, included increase of 6.2 hours of sick leave taken per employee, a crime rate increase and a reduction in waste water quality.

## Key Performance Indicators (KPIs)

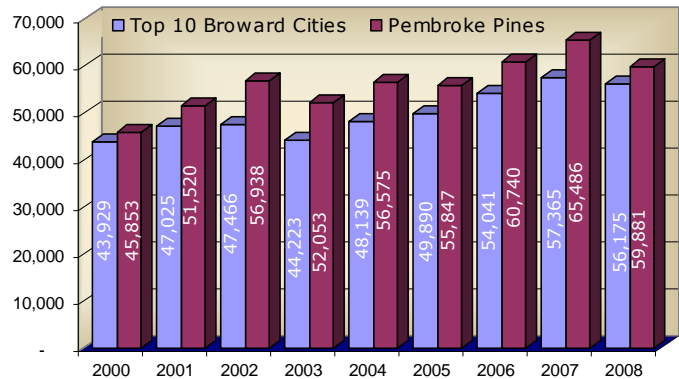
Each KPI score was based on the City's actual performance compared to a benchmark, which was either the average score of peer Cities, when sufficient data is available, or prior City performance. A standardized score, between 0 and 100, was calculated by determining the "z score" or finding the difference between the City score and the benchmark and dividing it by the standard deviation. The "z score" determines the standardized score.

The standardized score was then multiplied by the respective weight factor (assigned by City Commission) to determine the weighted score which is the basis of the City's overall operating performance score. The target is to exceed the prior year operating performance score. Changes in the overall score can be investigated on an individual KPI level. At this point, although the City's scorecard is comprised of 14 KPIs, historical data is only available for six of those KPIs. The following discussion is limited to the latter.

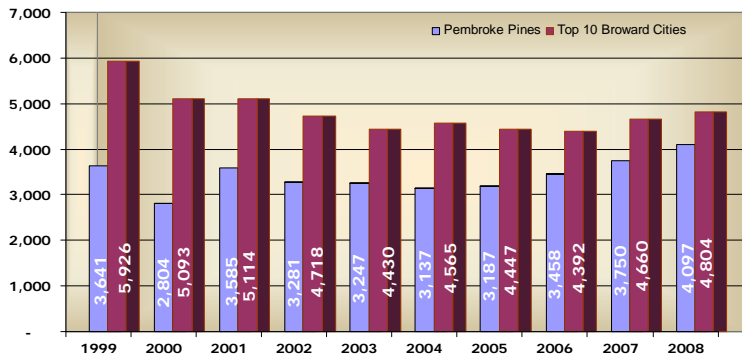
**Benchmark:** 4,804 (crime rate per 100,000 population for ten largest Broward cities during calendar year 2008)

**Analysis:** During 2008 the City's crime rate per 100,000 residents increased by 9.3%, while the crime rate for the ten largest Broward cities grew by 3.1% and the crime rate for the County grew by 3.63%. Despite the increase, the City has the 3rd lowest crime rate of the ten largest Broward cities. Ft. Lauderdale and Hollywood had crime rates of 6,677.9 and 5,494.1 respectively.

### Crime Rate per 100,000 Population



### Median Household Income Compared to Top 10 Broward Cities

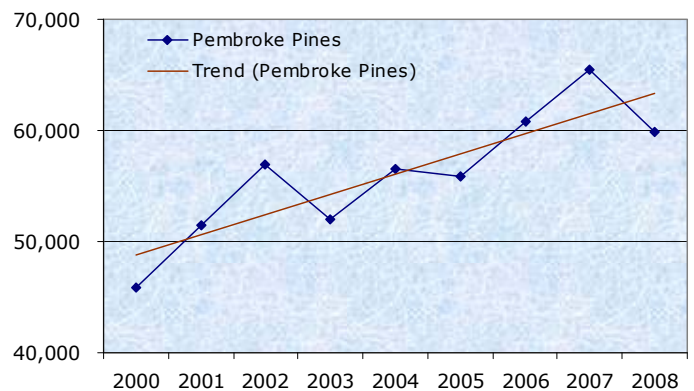


**Benchmark:** \$56,175 (median household income for 10 largest Broward cities in 2008)

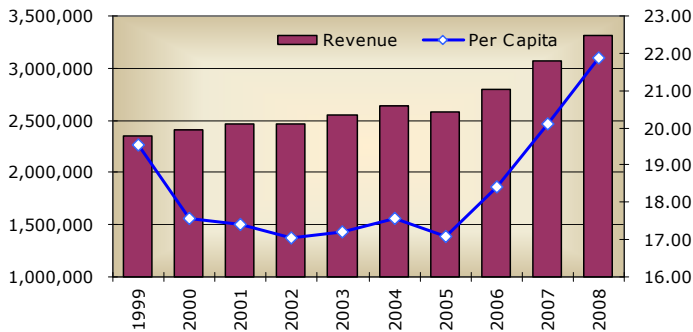
**Analysis:** Between 2000 and 2007 the median household income (in inflation-adjusted dollars) for Pembroke Pines has averaged 13.5% higher than the ten largest cities in Broward County. During 2008 City household income was 6.6% higher than peers.

The trend line indicates a 5.2% annual compounded increase in Median Household Income.

### City Median Household Income and Trend



## Change in Local Business Tax Revenue



**Benchmark:** \$13.47 (per capita revenue since FY1983)

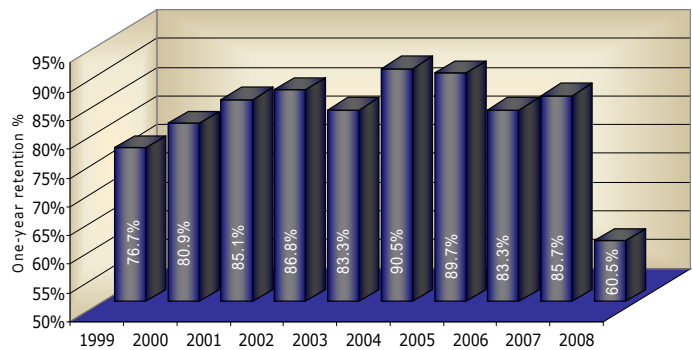
**Analysis:** Given that local business tax rates have not changed since their introduction, this measure is driven by growth in population and business activity. Population growth averaged 3.1% while the revenue growth averaged 4.7% since 1997-98.

**Benchmark:** 82.2% (Average Pembroke Pines retention rate since FY1998)

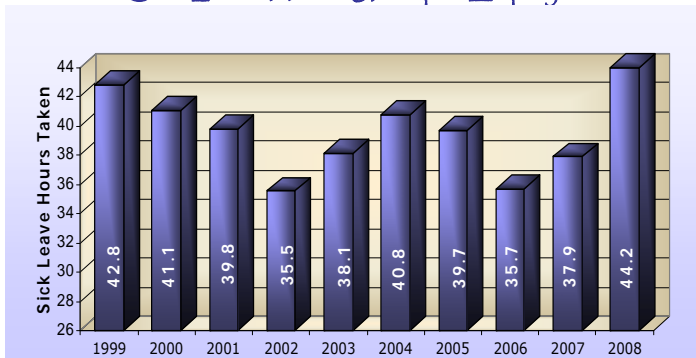
**Analysis:** The average retention rate between 1998-99 and 2006-07 was 84.7%. During 2006-07, the City began the operation of the 911 dispatch center. The stress of the Public Safety Dispatcher position was reflected in four of the eight turnovers in 2006-07 and

13 of the 17 turnovers in 2007-08.

## % of Full-time Employees Retained after one Year



## Sick Leave Hours Used per Employee



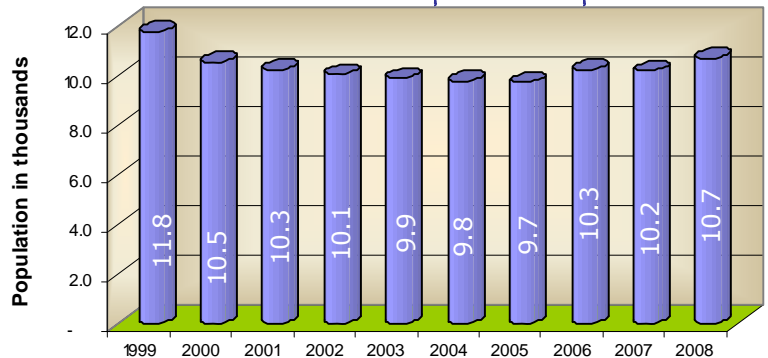
**Benchmark:** 39.6 hours (Average paid sick leave hours per average number of employees receiving paychecks each year since 1999-00)

**Analysis:** During the last ten years, City employees have taken an average of 39.6 hours of paid sick leave annually. The 2007-08 sick leave average (44 hours) represented a 16.6% increase compared to the 2006-07 average of 38 hours. The move to a four-day work week, effective during October 2008, is expected to lead to the reduction of Sick Leave usage.

**Benchmark:** 5.76 acres of parkland per 1,000 population for the ten largest Broward cities for 2008.

**Analysis:** While the Broward County requirement for municipal parkland per 1,000 population is three acres, the City decided to increase the acreage to seven. A 2006 five-year Reciprocal-Use Agreement with the Broward County School Board made School Board facilities available for public use during non-school hours, thus the increase from 9.7 to 10.3 acres during 2006. The completion of the SW Pines Nature & Recreation Soccer Park during February 2008 added an additional 61 acres, bringing the 2008 average to 10.7.

## Acres of Parkland per 1,000 Population





At the annual Visioning and Goal Setting Workshop management evaluates the 14 objectives and the relative KPIs to ensure they align with the City's mission. Appropriate changes are made to objectives and KPIs as needed. Further, the City's overall performance, based on the scorecard, is analyzed to determine whether services are in line with targeted outcomes. Performances below target are addressed from a budgetary perspective through a combination of increase resource flow and the initiation/implementation of new initiatives.

On a quarterly basis, management assesses the City's progress in meeting the strategic objectives by evaluating the progress of each KPI based on Departmental Performance Measurement Reports, which are diagnostic in nature. Depending on the year-to-date and projected year-end progress, action is taken. The Department Performance Measures Report below shows the actual and targets in the context of the City goals and the KPIs.

## Department Performance Measures Report

<b>Police</b>		2006-07		2007-08		2009	2010
<b>City Goal: (1) Promote health, safety &amp; welfare of the community.</b>		Actual	Goal	Actual	Goal	Goal	Goal
<b>KPI: Crime rate per 100,000 population ranked against the ten largest cities in Broward County</b>							
<b>Measurement Type: Outputs</b>							
1	Calls for service per 1,000 resident population	↓ 669	730	715	730	700	700
<b>Measurement Type: Effectiveness</b>							
2	Clearance rate Part I offenses <sup>(1)</sup>	↑ 22%	26%	22%	26%	26%	26%
<b>Crime index for the following types of offenses:</b>							
3	Murder	↓ 0	0	3	0	0	0
4	Forcible rape	↓ 16	22	15	20	15	15
5	Robbery	↓ 146	100	151	100	100	100
6	Aggravated assault	↓ 228	250	231	250	150	200
7	Burglary	↓ 827	595	917	600	600	750
8	Larceny	↓ 4,100	3,000	4,511	3,000	3,000	4,000
9	Motor vehicle theft	↓ 416	400	389	400	300	350
10	Crime index	↓ 5,733	4,700	6,217	4,370	4,165	5,000
11	Crime rate (per 100,000)	↓ 3,750	3,400	4,063	3,400	3,000	3,500

<sup>(1)</sup> Consists of homicides, rapes, robberies, assaults, burglaries, auto thefts, and

<b>Fire</b>		2006-07		2007-08		2009	2010
<b>City Goal: (1) Promote health, safety &amp; welfare of the community.</b>		Actual	Goal	Actual	Goal	Goal	Goal
<b>KPI: Insurance Service Organization (ISO) evaluation compared with national cities with 24,999 or more population</b>							
<b>Measurement Type: Efficiency</b>							
2	Average unit response time from en route to arrival (in minutes)	↓ 3.53	4.00	3.31	4.00	4.00	<4.00
4	% of dispatch processing time less than 1 minute	↑ 99.00%	99.00%	97.89%	99.00%	99.00%	95.00%
5	% of unit response time less than 6 minutes	↑ 92.10%	90.00%	92.63%	90.00%	90.00%	90.00%
<b>Measurement Type: Effectiveness</b>							
6	Number of public participants in safety education classes	↑ 33,093	29,000	29,674	30,000	31,000	31,000

<b>Community Services</b>		2006-07		2007-08		2009	2010
<b>City Goal: (1) Promote health, safety &amp; welfare of the community.</b>		Actual	Goal	Actual	Goal	Goal	Goal
<b>KPI: Social service client hours per each unduplicated client</b>							
<b>Measurement Type: Outputs</b>							
1	Number of unduplicated clients	↑ 3,881	3,297	3,921	3,714	3,583	3,900
2	Units of service (services covered by OAA Title IIIB and IIIE Grant)	↑ 274,464	243,041	250,833	212,535	229,138	149,750

<b>Finance</b>		2006-07		2007-08		2009	2010
<b>City Goal: (5) Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.</b>		Actual	Goal	Actual	Goal	Goal	Goal
<b>KPI: City underlying bond rating compared to peer cities in Florida</b>							
<b>Measurement Type: Efficiency</b>							
1	Number of years to receive Award for Certificate of Achievement for Excellence in Financial Reporting from GFOA	↑ 23	23	24	24	25	26
2	Number of years to receive Distinguished Budget Presentation Award from GFOA	↑ 10	10	11	11	12	13

## Department Performance Measures Report (continued)

<b>Public Services</b>							
<b>City Goal: (1) Promote health, safety &amp; welfare of the community.</b>							
<b>KPI: Potable water quality ranking among Broward cities</b>							
		2006-07		2007-08		2009	2010
		Actual	Goal	Actual	Goal	Goal	Goal
Measurement Type: Effectiveness							
<b>Finished Water Quality:</b>							
1	pH (County standard 6.5 - 9.1 or higher)	↑	9.20	9.20	9.20	9.10	9.20
2	Total Residual Chlorine (County standard 4.0 or lower)	↑	3.50	3.50	3.26	3.50	3.50
3	Color (County standard 15.0 or lower)	↓	6.00	6.00	5.53	6.00	6.00
4	Fluoride ASF (County Standard 0.8 or lower)	↑	0.80	0.80	0.79	0.80	0.80
5	Turbidity NTU (Nephelometric Turbidity Unit) (County standard 1.0 or lower)	↓	0.06	0.06	0.05	0.06	0.06
6	Iron Fe- (County standard 0.3 or lower)	↓	0.02	0.02	0.02	0.02	0.02
<b>City Goal: (6) Preserve/promote the ecological and environmental quality within the City.</b>							
<b>KPI: Wastewater quality ranking among Broward cities</b>							
Measurement Type: Effectiveness							
7	CBOD5 (Carbonaceous Biochemical Oxygen Demand 5-Day) Effluent (County standard 20 or lower)	↓	5.20	5.50	4.70	5.50	5.20
8	TSS (Total Suspended Solids) Effluent (County standard 20 or lower)	↓	3.00	3.25	3.26	3.00	3.00
<b>KPI: Comparison of licensed wetlands per total acres with other Broward County cities</b>							
Measurement Type: Effectiveness							
9	Licensed wetland acres in Pembroke Pines	=	584	584	620	546	634

<b>City Manager</b>							
<b>City Goal: (2) Promote/pursue a positive economic environment.</b>							
<b>KPI: Median household income ranked against the ten largest cities in Broward County</b>							
		2006-07		2007-08		2009	2010
		Actual	Goal	Actual	Goal	Goal	Goal
Measurement Type: Efficiency							
1	Change over operating rolled-back millage rate	↓	15.75%	0.00%	0.00%	0.00%	-2.85%
	2.50%						
<b>City Goal: (3) Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.</b>							
<b>KPI: Charter School FCAT (Florida Comprehensive Assessment Test) Scores ranking among Broward schools</b>							
Measurement Type: Effectiveness							
<b>Charter School FCAT Scores for:</b>							
2	Elementary Schools	↑	620	475	652	450	N/A
3	Middle Schools	↑	605	465	631	500	N/A
4	High Schools	↑	531	380	589	450	N/A
5	FSU Elementary	↑	639	*	625	485	N/A
600							
<b>City Goal: (5) Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.</b>							
<b>KPI: City underlying bond rating compared to peer cities in Florida</b>							
Measurement Type: Effectiveness							
6	Unreserved undesignated Fund Balance as a % of annual General Fund expenditures ^	↑	22%	25%	21%	14%	25%
7	Total direct debt as a % of property market value	=	3.7%	2.7%	3.3%	2.3%	3.7%
8	Debt service as a % of General Fund budget	↓	16%	18%	18%	17%	16%
9	% of principal retired in 10 years	↑	27%	24%	25%	27%	26%
10	Direct debt per capita	↓	\$2,533	\$2,100	\$2,588	\$2,550	\$2,610
							\$2,585
^ Policy stipulates a range from 10% to 30%							

<b>Code Compliance</b>							
<b>City Goal: (2) Promote/pursue a positive economic environment.</b>							
<b>KPI: % change in taxable value in relation to other Broward County Cities</b>							
		2006-07		2007-08		2009	2010
		Actual	Goal	Actual	Goal	Goal	Goal
Measurement Type: Effectiveness							
1	% of cases closed prior to Code Board and/or Special Master hearing	↑	92%	95%	92%	95%	95%

## Department Performance Measures Report (continued)

<b>Parks &amp; Recreation</b>								
<b>City Goal: (6)</b> Preserve/promote the ecological and environmental quality within the City.								
<b>KPI:</b> Acres of parkland per 1,000 population compared to the ten largest cities in Broward County								
<b>Measurement Type:</b> Effectiveness								
		2006-07		2007-08		2009	2010	
		Actual	Goal	Actual	Goal	Goal	Goal	
1	Acres of parkland per 1,000 population ranked against the ten largest cities in Broward County	↑	10.20	8.00	10.40	10.40	10.38	10.40

<b>City Clerk</b>								
<b>City Goal: (2)</b> Promote/pursue a positive economic environment.								
<b>KPI:</b> Local business tax revenue per capita								
<b>Measurement Type:</b> Effectiveness								
		2006-07		2007-08		2009	2010	
		Actual	Goal	Actual	Goal	Goal	Goal	
1	Local business tax revenue per capita	↑	\$20.11	\$17.75	\$19.09	\$19.00	\$19.00	\$19.00

<b>Human Resources</b>								
<b>City Goal: (4)</b> Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.								
<b>KPI:</b> % change in new FT employee retention rate within one year of employment								
<b>Measurement Type:</b> Effectiveness								
		2006-07		2007-08		2009	2010	
		Actual	Goal	Actual	Goal	Goal	Goal	
1	New FT employee turnover rate within one year of employment	↓	15.0%	16.0%	18.5%	16.0%	16.0%	14.0%
<b>City Goal: (4)</b> Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.								
<b>KPI:</b> Sick leave hours used per FT employee compared to prior years								
<b>Measurement Type:</b> Effectiveness								
2	Sick leave hours used per FT employee	↓	37.88	42.00	44.18	35.00	36.00	34.00

<b>Housing</b>								
<b>City Goal: (1)</b> Promote health, safety & welfare of the community.								
<b>KPI:</b> Social service client hours per each unduplicated client								
<b>Measurement Type:</b> Effectiveness								
		2006-07		2007-08		2009	2010	
		Actual	Goal	Actual	Goal	Goal	Goal	
1	Average occupancy rate at Pines Point	↑	96%	98%	97%	100%	100%	95%
2	Average occupancy rate at Pines Place	↑	91%	95%	65%	100%	95%	95%

## Budget Summary for Fiscal Year 2009-10 - All Funds By Category

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget	% of Total	% Change from 2008-09
<b>BEGINNING BALANCE</b>	\$ 610,988,917	697,818,911	627,719,032	622,417,447		
<b>REVENUES/SOURCES</b>						
Ad Valorem Taxes	49,770,030	52,342,721	51,075,408	52,228,392	14.0%	2.3%
General Sales & Use Taxes	5,181,163	5,366,814	5,376,000	5,454,686	1.5%	1.5%
Public Service Taxes	9,722,816	9,939,667	9,828,638	10,309,569	2.8%	4.9%
Communication Services Tax	7,060,041	7,359,060	8,628,000	7,767,273	2.1%	(10.0%)
Local Business Tax	3,075,143	3,316,948	3,370,000	3,400,000	0.9%	0.9%
Franchise Fees	15,105,140	15,294,804	16,023,698	16,317,983	4.4%	1.8%
Building Permits	7,362,698	5,570,028	2,788,347	265,356	0.1%	(90.5%)
Intergovernmental Revenue	21,276,123	23,399,629	38,555,096	14,202,449	3.8%	(63.2%)
Charges for Services	45,019,937	50,740,214	51,257,993	52,145,734	14.0%	1.7%
Water/Sewer Charges	29,707,397	29,738,003	37,346,905	37,502,000	10.1%	0.4%
Fines & Forfeitures	1,426,850	1,475,291	1,179,570	1,418,486	0.4%	20.3%
Investment Income	60,754,109	(57,396,791)	42,269,372	29,581,535	7.9%	(30.0%)
Miscellaneous Revenues	39,062,709	51,224,455	45,904,959	57,474,047	15.4%	25.2%
Rents & Royalties	18,341,219	18,173,634	21,143,028	23,289,913	6.3%	10.2%
Special Assessments	8,468,562	17,602,253	19,599,346	20,448,758	5.5%	4.3%
Interfund Transfers	300,945	1,196,909	1,422,777	476,844	0.1%	(66.5%)
Estimated Budget Savings	-	-	267,331	19,053,136	5.1%	7027.2%
Debt Proceeds	87,021,302	72,135,000	-	20,000,000	5.4%	-
Proceeds of Refundings Bonds	60,621,694	-	-	-	-	-
Appropriated Retained Earning	-	-	10,978,265	-	-	(100.0%)
Water/Sewer Connection	1,223,451	1,875,956	450,000	115,000	-	(74.4%)
Capital Contributed from Deve	1,198,226	5,431,048	-	-	-	-
Capital Funded By Reserve	-	-	3,228,786	1,014,240	0.3%	(68.6%)
<b>Total Revenues</b>	<b>471,699,555</b>	<b>314,785,644</b>	<b>370,693,519</b>	<b>372,465,401</b>	<b>100.0%</b>	<b>0.5%</b>
<b>EXPENDITURES/USES</b>						
General Gov. Services	66,256,190	72,486,796	86,061,939	78,331,389	24.5%	(9.0%)
Public Safety	86,975,702	94,765,020	105,093,680	108,610,338	34.0%	3.3%
Physical Environment	4,050,200	3,611,610	3,590,086	3,973,717	1.2%	10.7%
Transportation	26,499,455	29,990,167	25,518,674	7,021,706	2.2%	(72.5%)
Human Services	8,025,472	18,703,707	10,709,776	6,702,425	2.1%	(37.4%)
Economic Environment	26,728,566	11,003,574	19,270,062	8,778,538	2.7%	(54.4%)
Culture/Recreation	40,237,164	24,468,534	43,749,190	18,427,787	5.8%	(57.9%)
Interest on Long-term Debt	82,402,411	86,981,806	25,645,382	25,777,252	8.1%	0.5%
Water Utility Services	5,318,837	5,028,025	15,160,373	6,462,281	2.0%	(57.4%)
Sewer/Wastewater Services	12,271,389	13,033,853	17,501,672	33,837,465	10.6%	93.3%
Utility Administration	26,104,177	24,812,429	23,694,270	21,410,642	6.7%	(9.6%)
<b>Total Expenditures/Uses</b>	<b>384,869,562</b>	<b>384,885,522</b>	<b>375,995,104</b>	<b>319,333,540</b>	<b>100.0%</b>	<b>(15.1%)</b>
Excess (Deficit) Revenues over Expenditures	86,829,993	(70,099,878)	(5,301,585)	53,131,861		
<b>ENDING BALANCE</b>	<b>\$ 697,818,911</b>	<b>627,719,032</b>	<b>622,417,447</b>	<b>675,549,308</b>		

**Notes:**

The fiscal year 2007-08 ending fund balance decreased by \$70.1 (-10.0%) which is a result of decreases of \$13.6 million in the Municipal Construction Fund and \$53.7 million in the Pension Funds. The remaining funds contributed a net decrease of \$2.8 million.

The fiscal year 2008-09 ending fund balance is projected to decrease by \$5.3 million (0.8%) due mainly to the Municipal Construction Fund related to the completion of some capital projects.

The fiscal year 2009-10 ending fund balance is projected to increase by \$53.1 million of which \$46.2 million is due to Pension Fund increases and \$5.1 million for Other Post Employment Benefits. The remaining funds contribute a net increase of \$1.8 million.

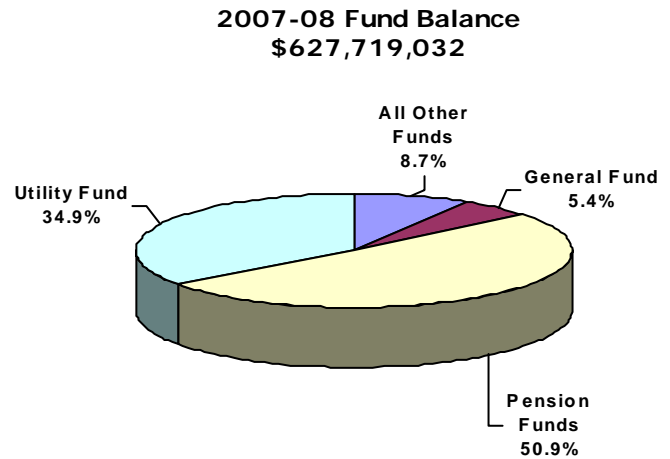
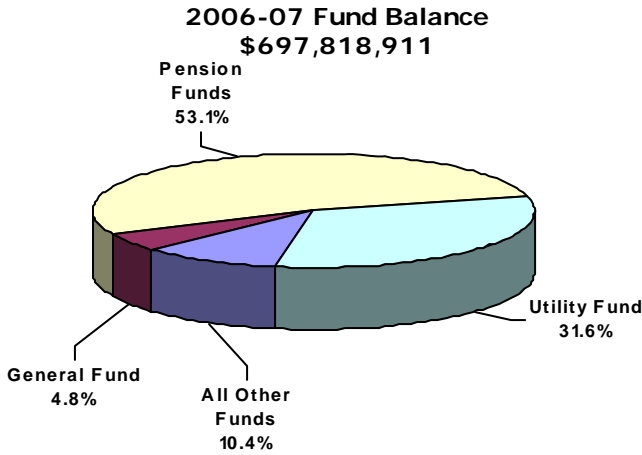
Since the City's pension trust funds are relatively young, the annual required contributions combined with investment income are much greater than the actual pension payments. The Municipal Construction Fund operates on a project length basis; hence actual changes in fund balance should not be viewed as having a positive or negative consequence.

## Budget Summary for Fiscal Year 2009-10 - All Funds By Fund

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget	% of Total	% Change from 2008-09
<b>BEGINNING BALANCE</b>	\$ 610,988,917	697,818,911	627,719,032	622,417,447		
<b>REVENUES/SOURCES</b>						
General Fund	141,459,734	149,346,221	152,700,050	168,566,193	45.3%	10.4%
Debt Service	86,317,188	82,425,541	26,047,994	26,980,882	7.2%	3.6%
Municipal Construction Fund	95,055,238	26,165,343	16,161,566	2,314,341	0.6%	(85.7%)
Utility Fund	37,785,817	41,336,622	54,418,906	61,710,388	16.6%	13.4%
Public Insurance	24,414,654	25,101,065	23,482,611	24,588,049	6.6%	4.7%
General Pension	24,339,874	(14,507,176)	20,996,196	20,615,743	5.5%	(1.8%)
Fire and Police Pension	52,006,505	(18,516,516)	44,662,132	49,621,804	13.3%	11.1%
Other Post Employment Benefi	-	7,468,185	11,420,677	10,099,204	2.7%	(11.6%)
All Other Funds	10,320,546	15,966,359	20,803,387	7,968,797	2.1%	(61.7%)
<b>Total Revenues</b>	<b>471,699,555</b>	<b>314,785,644</b>	<b>370,693,519</b>	<b>372,465,401</b>	<b>100.0%</b>	<b>0.5%</b>
<b>EXPENDITURES/USES</b>						
General Fund	140,074,238	149,127,526	158,797,150	168,566,193	52.8%	6.2%
Debt Service	82,402,411	86,981,806	25,645,382	25,777,252	8.1%	0.5%
Municipal Construction Fund	65,850,578	39,793,546	57,939,253	79,300	-	(99.9%)
Utility Fund	43,698,503	42,874,308	56,356,315	61,710,388	19.3%	9.5%
Public Insurance	24,414,654	25,101,065	23,482,611	24,588,049	7.7%	4.7%
General Pension	4,735,963	4,943,916	6,020,000	6,622,000	2.1%	10.0%
Fire and Police Pension	14,203,814	15,717,436	18,356,400	17,385,000	5.4%	(5.3%)
Other Post Employment Benefi	-	4,779,665	4,375,775	5,026,582	1.6%	14.9%
All Other Funds	9,489,401	15,566,254	25,022,218	9,578,776	3.0%	(61.7%)
<b>Total Expenditures</b>	<b>384,869,562</b>	<b>384,885,522</b>	<b>375,995,104</b>	<b>319,333,540</b>	<b>100.0%</b>	<b>(15.1%)</b>
Excess (Deficit) Revenues over Expenditures	86,829,993	(70,099,878)	(5,301,585)	53,131,861		
<b>ENDING BALANCE</b>	\$ <b>697,818,911</b>	<b>627,719,032</b>	<b>622,417,447</b>	<b>675,549,308</b>		

**Components of Fund Balance/Retained Earnings/Net Assets -  
All Funds for 2006-07 and 2007-08**

The following schedule breaks down by fund and further detail within each fund for the excess revenues over expenditures.



<u>All Funds</u>	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Asset	837,821,349	813,353,899	-24,467,450
Liability	140,002,439	185,634,868	45,632,429
Fund Balance	697,818,911	627,719,032	-70,099,879

<u>General Fund</u>	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Cash	6,149,486	17,010,075	10,860,590
Taxes Receivable	6,003,556	6,064,351	60,795
Accounts Receivable	2,563,814	3,262,161	698,346
Investments	77,272,975	76,033,054	-1,239,921
Other Assets	4,696,408	16,402,550	11,706,142

	<b>Asset Total</b>	<b>96,686,239</b>	<b>118,772,191</b>	<b>22,085,952</b>
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Accounts Payable	15,652,414	11,462,105	-4,190,309
Deposits	1,364,068	1,340,911	-23,156
Due to Other Funds	0	347,646	347,646
Deferred Revenue	2,236,083	4,319,381	2,083,299
Advances from Other Funds	43,666,721	62,813,335	19,146,614
Other Liabilities	28,226	4,531,390	4,503,164

	<b>Liability Total</b>	<b>62,947,512</b>	<b>84,814,768</b>	<b>21,867,256</b>
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Encumbrances	426,332	54,327	-372,005
Inventory	0	452,203	452,203
Less Designated for Disaster	2,125,000	2,125,000	0
Undesignated Fund Balance	31,187,395	31,325,893	138,498

	<b>Fund Balance Total</b>	<b>33,738,727</b>	<b>33,957,423</b>	<b>218,695</b>
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<u>Utility Fund</u>	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Cash	800	800	0
Accounts Receivable	3,302,009	3,552,151	250,142
Investments	14,995,198	393,829	-14,601,369
Restricted Investments	2,624,299	2,739,654	115,354
Land, Buildings, Equipment & Improvements	201,829,091	204,936,783	3,107,691
Accumulated Depreciation	-61,382,724	-64,620,141	-3,237,417
Construction in Progress	3,489,269	13,072,804	9,583,535
Advances to Other Funds	56,409,335	73,950,138	17,540,802
Other Assets	3,450,296	3,056,810	-393,486

<u>Utility Fund</u>	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
<b>Asset Total</b>	<b>224,717,574</b>	<b>237,082,827</b>	<b>12,365,253</b>
Accounts Payable	30,766	44,420	13,653
Deposits	2,624,278	2,739,746	115,468
Due to Other Funds	0	13,634,143	13,634,143
Other Liabilities	1,216,279	1,355,954	139,675
<b>Liability Total</b>	<b>3,871,323</b>	<b>17,774,262</b>	<b>13,902,939</b>
Retained Earnings - Unreserved	208,465,322	216,659,994	8,194,672
Encumbrances	12,380,928	2,648,570	-9,732,358
<b>Retained Earnings Total</b>	<b>220,846,250</b>	<b>219,308,564</b>	<b>-1,537,686</b>

<u>Pension Funds</u>	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Accounts Receivable	597,968	1,390,738	792,771
Investments	406,117,100	362,057,672	-44,059,428
Restricted Investments	0	3,561,765	3,561,765
Land, Buildings, Equipment & Improvements	0	475,356	475,356
Construction in Progress	437,399	0	-437,399
Other Assets	909,921	1,043,893	133,972
<b>Asset Total</b>	<b>408,062,388</b>	<b>368,529,424</b>	<b>-39,532,964</b>
Accounts Payable	880,781	4,086,654	3,205,873
Due to Other Funds	0	376,260	376,260
Other Liabilities	36,435,715	44,317,143	7,881,428
<b>Liability Total</b>	<b>37,316,496</b>	<b>48,780,056</b>	<b>11,463,560</b>
Net Assets - Reserved	370,745,892	319,749,367	-50,996,524
<b>Net Assets Held In Trust Total</b>	<b>370,745,892</b>	<b>319,749,367</b>	<b>-50,996,524</b>

<u>All Other Funds</u>	<u>2006-07</u>	<u>2007-08</u>	<u>Change</u>
Cash	36,427,574	166,042	-36,261,532
Taxes Receivable	405,724	482,705	76,981
Accounts Receivable	1,630,768	1,652,526	21,757
Investments	67,800,434	85,200,489	17,400,055
Restricted Investments	617,265	0	-617,265
Land, Buildings, Equipment & Improvements	7,570	0	-7,570
Accumulated Depreciation	-7,570	0	7,570
Other Assets	1,473,384	1,467,697	-5,687
<b>Asset Total</b>	<b>108,355,149</b>	<b>88,969,458</b>	<b>-19,385,690</b>
Accounts Payable	1,967,960	1,879,433	-88,527
Deposits	66,014	46,559	-19,455
Due to Other Funds	1,219,354	1,317,606	98,252
Deferred Revenue	3,663,888	2,728,819	-935,068
Advances from Other Funds	12,742,615	11,136,803	-1,605,812
Other Liabilities	16,207,278	17,156,561	949,282
<b>Liability Total</b>	<b>35,867,108</b>	<b>34,265,781</b>	<b>-1,601,327</b>
Fund Balance - Reserved	42,063,447	38,373,183	-3,690,264
Encumbrances	25,779,553	7,827,772	-17,951,781
Inventory	0	25,000	25,000
Undesignated Fund Balance	4,645,041	8,477,723	3,832,682
<b>Fund Balance Total</b>	<b>72,488,041</b>	<b>54,703,678</b>	<b>-17,784,363</b>

## Expenditure Category Matrix For 2009-10 Budget

Allocation of Expenditures	Personnel Services	Operating Expenditure/ Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	Total
<b>General Fund</b>							
City Commission	528,746	38,235					566,981
City Manager	99,866	246,979					346,845
Human Resources	1,348,751	66,250					1,415,001
City Attorney		910,280					910,280
General Government	984,786	3,535,310			132,774	578,097	5,230,967
City Clerk	1,219,248	445,004					1,664,252
Finance	2,768,766	194,021					2,962,787
Information Technology	3,012,037	271,706	232,508				3,516,251
Police	50,560,034	3,763,367	1,588,572				55,911,973
Fire/Rescue	46,723,184	3,412,789	677,900				50,813,873
Early Development Centers	3,449,466	1,184,523	16,000				4,649,989
W.C.Y Administration	36,239	81,362					117,601
General Gvt Buildings	1,221,835	2,846,069					4,067,904
Grounds Maintenance	1,217,722	2,739,495					3,957,217
Purchasing/Contract Administrat	455,638	52,685					508,323
Environmental Services (Engine	745,130	47,170					792,300
Howard C. Forman Human Servi		1,680,610					1,680,610
Recreation	11,351,116	3,934,335	465,000				15,750,451
Special Events		434,977					434,977
Walter C Young Dinner Theatre	168,486	50,790					219,276
Golf Course	190,755	1,719,228	33,800				1,943,783
Community Services	578,698	425,683			29,571		1,033,952
Housing Division	386,008	7,304,377					7,690,385
Planning	873,648	173,609					1,047,257
Code Compliance	1,263,473	59,485	10,000				1,332,958
<b>General Fund Total</b>	<b>129,183,632</b>	<b>35,618,339</b>	<b>3,023,780</b>	<b>-</b>	<b>162,345</b>	<b>578,097</b>	<b>168,566,193</b>
<b>% of General Fund</b>	<b>76.6%</b>	<b>21.1%</b>	<b>1.8%</b>	<b>-</b>	<b>0.1%</b>	<b>0.3%</b>	<b>100%</b>
<b>Road &amp; Bridge Fund</b>							
Maintenance	954,680	3,020,795	164,711				4,140,186
Infrastructure		965,500	140,000				1,105,500
Transit System						109,527	109,527
<b>Road &amp; Bridge Fund Total</b>	<b>954,680</b>	<b>3,986,295</b>	<b>304,711</b>	<b>-</b>	<b>-</b>	<b>109,527</b>	<b>5,355,213</b>
<b>% of Road &amp; Bridge Fund</b>	<b>17.8%</b>	<b>74.4%</b>	<b>5.7%</b>	<b>-</b>	<b>-</b>	<b>2.0%</b>	<b>100%</b>
<b>State Housing Initiative Program</b>							
Community Development		117,862					117,862
State Housing Initiative Progra	-	117,862	-	-	-	-	117,862
<b>% of State Housing Initiative Pr</b>	<b>-</b>	<b>100.0%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100%</b>
<b>HUD Grants CDBG/HOME</b>							
Community Development		820,291	150,000				970,291
Transportation		132,682					132,682
<b>HUD Grants CDBG/HOME Total</b>	<b>-</b>	<b>952,973</b>	<b>150,000</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>1,102,973</b>
<b>% of HUD Grants CDBG/HOME</b>	<b>-</b>	<b>86.4%</b>	<b>13.6%</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>100%</b>



## Expenditure Category Matrix For 2009-10 Budget

Allocation of Expenditures	Personnel Services	Operating Expenditure/ Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	Total
<b>Law Enforcement Grant</b>							
Victims of Crime Act Grant	20,152						20,152
Law Enforcement Grant Total	20,152	-	-	-	-	-	20,152
% of Law Enforcement Grant	100.0%	-	-	-	-	-	100%
<b>ADA/Paratransit Program</b>							
ADA/Paratransit Program		430,414				367,317	797,731
ADA/Paratransit Program Total	-	430,414	-	-	-	367,317	797,731
% of ADA/Paratransit Program	-	54.0%	-	-	-	46.0%	100%
<b>Community Bus Program</b>							
Community Services		277,942					277,942
Transit System		458,138					458,138
Community Bus Program Total	-	736,080	-	-	-	-	736,080
% of Community Bus Program	-	100.0%	-	-	-	-	100%
<b>Treasury - Confiscated</b>							
Treasury Confiscated			133,376				133,376
Treasury - Confiscated Total	-	-	133,376	-	-	-	133,376
% of Treasury - Confiscated	-	-	100.0%	-	-	-	100%
<b>Justice - Confiscated</b>							
Justice Confiscated			10,165				10,165
Justice - Confiscated Total	-	-	10,165	-	-	-	10,165
% of Justice - Confiscated	-	-	100.0%	-	-	-	100%
<b>\$2 Police Education</b>							
\$2 Police Education		57,181					57,181
\$2 Police Education Total	-	57,181	-	-	-	-	57,181
% of \$2 Police Education	-	100.0%	-	-	-	-	100%
<b>FDLE - Confiscated</b>							
FDLE		55,277	275,383				330,660
FDLE - Confiscated Total	-	55,277	275,383	-	-	-	330,660
% of FDLE - Confiscated	-	16.7%	83.3%	-	-	-	100%
<b>Older Americans Act</b>							
SW Multipurpose Center		805,595			95,288		900,883
Older Americans Act Total	-	805,595	-	-	95,288	-	900,883
% of Older Americans Act	-	89.4%	-	-	10.6%	-	100%
<b>Debt Service</b>							
General Debt Service				25,777,252			25,777,252
Debt Service Total	-	-	-	25,777,252	-	-	25,777,252
% of Debt Service	-	-	-	100.0%	-	-	100%

## Expenditure Category Matrix For 2009-10 Budget

Allocation of Expenditures	Personnel Services	Operating Expenditure/ Expenses	Capital Outlay	Debt Service	Grants and Aids	Other Uses	Total
<b>Municipal Construction</b>							
Recreation				79,300			79,300
Municipal Construction Total	-	-	-	79,300	-	-	79,300
% of Municipal Construction	-	-	-	100.0%	-	-	100%
<b>Utility Fund</b>							
Utilities Admin Services	2,824,299	4,255,095	13,500				7,092,894
Non-Departmental Expense	366,912	13,950,136		700			14,317,748
Sewer Collection	715,066	801,000					1,516,066
Sewer Treatment Plant	1,811,873	10,508,786	20,000,740				32,321,399
Water Plants	2,030,857	2,106,600					4,137,457
Water Distribution	957,124	367,700	1,000,000				2,324,824
Utility Fund Total	8,706,131	31,989,317	21,014,240	700	-	-	61,710,388
% of Utility Fund	14.1%	51.8%	34.1%	0.0%	-	-	100%
<b>Public Insurance Fund</b>							
Self Insurance	199,459	24,388,590					24,588,049
Public Insurance Fund Total	199,459	24,388,590	-	-	-	-	24,588,049
% of Public Insurance Fund	0.8%	99.2%	-	-	-	-	100%
<b>Wetlands Trust Fund</b>							
Mitigation Trust		16,500					16,500
Wetlands Trust Fund Total	-	16,500	-	-	-	-	16,500
% of Wetlands Trust Fund	-	100.0%	-	-	-	-	100%
<b>General Pension Trust Fund</b>							
Post Employment Benefits		6,622,000					6,622,000
General Pension Trust Fund Tot	-	6,622,000	-	-	-	-	6,622,000
% of General Pension Trust Fun	-	100.0%	-	-	-	-	100%
<b>Fire &amp; Police Pension Trust Fund</b>							
Post Employment Benefits		17,385,000					17,385,000
Fire & Police Pension Trust Fun	-	17,385,000	-	-	-	-	17,385,000
% of Fire & Police Pension Trust	-	100.0%	-	-	-	-	100%
<b>Other Post Employment Benefits</b>							
Post Employment Benefits	1,300	5,025,282					5,026,582
Other Post Employment Benefit	1,300	5,025,282	-	-	-	-	5,026,582
% of Other Post Employment Be	0.0%	100.0%	-	-	-	-	100%
<b>TOTAL</b>	139,065,354	128,186,705	24,911,655	25,857,252	257,633	1,054,941	319,333,540
<b>% OF BUDGET</b>	43.5%	40.1%	7.8%	8.1%	0.1%	0.3%	100%

**City of Pembroke Pines, Florida**

**Transfers Matrix**

<b>Fund</b>	<b>Transfer From</b>	<b>Transfer To</b>
General Fund	578,097	-
ADA/Paratransit	367,317	-
Road & Bridge Fund	109,527	-
Community Bus Program	-	476,844
Charter Middle School	-	578,097
	\$1,054,941	\$1,054,941

### Projected Changes in Fund Balances - Fund 1 General Fund

The General Fund is used to account for all the financial resources of the City which are not legally required to be accounted for in another fund. It is the chief operating fund of the City.

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget	% of Total	% Change from 2008-09
<b>Beginning Fund Balance \$</b>	<b>32,353,232</b>	<b>33,738,727</b>	<b>33,957,423</b>	<b>27,860,323</b>		
<b>Revenues/Sources</b>						
Ad Valorem Taxes	47,104,494	47,077,737	45,601,809	46,794,630	27.8%	2.6%
General Sales & Use Taxes	2,442,108	2,581,143	2,682,000	2,790,000	1.7%	4.0%
Public Service Taxes	8,048,514	8,260,752	8,066,000	8,525,383	5.1%	5.7%
Communication Services Tax	1,292,997	973,680	2,253,603	1,322,493	0.8%	(41.3%)
Local Business Tax	3,075,143	3,316,948	3,370,000	3,400,000	2.0%	0.9%
Franchise Fees	12,591,349	12,634,601	13,295,736	13,184,681	7.8%	(0.8%)
Building Permits	7,079,958	5,506,996	2,688,347	245,356	0.1%	(90.9%)
Intergovernmental Revenue	14,044,296	15,154,406	11,201,041	10,049,690	6.0%	(10.3%)
Charges for Services	24,652,041	25,733,313	28,418,922	28,379,534	16.8%	(0.1%)
Fines & Forfeitures	1,143,725	1,097,886	1,107,000	1,363,205	0.8%	23.1%
Investment Income	2,834,768	288,880	3,224,000	3,458,000	2.1%	7.3%
Miscellaneous Revenues	411,526	546,407	382,315	351,400	0.2%	(8.1%)
Rents & Royalties	8,270,252	8,571,221	10,542,600	10,920,373	6.5%	3.6%
Special Assessments	8,468,562	17,602,253	19,599,346	20,448,758	12.1%	4.3%
Estimated Budget Savings	-	-	267,331	17,332,690	10.3%	6383.6%
<b>Total Revenues</b>	<b>141,459,733</b>	<b>149,346,221</b>	<b>152,700,050</b>	<b>168,566,193</b>	<b>100.0%</b>	<b>10.4%</b>
<b>Expenditures/Uses</b>						
General Gov. Services	22,317,687	21,424,006	22,299,913	24,709,758	14.7%	10.8%
Public Safety	84,587,293	93,790,189	102,855,175	108,058,804	64.1%	5.1%
Physical Environment	4,025,954	3,584,401	3,561,086	3,957,217	2.3%	11.1%
Human Services	6,856,315	6,427,448	6,431,279	5,801,542	3.4%	(9.8%)
Economic Environment	4,606,268	5,438,344	6,455,534	7,690,385	4.6%	19.1%
Culture/Recreation	17,291,172	18,002,690	17,194,163	18,348,487	10.9%	6.7%
<b>Total Expenditures</b>	<b>139,684,689</b>	<b>148,667,076</b>	<b>158,797,150</b>	<b>168,566,193</b>	<b>100.0%</b>	<b>6.2%</b>
Excess (Deficit) of Revenues over Expenditures	1,775,044	679,143	(6,097,100)	-		
Transfers Out	(389,548)	(460,450)	-	-		
<b>Ending Fund Balance \$</b>	<b>33,738,727</b>	<b>33,957,423</b>	<b>27,860,323</b>	<b>27,860,323</b>		
Less Reserved						
Inventory	359,358	452,203	-	-		
Encumbrances	426,332	54,327	-	-		
Less Designated for Disaster	2,125,000	2,125,000	2,125,000	2,125,000		
<b>Undesignated Fund Balance</b>	<b>30,828,040</b>	<b>31,325,893</b>	<b>25,735,323</b>	<b>25,735,323</b>		
<b>% of Expenses</b>	<b>22%</b>	<b>21%</b>	<b>16%</b>	<b>15%</b>		

**Note:**

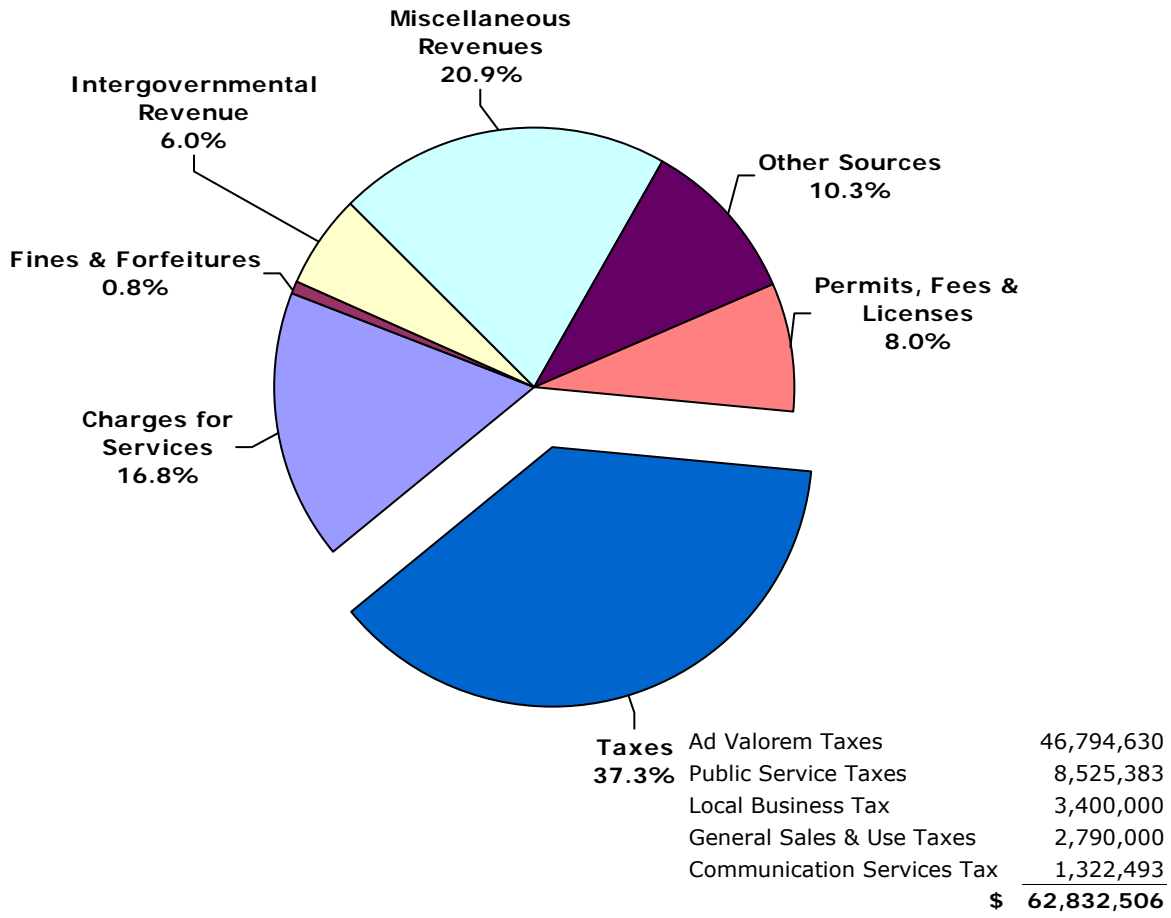
The fiscal year 2008-09 ending fund balance is projected to decrease by \$6.1 million (-18.0%). This decrease is largely due to the reduced Building Department revenues and reductions in State Shared revenues, most notably the ½ Cent Sales Tax which has been reduced by \$1.2 million.

The largest revenue category for fiscal year 2009-10 is Ad Valorem Taxes which consists of 27.8% of all revenue sources.

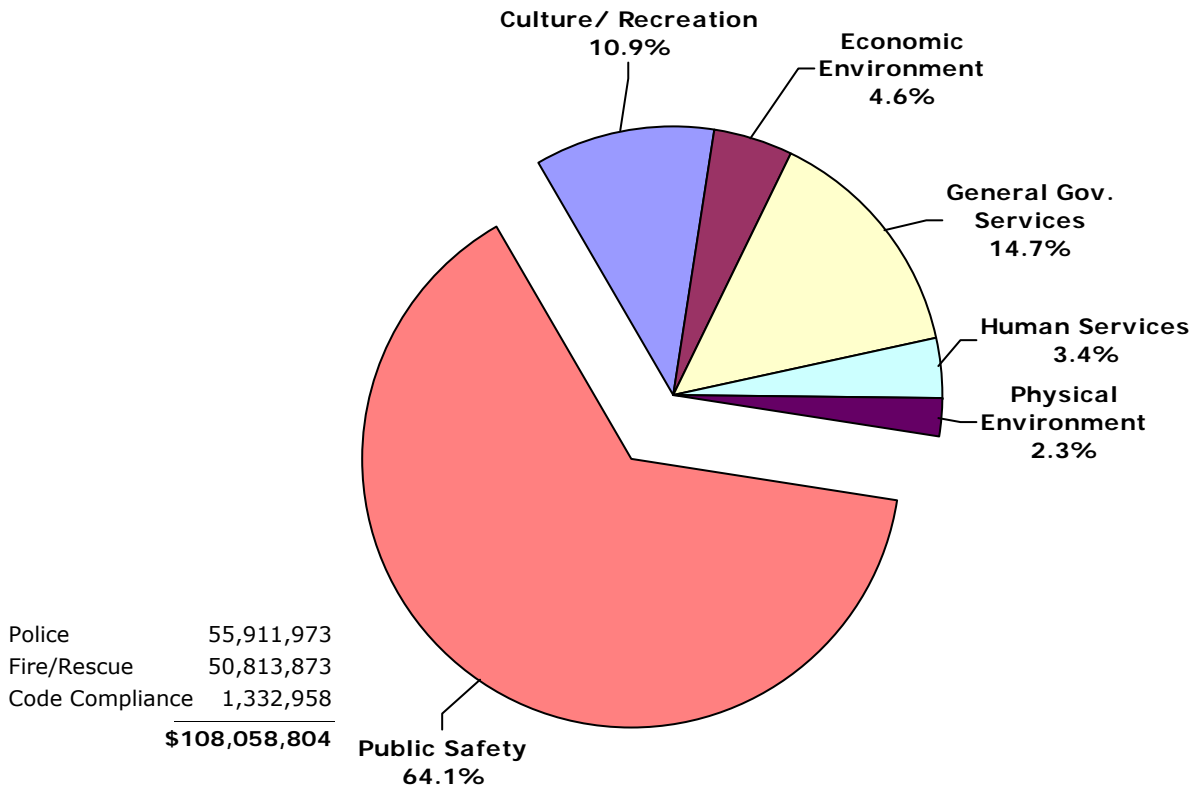
The largest source of expenditure increase is \$5.2 million in Public Safety associated primarily with increased pension costs. Public Safety represent 64.1% of the fiscal year 2009-10 expenditure budget.

Estimated Budget Savings represents not yet determined revenue increase or expenditure decreases.

## General Fund Revenues



## General Fund Expenditures



**Projected Changes in Fund Balances - Fund 201 Debt Service Fund**

Debt Service Fund - To account for the revenues and expenditures related to the City's outstanding debt obligations.

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget	% of Total	% Change from 2008-09
<b>Beginning Balance</b>	\$ 13,357,201	17,271,978	12,715,714	13,118,326	-	-
<b>Revenues/Sources</b>						
Ad Valorem Taxes	2,665,536	5,264,984	5,473,599	5,433,762	20.1%	(0.7%)
Public Service Taxes	1,674,302	1,678,915	1,762,638	1,784,186	6.6%	1.2%
Communication Services Ta	5,767,044	6,385,381	6,374,397	6,444,780	23.9%	1.1%
Franchise Fees	673,227	809,561	807,962	818,961	3.0%	1.4%
Investment Income	758,897	440,269	423,239	129,653	0.5%	(69.4%)
Rents & Royalties	10,070,967	9,602,414	10,600,428	12,369,540	45.8%	16.7%
Interfund Transfers	20,464	133,863	605,731	-	-	(100.0%)
Debt Proceeds	4,065,058	58,110,154	-	-	-	-
Proceeds of Refundings Bon	60,621,694	-	-	-	-	-
<b>Total Revenues</b>	<b>86,317,189</b>	<b>82,425,541</b>	<b>26,047,994</b>	<b>26,980,882</b>	<b>100.0%</b>	<b>3.6%</b>
<b>Expenditures/Uses</b>						
Interest on Long-term Debt	82,402,411	86,981,806	25,645,382	25,777,252	100.0%	0.5%
<b>Total Expenditures</b>	<b>82,402,411</b>	<b>86,981,806</b>	<b>25,645,382</b>	<b>25,777,252</b>	<b>100.0%</b>	<b>0.5%</b>
Excess (Deficit)	3,914,777	(4,556,265)	402,612	1,203,630		
<b>Ending Balance</b>	<b>\$ 17,271,978</b>	<b>12,715,714</b>	<b>13,118,326</b>	<b>14,321,956</b>		
<b>Percent Change</b>	-	<b>(26.4%)</b>	<b>3.2%</b>	<b>9.2%</b>		

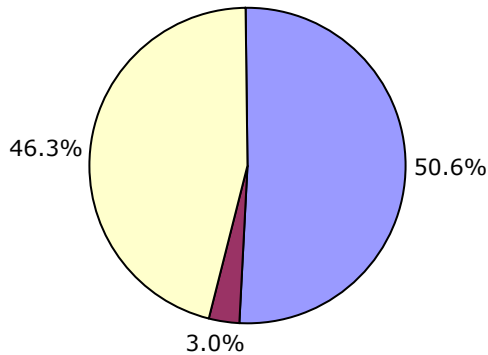
**Note(s):**

The fiscal year 2006-07 fund balance increased by \$3.9 million (29.3%) due primarily to the proceeds from three bond issues.

The fiscal year 2007-08 fund balance decreased by \$4.6 million (-26.4%) due primarily to bond refunding.

The fiscal year 2009-10 fund balance is anticipated to increase by \$1.2 million or 9.2% reflecting increase rent revenue from City Facilities to fund Debt Service.

**Revenues**



■ Taxes ■ Permits, Fees & Licenses □ Miscellaneous Revenues

Ad valorem taxes will cover debt service on the \$47.0 million and \$43.0 million GO bonds issued in fiscal year 2004-05 and fiscal year 2006-07, respectively. The Debt Service Fund Miscellaneous Revenues include charges to City facilities (such as Charter Schools) for debt service payments.

**Projected Changes in Fund Balances - Fund 320 Municipal Construction**

Municipal Construction Fund - To account for financial resources used in the acquisition or construction of major capital facilities such as parks, improvements to parks, senior housing residences, schools and various public safety facilities.

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget	% of Total	% Change from 2008-09
<b>Beginning Balance</b>	\$ 16,437,528	45,642,188	32,013,985	(9,763,702)	-	-
<b>Revenues/Sources</b>						
Franchise Fees	1,840,564	1,850,641	1,920,000	2,314,341	100.0%	20.5%
Intergovernmental Revenue	1,152,842	289,156	11,357,170	-	-	(100.0%)
Investment Income	2,586,738	1,769,686	-	-	-	-
Miscellaneous Revenues	6,518,849	8,231,014	2,884,396	-	-	(100.0%)
Debt Proceeds	82,956,244	14,024,846	-	-	-	-
<b>Total Revenues</b>	<b>95,055,237</b>	<b>26,165,343</b>	<b>16,161,566</b>	<b>2,314,341</b>	<b>100.0%</b>	<b>(85.7%)</b>
<b>Expenditures/Uses</b>						
General Gov. Services	194,523	60,259	11,527,240	-	-	(100.0%)
Public Safety	1,514,990	-	-	-	-	-
Transportation	21,339,107	20,277,467	16,288,480	-	-	(100.0%)
Human Services	33,963	11,037,236	2,962,775	-	-	(100.0%)
Economic Environment	19,822,003	1,952,741	605,731	-	-	(100.0%)
Culture/Recreation	22,945,991	6,465,844	26,555,027	79,300	100.0%	(99.7%)
<b>Total Expenditures</b>	<b>65,850,577</b>	<b>39,793,546</b>	<b>57,939,253</b>	<b>79,300</b>	<b>100.0%</b>	<b>(99.9%)</b>
Excess (Deficit)	29,204,660	(13,628,203)	(41,777,687)	2,235,041		
<b>Ending Balance</b>	<b>\$ 45,642,188</b>	<b>32,013,985</b>	<b>(9,763,702)</b>	<b>(7,528,661)</b>		
<b>Percent Change</b>		<b>- (29.9%)</b>	<b>(130.5%)</b>	<b>(22.9%)</b>		

**Note(s):**

The fiscal year 2006-07 fund balance increase of \$29.2 million was due largely to \$83.0 million in Debt Proceeds.

The fiscal year 2008-09 fund balance is projected to decrease by \$41.8 million as Capital Projects are completed and funds exhausted. Unspent funds will be carried forward into fiscal year 2009-10 and no new borrowings are anticipated.

The Municipal Construction Fund is established on a project-length basis, and is used to account for revenues and expenditures during the construction/acquisition of major capital facilities and projects. This fund is financed mainly by borrowings and contributions, and is not used to accumulate resources for future capital improvements.

The fiscal years 2008-09 and 2009-10 negative fund balances are related to the costs of the road projects that the City has financed but will be reimbursed by developers (\$6.6 million) and the Federal Department of Transportation (\$3.2 million) under the Joint Participation Agreement (JPA).

The fiscal year 2009-10 fund balance is projected to increase by \$2.2 million reflecting the privilege fee charged to the Utility Fund.

**Projected Changes in Fund Balances Other Governmental Funds**

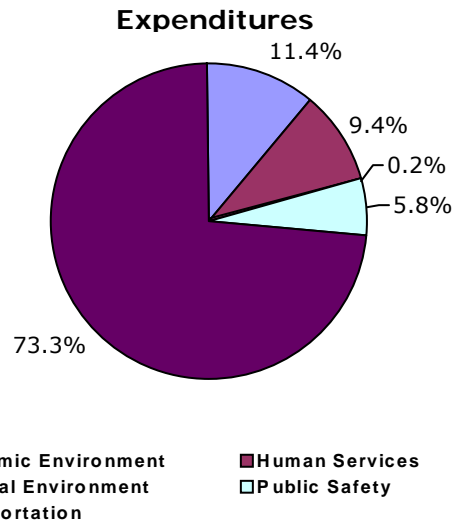
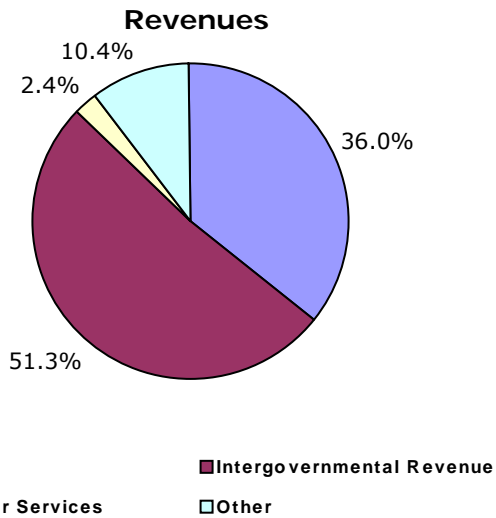
This aggregation of governmental funds excludes the General Fund, the Debt Service Fund and the Municipal Construction Fund. Individually, these funds are less than 10% of total governmental funds and account for less than 5% of the total combined governmental and enterprise funds.

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget	% of Total	% Change from 2008-09
<b>Beginning Balance</b>	\$ 8,742,729	9,573,874	9,973,979	5,755,148	-	-
<b>Revenues/Sources</b>						
General Sales & Use Taxes	2,739,055	2,785,670	2,694,000	2,664,686	33.4%	(1.1%)
Intergovernmental Revenue	6,018,920	7,956,068	15,996,885	4,152,759	52.1%	(74.0%)
Charges for Services	315,033	386,287	462,348	174,676	2.2%	(62.2%)
Fines & Forfeitures	283,125	377,405	72,570	55,281	0.7%	(23.8%)
Investment Income	489,152	337,053	336,702	157,700	2.0%	(53.2%)
Miscellaneous Revenues	194,782	3,060,830	423,836	124,378	1.6%	(70.7%)
Interfund Transfers	280,481	1,063,046	817,046	476,844	6.0%	(41.6%)
Estimated Budget Savings	-	-	-	162,473	2.0%	100.0%
<b>Total Revenues</b>	<b>10,320,548</b>	<b>15,966,359</b>	<b>20,803,387</b>	<b>7,968,797</b>	<b>100.0%</b>	<b>(61.7%)</b>
<b>Expenditures/Uses</b>						
Public Safety	869,319	974,831	2,238,505	551,534	5.8%	(75.4%)
Physical Environment	24,246	27,210	29,000	16,500	0.2%	(43.1%)
Transportation	5,160,348	9,712,700	9,230,194	7,021,706	73.3%	(23.9%)
Human Services	1,135,194	1,239,024	1,315,722	900,883	9.4%	(31.5%)
Economic Environment	2,300,294	3,612,489	12,208,797	1,088,153	11.4%	(91.1%)
<b>Total Expenditures</b>	<b>9,489,401</b>	<b>15,566,254</b>	<b>25,022,218</b>	<b>9,578,776</b>	<b>100.0%</b>	<b>(61.7%)</b>
Excess (Deficit)	831,146	400,105	(4,218,831)	(1,609,979)		
<b>Ending Balance</b>	<b>\$ 9,573,874</b>	<b>9,973,979</b>	<b>5,755,148</b>	<b>4,145,169</b>		
<b>Percent Change</b>	-	<b>4.2%</b>	<b>(42.3%)</b>	<b>(28.0%)</b>		

**Note(s):**

The projected fiscal year 2008-09 decrease of \$4.2 million (-42.3%) is due largely to the use of \$2.7 million from reserves in the Road and Bridge Fund. Also planned expenditures of confiscated funds for Public Safety totaling \$1.2 million will impact the Florida Department of Law Enforcement Trust Fund negatively impacting fund balance.

The fiscal year 2009-10 fund balance is projected to decrease by \$1.6 million (-28.0%) due primarily to the Road and Bridge Fund and the Florida Department of Law Enforcement Trust Fund plan to utilize \$1.4 million and \$0.3 million of reserve respectively.



Over half of the revenue sources come from Intergovernmental Revenue consisting of Federal and Local grants and State Shared monies.

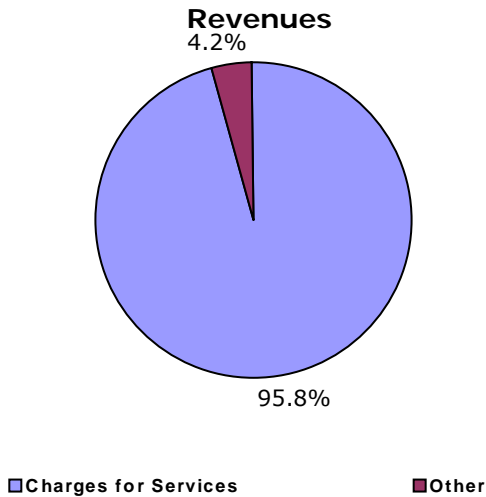
Of the \$7.1 million in Transportation expenditures, the Road and Bridge Fund comprises \$5.4 million.



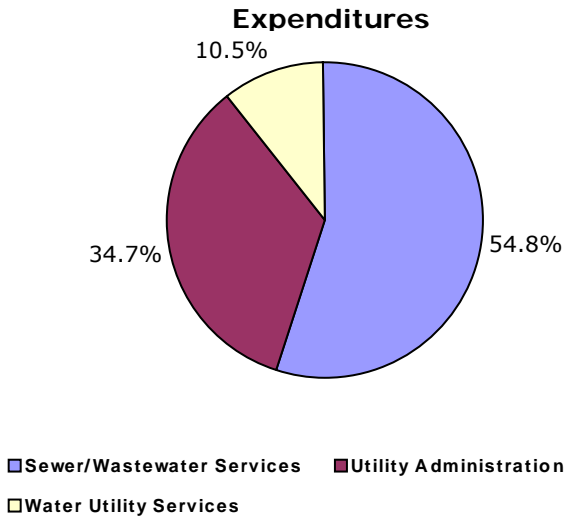
**Projected Changes in Fund Balances - Fund 471 Utility Fund**

Utility Fund - To account for all revenues and expenditures related to water and sewer services, including but not limited to, administration operations, maintenance, billing and collection.

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget	% of Total	% Change from 2008-09
<b>Beginning Balance</b>	\$ 226,758,937	220,846,250	219,308,564	217,371,155	-	-
<b>Revenues/Sources</b>						
Building Permits	282,740	63,032	100,000	20,000	-	(80.0%)
Intergovernmental Revenue	60,066	-	-	-	-	-
Charges for Services	1,067,606	2,067,751	469,700	659,200	1.1%	40.3%
Water/Sewer Charges	29,707,397	29,738,003	37,346,905	37,502,000	60.8%	0.4%
Investment Income	4,222,047	2,488,373	1,834,750	828,975	1.3%	(54.8%)
Miscellaneous Revenues	24,284	(327,541)	10,500	13,000	-	23.8%
Estimated Budget Savings	-	-	-	1,557,973	2.5%	100.0%
Debt Proceeds	-	-	-	20,000,000	32.4%	100.0%
Appropriated Retained Earni	-	-	10,978,265	-	-	(100.0%)
Water/Sewer Connection	1,223,451	1,875,956	450,000	115,000	0.2%	(74.4%)
Capital Contributed from De	1,198,226	5,431,048	-	-	-	-
Capital Funded By Reserve	-	-	3,228,786	1,014,240	1.6%	(68.6%)
<b>Total Revenues</b>	<b>37,785,817</b>	<b>41,336,622</b>	<b>54,418,906</b>	<b>61,710,388</b>	<b>100.0%</b>	<b>13.4%</b>
<b>Expenditures/Uses</b>						
Public Safety	4,100	-	-	-	-	-
Water Utility Services	5,318,837	5,028,025	15,160,373	6,462,281	10.5%	(57.4%)
Sewer/Wastewater Services	12,271,389	13,033,853	17,501,672	33,837,465	54.8%	93.3%
Utility Administration	26,104,177	24,812,429	23,694,270	21,410,642	34.7%	(9.6%)
<b>Total Expenditures</b>	<b>43,698,503</b>	<b>42,874,308</b>	<b>56,356,315</b>	<b>61,710,388</b>	<b>100.0%</b>	<b>9.5%</b>
Excess (Deficit)	(5,912,687)	(1,537,686)	(1,937,409)	-		
<b>Ending Balance</b>	<b>\$ 220,846,250</b>	<b>219,308,564</b>	<b>217,371,155</b>	<b>217,371,155</b>		
<b>Percent Change</b>		<b>(0.7%)</b>	<b>(0.9%)</b>			



Water and sewer charges comprise the majority of revenues in the Utility Fund.



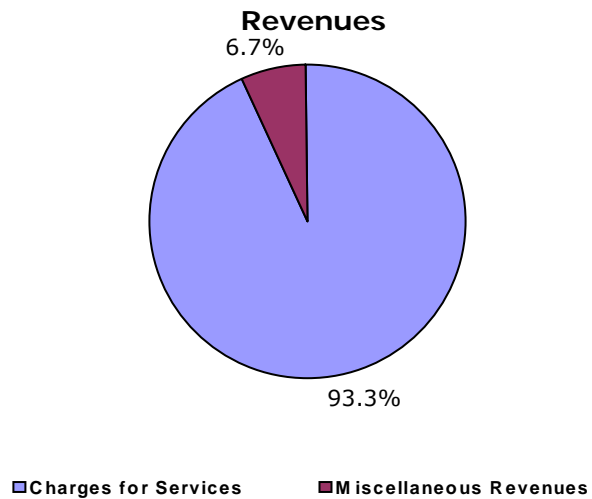
The Utility Fund has three functional activities: Water Services, Sewer/Wastewater Services, and Utility Administration. Sewer/Wastewater services account for 54.8% of expenditures.

### Projected Changes in Fund Balances - Fund 504 Public Insurance

Public Insurance Fund - To account for the receipt of intra-governmental revenues and payment of expenditures related to the City's self-insurance program.

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget	% of Total	% Change from 2008-09
<b>Beginning Balance</b>	\$ -	-	-	-	-	-
<b>Revenues/Sources</b>						
Charges for Services	18,985,257	22,552,864	21,907,023	22,932,324	93.3%	4.7%
Investment Income	594,951	424,757	308,440	357,207	1.5%	15.8%
Miscellaneous Revenues	4,834,446	2,123,445	1,267,148	1,298,518	5.3%	2.5%
<b>Total Revenues</b>	<b>24,414,654</b>	<b>25,101,065</b>	<b>23,482,611</b>	<b>24,588,049</b>	<b>100.0%</b>	<b>4.7%</b>
<b>Expenditures/Uses</b>						
General Gov. Services	24,414,654	25,101,065	23,482,611	24,588,049	100.0%	4.7%
<b>Total Expenditures</b>	<b>24,414,654</b>	<b>25,101,065</b>	<b>23,482,611</b>	<b>24,588,049</b>	<b>100.0%</b>	<b>4.7%</b>
Excess (Deficit)	-	-	-	-		

<b>Ending Balance</b>	\$	-	-	-	-	-
<b>Percent Change</b>		-	-	-	-	-



Charges for services reflect the distribution of the costs of the Risk Management projects to all Funds. The largest source of revenue is the General Fund contribution of \$15.6 million that constitutes 63.5.0% of the total revenues for fiscal year 2009-10.

### Projected Changes in Fund Balances - Fund 655 Pension - General Members

To account for the accumulation of resources used to pay retirement benefits to the City's General Employees. The City's contribution represents the amount required to maintain the actuarial soundness of the plan.

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget	% of Total	% Change from 2008-09
<b>Beginning Balance</b>	\$ 109,993,442	129,597,353	110,146,260	125,122,456	-	-
<b>Revenues/Sources</b>						
Investment Income	14,771,911	(23,553,575)	11,008,241	6,560,000	31.8%	(40.4%)
Miscellaneous Revenues	9,567,963	9,046,399	9,987,955	14,055,743	68.2%	40.7%
<b>Total Revenues</b>	<b>24,339,874</b>	<b>(14,507,176)</b>	<b>20,996,196</b>	<b>20,615,743</b>	<b>100.0%</b>	<b>(1.8%)</b>
<b>Expenditures/Uses</b>						
General Gov. Services	4,735,963	4,943,916	6,020,000	6,622,000	100.0%	10.0%
<b>Total Expenditures</b>	<b>4,735,963</b>	<b>4,943,916</b>	<b>6,020,000</b>	<b>6,622,000</b>	<b>100.0%</b>	<b>10.0%</b>
Excess (Deficit)	19,603,911	(19,451,092)	14,976,196	13,993,743		
<b>Ending Balance</b>	<b>\$ 129,597,353</b>	<b>110,146,260</b>	<b>125,122,456</b>	<b>139,116,199</b>		
<b>Percent Change</b>	<b>-</b>	<b>(15.0%)</b>	<b>13.6%</b>	<b>11.2%</b>		

**Note(s):**

The fiscal year 2006-07 increase of \$19.6 million (17.8%) was due largely to better than expected investment earnings of 13.3%. The assumed rate of return is 8.0%.

The fiscal year 2007-08 fund balance decreased by \$19.5 million (-15.0%). The largest component of the decrease is related primarily to market losses of \$23.5 million.

The fiscal year 2009-10 fund balance is forecasted to increase by \$14.0 million (11.2%). This projection is predicated on an assumed rate of return of 8.0% and an increase in the City's contribution of \$4.7 million. The increased contribution reflects a rate change from 32.4% to 58.3% of covered payroll.

Additionally, the General Employees Pension Plan is a relatively young plan, which means that pension benefits paid from the plan are significantly less than the actual contributions that are made into the plan.

**Projected Changes in Fund Balances - Fund 656 Pension - Fire & Police**

To account for the accumulation of resources used to pay retirement benefits to the City's Firefighters and Police Officers. The City's contribution represents the amount required to maintain the actuarial soundness of the plan.

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget	% of Total	% Change from 2008-09
<b>Beginning Balance</b>	\$ 203,345,848	241,148,539	206,914,587	233,220,319	-	-
<b>Revenues/Sources</b>						
Investment Income	34,495,646	(39,659,943)	23,600,000	17,600,000	35.5%	(25.4%)
Miscellaneous Revenues	17,510,859	21,143,427	21,062,132	32,021,804	64.5%	52.0%
<b>Total Revenues</b>	<b>52,006,505</b>	<b>(18,516,516)</b>	<b>44,662,132</b>	<b>49,621,804</b>	<b>100.0%</b>	<b>11.1%</b>
<b>Expenditures/Uses</b>						
General Gov. Services	14,203,814	15,717,436	18,356,400	17,385,000	100.0%	(5.3%)
<b>Total Expenditures</b>	<b>14,203,814</b>	<b>15,717,436</b>	<b>18,356,400</b>	<b>17,385,000</b>	<b>100.0%</b>	<b>(5.3%)</b>
Excess (Deficit)	37,802,691	(34,233,952)	26,305,732	32,236,804		
<b>Ending Balance</b>	<b>\$ 241,148,539</b>	<b>206,914,587</b>	<b>233,220,319</b>	<b>265,457,123</b>		
<b>Percent Change</b>		<b>(14.2%)</b>	<b>12.7%</b>	<b>13.8%</b>		

**Note(s):**

The fiscal year 2006-07 increase of \$37.8 million (18.6%) was due to positive investment earnings of 15.8%. The assumed rate of return is 8.0%. In addition, the City's contribution increased by \$4.0 million or 39%.

The fund balance for fiscal year 2007-08 decreased by \$34.2 million (-14.2%). The largest component of decrease came from market losses of \$39.6 million.

The fiscal year 2008-09 fund balance is forecasted to increase by \$26.3 million (12.7%). This projection is predicated on an assumed rate of return of 8.0%.

The Police and Fire pension fund is a relatively young plan, which means that pension benefit payments are low in comparison to the contributions made into the plan.

The fiscal year 2009-10 fund balance is forecasted to increase by \$32.2 million (13.8%). This projection is predicated on an assumed rate of return of 8.0% and an increase in the City's contribution of \$10.7 million. This increased contribution reflects a rate change from 57.0% to 88.2% of covered payroll.

**Projected Changes in Fund Balances - Fund 657 Other Post Employment Benefits**

To account for the accumulation of resources for the payment of retiree health and life insurance benefits. The City contribution represents the amount required to maintain the actuarial soundness of the plan.

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget	% of Total	% Change from 2008-09
<b>Beginning Balance</b>	\$ -	-	2,688,520	9,733,422	-	-
<b>Revenues/Sources</b>						
Investment Income	-	67,709	1,534,000	490,000	4.9%	(68.1%)
Miscellaneous Revenues	-	7,400,476	9,886,677	9,609,204	95.1%	(2.8%)
<b>Total Revenues</b>	-	7,468,185	11,420,677	10,099,204	100.0%	(11.6%)
<b>Expenditures/Uses</b>						
General Gov. Services	-	4,779,665	4,375,775	5,026,582	100.0%	14.9%
<b>Total Expenditures</b>	-	4,779,665	4,375,775	5,026,582	100.0%	14.9%
Excess (Deficit)	-	2,688,520	7,044,902	5,072,622		
<b>Ending Balance</b>	\$ -	<b>2,688,520</b>	<b>9,733,422</b>	<b>14,806,044</b>		
<b>Percent Change</b>	-	-	<b>262.0%</b>	<b>52.1%</b>		

**Note(s):**

This fund was established as a result of GASB 45 -"Accounting for Other Post Employment Benefits Other Than Pension." The effective date of implementation is fiscal year 2007-08. The City will be required to actuarially fund its retiree health and life insurance costs over the working life of the employee, similar to a pension fund. The Other Post Employment Benefits (OPEB) fund is a relatively young plan, which means that the claims are low in comparison to the contributions made into the plan.

Fiscal year 2009-10 fund balance is projected to increase by \$5.1 million.

Revenue estimates are projected to be \$1.3 million (-11.5%) less than fiscal year 2008-09. This is due to an assumed 1.0% interest rate on investments.

Miscellaneous revenues consist mainly of City contributions of \$9.5 million and \$0.2 million in retiree contributions to the post employment health and life insurance plan.

# SOURCE OF REVENUE DOLLARS: GENERAL FUND



- (1)  
Ad Valorem Tax  
\$0.28
- (2)  
Charges for  
Services  
\$0.17
- (3)  
Special  
Assessments  
\$0.12
- (4)  
Estimated  
Budget  
Savings  
\$0.10
- (5)  
Franchise  
Fees  
\$0.08
- (6)  
Rents & Royalties  
\$0.06
- (7)  
Intergov.  
Revenue  
\$0.06
- (8)  
Public  
Service  
Taxes  
\$0.05
- (9)  
Other  
\$0.08

## GENERAL FUND REVENUES

Revenue Category	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2010 Budget
(1) Ad Valorem Taxes	\$ 47,104,494	\$ 47,077,737	\$ 45,601,809	\$ 46,794,630
(2) Charges for Services	24,652,041	25,733,313	28,418,922	28,379,534
(3) Special Assessments	8,468,562	17,602,253	19,599,346	20,448,758
(4) Estimated Budget Savings	-	-	267,331	17,332,690
(5) Franchise Fees	12,591,349	12,634,601	13,295,736	13,184,681
(6) Rents & Royalties	8,270,252	8,571,221	10,542,600	10,920,373
(7) Intergovernmental Revenue	14,044,296	15,154,406	11,201,041	10,049,690
(8) Public Service Taxes	8,048,514	8,260,752	8,066,000	8,525,383
(9) Investment Income	2,834,768	288,880	3,224,000	3,458,000
(9) Local Business Tax	3,075,143	3,316,948	3,370,000	3,400,000
(9) General Sales & Use Taxes	2,442,108	2,581,143	2,682,000	2,790,000
(9) Fines & Forfeitures	1,143,725	1,097,886	1,107,000	1,363,205
(9) Communication Services Tax	1,292,997	973,680	2,253,603	1,322,493
(9) Miscellaneous Revenues	411,526	546,407	382,315	351,400
(9) Building Permits	7,079,958	5,506,996	2,688,347	245,356
	<b>\$ 141,459,733</b>	<b>\$ 149,346,223</b>	<b>\$ 152,700,050</b>	<b>\$ 168,566,193</b>

# USE OF REVENUE DOLLARS: GENERAL FUND



- (1) Police \$0.33
- (2) Fire & Rescue \$0.30
- (3) Parks & Rec \$0.11
- (4) Public Services \$0.17
- (5) Comm. Services \$0.05
- (6) Gen. Gov. \$0.03
- (7) Edu. \$0.03
- (8) Admin. Services \$0.03
- (9) Other \$0.05

## GENERAL FUND EXPENDITURES

Expense Category	FY2007 Actual	FY2008 Actual	FY2009 Budget	FY2010 Budget
(1) Police	\$ 40,856,374	\$ 44,882,135	\$ 49,577,421	\$ 55,911,973
(2) Fire & Rescue	41,724,512	47,812,057	52,228,060	50,813,873
(3) Parks & Recreation	17,291,172	18,002,690	17,194,163	18,348,487
(4) Public Services	12,068,982	11,389,538	10,803,761	11,006,354
(5) Community Services	7,280,285	7,414,555	7,944,686	8,724,337
(6) General Government	5,698,034	3,984,166	5,465,483	5,348,568
(7) Education	4,016,888	4,208,175	4,286,868	4,649,989
(8) Administrative Services	3,621,215	3,449,872	3,584,855	4,563,508
(9) Finance	2,476,943	2,647,127	2,531,256	2,962,787
(9) Legislative/Executive/Legal	2,109,503	2,213,516	1,874,932	1,824,106
(9) City Clerk	1,034,892	1,104,511	1,132,469	1,664,252
(9) Human Resources	978,744	1,044,357	1,123,502	1,415,001
(9) Code Compliance	916,695	974,828	1,049,694	1,332,958
	<b>\$ 140,074,239</b>	<b>\$ 149,127,527</b>	<b>\$ 158,797,150</b>	<b>\$ 168,566,193</b>



## City Commission

### Mission

To represent the public interest, promote prompt, courteous responses to citizen problems and concerns, provide clear leadership and direction, and assure the present and future fiscal integrity of the City.

### Goals

The Mayor and Commissioners of the City of Pembroke Pines are dedicated to serving the broad needs of our citizenry. We pledge to accomplish this by providing careful and responsible judgment in the exercise of our legislative duties. We also understand that we are the people's representatives in setting policies, and in determining levels and priorities of programs and expenditures. Our goal is to guide the City along a path that allows for the most effective use of available resources. In this way, we can make possible a better quality of life for all, while giving each individual citizen the opportunity to be an important part of our future.

### Objectives

To meet the needs and concerns of the residents and businesses of the City of Pembroke Pines with effective representation and legislation.

### Major Functions and Activities

The City is divided into four geographical districts for the purpose of electing the four Commissioners. Each Commissioner represents a specific district, but votes on all issues brought before the body. Terms of service for all Commissioners are four years with only two district seats coming up for election every two years.

The City Commission is the deliberative body of the City government. The individual Commissioners may propose policies or procedures for consideration by the entire body. They are also charged with considering proposals from the citizens or those brought forward by the Administration.

Individual citizens or interest groups have access to the Mayor and Commissioners through a variety of avenues. They may be heard either by making direct contact, by expressing their concerns before the City's Committees and Boards, by indirect contact through the various City departments, the City Manager's office and/or through e-mail at [www.ppines.com](http://www.ppines.com), the City's website.

The Mayor is elected at large (by all districts), serves a term of four years and presides over Commission meetings.

It is the responsibility of the Mayor and Commissioners to deliberate on all issues facing the City, and to then render decisions which will establish laws, direct and influence policy, determine levels of service, and set a path which will lead to the best quality of life for our community.

### 2008-09 Accomplishments

Adopted a master plan for the development of City Center and continued developing strategies to ensure the greatest benefit aesthetically, economically, and financially for the City.

Strengthened the contract review policy of the City.

Addressed the fiscal challenges presented in the preparation of the 2009-10 City budget and Charter Schools budget.

Approved numerous Resolutions, Ordinances, and contracts in order to improve the quality of life of the residents.

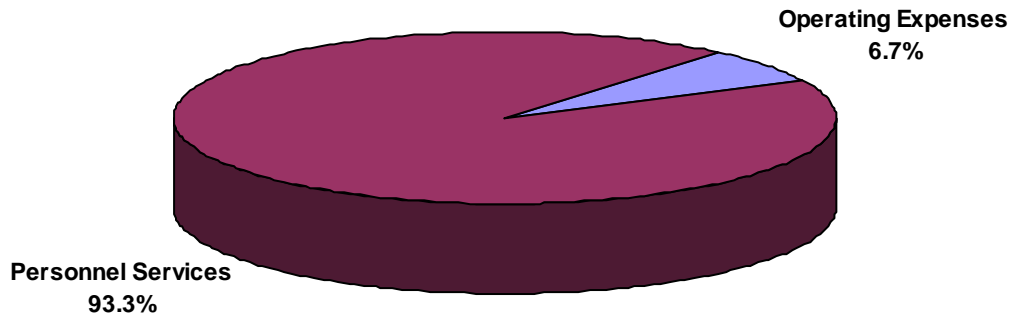
Conducted numerous Town Hall meetings on topics such as City budget and ad valorem taxes, City Center, gang awareness, and the status of the Charter School system.



## City Commission Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of ordinances adopted during the year	53	25	27	30	50	50
Number of resolutions adopted during the year	35	45	48	50	30	40

## City Commission - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	264,455	278,306	277,911	279,011
Benefits	135,788	186,646	181,885	249,735
Personnel Services Subtotal	400,243	464,952	459,796	528,746
Operating Expenses				
Travel Per Diem	23,294	29,053	23,020	24,000
Office Supplies	2,035	3,240	2,000	1,000
Operating Supplies	658	-	-	-
Publications and Memberships	13,224	13,172	13,536	13,235
Operating Expenses Subtotal	39,209	45,464	38,556	38,235
<b>Total</b>	<b>439,452</b>	<b>510,416</b>	<b>498,352</b>	<b>566,981</b>

Position Title	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
11001 Mayor	1	1	1	1
11002 Vice - Mayor	1	1	1	1
11003 Commissioner	3	3	3	3
12884 Executive Assist	1	1	1	1
13682 P/T Executive Assistant	1	1	1	1
Total				
Full-time	1	1	1	1
Part-time	6	6	6	6



## City Manager

### Mission

The City Manager's office is dedicated to effective professional management of the City of Pembroke Pines. We undertake this purpose with the knowledge that we stand as the vital connecting link between the Legislative Body (Mayor and Commissioners) and the various City departments that provide services to our City.

### Goals

To provide capable and inspiring administrative leadership for the City staff; to make day-to-day decisions that allow for the most effective use of available resources; and most importantly, to operate in a manner that improves and enhances the quality of life in our community.

### Objectives

Work with the Mayor and Commissioners toward accomplishing their goals for the continuing development of the City of Pembroke Pines Charter School plan.

Improve the skills and knowledge of City employees through a city-wide program of training and education.

Provide the Mayor and Commissioners with professional and comprehensive support in examining and analyzing issues of importance.

Provide professional guidance to the City Commission for the development of the land acquired to develop a true City Center for Pembroke Pines.

Provide technical expertise and advice to the Commission in order to advantageously pursue the various projects outlined in the \$100,000,000 bond referendum passed by the voters in March 2005.

### Major Functions and Activities

The City Manager proposes the budget, tax and fee schedules, and monitors income and expenditures to assure sound fiscal policies. He sets programs and procedures that are tailored toward implementing the policies that the Mayor and Commissioners have established for the City.

The City Manager's office is the liaison between the administrative functions of the City and the legislative body. The City Manager will make final decisions on the hiring, promotion, suspension, or termination of

personnel. He oversees the preparation of City Commission Agenda, directs and controls the activities of the City's various departmental entities, establishes an innovative and cohesive vision for the City's employees, and provides assistance to the Mayor and Commission in their efforts to plan and guide the City's future.

### Budget Highlights

The City Manager's office, under the direction of the City Commission, successfully presented a budget that addresses the needs of the residents. As the City moves forward, the City Manager was faced with new challenges for completing the 2009-10 budget. Some of the budget challenges faced this year was a decrease in revenues as a result of decreased property values and increases in expenditures associated with pension costs.

### 2008-09 Accomplishments

Oversaw the completion of projects that were funded by the \$90 million General Obligation Bonds.

Continued presenting plans for the proposed City Center.

The City Manager held workshops that provided additional information to the City Commission on various agenda items and City-related topics.

Conducted budget workshops specifically geared toward addressing the budget deficit.

Continued to seek additional funding for the award-winning Charter School System.

Reviewed various health, property, and casualty insurance policies to reduce these expenses.

Continued to negotiate labor contracts with the various bargaining units.

Developed plans to reorganize the Building and Community Services Departments.

Developed ideas and proposals to address the City's compliance with Alternative Water Supply.

Negotiated the purchase of 112 acres of land formerly known as the Raintree Golf Course.

## City Manager Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of resolutions reviewed	53	45	54	50	50	50
Number of ordinances reviewed	35	25	43	30	30	35
<b>Effectiveness</b>						
% of General Fund actual revenues to budgeted revenues	103%	100%	98%	100%	100%	100%
% of General Fund actual expenditures to budgeted expenditures	95%	100%	97%	100%	100%	100%
<b>Efficiency</b>						
FT staff per 1,000 population	8.0	7.8	7.3	7.6	7.2	5.9

### Performance Measures that support the following:

**City Goal: (2)** Promote/pursue a positive economic environment.

**Strategic Objective:** Exceed County household income

**KPI:** Median household income ranked against the ten largest cities in Broward County

#### Efficiency

Change over operating rolled-back millage rate	↓	15.75%	0.00%	0.00%	0.00%	-2.85%	2.50%
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**City Goal: (3)** Provide diverse recreational, educational, and cultural opportunities and maintain a full range of municipal services.

**Strategic Objective:** Improve academic performance at schools

**KPI:** Charter School FCAT (Florida Comprehensive Assessment Test) Scores ranking among Broward schools

#### Effectiveness

**Charter School FCAT Scores for:**

Elementary Schools	↑	620	475	652	450	N/A	600
Middle Schools	↑	605	465	631	500	N/A	600
High Schools	↑	531	380	589	450	N/A	550
FSU Elementary	↑	639	*	625	485	N/A	600

**City Goal: (5)** Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.

**Strategic Objective:** Maintain sound financial stability

**KPI:** City underlying bond rating compared to peer cities in Florida

#### Effectiveness

Unreserved undesignated Fund Balance as a % of annual General Fund expenditures ^	↑	22%	25%	21%	14%	25%	25%
Total direct debt as a % of property market value	=	3.7%	2.7%	3.3%	2.3%	3.7%	4.1%
Debt service as a % of General Fund budget	↓	16%	18%	18%	17%	16%	15%
% of principal retired in 10 years	↑	27%	24%	25%	27%	26%	28%
Direct debt per capita	↓	\$2,533	\$2,100	\$2,588	\$2,550	\$2,610	\$2,602

\* New measure - actual and /or goal unavailable.

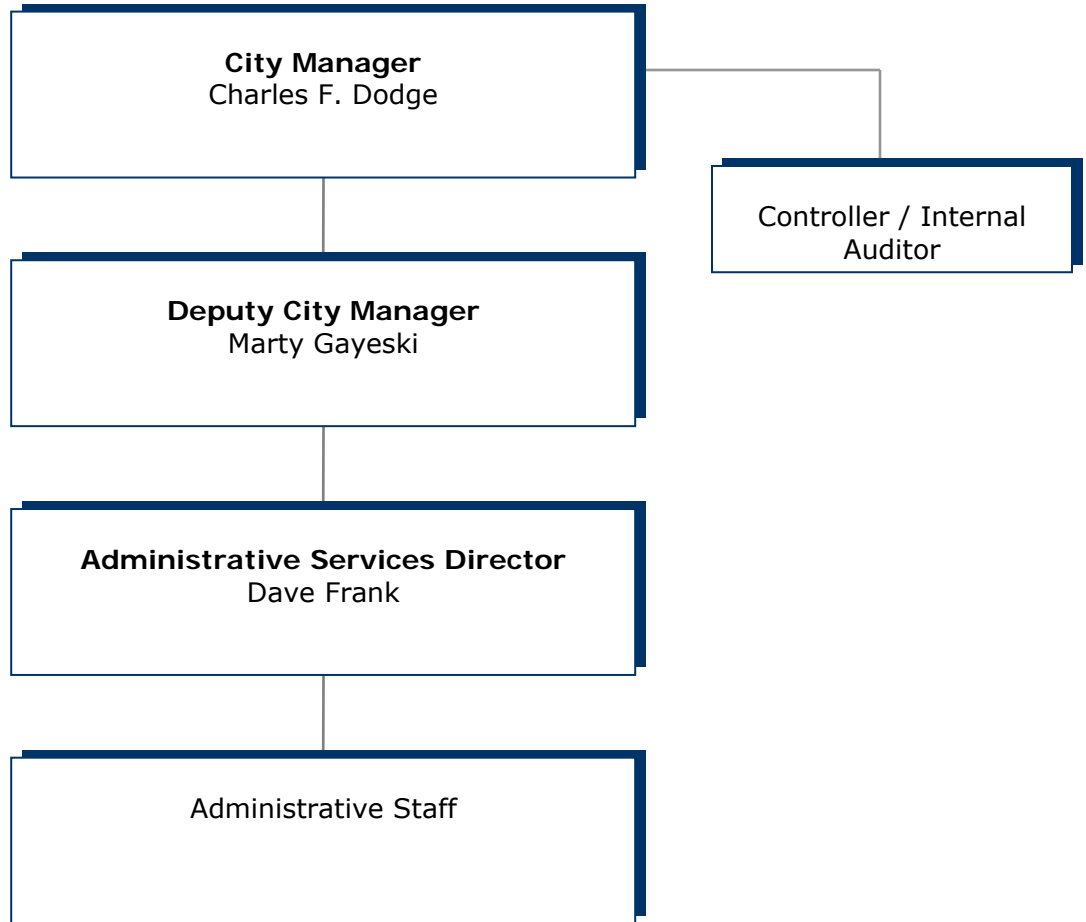
^ Policy stipulates a range from 10% to 30%.

N/A - not yet available.

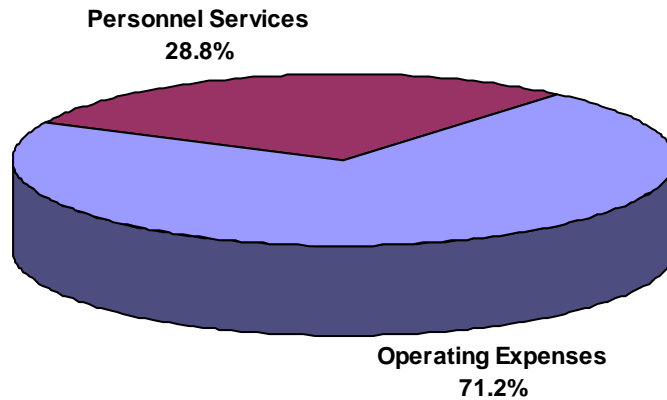
Actual FCAT scores for fiscal year 2006-07 for all schools include science and lowest 25th percentile making gains in math. Actual FCAT scores for the high school for fiscal year 2006-07 also include added bonus points for 11th and 12th grade retakes.

# CITY MANAGER

## Organizational Chart



## City Manager - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	434,555	430,458	178,212	92,287
Benefits	167,768	164,343	21,359	7,579
Personnel Services Subtotal	602,323	594,800	199,571	99,866
Operating Expenses				
Other Contractual Services	264,229	264,229	264,229	244,229
Travel Per Diem	3,628	1,762	-	-
Repair and Maintenance Services	355	416	650	750
Office Supplies	1,951	1,438	1,350	1,500
Publications and Memberships	765	540	500	500
Operating Expenses Subtotal	270,928	268,386	266,729	246,979
<b>Total</b>	<b>873,251</b>	<b>863,187</b>	<b>466,300</b>	<b>346,845</b>

Position Title	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12516 Assistant City Manager	1	0.5	-	-
12540 Administrative Svcs Director	1	1	-	-
12685 Clerical Aide	1	-	-	-
12884 Executive Assist	1	1	-	-
13161 Administrative Services Director	-	-	1	-
13682 P/T Executive Assistant	-	-	1	1
13685 P/T Clerical Aide	1	2	2	2
<b>Total</b>				
Full-time	4	2.5	-	-
Part-time	1	2	4	3



## Administrative Services

### Mission

To utilize all available resources, especially information technology, to measure, plan, and guide the City's growth in a manner that is reflective of the vision of its citizens and their chosen representatives.

### Goals

To guide the growth and redevelopment of the City toward the achievement of the City's vision.

To provide the necessary information to all relevant parties in a manner that is reflective of the vision of its citizens and their chosen representatives.

To constantly examine data, analyze trends, and apply our professional skills toward providing information that will facilitate the formation of that vision.

### Objectives

Staff meetings of the Planning and Zoning Board, Board of Adjustment, Economic Development Board and other Committees/Boards as needed.

Process and prepare reports, graphics, public notices, agendas, and supporting documentation for the following: public hearings, workshops, text amendments to the Zoning Code or Comprehensive Plan, change of zoning district (rezoning), modifications to Developments of Regional Impacts (DRI's), Future Land-Use Map and text amendments, plats, and site plans.

Monitor and update the Comprehensive Plan and Future Land Use Map pursuant to updates of the Broward County Land Use Plan, State Statutes, and the recommendations in the Comprehensive Plan Evaluation and Appraisal Report as approved by the State of Florida, Department of Community Affairs (DCA).

Collect data for the next Comprehensive Plan Evaluation and Appraisal Report.

Prepare annual updates to the water supply plan in order to comply with State of Florida, Department of Community Affairs Water Supply Planning Requirements of the Comprehensive Plan.

Provide annual updates to the Capital Improvement Element demonstrating financial feasibility for adoption and transmittal to DCA as required by State Statutes.

Provide intergovernmental coordination services to ensure the City's planning interests are represented on a countywide and regional basis by attending technical planning meetings/workshops and participating in Development of Regional Impact sufficiency review meetings.

Participate with the Broward County School Board and other municipalities in implementing the Unified Inter-local Agreement and public school concurrency as required by the State of Florida Department of Community Affairs.

Maintain and manage GIS mapping functions which serve many other city departments, Boards, and the City Commission.

Maintain and update Census data bases and participate in the local update of census addresses as required by law.

Review zoning and land development codes annually and update for compliance with comprehensive plan policies and existing conditions.

Provide data and analysis to identify areas and needs of the eastern portion of the city for redevelopment activities.

Coordinate with the Community Redevelopment Associates of Florida (CRA) to implement and monitor Federal and or State Housing and nonresidential rehab programs.

Coordinate and assist the Code Compliance Department with property research and other technical support; attend Special Magistrate meetings as needed to provide witness testimony on behalf of the City and to offer recommendations on code compliance resolutions.

Interact with the business community to improve, maintain, and attract businesses to diversify the city's economy, by organizing networking seminars, workshops, the annual Power Business Week program, as well as through partnerships with the Chamber of Commerce.

Utilize the City's cable channel and web site to improve public education and outreach programs.

### Major Functions and Activities

The Administrative Services Department consists of two operating divisions: Planning and Information Technology.

Each division provides its expertise to a major area of



## Administrative Services

the development process. Coordination of services, consistency of information and review are the primary objectives for the next fiscal year.

### 1 - PLANNING DIVISION:

Responsible for providing technical assistance to City Boards and, through the City Manager, provide the Mayor and the City Commission with alternative options for overall development and redevelopment.

Coordinate the City's review processes in order to ensure that the goals of the City Commission are reflected in the overall design of projects and actual building construction. This is accomplished through the enforcement of the City's Comprehensive Planning and Zoning Ordinance and its management of the Development Review Committee process.

Continuously update long term planning documents as required by State Statute.

Emphasize redevelopment activities and associated studies and document preparation.

Prepare feasibility and other studies as requested by the City Boards and Commission.

### 2 - INFORMATION TECHNOLOGY DIVISION:

See "Information Technology" narrative for details.

## Budget Highlights

Coordinate with the US Census Bureau and Broward County to ensure a successful count during the 2010 Census.

Implementation of Eastern Redevelopment Programs.

Conduct business seminars and activities to support the business community.

Adopt required County amendments to the Transportation and Public School Facility Element as well as formatting changes recommended by DCA during the Evaluation and Appraisal Report (EAR) process.

Coordinate Neighborhood Stabilization Program (NSP) with CRA which will assist people to acquire and rehabilitate foreclosed homes.

## 2008-09 Accomplishments

Completed Boundary Annexation Survey (BAS) for the 2010 census, partnered with the US Census

Bureau and Broward County to begin efforts to ensure a complete count during the 2010 Census.

Division staff in conjunction with the Economic Development Board conducted three business seminars, a business symposium and a business expo at the Pembroke Lakes Mall.

Partnered with the Miramar-Pembroke Pines Regional Chamber of Commerce on seminars and workshops to benefit the businesses of Pembroke Pines.

Identified key areas for redevelopment on the east side of the City and presented preliminary findings to the City Commission.

Created and began implementation of a timeline for Eastern Redevelopment.

Continued to work with the Affordable Housing Advisory Committee (AHAC) toward the creation of a Rental Assistance Program for the City funded by voluntary affordable housing commitments from developers.

Initiated and implemented Code of Ordinance changes relating to adult day care, modifications to temporary and permanent sign ordinance, special events, and outdoor retail display.

Adopted statutory amendments relating to the Ten-Year Water Supply Facility Work Plan and associated text amendments, and the update to the Capital Improvement Element.

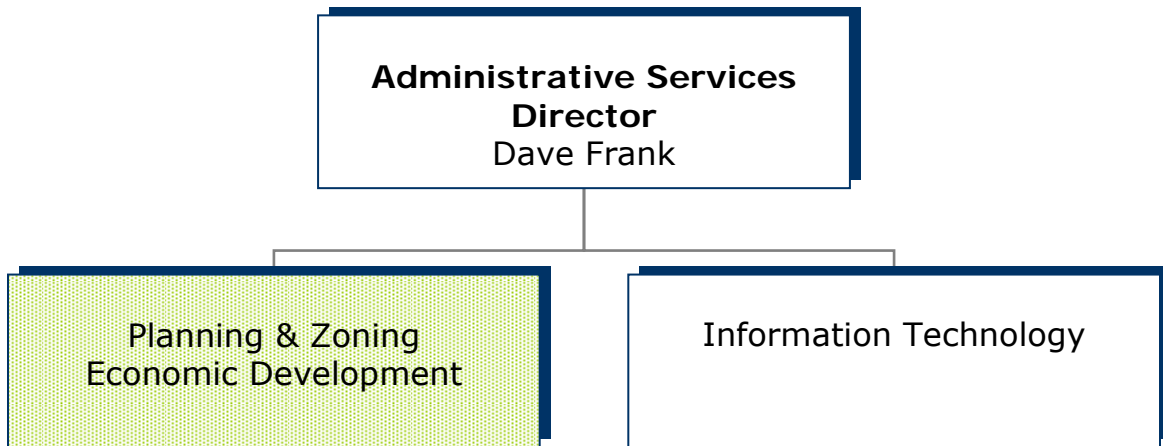



## Administrative Services Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of Planning and Zoning Board meetings held	18	18	18	18	18	18
Number of Development Review Committee meetings	35	35	35	35	35	35
Number of Board of Adjustment meetings	10	11	11	11	10	10
Number of intergovernmental coordination meetings attended	13	13	13	13	13	13
<b>Effectiveness</b>						
% of public information requests answered within three days	99%	99%	99%	99%	99%	99%
<b>Efficiency</b>						
% of building plans reviewed within ten days for zoning compliance	100%	100%	100%	100%	100%	100%

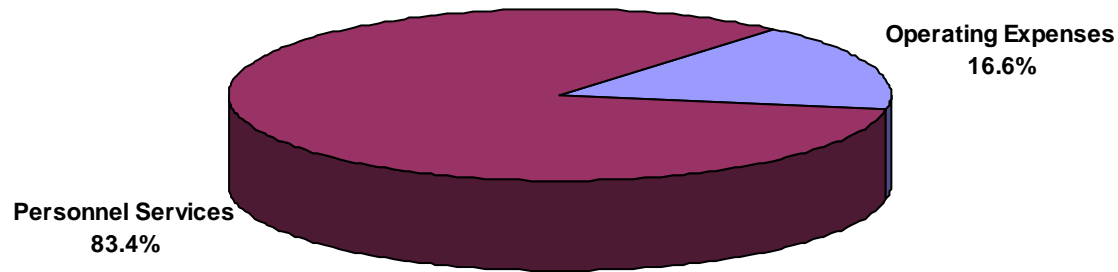
# ADMINISTRATIVE SERVICES

## Organizational Chart



 Shading indicates direct public service provider

## Administrative Services - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	474,334	494,910	409,229	503,091
Benefits	241,874	278,500	276,523	370,557
Personnel Services Subtotal	716,208	773,409	685,752	873,648
Operating Expenses				
Other Contractual Services	3,500	5,925	5,000	5,000
Travel Per Diem	2,942	-	-	-
Communication and Freight Services	96,235	74,452	13,060	82,159
Rentals and Leases	3,527	4,275	4,300	5,000
Insurance	-	73	150	150
Repair and Maintenance Services	698	1,108	1,900	1,900
Printing and Binding	-7,619	-5,860	1,070	2,000
Promotional Activities	41,375	24,080	34,000	54,000
Other Current Charges and Obligatio	6,586	8,472	3,000	8,000
Office Supplies	8,200	3,396	7,000	7,000
Operating Supplies	1,659	3,167	7,980	7,580
Publications and Memberships	2,131	-	1,320	820
Operating Expenses Subtotal	159,233	119,087	78,780	173,609
Capital Outlay				
Machinery and Equipment	6,689	-	-	-
Capital Outlay Subtotal	6,689	-	-	-
<b>Total</b>	<b>882,130</b>	<b>892,496</b>	<b>764,532</b>	<b>1,047,257</b>

## Administrative Services - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12184	Zoning Administrator	1	1	1	1
12518	Associate Planner	1	1	1	1
12520	Assistant Planner	2	2	2	2
12524	Administrative Coordinator I	1	1	1	1
12684	Clerical Spec II	1	1	1	1
12840	Economic Development Coordinator	1	1	-	-
13161	Administrative Services Director	-	-	-	1
13449	P/T CADD Operator	1	1	1	1
Total	Full-time	7	7	6	6
	Part-time	1	1	1	2



# Information Technology

## Mission

To serve the information technology needs of the City of Pembroke Pines.

## Goals

To support all City departments through the use of technology to better improve the lives of the citizens of Pembroke Pines.

## Objectives

To recommend technology standards to the Information Technology (IT) Steering Committee.

To execute the direction established by the IT Steering Committee, as it relates to support and purchase of hardware, software, and networking equipment.

To provide City employees with proficient computer training, suitable computer hardware, sound advice and planning as to computer-related goals.

To deliver IT services efficiently and effectively by trained and courteous information service professionals. We will actively seek new opportunities to provide useful computer tools that will help employees achieve their goals.

To be identified by our dedication, professionalism and pride in our achievements.

To actively seek feedback on a regular basis and to maintain statistics on a historical basis to measure our progress in achieving user satisfaction.

## Major Functions and Activities

The Division consists of three branches that report to the Director of Administrative Services with the following range of responsibilities:

### ~ TECHNICAL SERVICES:

The network, system administration, Internet/Intranet development, technical standard development, and other technically-related issues.

Technical standard development and other technically-related issues are the responsibility of the IT division with final acceptance by the IT Steering Committee.

### ~ SYSTEM DEVELOPMENT:

All programming and application development.

### ~ PROJECT MANAGEMENT:

All system projects, the Help Desk, and all PC software and hardware issues.

Following is a list of the current applications/functions supported by the Information Technology Division:

- Building
- Cashiering
- Complaint Tracking
- Document Management
- Electronic Mail
- Electronic Spreadsheets
- Fuel System
- Help Desk
- Internet/Intranet
- Network Management
- Occupational Licenses
- Parking Lot Control
- Passport Scheduling
- Payroll
- Permitting /Inspections
- Personnel
- Police
- Project Tracking
- Purchasing
- Property Tax Rolls
- Revenue Collection Security / Menu Control
- Special Assessments
- Utility Billing
- Word Processing
- Work Order Program

## Budget Highlights

Replace Unix Servers.

Replace eight servers on network.

Purchase high speed cut sheet printer that will lower the cost of printing utility bills while allowing any color or font to be used in the design of the bill.

Replace 125 outdated workstations.

Modify the utility bill printing software to use the new high speed printer, and to allow reprinted bills to be printed on laser printers.

Upgrade E-mail system to Exchange 2007.

Upgrade document imaging system.

Upgrade network switching equipment.

Enable cashiering system to accept multiple payment types for a single receipt.



## Information Technology

Modify the development environment to include a version control system.

### 2008-09 Accomplishments

Installed WIFI point-to-point communication between Fire Station 101 to Tecom garage.

Completed installation of the final six mobile routers on EMS vehicles now giving all EMS vehicles the ability to transmit patient data while in route.

Replaced 125 outdated workstations.

Replaced 25 servers on network.

Improved functionality of Intranet and Internet by including additional data and forms provided by HR for employees' health care benefits.

Updated the payroll system to reflect life insurance premiums as employees' taxable earnings for both current and retired employees.

Created a subsystem to help HR better track benefits.

Modified the interface for utility billing to handle the new route reading equipment.

Modified the way changes in water/sewer rates are computed to prorate the charge.

Created an interface for contractors to update their information as it relates to the Building Department via the internet.

Updated the Structured Query Language (SQL) environment to include mirrored servers.

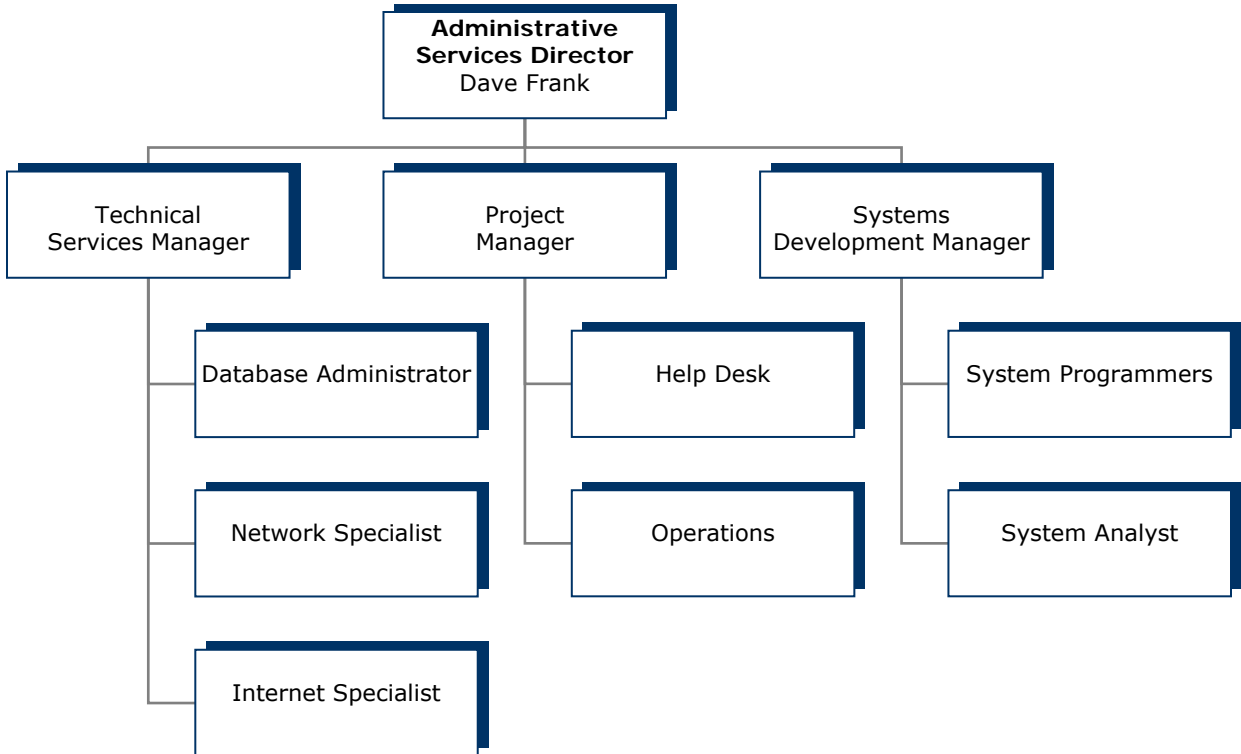
Increased bandwidth from Fire Station 101 and West District Police Station to Police/Fire Headquarters.

## Information Technology Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Effectiveness</b>						
Network availability (% uptime)	99.97%	99.99%	99.98%	99.99%	99.99%	99.99%
% of messages blocked because they are spam	93.27%	75.00%	93.27%	85.00%	93.50%	93.50%
<b>Efficiency</b>						
Network devices per computer technician	323	327	323	330	330	350
Annual maintenance cost per computer	\$514	\$770	\$514	\$540	\$775	\$610

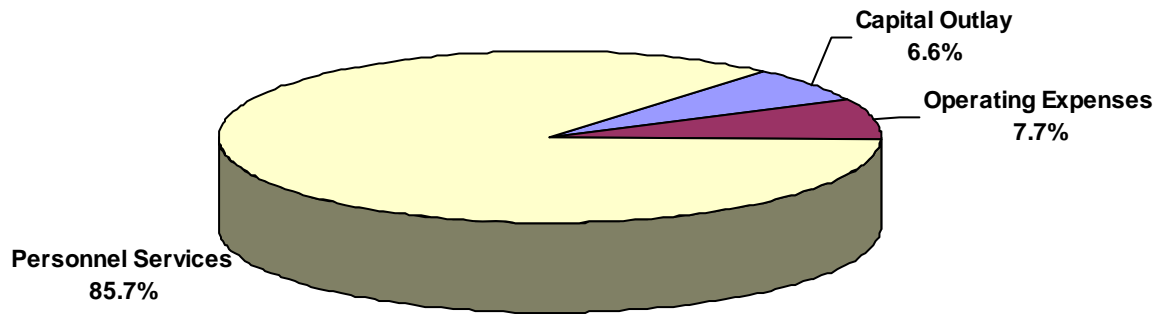
# INFORMATION TECHNOLOGY

## Organizational Chart





## Information Technology - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	1,496,498	1,590,442	1,608,971	1,650,754
Benefits	803,563	819,359	824,718	1,361,283
Personnel Services Subtotal	2,300,062	2,409,802	2,433,689	3,012,037
Operating Expenses				
Other Contractual Services	10,162	-259	-	65,000
Travel Per Diem	11,624	-	-	-
Communication and Freight Services	198	-	880	480
Rentals and Leases	341	938	1,520	840
Repair and Maintenance Services	83,040	66,849	63,295	72,771
Office Supplies	732	-35	-	1,250
Operating Supplies	77,310	70,571	94,539	131,365
Operating Expenses Subtotal	183,407	138,065	160,234	271,706
Capital Outlay				
Machinery and Equipment	255,616	9,510	226,400	232,508
Capital Outlay Subtotal	255,616	9,510	226,400	232,508
<b>Total</b>	<b>2,739,085</b>	<b>2,557,377</b>	<b>2,820,323</b>	<b>3,516,251</b>

## Information Technology - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12011	Internet Specialist	1	1	1	1
12280	Micro Computer Specialist	3	2	2	2
12303	Network Specialist II	2	2	2	2
12525	Administrative Assistant I	1	1	1	1
12644	Help Analyst/Technician	1	1	1	1
12645	Help Desk Analyst	1	1	1	1
12651	Programmer Analyst II	2	1	1	1
12652	Programmer/Analyst I	2	2	2	2
12691	Systems Analyst II	1	1	1	1
12692	Systems Programmer/Analyst I	1	-	-	-
12693	Systems Programmer/Analyst II	1	1	1	1
12720	Manager of Technical Services	1	1	1	1
12721	Project Manager	1	1	1	1
12722	Manager of Systems Development	1	1	1	1
12723	Systems Administrator	1	1	1	1
12724	Database Administrator	1	-	-	-
12731	Computer Operator III	1	-	-	-
12900	Web Page Developer	1	1	1	1
Total	Full-time	23	18	18	18
	Part-time	-	-	-	-



## Human Resources

### Mission

To provide an organizational framework to recruit, select, classify, compensate, develop, and reward the City's diverse workforce, while ensuring an environment that optimizes productivity, efficiency and effectiveness.

### Goals

Continue to standardize human resources management practices in the areas of hiring, retention, employee development, benefits, testing, and compliance with federal, state, and local regulations.

Maintain a comprehensive and competitive pay and classification system, linking various elements of performance to merit.

Expand the City's outreach efforts to reach a diverse group of competent workers when recruiting for City vacancies.

Institute a citywide program to enhance employee development through supervisory, technical, professional, and competency training.

### Objectives

The development, communication and implementation of policies, discipline, administration, maintenance of records, and all other Human Resources functions, as well as administering in-house training programs.

### Major Functions and Activities

The Department of Human Resources provides administrative support to all departments for the management of the City's workforce. The functions of the division are as follows:

~ RECRUITMENT AND SELECTION - Provide a quality pool of applicants to fill departmental vacancies through the proper mechanisms in determining relative ability, knowledge, and skills to meet the City's overall goals and objectives.

~ CLASSIFICATION AND COMPENSATION - Assures both internal and external equities in pay and classification of City employees.

~ EMPLOYEE RELATIONS and BENEFITS - These functions revolve around customer service to the employees of the City of Pembroke Pines with the goal of retaining top performers.

~ TRAINING - Provide an internal training program for employee training and development.

### Budget Highlights

Continue to provide excellent customer service to employees and candidates, and to review and analyze all expenses and procedures to meet the City's goals and objectives.

### 2008-09 Accomplishments

Medical plan design changes reduced cost to the City.

Offered new employee benefits at no cost to the City.

Assisted in the reorganization of various departments.

## Human Resources Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Quarterly recognition program to honor employees	Yes	Yes	Yes	Yes	Yes	Yes
Number of positions processed for recruitment and promotions	151	60	95	60	75	20
Number of internal seminars offered	10	15	39	15	15	15
Number of employment applications received and processed (FT/PT City)	2,484	2,000	2,760	2,300	2,000	1,000
Number of applicants hired (FT/PT City and School)	489	400	431	575	400	200
<b>Efficiency</b>						
Ratio of employees (including Charter Schools) to HR staff	133:1	*	167:1	175:1	150:1	162:1

### Performance Measures that support the following:

**City Goal: (4)** Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.

**Strategic Objective:** Reduce employee turnover

**KPI:** % change in new FT employee retention rate within one year of employment

#### Effectiveness

New FT employee turnover rate within one year of employment	15.0%	16.0%	18.5%	16.0%	16.0%	14.0%
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**City Goal: (4)** Provide a positive work environment that encourages teamwork, initiative, productivity, and individual development.

**Strategic Objective:** Reduce employee absenteeism

**KPI:** Sick leave hours used per FT employee compared to prior years

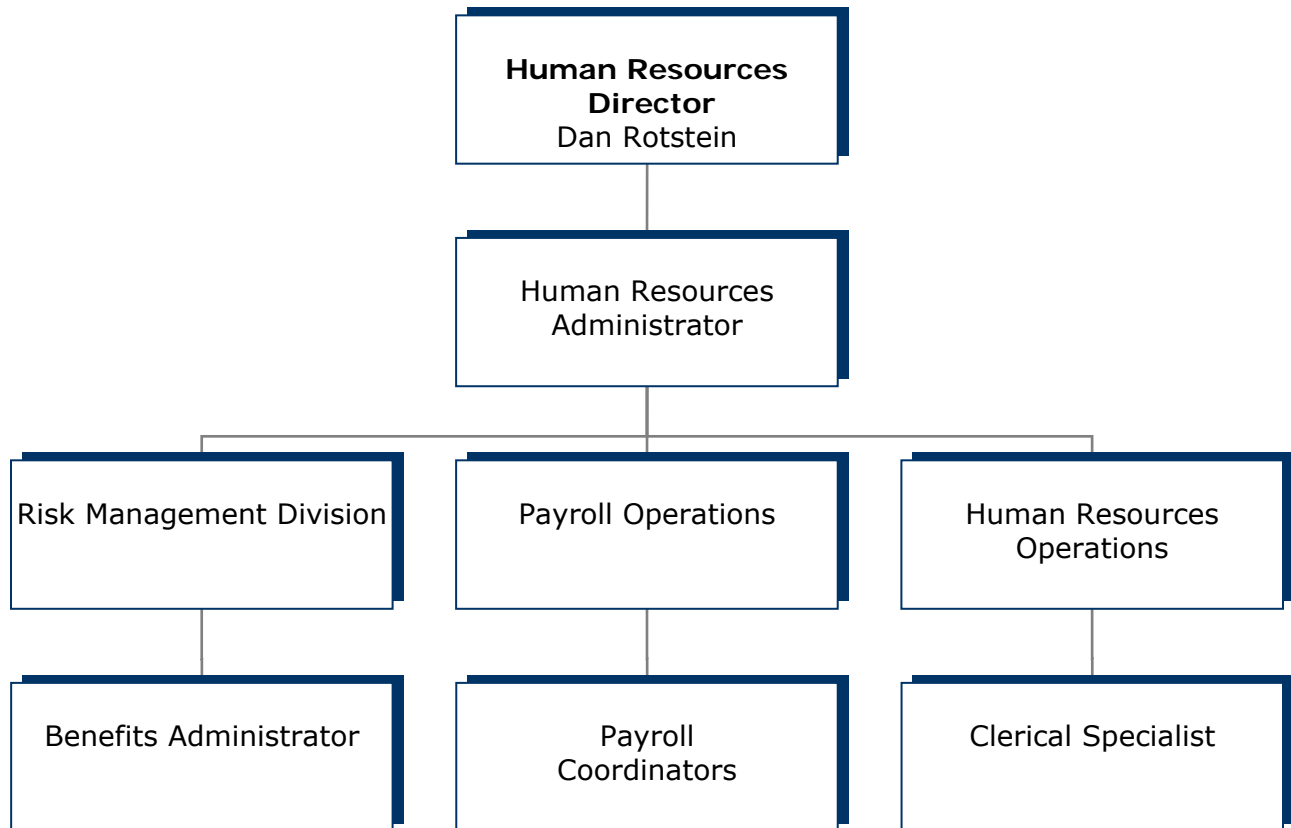
#### Effectiveness

Sick leave hours used per FT employee	37.88	42.00	44.18	35.00	36.00	34.00
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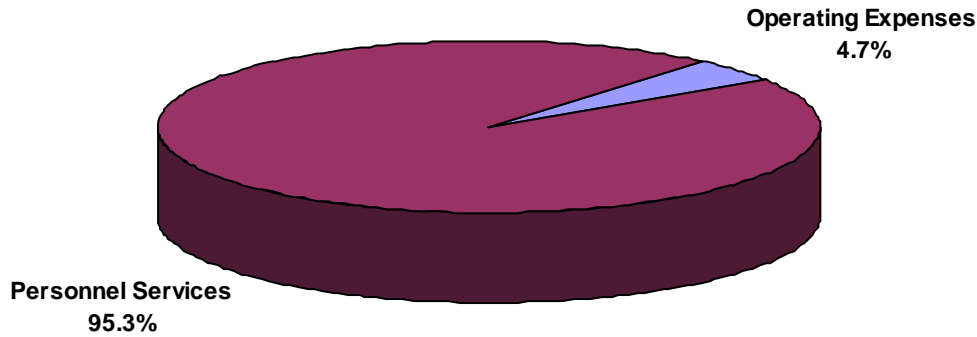
\* New measure - actual and /or goal unavailable.

# HUMAN RESOURCES

## Organizational Chart



## Human Resources - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	544,807	650,658	682,218	709,667
Benefits	297,614	345,219	403,284	639,084
Personnel Services Subtotal	842,421	995,877	1,085,502	1,348,751
Operating Expenses				
Professional Services	44,505	33,195	27,000	25,000
Other Contractual Services	2,083	-	500	500
Travel Per Diem	6,143	-	-	10,000
Repair and Maintenance Services	2,203	1,981	1,580	1,500
Printing and Binding	983	1,031	1,000	1,000
Other Current Charges and Obligatio	70,562	6,961	3,000	20,000
Office Supplies	5,397	4,622	3,000	3,000
Operating Supplies	2,406	690	1,845	5,250
Publications and Memberships	1,031	-	75	-
Operating Expenses Subtotal	135,312	48,480	38,000	66,250
Capital Outlay				
Machinery and Equipment	1,011	-	-	-
Capital Outlay Subtotal	1,011	-	-	-
<b>Total</b>	<b>978,744</b>	<b>1,044,357</b>	<b>1,123,502</b>	<b>1,415,001</b>

## Human Resources - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12431	Payroll Coordinator	2	2	2	2
12433	Payroll Supervisor	1	1	1	1
12434	Assistant Payroll Supervisor	1	1	1	1
12440	Human Resources Director	1	1	1	1
12442	Human Resources Administrator	1	1	1	1
12525	Administrative Assistant I	-	1	1	1
12557	Risk Management/Benefits Specialist	-	-	1	1
12684	Clerical Spec II	2	2	2	2
12685	Clerical Aide	3	2	1	1
13681	P/T Clerk Spec II	1	-	-	-
Total	Full-time	11	11	11	11
	Part-time	1	-	-	-



## City Attorney

### Mission

To provide timely, efficient, and cost-effective in-house legal services and representation to the government of the City of Pembroke Pines.

### Goals

To work closely and effectively with the City Commission, City Manager, and the City Administration and professional staff to continue to develop a preventative law approach to lessen risk and litigation exposure. We will accomplish this by delivering professional legal services that achieve total client satisfaction.

### Objectives

Advise and assist the Mayor, the City Commission and all appropriate City personnel on various legal issues in order to best protect the interests of the City, to ensure compliance with City, State and Federal laws and to assist, as needed, in the attainment of the objectives of the City and all departments of the City.

Update and revise the City Code to adapt to the needs of the City and to eliminate outmoded and inconsistent provisions.

Use a preventative approach to departmental legal problems in order to anticipate problem areas that require legal support.

Increase revenues or savings through implementation of aggressive strategies; compliance monitoring; fine and forfeiture procedures; the initiation and prosecution of litigation by the City; and aggressive contract negotiations with City vendors, suppliers, and consultants.

Continue efforts to reduce City expenses by implementing aggressive in-house litigation.

### Major Functions and Activities

~ CLIENT FOCUS:

Demonstrate a passion and commitment for client service.

Solicit and listen intently to client requirements and expectations.

Maximize clients' first impressions and "moments of truth".

Continuously collect client feedback and use it to improve quality.

Achieving client satisfaction requires assisting the specific needs and expectations of the client.

~ LEADERSHIP:

Lead by example by involvement and demonstration of commitment to quality, service and clients.

Create a system of guidelines, not rules.

Practice a "can do" attitude.

Solicit and listen intently to clients' requirements and expectations.

Recognize change is a given, government as usual is not.

~ CONTINUOUS QUALITY IMPROVEMENT:

Commit that "everyday, in every way, we're getting better and better".

Plan for quality.

Quality is a never-ending effort and destination.

Clients define quality.

Quality improvements are driven by client feedback and directions.

Focus on process improvements to improve quality.

Create a culture in which we make every effort to do the right things the first time and every time.

### Budget Highlights

Continue to maintain fiscal control regarding all matters pending within this Department with an emphasis on the minimization of costs and expenses to the City when and where possible.

Maintain ongoing discussions and review with other City departments to best coordinate the nature and direction of the City Attorney's office in providing the highest quality and most effective legal services available to local government.





## City Attorney

### 2008-09 Accomplishments

- Continued work with City staff to address the development issues associated with the future development of the City Center project by addressing issues related to easements for drainage, development plans, and the preparation of purchase/sale documents for the aggressive sale and marketing of the property.
- Provided legal advice and related services in conjunction with several real property transactions, including the negotiation and contract preparation associated with the purchase/sale of the City Hall property.
- Provided guidance associated with finalizing construction contracts, change orders and claims associated with the Sheridan Street road improvement project.
- Coordinated the acquisition of the golf course real property from Raintree Development of Broward, LLC including the negotiation and preparation of the Option Agreement for the Purchase and Sale along with its associated amendments, as well as assisted with the City's due diligence in making the purchase, review of all title work, environmental assessments and all post-closing obligations.
- Facilitated City staff's efforts related to the monitoring and mitigation activities required pursuant to environmental permits obtained following the purchase of the Pembroke Pines 5-Acre Plat to be developed into a teen/senior center.
- Assisted with the drafting and negotiation of an Agreement with the property owners (Duke & Kite Realty) surrounding the I-75/Pines Boulevard interchange for the contribution of each party's share of the cost of construction of interchange improvements.
- Assisted the City Commission and City staff in the development of the City's Legislative Action Plan and the preparation of several legislative proposals in furtherance of that Plan.
- General assistance with the City's management and operation of the Senator Howard C. Forman Human Services Campus site, including preparation and review of multiple sub-subleases ensuring that such leases are issued and renewed in a manner consistent with the goals and the development of the overall Campus, enforcement of lease terms, and reviewing timely payments of rent by Susan B. Anthony as the City issued improvement bonds to construct the facilities rented by Susan B. Anthony.
- Continued assistance with issues associated with the management of the City's Transitional Independent Living (TIL) Facility and Programming, creating lease documents and regulations for potential residents, participating in numerous meetings with involved agencies, and attending court hearings directly affecting the programming and residents in the Program.
- Participated in and facilitated the implementation of an additional cooperative relationship between the City, the Susan B. Anthony Center and DCF for Susan B. Anthony clients who completed their residential program, but still required treatment and counseling, and who needed housing. Assisted with identifying the mechanism whereby Florida Department of Children & Families (DCF) could lease some of the vacant TIL units to Susan B. Anthony for such post-residency treatment program participants, involving numerous meetings and negotiation sessions with the parties involved as well as extensive revision to several legal agreements.
- Attended negotiation sessions with DCF regarding the renewal of the agreements that would permit the continuation of the City's TIL program, as well as the City's sublease relating to the management of the TIL facilities beyond the program expiration date of June 30, 2009.
- Monitored the Inter-local Agreement with a neighboring municipality to resolve disputes regarding ingress and egress issues associated with public streets, and continued to work to resolve continuing disputes associated with this matter.
- Coordinated discovery, including document production and depositions, in conjunction with special counsel regarding funding disputes with The School Board of Broward County, Florida associated with the City's operation and ownership of the Pembroke Pines Charter Schools. Continued negotiation with The School Board of Broward County, Florida to attempt to resolve outstanding disputes.
- Actively coordinated with the City and its outside consultants regarding pending legislation.
- Coordinated with the City's consultants on revising the City's Community Development Block Grant commercial loan program and its State Housing Initiative Partnership program and associated program documents.



## City Attorney

- Assisted the City with the annual re-certification process for its Fire Protection Special Assessment which includes assisting with the development of the assessed costs, preparation of the required resolutions, advising on the relevant notice requirements, conducting the public hearing, and review of miscellaneous issues that may arise.
- Continued defense of the City in litigation filed by a resident challenging the 2007-08 Fire Protection Assessment.
- Provided the City with legal advice associated with all election matters.
- Defended the City in litigation related to multiple employee and labor disputes.
- Advised the City in all labor and collective bargaining matters associated with budgetary shortfalls including freezing of salaries and layoffs.
- Represented the City in all foreclosure and bankruptcy proceedings filed by individuals and businesses naming the City as an interested party in such proceedings.
- Effectively prosecuted municipal ordinance violations issued by the City's Police Department.
- Facilitated the approval of leases and the amendment and implementation of such amended lease agreements at the City's Pines Point Senior Residence Facility and Pines Place Residential Facility.
- Coordinated with City staff to enforce compliance with lease terms at the Pines Point Senior Residence Facility and Pines Place Residential Facility, including the processing of tenant evictions when necessary.
- Advised staff and effectively aided in the enforcement of the City's regulations pertaining to sexual predators.
- Participated in the implementation of the City's red light camera system with the City's Police Department, City Engineer, City Code Enforcement Division and Finance Department, to commence the levying of civil fees for violations of the City's ordinance.
- Negotiated an Amendment with American Traffic Solutions (ATS) relating to the Active Phase of the Program. Further negotiated a form License Agreement with Broward County to permit signage for the City's red light camera program to be placed in the County's right-of-way including attendance at multiple negotiation sessions as well as appearing before the County Commission.
- Attended and participated in start-up and training meetings with ATS and City staff on the logistics of payment, mailings and notices, appeal hearings, and public records matters.
- Monitored pending legislation addressing red light camera enforcement programs and kept City staff and Commission informed of the status of such legislation throughout the process.
- Attended numerous meetings with the County Attorney's Office to obtain Broward County Traffic Engineering administrative approvals of signage in the City's rights-of-way as required pursuant to the Inter-local Agreement between the City and the County.
- Coordinated with ATS on the location and placement of additional red light cameras within the City.
- Assisted in the negotiation process of the City's collective bargaining agreements with the City's police and fire employees, and the implementation of the correlating pension improvements through the drafting of ordinances amending the pertinent pension plans.
- Monitored legislation affecting the City related to ad valorem tax matters, growth management, regional fire rescue, and other municipal-related issues.
- Counseled the City regarding the agreement with The School Board of Broward County, Florida for the School Board's use of the City's resources for School Resource Officers and drug sniffing-dogs in district public schools within the City.
- On-going negotiations with The School Board of Broward County and Malibu Bay Homeowners' Association regarding the development of West Broward High School and traffic pattern issues.
- Negotiated a revised Agreement for School Resource Officers at the Somerset Academy Charter School facilities.
- Assisted the City in the creation of the Affordable Housing Advisory Committee and continued on-going research and advice regarding the City's development and implementation of affordable housing within the City.
- Prepared and coordinated the execution and recordation of the necessary loan documents necessary to secure the City's interests in multiple new manufactured homes being placed on the lots



## City Attorney

within the Holly Lake Mobile Home Park.

- Working with City Staff and outside professionals on the Neighborhood Stabilization Program to provide loan documents related to the provision of funds to residents and financial institutions for the purpose of assisting with real property acquisition and rehabilitation within the City.
- Facilitated the City's collection efforts related to payments returned for insufficient funds and non-payment of monies owed to the City resulting in increased payment levels.
- Participated in county-wide efforts to ensure access to public defenders for all parties charged with municipal ordinance violations.
- Coordinated efforts between the Broward County Court system, Broward County Court Administrator, Broward County Clerk of Courts, Broward County Commission and the Florida Legislature, with the City to continue utilization and funding for the Broward County Courts Traffic Magistrate program.
- Counseled the City and participated in contract negotiations with the selected artist for the preparation of the City's 9/11 Memorial Sculpture Project.
- Defended the City in issues raised by the Broward County Department of Environmental Protection on property presumed to be owned by the City, and ultimately prevailed when we demonstrated ownership of such property was held by other parties.
- Facilitated the City's termination of its exclusive charter school uniform agreement and assisted with all procurement activities associated with the procurement of a new charter school uniform provider, including the counseling throughout the procurement process and the negotiation and drafting of associated agreements.
- Drafted all emergency management agreements as required to ensure reimbursement to the City for any expenses incurred associated with any emergency situations.
- Provided legal representation to the City associated with various bond-related matters; particularly with regard to recent disruptions in the credit markets.
- Consistent with the direction of the City Commission, reviewed potential claims and liabilities relating to the City's police and fire pensions, including review of the City's and Pension Board's documentation, coordination and attendance at

multiple meetings with City staff and administration, as well as consultation with outside legal counsel and experts in such related matters.

- Monitored legislation and drafted resolutions in opposition of certain efforts to limit the power of municipalities.
- Prepared ordinances which include homeowners' associations in the permit approval process for properties within their boundaries.
- Coordinated and drafted agreements with various private homeowners' associations for traffic enforcement within such communities.
- Oversaw the appointment of special masters for code enforcement matters, and supervise the implementation of the special magistrate's process for successful enforcement of code matters.
- Assisted staff with the prosecution of Code Enforcement matters before the Special Magistrates.
- Advised City staff in code enforcement matters resulting from the increase in vacant and abandoned properties within the City due to the statewide and national economic crises.
- Coordinated with the City's Code Enforcement Department to incorporate the administrative citation process and imposition of administrative fees for the prosecution of code violations.
- Provided legal advice to the City's staff and advisory boards regarding the overhaul of the City's permanent and temporary sign regulations, and drafted revisions to the City's Code of Ordinances.
- Continued to work with the Mayor and City Staff to address the on-going problems associated with miss-delivered mail for City residents and businesses and misdirected tax revenues not received due to incorrect default ZIP Code designations by working with state and federal legislators in an effort to obtain clarification and possible amendment to the United States Postal Service's process for designated default ZIP Code cities.
- Assisted in operation and maintenance of the River of Grass Cultural Arts Center at the Pembroke Pines Academic Village with multiple governmental, educational and private partners.
- Promptly and successfully resolved litigation filed against the City.
- Continued negotiation of matters regarding the



## City Attorney

Large User Agreement for wastewater treatment with the City of Hollywood.

- Worked with City Staff to draft leases for the bays located at the SW Focal Point Senior Center Emporium resulting in providing easy access to medical care and other services to residents and visitors without leaving the facility. Also, reviewed and drafted agreements with numerous social service providers for funding of services provided by the City at the SW Focal Point Senior Center.
- Assisted and advised City staff to ensure compliance with state requirements regarding the service of alcoholic beverages at City facilities and events.
- Provided on-going legal services related to the successful on-going operations and management of the City's Charter Schools and Early Development Centers including, but not limited to, educational issues, legislative matters, contractual relationships, and operational and procedural topics.
- Assisted the City Departments in drafting and implementing day-to-day policies and procedures.
- Attended meetings of and provided legal advice to the Pembroke Pines Charter Elementary and Middle School Advisory Board and the Pembroke Pines Charter High School Advisory Board.
- Represented the City and pursued municipal prosecutions on behalf of the City.
- Provided direct legal services and training to the City's Code Enforcement staff pertinent to their job performance, as well as to facilitate staff's taking of licensure exams.
- Advised the City's municipal advisory boards, City Commission and staff in all quasi-judicial matters.
- Reviewed for form and legal sufficiency all agreements entered into by the City, including those involving the City's Charter Schools.
- On-going review of all field trip requests of the City's Charter Schools to ensure compliance with City's policies and review of associated contracts.
- Served as on-site/off-site/24-7 Police Legal Advisor for the City's Police Department which includes conducting general legal training, providing legal advice to the City's police department regarding the operations and performance of police duties on an on-going basis, maintaining regular office hours at the Police Department, reviewing contracts, and advising

on miscellaneous employment and labor issues.

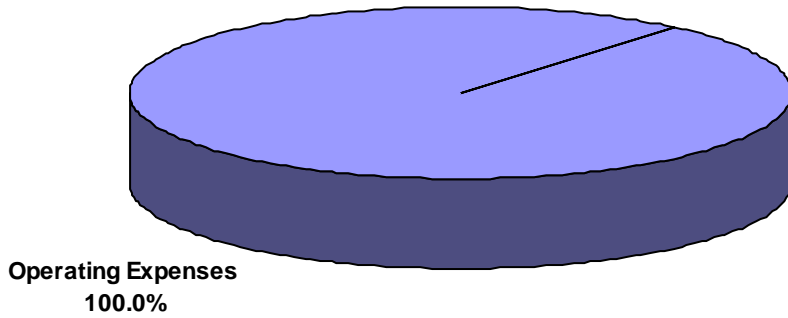
- Represented the City in the prosecution of all police forfeiture matters.
- Advised the City Clerk's Office regarding various public record matters and subpoenas for records as well as subpoenas for testimony in various litigation matters.
- Drafted numerous Lease Agreements enabling the City to lease City property for use by telecommunication providers pursuant to an ordinance previously drafted for and adopted by the City.
- Attended all meetings of the City Commission, its Town Hall meetings, and its advisory board meetings, as required.
- Represented the City in hearings, negotiations, and arbitrations relating to multiple and multi-level labor matters.
- Provided continuous legal memoranda and updates to the City Commission and Administration on global topics of interest pursuant to the Florida Constitution, Florida Statutes, and special laws affecting Broward County, Florida.
- Drafted numerous ordinances amending the City's Code of Ordinances to adapt to the needs of the growth of the City.

## City Attorney Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of ordinances prepared for consideration by City Commission	39	40	36	40	40	40
Number of resolutions prepared for consideration by City Commission	56	45	43	45	50	45
Number of contracts reviewed, negotiated and drafted weekly	40	35	36	35	37	45
Number of real estate transactions	5	6	15	6	5	4
Number of bond issues	4	3	2	3	3	3
Number of Commission meetings attended	30	25	27	25	35 ~	35~
Number of verbal, written and electronic (E-mail) correspondence processed weekly	640	625	650	625	645	650

~ Reflects an anticipated increase in the number of special meetings, workshops and town hall meetings.

## City Attorney - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Operating Expenses				
Professional Services	772,542	811,751	880,570	880,570
Office Supplies	16,896	18,096	19,710	19,710
Operating Supplies	7,362	10,066	10,000	10,000
Operating Expenses Subtotal	796,800	839,913	910,280	910,280
<b>Total</b>	<b>796,800</b>	<b>839,913</b>	<b>910,280</b>	<b>910,280</b>



## City Clerk

### Mission

To set a standard of excellence in providing a communications link between the citizens and the various departments and functions of the City; establishing a professional support system for the elected officials and their appointed boards and committees in accordance with laws governing the City.

### Goals

The City Clerk's Department, which serves as the information nucleus of the City and its departments, is dedicated to providing the highest level of professional service to the citizens of Pembroke Pines. Our goal is to provide these services expeditiously while ensuring compliance with all Florida Statutes and City Ordinances. Every effort is being made to keep our staff positioned to take full advantage of new technological developments so as to enhance our efficiency in the performance of our duties and responsibilities.

### Objectives

Comply with all applicable Florida Statutes for legal advertisements, public record requests, and record retention requirements.

Competently prepare and maintain the indexing, storage, and archival of official records.

Efficiently record and maintain records in accordance with all applicable state statutes.

Daily accurate posting and receipting of building/utility fees and other revenues.

Provide the City Commission with recommendations discussed at monthly Boards and Committees meetings.

Efficiently process local business tax receipts and renewals.

### Major Functions and Activities

The City Clerk is the Custodian of Records for the City of Pembroke Pines. As such, the Department is responsible for the records management of the City. The Department serves as the information nucleus for records requested throughout the City and its various departments. The City Clerk is responsible for keeping a concise and accurate record of the official actions of the City Commission and the Commission-

appointed Boards and Committees.

The City Clerk is also the Supervisor of Elections for the City of Pembroke Pines and, therefore, has the responsibility for the coordination and efficiency of the municipal election process for the Mayor and the four City Commissioners.

The City Clerk's Department, through the central cashing system, posts and receipts funds received by the City. The primary function is to provide quick and efficient service to the public with respect to processing transactions, depositing City funds, maintaining accurate records, providing information, and directing phone calls.

The Department is an acceptance agency for U.S. passports. Personnel have been trained at the Miami Passport Office. This is another opportunity for the City to serve the general public.

The Local Business Tax Receipts Division (formerly known as Occupational Licensing) of the City Clerk's Department is responsible for the issuance of local business tax receipts to any entity maintaining and conducting a business, service, or profession within the City of Pembroke Pines.

The Micrographics Section of the City Clerk's Department is responsible for the preparation, scanning, filming, indexing, storing, and retrieval of municipal records. This function enables the City to house permanent documents for expedient retrieval of information requested interdepartmentally, and by citizens and outside agencies.

The Boards and Committees section is designed to enhance the quality of life within the City by incorporating agenda and other accurate information resulting from the action and direction of the extensive variety and scope of the Boards and Committees appointed by the City Commission.

Following are the major Boards and Committees monitored by the City Clerk's Department:

~ ARTS AND CULTURE ADVISORY BOARD - Meets to develop cultural activities within the City as well as promote art in public places throughout the City.

~ BOARD OF ADJUSTMENT - Has the power to prescribe any conditions that it deems necessary or desirable to adjacent properties and neighborhoods, and to carry out the spirit and purpose of the City's zoning ordinances.

~ CHARTER REVIEW BOARD - Commencing May 2010, the Charter Review Board will be convened



## City Clerk

every five years, for a one year term, to review the charter of government for the City. Makes recommendations to the City Commission to change, alter, amend, or revise the City Charter.

~ CHARTER ELEMENTARY/MIDDLE SCHOOL ADVISORY BOARD - Meets to determine and establish school procedures and policies which will advance, encourage, and enhance the education of the City's Charter Elementary and Middle School students.

~ CHARTER HIGH SCHOOL ADVISORY BOARD - Meets to determine and establish school procedures and policies which will advance, encourage, and enhance the education of the City's Charter High School students.

~ EDUCATION ADVISORY BOARD - Advises the City Commission on educational issues affecting early development centers through and including the post-secondary educational level which will impact the quality of education for residents as well as other City educational facilities.

~ CODE ENFORCEMENT BOARD - Protects, promotes, and improves the health, safety, and welfare of the citizens and residents of the City. Enforces the technical codes of the City, including local business tax receipts, fire, building, zoning, and sign codes.

~ ECONOMIC DEVELOPMENT BOARD - Holds meetings throughout the year to assist Economic Development and Growth Management in promoting and attracting new industry to the City.

~ LANDSCAPE/TREE ADVISORY COMMITTEE - Promotes the public health, safety, and general welfare by the maintenance of landscaping areas, including off-street vehicular parking. They also serve to protect and preserve the character and stability of residential, business, institutional and industrial areas, and to conserve the value of land and buildings on surrounding properties and neighborhoods.

~ PLANNING AND ZONING BOARD - Functions in an advisory capacity to the City Commission and conducts studies and investigations for supplementing, repealing, and amending district and area regulations and restrictions as may be requested by the City Commission.

~ POLICE AND FIRE PENSION FUND BOARD - Meets throughout the year to monitor and review the Police Department and Fire Department Employees' Pension Plan Program.

~ RIVER OF GRASS CULTURAL ARTS CENTER ADVISORY BOARD - Advises the City Commission of matters relating to the River of Grass Cultural Arts Center, and facilitates the management and production of the cultural programming to foster a positive and creative liaison between the City Commission and the community.

~ UNSAFE STRUCTURE BOARD - Hear and resolve appeals initiated when the building officials have rendered decisions on violations of the Building Code Unsafe Structure Provision.

~ WALTER C. YOUNG RESOURCE CENTER BOARD OF DIRECTORS - Composed of members who are appointed by the City, the Broward County School Board, and the Miramar-Pembroke Pines Regional Chamber of Commerce. This Board has ex-officio members appointed by both the City Commission and the Broward County School Board. The Board oversees the activities at the Resource Center.

~ GREEN CITY ADVISORY BOARD - Established for the express purpose of providing recommendations to the City Commission regarding potential "green" and environmental initiatives for the City of Pembroke Pines.

## Budget Highlights

A municipal general election will be held in March of 2010 to elect Commissioners to Districts 1 and 4. There are currently 68 voting precincts in the City of Pembroke Pines. The election budget, which is a part of the City Clerk's budget, covers the cost of poll workers, supervisors, technicians, security, and all other costs associated with contracting with the Supervisor of Elections for this election.

## 2008-09 Accomplishments

Re-bid various leased office equipment in an effort to reduce costs. Achieved an estimated savings of at least \$10,000.

The cost for mandatory passport agent training was kept very low by sending two agents for training in Miami, and then having them provide in-house training for the remaining agents.

By using in-house programming, and working with other City departments, the Local Business Tax Receipts Office staff was able to more carefully monitor new businesses for compliance.



## City Clerk Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Commission minutes transcribed and prepared for approval by next Commission meeting	26	24	11	24	30	27
Subpoenas for records processed	122	*	126	*	125	130
Commission agenda books prepared	378	336	364	308	336	352
Local Business Tax Receipts issued	6,183	5,975	7,399	6,120	6,500	7,100
Public records requests processed	5,901	6,000	4,454	6,500	6,000	7,000 ^
Passport applications processed	3,197	3,400	2,749	3,400	3,200	2,888
Number of documents imaged and microfilmed	203,343	225,000	257,853	270,000	285,000	295,000
Staff training hours	70	100	30	100	22 ~	36
Garage sale permits issued	1,547	2,275	1,747	1,650	1,600	1,500
Local business tax receipts monitored for compliance	7,368	6,000	8,739	7,050	7,600	8,000
Cashiering transactions	\$45.4M	\$44.0M	\$54.7M	\$43.6M	\$46.0M	\$51.0M
Cashiering transactions (number)	97,462	100,000	89,463	112,000	98,000	77,000
Agenda packets prepared	1,100	1,000	1,328	1,100	1,100	950
Number of Board and Committee meetings held	103	120	96	110	114	95
Customers served at City Clerk window	6,958	*	5,778	*	5,500	7,900
<b>Effectiveness</b>						
% routine public requests answered within 48 hours of receipt	70%	100%	80%	95%	100%	100%
% of passport applications processed within 24 hours of appointment	100%	100%	100%	100%	100%	100%
% of documents accurately imaged	97%	100%	97%	100%	98%	100%
Commission meeting minutes made available on City's website within 2 days after approval	90%	100%	100%	100%	100%	100%
Local business tax receipts available for renewal as required by Statute	100%	100%	100%	100%	100%	100%
Cashiering - daily transactions balanced without overage or shortage	99.9%	99.9%	99.9%	99.9%	99.9%	100.0%
Summary of Board actions submitted within 24 hours	100%	100%	100%	100%	100%	100%
% of minutes of all board meetings transcribed and ready for approval prior to next meeting	95%	100%	100%	100%	100%	100%
<b>Efficiency</b>						
Commission agendas prepared per year per F/T Employee	189	175	182	189	189	176
# of Fulltime employees on this task	2	2	2	2	2	2
Average number of pages of Commission minutes transcribed per year per F/T Employee	520	300	431	350	600	400
# of Fulltime employees on this task	1	1	1	1	1	1
Public Records requests processed per year per F/T Employee	843	857	636	929	857	1,400
# of Fulltime employees on this task	7	7	7	7	7	5
Passports processed per day per F/T employee	1.2	1.3	1.1	1.3	1.5	1.4
# of Fulltime employees on this task	10	10	10	10	10	8
Cashiering Transactions per year per F/T Employee	48,731	50,000	44,732	56,000	49,000	38,500
# of Fulltime employees on this task	2	2	2	2	2	2

### Performance Measures that support the following:

**City Goal: (2)** Promote/pursue a positive economic environment.

**Strategic Objective:** Foster business growth.

**KPI:** Local business tax revenue per capita

#### Effectiveness

Local business tax revenue per capita	\$20.11	\$17.75	\$19.09	\$19.00	\$19.00	\$19.00
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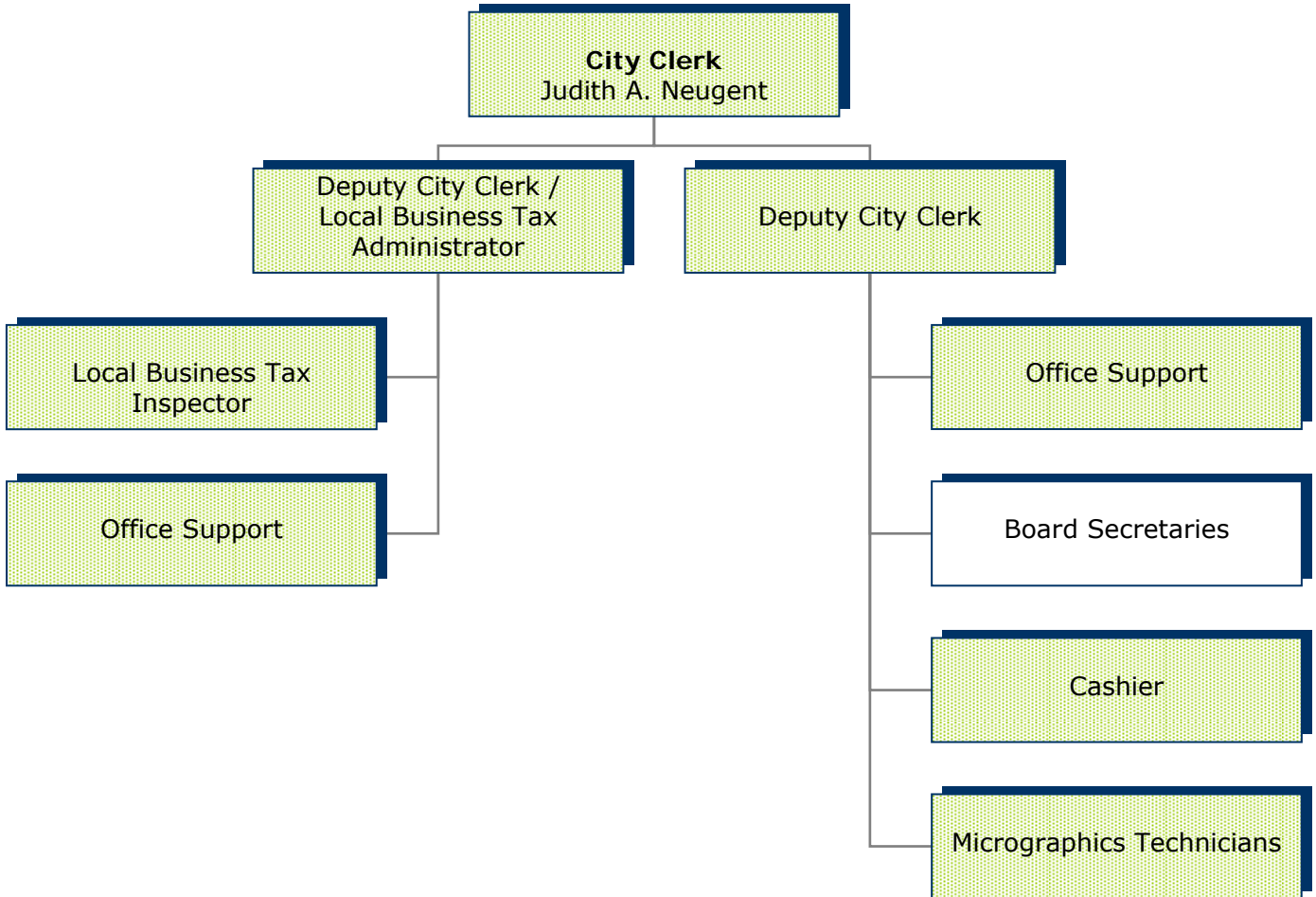
\* New measure - actual and /or goal unavailable.

~ Decrease in training due to budget constraints.

^ Reflects replacement of Blue Frog with WebQA, which reflects separate records requests more accurately.

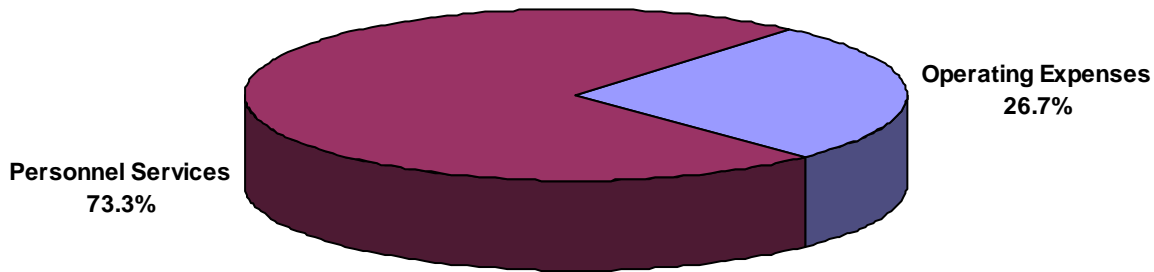
# CITY CLERK

## Organizational Chart



 Shading indicates direct public service provider

## City Clerk - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	550,469	600,774	612,982	639,343
Benefits	309,695	368,419	367,626	579,905
Personnel Services Subtotal	860,164	969,193	980,608	1,219,248
Operating Expenses				
Professional Services	23,263	2,100	-	290,000
Other Contractual Services	5,013	7,359	6,000	6,800
Travel Per Diem	2,724	57	30	200
Rentals and Leases	45,460	45,735	45,600	45,734
Insurance	-	-	-	360
Repair and Maintenance Services	18,879	15,762	26,336	27,044
Printing and Binding	11,565	12,384	13,000	13,100
Promotional Activities	-	-	1,000	1,000
Other Current Charges and Obligatio	24,303	30,739	24,800	27,000
Office Supplies	14,341	15,686	16,900	15,700
Operating Supplies	17,614	5,010	16,925	17,566
Publications and Memberships	1,936	487	1,270	500
Operating Expenses Subtotal	165,099	135,318	151,861	445,004
Capital Outlay				
Machinery and Equipment	9,629	-	-	-
Capital Outlay Subtotal	9,629	-	-	-
<b>Total</b>	<b>1,034,892</b>	<b>1,104,511</b>	<b>1,132,469</b>	<b>1,664,252</b>

## City Clerk - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12047	City Clerk	1	1	1	1
12284	Micrographic Technician I	1	1	1	1
12285	Micrographic Technician II	1	1	1	1
12525	Administrative Assistant I	1	1	1	1
12620	Cashier II	1	1	1	1
12679	Clerical Spec I	1	1	1	1
12684	Clerical Spec II	4	4	4	4
12775	Deputy City Clerk	1	1	1	1
12782	Deputy City Clerk/Occ Lic Admin	1	1	1	1
13494	P/T Occupational License Inspector	1	1	1	1
13509	Shared - Secretary	2	2	2	2
Total					
	Full-time	12	12	12	12
	Part-time	3	3	3	3



## Finance

### Mission

To provide timely, relevant, and accurate financial information to the City's managers, legislators, and stakeholders.

### Goals

To ensure complete and accurate accounting of all transactions, and to report all financial information in accordance with professional accounting standards and federal, state, and local laws. Develop and implement systems to enhance the financial viability of the City, and provide financial information and analyses that are valuable as management tools and that are readily understood by our citizens.

### Objectives

Facilitate audits of the City and the Charter Schools. Coordinate with the City's auditors, and provide account analysis, reconciliations, and audit schedules to expedite the audit process and reduce the time needed to complete the Comprehensive Annual Financial Report.

Coordinate the preparations of the budget document and publish the adopted budget by October 1st.

Maintain high levels of professional accounting and reporting standards worthy of the Government Finance Officers Association (GFOA) "Certificate of Achievement for Excellence in Financial Reporting" and the "Distinguished Budget Presentation Award" Programs.

Continue providing timely financial data to facilitate the proper administration of the City.

Continually update the Budget Procedures and Revenue Manual and the Accounting Procedures Manual.

Improve the usefulness of the performance measures of each department.

Further enhance the budget module features during the new fiscal year in order to streamline the forecasting of revenues, as well as automatically populating the revenues associated with inter-fund and interdepartmental charges.

### Major Functions and Activities

The Finance Department is responsible for managing the City's financial matters which include the following:

#### ~ ACCOUNTING:

Administers the general ledger, maintains accounts receivable, controls reimbursements and interdepartmental billings. Coordinates both the City and the Charter Schools audits, prepares the Comprehensive Annual Financial Report, the annual Charter Schools Special Purpose Financial Statements and the quarterly Charter School financial reports for the Broward County School Board and Florida State University (FSU), as well as the City-wide monthly financial reports for internal use. Additionally, personnel are responsible for balancing utility receivables, providing property control, and producing numerous other financial reports as requested.

#### ~ ACCOUNTS RECEIVABLE:

Accounts for and coordinates the collection of receivables that are due to the City, including timely recovery of dishonored checks.

#### ~ ACCOUNTS PAYABLE:

See Public Works Tab, under Support Services for details pertaining to Accounts Payable.

Although the budget for this section is included in the Finance Department's budget, Support Services supervises this section and, therefore, all verbiage relating to this section is incorporated in the Public Services Department.

#### ~ ASSET MANAGEMENT:

Responsible for recording, reporting, tracking, and retiring capital items.

#### ~ DEBT MANAGEMENT:

Involved the many tasks and procedures required in the issuance of new debt, as well as maintaining compliance with all the bond covenants required for existing bond issues.

#### ~ GRANTS:

Responsible for the financial control, accounting, and reimbursement of all City grants, ensuring that compliance requirements are met.

#### ~ PENSION:

Duties include ensuring the timely remittance of the City's pension contribution to the various plan administrators, and recording the monthly and annual transactions relating to the General Employees



## Finance

Pension Plan and the City Pension Fund for Firefighters and Police Officers.

### ~ SPECIAL ASSESSMENTS:

Responsible for the billing and accounting of all special assessments.

### ~ TREASURY:

Responsible for anticipating the daily cash flow requirements of the City, investments, and debt management.

### ~ ADMINISTRATIVE SUPPORT:

Provides administrative support not only to the Finance Director, but also to the entire department. Additionally, responsible for assisting in editing and producing the Comprehensive Annual Financial Report, entering payroll, ordering supplies, maintaining records retention, and processing over 4,100 property lien searches per year.

### ~ BUDGET:

Coordinates the preparation of the City's annual budget. Responsible for the preparation of revenue and expenditure estimates and budget instructions for all City departments. This section ensures that expenditures are within approved appropriations, and prepares budget resolutions, adjustments, budget-related graphs, and summaries.

### ~ SYSTEMS:

Administers the SmartStream accounting client server application and builds add-on programs to be used as tools in the daily execution of the Department's duties. Other responsibilities include, but are not limited to: the development of the budget applications for the City and the Charter Schools, and the development of the address database.

## Budget Highlights

The Finance Department will continue to increase service levels and efficiency utilizing existing staff. The Budget reflects a reduction in one (1) vacant full-time Administrative Assistant position.

Continue to provide accurate and timely financial information to be used by management and external interest groups.

The Finance Department will coordinate the efforts to manage and report all financial activity relating to the

New American Recovery and Reinvestment Act (ARRA) of 2009 in order to ensure full transparency and accountability.

## 2008-09 Accomplishments

Awarded the Distinguished Budget Presentation Award by the Government Finance Officers Association (GFOA) for the twelfth consecutive year since October 1, 1997.

Submitted to the Government Finance Officers Association, the application for the Certificate of Achievement Award for Excellence in Financial Reporting for the Comprehensive Annual Financial Report for the fiscal year ending September 30, 2008. If awarded, this will be the twenty-fourth consecutive year the Award will be received.

Hosted the Kids and the Power of Work (KAPOW) Program for the fifth consecutive year. The KAPOW Program is a volunteer program with the City and FSU Charter Elementary School. The visit's goal was to increase the students' awareness and understanding of a real workplace. During this worksite visit, students saw our Department in action. This visit was a hands-on opportunity for students to be exposed to our workplace, and to give them an opportunity to understand firsthand the relationship between the skills they learn in school and the skills they need for a job. Additionally, a dedicated member of the Department conducted a monthly class at the School for students.

In 2008, Finance began the second year inventorying city-wide assets. This process began in January 2009 and as of September 30, 2009 twenty-six divisions have completed their inventory. The inventory process includes developing accurate floor plans for each department, the use of location bar codes that would identify various offices and rooms containing the assets, the replacement of asset tags with onsite labeling, the use of scanners for the input of serial numbers, and using green labels that identified assets that are below the fixed assets capitalization threshold of \$1,000.

The Finance Department received the Employee of the Quarter Award for two quarters of fiscal year 2009. The awardees were an Accountant and a Systems Analyst; both of whom were nominated by their peers for their hard work and dedication to the City.

The Finance Department has initiated a request for a new program that will automate the bank reconciliation of the City's Depository Bank Account.



## Finance

This will increase the effectiveness and efficiencies of the reconciliation process within the department, and allow for better use of staffing resources. The checking accounts have already been automated. This program may take several months to develop.

Successfully completed the 2008 independent audits of the Charter Schools, the FSU Charter School and the City. The City received an unqualified opinion for all three audits and there were no management comments that needed to be addressed or auditor adjustments that were recommended. The external audit firm that conducted these audits was TCBA Watson Rice, LLP.

Assisted the Police Department with the review and implementation of the red-light camera program. This program was implemented on March 1st, 2009, and ended a year-long pilot program that led to 1,833 warning citations. The Police Department then began issuing \$125 citations for red-light runners.

Implemented enhancements to the Budget Module program which was developed in-house by the Finance Department. These enhancements ensure a more streamlined budget process, and allow departments the flexibility of making changes and examining different budgeting scenarios.

Implemented queries to assist in the reconciliation of the fixed assets, and initiated the rewriting of the current fixed asset system. The new system will allow for a more streamlined process for the entering, reconciling and reporting of fixed assets, as well as accommodate additional features not available in the current system. Rather than purchase an upgrade to the current system, the programming will be done by existing staff.

## Finance Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Charter schools special purpose financial statements	2	2	2	2	2	2
Monthly financial statements	1	1	1	1	1	1
Comprehensive Annual Financial Report	1	1	1	1	1	1
Annual budget	1	1	1	1	1	1
<b>Effectiveness</b>						
Number of audit adjustments by auditors	1	0	0	0	0	0
Number of days to complete the Comprehensive Annual Financial Report	74	80	68	60	64*	64*
Average number of working days after the month end to distribute the monthly financial statements (excluding October and September)	5	5	5	5	4*	4*
Average number of working days to close year end	25	25	25	25	20*	20*
Average number of working days after the receipt of the statement to complete bank reconciliations	25	25	6	25	8*	8*
% accuracy in forecasting approximately 25% of general fund revenues	96%	98%	99%	98%	98%	95%
<b>Efficiency</b>						
Manual response time on lien searches and inquiries	2 days	2 days	2 days	2 days	2 days	1 day

### Performance Measures that support the following:

**City Goal:** (5) Commitment to excellence in leadership and management skills; instill confidence in integrity of City government.

**Strategic Objective:** Maintain sound financial stability

**KPI:** City underlying bond rating compared to peer cities in Florida.

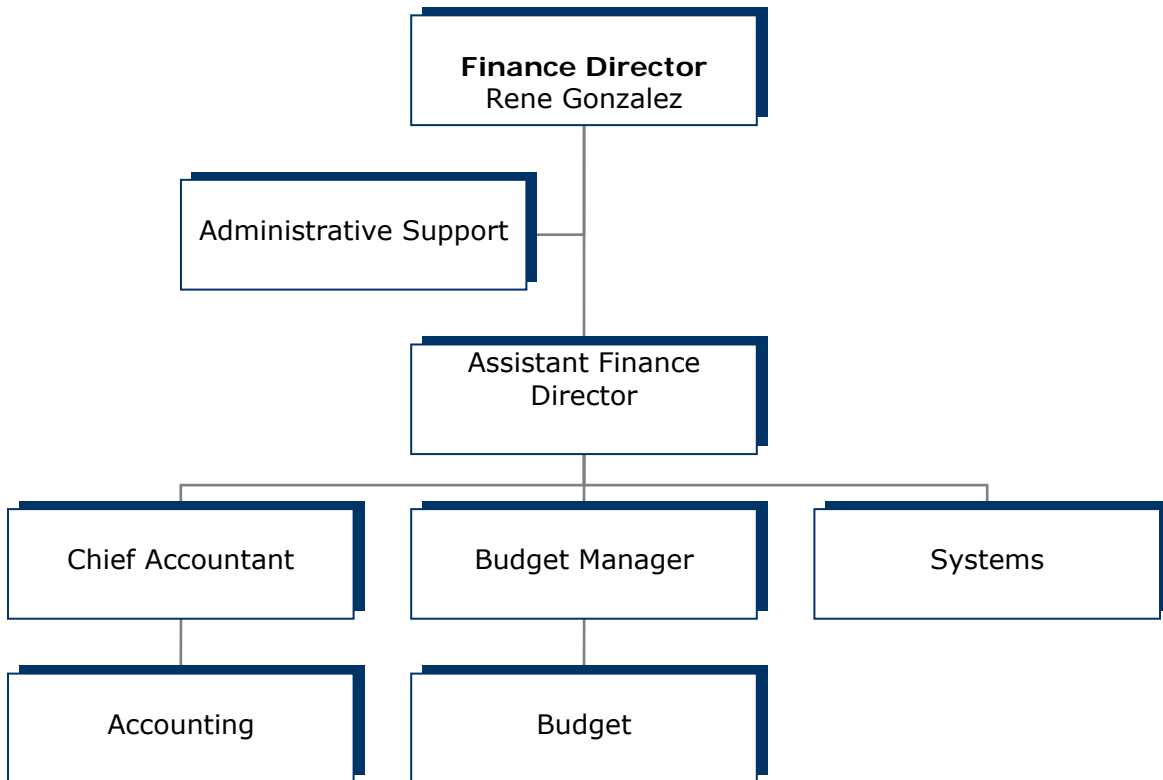
<b>Efficiency</b>						
Number of years to receive Award for Certificate of Achievement for Excellence in Financial Reporting from GFOA	23	23	24	24	25	26
Number of years to receive Distinguished Budget Presentation Award from GFOA	10	10	11	11	12	13

\* Goals changed due to the four-day work week as of fiscal year 2008-09.

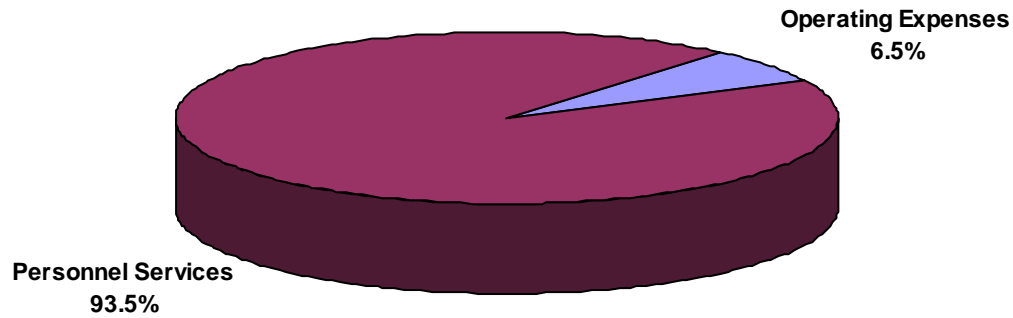


# FINANCE

## Organizational Chart



## Finance - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	1,498,135	1,609,229	1,533,112	1,565,515
Benefits	752,362	822,987	813,022	1,203,251
Personnel Services Subtotal	2,250,497	2,432,216	2,346,134	2,768,766
Operating Expenses				
Professional Services	15,750	16,299	-	-
Accounting and Auditing	55,689	53,882	56,548	56,771
Other Contractual Services	23,233	-	-	-
Travel Per Diem	6,063	1,105	1,200	2,000
Communication and Freight Services	881	940	900	900
Repair and Maintenance Services	97,908	117,354	104,717	104,562
Office Supplies	13,353	12,037	7,946	15,783
Operating Supplies	10,741	10,984	11,131	11,505
Publications and Memberships	2,829	2,310	2,680	2,500
Operating Expenses Subtotal	226,446	214,910	185,122	194,021
<b>Total</b>	<b>2,476,943</b>	<b>2,647,127</b>	<b>2,531,256</b>	<b>2,962,787</b>

## Finance - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12086	Finance Director	1	1	1	1
12427	Asst. Payables Supervisor	1	1	-	-
12428	Payables Supervisor	1	1	1	1
12432	Property Control Specialist	1	1	1	1
12513	Account Clerk III	3	2	2	2
12515	Accounting Clerk II	2	2	2	2
12517	Assistant Finance Director	1	1	1	1
12523	Accountant	3	3	3	3
12525	Administrative Assistant I	2	2	2	1
12552	Budget Analyst	2	2	2	2
12556	Budget Manager	1	1	1	1
12641	Chief Accountant	1	1	1	1
12651	Programmer Analyst II	2	2	2	2
12686	Systems Supervisor	1	1	1	1
12755	Treasury Clerk	1	1	1	1
13170	P/T Accounts Payable Specialist	-	-	1	1
13400	P/T Accounting Clerk I	1	-	-	-
13401	P/T Acct Clerk II	1	1	1	1
Total	Full-time	23	22	21	20
	Part-time	2	1	2	2



## Early Development Centers

### Mission

To provide a nurturing, culturally diverse environment, rich with developmentally appropriate activities. Our program is child centered; play based and designed to cherish each child as they achieve their potential.

### Goals

To give each child the opportunity to reach his or her full capacity. Education is about opening doors, opening minds, and opening possibilities. The goal of our Early Development Centers is to "nurture every child's potential". Building character in our children enables them to reach their full potential: intellectually, physically, socially, and emotionally. Our curriculum is directed to nurturing the whole child in a caring environment conducive to teaching and learning.

### Objectives

- Provide a warm and nurturing environment built on trust and communication.
- Offer a safe place that is drug-free and violence-free.
- Treat staff and students with courtesy and respect.
- Encourage students' creativity and curiosity.
- Give students time to summarize and reflect.
- Involve students in thinking skills that examine, relate, and evaluate all aspects of a situation or problem.
- Enable students and staff to work in an environment that promotes high academic standards.
- Support teachers and staff in exhibiting a genuine concern for students.
- Promote the idea of students teaching their peers.
- Provide a balanced and flexible curriculum.
- Supply a technologically superior learning environment.

### Major Functions and Activities

Early Development Centers are strategically positioned in four locations in order to ensure availability of service to all sections of the City. All

sites offer full-week, fee-based programs, with the fee dependent upon the age of the child.

Program goals and objectives are designed to provide a flexible and creative learning environment. A child's opportunity to learn is the primary focus.

Children enjoy activities and learning experiences geared to their developmental level, with music and art as an integral part of the program. Children also enjoy activities designed to promote math and science skills. Hands-on experience with computers and informational technology are woven into program content.

The City has four Early Development Center locations as follows:

Bright Beginnings @ Walter C. Young  
901 NW 129th Avenue

Village Preschool  
6700 SW 13 Street

Pembroke Pines Charter School - West Campus  
1600 SW 184 Avenue

Pembroke Pines Charter School - Central Campus  
12200 Sheridan Street

### Budget Highlights

Central Campus -

In order to better serve the students already enrolled as well as new comers, two new classrooms will be added to enhance our Pre School program.

Complete the third year of Florida's Voluntary Pre-K (VPK) program, the state-funded program which prepares children for kindergarten. The program develops skills the children will need to become successful readers and students. VPK includes standards for literacy skills, accountability, age-appropriate curricula, significant instruction periods, and a class size of eighteen children to two trained teachers.

File the fourth Annual Report for accreditation with the National Association for the Education of Young Children (NAEYC). The purpose of the Annual Report is to ensure that the program continues to meet the NAEYC Early Childhood Program Standards and Accreditation Criteria.

Bright Beginnings -

Incorporated VPK during the 2008/09 school year for



## Early Development Centers

the very first time. The VPK program is designed to prepare Florida's children for kindergarten and develop the skills they need to become good readers and successful students. VPK is state-funded and was signed into legislation in 2005. Bright Beginnings is honored to be a part of such a successful program. Bright Beginnings has "together" worked hard to maintain our enrollment capacity during this time of economic uncertainty. We reinforce to prospective parents and present patrons that Bright Beginnings puts the "caring" first in our child care center.

Village Preschool-

Formerly East Preschool completed its third year of VPK. The VPK program is designed to prepare children for Kindergarten. The program helps children develop the skills they need to become good readers and successful students.

### 2008-09 Accomplishments

~ Central Campus ~

Completed the second year of Florida's VPK. The state-funded program which prepares children for kindergarten by developing the skills children need to become successful readers and students. The Central Campus scored a VPK Provider Readiness Rate of 272 out of 300. The VPK Provider Kindergarten Readiness Rate measures how well a VPK provider prepares four-year-olds to be ready for kindergarten based upon Florida's VPK Education Standards. The VPK Standards describe what four-year-old children should know and be able to do by the end of the VPK experience.

Maintained our National Association for the Education of Young Children (NAEYC) accredited status for the third year. This accreditation is only given to schools that offer the highest quality of care and education to young children.

Participated in the I Can Problem Solve (ICPS) program conducted by Family Central, Inc. The program helped children ages three, four and five years old improve behavior, maintain behavioral gains over time, and prepare them for kindergarten socially and emotionally.

Preschool classes participated in water survival skills training conducted by Swim Central, Stranger Danger classes taught by the City of Pembroke Pines Police Department, and Fire Prevention classes taught by the City's Fire Department.

Teaching staff completed professional development courses in early childhood social/emotional development, emergent literacy and computer technology.

Eight high school students interested in early childhood education and looking to fulfill community service hours for high school graduation participated in our volunteer program.

~ WEST CAMPUS ~

The United States Local Business Association (USLBA) gave the West Early Development Center Campus the award for "Best of Pembroke Pines Preschool 2008." The USLBA "Best of Local Business" Award Program recognizes outstanding local businesses throughout the country. Each year, the USLBA identifies companies that they believe have achieved exceptional marketing success in their local community and business category. These are local companies that enhance the positive image of small business through service to their customers and community.

Participated in the Hop-A-Thon for Muscular Dystrophy and for St. Jude's Hospital, funds were raised to teach our children the importance of helping others less fortunate.

Also participated in the Scholastic Book Fair not only to reinforce the importance of parents reading to their children, but also to help our teachers supply their classrooms with brand new books.

Early Development Center students participated in Swim Central, a program that teaches water safety.

Staff has kept their developmental courses up to date by renewing CPR and First Aid courses along with some Computer Technology in-service hours. Teachers attended a seminar given by Dr. Jean entitled "Dr. Jean's Creative Teachings" that taught them the newest trends in early childhood education.

Summer Camp for kindergartners through fifth grade was another great success. The children participated in many exciting activities and great field trips which helped enrich their summer.

~ Bright Beginnings ~

Completed the first year of VPK.

Our mini camp (school aged student camp) continues to strive. We kicked off our first day of mini camp seeing the premier of High School Musical III.



## Early Development Centers

Coordinated the following annual events:

Halloween parade throughout the Walter C. Young campus.

Reading under the Stars, which was an evening filled with literacy. Families read to their children under the moonlit sky, while sipping on warm cocoa.

Thanksgiving Feast with all of the trimmings. We had a packed house full of Pilgrims and Indians. In addition, we had a visit from a Memorial Hospital West nurse practitioner who demonstrated a "Pediatric Hands-on Experience" to our early development center students.

Holiday breakfast. This included a visit from Santa.

Celebrate Kwanzaa where the children made corn necklaces.

Holiday fundraiser, mailing letters to our students from "Santa" himself. As a result, we purchased lots of new toys for local children in need through a program which Silver Palms Elementary sponsored.

Celebrated Cinco de Mayo by having the children cook their very own tacos.

Mother's day tea.

Pre-Kindergarten graduation.

~ Village Preschool ~

Completed our second year of VPK. Received a VPK readiness rate of 277 out of 300.

Coordinated the following annual events:

Thanksgiving feast – where the children dressed up and sang songs

Holiday show

Teddy bear picnic and pajama day

Pre-K Jamboree

Muscular Dystrophy Hop-a-thon

Continued Swim Central, a water safety education program for our early development center children.

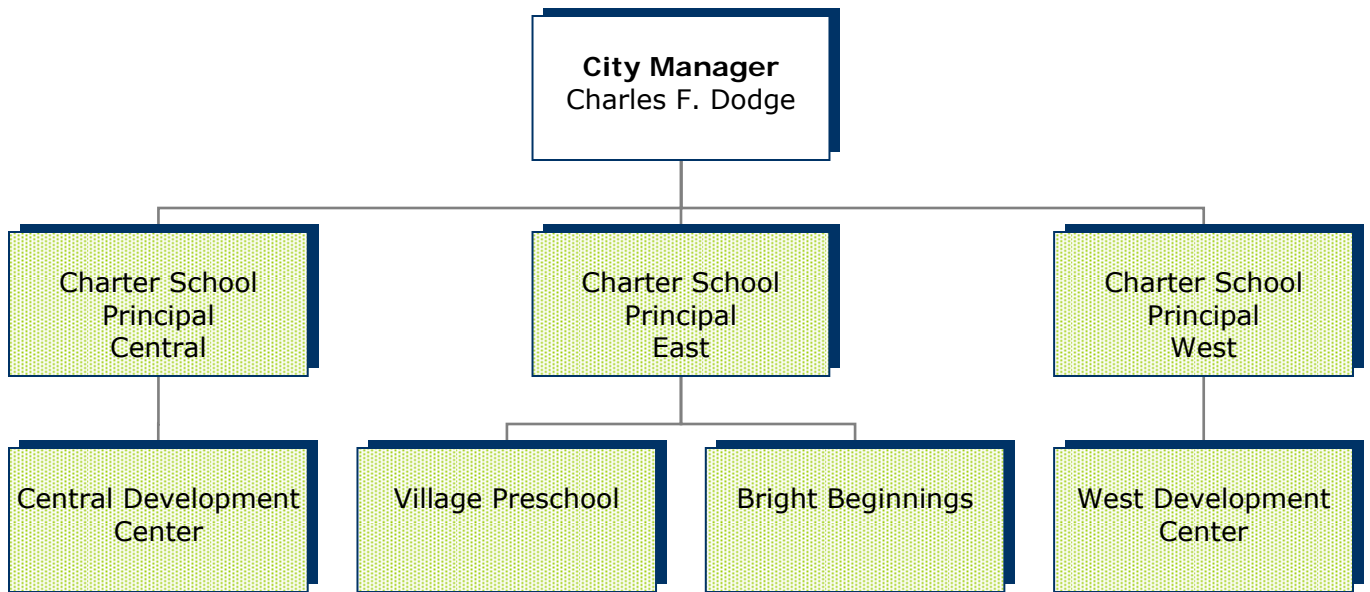
## Early Development Centers Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of students	652	746	636 *	746	671 *	610
<b>Effectiveness</b>						
Met state mandated student to teacher ratio of 21 to 1	Yes	Yes	Yes	Yes	Yes	Yes

\* Decrease due to relocation to a smaller facility to accommodate the East Campus Charter School construction for class size reduction.

# EARLY DEVELOPMENT CENTERS

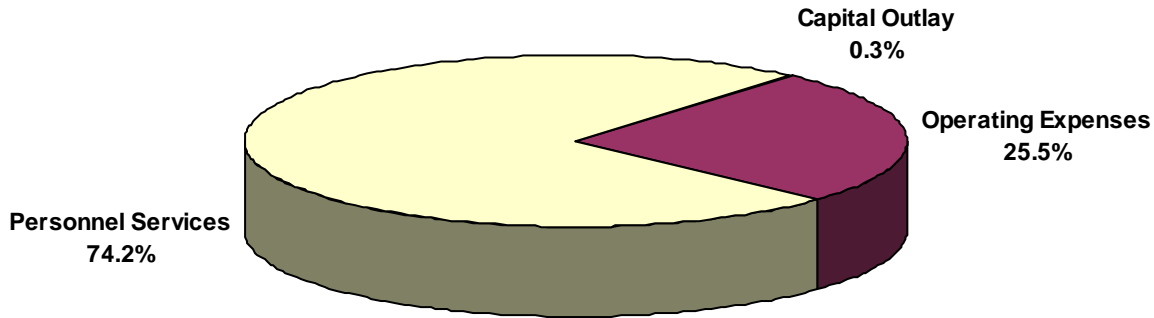
## Organizational Chart



 Shading indicates direct public service provider



## Early Development Centers - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	2,245,521	2,286,510	2,360,406	2,487,360
Benefits	688,779	844,834	782,017	962,106
Personnel Services Subtotal	2,934,300	3,131,344	3,142,423	3,449,466
Operating Expenses				
Contingency	-	-	49,534	-
Professional Services	-	1,150	-	-
Other Contractual Services	119,884	103,831	129,095	129,337
Travel Per Diem	1,700	398	1,450	1,500
Communication and Freight Services	8,435	8,426	8,334	8,334
Utility Services	87,043	92,786	83,669	92,719
Rentals and Leases	381,012	390,193	318,720	403,846
Repair and Maintenance Services	45,046	51,900	51,938	45,374
Other Current Charges and Obligatio	99,209	72,350	91,960	101,010
Office Supplies	8,336	9,097	10,605	9,105
Operating Supplies	298,819	309,792	362,174	393,298
Publications and Memberships	535	100	150	-
Operating Expenses Subtotal	1,050,021	1,040,024	1,107,629	1,184,523
Capital Outlay				
Buildings	-	-	21,500	-
Machinery and Equipment	32,566	36,807	15,316	16,000
Capital Outlay Subtotal	32,566	36,807	36,816	16,000
<b>Total</b>	<b>4,016,888</b>	<b>4,208,175</b>	<b>4,286,868</b>	<b>4,649,989</b>

## Early Development Centers - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12120	Sch Accounting Clerk II	4	4	4	4
12143	EDC Teacher	35	35	34	35
12780	Teacher Aide	21	22	20	22
12781	Site Supervisor	4	4	4	4
12972	EDC Clerical Spec I	5	5	4	4
13551	P/T Teacher Aide	92	85	82	85
13680	P/T Clerk Spec I	2	2	3	3
13738	P/T Custodian	1	1	1	1
Total	Full-time	69	70	66	69
	Part-time	95	88	86	89



## Walter C. Young Resource Center

### Mission

To offer educational, recreational, and civic activities, to enhance the lives of all citizens within southwest Broward County, including, but not limited to, the citizens of Pembroke Pines.

### Goals

Committed to serving a broad spectrum of interests within our community. We will provide facilities and staffing for physical fitness activities, child and family enrichment, educational pursuit, entertainment, and the enjoyment of the arts and culture.

Our unique organizational concept and structure will allow us to meet our goals of providing these services at the maximum level attainable with the least possible expenditure of resources. When these goals are achieved, then we will have truly enriched and enhanced the quality of life for our citizens.

### Objectives

Continue innovative programming that encourages partnership between the Broward County School Board, community organizations, and the City of Pembroke Pines.

Provide a center that serves our diverse community, building on the strengths of our cultural differences.

Continue offering a place where people of all ages can come together for needed services, community activities, cultural experiences, entertainment, and education.

### Major Functions and Activities

The Walter C. Young Resource Center is a prototype educational and community service center designed to meet the needs of all the citizens of southwest Broward County. The Center houses a middle school, a racquetball club, the Bright Beginnings Early Development Center, a full service community adult education facility, a regional library, a dinner theater, social service facilities, and recreational areas.

The City of Pembroke Pines is a partner with others in maintaining the Resource Center. The costs are shared by the Broward County School Board, and the City. Effective use of tax dollars is made by sharing resources and extending the hours of income-producing usage beyond that of a typical school day. The programs and services are offered sixteen hours a day, seven days a week, all year long.

In addition to the school, the following programs and activities are provided: racquetball and handball, meeting rooms, basketball, tennis, 450 seat dinner theater/café, softball, track and field, fitness center, consumer education, gymnasium, conference center, and parent education.

#### ~ DINNER THEATER / CULTURAL ARTS:

This Center houses a full-service auditorium/theater with adjoining music and arts suites. The auditorium/theater seats 450 people and includes storage and dressing rooms, a projection booth, a reception lobby, and an arts suite for such purposes as set design and construction. Theatre/drama instruction, rehearsals, and productions are scheduled here. School and professional plays, concerts, and events are offered to our community throughout the year.

The Dinner Theater is available to all participating and community organizations for various events such as dances, bazaars, flea markets, forums, club meetings, club activities, and workshops. The kitchen/dining facility complements the Dinner Theater and can be used for banquets and receptions.

#### ~ COMMUNITY CENTER:

There is space for art, music, and related visual arts instruction by the Broward County School System, the Community School, and the Parks and Recreation Department of Pembroke Pines.

#### ~ PARKS AND RECREATION CENTER:

The Parks and Recreation Department of the City offers a full spectrum of indoor and outdoor sports activities, health, physical education, and recreation instruction. Facilities include a gymnasium, dressing/locker rooms, showers, instructional rooms, tennis and handball courts, six indoor racquetball courts, football-soccer-softball fields, a 400-meter running track, first aid rooms, and toddler's outdoor play area. The racquetball facilities are open to the public with membership opportunities available.

During the summer months, this Center offers a summer camp program for children and also a youth basketball league.

#### ~ LEARNING RESOURCE CENTER:

Included in this facility is a full-service, regional branch of the Broward County Library System that also serves the Walter C. Young Middle School. The Center includes a reading room, a professional



## Walter C. Young Resource Center

library, audio-visual storage, conference rooms, a darkroom, and a media production lab. Books and audio-visual materials are available to all Broward County residents. This Center also offers other services, such as story hours for the Day Care and Teen Leadership Programs.

### ~ EDUCATION CLASSROOM:

There is a middle school, a community school program. Space is provided for various civic organizations and the Pembroke Pines Parks and Recreation Department.

### 2008-09 Accomplishments

Walter C. Young Resource Center is one of the area's prominent educational facilities. Approximately 2,500 students attend WCY Middle School during the school year. During the evenings and throughout the weekend, the City makes classrooms available to various community groups and churches.

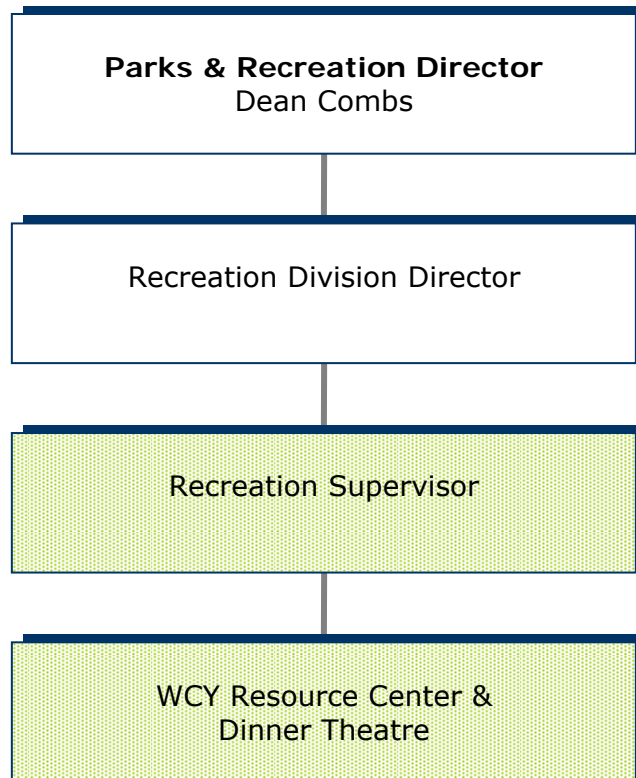
WCY Dinner Theatre is a multi-functional facility that is utilized daily during the school year to provide breakfast and lunch to 2,500 middle school students. Many forms of entertainment, such as, comedies, musicals, and concerts are held at the Theatre. The 10 cabaret shows were attended by approximately 350 people each for a total yearly attendance of 3,500. The Dinner Theatre rental consists of parties, social functions, churches and cabaret shows. Fundraisers, town meetings, and churches all make use of the theatre.

## Walter C. Young Resource Center Performance Measures

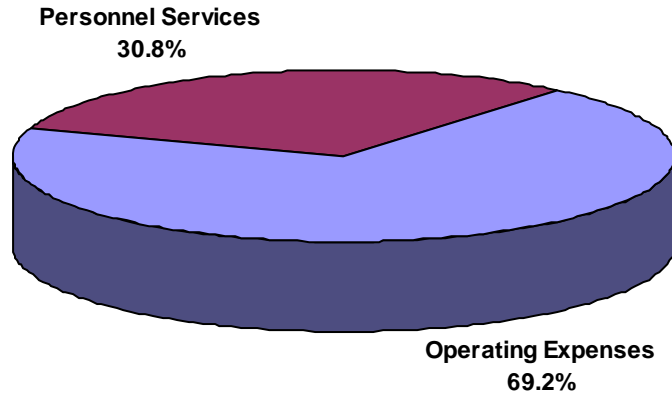
Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of days the center is in use	344	361	360	365	358	340
Number of days the theatre is in use	354	330	359	330	355	355
Number of civic, charitable, and religious organizations which use the center	32	35	30	40	35	40
<b>Effectiveness</b>						
% of organizations not accommodated	0%	0%	0%	0%	0%	0%
Actual as a % of budgeted revenue - dinner theatre	83%	95%	128%	100%	100%	100%
Actual as a % of budgeted revenue - resource center	93%	95%	78%	100%	100%	100%

# WALTER C. YOUNG RESOURCE CENTER

## Organizational Chart



## Walter C. Young Resource Center - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	32,678	23,813	32,285	32,285
Benefits	3,787	3,931	3,927	3,954
Personnel Services Subtotal	36,465	27,744	36,212	36,239
Operating Expenses				
Accounting and Auditing	1,065	1,163	1,219	1,230
Other Contractual Services	44,006	2,604	4,036	3,232
Travel Per Diem	196	-	-	-
Utility Services	71,690	234	132,504	72,500
Repair and Maintenance Services	257	100	1,000	1,000
Office Supplies	812	361	300	300
Operating Supplies	3,837	4,121	3,100	3,100
Operating Expenses Subtotal	121,863	8,582	142,159	81,362
<b>Total</b>	<b>158,328</b>	<b>36,326</b>	<b>178,371</b>	<b>117,601</b>

Position Title	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
13680 P/T Clerk Spec I	1	1	1	1
13738 P/T Custodian	3	2	2	2
<b>Total</b>				
Full-time	-	-	-	-
Part-time	4	3	3	3



## Community Services

### Mission

To provide and facilitate comprehensive senior services to the elderly population residing in Pembroke Pines.

### Goals

To provide a quality multi-function social service delivery system, and specifically designed senior programming that encompasses a variety of activities and core social services geared towards meeting, targeting, and servicing our over 55 senior population residing in the southwest Broward community.

### Objectives

To plan and implement the following services to the 55 years of age and older population:

- Recreation
- Health support services
- Transportation
- In-home services coordination
- Counseling
- Public education
- Volunteer services
- Social services
- Nutrition program
- Adult daycare services
- Senior housing
- Alzheimer's adult daycare services
- Relief/respite

### Major Functions and Activities

The Pembroke Pines Community Services Department/Southwest Focal Point Senior Center facilitates comprehensive senior services to those 55 years of age and older residing in southwest Broward County.

The complex is an approximately 53,000 square foot facility offering eleven core social services developed and designed exclusively for the geriatric population. The facility includes a library, gym, billiard room, classrooms, two computer labs, and a main hall as well as over 5,000 square feet dedicated to Adult Day Care and Alzheimer's Day Care Programs. The diversified utilization includes university classes and professional training programs, meetings for clubs and organizations, and special City events. Facility rental is available for meetings, parties, and other social events.

~ INFORMATION and REFERRAL - All key staff members are trained to provide a knowledgeable response to senior inquiries. Knowledge gained through this service provision helps the seniors to identify their service needs and gather the data necessary to utilize the resources and opportunities available to them. Additionally, a social worker is on staff to provide comprehensive case management services.

~ RECREATION - Recreational activities are planned to meet the social and physical needs of the senior client, as well as to promote mental stimulation to encourage self-initiated use of leisure time activities. Along with daily activities, special events, shows, and field trips are scheduled.

~ HEALTH SUPPORT SERVICES - Health Support Services is a comprehensive health maintenance program inclusive of core services such as: physical fitness, health, blood pressure screening, health assessment, monitoring of self-administered medication, nutrition, and health-related referral. Additionally, all staff is certified in first aid and CPR to assist in medical emergencies.

~ COUNSELING - The supportive counseling program is facilitated via mental health professionals. The program is designed to assist by means of assessment. The counselor formulates a basic strategy to help the client address issues, resolve pressing problems, reduce or eliminate stress, and develop solid coping mechanisms. Both one-on-one and group counseling are offered on location. When psychiatric evaluation or specialized counseling is warranted, a referral is initiated and alternative resources are offered in an effort to deliver appropriate case management and secure appropriate placement.

~ ADULT DAY CARE - Coordinated under the supervision of a Day Care Coordinator, this program is specifically designed to provide a protective, structured environment with emphasis on remedial and restorative services for the frail and/or functionally-impaired adult in an effort to prevent or delay institutionalization.

~ PERSONAL CARE - This program provides assistance with eating, dressing, personal hygiene, and other activities of daily living.

This service is provided through coordination with a home health agency.

~ HOMEMAKER - The accomplishment of specific home management duties including housekeeping,





## Community Services

laundry, cleaning refrigerators, clothing repair, minor home repairs, meal planning and preparation. This service is provided through coordination with a home health agency.

~ RESPITE - A relief or rest for a primary caregiver from the constant/continued supervision, companionship, therapeutic and/or personal care, of a functionally-impaired older person for a specific period of time. This service is provided through coordination with a home health agency.

~ ALZHEIMER'S DAY CARE - This is coordinated under the supervision of the Alzheimer's Day Care Coordinator. The program is specifically available to those diagnosed with Alzheimer's disease, and is designed to maintain the current level of function in an effort to delay institutionalization. The program also provides respite and a monthly support group for caregivers.

~ VOLUNTEER SERVICES - The provision of a volunteer services program has proven to be a valuable enhancement to senior services offered at the Southwest Focal Point Senior Center. The Recreation Supervisor recruits, screens, trains and places prospective volunteers in appropriate positions within the Southwest Focal Point Center as well as various City departments and community organizations. When requested, bilingual volunteers are recruited and placed appropriately.

~ PUBLIC EDUCATION - The Public Education Program is facilitated by the Information and Referral Specialist/Social Worker, Counselor, and Health Support Services Coordinator. This specific group of staff members offers a wealth of knowledge and a wide range of areas of expertise. Events such as health fairs, social service fairs, crime prevention workshops, hurricane preparedness training, and speaking engagements are planned to provide education and service resources to older adults and their families.

~ TRANSPORTATION - The Transportation Administrator supervises this program. Transportation is provided or coordinated for residents 60 years of age and older without access to a vehicle and/or not holding a valid Florida driver's license. Service is available via advance reservation at the Senior Center site. Transportation services are provided for medical and dental appointments, pharmacies, social service agencies, supermarkets, shopping malls, banks, post offices, center-sponsored field trips, as well as cultural and civic events. Community bus service is also provided to increase the number of destinations within the City limits that

can be reached through public transit. Five Community buses run along two fixed routes (gold and green) serving many designated stops in western Pembroke Pines. In addition, ADA/Paratransit service Transportation Options (TOPS) is provided to seniors with disabilities who are functionally unable to use the regular fixed-route bus system. The service is made available through an agreement with Broward County Paratransit (TOPS). All van drivers possess a valid Florida commercial driver's license with passenger endorsement, special certifications, and are certified in first aid and CPR.

~ SPECIAL PROGRAMS - The Community Services Department hosts and sponsors several special programs. An on-site nutrition program is available to provide seniors with a hot meal meeting the one-third recommended daily allowance (RDA) requirements via the Broward County Meals on Wheels. Other programs include the Energy Assistance Program, and programs coordinated for the visually impaired, hearing impaired and handicapped person. The center also sponsors English For Speakers Of Other Languages (ESOL) classes provided by the Community School, and the Respite for Elders Living in Everyday Families Program that provides screened volunteers to facilitate respite for caregivers of homebound seniors. Intergenerational programming takes place on a daily basis at the center.

## Budget Highlights

As part of the fiscal year 2009 community services reorganization 10 positions, 3 FT and 7 PT, have been deleted. It is anticipated that another 4.25 positions will be eliminated between the proposed and adopted budget leaving a total of 4 FT positions.

The Antiques and Collectibles Shows will be held in October 2009 and April 2010 with over 50 dealers participating. These are always very successful fundraisers.

Continue solid partnerships with private, non-profit and educational institutions have been created to promote senior services and advocacy efforts with: Nova Southeastern University Center for Psychological Studies, Aging & Disability Resource Center, Leeza's Place, Broward County Sheriff's Office, Barry University School of Social Work, and Memorial Health Care System.

## 2008-09 Accomplishments

Effective November 1st, 2008 the Division successfully implemented the systematic collection of



## Community Services

member contributions made to the Southwest Focal Point Senior Center.

The Antique & Collectible Show held at the Senior Center hosted over 50 dealers on October 12, 2008 bringing in a total of \$8,931.

## Community Services Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Effectiveness</b>						
% of people who requested and received recreational services	100%	100%	100%	100%	100%	100%
Social service client hours per each senior (60+) in target area	1,292	1,198	1,375	1,547	1,585	1,615

### Performance Measures that support the following:

<b>City Goal:</b> (1) Promote health, safety & welfare of the community.							
<b>Strategic Objective:</b> Increase social services to seniors (60+)							
<b>KPI:</b> Social service client hours per each unduplicated client							
<b>Outputs</b>							
Number of unduplicated clients	↑	3,881	3,297	3,921	3,714	3,583	3,900
Units of service ^	↑	274,464	243,041	250,833	212,535 +	229,138	149,750

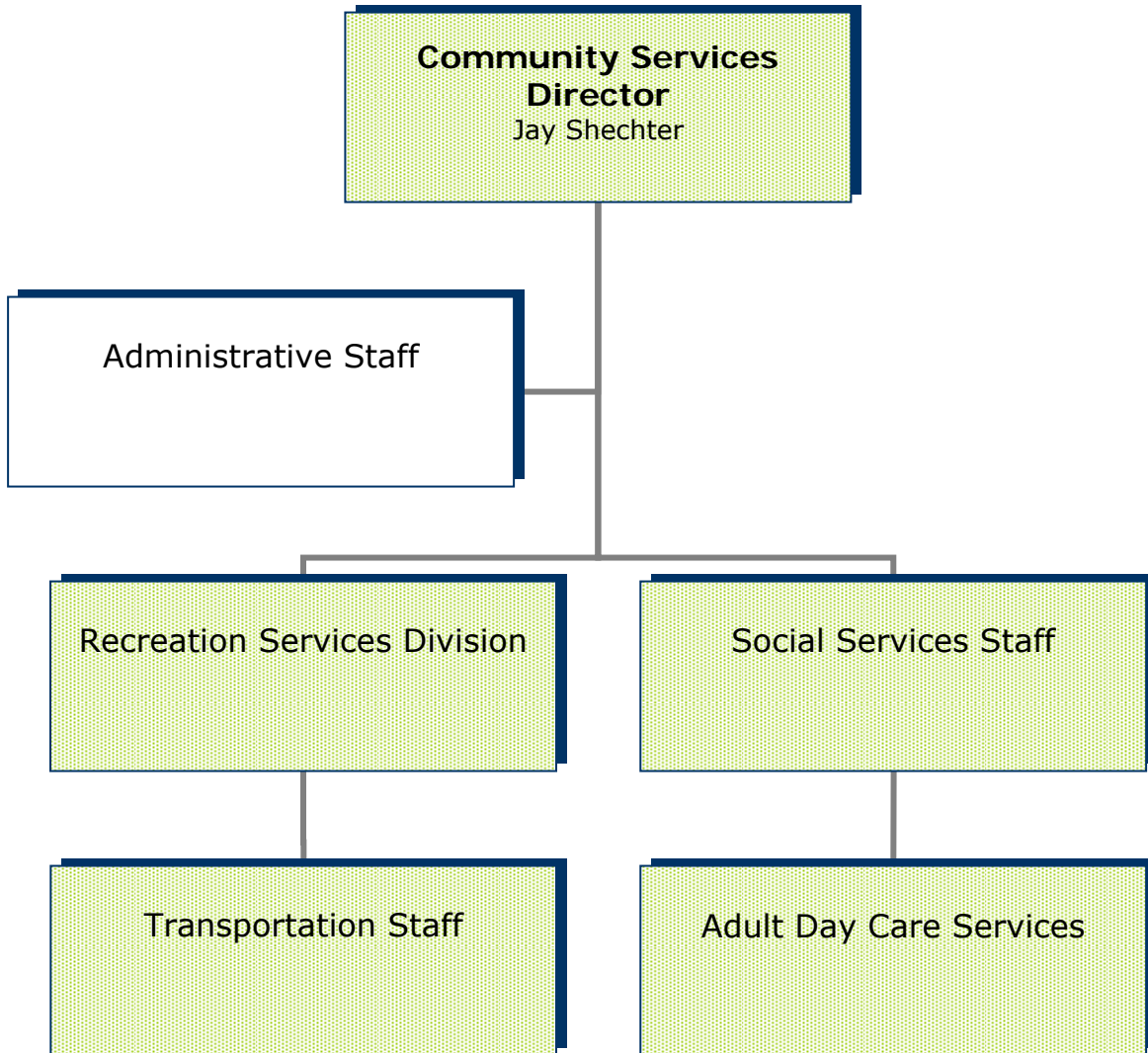
+ Amended contract amount is 230,695.

^ Services covered by OAA Title IIIB and IIIIE Grant.

\* Due to a new Department of Elder Affairs (DOEA) regulation, individual class attendance will no longer be counted as a service unit. Only classes will be counted, regardless of the number of participants. Hence, the reduction in fiscal year 2009-10 goal for units of service.

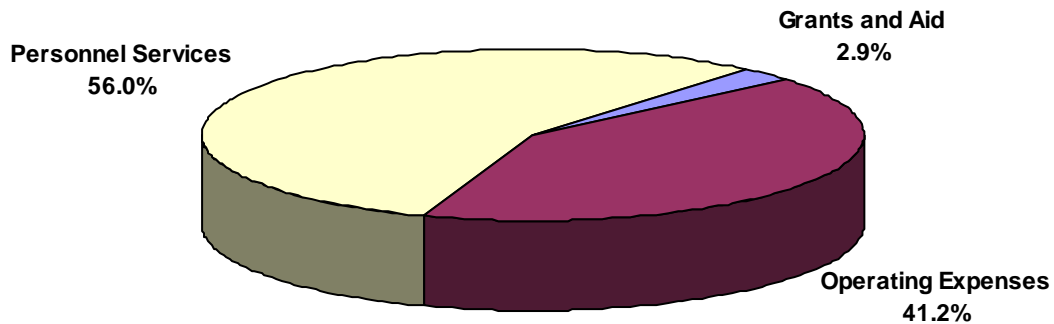
# COMMUNITY SERVICES

## Organizational Chart



 Shading indicates direct public service provider

## Community Services - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	1,276,000	982,872	724,309	307,549
Benefits	590,061	543,352	342,052	271,149
Personnel Services Subtotal	1,866,061	1,526,224	1,066,361	578,698
Operating Expenses				
Other Contractual Services	162,045	165,819	177,755	153,843
Travel Per Diem	2,912	525	-	-
Communication and Freight Services	33,611	33,794	33,000	33,000
Utility Services	132,895	126,461	126,300	125,900
Rentals and Leases	434	277	792	500
Repair and Maintenance Services	119,864	66,923	46,425	79,690
Printing and Binding	1,924	964	1,103	1,000
Promotional Activities	10,661	1,841	-	-
Other Current Charges and Obligatio	4,008	2,180	-	-
Office Supplies	8,166	8,502	6,000	6,000
Operating Supplies	125,275	34,686	33,890	25,100
Publications and Memberships	3,649	949	840	650
Operating Expenses Subtotal	605,444	442,922	426,105	425,683
Capital Outlay				
Machinery and Equipment	195,461	4,457	13,990	-
Capital Outlay Subtotal	195,461	4,457	13,990	-
Grants and Aid				
Aids to Private Organizations	7,051	5,733	29,571	29,571
Grants and Aid Subtotal	7,051	5,733	29,571	29,571
<b>Total</b>	<b>2,674,017</b>	<b>1,979,336</b>	<b>1,536,027</b>	<b>1,033,952</b>

## Community Services - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12007	Assistant Director Community Services	1	1	-	-
12084	Community Service Director	1	1	0.5	0.5
12181	Division Director of Recreation	1	-	-	-
12224	L.P.N.	2	2	-	-
12510	Activities Specialist	1	1	-	-
12525	Administrative Assistant I	1	1	1	1
12526	Administrative Coordinator II	1	-	-	-
12543	Activities Coordinator	1	1	1	1
12559	Recreation Supervisor II	1	1	1	1
12562	Recreation Supervisor I	1	1	-	-
12630	Certified Nurses Aide	1.75	1.75	-	-
12685	Clerical Aide	1	1	1	1
12690	Clerical I/Custodian	1	1	-	-
12880	Van Driver	7	-	-	-
12884	Executive Assist	-	-	-	0.5
13162	Community Services Director	-	-	-	-
13487	P/T Seniors Aide	3	-	-	-
13548	P/T Senior Center Aide	1	1	-	-
13563	P/T Recreation Leader	4	4	-	-
13577	P/T C.N.A.	1	-	-	-
13590	P/T Van Driver - City	2	-	-	-
13602	P/T Recreation Specialist	2	2	-	-
13680	P/T Clerk Spec I	1	-	-	-
13681	P/T Clerk Spec II	3	5	-	-
13738	P/T Custodian	2	-	-	-
Total	Full-time	21.75	12.75	4.5	5
	Part-time	19	12	-	-



## Housing Division

### Mission

To provide affordable, secure, and enhanced housing.

### Goals

To provide a professional, safe, and enjoyable living environment with an opportunity to develop long-term friendships and a strong sense of community.

### Objectives

To implement a comprehensive and strategic management plan that provides the necessary support that would enable people to stay independent at the senior housing complex at Pines Point.

To implement a comprehensive and strategic management plan that provides the necessary support that would enable people of all ages to enjoy a family community that fosters friendship and a sense of belonging at Pines Place.

Provide affordable housing; currently rentals are below the market average.

Provide apartments with well laid out floor plans allowing for comfortable and safe housing for both seniors and all ages.

Maintain beautiful well-kept grounds for walking and biking.

Provide ample parking.

Coordinate recreation, health support services, transportation, counseling, education, and social services with the Southwest Focal Point Senior Center.

Provide transportation to Hollybrook Clubhouse, Douglas Gardens, Memorial Urgent Care Center, various grocery stores and restaurants, Lowes, BCC Regional Library South Campus, and Broward Community College.

#### PINES PLACE:

Maintain gazebo for entertaining.

Provide playground for children.

#### PINES POINT:

Lease vacant office space to a podiatrist, general practitioner, and beauty salon.

Provide space at no cost to ensure the comprehensive

care of veterans through a Veteran's Administrative Office.

### Major Functions and Activities

Provide affordable housing at Pines Point and Pines Place in eastern Pembroke Pines.

Pines Point Senior Residences was built in 1997 and provides 190 apartments. The facility is located at 401/601 NW 103rd Avenue, which is adjacent to the City's Southwest Focal Point Senior Center, and is joined via a connector to enable the clientele easy access to the Center's activities and services.

The newest addition, Pines Place, was built in 2005 and is comprised of three buildings (towers). The first building is located at 8103 S. Palm Drive and consists of 208 apartments. The second building is located at 8210 Florida Drive and consists of 186 apartments. And, the third building is located at 8203 S. Palm Drive and consists of 220 apartments.

Provide an array of activities during the day and evenings for the residents. Seniors are invited to attend themed special events and seasonal activities held throughout the year. Evening activities consist of Pizza Night, Birthday Bash, Cooks Night Out, and Movie Night. Each activity provides the residents with an evening of entertainment and socializing which helps build many friendships.

Organize fundraising flea markets four times a year with over 100 participating vendors from all over South Florida. The funds raised make it possible to provide additional activities and events for the residents.

Transportation is provided to the tenants to various locations throughout the City Monday-Friday to offer tenants the ability to purchase groceries and necessities, dine out, visit the doctor or go to the library.

Provide assistance that encourages the residents to lead an independent lifestyle. A social worker is scheduled once a month at Pines Place and provides information and referrals for the residents.

Provide accounting and administrative services for the Transitional Independent Living (TIL) program, which is living facility that provides young people the opportunity to transition from foster care into independent living.



## Housing Division

### Budget Highlights

The fiscal year 2009-10 budget will include no additional staff.

In an effort to provide equal services to all locations, Pines Point has reduced its cable package from expanded basic to limited basic.

The fiscal year 2009-10 budget will include no additional staff for the TIL program.

In an effort to reduce the carbon footprint, Pines Point is in the process of removing all dishwashers to conserve water, sewer and electricity costs.

### 2008-09 Accomplishments

Distributed 7,000 emergency meals to the community.

Added an array of activities for the tenants, which included themed special events and seasonal activities.

Organized flea market events that continued to be a success, which helps to fund activities, events, and other special programs for the tenants.

Donated clothing and furniture to the community.

Pines Place ~

Installed a playground/recreational area for tenants.

Installed an exercise course around the perimeter of the property to enhance the health and well-being of our tenants.

Added additional benches to outdoor common areas at no cost to the City through a partnership program with Home Builders Institute (HBI).

Pines Point ~

Replaced over 40 appliances including water heaters to reduce energy costs.

Replaced over 30 air conditioning units to reduce energy costs.

Installed a protective eyebrow over each exterior air conditioning grill to increase the efficiency of each unit and prevent water intrusion.

Entered into a lease agreement with Dr. Jeffrey A. Sacks, M.D. to provide medical services for the tenants and the community. This lease will generate \$7,590 in revenue annually.

Entered into a lease agreement with Dr. Bert Henkel, P.A. to provide medical services for the tenants and the community. This lease will generate \$5,790 in revenue annually.

Entered into a lease agreement with Edward Weinberg to provide complete hair care services for the tenants and the community. This lease will generate \$3,870 in revenue annually.

Coordinated our 1st annual 4th of July celebration with all expenses paid through fundraising efforts. Over 500 seniors enjoyed lunch and activities.

Approximately 15 Charter School students volunteered to serve all seniors as part of their required volunteer hours.



## Housing Division Performance Measures

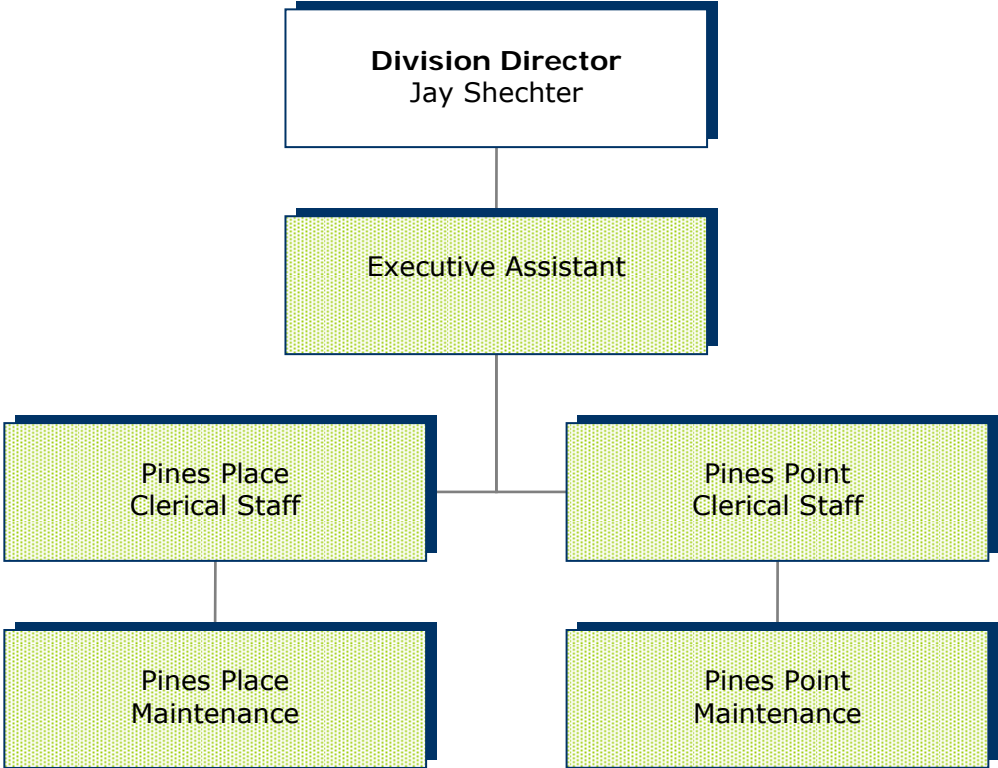
Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of units occupied at Pines Point	187	187	183	190	190	180 <sup>^</sup>
Number of units occupied at Pines Place:						
Tower I (opened April 2005)	200	200	191	208	200	197 <sup>^</sup>
Tower II (opened July 2005)	162	175	160	186	175	176 <sup>^</sup>
Tower III (opened January 2008)	*	*	51	*	208	209 <sup>^</sup>
<b>Effectiveness</b>						
Average occupancy rate at Pines Point	96%	98%	97%	100%	100%	95% <sup>^</sup>
Average occupancy rate at Pines Place	91%	95%	65%	100%	95%	95% <sup>^</sup>
Rental rate below market	Yes	Yes	Yes	Yes	Yes	Yes

\* New measure - actual and /or goal unavailable.

<sup>^</sup> Due to the severe economic and the uncertainty as to the timing of the recovery, the goals for both occupied units and occupancy rates have been adjusted for fiscal year 2009-10.

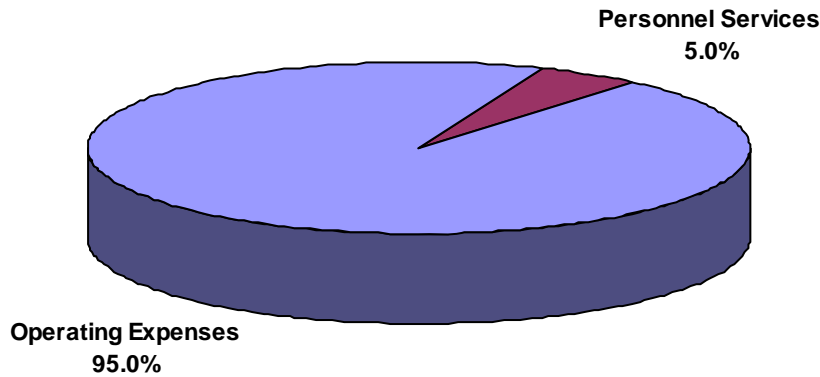
# HOUSING DIVISION

## Organizational Chart



■ Shading indicates direct public service provider

## Housing Division - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	269,864	295,277	301,920	219,023
Benefits	82,560	165,185	168,184	166,985
Personnel Services Subtotal	352,425	460,462	470,104	386,008
Operating Expenses				
Professional Services	3,762	18,107	10,500	12,000
Other Contractual Services	494,678	563,603	545,310	570,760
Travel Per Diem	212	-	-	-
Communication and Freight Services	105,721	114,990	107,333	96,984
Utility Services	314,355	400,620	478,475	522,439
Rentals and Leases	2,471,997	2,893,655	3,415,845	5,058,644
Insurance	176,103	174,743	329,405	361,834
Repair and Maintenance Services	197,552	127,999	193,977	189,577
Promotional Activities	7,507	13,051	12,900	10,900
Other Current Charges and Obligatio	430,280	597,413	737,811	373,329
Office Supplies	4,705	7,810	6,995	7,635
Operating Supplies	32,517	58,934	99,889	100,160
Publications and Memberships	250	250	115	115
Operating Expenses Subtotal	4,239,640	4,971,176	5,938,555	7,304,377
Capital Outlay				
Buildings	3,825	-	-	-
Machinery and Equipment	10,379	3,582	-	-
Capital Outlay Subtotal	14,204	3,582	-	-
<b>Total</b>	<b>4,606,268</b>	<b>5,435,219</b>	<b>6,408,659</b>	<b>7,690,385</b>

## Housing Division - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12084	Community Service Director	-	-	0.5	0.5
12182	Division Director of Housing	1	1	-	-
12525	Administrative Assistant I	1	2	2	2
12685	Clerical Aide	1	-	-	-
12884	Executive Assist	1	1	1	0.5
Total	Full-time	4	4	3.5	3
	Part-time	-	-	-	-



## Code Compliance

### Mission

To promote and maintain a safe and desirable living and working environment. The division helps maintain and improve the quality of our community by administering a fair and unbiased compliance program to correct issues of City codes and land use requirements.

### Goals

To educate the public about the codes and ordinances and to obtain voluntary compliance.

Strive to perform our duties in a fair, professional and courteous manner.

Develop and establish standards and ordinances that ensure positive effects on property value, community appearance, and neighborhood pride. Partner with other departments and agencies to reach our common goals.

Establish and maintain a proactive environment to help solve community problems and stay at the forefront of creative and effective Code Enforcement.

Work with community organizations and associations and assist them in reaching common goals.

### Objectives

Standardize procedures within the Division to ensure consistency.

Attend homeowners' association meetings to maintain good communication between the Division and residents.

Maintain 90% compliance on cases prior to hearings.

Investigate complaints within 24 hours of receipt.

Staff 24 hearings before the Code Board and Special Masters.

Refer residents to the Community Redevelopment Agency for assistance.

### Major Functions and Activities

Responsible for the enforcement of the City Code of Ordinances and the correction of code violations.

Through proactive meetings with citizens and homeowners' associations as well as responding to

complaints, the Division staff investigates potential violations and works with property owners, tenants, and the Code Board towards appropriate resolutions.

### Budget Highlights

Continue to utilize digital photography to improve efficiency and accessibility of case evaluation.

Continue to resolve outstanding liens on properties throughout the City.

### 2008-09 Accomplishments

Distributed 335 gallons of paint to Pembroke Pines residents to assist them in painting their homes.

Implemented the City's new citation ordinance directing respondents to a Special Magistrate instead of County Court.

## Code Compliance Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of citations issued	540^^	25	64	25	50	100
Number of violations issued ^	17,306	14,000	18,089	14,000	16,500	18,500

### Performance Measures that support the following:

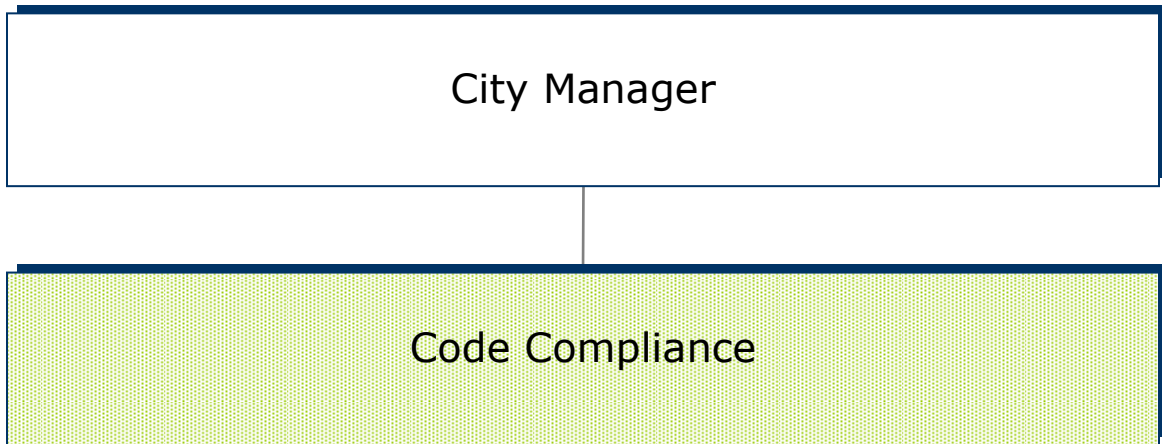
<b>City Goal: (2)</b> Promote/pursue a positive economic environment.						
<b>Strategic Objective:</b> Maintain tax base						
<b>KPI:</b> % change in taxable value in relation to other Broward County Cities						
<b>Effectiveness</b>						
% of cases closed prior to Code Board and/or Special Master hearing	↑	92%	95%	92%	95%	95%


^ Goals are based on the norm, whereas the actual reflect unanticipated events such as hurricanes and water restrictions

^^ The increase in the number of water citations issued is due to water restrictions that were imposed by South Florida Water Management District (SFWMD).

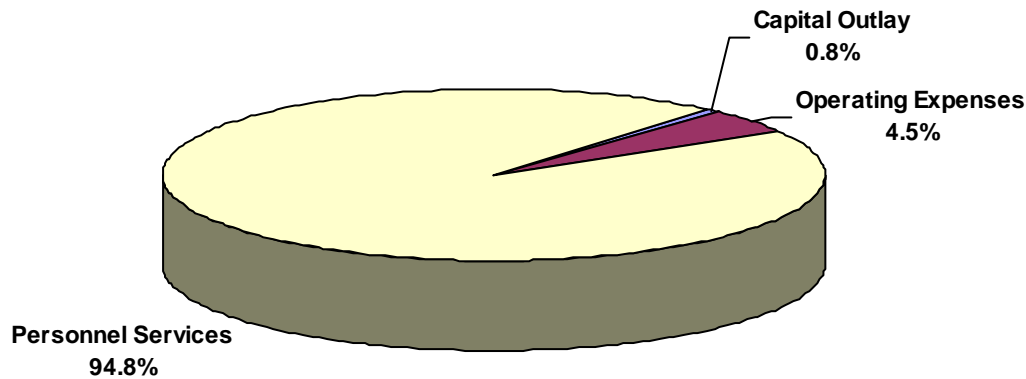
# CODE COMPLIANCE DIVISION

## Organizational Chart



 Shading indicates direct public service provider

## Code Compliance - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	528,793	570,998	622,403	648,455
Benefits	339,009	355,301	372,066	615,018
Personnel Services Subtotal	867,802	926,298	994,469	1,263,473
Operating Expenses				
Professional Services	4,448	4,900	6,710	6,850
Other Contractual Services	1,498	1,595	1,200	3,700
Travel Per Diem	1,697	30	500	-
Communication and Freight Services	692	760	1,500	8,060
Rentals and Leases	345	358	140	-
Repair and Maintenance Services	8,699	7,679	10,500	10,500
Printing and Binding	874	2,858	2,800	2,800
Other Current Charges and Obligatio	1,770	4,845	5,700	5,000
Office Supplies	3,728	3,411	3,525	3,775
Operating Supplies	13,857	21,300	17,450	18,800
Publications and Memberships	694	795	600	-
Operating Expenses Subtotal	38,301	48,530	50,625	59,485
Capital Outlay				
Machinery and Equipment	10,592	-	4,600	10,000
Capital Outlay Subtotal	10,592	-	4,600	10,000
<b>Total</b>	<b>916,695</b>	<b>974,828</b>	<b>1,049,694</b>	<b>1,332,958</b>

Position Title	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12085 Code Compliance Administrator	1	1	1	1
12192 Lead Code Officer	1	1	1	1
12684 Clerical Spec II	2	2	2	2
12715 Code Compliance Officer	7	7	7	8
<b>Total</b>				
Full-time	11	11	11	12
Part-time	-	-	-	-





## Police

### Mission

To provide the highest level of professional police service to our community. We will focus our resources on prevention of crime, by working in partnership with the community, and by addressing the root causes of crime. These efforts will result in maintaining a high level of "Quality of Life and Safety" for our citizens.

### Goals

The Pembroke Pines Police Department is committed to an ongoing partnership with the community, based on communication, cooperation, and trust. This partnership will promote an environment that ensures safety and peace, while treating all persons with respect and dignity. To this end, we value:

**Human Life** – Above all else, we will protect and safeguard human life.

**Integrity** – Dedication to the ethical standards of honesty, humility, fairness, and respect.

**Community Service** – We are committed to public service and the improvement of the quality of life in our City, through community partnerships and mutual accountability.

**Loyalty** – We will be loyal to the community; to the Department and its members; and to the standards of our profession.

**Professionalism** – While leading by example, we are committed to excellence, honor, and valor in the performance of our duties.

**Commitment** – To these principles, to the public, and to the Law Enforcement Code of Ethics.

**Department Motto** – "Commitment to Serve".

**Employees** – Our people are our most valuable resource.

### Objectives

#### ADMINISTRATION BUREAU:

Work in partnership with the community to establish programs fostering mutual trust and respect. These programs are geared toward increasing the safety of the public while reducing the fear of crime.

Conduct internal investigations and maintain records pertaining to allegations of misconduct on the part of

members of the Department.

Develop appropriate training to aid in the reduction of the number of complaints and continue to seek the most qualified applicants for all employment vacancies.

Prepare and manage the departmental budget.

Work to provide safe school campuses.

Maintain and improve the Gang Resistance And Drug Education (GRADE) program where kids can learn about drug abuse, setting goals for themselves, resisting peer pressure, learning how to resolve conflicts, and understanding how gangs impact their lives.

#### OPERATIONS BUREAU:

The Operations Bureau strives to provide a high level of service to the citizens of this City through the protection of life and property, as well as the enforcement of laws and City ordinances. In a combined effort, the Uniform Patrol Division, the Investigations Division, the K-9, Traffic, Bicycle, Dive Team, Honor Guard, and Service Aide Units continue to provide highly effective policing to the community.

The main objectives of the Uniform Patrol Division, supported by the other mentioned units, are to deter crime, enhance public safety, apprehend criminals, and make Officers available for service, as well as establish a positive rapport with the citizens.

The concept of Community Policing is incorporated into the Patrol Services Division's everyday operations. Some examples of these efforts are our Park and Walk Programs, regular assignment of Officers to the same patrol zone, and events sponsored and attended by our various units/personnel.

Increase the percentage of assigned cases cleared by the apprehension of the offender by 2%.

Reduce the availability of narcotics and vice-related activities through the seizure of illegal narcotics and the arrest of narcotics offenders.

Continue to prevent and deter crimes related to youth gang activity.

Identify criminal suspects through the increased utilization of computer-driven data analysis and other electronic investigative tools.



## Police

Locate and identify persons utilizing the internet to prey upon and/or exploit children.

Review investigations of unresolved homicides that have occurred in previous years. "Cold Case" detectives can reevaluate physical evidence for DNA analysis not available at the time of offense.

Process crime scenes and gather all physical evidence to include latent fingerprints. Accurately evaluate the evidence in an effort to identify possible suspects, enhancing case resolution, and clearance.

### Major Functions and Activities

The Pembroke Pines Police Department consists of three Bureaus: A) Operations, B) Investigations, and C) Administration; each dedicated to providing the residents of Pembroke Pines with the finest police services available.

#### A) OPERATIONS BUREAU:

The Operations Bureau which comprises the Patrol function as well as the Investigations function is responsible for the protection of life and property through the enforcement of laws and ordinances. Their duties include: Investigations, Dive Team, Handicap Parking Specialists, Honor Guard, investigation of motor vehicle crashes, K-9 Officers, Police Service Aides, Special Entry Team, Field Force, timely response to calls for service, traffic enforcement, and safety programs.

Patrol personnel are primarily assigned to three shifts:

Alpha 10:00 p.m. - 8:00 a.m.  
 Bravo 7:00 a.m. - 5:00 p.m.  
 Charlie 3:00 p.m. - 1:00 a.m.

Each shift covers the entire City of Pembroke Pines, which is organized into three patrol areas and is comprised of fifteen patrol zones providing service 24 hours a day, 7 days per week. Each Officer is proactive in his/her patrol assignment. Crime prevention via patrol techniques and interaction with the citizens is imperative. Our "Park and Walk Program" gives the Officers time to interact with residents and merchants, and to learn of their concerns and needs. Officers look for the causes of neighborhood problems rather than just dealing with symptoms.

The Investigations Division is comprised of the following units:

~ GENERAL INVESTIGATIONS UNIT – This Unit identifies and locates through investigation, information, interview interrogations, and scientific analysis methods, those individuals responsible for criminal activity; to recover stolen property for return to the owners; and assists in the successful prosecution of defendants.

~ SPECIAL INVESTIGATIONS UNIT – This Unit obtains information via confidential informants and other means, which identifies locations and persons involved in illegal drug sales. Through surveillance and other covert methods, probable cause is developed, enabling the execution of search warrants. Illegal drugs are then confiscated and arrests are made. Any case requiring complete confidentiality and/or difficult surveillance would be assigned to the Special Investigations Unit. This Unit also participates in Multi-Agency Drug Task Forces comprised of federal, state, and local law enforcement agencies, which investigate large scale drug trafficking and money-laundering organizations.

~ SPECIAL OPERATIONS UNIT - This is a highly flexible plainclothes Unit, deployed based on current/timely crime analysis. This Unit focuses on crimes ranging from graffiti to robberies. The Special Operations Unit also participates in the Multi-Agency Gang Task Force (MAGTF) and as such, monitors and helps to control and prevent gang activity within the community. Auto Theft Detectives are also assigned to the Special Operations Unit with their primary duties being auto theft prevention and the apprehension of persons responsible for auto theft.

~ CHILD ABUSE/SEX CRIMES UNIT – This Unit investigates crimes committed by juvenile offenders, and crimes committed against juveniles and the elderly, such as neglect and/or sexual offenses. They also participate in the Law Enforcement Against Child Harm Task Force (LEACH). This multi-agency task force conducts intensive and proactive criminal investigations regarding the exploitation of children via computers/technology and the Internet.

~ CRIME SCENE UNIT – This Unit processes crime scenes, collects and stores evidence, and matches latent fingerprints to persons in order to identify suspects.

~ ECONOMIC CRIMES UNIT - This unit is responsible for investigating fraudulent schemes, individual acts of fraud, identity theft, and internet crimes. This is a rapidly expanding area of criminal activity that impacts victims, who may be individuals or international corporations, in many ways such as theft of accounts, mortgage fraud, fraudulent checks,



## Police

and credit card fraud. The elderly are often victims of these types of fraud through various schemes such as bait and switch, ponzi, etc.

~ CRIMES AGAINST PERSONS UNIT – This unit investigates deaths, assaults, and is responsible for cold homicide cases.

~ ANTI-TERRORISM UNIT – This unit works in conjunction with other law enforcement agencies to gather and exchange information and intelligence and increase awareness of suspected terrorist activities.

### B) ADMINISTRATION BUREAU:

The Administration Bureau provides law enforcement and support functions for the Department. Additionally, they conduct various community policing events to increase understanding between the citizens and the Police Department. This Bureau is composed of two Divisions: Professional Standards and Support Services.

#### 1. - Professional Standards Division:

~ PLANNING AND RESEARCH UNIT - This Unit conducts research regarding state laws, General Orders and Standard Operating Procedures; prepares new/revised General Orders and Standard Operating Procedures; and manages all grants and grant applications.

~ ACCOUNTING / FINANCE UNIT - Given the growth and complexity of the financial and procurement processes, this Unit was created and staffed to ensure adherence to financial procedures and purchasing guidelines.

~ SELECTIONS UNIT – This Unit is responsible for recruitment, oral boards, polygraphs, psychological examinations, background investigations, and the presentation of candidates for review by Command Staff. This Unit is also responsible for scheduling all Department personnel.

~ PROFESSIONAL STANDARDS UNIT – This Unit initiates, conducts, and monitors investigations concerning allegations of Officer misconduct. They also conduct staff inspections and audits.

~ PAYROLL UNIT – Keeps records of all time worked, including subpoenas, standby, and absences, and submits appropriate paperwork for a biweekly payroll for all Police Department employees.

~ TRAINING UNIT – Conducts in-house training, coordinates employee training at other agencies / institutions, manages and conducts firearms and self-

defense training at the Pembroke Pines Firearms Training Center. This Unit also hosts training for other agencies.

~ OFFICE OF THE QUARTERMASTER – This unit handles all procurement and conducts responsible bidding for all purchases in accordance with the City's purchasing policy. The Unit is also responsible for fleet maintenance and repairs of all departmentally owned equipment and buildings.

~ OFFICE OF EMERGENCY MANAGEMENT – Acting as a designee directly of the Chief of Police (Pembroke Pines Emergency Manager), this Unit handles all planning and preparedness for the Police Department and coordinates all projects, training, and preparedness for the various Departments in the City as it relates to Emergency Management.

#### 2. - Support Services Division:

~ POLICE EXPLORER PROGRAM UNIT - The Police Explorer Program is committed to educating youths about a career in law enforcement. Participants attend an Explorer Academy where they learn about police procedures and participate in a ride-along program with Officers on patrol.

~ SCHOOL RESOURCE UNIT – At least one Police Officer is assigned to each middle and high school in the City. These Officers provide campus security and mentoring to the thousands of middle and high school students in the City.

~ VICTIM ADVOCATE UNIT - Provides assistance to victims/witnesses by referring them to appropriate governmental or non-profit service providers for counseling, medical attention, compensation programs, and emergency financial assistance. The Victim Advocate also provides support and assistance to victims in applying for an injunction for protection and court appearances.

~ POLICE ATHLETIC LEAGUE (PAL) UNIT - PAL offers sports events and training classes for young people within the City. The program has targeted weekend, afternoon, and evening events with other PAL organizations.

~ COMMUNITY AFFAIRS UNIT - This Unit conducts follow-up investigations and identifies specific crimes or disorder issues, which they resolve through enforcement action. The Unit coordinates community affairs to promote better understanding between the Police Department and the community. They conduct crime prevention presentations for homeowners and businesses, and coordinate reoccurring Police



## Police

Department events such as Citizens Police Academy, National Night Out, Open House, Hurricane Preparedness, Community Emergency Response Team (CERT), and Child Safety Programs. This Unit is directly responsible for addressing "Quality of Life" issues at all levels within the community.

**INFORMATION / COMMUNICATIONS UNIT** - This highly interactive function is staffed 24 hours per day by Communications Specialists to facilitate and direct information requests from both the general public and the various Police components. In addition to monitoring on-going Police field operations, the Information/Help Center facilitates teletype requests and acts as a link to the Broward County Sheriff's Office. It is an Informational Control Center handling both incoming requests and outgoing communications.

~ **PROPERTY AND EVIDENCE UNIT** - Responsible for storing, tracking, and maintaining the custody and integrity of evidence and found property. When appropriate, they dispose of all unneeded property and/or evidence submitted to the Property and Evidence Unit.

~ **RECORDS UNIT** - Maintains all written police reports, submits Uniform Crime Report statistics to the Florida Department of Law Enforcement (FDLE), furnishes copies of reports to the public, and prepares arrest case files for submission to the State Attorney's Office.

~ **VOLUNTEER UNIT** - Coordinates the sundry activities of over seventy citizen volunteers in a myriad of police-related tasks.

~ **COMMUNITY SERVICES UNIT** - The purpose of this Unit is to ensure proper communication among agency personnel dealing with youth in our community.

~ **CASE FILING UNIT** - Responsible for reviewing all arrests and presenting them to the Broward County State Attorney's Office for prosecution.

~ **COMPUTER SERVICES UNIT** - Provides technical and programming support. Also coordinates with the Information Technology Department in providing service needs, equipment, and additional support, as well as affecting changes in the computer system through coordination with the Department's contract vendors.

~ **COURT LIAISON UNIT** - Coordinates, records, and processes all traffic and parking citations, as well as processes all incoming court subpoenas.

~ **CRIME ANALYSIS UNIT** - Conducts technical

research and analysis of confidential data and investigative information for dissemination to operational and investigative endeavors.

### Budget Highlights

The Administration Bureau, through the Backgrounds and Selection Unit will redirect its recruiting initiatives toward proactive recruiting in an effort to fill all available vacant positions. Recruiting will be done at Regional Police Academies, Colleges and Universities in an effort to identify and attract the best possible applicants.

The Planning and Research Unit will aggressively pursue new Federal Grant opportunities for the hiring of additional personnel, obtaining necessary equipment and expanding our data processing capability.

The department will have in place an active initiative in the form of a false alarm ordinance which will lower the unnecessary emergency police responses for false alarms throughout the City. This in turn will free up operational personnel to handle true emergency calls, as well as generate additional revenue to the City.

### 2008-09 Accomplishments

Conducted monthly Driving Under the Influence (DUI) check points within City limits which resulted in 91 arrests and 669 citations from DUI check points.

Conducted Motorcycle Enforcement Operations and Aggressive Driving Operations which resulted in numerous arrests and hundreds of citations.

In its second year of existence, the "Crime Suppression Team" (CST) increased varied methods and techniques by combining efforts with the Special Operations Unit (SOU) to expand the Gang Task Force targeting violent crime, specifically addressing quality of life issues related to the presence of gangs in our City. This task force effectuated over 600 arrests in a three-month period. The Crime Suppression Team assisted the SOU members in the community outreach by attending several gang awareness presentations at Town Hall meetings.

The Department's Training Unit was enhanced through the replacement of older technology with a modern interactive pop-up target system that provides immediate feedback and enhances life saving skills.

Entered into an agreement with American Traffic Solutions to implement a red light camera program at



## Police

specific intersections in the City to reduce the number of red-light runners, thus decreasing the number of violations, as well as the potential for crashes and injuries on our roadways. The program began April 2008 with an 11-month warning period. On March 1, 2009, the City began to issue citations to violators with a \$125 fine. As of September 2009, the only intersection with photo enforcement is Pines Boulevard and 129th Avenue; however, five more cameras will be added.

Administration Bureau ~

Started a recruitment team composed of sworn personnel from diverse ethnic backgrounds and assignments to assist the Department's Backgrounds and Selections Unit in the hiring of the best possible candidates.

Increased the compliment of trained Volunteer Parking Enforcement Specialists from 26 to 47 that work the streets acting as the eyes and ears of the Department.

Significantly increased the attendance at our Civilian Police Academy by 47 additional graduated during 2009, which has lead to a corresponding significant increase in our in-house Volunteer Program. These Volunteers take the place of paid employees by performing vital administrative functions within the Department.

## Police Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Total calls for police service	102,258	110,000	109,378	110,000	107,000	107,000
Number of arrests	3,644	2,500	4,139	3,000	3,500	4,000
Traffic accidents	5,201	3,900	5,039	4,000	5,000	5,000
Traffic/parking citations	46,190	36,000	55,099	40,000	45,000	60,000
Number of patrol zones patrolled 24 hrs/day	15	14	36	14	15	36
<b>Effectiveness</b>						
% of felony cases filed at the office of the State Attorney within 21 days	1	1	1	0	1	1
Felony arrests per calls for service	0	0	0	0	0	0
% of arrests at sobriety check points	0	0	0	0	0	0
Traffic accidents per citation issued	0	0	0	0	0	0
<b>Efficiency</b>						
Expenditures per resident population	\$268.79	\$257.62	\$295.28	\$310.15	\$320.54	\$367.76

### Performance Measures that support the following:

**City Goal: (1) Promote health, safety & welfare of the community.**

**Strategic Objective: Reduce crime**

**KPI: Crime rate per 100,000 population ranked against the ten largest cities in Broward County**

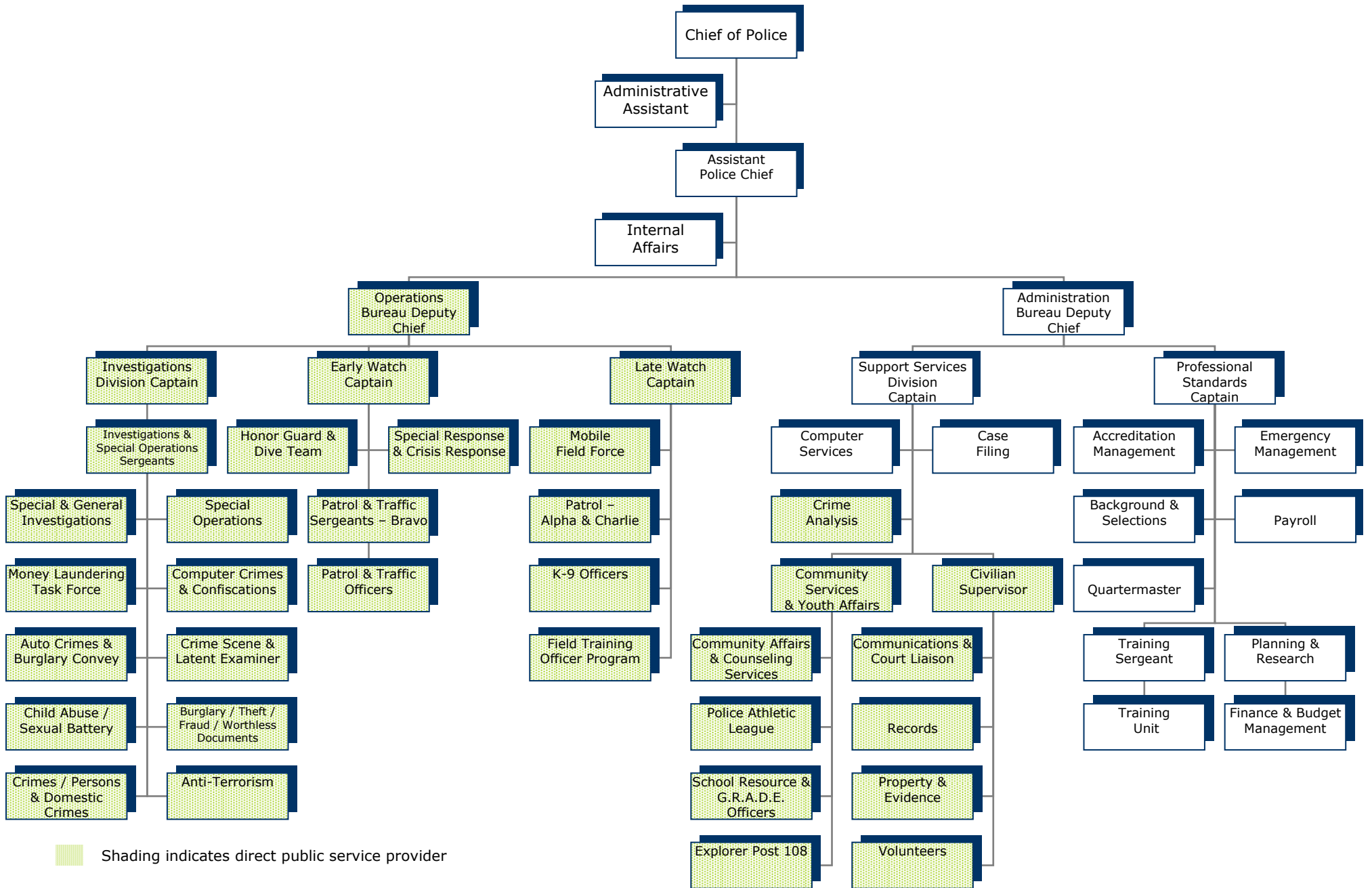
<b>Outputs</b>							
Calls for service per 1,000 resident population	↓	669	730	715	730	700	700
<b>Effectiveness</b>							
Clearance rate Part I offenses ^	↑	22%	26%	22%	26%	26%	26%
Crime index for the following types of offenses:							
Murder	↓	0	0	3	0	0	0
Forcible rape	↓	16	22	15	20	15	15
Robbery	↓	146	100	151	100	100	100
Aggravated assault	↓	228	250	231	250	150	200
Burglary	↓	827	595	917	600	600	750
Larceny	↓	4,100	3,000	4,511	3,000	3,000	4,000
Motor vehicle theft	↓	416	400	389	400	300	350
Crime index	↓	5,733	4,700	6,217	4,370	4,165	5,000
Crime rate (per 100,000)	↓	3,750	3,400	4,063	3,400	3,000	3,500

^ Consists of homicides, rapes, robberies, assaults, burglaries, auto thefts, and larcenies.

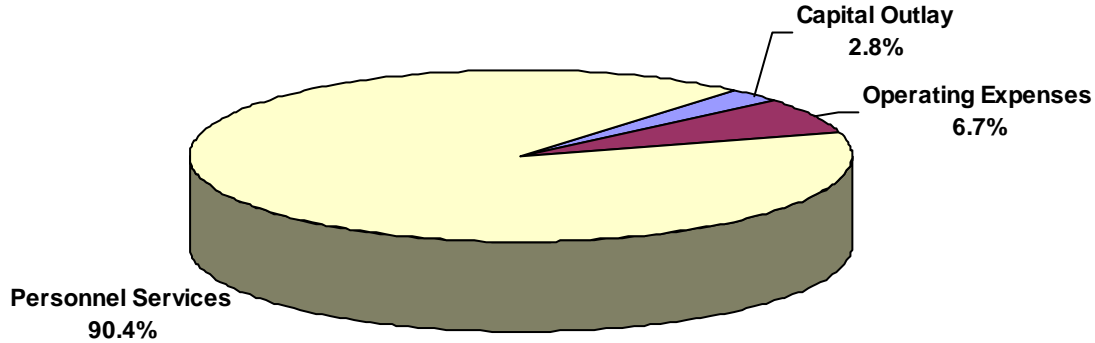
Effective with the fiscal year 2008-09 budget in order to match the FDLE website, calendar year (January to December) statistics were used for the fiscal year 2006-07 actuals instead of fiscal year (October to September) statistics.

# POLICE

## Organizational Chart



## Police - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	21,867,526	22,761,408	22,630,107	23,222,627
Benefits	14,370,585	18,848,248	22,391,813	27,337,407
Personnel Services Subtotal	36,238,111	41,609,656	45,021,920	50,560,034
Operating Expenses				
Professional Services	120,002	29,949	119,913	141,470
Other Contractual Services	631,635	592,995	703,601	914,185
Travel Per Diem	56,804	21,754	34,500	49,300
Communication and Freight Services	304,226	330,051	348,700	360,330
Utility Services	145,097	133,435	155,000	145,000
Rentals and Leases	79,563	60,335	84,716	68,975
Repair and Maintenance Services	534,697	762,788	974,746	786,691
Printing and Binding	6,957	4,642	7,200	16,700
Other Current Charges and Obligatio	31,919	21,704	30,100	49,200
Office Supplies	55,928	46,600	52,182	54,500
Operating Supplies	1,010,328	1,256,653	1,008,790	1,169,646
Publications and Memberships	15,331	7,993	10,025	7,370
Operating Expenses Subtotal	2,992,488	3,268,900	3,529,473	3,763,367
Capital Outlay				
Buildings	60,971	-	101,051	-
Improvements Other Than Buildings	20,000	-	36,770	-
Machinery and Equipment	1,544,804	3,579	888,207	1,588,572
Capital Outlay Subtotal	1,625,775	3,579	1,026,028	1,588,572
<b>Total</b>	<b>40,856,374</b>	<b>44,882,135</b>	<b>49,577,421</b>	<b>55,911,973</b>



## Police - Personnel Summary

Position Title	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget	
12045 Police Chief	1	1	1	1	
12046 Deputy Police Chief	1	2	2	2	
12093 Police Service Aid	20	17	14	14	
12095 Background Assistant	1	1	-	-	
12115 Police Captain	5	5	5	5	
12174 Division Major	3	-	-	-	
12204 Communication Specialist Supervisor	3	3	3	3	
12205 Communication Specialist	12	14	5	5	
12425 Police Officer	212	205	201	201	
12455 Grants/Research Coordinator	1	1	1	1	
12456 Quartermaster	1	1	1	1	
12457 PAL Director	1	1	-	-	
12458 Enforcement Programs Manager	1	1	1	1	
12459 Assistant Quartermaster	-	1	1	1	
12467 Property Evidence Technician	2	2	2	2	
12468 Property Supervisor	1	1	1	1	
12528 Administrative Assistant II	1	1	1	1	
12552 Budget Analyst	1	1	1	1	
12603 Support Services Coordinator	1	1	1	1	
12631 Crime Scene Technician	5	5	6	6	
12651 Programmer Analyst II	1	1	1	1	
12652 Programmer/Analyst I	1	1	1	1	
12655 Sergeant	31	31	31	31	
12684 Clerical Spec II	19	18	18	18	
12685 Clerical Aide	1	1	1	1	
12730 Court Liaison Specialist	1	1	1	1	
12735 Intelligence Analyst	1	1	1	1	
12736 Crime Analyst	1	1	1	1	
12800 Asst. Police Chief	-	1	1	1	
12885 Victim's Advocate	1	1	1	1	
12886 Assistant Victim's Advocate	1	1	1	1	
12913 Finger Print Examiner	1	1	1	1	
13681 P/T Clerk Spec II	2	1	-	-	
Total	Full-time	332	323	306	306
	Part-time	2	1	-	-



## Fire Control - Ambulance Rescue

### Mission

Dedicated to the preservation of life, property, and the environment. Our goal is to provide quality, cost-effective professional services predicated upon the knowledge, skills, and abilities of our members.

### Goals

To protect life and property, reduce pain and suffering, and to assure properly maintained fire prevention systems on commercial properties.

### Objectives

The Pembroke Pines Fire Control and Ambulance Rescue Department budget encompasses the following four Divisions:

- Fire Control
- Ambulance Rescue
- Fire Prevention
- Communications

#### FIRE CONTROL DIVISION:

To save lives.

To reduce loss to property from fire, flood, domestic terrorism, or natural disaster.

To maintain preparedness in the handling of natural disaster or domestic terrorism within our region.

To maintain emergency response times below five minutes for 95% of emergency calls.

To efficiently operate a Fire Department Vehicle Maintenance Facility to reduce downtime of our emergency equipment.

To continue community outreach through public education programs.

To continue extensive training in fire and domestic preparedness using both academic and practical skills to measure the employee's level of effectiveness. This will ensure the Department's state of readiness for any emergency that may present itself.

Maintain our Insurance Service Organization (ISO) Class One rating by evaluating the Fire System annually thereby reinforcing the coveted nationally-recognized rating.

Conduct pre-fire planning for all commercial and multifamily occupancies.

#### AMBULANCE RESCUE DIVISION:

To save lives: The Rescue Division strives to meet and exceed the national average for pre-hospital return of spontaneous circulation (ROSC) in cardiac arrest victims, currently at 15%. Also, we provide a flexible community CPR/AED program for residents, police, general city employees and local business professionals. This program places trained individuals into our community that can assist those in need prior to Fire Department arrival.

Ensure competency: We continue extensive training in medical techniques for all employees utilizing up to date practical and scenario based methods. This includes meeting and exceeding the prescribed hours of medical training required by the State of Florida to maintain licensure as an EMT or Paramedic.

Maintain member basic life support (BLS) and advanced life support (ALS) skills competency as outlined by the American Heart Association. This will ensure readiness for any medical emergency that may arise.

Maintain an active role in regional medical committees and organizations. This will serve as a forum for the exchange of ideas on improving operational efficiency and to monitor trends in medical care/treatment and equipment.

#### FIRE PREVENTION DIVISION:

Minimize the loss of life and property by ensuring that commercial and residential buildings are built with the required life safety features.

Conduct annual inspections on all fire safety and fire extinguishing apparatus, multifamily residential buildings, and commercial buildings to assure that the integrity of life safety is maintained.

Provide public education to our citizens to develop their awareness of preventing and reacting to fires.

Conduct fire investigations to determine the cause of fires and to establish public education focus areas.

Provide all personnel with advantageous training and education to optimize service to the community.



## Fire Control - Ambulance Rescue

### COMMUNICATIONS DIVISION:

Provide high quality service to the citizens, Fire and Police Departments of Pembroke Pines.

Maintain 911 line answer time to be less than 10 seconds in 90% of the total number of calls.

Expediently answer and process emergency calls with efficiency and accuracy.

Maintain 95% of emergency fire and rescue service calls that are dispatched in less than one minute.

Monitor trends, reports and data to ensure service levels are meeting peak efficiency.

Prepare, maintain and update databases that will enhance firefighter and officer safety on calls.

Stand ready to provide communications and Emergency Operations Center's support for any situations that may arise.

Continuously monitor situations and communicate developments to City Departments to enhance Citywide state of readiness.

Stay informed of situations in surrounding jurisdictions so as to be prepared to deal with any subsequent impact to the City of Pembroke Pines.

Inform surrounding jurisdictions of situations in the City so as to ensure their readiness to provide assistance to the City of Pembroke Pines.

Remain abreast of technological advances that may be leveraged to enhance response and/or safety capabilities.

Train and educate communications personnel to meet dynamic public safety needs.

### Major Functions and Activities

In addition to Fire Control, Ambulance Rescue, and Building Department services, a myriad of other services are provided by the Department, with support being supplied by each Division for all operations, special projects, and programs.

~ OPERATIONS DIVISION - Primarily responsible for providing fire extinguishment, mitigating medical emergencies and the threats from hazardous materials and domestic terrorism. All response personnel are under the direction of the Operations Division. In addition to emergency incident response,

these personnel also engage in a wide variety of other essential activities, including, but not limited to:

Preventive maintenance programs for equipment and vehicles.

Community training and public education programs, such as:

- Cardio Pulmonary Resuscitation (CPR) Training
- Summer Safety Program
- Citizens' Fire Academy

Pre-fire planning and sprinkler testing of commercial and multi-residential buildings.

~ COMMUNICATIONS DIVISION - In serving as the link between callers requesting emergency assistance and the units who respond, the Communications Division is tasked with providing the initial assessment of any situation. Communications personnel must make split-second decisions that will greatly impact the outcome of life and death situations. For this reason, our Dispatch Center is equipped with as many tools and technology as possible in order to enhance the City's Public Safety Mission.

Some of the systems utilized to assist in the delivery of services are Computer Aided Dispatch (CAD), Enhanced 911, Mobile Data Communications and Automated Vehicle mapping systems.

~ RESCUE DIVISION - Manages the delivery of Emergency Medical Services provided by our Fire Department through the training, licensure (county and state) and preparation of our crew members.

Emergency Medical Services are provided by firefighters who are also licensed as Emergency Medical Technicians and Paramedics. Emergency Medical Services are conducted under the direction of a Medical Director who is a physician trained in Emergency Medicine.

Over the last twelve months, our department's ROSC in cardiac arrest victims is 36%, which is better than the national average by 21%. We also provided over 871 students with CPR/AED training last year which placed skilled individuals into the community who can assist a medical victim if encountered.

Our Fire Department provides Advanced Life Support from each of our first response apparatus operating from six fire stations. Response to medical emergencies is achieved with three crew members trained in the most current medical treatment standards. 63 Emergency Medical Technicians and



## Fire Control - Ambulance Rescue

170 Paramedics individually received over 20 hours of medical continuing education last year which satisfies and exceeds State of Florida requirements. We recertified or certified 233 members of our Fire Department in American Heart Association BLS.

We constantly update our medical equipment, procedures and treatments in order to keep pace with rapidly evolving medical technologies and research. This is fostered by the association with various medical committees that we are currently members with:

1. Broward County Medical Association
2. EMS Subcommittee of Broward County Fire Chief's Association
  - a. Special Medical Issues Subcommittee
  - b. Inter-facility Transport Subcommittee
  - c. Advanced Life Support Committee
  - d. Patient Care Reporting – Software Committee
3. Trauma Mortality/Morbidity Group
  - Memorial Health Care

Due to these efforts and relationships, our Fire Department is proud to provide cutting edge emergency medical care to our residents and visitors.

~ FIRE PREVENTION DIVISION - Enforces the requirements of the Florida Fire Prevention Code and other related adopted codes.

This is accomplished by building plan reviews and on-site inspections. On-site inspections are carried out by Fire Inspectors. Other essential services provided by the Prevention Division include Fire and Arson Investigations and Community Public Education programs designed to reduce property loss and prevent fire-related injuries. Public information related to emergency calls, public awareness, self-promotion, and related activities are disseminated from the Fire Prevention Division.

~ LOGISTICS/SUPPORT SERVICES DIVISION - Supplying the Department with needed vehicles, equipment, protective clothing, and a myriad of other material needs is a major responsibility. Directs the research and development necessary for new equipment and apparatus design. Responsible for all Preventative Maintenance Programs for equipment and vehicles. This Division assures that emergency response equipment is always ready to respond. We operate our own Emergency Equipment Repair Facility. Most departmental purchasing is handled by Logistics.

~ TRAINING DIVISION - Responsible for the development, scheduling, and implementation of all

departmental training. The Training Division manages the performance and educational requirements of all Fire Department employees. The Division works diligently to provide quality, up-to-date training in a variety of subjects throughout the year.

Effective training helps to achieve:

- Services that meet the needs of the public
- Efficient and effective performance
- Effective use of modern equipment
- Safe operations
- Quality customer services
- Personal and organizational pride

All facility training is accomplished by the Training Division at our own Fire Training Facility which includes a five-story smoke tower with two burn rooms for creating realistic, comprehensive training. The facility also features the addition of a state-of-the-art propane field with several gas-fed props, two flammable liquid pits, and a flashover simulator designed to teach fire behavior and how to recognize and control the signs of impending flashover.

The Training Division completed National Incident Management System (NIMS) - Incident Command System (ICS) training for all Fire Department personnel as required by the Federal Government. Our Fire Department continues to maintain our NIMS compliance since 2006. We completed one seven-week recruit training class and ten in-service monthly training modules for more than 81,000 training hours.

~ BUILDING INSPECTION DIVISION - Administered by the Fire Department and is responsible for the enforcement of the Building Code including structural, electrical, plumbing, and mechanical review, as well as coordination with Fire Prevention for fire plan review and inspection. Plans Examiners ensure that approved plans comply with all appropriate regulatory codes and ordinances, while Inspectors ensure that actual construction is completed as shown on approved plans. Fees collected by the Building Division are reinvested in additional training and technology for the review and inspection process to ensure timely and accurate services.

## Budget Highlights

As a measure of financial prudence the Fire Department's Building Division has been privatized as of July 1, 2009. This resulted in the deletion of 44 full-time and part-time positions in fiscal year 2008-09 and reduced the 2009-10 revenue budget shortfall by \$3.8 million.



## Fire Control - Ambulance Rescue

Due to economic circumstances, capital purchases for fiscal year 2009-10 have been significantly reduced. We will work hard to maintain the highest level of service to our customers in the most efficient manner possible.

### 2008-09 Accomplishments

No fires of public note.

Completed over 14,300 Rescue calls.

Taught fire safety to over 33,000 residents through public education.

Conducted more than 81,000 firefighting training hours.

Recorded GPS locations for over 5,000 fire hydrants city wide.

Purchased new automatic external defibrillators and cardiac compression devices.

Purchased three new ambulances to replace older units scheduled for replacement last year.

Purchased new thermal imaging cameras to detect downed persons or hot spots in low visibility environments through a federal grant.

Purchased new bunker gear meeting new stringent National Fire Protection Association (NFPA) requirements.

Opened the new Public Safety Answering point (PSAP) and began answering all 911 calls initiated in our City. This decreased response times by eliminating Broward County Public Safety handling time.

Recertified over 600 City employees including all Public Safety employees, in Cardio-Pulmonary Resuscitation (CPR).

Completed annual performance testing of our emergency vehicle fire pumps, ground ladders, fire hose and aerial ladders.

Continued strong participation and involvement with Broward County Juvenile Fire-setters Program and Broward County School Board's First Responders Committee (emergency plans and drills).

Conducted annual fire inspections on all fire safety and fire extinguishing apparatus as well as multi-family residential buildings, commercial buildings and other occupancies within the City.

Assisted the City in the collection and dissemination of hurricane relief supplies which aided victims in Texas, Louisiana, and Haiti.

Participated in hurricane preparedness presentations to inform our citizens of safety precautions to take before, during and after a storm.

The Fire Department's Public Relations Officer assisted the Police Department with the Kids and the Power of Work Program (KAPOW), a national network of business-elementary school partnership which introduces young students to work-related concepts and experiences that can be continually reinforced throughout their formative years.

Organized the 12th Annual Santa's Express Children's Holiday Toy Delivery Program that provides children up to age of ten, a gift delivered by Santa aboard a Fire Department truck to residents of Pembroke Pines homes. The cost of this service includes a gift for a needy child.

Implemented the new national standard 800 MHz radio system, becoming interoperable with surrounding City and County agencies.

Increased security for Fire Station 33.

## Fire Control - Ambulance Rescue Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Training hours for emergency response personnel	78,000	78,000	81,060	82,300	82,300	82,000
Number of public education participants	*	*	355	*	*	510
<b>Effectiveness</b>						
% of calls responded to within 6 minutes	92.1%	90.0%	92.6%	92.0%	92.0%	90.0%
<b>Efficiency</b>						
Average response time from receipt of 911 calls to dispatch of units to emergencies in seconds	*	*	*	*	*	30

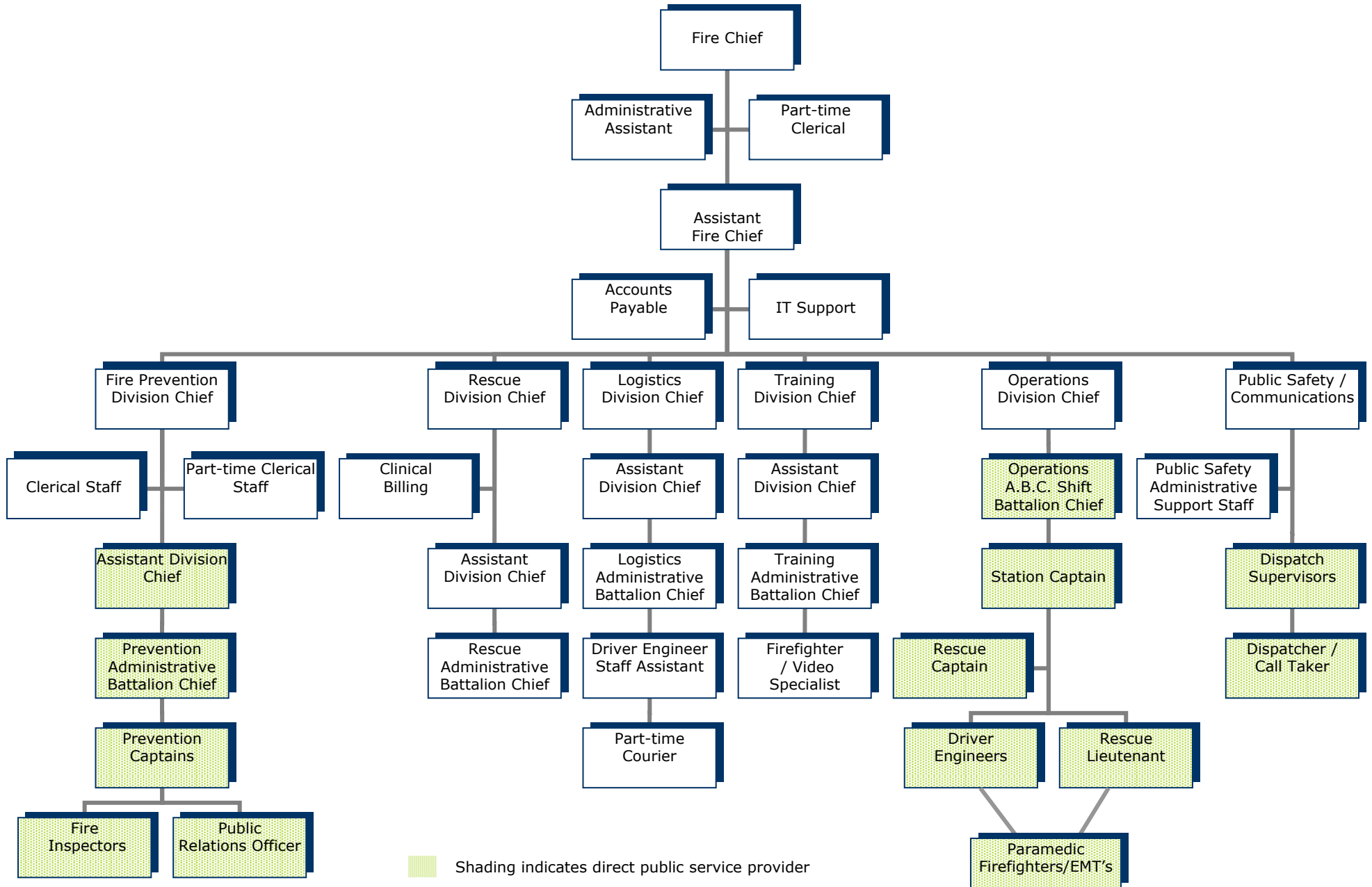
### Performance Measures that support the following:

<b>City Goal: (1) Promote health, safety &amp; welfare of the community.</b>							
<b>Strategic Objective: Maintain effective fire control capabilities</b>							
<b>KPI: Insurance Service Organization (ISO) evaluation compared with national cities with 24,999 or more population</b>							
<b>Efficiency</b>							
Average unit response time from en route to arrival (in minutes)	↓	3.53	4.00	3.31	4.00	4.00	<4.00
% of dispatch processing time less than 1 minute	↑	99.00%	99.00%	97.89%	99.00%	99.00%	95.00%
% of unit response time less than 6 minutes	↑	92.10%	90.00%	92.63%	90.00%	90.00%	90.00%
<b>Effectiveness</b>							
Number of public participants in safety education classes	↑	33,093	29,000	29,674	30,000	31,000	31,000

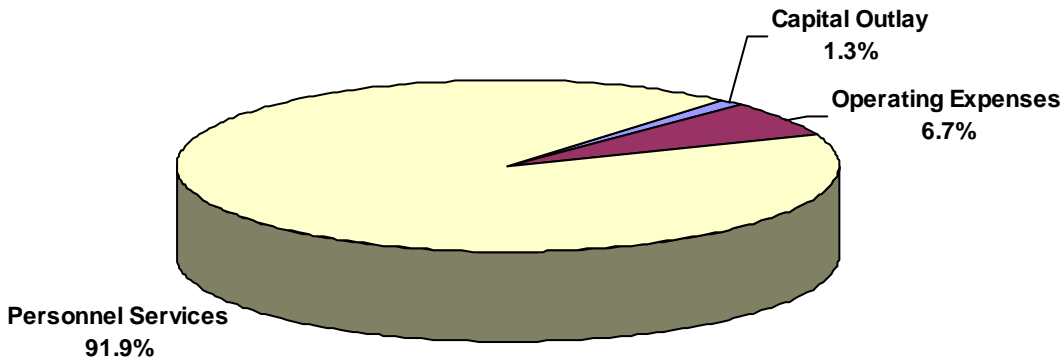
\* New measure - actual and /or goal unavailable.

# FIRE CONTROL – AMBULANCE RESCUE

## Organizational Chart



## Fire Control - Ambulance Rescue - Building - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	22,771,238	24,311,100	24,266,028	21,523,343
Benefits	14,417,928	19,552,527	22,780,212	25,199,841
Personnel Services Subtotal	37,189,166	43,863,627	47,046,240	46,723,184
Operating Expenses				
Professional Services	142,711	269,413	207,866	196,757
Other Contractual Services	211,589	205,805	224,663	113,855
Pension Benefits	-	2,181	-	-
Travel Per Diem	115,244	29,645	1,511	52,000
Communication and Freight Services	170,233	183,745	189,083	158,601
Utility Services	224,114	230,078	233,484	209,450
Rentals and Leases	145,624	147,176	873,812	789,902
Repair and Maintenance Services	668,064	658,606	748,841	723,589
Printing and Binding	7,888	5,154	11,555	6,955
Promotional Activities	15,421	3,462	10,070	10,000
Other Current Charges and Obligatio	285,935	292,139	632,223	544,946
Office Supplies	61,136	33,258	36,792	23,506
Operating Supplies	638,635	685,938	639,919	582,328
Road Materials and Supplies	-	-	25,000	-
Publications and Memberships	6,904	4,642	1,080	900
Operating Expenses Subtotal	2,693,497	2,751,242	3,835,899	3,412,789
Capital Outlay				
Buildings	239,314	265,242	139,151	-
Improvements Other Than Buildings	9,369	-	-	-
Machinery and Equipment	1,593,166	931,946	1,206,770	677,900
Capital Outlay Subtotal	1,841,849	1,197,188	1,345,921	677,900
<b>Total</b>	<b>41,724,512</b>	<b>47,812,057</b>	<b>52,228,060</b>	<b>50,813,873</b>



## Fire Control - Ambulance Rescue - Building - Personnel Summary

Position Title	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12010 Insurance Clerk	1	1	1	1
12013 Inspector	14	10	-	-
12082 Chief Building Official	1	1	-	-
12099 Battalion Chief - PM	6	6	9	9
12109 Administrative Supervisor	1	1	1	1
12130 Fire Chief	1	1	-	-
12172 Assistant Division Chief	4	4	4	4
12282 Micro Computer Specialist I	1	1	1	1
12284 Micrographic Technician I	1	1	-	-
12435 Permit Supervisor	1	1	-	-
12463 Preceptor	28	-	-	-
12465 Programmer	1	1	-	-
12524 Administrative Coordinator I	1	1	-	-
12526 Administrative Coordinator II	1	1	1	1
12528 Administrative Assistant II	1	1	1	1
12535 Assistant Fire Chief	1	1	1	1
12575 Rescue Lieutenant	6	28	28	28
12582 Rescue Captain	-	6	-	-
12598 Plans Examiner	10	10	-	-
12607 Captain - P/M	28	28	28	28
12608 Fire Captain	9	9	9	9
12620 Cashier II	1	1	-	-
12646 Communication 911 Coordinator I	1	1	-	-
12651 Programmer Analyst II	2	2	1	1
12658 Chief Building Inspector	1	1	-	-
12660 Chief Mechanical Inspect	1	1	-	-
12662 Chief Electrical Inspector	1	1	-	-
12668 Chief Plumbing Inspector	1	1	-	-
12679 Clerical Spec I	1	1	1	1
12684 Clerical Spec II	11	10	3	1
12685 Clerical Aide	4	4	2	2
12694 Pub. Saf. Com. Project Chief	-	-	1	1
12788 Division Chief	5	5	5	5
12814 Dispatch Supervisor	4	4	4	4
12815 Public Safety Dispatcher	14	22	26	26
12835 Driver/Engineer	13	13	13	13
12836 Driver Engineer - P/M	24	24	27	27
12912 Fire Inspector/PM	3	3	3	3
12915 Firefighter/EMT	57	57	57	57
12918 Firefighter/PM	47	47	47	47
12925 Fire Inspector	1	1	1	1
12934 Administrative Battalion Chief	3	3	3	3

## Fire Control - Ambulance Rescue - Building - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12936	Fire Prevent Adm Battalion Chief	1	1	1	1
13003	Fire Chief	-	-	1	1
13474	P/T Courier/Custodian	1	1	1	1
13505	P/T Micro Technician I	1	-	-	-
13680	P/T Clerk Spec I	1	1	1	-
13681	P/T Clerk Spec II	4	4	2	2
Total	Full-time	313	316	279	277
	Part-time	7	6	5	4



## Public Services Department

### Mission

To ensure that all municipal infrastructures are designed, constructed, operated, and maintained at the highest possible level of technical standards and fiscal accountability.

### Goals

The Department of Public Services takes health, safety, and environmental responsibilities seriously. We are mindful of these challenges and confident in our ability to succeed through the utilization of extraordinary technical and organizational fundamentals. We are dedicated to providing the most responsive and cost-effective services to the community. These services are the essential functions required to provide for the health and safety of the citizens through an adequate supply of high quality water, and environmentally safe disposal of waste products. At the same time, this Department provides services for the design, construction, maintenance, procurement, beautification, and preservation of all facilities, roadways, properties, materials, and equipment.

Our pledge to the citizens of the City of Pembroke Pines is to strive for constant improvement and to always attempt to exceed their expectations in the delivery of these services.

### Major Functions and Activities

The Department is responsible for the design, construction, operation, and maintenance of the civil infrastructure of the City, as well as all municipal buildings. The Department also provides fiscal and support services including customer service, purchasing, budgeting, accounts payable, and receivables.

Departmental functions include utility operations, engineering, drainage control, road and right-of-way maintenance, irrigation, landscaping, building construction and maintenance, contract administration, Charter School administrative support and budgeting, and Senator Howard C. Forman Human Services Campus operations and budgeting. The Department also provides critical logistical support for all other departments of the City.

### Budget Highlights

The Department is responsible for the effective administration of multiple fiscal funds required to provide high quality services to the citizens of Pembroke Pines.

While municipal construction projects continue to dominate the budget, other projects include buildings supports and major improvements to the utility infrastructure.

Ensures that City-owned buildings, roadways, drainage systems, and utility infrastructures are maintained to standards of the highest quality. Budget funding will provide fiscal resources necessary to continue to maintain the City's building and infrastructure to conform to these standards.

Continue work on the Water Plant expansion upgrade.

Other projects include the administration of the \$100,000,000 General Obligation Bond referendum initiative (issued \$90,000,000 to date; \$47,000,000 in fiscal year 2005 and \$43,000,000 in fiscal year 2007). Projects scheduled under this initiative include roadway improvements, construction of a community center for seniors and teens, and renovations to the City's parks and recreation facilities.

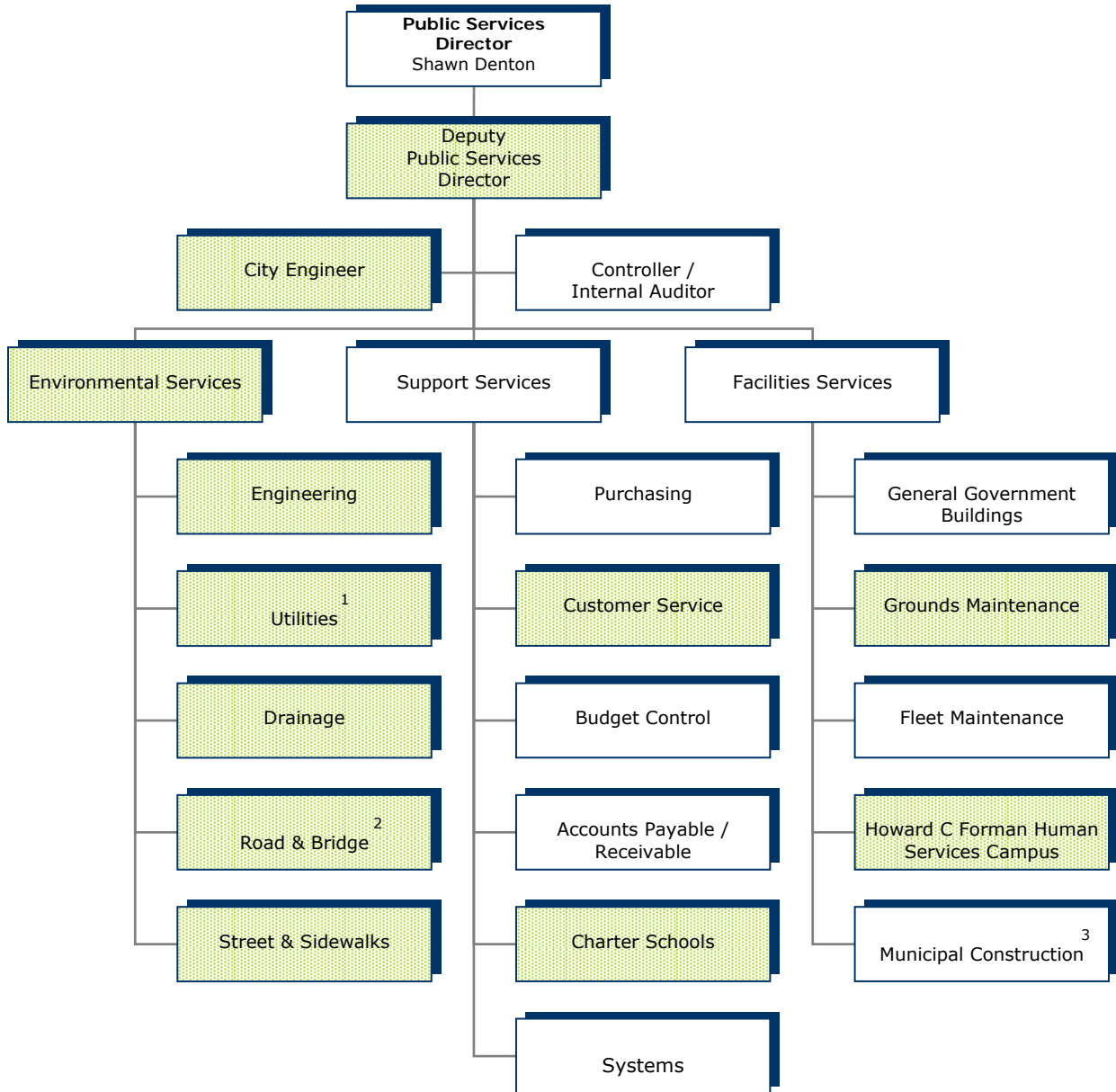
The Public Service Department's level of service requires constant flexibility based on the needs of the City and its citizens. This flexibility requires a well-organized supervision of all expenditures affecting the operation of the Department. The Department's already efficient spending practices will help with the adjustment to the reduced allowable expenses.

### 2008-09 Accomplishments

Additional Departmental accomplishments are detailed within each Division's narratives.

# PUBLIC SERVICES DEPARTMENT

## Organizational Chart



Shading indicates direct public service provider

1. Please see Enterprise Fund (Section 14) for more details.
2. Please see Special Revenue Fund (Section 11, page 11-1 to 11-4) for more details.
3. Please see Capital Projects (Section 13) for more details.



## Environmental Services (Engineering)

### Goals

To coordinate various engineering services for the City. These services include design and construction of land development and capital improvement projects, construction inspections, infrastructure improvements, traffic studies, flood plain administration, and long-range infrastructure planning. Environmental Services (Engineering) ensures that all applicable federal, state, and local regulatory requirements associated with the delivery of these services are adhered to.

### Objectives

Continue to evaluate the condition of all of the public roads in the City and schedule for milling and resurfacing of the roads as funds permit.

Continue the computerized mapping of all private sewer-pumping stations throughout the City.

Continue to clean the drainage system as needed for all projects older than 15 years.

Continue doing all necessary inspections and applications for the National Pollutant Discharge Elimination System (NPDES) permit for the City.

### Major Functions and Activities

Environmental Services (Engineering) deals with construction activities of residential, commercial, industrial, and other subdivisions in the City for the design and construction of water and sewer infrastructure, roads, parking lots, grading and drainage systems, waterways, blasting, walkways, street lighting, traffic control devices, landscaping, and other related activities.

All design and construction plans for regulated engineering projects are submitted to the Division by developers or builders seeking plan approval and permitting. Once such plans are approved, construction permits are processed.

Inspection, documentation, and approval for all construction activities of all water, sewer, paving, and drainage systems, and landscaping throughout the City to ensure that the work done is executed in compliance with approved plans and code requirements.

Responsible for the design, bidding process, construction supervision, and payments for all municipal projects funded by the City including water and sewer infrastructure, roads, drainage systems,

sidewalks, and landscaping.

Investigation and resolution of concerns received from residents related to utilities, drainage problems, sidewalks, roads and traffic engineering, and landscaping, etc.

Issuance of Flood Insurance Elevation Certifications. Provide related information to the public and insurance companies.

Act as a liaison with other governmental engineering and regulatory agencies.

Produce and maintain various mapping and plan systems including, Computer-Aided Drafting Design (CADD) maps, as-built drawings, utility atlas and field drawings, and general engineering plans associated with various elements of the City infrastructure.

Provide for the field location of the City-owned underground infrastructure per the requirements of the Sunshine One-Call System as mandated by Florida State Statutes.

Provide engineering support services to other divisions and departments within the City.

### Budget Highlights

To provide funding for a variety of special projects. Projects include the oversight of the construction of Pines Boulevard and I-75 Interchange modifications, and the drainage improvements for the Pines Boulevard swale between Palm Avenue and Hiatus Road.

Maintenance activities include the inspection and cleaning of the drainage systems on an as-needed basis.

Continue to generate and update computerized base maps of new projects, the drainage system, and private sewer lift stations to ensure that these important facilities operate at their design parameters.

Continue to do traffic studies as requested by residents and by the Police Department.

Conduct inspections of private developments for compliance with signage and marking requirements of the traffic enforcement agreements that the City has signed with these developments.

Inspections of all construction projects to ensure that they meet the sedimentation and erosion control



## Environmental Services (Engineering)

requirements of the NPDES permit for the City.

### 2008-09 Accomplishments

Completed plans and permits for and oversaw the milling and resurfacing of NW 77th Way and NW 78th Avenue between NW 6th Street and Johnson Street and NW 7th Street and NW 8th Street between NW 77th Way and NW 76th Terrace.

Completed plans and permits for and oversaw the Milling and Resurfacing of SW 72nd Avenue between Pines Boulevard and Pembroke Road.

Completed plans and permits for and oversaw the milling and resurfacing of NW 103rd Avenue between NW 3rd Court and Johnson Street.

Continued to repair city sidewalks, construct new sidewalks and provide concrete curbing and pedestrian ramps at various locations throughout the City.

Continued to inspect street lights at night to ensure proper operation throughout the City.

Continued to inspect commercial parking lots throughout the City to ensure compliance with the parking lot maintenance ordinance.

Continued to operate the tree removal program to ensure compliance with the recently modified landscape ordinance.

Completed the plans and permits for the sidewalks to be constructed on NW 196th Avenue and Pembroke Road authorized by the \$735,000 traffic enhancement stimulus grant and began the oversight of the construction of these sidewalks.

Completed the parking lot plans for Studio 18 in the Pines artist colony at Senator Howard C. Forman Human Services Campus.

## Environmental Services (Engineering) Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Permits issued	150	200	180	100	200	100~
Linear feet of traffic guardrail installed	200	300	100	300	300	200~
Linear feet of sidewalk replaced	5,516	5,000	17,787	2,500	6,000	6,000
Linear feet of curbing installed +	143 ^^	1,000	0 *	500	1,000 ^	1,000
Inspections conducted	3,650	7,000	2,872	7,000	7,000	3,000~
Utility location tickets processed	6,495	7,000	5,856	7,000	7,000	5,000~
<b>Effectiveness</b>						
% of projects designed, bid, and constructed on time and on budget	100%	100%	100%	100%	100%	100%
% completion of the computerized base map for the drainage system in the eastern portion of the City	70%	80%	70%	70%	80%	70%
<b>Efficiency</b>						
Inspections conducted per Engineer Inspector	1,217	1,400	2,909	1,550	1,200	1,200

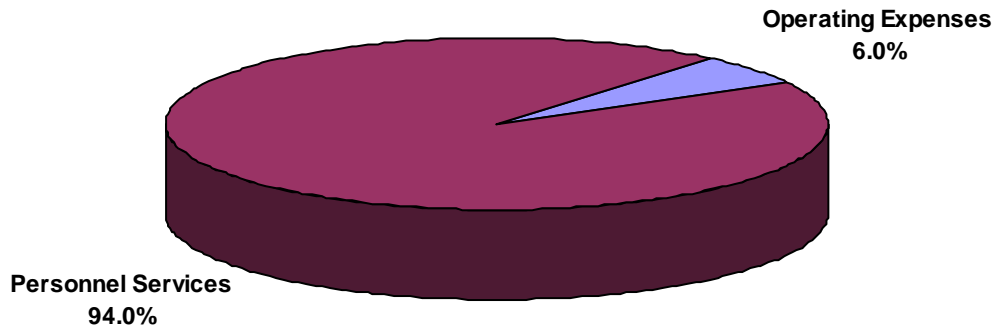
+ Output reflects new curbing installed, which is not needed as much as replacement of damaged sidewalks.

^ Based on one to two large jobs per year.

^^ Effective fiscal year 2006-07, the number installed will be the same in Engineering as in Streets and Sidewalks. Engineering will do the design and Streets and Sidewalks will do the installation.

~ The reduced fiscal year 2009-10 Output Goals reflect a combination of limited activity in new construction and budgetary constraints.

## Environmental Services (Engineering) - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	449,786	441,521	386,917	391,538
Benefits	282,253	274,351	232,517	353,592
Personnel Services Subtotal	732,039	715,872	619,434	745,130
Operating Expenses				
Other Contractual Services	4,712	4,453	5,106	4,970
Travel Per Diem	54	-	-	-
Communication and Freight Services	698	604	1,000	1,000
Rentals and Leases	178	141	500	500
Repair and Maintenance Services	21,705	13,382	21,213	21,600
Office Supplies	2,884	3,587	3,000	3,600
Operating Supplies	12,878	20,702	13,530	15,500
Publications and Memberships	130	-	251	-
Operating Expenses Subtotal	43,240	42,868	44,600	47,170
Capital Outlay				
Machinery and Equipment	21,413	-	-	-
Capital Outlay Subtotal	21,413	-	-	-
<b>Total</b>	<b>796,692</b>	<b>758,740</b>	<b>664,034</b>	<b>792,300</b>



## Environmental Services (Engineering) - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12009	Assistant Director of Public Services	0.5	-	-	-
12189	Landscape Technician	2	2	1	1
12500	City Engineer	-	0.5	0.5	0.5
12597	Supervisor Of Landscape Service	2	2	-	-
12667	Chief Engineering Inspector	1	1	1	1
12679	Clerical Spec I	1	1	-	-
12770	Engineer Inspector	3	2	2	2
12774	Engineer	1	-	-	-
12831	CADD Operator	2	1	-	-
12877	Engineering Intern	1	-	-	-
13681	P/T Clerk Spec II	1	1	-	-
Total	Full-time	13.5	9.5	4.5	4.5
	Part-time	1	1	-	-



## General Government Buildings

### Goals

To provide the supervision of the design, bidding and construction of all municipal building projects. This section provides continuous construction management support for new Capital Improvement Projects within the City including recreational park facilities, the school construction program, the Senator Howard C. Forman Human Services Campus, and Community Services.

To repair and maintain existing properties and facilities. Skilled trades people are charged with the responsibilities of providing expeditious response time related to emergency repairs of City structures and support systems. Additionally, operational viability of all City facilities is ensured via routine maintenance service. Optimum space utilization of older facilities is achieved through an aggressive remodeling program.

### Objectives

Ensure that all municipal building projects are designed, bid, and constructed in conformity with all federal, state, and local regulatory requirements.

Provide timely responses to all requests for routine maintenance services related to governmental buildings and facilities.

Provide same-day response to all requests for emergency repair services related to governmental buildings and facilities, unless parts or equipment are not available.

Ensure that all municipal buildings are in compliance with all applicable building codes.

Provide services required for maintenance of City vehicles and machinery.

Ensure that all life safety codes are maintained throughout all municipal buildings.

### Major Functions and Activities

Develop and estimate municipal building projects.

Execute municipal building project permitting and construction.

Maintain safety-related regulatory requirements for all municipal buildings.

Maintain all fire alarms for municipal buildings.

Respond to all after-hours emergency calls related to municipal buildings.

### Budget Highlights

Continue to maintain all existing City buildings utilizing the most cost effective methods possible.

Continue to manage the City's construction schedule. Projects include art colony, roadway expansion, educational facilities, public safety buildings, recreational facilities, and utility system upgrades.

Continue to provide construction and administration services related to municipal construction projects associated with the \$90,000,000 general obligation bond issue. Some of the projects include park improvements, transportation upgrades and expansion in major City thoroughfares, and open space purchases.

### 2008-09 Accomplishments

Completed the remodel and addition to Fire Station 99, and the renovation of Fire Station 69 offices.

Waterproofed the entire Fire Station 101 building.

Built a crawl-through maze at the Fire Training Building to train firemen on how to maneuver in confined spaces.

Refurbished the office and maintenance building at the Parks and Recreation Raintree location.

Refurbished the batting cages at Pines Recreation Center.

Remodeled the special events building at Pembroke Shores Park, and converted it to classrooms and office space.

Re-roofed all dugouts at Pasadena Lakes Park.

Remodeled the concession stands at Pasadena Lakes Park and Flamingo Park.

Remodeled office spaces at Flamingo Park.

Added new walls and doors during the remodel of office space and bathrooms at Maxwell Park.

Managed the construction of the enclosure of the tower at Pembroke Pines Charter Elementary School East Campus.

Managed the demolition and remodel of three



## General Government Buildings

classrooms at the Pembroke Pines Charter Elementary School East Campus.

Renovated space to accommodate two new storage areas at the Pembroke Pines Charter Middle School West Campus.

Modified storage and office space at the Pembroke Pines Charter Elementary School West Campus.

Replacement of all the wood floors in seven modular units at the West Pines Preschool operated by the Recreation Department.

Modified Early Development Center classrooms at Pembroke Pines Charter School West Campus.

Remodeled the Academic Village cafeteria by installing new wall sections and pocket doors.

Remodeled office space at Village Preschool.

Managed the completion of construction of several roadway and parking lot expansion and renovation projects throughout the City. Projects included the widening of Sheridan Street, 172nd Avenue, and 184th Avenue.

Miscellaneous maintenance of buildings throughout the Senator Howard C. Forman Human Services Campus.

Completed Phase I of the site development and earthwork for City Center and Phase II of the spine roads infrastructure and hardscape.

Built and maintained all public signs to announce public hearings, commission meetings, flea markets and other various events.

Remodeled the day care area and office spaces of the Southwest Focal Point Adult Day Care facility.

Replaced metal doors at the water plant.

Replaced dishwashers with an additional kitchen cabinet for 40 units at the Housing Division.

Managed the completion of 66 of the 115 projects as part of the \$100,000,000 General Obligation Bonds referendum initiative (Issued \$90,000,000 to date; \$47,000,000 in fiscal year 2005 and \$43,000,000 in fiscal year 2007).

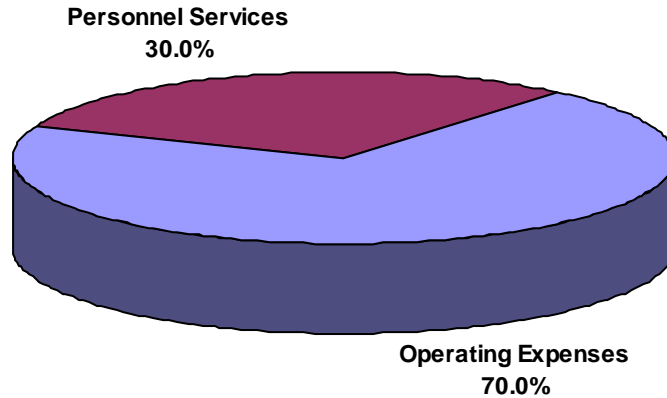
Built target training stands, refurbished the shoot house and rebuilt the moving target range at the police gun range.

Installed energy efficient light sensors throughout all school campuses and partially at Police Headquarters.

## General Government Buildings Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of requests for routine maintenance services	7,495	6,500	14,015	7,150	7,500	8,000
Number of requests for emergency repairs during business hours	2,700	2,300	2,840	2,300	2,700	2,800
Number of requests for emergency repairs after business hours	700	650	720	650	700	720
Total work orders executed	10,895	9,450	17,575	10,100	10,900	12,000
<b>Effectiveness</b>						
% of projects that are designed, bid, and constructed in compliance with all federal, state, and local regulatory requirements	100%	100%	100%	100%	100%	100%
<b>Efficiency</b>						
Minutes required to respond to emergency calls related to municipal buildings	15	15	30	15	15	15

## General Government Buildings - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	523,816	575,696	653,703	653,535
Benefits	345,190	350,191	372,670	568,300
Personnel Services Subtotal	869,006	925,887	1,026,373	1,221,835
Operating Expenses				
Professional Services	400	800	-	3,000
Other Contractual Services	2,588,533	2,325,758	2,063,561	2,086,210
Travel Per Diem	1,013	220	1,000	2,500
Communication and Freight Services	134,305	142,233	135,000	130,000
Utility Services	179,058	165,789	143,580	139,850
Rentals and Leases	695	474	-	1,750
Repair and Maintenance Services	577,099	476,840	324,765	350,712
Printing and Binding	-	104	500	500
Promotional Activities	3,838	-	-	2,000
Other Current Charges and Obligatio	3,374	2,562	3,000	3,000
Office Supplies	5,575	7,282	5,000	5,000
Operating Supplies	124,950	136,929	97,680	120,500
Publications and Memberships	184	153	750	1,047
Operating Expenses Subtotal	3,619,022	3,259,143	2,774,836	2,846,069
Capital Outlay				
Buildings	-	-	64,000	-
Machinery and Equipment	79,716	8,896	15,488	-
Capital Outlay Subtotal	79,716	8,896	79,488	-
<b>Total</b>	<b>4,567,744</b>	<b>4,193,926</b>	<b>3,880,697</b>	<b>4,067,904</b>

## General Government Buildings - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12245	Maintenance Worker I	1	-	-	-
12246	Public Service Maintenance Worker I	-	-	4	4
12259	A/C Mechanic II	2	1	-	-
12261	A/C Mechanic III	1	1	1	1
12263	A/C Mechanic I	1	1	-	-
12461	Plumber II	1	-	-	-
12462	Plumber III	1	1	1	1
12466	Plumber II/AC Mechanic I	1	1	1	1
12533	Electrician II	2	2	1	1
12599	Supervisor Of Construction Service	3	2	-	-
12601	Supervisor of Operational Services	1	-	-	-
12604	Supervisor of Security Services	0.5	-	-	-
12609	Carpenter Foreman	2	1	1	1
12610	Carpenter III	3	1	-	-
12612	Carpenter II	2	1	-	-
12650	Communication Technician	2	2	2	2
12663	Chief Electrician	0.5	-	-	-
12866	Electrician I	1	1	-	-
13484	P/T Building Inspector	-	-	1	1
Total	Full-time	25	15	11	11
	Part-time	-	-	1	1



## Grounds Maintenance

### Goals

To provide the expertise and labor required for continuous irrigation and regularly scheduled grounds maintenance operations necessary for the preservation of the current community landscaping.

### Objectives

Continually survey all municipal landscape areas to ensure that irrigation, fertilization, and plant maintenance requirements are being properly addressed.

### Major Functions and Activities

Maintain all public landscape areas within public right-of-ways (ROW) and municipal building sites.

Inspect and maintain all municipal irrigation systems located within public right of ways and municipal building sites.

Provide support services related to landscape inspection and code compliance.

Administer landscape maintenance contracts.

Oversee landscape fertilization programs.

Maintain all the wetlands and preserve areas within the City.

Maintain various canals throughout the City.

### Budget Highlights

The City continues to enjoy one of the most beautifully landscaped communities in the County. Despite the increased landscaping and irrigation maintenance due to new developments, the City has, through aggressive budget techniques and improving efficiency, mitigated the need to increase the number of personnel.

The budget provides funding for resources necessary to continue the inspection and maintenance functions required to properly maintain the 88 acres of various municipal wetlands and preserve areas throughout the City in addition to the 620 that are accounted for in the Wetlands Mitigation Trust Fund.

### 2008-09 Accomplishments

Continued to provide for the superior care and maintenance of City-owned landscaping.

Maintained 88 acres of wetlands and preserve areas in addition to the 620 that are accounted for in the Wetlands Mitigation Trust Fund.

Support for code enforcement violations related to abandoned and foreclosed properties in the form of lawn maintenance.

Continued to work with South Broward Drainage District in maintaining canals.

## Grounds Maintenance Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Acres of maintained landscaping around public buildings	604	550	800	590	605	800
Miles of maintained right-of-ways	465	600	465	470	465	465
Miles of landscaping and irrigation	148	150	157	150	153	153
<b>Effectiveness</b>						
% of projects completed	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
<b>Efficiency</b>						
Personnel hours required to inspect a typical municipal irrigation system	4.0	3.0	4.0	3.5	4.0	4.0
Personnel hours required to repair malfunctioning municipal irrigation systems	3.50	3.00	4.00	3.00	3.50	3.50

### Performance Measures that support the following:

**City Goal: (6)** Preserve/promote the ecological and environmental quality within the City.

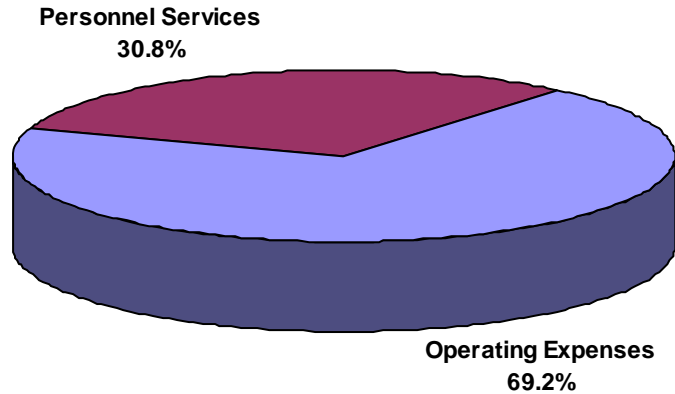
**Strategic Objective:** Preserve wetlands ecosystem & watershed

**KPI:** Comparison of total licensed wetlands acres with other Broward County cities

<b>Effectiveness</b>							
Licensed wetland acres in Pembroke Pines	=	584	584	620	546	634	620



## Grounds Maintenance - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	650,580	672,730	731,288	714,129
Benefits	342,866	343,626	353,424	503,593
<b>Personnel Services Subtotal</b>	<b>993,446</b>	<b>1,016,357</b>	<b>1,084,712</b>	<b>1,217,722</b>
Operating Expenses				
Other Contractual Services	2,284,765	2,007,963	1,964,204	2,128,245
Travel Per Diem	875	262	-	500
Communication and Freight Services	46,671	49,335	49,000	46,750
Utility Services	120,539	111,845	101,040	114,500
Rentals and Leases	4,917	4,853	6,000	5,500
Repair and Maintenance Services	337,754	213,104	177,798	266,000
Promotional Activities	8,203	843	1,280	7,750
Other Current Charges and Obligatio	22,089	11,015	22,000	22,000
Office Supplies	10,111	7,734	7,000	7,000
Operating Supplies	141,309	143,829	136,008	140,750
Publications and Memberships	1,325	441	1,000	500
<b>Operating Expenses Subtotal</b>	<b>2,978,558</b>	<b>2,551,224</b>	<b>2,465,330</b>	<b>2,739,495</b>
Capital Outlay				
Improvements Other Than Buildings	5,705	16,820	-	-
Machinery and Equipment	48,245	-	11,044	-
<b>Capital Outlay Subtotal</b>	<b>53,950</b>	<b>16,820</b>	<b>11,044</b>	<b>-</b>
<b>Total</b>	<b>4,025,954</b>	<b>3,584,401</b>	<b>3,561,086</b>	<b>3,957,217</b>

## Grounds Maintenance - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12009	Assistant Director of Public Services	1	-	-	-
12015	Irrigation Maintenance Worker	3	-	-	-
12025	Irrigation Mechanic	1	1	-	-
12051	Public Services Director	0.5	0.5	-	-
12052	Controller/Internal Auditor	-	0.5	0.5	0.5
12055	Deputy Public Services Director	0.5	0.5	0.5	0.5
12091	Pub Works & Facility Supervisor	2	-	-	-
12109	Administrative Supervisor	1	1	1	1
12190	Maintenance Worker III	3	2	1	1
12245	Maintenance Worker I	3	1	1	-
12246	Public Service Maintenance Worker I	-	-	4	4
12250	Maintenance Worker II	7	3	2	2
12601	Supervisor of Operational Services	1	-	-	-
12684	Clerical Spec II	1	1	1	1
12740	Custodian	1	1	-	-
13001	Public Services Director	-	0.5	0.5	0.5
13681	P/T Clerk Spec II	3	1	-	-
13738	P/T Custodian	1	1	1	1
Total	Full-time	25	12	11.5	10.5
	Part-time	4	2	1	1



## Purchasing

### Goals

To provide the most cost-effective acquisition and delivery of all products and services utilized by the various departments of the City.

### Objectives

Provide the expertise required to ensure that all City departmental contracts for the procurement of goods and services are negotiated and executed in the most cost-effective manner possible.

Ensure the availability of supplies, equipment, and fleet vehicles required by all City departments in order that they may operate at optimum efficiency levels.

### Major Functions and Activities

To provide a central warehouse for supplies and equipment to ensure availability to all City departments, enabling them to effectively provide services required by the community.

To monitor and coordinate the most cost-effective procurement of required materials.

To prepare and administer bid proposals, recommend awards, and issue and monitor all contracts for goods and services required for the efficient operation of the City and Charter Schools.

To provide for the disposition of obsolete or surplus equipment.

### Budget Highlights

Continue to provide procurement guidance and support to all City departments and Charter Schools.

Utilize the just-in-time procurement techniques to continue efficient progress of the Inventory Reduction Program to minimize inventory levels and its associated costs.

Continue to assist in the administration of future educational projects, and to assist with contracts and purchasing for existing educational facilities.

### 2008-09 Accomplishments

Ensured that all existing maintenance contracts were executed in accordance with regulatory requirements.

Provided administrative support in the procurement of supplies, equipment, and materials required by the

City departments and the Charter Schools.

Assisted in the administration of contracts for projects related to the \$90,000,000 General Obligation Bonds initiative.

Administered the purchase of all bulk chemicals used in the City's utility operations.

Conducted two surplus equipment auctions.

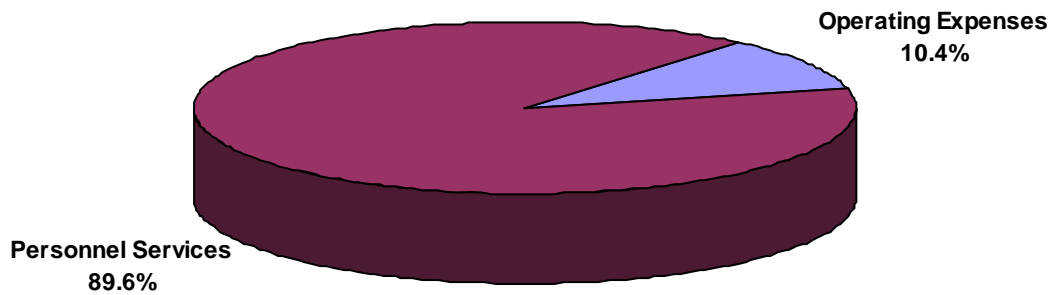
Assisted with the completion of hurricane preparedness contracts that are in accordance with the Federal Emergency Management Agency's (FEMA) requirements to ensure maximum recovery of City expenses related to any future storms.

## Purchasing Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of City vehicles replaced	20	50	3	75	75	63
Number of bids processed	69	*	53	30	30	50
<b>Effectiveness</b>						
% of City fleet meeting all safety criteria on an annual basis	98%	98%	98%	100%	100%	100%
% of purchasing contracts in compliance with all applicable regulatory statutes	100%	100%	100%	100%	100%	100%
Number of initial bids that required rebidding	2	0	4	0	0	0
Number of formal protests filed related to the bidding process	0	0	0	0	0	0
<b>Efficiency</b>						
Number of days required to fully execute a standard purchase order	5	5	5	4	4	4

\* New measure - actual and /or goal unavailable

## Purchasing - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	320,553	448,398	337,924	327,806
Benefits	140,494	146,216	150,545	127,832
Personnel Services Subtotal	461,047	594,614	488,469	455,638
Operating Expenses				
Other Contractual Services	3,935	3,675	3,610	4,000
Travel Per Diem	30	-	-	-
Communication and Freight Services	11,933	13,423	13,450	10,000
Utility Services	11,452	11,595	8,880	10,250
Rentals and Leases	524	-	-	-
Repair and Maintenance Services	15,711	7,894	9,690	11,000
Other Current Charges and Obligatio	8,879	5,563	8,000	5,000
Office Supplies	1,143	465	500	500
Operating Supplies	14,540	17,900	12,350	11,750
Publications and Memberships	735	726	50	185
Operating Expenses Subtotal	68,882	61,242	56,530	52,685
Capital Outlay				
Machinery and Equipment	20,687	-	-	-
Capital Outlay Subtotal	20,687	-	-	-
<b>Total</b>	<b>550,616</b>	<b>655,856</b>	<b>544,999</b>	<b>508,323</b>

## Purchasing - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12100	Bookkeeper/Secretary	1	-	-	-
12175	Division Director of Purchasing	1	1	-	-
12513	Account Clerk III	1	-	-	-
12525	Administrative Assistant I	1	1	1	1
12680	Storekeeper	1	1	-	-
12734	Contract Admin. I	1	-	-	-
12737	Contract Administration II	1	-	-	-
12738	Contract Administrator III	1	1	1	1
13175	P/T Purchasing Division Director	-	-	1	1
13681	P/T Clerk Spec II	2	2	-	-
13730	P/T Storekeeper	-	-	1	1
Total	Full-time	8	4	2	2
	Part-time	2	2	2	2



## Support Services

### Goals

Dedicated to providing customers and City departments with the highest quality administrative support services in the most cost-effective manner possible. Services provided are essential to ensure complete and accurate accounting of all financial transactions.

### Objectives

Provide customer service to all water and sewer customers.

Coordinate with the Finance Department to provide information for the annual audits to the City's independent auditors and provide account analyses, reconciliations, and Charter Schools audit schedules.

Provide prompt and accurate payment of invoices to the City's vendors based on their payment terms.

Provide timely financial data to the Broward County School District.

Provide technical assistance for the SmartStream financial module.

Provide information and administrative support to other departments as needed.

Conducts audits and examinations of City departments, programs, and services.

### Major Functions and Activities

Support Services is comprised of the following sections:

~ UTILITIES ADMINISTRATIVE CUSTOMER SERVICES - This section generates billing information, collects revenues, and addresses all general customer inquiries related to water, sewer, and refuse services, which are provided to over 45,200 customer accounts.

~ ACCOUNTS PAYABLE - This section reviews and processes all requests for payment, and facilitates resolution of encumbrances relative to purchase orders.

~ CHARTER SCHOOLS BUDGETING - This section is responsible for the preparation of revenue and expenditure projections, and budget instructions for the Charter Schools. This section controls expenditures within approved appropriations, prepares budget resolutions, and budget adjustments.

This section also acts as a liaison between the Charter Schools and other departments throughout the City, thereby enabling the schools to concentrate their efforts on education.

~ CONSTRUCTION FUNDING - This section is responsible for accounting for financial resources to be used in the acquisition or construction of major capital facilities.

~ SYSTEMS - This section is included in the Finance Department's budget, maintains and supports SmartStream, the City's enterprise-wide suite of financials, procurement, and business intelligence client/server applications.

This section also ensures that all levels of City departments and individuals are involved in the preparation for hurricane season, manages the appropriate response and recovery efforts following a disaster, and coordinates the reimbursement process with the Federal Emergency Management Agency (FEMA).

~ ADMINISTRATIVE SUPPORT - This section provides support to the City's administration in the form of administrative requests, special projects, reviews, and presentations as well as administrative representation and support to various City-related functions.

~ INTERNAL AUDIT - The purpose of these audits and examinations is to provide the City Commission and the City Manager with information and evaluations regarding the effectiveness and efficiency with which City resources are employed, the adequacy of systems of internal controls, and compliance with City policies and procedures and regulatory requirements.

### Budget Highlights

Continue to provide the highest level of administrative support to the City and its seven Charter Schools.

### 2008-09 Accomplishments

Provided quality customer service to over 45,500 utility accounts.

Received the Government Finance Officers Association (GFOA) Distinguished Budget Presentation Award for the Charter Schools fiscal year beginning July 1st, 2008. This is the fifth year that this award



## Support Services

has been received for the Charter Schools Budget.

Continued to process 100% of the invoices within 30 days of the invoice date.

Issued over 20,000 Accounts Payable checks.

Issued four detailed quarterly General Obligation Bond Project Reports. Reports include a description, financial status, and current phase of each project approved by the City Commission.

Inventoried and maintained \$86,164 in United States Department of Agriculture (USDA) commodities for the Charter School food service.

Maintained a contract database.

Coordinated the 7th Annual Pembroke Pines Charter School Golf Tournament. This year's tournament raised \$80,000 for the Charter School Foundation.

The Internal Audit Team completed the following audits:

- o Charter School Deposit Accounts
- o City Franchise Fees
- o Crime Watch
- o Office Depot
- o Fuel System
- o Cellular and Landline Phones



## Support Services Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Invoices paid	30,485	28,000	29,464	31,000	32,000	30,000
Number of utility customers assisted	53,894	6,300	62,707	55,000	57,000	60,000
Number of internal audits completed	*	*	6	*	8	8
<b>Effectiveness</b>						
Number of audit findings for the charter schools	0	0	0	0	0	0
Percent of dollars saved as a result of audit findings compared to internal audit budget	0%	*	33%	*	30%	30%
<b>Efficiency</b>						
% of audits completed on time	100%	100%	100%	100%	100%	100%

\* New measure - actual and / or goal unavailable.



## Howard C. Forman Human Services Campus

### Goals

The Senator Howard C. Forman Human Services Campus is responsible for the establishment and maintenance of health care, community service, educational, and senior housing facilities serving various children, families and seniors of southeast Florida. This section will ensure that superior facilities are available to professional providers of these critical services.

### Objectives

Provide existing leaseholders with facilities consistent with their individual program requirements.

Develop an effective management/site plan designed to retain existing health care providers and encourage new health care, community service, and educational providers to relocate to the Senator Howard C. Forman Human Services Campus.

Maintain a low vacancy rate, keep lease rates competitive, and provide adequate facilities to its tenants.

Ensure that all lease agreements with lessees are executed to conform with all applicable requirements of the State of Florida.

### Major Functions and Activities

Provide for the planning, design, and construction of new buildings as well as the refurbishment of existing buildings.

Provide maintenance services for all new and existing buildings at the site.

Provide landscape maintenance services for the grounds at the site.

Review all lease agreements related to current and prospective tenants.

### Budget Highlights

The budget provides funding for the continued operation of the Senator Howard C. Forman Human Services Campus. Net revenues from this operation will be used to further improve and expand the facility.

### 2008-09 Accomplishments

Continued repairs and improvements with the goal of

providing more marketable rental space, thereby, increasing revenue-supporting site expansion.

Continued improvements to the existing on-site water and sewer infrastructure.

Continued roadway repair and maintenance.

Continued to upgrade the outdated electrical transmission system lines and transformers that provide energy to the Campus.

Conversion of the former Laundry Building of the old South Florida State Hospital into the Studio 18 in the Pines, which will offer studio space rentals for local artists.

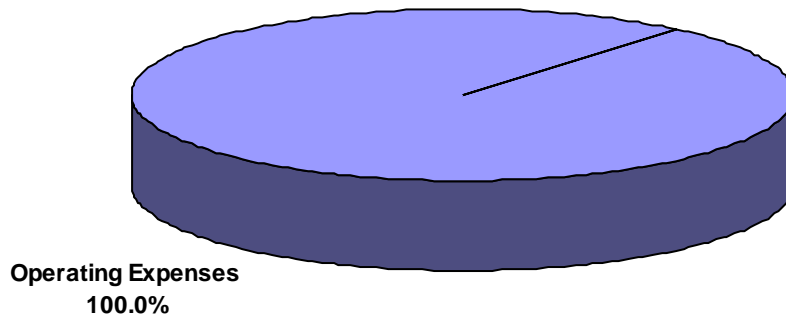
Continued hardening of facilities and utilities for disaster preparedness.

# Howard C. Forman Human Services Campus Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of executed leases	11	11	8	10	12	10
Total square footage leased	140,562	160,000	140,562	300,000	330,000	165,000
Total square footage available ^	353,497	365,000	353,497	533,000	533,000	303,417
<b>Effectiveness</b>						
% of square footage leased	45%	44%	40%	56%	62%	54%
<b>Efficiency</b>						
Personnel hours required to review individual lease agreements	5	5	4	4	5	5

^ Fluctuation in the available square footage is due to renovations and/or replacement of the facilities.

## Howard C. Forman Human Services Campus - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	1,340	44,855	18,739	-
Benefits	100	8,071	11,301	-
Personnel Services Subtotal	1,440	52,926	30,040	-
Operating Expenses				
Contingency	-	-	5,000	-
Professional Services	35,289	34,063	54,982	27,500
Other Contractual Services	910,878	856,373	896,628	810,055
Communication and Freight Services	2,515	7,232	8,741	3,500
Utility Services	484,055	451,593	417,088	359,000
Rentals and Leases	233,734	276,581	276,432	281,920
Insurance	101,852	97,121	129,886	148,553
Repair and Maintenance Services	314,694	329,579	193,024	29,582
Printing and Binding	-	17	-	-
Other Current Charges and Obligatio	-	2,025	22,451	-
Office Supplies	-	2,780	904	-
Operating Supplies	25,324	41,660	32,506	20,500
Operating Expenses Subtotal	2,108,341	2,099,023	2,037,642	1,680,610
Capital Outlay				
Improvements Other Than Buildings	-	-	1,575	-
Machinery and Equipment	18,009	19,294	-	-
Capital Outlay Subtotal	18,009	19,294	1,575	-
Grants and Aid				
Aids to Government Agencies	185	25,372	83,688	-
Grants and Aid Subtotal	185	25,372	83,688	-
<b>Total</b>	<b>2,127,976</b>	<b>2,196,614</b>	<b>2,152,945</b>	<b>1,680,610</b>

## Howard C. Forman Human Services Campus - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12444	Program Coordinator	1	1	-	-
13572	P/T Social Worker- Grant	-	1	-	-
Total	Full-time	1	1	-	-
	Part-time	-	1	-	-



## Parks and Recreation

### Mission

Dedicated to providing a comprehensive program that includes all phases of leisure and recreation services. Our purpose is to provide a wide variety of activities and facilities to accommodate the leisure pursuits of our residents, while improving the quality of life in Pembroke Pines.

### Goals

Provide for all residents a variety of enjoyable leisure opportunities and facilities that are accessible, safe, physically attractive, and well maintained.

Contribute directly to the physical and emotional health, social growth, and development of our residents through a wide range of recreational experiences and involvement.

Improve the quality of life in Pembroke Pines by promoting public awareness of recreation.

Provide a well-designed and carefully maintained network of parks and other green spaces.

### Objectives

Present to the public a well-trained, responsive, knowledgeable, and helpful staff by expanding training for employees and volunteers interacting with our residents and youth organizations. Training and educational seminars include public relations and communication skills, risk management responsibilities, safety, and maintenance of parks and recreation facilities.

Increase user satisfaction, attendance, and participation rates for our programs and facilities by providing a wide variety of leisure opportunities in our parks and recreation centers that will appeal to our residents, prompting them to visit our parks and participate in our programs.

Work closely with our youth organizations to provide sufficient sports programs to meet the needs of our expanding youth population.

To ensure accessibility of our programs and facilities by providing leisure opportunities that are strategically located throughout the City, and schedule these activities during hours/days that will enable our residents to participate.

Facilitate recreational opportunities for our residents by partnering with other public and private organizations. Co-sponsor and coordinate programs

and special events with other organizations and voluntary agencies. Develop partnerships with the private sector to expand existing activities and programs.

Present to the public clean, physically attractive, and well-maintained facilities to support our youth/ adult programs, and for the general public visiting our parks for passive, non-structured leisure activities.

Maintain facilities that will ensure the safety of everyone using our parks by eliminating safety hazards and reducing the number of accidents/incidents occurring on our facilities.

Present aesthetically pleasing, attractive facilities with appropriate landscaping by continuing the beautification projects that enhance the presentation of our parks and recreation facilities.

Provide safe athletic turf for our sports leagues by the continuation of our proactive turf maintenance program. A year-round schedule of fertilization, aeration, weed control, and soil analysis is followed to provide healthy, safe turf grass.

#### ATHLETICS:

Recruit additional volunteers to coach in our youth leagues.

Provide a variety of specialized sports clinics.

Continue to train and certify volunteer coaches for our youth leagues.

#### TENNIS:

Continue to develop and offer programs, clinics, leagues, and United States Tennis Association (USTA) sanctioned tournaments for all ages and skill levels.

Work closely with the USTA to promote tennis in Pembroke Pines.

#### AQUATICS:

Market the Pembroke Falls Aquatic Center to the local business community and non-profit organizations for social events.

Expand participation in the Swim Central Program.

Continue water safety instructor and lifeguard training courses to recruit and attract highly qualified employees.

Continue lifeguarding classes for Charter High School students.

Increase participation in water aerobics classes.



## Parks and Recreation

### RECREATION FACILITIES & CENTERS:

Increase programs/activities for the teenage population.

Increase participation by offering a variety of activities and classes at our recreation facilities.

Continue to seek grant funding for cultural programs from outside sources.

Expand cultural programs for the River of Grass ArtsPark.

Cooperate in the coordination of all community resources, and with all agencies, private, voluntary, and public, in providing the community with facilities and programs to achieve the best use of all available resources.

Continuation of a public relations/marketing program to increase awareness and participation in all programs and services.

### PRESCHOOL / AFTER SCHOOL PROGRAMS:

Continue providing high quality programs resulting in the receipt of Gold Seal awards.

Continue to provide a balanced curriculum that promotes high academic standards for our pre-school program.

Continue to provide after school programs that contribute to the health, emotional and social growth of our children.

### SPECIAL EVENTS:

Continue to expand relationships with various community and nonprofit organizations to assist with their events, using Department resources and business contacts.

Identify and increase sponsorship and partnership opportunities.

### SPECIAL POPULATIONS PROGRAM:

Increase participation in Special Olympics events such as soccer, basketball, bowling, and swimming.

Schedule more social events, activities, and field trips.

Continue participation in the Challenger Little League and Miracle League Program.

### GOLF OPERATIONS:

The Pembroke Lakes Golf Course strives to provide

the residents of Pembroke Pines, its annual members, and all golfers with a quality product and superior service.

Continue to measure our effectiveness by the following:

- User satisfaction
- User participation rates
- Facility cleanliness
- Course conditions
- Helpfulness of staff

Provide a challenging, well-maintained golf course to standards recommended by the United States Golf Association.

Continue to implement preventative maintenance projects against weeds, disease and contamination of the turf grass, along with projects designed to enhance the quality and playability of the golf course.

Increase the membership base with promotions and advertising targeting Pembroke Pines residents.

Present a knowledgeable, highly trained, professional staff to greet the public and solve problems.

Increase user participation rates.

Conduct year-round clinics for juniors with the purpose of exposing young people to golf.

Increase the amount of golf tournaments held by local churches, businesses, and community organizations.

Promote various marketing programs and activities at the golf course in an effort to increase revenues by attracting not only residents, but also golfers from outside the community.

## Major Functions and Activities

The Parks and Recreation Department is comprised of two divisions:

1 - RECREATION DIVISION: Consists of seven sections that function as an integrated team to provide a wide variety of leisure and educational opportunities for our residents. These sections include Athletics, Tennis, Aquatics, Recreation Facilities/Centers, Pre-School/After-School Programs, Special Events, and Special Populations Programs.

~ ATHLETICS - Operate three sports facilities that



## Parks and Recreation

include 3 gymnasiums, 11 indoor racquetball courts, locker rooms, a weight/fitness room, and a multi-purpose activity room. City-run programs include basketball, soccer, and volleyball leagues for youth, and racquetball leagues for adults. Drop-in opportunities are available weekly for adult basketball and volleyball. Annual memberships are available for our racquetball and fitness facilities.

~ TENNIS - Offer a wide range of programs for all ages and skill levels. Some of these programs consist of leagues, clinics, tournaments, summer tennis camps, junior tennis after-school programs, total fitness conditioning classes, and introductory clinics for beginners offered in our summer camps. The tennis personnel oversee the daily maintenance and conduct safety checks of 50 lighted tennis courts across the City. The tennis courts consist of 45 hard courts and 5 clay courts. Tennis professionals, certified by the United States Professional Tennis Association, offer private and semi-private lessons and clinics to tennis players who wish to improve their skills and level of play. Annual tennis memberships are available.

~ AQUATICS - Operate five neighborhood pools, one competitive Olympic size pool (Academic Village), and the Pembroke Falls Aquatic Center. Four of these pools are heated. The Academic Village pool serves as the training base for our competitive swim teams (with over 190 members). Pembroke Falls Aquatic Center features a multi-lane lap pool with two, one-meter diving boards, water play structure, and two waterslides. Programs offered at these facilities include swimming lessons, water safety instructions, leisure swim time, and other specialized aquatic classes. Spring and summer swimming lessons (2,512 last year) are available to residents and nonresidents of all age groups and abilities. All water safety instructors and lifeguards are certified by the American Red Cross. Aquatic personnel attend various training classes and in-service training sessions.

~ RECREATION FACILITIES & CENTERS - Includes four community centers and an art and cultural center. The community centers offer a variety of classes and activities and serve as meeting places for non-profit civic organizations and over 40 homeowners associations. These centers host recreational programs and classes taught by both Recreation Division employees and private instructors. Classes offered include art and music, ballet, tap, jazz, gymnastics, yoga, and karate. The community centers are available for rental by residents and nonresidents for weddings and parties. Three of the recreation centers are utilized for the

City's ten-week Summer Camp serving children, ages 5 to 15 years old. The Fletcher Park Art & Cultural Center and the River of Grass ArtsPark provide classes and workshops in the performing arts, language, and visual arts. This section manages the Pembroke Road & Chapel Trail boat/RV storage lots.

~ PRE-SCHOOL & AFTER-SCHOOL PROGRAMS - The City of Pembroke Pines Parks and Recreation Department's Youth Division offers youth programs at our award winning licensed facilities throughout the City. The Youth Division is dedicated to serving the youth of our community by providing recreational and educational programs for children in a safe and positive environment. Programs are offered for children ages three through eleven.

~ SPECIAL EVENTS - Typically program 20 events annually. Some examples of these events are 4th of July Fireworks, Annual Art Festival, Kids Konnection, Snow Fest, and various holiday theme events. The City's annual birthday celebration, a.k.a. PINES DAY, features a festival, concert, children's activities, community exhibits, and fireworks. The Special Events personnel coordinate services with various community organizations, schools, and the business community.

~ SPECIAL POPULATIONS PROGRAMS - Responsible for the development and implementation of recreational programs and activities for special populations, including people with disabilities. Summer camp, after-school programs, field trips, socials, participation in Special Olympics, and the county-wide Challenger Baseball and the Miracle League programs are among the leisure activities programmed.

2 - PARKS DIVISION - maintains our parks and recreation facilities to provide opportunities for recreation experiences. The Parks Division also has operational responsibilities for the oversight of the eight youth sports organizations using our facilities.

~ PARKS - The quality of the parks and athletic facilities in Pembroke Pines is among the finest in Broward County. Currently, the park system includes 50 baseball/softball diamonds, which host many regional tournaments. In addition, the park system has 15 football/soccer fields, 35 paddleball/racquetball courts at 6 locations, 26 outdoor basketball courts, 8 picnic shelters, 26 batting cages, 21 children's playgrounds, and 11 in-line hockey rinks.

~ DINNER THEATRE CULTURAL ARTS - This center houses a full-service auditorium/theatre with





## Parks and Recreation

adjoining music and arts rooms. The auditorium/theatre configuration seats 450 and includes dressing rooms, a projection booth, reception lobby, and a room for set design and construction. The cafeteria/dining room area is available to all community organizations for dances, bazaars, club meetings and activities, workshops, etc. Rentals for banquets and receptions have use of a full kitchen for food preparation.

### Budget Highlights

Continuation of Special Events including the 2010 Annual Birthday Celebration (Pines Day).

Continue providing support and well maintained facilities for our eight youth organizations with over 13,000 children participating in football, soccer, basketball, softball, baseball, rollerhockey and track; in recreational and travel leagues.

Completion of various second and third phase bond referendum construction and renovation projects.

Sponsor and organize the 12th Annual Art Festival in the Pines.

### 2008-09 Accomplishments

Produced the 49th Annual Pembroke Pines Birthday Celebration featuring a festival, outdoor concert, and fireworks show.

In addition to the 30 events produced by our Special Events section, the Department provided assistance to many nonprofit organizations.

Worked closely with the Arts and Culture Advisory Board to produce the 11th Annual Art Festival in the Pines.

Hosted eight major swim meets at the Academic Village pool.

Conducted nine jazz concerts at William B. Armstrong Dream Park and four teen dances at the Walter C. Young Resource Center.

Completed Challenger and Miracle League Baseball Programs as well as other Special Population programs that were very successful.

Added the Family Fitness Fun Zone to the City's 49th Birthday Celebration.

Addition of Studio 18 in the Pines to help foster the development of the arts in our community, and to provide art studio space rentals for local artists.

Completed the following GO Bond Projects:

Silver Trail Middle School lighting project.

Landscaped areas around Pines Recreation Center scoreboard area/soccer field #1.

Installed shade structures over playgrounds and bleachers City-wide.

Landscaped areas around Silver Lakes North Park.

Baseball infield renovations at the following facilities: Pines Recreation Center #1, Flamingo Park #10, Maxwell Park #2 and Walnut Creek Park #1.

Completed renovation of Pasadena irrigation and baseball fields. Cut out new baseball infields.

Completed one spraying for white fly hedge epidemic, a second is underway.

Converted Raintree golf maintenance building to Parks and Recreation Turf Maintenance Facility.

Drainage project at Chapel Trail Park field #4 East side.

Partial sod renovations at Chapel Trail Park field numbers 1, 2, 3, and 4 as well as at the Academic Village.

Reconfigured infields at Pines Recreation Center fields 2, 3, 6 and 7.

Completed landscape renovations at the golf course and constructed additional signage.

Water savings project at 12 parks through Broward County Naturescape Program with 39 million gallons of water saved since 2006.

Renovated building 11 at Senator Howard C. Forman Human Services Campus into artist studios and classrooms.

Installed a fitness trail with ten exercise stations at Ben Fiorendino Park.

Received \$334,688 Florida Communities Trust grant for Chapel Trail Nature Preserve nine acre addition.

Received a \$74,000 grant from Broward County Land Stewardship and Preservation Program for West Pines Soccer Park.

## Parks and Recreation Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Acres maintained	357	302	418	361	418	421*
Number of sports leagues	55	42	55	53	55	50
Number of participants for athletics	12,880	13,628	12,203	11,085	13,300	11,970
Number of swim team members	200	250	310	285	250	271
Number of children in youth programs	236	341	178	272	178^	140
Number of special events	36	54	27	32	30	27
Number of participants (for special events / activities)	76,154	89,800	45,931	102,995	95,780	70,975
Number of tennis memberships	175	250	178	250	240	176
Number of golf rounds	16,188	35,000 #	44,191 (B)	43,000	49,680	45,539
Number of specialized recreation classes	45	76	56	54	50	50
Number of participants for specialized recreation classes	38,729	27,342	27,517	32,153	42,602	25,000 +
Number of safety inspections conducted	158^^	360	360	360	360	360
<b>Effectiveness</b>						
% of residents rating facilities as satisfactory	99.0%	100.0%	92.0%	100.0%	100.0%	100.0%
% of residents rating programs as satisfactory	99.0%	100.0%	91.8%	100.0%	100.0%	100.0%
% of residents rating physical attractiveness of facilities as satisfactory	97.0%	100.0%	90.2%	100.0%	100.0%	100.0%
% of residents rating hours of operation as satisfactory	99.0%	100.0%	90.6%	100.0%	100.0%	100.0%
% of residents rating the variety of program activities as satisfactory	99.0%	100.0%	89.4%	100.0%	100.0%	100.0%
% of fields maintained on schedule	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
% of residents rating helpfulness or attitude of staff as satisfactory	97.0%	100.0%	93.4%	100.0%	100.0%	100.0%
% of residents rating cleanliness as satisfactory	99.0%	100.0%	90.5%	100.0%	100.0%	100.0%
% of residents rating the safety of facilities as satisfactory	98.0%	100.0%	92.1%	100.0%	100.0%	100.0%
<b>Efficiency</b>						
Cost per acre of athletic fields maintained	\$3,457	\$2,151	\$2,928	\$2,634	\$2,887 ##	\$4,042 ##
Operating cost per participant for athletic programs	\$49	\$55	\$46	\$39	\$45	\$48
Revenue received as a % of athletic program cost	239%	122%	228%	158%	215%	200%
Art and culture supplies cost/participants	\$3.13 **	\$14.00	\$3.75	\$10.58	\$3.22	\$3.86
Ratio of volunteer hours to total staff hours worked	0.43	0.21	0.53	0.23	0.47	0.50
Average cost per league game	\$58	\$74	\$94 (A)	\$63	\$53	\$95

### Performance Measures that support the following:

**City Goal: (6)** Preserve/promote the ecological and environmental quality within the City.

**Strategic Objective:** Maintain at least seven acres of parkland per 1,000 population [excluding golf courses]

**KPI:** Acres of parkland per 1,000 population compared to the ten largest cities in Broward County

#### Effectiveness

Acres of parkland per 1,000 population ranked against the ten largest cities in Broward County	10.20	8.00	10.40	10.40	10.38	10.40
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\* Added 3 acres for South Trail Middle School (Existing acres were 71).

\*\* Previous calculations excluded summer camp participants.

^ Decline in participation for youth programs due to the closure of two sites and the eliminations of two and three day preschool programs.

^^ Decline due to playgrounds being closed for 5 months for renovations.

# Due to renovation of golf course.

## Reduction is due to the fact that only 71 ball fields and common areas are being maintained rather than the 93 in the past. Also budget for sand, seed and sod has been reduced.

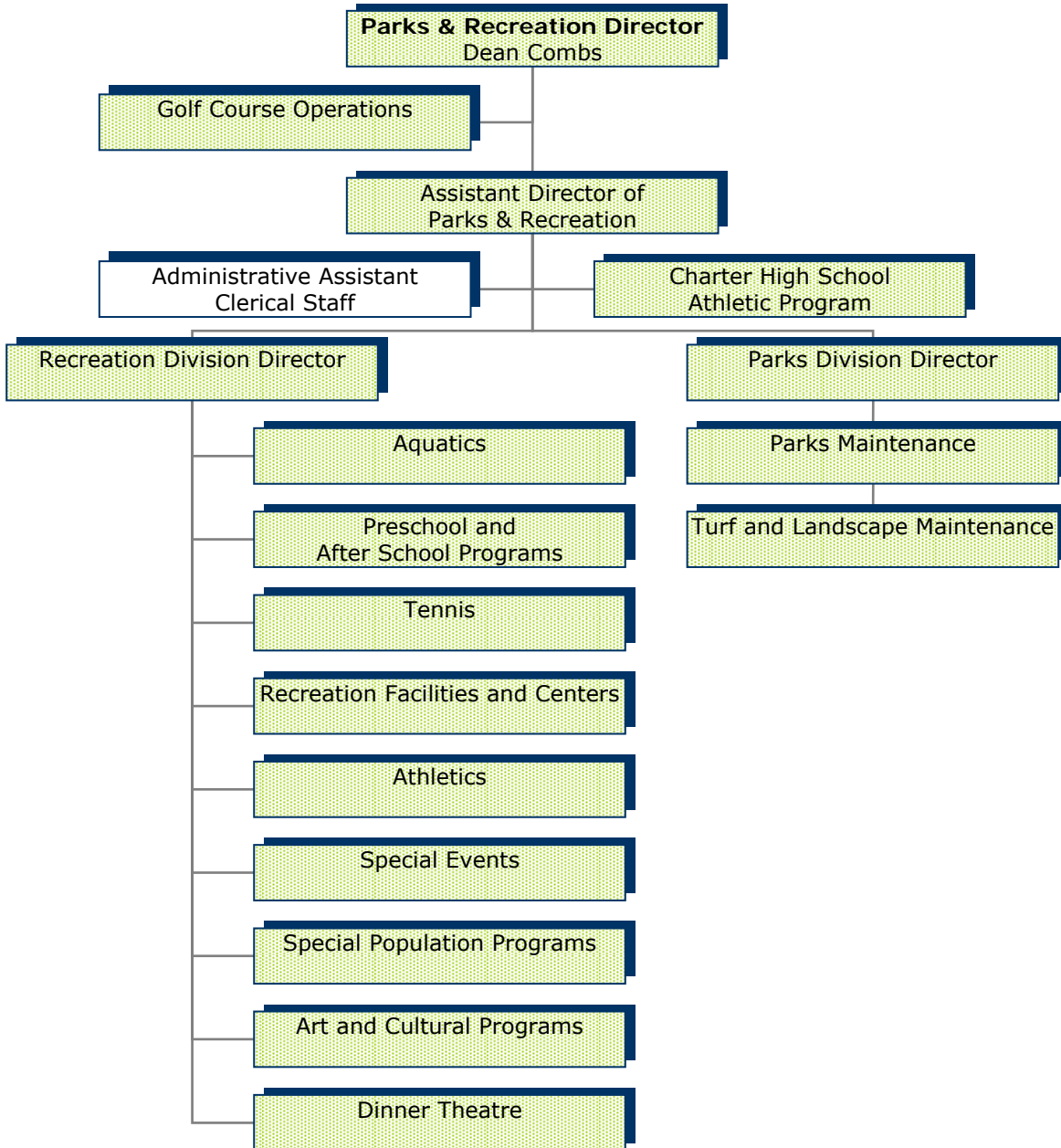
(A) Based upon the number of teams x games played divided by two teams playing.


(B) Number of golf rounds - actual fiscal year 2007-08 golf course was open for only 10 months due to the course's renovations. Previous cost was calculated incorrectly.

+ Goal for participants in specialized recreation classes was reduced due to fiscal year 2008-09 activity and economy.

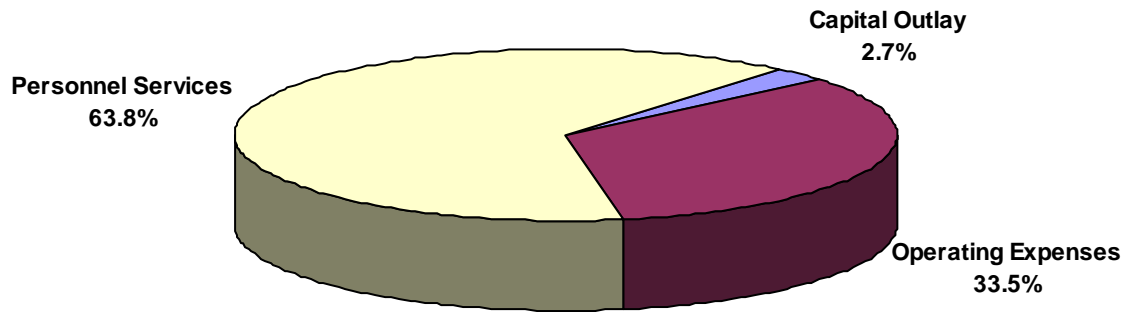
# PARKS AND RECREATION DEPARTMENT

## Organizational Chart



 Shading indicates direct public service provider

## Parks and Recreation - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	7,599,150	7,669,260	6,760,089	6,688,486
Benefits	3,961,046	4,634,746	4,230,417	5,021,871
Personnel Services Subtotal	11,560,197	12,304,007	10,990,506	11,710,357
Operating Expenses				
Professional Services	231,886	431,196	425,266	434,915
Accounting and Auditing	3,566	2,146	2,250	3,871
Other Contractual Services	873,066	1,076,541	1,310,330	1,310,790
Travel Per Diem	5,099	3,495	4,232	3,057
Communication and Freight Services	89,796	82,691	73,175	76,625
Utility Services	1,014,279	956,447	1,090,600	1,140,800
Rentals and Leases	499,176	511,833	531,955	533,361
Repair and Maintenance Services	724,922	577,822	548,657	654,940
Printing and Binding	40,907	41,721	14,927	20,050
Promotional Activities	191,516	203,370	208,500	209,200
Other Current Charges and Obligatio	608,174	382,506	462,647	512,526
Office Supplies	18,090	15,662	13,900	16,800
Operating Supplies	1,180,451	1,206,352	1,131,373	1,219,845
Publications and Memberships	6,002	1,759	2,530	2,550
Operating Expenses Subtotal	5,486,928	5,493,541	5,820,342	6,139,330
Capital Outlay				
Improvements Other Than Buildings	62,889	15,017	232,195	225,000
Machinery and Equipment	181,159	190,125	151,120	273,800
Capital Outlay Subtotal	244,048	205,142	383,315	498,800
<b>Total</b>	<b>17,291,172</b>	<b>18,002,690</b>	<b>17,194,163</b>	<b>18,348,487</b>

## Parks and Recreation - Personnel Summary

Position Title	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12004 Athletic Coordinator	1	1	1	1
12006 Assistant Athletic Coordinator	2	2	1	1
12015 Irrigation Maintenance Worker	2	2	2	2
12016 Athletic Director	1	-	-	-
12025 Irrigation Mechanic	1	1	1	1
12109 Administrative Supervisor	1	1	1	1
12151 City Teacher	4	3	2	2
12181 Division Director of Recreation	1	1	1	1
12185 Landscape Maintenance Superintenden	1	1	1	1
12215 Senior Lifeguard	4	4	2	2
12310 Night Supervisor	2	2	2	2
12352 P & R Maint WRK/HEO	3	3	3	3
12355 P & R Maint WRK I	49	47	33	32
12356 P & R MAINT WRK II	8	8	7	7
12357 P & R MAINT WRK III	7	5	5	5
12358 Landscape Maintenance Worker	1	1	1	1
12359 P&R Maint Worker III/Playground Safe	-	-	1	1
12508 Parks & Rec Account Clerk I	1	2	2	2
12509 Parks & Rec Account Clerk II	1	1	1	1
12519 Parks & Recreation Director	1	1	1	1
12521 Assistant Parks & Recreation Director	1	1	1	1
12525 Administrative Assistant I	2	2	2	2
12528 Administrative Assistant II	1	1	-	-
12531 Division Director of Park Operations	1	1	1	1
12546 Aquatic Coordinator	1	1	1	1
12547 Aquatic Coordinator Assistant	2	2	1	1
12548 Head Swim Coach	1	1	-	-
12559 Recreation Supervisor II	2	2	2	2
12563 Special Events Coordinator	1	1	1	1
12564 Special Events- Coordinator Assistant	1	1	1	1
12571 Head Age Group Swim Coach	1	1	-	-
12572 Cultural Arts Coordinator	1	1	1	1
12573 Recreation Specialist	6	5	4	4
12578 Maintenance Crew Leader	2	2	2	2
12579 Aquatic Fac Mgr/AgeGp Swm Coach	1	1	-	-
12581 Recreation Specialist II	3	3	3	3
12585 Assistant Cultural Arts Coordinator	1	-	-	-
12615 Cashier I	2	2	2	1
12620 Cashier II	2	2	1	1
12659 Spray Fertilizer Technician	1	1	1	1
12669 Stage Manager/Custodian	2	2	2	2
12676 Child Care Coordinator	3	1	1	-

## Parks and Recreation - Personnel Summary

Position Title	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12678 Child Care Supervisor	1	-	-	-
12683 Parks Maint. Superintendent	2	2	2	2
12684 Clerical Spec II	5	2	-	-
12688 Small Engine Mechanic	1	-	-	-
12740 Custodian	1	1	1	1
12744 Tennis Coordinator	1	1	-	-
12745 Tennis Coordinator Assistant	1	1	-	-
12891 Special Population Prog Coord	1	1	1	1
12940 Head Custodian	1	1	1	1
13405 P/T Art Teacher	12	5	5	5
13419 P/T Concession/Party Manager	1	1	1	1
13450 P/T Cashier	5	3	7	8
13454 P/T Administrative Assistant	1	1	2	2
13488 P/T Senior Lifeguard	2	-	2	2
13491 P/T Assistant Swim Coach	5	1	-	-
13492 P/T Lifeguard	27	16	14	14
13495 P/T Recreation Aide	54	38	32	32
13496 P/T Recreation Aide/Driver	2	2	1	-
13500 P/T Maintenance Worker I	15	12	14	16
13514 P/T Technical Director	1	-	-	-
13522 P/T Assistant Swim Coach II	-	2	-	-
13523 P/T Swim Team Office Manager	-	1	-	-
13537 P/T Music Teacher	5	2	2	2
13539 P/T Drama Teacher	1	1	1	1
13549 P/T Storage Lot Attendant	2	1	1	1
13551 P/T Teacher Aide	11	10	7	4
13552 P/T Teacher - Recreation	7	5	5	2
13562 P/T Curator	1	1	1	1
13563 P/T Recreation Leader	10	5	5	5
13566 P/T Rec Leader - Therapeutics	1	-	-	-
13591 P/T Water Safety Instructor	8	7	11	11
13602 P/T Recreation Specialist	4	4	3	3
13604 P/T Recreational Therapist	1	1	-	-
13620 P/T Videographer-Editor	-	1	1	1
13680 P/T Clerk Spec I	4	3	3	3
13738 P/T Custodian	12	8	10	10
13739 P/T Facilities Custodian	1	1	1	1
<b>Total</b>				
Full-time	143	129	100	97
Part-time	193	132	129	125



## Non-Departmental

### Goals

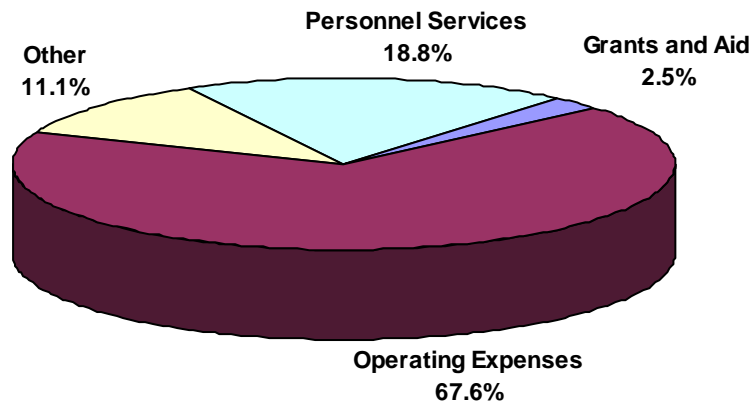
The Non-Departmental section is a group of accounts that are not directly related to a department's primary service activities, or that are separate from departmental operations for control purposes. Therefore, goals, objectives, performance measures, budget highlights and accomplishments do not apply to this cost center.

### Major Functions and Activities

All other departments of the General Fund benefit from this Department. Legal fees, employee leave settlements, and liability insurance are examples of costs paid from Non-Departmental line items that benefit all General Fund Departments. Transfers to other funds and other expenses including City grants (Crime Watch, Area Agency on Aging, Women in Distress, Here's Help, Learning for Success – KAPOW and Child Care Program) are all paid from this department.

There are no employees within this division. Budgeted personnel services represent payment for accrued sick and vacation leave.

## Non-Departmental - Expenditure Summary



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	613,381	807,798	847,540	616,487
Benefits	54,433	60,665	83,333	368,299
Personnel Services Subtotal	667,814	868,463	930,873	984,786
Operating Expenses				
Contingency	-	-	449,967	750,000
Professional Services	881,615	625,877	720,000	720,000
Other Contractual Services	106,891	75,619	126,175	25,000
Pension Benefits	-	34,653	36,000	36,500
Communication and Freight Services	146,852	143,090	135,250	132,175
Insurance	1,858,171	1,301,411	1,843,254	1,784,135
Promotional Activities	2,701	3,973	4,000	4,000
Other Current Charges and Obligatio	108,252	24,666	85,500	20,500
Office Supplies	3,775	4,762	5,000	5,000
Publications and Memberships	49,970	50,522	58,000	58,000
Operating Expenses Subtotal	3,158,227	2,264,573	3,463,146	3,535,310
Grants and Aid				
Aids to Government Agencies	80,253	79,803	79,843	82,316
Aids to Private Organizations	133,000	128,000	20,000	20,000
Other Grants and Aids	21,152	25,382	30,458	30,458
Grants and Aid Subtotal	234,405	233,185	130,301	132,774
Other				
Transfers	389,548	460,450	762,792	578,097
Other Subtotal	389,548	460,450	762,792	578,097
<b>Total</b>	<b>4,449,993</b>	<b>3,826,671</b>	<b>5,287,112</b>	<b>5,230,967</b>





## Streets and Sidewalks

### Goals

The Streets and Sidewalks section is operated under the administrative direction of the Department of Public Services. This section is dedicated to providing the most cost-effective repair and maintenance of City streets and sidewalks.

### Objectives

Ensure all federal, state, and local regulatory requirements are addressed in relation to the safe, efficient operation and maintenance of all City streets and sidewalks.

Provide construction services for community projects that require paved surfaces, such as sidewalks and street repairs.

### Major Functions and Activities

Provide essential services to the community by ensuring the safety of the citizens while using City roads and sidewalks. This is achieved through a continuous cycle of maintenance and repairs provided by crews proficient in asphalt and concrete services.

Provide construction services in instances where projects require asphalt or concrete installation, such as pathways, foundations, and block walls.

### Budget Highlights

In spite of the fact that the total miles of roads and sidewalks to be maintained continues to increase, improved efficiency prevented the need to increase the number of personnel required to provide this essential service.

### 2008-09 Accomplishments

Performed pothole and sidewalk repairs for approximately 460 miles of City streets.

Provided heavy equipment and dump truck support services to all departments and City projects.

Provided organizational and technical support to other City divisions and departments.

Performed Citywide asphalt and sidewalk repairs for the Water and Sewer Department.

Completed the construction phase for improvements to Sheridan Street from NW 196 Avenue to east of NW 172 Avenue.

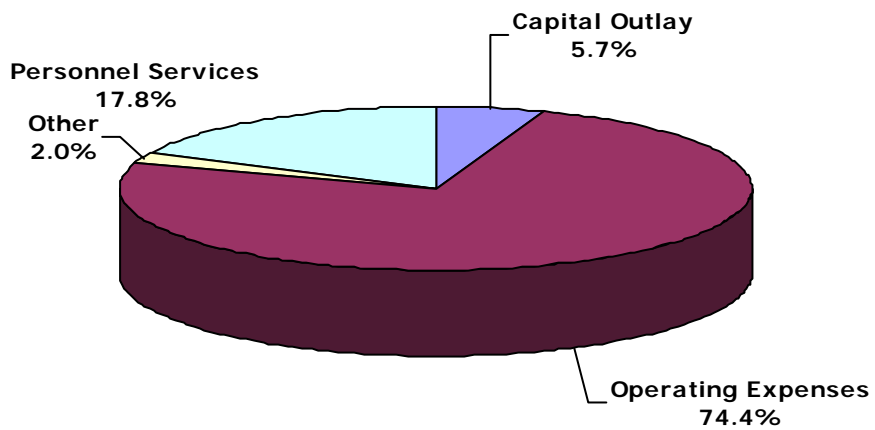
## Streets and Sidewalks Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Linear feet of curbing installed	143	1,000	0 *	1,000	1,000	1,000
Number of miles of road to maintain	460	460	479	460	462	479
<b>Effectiveness</b>						
% of community projects with paved surfaces that have adhered to all applicable technical and engineering requirements	100%	100%	100%	100%	100%	100%
Number of safety violations related to the operation of all City streets and sidewalks	0	0	0	0	0	0
<b>Efficiency</b>						
Cost to install a square foot of concrete residential sidewalk	\$10.50	\$9.75	\$9.90	\$12.00	\$10.50	\$10.50
Cost to install concrete curb and gutter in a typical residential street	\$28.00	\$24.00	\$24.00	\$28.00	\$28.00	\$28.00

\* Reflects lack of new activity requiring curbing installation.

### Road & Bridge Fund - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
General Sales & Use Taxes	2,739,055	2,785,670	2,694,000	2,664,686
Federal Grants	41,708	-	-	-
State Shared	1,212,886	1,164,985	966,000	1,027,800
General Government Charges	315,033	355,227	358,348	174,676
Investment Income	360,601	256,129	182,000	103,000
Disp of Fix Assets / Sale of Equip/ Sc	-	-	1,000	500
Other Miscellaneous Revenues	92,031	94,792	50,000	50,000
Private Gifts / Contributions	15,000	2,853,480	205,968	-
Estimated Budget Savings	-	-	-	162,473
Beginning Surplus	-	-	2,707,309	1,172,078
<b>Total</b>	<b>4,776,314</b>	<b>7,510,282</b>	<b>7,164,625</b>	<b>5,355,213</b>



## Road & Bridge Fund - Budget Summary

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	429,935	475,893	523,649	530,942
Benefits	335,005	255,422	293,782	423,738
Personnel Services Subtotal	764,940	731,315	817,431	954,680
Operating Expenses				
Professional Services	-	1,340	11,817	10,000
Other Contractual Services	1,270,793	1,231,655	1,476,780	1,331,710
Communication and Freight Services	3,617	2,130	4,000	2,200
Utility Services	1,094,814	1,098,610	1,100,000	1,100,000
Rentals and Leases	1,666	2,993	7,500	5,500
Insurance	249,177	135,513	227,705	217,885
Repair and Maintenance Services	381,384	825,034	1,062,878	1,093,000
Other Current Charges and Obligation	1,741	2,000	3,500	1,500
Office Supplies	283	344	2,500	1,500
Operating Supplies	72,967	82,585	85,250	90,000
Road Materials and Supplies	89,246	100,098	126,000	133,000
Operating Expenses Subtotal	3,165,687	3,482,301	4,107,930	3,986,295
Capital Outlay				
Improvements Other Than Buildings	52,755	2,880,276	818,221	45,000
Machinery and Equipment	54,278	-	553,711	139,711
Infrastructure	-	14,868	216,052	120,000
Capital Outlay Subtotal	107,032	2,895,144	1,587,984	304,711
Other				
Transfers	155,466	854,526	651,280	109,527
Other Subtotal	155,466	854,526	651,280	109,527
<b>Total</b>	<b>4,193,125</b>	<b>7,963,286</b>	<b>7,164,625</b>	<b>5,355,213</b>

Position Title	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12015 Irrigation Maintenance Worker	2	1	1	1
12091 Pub Works & Facility Supervisor	1	1	1	1
12190 Maintenance Worker III	2	1	1	1
12246 Public Service Maintenance Worker I	-	-	-	-
12250 Maintenance Worker II	3	2	2	2
12578 Maintenance Crew Leader	2	2	2	2
12831 CADD Operator	-	-	1	1
Total				
Full-time	10	7	8	8
Part-time	-	-	-	-



## State Housing Initiative Partnership (SHIP) Grant

### Mission

To ensure that eligible residents of the City have access to safe and affordable housing.

### Goals

To provide assistance to very low, low, and moderate-income households toward home ownership, necessary repairs, affordable rental, and foreclosure prevention.

### Objectives

To provide assistance to qualified applicants for first-time home buyers, financial assistance, necessary repairs, loans for acquisition, rehabilitation, or construction of affordable rental housing, and foreclosure prevention.

### Major Functions and Activities

The State Housing Initiative Partnership has nine programs:

- ~ Administration
- ~ Minor Home Repair/Weatherization
- ~ Foreclosure Prevention
- ~ First-Time Home Buyer Assistance
- ~ Finance Assistance
- ~ Home Ownership Counseling
- ~ Public Facility (Children's Harbor)
- ~ Acquisition-Rehabilitation or New Construction
- ~ Multifamily Rental Housing
- ~ Rental Deposit-Eviction Protection

The State Housing Initiative Partnership Grant does not pay for City personnel costs. The administration of the program is a contractual service provided by Community Redevelopment Associates of Florida, Inc. (CRA).

#### Eligibility and Recapture Provision:

Eligible homeowners are selected on a first-come, first-qualified basis, within the very low, low and moderate income groups.

The maximum allowable income is based on household size and 120% of annual Median Family Income (MFI) for Broward County, provided by the Department of Housing and Urban Development (HUD). Except for the First-Time Home Buyer Program, all properties must be owner-occupied. Verification of ownership, income, homeowners insurance, payment of property taxes, and any other

criteria to determine an applicant's eligibility will be conducted by CRA.

Eligible homeowners are required to sign the City's Home Loan Agreement and Promissory Note, which establishes a lien on the property, in favor of the City. On February 18, 2009, the City Commission approved an amended provision for 2007-2008, 2008-2009, and 2009-2010 Local Housing Assistance Plan (LHAP).

The major provisions are:

1. **New or Existing Homes:** The maximum purchase price is \$429,620.
2. **Minor Home Repair:** The maximum award for very low, low, and moderate income is \$50,000. The City's lien for Home Repair is 15 years with full repayment and no annual forgiveness during this period. However, if the Home Repair is related to special-needs households, the recapture period is reduced to a 10-year forgivable lien written down 1/10 each year until the loan is 100% forgiven. Also, in the event the homeowner refinances and obtains funds as a result of the refinancing, the City will not require repayment of the entire loan so long as the City's interest is properly acknowledged in any documents related to the refinancing.
3. **First-Time Home Buyer Assistance:** Maximum award for very low income is \$50,000, low income is \$40,000, and moderate income is \$30,000. The City's lien for the First-Time Home Buyer is 15 years with full repayment and no annual forgiveness during this period. In addition, in the event the homeowner refinances and obtains funds as a result of the refinancing during the first ten years of the agreement, the homeowner shall pay back the full amount of the loan at the time of the refinancing. After the first ten years, in the event the homeowner refinances the debt obligations with respect to the property, the City will not require repayment of the entire loan so long as the City's interest is properly acknowledged in any documents related to a refinancing.
4. **Acquisition-Rehabilitation or New Construction Development:** This construction program is designed to promote the acquisition or construction of affordable housing for home ownership opportunities. Funds will be provided as deferred or low interest loans to support the acquisition and rehabilitation, or the new construction of multifamily or single family housing, or the housing portion of a mixed-use facility. The program is also designed to promote infill housing and mixed-income



## State Housing Initiative Partnership (SHIP) Grant

projects/neighborhoods for home-ownership opportunities. For-profit and not-for-profit developers will be requested to submit proposals to provide housing that conforms with the City's RFP, neighborhood redevelopment plans, and comprehensive plan.

5. Multifamily Rental Housing: This program is designed to promote the production of affordable multifamily housing in the City. Funds may be provided as deferred loans or low-interest loans to support the acquisition and rehabilitation, or the new construction of multifamily housing, including single room occupancy, transitional/group home housing, senior rental facilities or the housing portion of a mixed-use facility. Strategy is designed to promote mixed income projects and neighborhoods.

6. Rental Deposit-Eviction Protection Program: The program provides upfront financial assistance for households to obtain quality, safe, decent, and affordable rental housing. The families must have the income to afford the monthly rental payments. Guidelines similar to debt-to-income or affordability ratios will be utilized to determine the affordability of the payments. The program may pay for such items as first month's rent, security deposit, utility connection/start-ups, up to a maximum of \$3,000. Funds may also be provided to those tenants in danger of being evicted from their current occupied rental unit.

7. Financial assistance for first-time homebuyers: This program is under Fiscal year 2009-2010 Florida Homebuyer Opportunity Program (FHOP). It provides financial assistance to first-time homebuyers eligible to receive the federal first-time homebuyer tax credit established through the American Recovery and Reinvestment Act of 2009. Eligible FL HOP applicants can receive up to \$8,000 in purchase assistance, which is expected to be repaid by the applicant upon receipt of his/her federal tax refund.

### Budget Highlights

On July 13, 2009, the City's transportation function was privatized. A total of 2 FT positions were eliminated in the process.

The FHOP - created during the 2009 regular legislative session - provides the funds for financial assistance to first time homebuyers who are eligible to receive the federal first time homebuyer tax credit established through the American Recovery and Reinvestment Act of 2009. The City of Pembroke Pines anticipates receiving \$117,862 under the FHOP for fiscal year 2009-10.

The balance of the SHIP funds from previous project years will be carried over to fiscal year 2009-10.

### 2008-09 Accomplishments

As September 2, 2009, the City has provided services in the amount of \$1,050,173 through the SHIP grant. Completed minor home repairs for 36 individuals.

# State Housing Initiative Partnership (SHIP) Grant Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Home repairs	28	17	30	9	9	0^
First-time home buyer	9	9	21	4	4	0^
Foreclosure prevention	0	6	0	8	8	0^
Rental deposit / eviction protection	0	*	0	10	10	0^
Acquisition-rehabilitation or new construction	0	*	0	2	2	0^
Financial Assistance for first-time home buyers.	0	0	0	0	0	13
<b>Effectiveness</b>						
% of funds spent to total funds available	28%	30%	25%	25%	25%	0%^
<b>Efficiency</b>						
Average cost per household assisted:						
Home repairs	\$13,980	\$25,000	\$26,330	\$50,000	\$50,000	\$0^
Purchase assistance	\$45,555	\$50,000	\$58,095	\$56,666	\$56,666	\$0^
Foreclosure prevention	\$0	\$10,000	\$0	\$10,000	\$10,000	\$0^
Rental deposit / eviction protection	\$0	*	\$0	\$3,000	\$3,000	\$0^
Acquisition-rehabilitation or new construction	\$0	*	\$0	\$100,000	\$100,000	\$0^

\* New measure - actual and /or goal unavailable.

^ Undeterminable until carryover, this is a post adoption process.

## State Housing Initiative Partnership (SHIP) Grant - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
State Grants	1,270,000	2,292,309	4,126,636	117,862
Investment Income	-	-	87,000	27,000
Beginning Surplus	-	-	-87,000	-27,000
<b>Total</b>	<b>1,270,000</b>	<b>2,292,309</b>	<b>4,126,636</b>	<b>117,862</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Operating Expenses				
Professional Services	161,655	131,840	100,135	11,786
Other Contractual Services	392,569	788,648	3,804,154	-
Other Current Charges and Obligation	410,000	1,221,050	222,347	106,076
Operating Expenses Subtotal	964,224	2,141,538	4,126,636	117,862
Capital Outlay				
Improvements Other Than Buildings	305,764	150,782	-	-
Capital Outlay Subtotal	305,764	150,782	-	-
<b>Total</b>	<b>1,269,988</b>	<b>2,292,320</b>	<b>4,126,636</b>	<b>117,862</b>





## HUD Grants CDBG-HOME

### Mission

To utilize the funds received from the U.S. Department of Housing and Urban Development (HUD) to assist the City in meeting its development needs through the provision of transportation services and home repairs for its residents.

### Goals

To improve the quality of life for low and moderate-income residents of the City of Pembroke Pines in terms of housing, commercial rehabilitation, and transportation.

To ensure the availability of transportation services to transportation-disadvantaged persons who live in South Broward County, Florida.

### Objectives

There are five HUD Grants consisting of the following:

#### 1 - Community Development Block Grant (CDBG):

To provide housing assistance such as first time home purchase assistance, home repairs, public improvement, new construction and removal of architectural barriers.

To provide safe, reliable, and efficient transportation services to the community via a subscription, and advance reservation, while keeping client expectation and changing needs as a high priority.

#### 2 - HOME Investment Partnerships Program (HOME):

To provide housing assistance such as home repairs and new construction.

#### 3 - Neighborhood Stabilization Program (NSP):

To provide emergency assistance to acquire and redevelop foreclosed properties that might otherwise become sources of abandonment and blight such as purchase assistance and home repairs. NSP is a component of the long-standing CDBG.

4 - CDBG Disaster Recovery Initiative (DRI): To address outstanding disaster related repairs from the 2005 storm season for owner-occupied properties that meet Federal Income Guidelines.

5 - Community Development Block Grant Recovery (CDBG-R) Program: To stimulate the economy through measures that modernize the Nation's infrastructure, improve energy efficiency, and expand

educational opportunities and access to health care.

### Major Functions and Activities

1 - The CDBG has eight programs:

- ~ Program Administration
- ~ Removal of Architectural Barriers
- ~ Home Repair/Weatherization
- ~ Commercial Rehabilitation
- ~ Public Facility (Children's Harbor)
- ~ Public Service (Senior Transportation)
- ~ Acquisition-Rehabilitation or New Construction
- ~ Relocation Assistance
- ~ 1st Time Home Buyer Assistance
- ~ Public Improvement (Tanglewood Park)

The Senior Transportation Program offers one-way and round-trip service within a designated area. The service area is bordered on the north by State Road 84, on the east by State Road 7 (U.S. 441), on the south by Countyline Road and on the west by U.S. 27. Strategically established routes ensure provision of subscription trips via a multi-load (shared ride) system to promote efficiency and consistency of service. Clients will receive free door-to-door, driver-assisted service. Each one-way trip accounts for a unit of service under the provisions of the Grant.

2 - The HOME grant has two programs:

- ~ Home Repair/Weatherization
- ~ Acquisition-Rehabilitation or New Construction

3 - NSP has two programs:

- ~ Purchase assistance
- ~ Home Repair

4 - DRI has a program ~ Disaster Mitigation/Recovery.

5 - CDBG-R has a program ~ Thermal Storage System-Senior Center.

Eligibility and recapture provisions for CDBG, Home and NSP grants:

Eligible homeowners are selected on a first-come, first-qualified basis, within the very low, low and moderate income groups.

The maximum allowable income is based on household size and 80% of annual Median Family Income (MFI) for Broward County, provided by the Department of Housing and Urban Development (HUD). Except for the Purchase Assistance Program,



## HUD Grants CDBG-HOME

all properties must be owner-occupied. Verification of ownership, income, homeowners insurance, payment of property taxes, and any other criteria to determine an applicant's eligibility will be conducted by Community Redevelopment Associates of Florida, Inc. (CRA).

Eligible homeowners are required to sign the City's Home Loan Agreement and Promissory Note, which establishes a lien on the property in favor of the City. On February 18, 2009, the City Commission approved amended provisions for 2007-2008, 2008-2009, and 2009-2010 Local Housing Assistance Plans (LHAP).

The major provisions are:

The existing home's value cannot exceed \$429,615. The maximum award for very low, low, and moderate income is \$50,000. The City's lien for Home Repairs is 15 years with full repayment and no annual forgiveness during this period. However, if the Home Repair is related to special needs households, the recapture period is reduced to a 10-year forgivable lien written down 1/10 each year until the loan is 100% forgiven.

Also, in the event that the homeowner refinances and obtains funds as a result of the refinancing, the City will not require repayment of the entire loan as long as the City's interest is properly acknowledged in any documents related to the refinancing.

### Budget Highlights

The CDBG will continue to provide the same programs, such as minor home repairs, commercial rehabilitation, and transportation as in previous years. The HOME will only provide minor home repair program.

### 2008-09 Accomplishments

As of September, 2009, the City has provided services in the amount of \$701,877 through the CDBG grant. Of this amount, approximately \$391,788 has assisted 29 individuals with home repairs, \$153,409 has assisted 13 individuals with new construction, and \$132,589 has been used to support the City's Senior Transportation Program.

As of September, 2009 the Senior Transportation Program generated approximately 6,500 trips (units).

As of September, 2009, the City has provided services in the amount of \$464,026 through the HOME grant. Of this amount, approximately \$88,556 has assisted 4 individuals with home repairs, and

\$375,470 has assisted 8 individuals with new construction.

In March 2009, City received the award, Neighborhood Stabilization Program (NSP) in the amount of \$4,398,575 from U.S. Department of Housing and Urban Development (HUD). NSP provides grants to purchase foreclosed or abandoned homes and to rehabilitate, resell, or redevelop these homes in order to stabilize neighborhoods and stem the decline of house values of neighboring homes. City plans to assist approximate 60 units. The available fund balance from fiscal year 2008-2009 will be carried over to fiscal year 2009-2010.

As of September, 2009, City received 157 applications with the goal of assisting 60 units. 7 properties have been scheduled for closing under the contracts and 53 applicants are actively searching the properties.

In July 2009, the City received the award; 2005 CDBG Disaster Recovery Initiative (DRI) in the amount of \$689,283 from U.S. Department of Housing and Urban Development (HUD) pass through Broward County. DRI is extra CDBG funds for disaster recovery from the hurricanes were awarded to Broward County, and then divided among the municipalities based on the amount of damage. Funding will be available to address outstanding disaster related repairs from the 2005 storm season for owner-occupied properties that meet Federal Income Guidelines.

In July 2009, HUD announced that the Substantial Amendment to City jurisdiction's Fiscal Year 2008 Action Plan has been approved. The City has been authorized to receive \$240,099 in Community Development Block Grant Recovery (CDBG-R) Program funding. Its funding is under the American Recovery and Reinvestment Act of 2009 (ARRA).

## HUD Grants CDBG-HOME Performance Measures

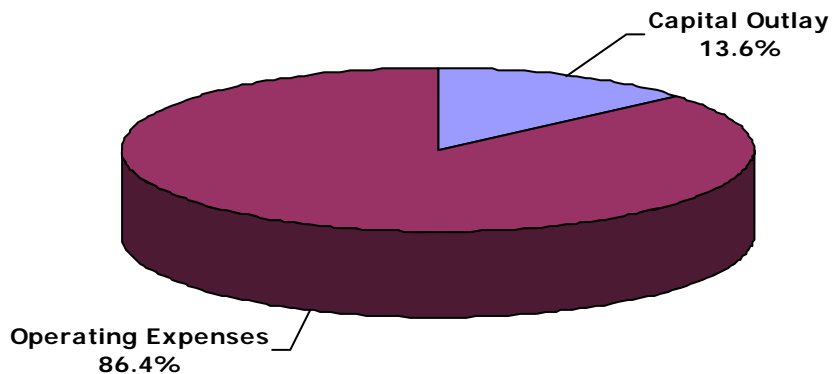
Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Home repairs - CDBG	46	30	33	15	15	12
Number of trips	6,011	7,040	4,896	7,040	6,500	6,750
Number of unduplicated CDBG clients	207	120	169	300	250	275
Home repairs - NSP	0	0	0	0	0	60
Purchase assistance	0	0	0	0	0	60
<b>Effectiveness</b>						
% of funds spent vs. funds available for home repairs	49%	45%	46%	50%	50%	50%
% of seniors who request transportation and receive it	100%	100%	100%	100%	100%	100%
Number of grievances filed against the system	0	0	0	0	0	0
<b>Efficiency</b>						
Average cost per trip (Transportation expense/number of trips)	\$21.51	\$22.85	\$25.41	\$24.07	\$24.38	\$25.00
Vehicular accidents per 100,000 miles	0.20	0.00	0.01	0.00	0.01	0.00
Road call rate per passenger trip (Calls for assistance due to mechanical problems)	0.01	0.00	0.01	0.01	0.01	0.01
Passengers per mile	0.68	+ 0.64	0.10	* 1.0	0.60	0.15

+ An anticipated reduction in funding from \$155,000 to \$139,000 will result in a reduced FY2007 passenger per mile goal.

\* Anticipated reduction in fiscal year 2006-07 did not occur. Instead, there was an increase in funding that enabled the goal to be restored to previous levels.

## HUD Grants CDBG-HOME - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Federal Grants	1,163,632	1,444,596	8,148,358	1,102,973
Other Miscellaneous Revenues	-	-	75,000	-
Interfund Transfers	-	-	35,000	-
<b>Total</b>	<b>1,163,632</b>	<b>1,444,596</b>	<b>8,258,358</b>	<b>1,102,973</b>



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	96,755	84,429	88,825	-
Benefits	36,572	39,998	26,203	-
Personnel Services Subtotal	133,327	124,427	115,028	-
Operating Expenses				
Professional Services	225,691	172,864	603,858	176,910
Other Contractual Services	654,766	1,124,299	4,595,280	503,381
Repair and Maintenance Services	-	-	-	57,589
Other Current Charges and Obligation	-	23,006	2,256,781	140,000
Operating Supplies	-	-	17,560	75,093
Operating Expenses Subtotal	880,457	1,320,169	7,473,479	952,973
Capital Outlay				
Buildings	-	-	326,090	-
Improvements Other Than Buildings	149,848	-	300,152	150,000
Machinery and Equipment	-	-	43,609	-
Capital Outlay Subtotal	149,848	-	669,851	150,000
<b>Total</b>	<b>1,163,632</b>	<b>1,444,596</b>	<b>8,258,358</b>	<b>1,102,973</b>

## HUD Grants CDBG-HOME - Budget Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12584	Transportation Operation Specialist	0.9	1	-	-
12748	Transportation Administrator	0.6	-	-	-
12751	Transportation Coordinator I	1	-	-	-
12754	Transportation Coordinator II	-	1	-	-
Total	Full-time	2.5	2	-	-
	Part-time	-	-	-	-



## Law Enforcement Grant

### Mission

1 - The Victims of Crime Act (VOCA) Grant - To provide assistance to victims of crime, especially to those in under-served populations, such as the elderly and the mentally challenged.

2 - The Homeland Security Grant - The U.S. Department of Homeland Security has implemented various financial assistance programs and grants for states to enable the collective geopolitical entities within each state, and regions within each state, to better prepare, protect, respond and recover from both man-made and natural hazard occurrences.

Various segments of these programs contain information that is operationally sensitive; therefore, budget details will lack specific data concerning the mission, accomplishments, objectives, and performance measures normally associated with City's budget preparations.

There are four major grant assistance categories within the State Homeland Security Grant Programs (SHSGP) funded by the U.S. Department of Homeland Security:

- Urban Area Security Initiative (UASI)
- Buffer Zone Protection Program (BZPP)
- Anti-Terrorism Protection Program (ATPP)
- Metropolitan Medical Response Program (MMRP)

As a result of Homeland Security regional threat and vulnerability analyses, the City of Pembroke Pines continues to be included as a participant in the UASI for fiscal year 2007, 2008, and 2009, and the BZPP for fiscal year 2006-07.

UASI - Increase prevention, protection, response, and recovery capabilities of all first responder agencies within the collaborative Southeast UASI Region (greater Fort Lauderdale and Miami) for all hazards, including terrorism through training, equipment, and exercises.

3 - Florida Department of Transportation Highway Safety Grant - (2007-2008) To provide funds for police officer overtime and equipment to assist in the reduction of drug and alcohol related traffic crashes and fatalities.

### Goals

1-The VOCA Grant

To provide services to underserved victim population

groups and to meet the immediate needs of victims of crime.

2-The Homeland Security Grant - UASI: Program objectives are the decision of each UASI member City. The City of Pembroke Pines UASI projects are equipment -related, and are an amalgam of various projects.

Prepare and protect - the City's population and critical infrastructure through public information and facility backup systems.

Respond to all hazards occurrences through critical facility hardening and sustainment capabilities in order to facilitate the continuity of government.

Recovery from all hazards occurrences through reestablishment of the transportation arteries to hasten social and economic recovery.

3-Florida Department of Transportation Highway Safety Grant.

Improve overall roadway safety in the City.

To decrease incidents of DUI-related crashes; and to remove DUI violators from the City's roadways.

### Objectives

VOCA Grant

To provide referral services to at least 110 victims in underserved populations.

To provide emergency legal advocacy to 25 victims in underserved populations.

To provide personal advocacy to 50 victims in underserved populations.

### Major Functions and Activities

1 - VOCA Grant funds the salary of a part-time Assistant Victim Advocate whose responsibilities are as follows:

Provides referral services, group treatment, and personal advocacy to victims of crime.

2 - UASI City-Wide Security Grant Activities that enable this Federal and State mandate include:

Hardening accessed critical infrastructure necessary for continued community viability and the continued continuity of government operations; strengthening



## Law Enforcement Grant

interoperable communications capabilities;

Strengthening capabilities to prepare, detect, respond, and recover from man-made or naturally occurring chemical, biological, radiological, nuclear, or explosive critical incident occurrences;

Enhance citizen emergency preparedness

3 - Florida Department of Transportation Highway Safety Grant

Funds Police Officer overtime.

Performs DUI check points

Raises public awareness of DUI laws through community meetings and prevention campaigns.

Fire Rescue - Acquisition of enhanced Emergency Operations equipment for the preparation, response, and recovery during an all-hazards occurrence; specifically 800 MHz communications equipment.

3 - The Florida Department of Transportation Highway Safety Grant.

The Police Department did not receive a Florida Department of Transportation Highway Safety Grant in fiscal year 2008-09.

## Budget Highlights

These budget highlights are contingent upon receipt of grant funding for fiscal year 2009-10.

1 - VOCA Grant.

Part-time Assistant Victim Advocate would be available to provide increased services to victims of crime, as well as to expand services to meet their immediate need.

2 - The U.S Department of Homeland Security (UASI) Grant will be utilized for the following:

Police - Acquisition of P-25 compliant digital portable radios to provide communications interoperability.

3 - The Florida Department of Transportation Highway Safety Grant, contingent upon funding, would be utilized to fund additional personnel overtime.

## 2008-09 Accomplishments

1 - Victims of Crime (VOCA) Grant

The program continued to substantially exceed its targeted goals; demand for services increased as funding has been reduced since 2007.

Special focus was placed on Personal Advocacy and Crisis Counseling, while continued progress was being made on various interventions and other services, such as Legal Advocacy referrals.

2 - The U.S. Department of Homeland Security Urban Area Security Initiative (UASI) Grant.

## Law Enforcement Grant Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
VOCA Direct expenditures	\$11,949	\$16,793	\$16,793	^ \$16,970	^ \$20,152	^ \$20,152
VOCA Victim referrals	150	110	210	^ 80	^ 50	^ 50
VOCA Crisis intervention counseling	135	110	110	^ 75	^ 125	^ 50
VOCA Legal advocacy referrals	22	25	50	^ 75	^ 50	^ 25
VOCA Personal advocacy	20	50	100	^ 80	^ 25	^ 25
Homeland Security USAI Grant Expenditures	\$304,652	\$588,600	\$686,786	^ \$550,537	^ \$825,491	+
Highway Safety Grant Expenditures	\$53,189	\$56,750	\$28,985	^ \$32,000	+	+

+ No grant funding is expected.

^ Contingent upon receipt of grant funding.



## Law Enforcement Grant - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Federal Grants	419,790	732,564	434,456	20,152
Private Gifts / Contributions	-	55,915	-	-
<b>Total</b>	<b>419,790</b>	<b>788,479</b>	<b>434,456</b>	<b>20,152</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	23,966	33,068	15,131	18,720
Benefits	849	1,193	1,158	1,432
Personnel Services Subtotal	24,815	34,261	16,289	20,152
Operating Expenses				
Operating Supplies	5,740	48,360	-	-
Operating Expenses Subtotal	5,740	48,360	-	-
Capital Outlay				
Machinery and Equipment	389,234	705,857	418,167	-
Capital Outlay Subtotal	389,234	705,857	418,167	-
<b>Total</b>	<b>419,790</b>	<b>788,479</b>	<b>434,456</b>	<b>20,152</b>

Position Title	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
13576 P/T Victim's Advocate	1	1	1	1
Total				
Full-time	-	-	-	-
Part-time	1	1	1	1



## ADA-Paratransit Program

### Mission

To provide safe and efficient transportation service to the community via a subscription, advance reservation, and fixed-route system, while keeping a high priority on client expectations and changing needs.

### Goals

To ensure the availability of transportation services to South Broward residents who are transportation disadvantaged and have physical, cognitive, emotional, visual or other disabilities that render them functionally unable to utilize the regular fixed-route service.

To ensure that safe and quality service is offered through the Americans with Disabilities Act (ADA) Paratransit Program and throughout the system.

To ensure the ADA/Paratransit Program is delivered in the most effective and efficient manner.

To ensure program accountability.

### Objectives

Increase community awareness of ADA/Paratransit Service.

Encourage courteous service and client satisfaction.

Provide a safe and reliable service.

Ensure effective program administration.

Implement appropriate methods and procedures to accomplish cost effective service delivery.

Adhere to state and federal statutes, rules and regulations for the Transportation Disadvantaged Program.

### Major Functions and Activities

Transportation is provided to ADA eligible clients to and from nutrition sites at the Southwest and Southeast Focal Point Senior Centers and the Cooper City Senior Center. This is a free, door-to-door, driver-assisted service that is provided Monday through Friday. Trips are provided on a subscription basis via a 'multi-load' system. Eligibility for Paratransit service is determined exclusively by Broward County Paratransit Services through an application process and/or a functional evaluation of

the client. Client service begins upon receipt of eligibility status and a personal identification number (PIN). A 30-minute window is allowed for drop-off and pickup of the client. A five-minute wait time is applied when the driver arrives at the pickup address and the client is not ready to board.

### Budget Highlights

On July 13, 2009, the City's transportation function was privatized. A total of 9.9 positions, 7.9 FT and 2.0 PT were eliminated in the process.

It is anticipated that a 100% on-time performance rate will result in the City receiving monthly incentives of \$400.

The City expects to receive a fuel escalator reimbursement based on a monthly per trip rate of \$0.90.

The program also reimburses the City a monthly trip incentive of \$280.

### 2008-09 Accomplishments

The use of 25 Community Services' vehicles (84% wheelchair accessible) has enabled us to provide 9,310 trips from October 1, 2008 to January 31, 2009 to clients with disabilities living in Southwest Broward County.

As of September 2009, \$3,280 has been received for 100% on-time performance rate.

## ADA-Paratransit Program Performance Measures

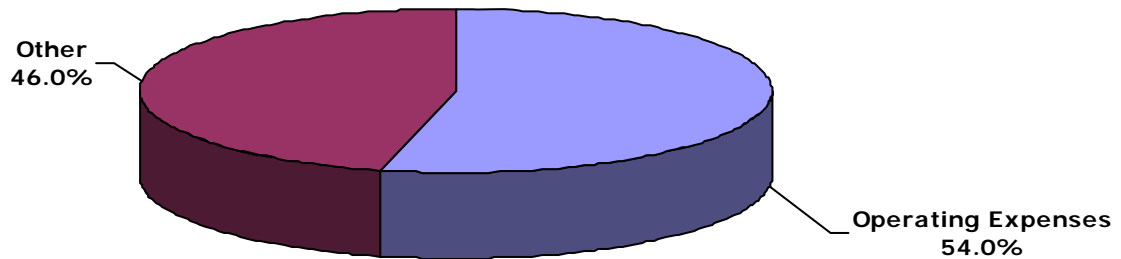
Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of informational documents distributed	550	650	550	575	600	600
Number of unduplicated ADA clients	200	260	198	+ 190	220	200
Number of trips	29,950	25,000	30,937	25,500	33,500 *	27,930
<b>Effectiveness</b>						
Number of grievances filed against system	0	0	0	0	0	0
% of satisfied clients	100%	100%	100%	100%	100%	100%
% of people who request and receive service	100%	100%	100%	100%	100%	100%
<b>Efficiency</b>						
Passengers per mile	0.40	0.40	0.20	0.40	0.40	0.30
Passengers per trip	5.6	4.4	6.5	4.2	6.5	6.0
Road call rate per passenger trip (Calls for assistance due to mechanical problems)	0	0	0	0	0	0
Vehicular accidents per 100,000 miles	0	0	0	0	0	0
Average cost per trip	\$12.69	\$14.52	\$13.82	\$15.52	\$13.58	\$12.95
Passengers per revenue hour	5.1	7.6	4.7	7.7	7.2	6.0

+ Reflects a more accurate reporting than from prior years, when clients from other transportation providers were inadvertently included.

\* The fiscal year 2008-09 goal was overstated.

### ADA-Paratransit - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Grants from Local Units	526,571	936,296	831,791	797,731
Beginning Surplus	-	-	-11,149	-
<b>Total</b>	<b>526,571</b>	<b>936,296</b>	<b>820,642</b>	<b>797,731</b>



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	198,004	215,863	170,559	-
Benefits	95,426	125,836	121,712	-
Personnel Services Subtotal	293,430	341,699	292,271	-
Operating Expenses				
Professional Services	-	240	300	480
Other Contractual Services	782	1,006	98,069	424,064
Communication and Freight Services	953	1,050	2,348	2,000
Repair and Maintenance Services	16,834	13,296	55,148	2,770
Office Supplies	143	307	600	600
Operating Supplies	44,797	67,215	112,140	500
Operating Expenses Subtotal	63,509	83,113	268,605	430,414
Capital Outlay				
Machinery and Equipment	-	-	129,000	-
Capital Outlay Subtotal	-	-	129,000	-
Other				
Transfers	-	-	130,766	367,317
Other Subtotal	-	-	130,766	367,317
<b>Total</b>	<b>356,939</b>	<b>424,812</b>	<b>820,642</b>	<b>797,731</b>

## ADA-Paratransit - Budget Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12140 Van Driver II		6	6	-	-
12748 Transportation Administrator		0.4	-	-	-
12751 Transportation Coordinator I		-	0.9	-	-
12762 Dispatcher		0.9	-	-	-
12763 Data Processing Technician		1	1	-	-
13590 P/T Van Driver - City		-	-	-	-
Total	Full-time	8.3	7.9	-	-
	Part-time	-	-	-	-



## Police Community Services Grant

### Mission

To enhance community law enforcement services through any one of seven major programmatic categories. Specialized law enforcement technology and equipment not normally placed in the general fund budget is cost center focus of this grant.

### Goals

The Byrne Memorial Justice Grant, known as the Justice Assistance Grant (JAG) provides a source of funding to assist the City in reducing crime and improving public safety, while fostering a relationship between the Police Department and the community at large.

### Objectives

To use funds received from the Bureau of Justice Assistance in accordance with program requirements. The following core activities are supported by this Grant: hiring of officers and support personnel, enhancing security measures around schools, establishing crime prevention programs, and purchasing equipment and technology to enhance officer safety.

### Major Functions and Activities

The grant funds have been used primarily for the following purposes: procuring equipment and specific software directly related to basic law enforcement functions and by utilizing the acquired technology and equipment to further response readiness to meet mandated Federal and State National Incident Management System (NIMS) goals of preparedness, response, mitigation, and recovery to all-hazards incidents.

### 2008-09 Accomplishments

The Police Department received the 2007 Justice Assistance Grant (JAG) funds of \$37,570 during February 2008 and used the funds to purchase tools to test the functionality of personal protective equipment, an emergency operations satellite communications link, hazmat dive suits, and a crisis response team communications system which will have a positive impact on Officer safety.

The fiscal year 2007-08 grant funds of \$11,808 have not yet been received from Broward County.

# Police Community Services Grant Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal

<b>Outputs</b>						
Tactical Ballistic Blanket System	1	*	*	*	*	*

\* No additional funds anticipated. Unspent funds from prior grants will be carried forward.

### Police Community Services Grant - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Federal Grants	22,639	26,451	11,119	-
Investment Income	390	-	702	-
<b>Total</b>	<b>23,029</b>	<b>26,451</b>	<b>11,821</b>	<b>-</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Operating Expenses				
Operating Supplies	-	-	5,847	-
Operating Expenses Subtotal	-	-	5,847	-
Capital Outlay				
Machinery and Equipment	23,029	26,451	5,974	-
Capital Outlay Subtotal	23,029	26,451	5,974	-
<b>Total</b>	<b>23,029</b>	<b>26,451</b>	<b>11,821</b>	<b>-</b>





## Community - Oriented Policing Service (COPS) Grants

### Mission

Uniform Hiring Program (UHP) Grant - To provide the Police Department with financial assistance to hire a community Police Officer to work specifically as a liaison with various local, state, and federal agencies in the Region 7 Joint Terrorism Task Force.

### Goals

The COPS Officer hired with funds from this grant will work with federal authorities to better prepare a large demographic area to respond to the threat or actual loss of critical government infrastructure upon which the general population depends for consequence management.

### Objectives

- To expedite real-time intelligence sharing.
- To expedite validated threat interdiction.
- To facilitate threat analysis validation.
- To improve consequence management for the safety of the community.

### Major Functions and Activities

- To respond and validate intelligence information.
- To respond to validated threats to the community.
- To provide seamless, holistic planning for consequence management in the community.
- To assist in the development and application of community emergency response plans.

### Budget Highlights

The COPS Ahead Grant ended on January 31st, 2008. All funds have been expended.

# Community - Oriented Policing Service (COPS) Grants Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of Officer hours funded by grant:	455	128	18	18	*	*
Number of Officer hours funded by City:	1,369	1,696	590	590	*	*
<b>Efficiency</b>						
% of Officer hours financed by grant	25%	7%	3%	3%	*	*
% retention of Officers graduated from grant-funded status	100%	100%	100%	100%	*	*

\* The COPS Ahead Grant paid \$25,000 per year for the first three years for one police officer. The grant expired on January 31, 2008.

### Community - Oriented Policing Service (COPS) Grants - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Federal Grants	18,165	2,500	-	-
Interfund Transfers	79,674	67,919	-	-
<b>Total</b>	<b>97,839</b>	<b>70,419</b>	<b>-</b>	<b>-</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	53,827	18,470	-	-
Benefits	44,011	51,949	-	-
Personnel Services Subtotal	97,839	70,419	-	-
<b>Total</b>	<b>97,839</b>	<b>70,419</b>	<b>-</b>	<b>-</b>

Position Title	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12425 Police Officer	1	-	-	-
Total				
Full-time	1	-	-	-
Part-time	-	-	-	-



## Community Bus Program

### Mission

To provide safe and efficient transportation service to the community via a subscription, advance reservation, and fixed route system, while keeping client expectations and changing needs as a high priority.

### Goals

To ensure the availability of public transportation services to persons who are transportation disadvantaged in western Pembroke Pines.

To ensure that safe and quality service is offered through the Community Bus Service and throughout the system.

To ensure Community Bus Service is delivered in the most effective and efficient manner.

To ensure program accountability.

### Objectives

To increase community awareness of the Community Bus Program.

To encourage courteous service and client satisfaction.

To provide a safe and reliable service.

To ensure effective program administration.

To implement appropriate methods and procedures to accomplish cost effective service delivery.

To adhere to State and Federal Statutes, Rules and Regulations for the Transportation Disadvantaged Program.

### Major Functions and Activities

Provision of public transportation service at designated stops along two fixed routes - green and gold. Service extends west from the Southwest Focal Point Senior Center to US 27 (Holly Lake Club House) in Pembroke Pines. The service is structured to allow for connections to Broward County Transit (BCT) routes 3, 5, 7, and 23. Connections can also be made with the City of Miramar Community Bus Service at Memorial Hospital West and the Pembroke Lakes Mall. There is also a connection with the Cooper City service at Sheridan Street and Flamingo Road. The headway on the green route is 60 minutes, while the headway on the gold route is 30

minutes. The community buses are wheelchair accessible, in compliance with the Americans with Disabilities Act (ADA).

### Budget Highlights

On July 13, 2009, the City's transportation function was privatized. A total of 21 positions, 13 FT and 8 PT, were eliminated in the process.

Under the interlocal Agreement between the City of Pembroke Pines and Broward County, the County agrees to pay the City \$15 per hour per vehicle in service. A requirement of 7.1 passengers per hour remains in place. Funding for both routes continues.

## Community Bus Program Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of information documents distributed	11,500	11,200	12,500	12,000	12,000	12,000
Road calls required (Calls for assistance due to mechanical problems)	7	3	28*	7	5	10
Number of trips	201,292	183,000	197,223	196,500	203,500	206,650
<b>Effectiveness</b>						
Number of grievances filed against system	0	0	0	0	0	0
<b>Efficiency</b>						
Passengers per service hour	11.8	11.3	11.6	11.9	11.8	12.3
Passengers per mile	1.1	1.3	0.8	1.2	1.2	1.2
Vehicular accidents per 100,000 miles	0	0	0	0	0.002	0
Average cost per trip	\$2.53	\$2.71	\$2.99	\$3.34	\$2.50	\$3.25

\* Prior year's postponements of vehicles have necessitated the increase in calls related to the age of the vehicles.

## Community Bus Program - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Grants from Local Units	341,100	345,648	345,648	259,236
Interfund Transfers	155,466	854,526	782,046	476,844
Beginning Surplus	-	-	-58,964	-
<b>Total</b>	<b>496,566</b>	<b>1,200,174</b>	<b>1,068,730</b>	<b>736,080</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	235,757	538,132	468,396	-
Benefits	184,066	393,890	398,452	-
Personnel Services Subtotal	419,822	932,022	866,848	-
Operating Expenses				
Professional Services	395	830	900	1,260
Other Contractual Services	1,099	3,946	120,766	645,190
Communication and Freight Services	972	1,028	1,200	1,480
Repair and Maintenance Services	30,820	75,227	32,116	37,500
Office Supplies	643	-	1,000	1,100
Operating Supplies	42,815	187,121	45,900	49,550
Operating Expenses Subtotal	76,743	268,152	201,882	736,080
<b>Total</b>	<b>496,566</b>	<b>1,200,174</b>	<b>1,068,730</b>	<b>736,080</b>

Position Title	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12880 Van Driver	6	13	-	-
13590 P/T Van Driver - City	8	9	-	-
13681 P/T Clerk Spec II	1	1	-	-
Total				
Full-time	6	13	-	-
Part-time	9	10	-	-



## Law Enforcement Trust Fund Treasury Confiscated

### Goals

To provide funding to support the activities that are covered under the Department of Treasury guidelines. These funds will continue to support the Police Department's efforts to increase interdiction of major crime activities involving narcotics and gang-related criminal offenses through enhanced data analysis.

Support of the Department's efforts in Community-Oriented and Problem-Solving Policing will continue. The Department emphasizes a continual improvement of its level of service and this fund provides additional resources without burdening the taxpayers.

### Objectives

Monies obtained will be utilized to fund various Police Department capital expenditures in order to improve the quality of service offered to residents of the City.

### Major Functions and Activities

Drug interdiction and drug activity suppression will be enhanced and expanded through the procurement of state-of-the-art surveillance and communications equipment, thereby augmenting investigative capabilities.

This trust fund does not provide for salaries.

### Budget Highlights

In accordance with "A Guide to Equitable Sharing of Federally Forfeited Property for State and Local Law Enforcement Agencies" by the U.S. Department of Treasury, confiscated revenues are not permitted to be budgeted until they have been awarded to the City's law enforcement department by a court having jurisdiction over the matter.

Funds will be utilized to purchase License Plate Recognition (LPR) Systems which automatically scans license plates for detection of stolen cars, plates, and wanted vehicles/persons for miscellaneous offenses. This is a multi-directional camera system than is capable of scanning up to four directions at once.

### 2008-09 Accomplishments

Expended funds for the purchase of electronic citation devices for Traffic Officers. These devices are equipped with electronic readers which allow the officers to scan drivers licenses to record all of the information onto the traffic citation.

# Law Enforcement Trust Fund Treasury Confiscated Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal

## Outputs

Funds spent on equipment and building improvements	\$15,860	\$23,709	\$10,572	\$20,900	\$6,649	\$133,376
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## Law Enforcement Trust Fund Treasury Confiscated - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Fines & Forfeitures	-	73,232	-	-
Investment Income	8,572	5,489	4,000	2,300
Appropriated Fund Balance	-	-	132,994	-
Beginning Surplus	-	-	2,649	131,076
<b>Total</b>	<b>8,572</b>	<b>78,720</b>	<b>139,643</b>	<b>133,376</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Operating Expenses				
Professional Services	-	-	2,000	-
Repair and Maintenance Services	-	-	25,927	-
Operating Expenses Subtotal	-	-	27,927	-
Capital Outlay				
Improvements Other Than Buildings	15,860	-	92,675	-
Machinery and Equipment	-	10,572	19,041	133,376
Capital Outlay Subtotal	15,860	10,572	111,716	133,376
<b>Total</b>	<b>15,860</b>	<b>10,572</b>	<b>139,643</b>	<b>133,376</b>



## Law Enforcement Trust Fund Justice Confiscated

### Goals

To provide funding to support the activities that are covered under the Department of Justice guidelines.

### Objectives

Allocations from this fund will continue to finance various service enhancement efforts. Essentially, these allocations will be in the form of one-time capital expenditures.

### Major Functions and Activities

Fleet purchases and the continuation of the computerization of the Records Management System.

Standardization of issued equipment will also continue.

This trust fund does not provide for salaries.

### Budget Highlights

In accordance with "A Guide to Equitable Sharing of Federally Forfeited Property for State and Local Law Enforcement Agencies" by the U.S. Department of Justice, confiscated revenues are not permitted to be budgeted until they have been awarded to the City's law enforcement department by a court having jurisdiction over the matter.

Funds will be used to facilitate the purchasing of a Traffic Directional Message Board. This graphic directional message board will be utilized to provide information to our residents on hazardous conditions and other important announcements.

### 2008-09 Accomplishments

Funds were expended for the purchase of new computer forensics software and hardware system. This system will allow investigators to enhance videos and still pictures, increasing their evidentiary value in helping to identify suspects in major crimes.

# Law Enforcement Trust Fund Justice Confiscated Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Funds spent on equipment	\$19,949	\$18,852	\$0	\$12,945	\$25,607	\$10,165

## Law Enforcement Trust Fund Justice Confiscated - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Fines & Forfeitures	5,111	9,746	-	-
Investment Income	13,394	7,843	6,000	2,500
Disp of Fix Assets / Sale of Equip/ Sc	326	-	-	-
Appropriated Fund Balance	-	-	221,414	-
Beginning Surplus	-	-	19,607	7,665
<b>Total</b>	<b>18,832</b>	<b>17,589</b>	<b>247,021</b>	<b>10,165</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Operating Expenses				
Professional Services	-	-	17,579	-
Other Contractual Services	-	-	26,150	-
Repair and Maintenance Services	-	-	10,325	-
Other Current Charges and Obligation	-	-	17,700	-
Operating Supplies	3,144	-	23,056	-
Operating Expenses Subtotal	3,144	-	94,810	-
Capital Outlay				
Machinery and Equipment	19,949	-	152,211	10,165
Capital Outlay Subtotal	19,949	-	152,211	10,165
<b>Total</b>	<b>23,093</b>	<b>-</b>	<b>247,021</b>	<b>10,165</b>



## Law Enforcement Trust Fund \$2 Police Education

### Goals

To provide support for all facets of police education and training initiatives. The \$2 Police Education Fund is restricted, by law, for expenditures to train and educate only law enforcement personnel.

### Objectives

Monies obtained will be utilized to fund various Police Department efforts to improve its quality of service through enhanced training. The area of emphasis will be to enhance the total programmatic training modules for all levels of departmental activities – operations, administration, and ancillary functions.

### Major Functions and Activities

Continuous programmatic upgrades in training due to systematic enhancement in firearms, [ongoing upgrades in the computerization of program structures] and increased focus on drug interdiction require dramatic training availability at all levels of the law enforcement endeavor.

This trust fund does not provide for salaries.

### Budget Highlights

~Training

Funds will be used to finance the cost of tuition and state exam fees associated with training police recruits at the Police Academy.

~ Travel/Conferences

Funds will be utilized to afford Officers, as well as other law enforcement personnel, the opportunity to attend special conferences and seminars throughout the United States.

### 2008-09 Accomplishments

Funds were used to cover the cost of tuition and state exam fees for training police recruits at the Police Academy.

Funds were also expended on advanced leadership courses for police supervisors.

# Law Enforcement Trust Fund \$2 Police Education Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
New recruits sent to the Police Academy	11	10	7	9	8	7
<b>Efficiency</b>						
Average cost per recruit	\$2,915	\$2,445	\$2,915	\$2,915	\$2,915	\$3,255

## Law Enforcement Trust Fund \$2 Police Education - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Fines & Forfeitures	49,517	50,248	72,570	55,281
Investment Income	8,807	5,468	4,000	1,900
Appropriated Fund Balance	-	-	67,105	-
Beginning Surplus	-	-	-4,000	-
<b>Total</b>	<b>58,324</b>	<b>55,716</b>	<b>139,675</b>	<b>57,181</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Operating Expenses				
Travel Per Diem	7,392	5,528	90,958	-
Publications and Memberships	50,470	39,959	48,717	57,181
Operating Expenses Subtotal	57,862	45,487	139,675	57,181
<b>Total</b>	<b>57,862</b>	<b>45,487</b>	<b>139,675</b>	<b>57,181</b>



## Law Enforcement Trust Fund FDLE Confiscated

### Goals

Traditionally, these funds have been used by the Police Department to procure state-of-the-art equipment. These funds will support the Department's continued focus on computerization of information systems and the enhancement of anti-drug and crime prevention strategies.

One was used to expand the services of the Unit and one was a replacement due to unforeseen circumstances. One dog will be trained for explosives detection and the other for narcotics detection.

### Objectives

Monies obtained will be utilized to fund various Police Department efforts to improve its quality of service to the community. The areas of emphasis are communication equipment, specialized vehicle, firearms, research and procurement of less lethal equipment, and related safety mechanisms.

### Major Functions and Activities

Funds will be used to upgrade the Department's records management, specialized vehicles, and computerized information systems.

This trust fund does not provide for salaries.

### Budget Highlights

In accordance with Florida Statutes 932.7055(9)(c), confiscated revenues are not permitted to be budgeted until they have been awarded to the City's law enforcement department by a court having jurisdiction over the matter.

Increased the allocation of funds for the design and construction of a new training/administration facility. This is a continuation of accumulating funds to construct a building at the Police training facility and gun range. This building will house the Training Unit along with all its classrooms and training equipment.

### 2008-09 Accomplishments

Funds were expended for enhanced emergency lighting and siren packages on all unmarked vehicles.

Funds were expended to purchase PRO LITE lasers that are used by the Traffic Officers to conduct traffic enforcement for speeding violations.

Funds were expended to purchase tactical ballistic vests. These tactical vests are designed to offer a greater degree of protection to the K-9 handlers when they are deployed with the Special Response Team.

Funds were used to purchase two Police work dogs.



# Law Enforcement Trust Fund FDLE Confiscated Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Funds spent for drug and crime prevention	\$52,690	\$27,004	\$14,961	\$31,348	\$35,994	\$55,277
Funds spent on equipment and building improvements	\$149,629	\$256,131	\$7,500	\$323,355	\$330,689	\$275,383

## Law Enforcement Trust Fund FDLE Confiscated - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Fines & Forfeitures	228,496	244,179	-	-
Investment Income	63,728	44,357	33,000	15,000
Appropriated Fund Balance	-	-	980,075	-
Beginning Surplus	-	-	252,814	315,660
<b>Total</b>	<b>292,224</b>	<b>288,536</b>	<b>1,265,889</b>	<b>330,660</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	6,507	-	-	-
Personnel Services Subtotal	6,507	-	-	-
Operating Expenses				
Professional Services	3,412	10,962	22,370	-
Travel Per Diem	-	-	31,464	-
Other Current Charges and Obligation	-	-	5,000	-
Operating Supplies	67,223	14,961	157,300	55,277
Operating Expenses Subtotal	70,635	25,923	216,134	55,277
Capital Outlay				
Buildings	-	-	643,137	275,383
Machinery and Equipment	135,096	7,500	406,618	-
Capital Outlay Subtotal	135,096	7,500	1,049,755	275,383
<b>Total</b>	<b>212,238</b>	<b>33,423</b>	<b>1,265,889</b>	<b>330,660</b>



## Older Americans Act (OAA) Grant

### Mission

The Community Services Department is dedicated to providing a multitude of services and programs for our senior population. In part, funding dollars are provided by the Older Americans Act Grant and the State of Florida Department of Elder Affairs.

### Goals

**TITLE IIIB:** To facilitate the following social services to those 60 years of age or older residing in southwest Broward County: Information, Referral, Recreation, In-home Services, Health Support, Counseling, Adult Day Care, Alzheimer's Adult Day Care for seniors, and Public Education.

**TITLE III E FAMILY CAREGIVERS SERVICES:** To provide expanded services for Adult Day Care and Alzheimer's Day Care Programs. The expanded hours are Monday thru Friday, 7:00 AM – 6:00 PM. The expanded hours provide benefits to senior clients and caregivers.

**LOCAL SERVICE PROGRAM (LSP) TRANSPORTATION:** To provide safe, reliable, and efficient transportation services to seniors 60 years of age or older living in southwest Broward County.

### Objectives

To account for funds received from the OAA Grant and provide a full range of social services to eligible seniors in accordance with the guidelines of the Older Americans Act and the State of Florida Department of Elder Affairs.

### Major Functions and Activities

Plan and implement the following senior services:

~ **RECREATION** - Includes classes such as ceramics, arts and crafts, computers for seniors, bingo, card and board games, special events, and field trips.

~ **HEALTH SUPPORT SERVICES** - Provides health screening, counseling, assessments, speakers on a variety of health subjects, a walking club program, senior wellness and exercise classes.

~ **INFORMATION and REFERRAL** - Provides direct access to Community Services programs, and special senior programs. This service includes case management and referrals facilitated by the staff social worker.

~ **COUNSELING** - Services include individual, group, and/or family/caregiver counseling sessions as well as referrals and educational speakers.

~ **ADULT DAY CARE** - Provides a structured program for frail and/or Alzheimer's specific clients. Special activities, classes, and programs are planned to enhance the lives of these seniors in an effort to delay institutionalization and to provide respite care.

~ **PERSONAL CARE** - Personal Care is assistance with eating, dressing, personal hygiene, and other activities of daily living. This service is provided through coordination with a home health agency.

~ **HOMEMAKER** - Homemaker service is defined as the accomplishment of specific home management duties including housekeeping, laundry, cleaning refrigerators, clothing, minor home repairs, meal planning and preparation. This service is provided through coordination with a home health agency.

~ **RESPITE** - Respite is a relief or rest for a primary caregiver from the constant/continued supervision, companionship, therapeutic and/or personal care of a functionally-impaired older person for a specific period of time. This service is provided through coordination with a home health agency.

~ **TRANSPORTATION** - Provision of one-way or round-trip service within a designated area. The service area is bordered on the north by State Road 84, on the east by State Road 1 (U.S. 441), on the south by Countyline Road and the west by U.S. 27. Strategically established routes ensure provision of subscription trips via a multi-load system to promote efficiency and consistency of service. Clients receive free, door-to-door, driver-assisted service. Each one-way trip accounts for a unit of service under the provision of each funding source.

### Budget Highlights

On July 13, 2009, the City's transportation function was privatized. A total of 5.1 positions, 4.1 FT and 1.0 PT were eliminated in the process. In addition on July 11, 2009, 5 other positions, 2 FT and 3 PT, were converted to contractual.

The 6th Annual Swing for the Green Golf Tournament will be held on October 31, 2009.

Engage in community outreach activities targeting low-income, isolated seniors who will benefit from Heater Meals.



## Older Americans Act (OAA) Grant

### 2008-09 Accomplishments

The Levi Strauss Foundation and Levi Strauss Company made a \$1,000 donation in October, 2008 to be used for senior programming.

The Emergency Home Energy Assistance Program (EHEAP) has been increased to \$33,602. Of this amount \$29,570 will be available to assist qualified residents and \$4,032 will be paid to the City for administrative costs.

The 5th Annual Swing for the Green Golf Tournament held on October 18, 2008 was a big success, bringing in a total of \$32,639.

Adult Day Care grounds/surroundings have been renovated with the addition of ceiling fans, new patio doors for one area, and the nursing station has been renovated.

# Older Americans Act (OAA) Grant Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of clients receiving daycare services	176	220	127	164	170	150
Number of senior clients registered at SW Focal Point Center	2,912	3,500	2,946	3,303	3,100	2,960
Units (1 hour) of service:						
Information	5,402	5,285	20,417	4,699	4,700	4,700
Referral	907	1,102	841	895	695	725
Public education	42	29	33	29	29	48
Personal care	3,538	4,237	5,405	4,237	4,237	4,576
Respite ^	300	200	327	300	300	390
Homemaker ^	3,534	4,679	3,861	4,579	3,539	3,381
Number of trips per year	35,918	36,960	38,407	30,800	30,800	32,340
Health support-individual	1,021	4,519	727	3,795	695	725
Health support-group	1,292	1,103	1,435	290	890	890
Adult day care ^	105,404	54,564	96,653	113,299	151,648	75,417~
Counseling-individual	79	96	82	73	73	96
Counseling-group	119	134	194	115	115	115
Transportation (one way trips)^	36,550	30,800	38,407	30,800	30,800	32,340
Recreation	115,573	109,992	118,850	105,849	105,853	5,600(a)
<b>Effectiveness</b>						
% of service units billed	100%	100%	100%	100%	100%	100%
<b>Efficiency</b>						
Annual Area Agency on Aging monitoring report (compliance)	100%	100%	100%	100%	100%	100%
% of people who request and receive service	100%	100%	100%	100%	100%	100%
% of survey respondents with a positive rating	100%	100%	100%	100%	100%	100%
Passengers per mile	3.40	3.00	3.4	3.40	3.00	3.0
Vehicular accidents per 100,000 miles	0.000	0.003	0.002	0.000	0.020	0.000
Road calls per passenger trip	0.22	0.03	0.11	.004	0.20	0.10
Grant reimbursement per trip	\$7.90	\$19.14#	\$7.52	\$26.96	\$41.86#	\$7.90

# The increase cost per trip is due to significantly increased fuel costs.

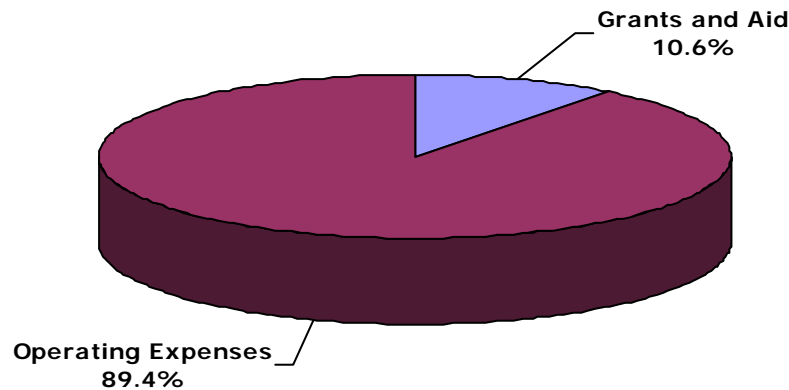
^ Goals based on maximum units of service eligible for reimbursement per OAA contract.

~ Only those unduplicated clients that are funded by IIIB & IIIE are counted. The fiscal year 2009-10 Goal reflects the fact that while the number of clients has not changed, other funding sources are now being used and fewer clients are being funded by IIIB & IIIE.

(a) Due to a new Department of Elder Affairs (DOEA) regulation, individual recreation class attendance will no longer be counted as a service unit. Only classes will be counted, regardless of the number of participants, hence the reduction in the 2009-10.

## Older Americans Act (OAA) Grant - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Federal Grants	544,427	631,797	705,404	444,530
Grants from Local Units	179,649	111,085	159,153	139,155
State Grants	278,352	267,839	268,320	243,320
Other Human Services Charges	-	31,060	104,000	-
Private Gifts / Contributions	87,424	56,643	91,868	73,878
Interfund Transfers	45,342	140,601	-	-
Beginning Surplus	-	-	-13,023	-
<b>Total</b>	<b>1,135,194</b>	<b>1,239,024</b>	<b>1,315,722</b>	<b>900,883</b>



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	662,187	751,293	751,920	-
Benefits	196,368	277,531	277,267	-
Personnel Services Subtotal	858,555	1,028,825	1,029,187	-
Operating Expenses				
Professional Services	60	120	120	120
Other Contractual Services	111,498	132,488	165,226	805,475
Promotional Activities	-	-	904	-
Operating Supplies	25,000	25,000	25,000	-
Operating Expenses Subtotal	136,558	157,608	191,250	805,595
Grants and Aid				
Aids to Government Agencies	140,081	52,591	95,285	95,288
Grants and Aid Subtotal	140,081	52,591	95,285	95,288
<b>Total</b>	<b>1,135,194</b>	<b>1,239,024</b>	<b>1,315,722</b>	<b>900,883</b>

## Older Americans Act (OAA) Grant - Budget Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12140	Van Driver II	3	3	-	-
12443	Activities Coordinator - Grant	1	1	-	-
12498	Senior Aide	1	1	-	-
12583	Intake Worker	2	2	-	-
12584	Transportation Operation Specialist	0.1	-	-	-
12586	Accounting Clerk/Contract Specialist F/	-	-	-	-
12630	Certified Nurses Aide	0.25	0.25	-	-
12751	Transportation Coordinator I	-	0.1	-	-
12752	Trans Operations Clk	1	1	-	-
12758	Adult Day Care Coordinator	1	2	-	-
12759	Alzheimer's Coordinator	1	-	-	-
12762	Dispatcher	0.1	-	-	-
12962	Receptionist/Cler Asst	1	1	-	-
12964	Health Support Coord	1	1	-	-
12966	C.N.A.	1.01	1.01	-	-
12967	L.P.N.	1	1	-	-
12971	Social Services Coordinator	1	1	-	-
12975	Social Services Specialist-Grant	1.01	1.01	-	-
12976	Human Services Administrator	1	1	-	-
12977	Adult Day Care Supervisor	-	-	-	-
13498	P/T Seniors Aide - Grant	2	1	-	-
13499	P/T LPN	1	2	-	-
13570	P/T Van Driver	1	1	-	-
13572	P/T Social Worker- Grant	1	1	-	-
13577	P/T C.N.A.	4	10	-	-
13579	P/T Activities Spec Recreation	-	-	-	-
13581	P/T Social Services Specialist	-	-	-	-
13602	P/T Recreation Specialist	-	-	-	-
13605	P/T Recreation Specialist II	-	1	-	-
13606	P/T Recreation Specialist - Grant	1	-	-	-
13681	P/T Clerk Spec II	-	-	-	-
13962	P/T Receptionist/Clerical Asst	1	1	-	-
13965	P/T I & R Specialist	1	1	-	-
Total	Full-time	17.47	17.37	-	-
	Part-time	12	18	-	-



## Debt Service Fund

### Mission

To optimize City resources in obtaining funds for City projects.

### Goals

To finance projects and refund existing debts utilizing the most cost effective methods, while minimizing the restrictions that would hinder the future borrowing capacity of the City.

### Objectives

To account for the servicing of general long-term debt not being financed by proprietary or non-expendable trust funds, and to maintain the highest possible bond ratings for the marketability of the City's debt.

### Major Functions and Activities

The following paragraphs describe the bond issues of the City of Pembroke Pines. The balances outstanding shown in these paragraphs are as of September 30, 2009. All capitalized terms are as defined in each bond issue's official documents.

~ CAPITAL IMPROVEMENT REVENUE BONDS, SERIES 1999:

On April 27, 1999, the City issued \$45,240,000 bonds for the purpose of providing funds to finance the construction and equipping of the Charter High School and certain other City projects. In addition, the City used \$10,985,000 of these bonds to refund the City's outstanding Capital Improvement Revenue Bonds, Series 1995. The \$28,100,000 outstanding bonds, maturing on and after December 1, 2009 that were not used to refund the Refunded 1995 Bonds, were advance refunded and defeased on December 1, 2006 by the Capital Improvement Revenue Refunding Bonds, Series 2006. The refunding bond proceeds are held in an irrevocable escrow deposit trust for the purpose of generating the required resources for the refunded bonds' debt service until they were called for redemption on December 1, 2008. The remaining \$9,000,000 outstanding bonds that were not refunded are due in varying installments through December 1, 2026. They bear interest at rates which range from 4.20 % to 5.25%, with interest payable semi-annually on June 1st and December 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric franchise revenues on a parity with any Additional Parity Franchise Revenue Bonds. The bonds maturing on and after December 1, 2009 are

subject to redemption at the option of the City, on or after December 1, 2008, in such order of maturity as the City selects, plus accrued interest to the redemption date.

~ PUBLIC IMPROVEMENT REVENUE BONDS, SERIES 2001:

On October 12, 2001, the City issued \$19,600,000 bonds for the purpose of providing funds for various City projects including a police annex, fire and rescue system improvements, park improvements, and the payoff of the \$10,000,000 Capital Improvement Certificate of Indebtedness, Series 2000. The \$10,985,000 outstanding bonds, maturing on and after October 1, 2014, were advance refunded and defeased on December 1, 2006 by the Public Improvement Revenue Refunding Bonds, Series 2006. The refunding bond proceeds are held in an irrevocable escrow deposit trust for the purpose of generating the required resources for the refunded bonds' debt service and redemption premiums until they are called for redemption on October 1, 2011. The remaining \$4,350,000 outstanding bonds that were not refunded are due in varying installments through October 1, 2013. They bear interest at rates which range from 4.00% to 4.30%, with interest payable semi-annually on April 1st and October 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric public service tax revenues on a parity with any Additional Parity Bonds.. The bonds maturing on and after October 1, 2012 are subject to redemption at the option of the City, on or after October 1, 2011, in such order of maturity as the City selects, plus accrued interest to the redemption date.

~ TAXABLE COMMUNICATIONS SERVICES TAX REVENUE BONDS, SERIES 2003A:

On October 17, 2003, the City issued \$39,935,000 bonds in order to maintain the City's pension contribution as a percentage of payroll at the level prior to the increased benefits for firefighters under the contributory defined benefit retirement plan known as the City Pension Fund for Firefighters and Police Officers. These bonds have an outstanding balance of \$38,640,000 due in varying installments through October 1, 2033. The outstanding bonds bear an interest rate of 5.97%, payable semi-annually on April 1st and October 1st of each year. The principal and interest on these bonds are payable from and secured by a pledge of and an irrevocable lien on the Communications Services Tax Revenues and Water Public Service Tax Revenues on a parity with the Series 2004 Bonds and any Additional Parity Bonds hereafter issued. The lien on and pledge of the Water





## Debt Service Fund

Public Service Tax Revenues to the payment of the bonds shall be released upon the City demonstrating that, based on the City's annual audited financial statements for the two fiscal years immediately preceding such release, the Communications Services Tax Revenues recognized for each of such fiscal year, without taking into consideration any Water Public Service Tax Revenues, were not less than 1.30 times the Maximum Bond Service Requirement on all parity bonds then outstanding. This lien has not yet been released. The bonds maturing on and after October 1, 2014 are subject to redemption prior to their respective dates of maturity at the option of the City on or after October 1, 2013, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ TAXABLE COMMUNICATIONS SERVICES TAX REVENUE BONDS, SERIES 2004:

On April 1, 2004, the City issued \$49,910,000 bonds for the purpose of funding a deposit to the Police Pension Plan under the contributory defined benefit retirement plan known as the City Pension Fund for Firefighters and Police Officers and the General Employees' Pension Plan to maintain the City's annual contribution to such plans at approximately the same level as before the adoption of the 2004 Enhanced Pension Benefits. These bonds have an outstanding balance of \$48,065,000 due in varying installments through October 1, 2033. The outstanding bonds bear interest at rates from 3.50% to 5.25%, payable semi-annually on April 1st and October 1st of each year. The principal and interest on these bonds are payable from and secured by a pledge of and an irrevocable lien on the Communications Services Tax Revenues and Water Public Service Tax Revenues on a parity with the Series 2003A Bonds and any Additional Parity Bonds hereafter issued. The lien on and pledge of the Water Public Service Tax Revenues to the payment of the Bonds shall be released upon the City demonstrating that, based on the City's annual audited financial statements for the two fiscal years immediately preceding such release, the Communications Services Tax Revenues recognized for each of such fiscal year, without taking into consideration any Water Public Service Tax Revenues, were not less than 1.30 times the Maximum Bond Service Requirement on all parity bonds then outstanding. This lien has not yet been released. The bonds maturing on and after October 1, 2015 are subject to redemption prior to their respective dates of maturity at the option of the City on or after October 1, 2014, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ PUBLIC IMPROVEMENT REVENUE BONDS, SERIES 2004A:

On May 6, 2004, the City issued \$20,140,000 bonds for the purpose of funding the acquisition, construction, and equipping of the Senior Housing Project (Tower One), the site development, engineering and permitting costs related to the Senior Housing Project, and the mobile safety equipment. These bonds have an outstanding balance of \$20,140,000 due in varying installments through October 1, 2034. The outstanding bonds bear interest at rates from 3.00% to 5.00%, with interest payable semi-annually on April 1st and October 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric public service tax revenues on a parity with the Public Improvement Revenue Bonds, Series, 2001, and any Additional Parity Bonds. The bonds maturing on or after October 1, 2015 are subject to redemption at the option of the City, on or after October 1, 2014, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ PUBLIC IMPROVEMENT REVENUE BONDS, SERIES 2004B:

On July 14, 2004, the City issued \$15,975,000 bonds for the purpose of funding the cost of planning, designing, constructing, and equipping of the Senior Housing Project (Tower Two), and any remaining or additional Tower One project costs. These bonds have an outstanding balance of \$15,975,000 due in varying installments through October 1, 2034. The outstanding bonds bear interest at rates from 3.50% to 5.00%, with interest payable semi-annually on April 1st and October 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric public service tax revenues on a parity with the Public Improvement Revenue Bonds, Series, 2001, 2004A, and any Additional Parity Bonds. The bonds maturing on and after October 1, 2015 are subject to redemption at the option of the City, on or after October 1, 2014, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ GENERAL OBLIGATION BONDS, SERIES 2005:

On September 30, 2005, the City issued its first General Obligation Bonds in the amount of \$47,000,000 for the purpose of funding multiple projects including, but not limited to, various roadwork projects, recreational and cultural amenities, economic development and neighborhood revitalization. On December 1, 2005, \$5,456,448 of the General Obligation Bonds, Series 2005 was used



## Debt Service Fund

to refund the Capital Improvement Revenue Bonds, Series 1993, which had a principal outstanding balance of \$5,985,000. These Series 2005 bonds have an outstanding balance of \$43,155,000 due in varying installments through September 1, 2035. The outstanding bonds bear interest at rates from 3.10% to 4.55%, with interest payable semi-annually on March 1st and September 1st. The Series 2005 Bonds are general obligations of the City and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the City (except exemptions provided by applicable law). There is no limitation as to the rate or amount of ad valorem taxes that can be levied for the purpose of paying the Series 2005 Bonds. The bonds maturing on or after September 1, 2016 are subject to redemption at the option of the City, on or after September 1, 2015, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ PUBLIC IMPROVEMENT REVENUE REFUNDING BONDS, SERIES 2006:

On December 1, 2006, the City issued \$29,720,000 bonds for the purpose of advance refunding of all of the Public Improvement Revenue Bonds, Series 1998 maturing on and after October 1, 2009 totaling \$18,935,000 and all of the Public Improvement Revenue Bonds, Series 2001, maturing on and after October 1, 2014 totaling \$10,985,000. This advance refunding generates a net present value benefit of \$1,268,541. These refunding bonds have an outstanding balance of \$29,690,000 due in varying installments through October 1, 2022. The outstanding bonds bear interest at rates from 4.00% to 5.00%, with interest payable semi-annually on April 1st and October 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric public service tax revenues on a parity with the Public Improvement Revenue Bonds, Series 2001, 2004A, 2004B, and any Additional Parity Bonds. The bonds maturing on and after October 1, 2017 are subject to redemption at the option of the City, on or after October 1, 2016, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ CAPITAL IMPROVEMENT REVENUE REFUNDING BONDS, SERIES 2006:

On December 1, 2006, the City issued \$45,050,000 bonds for the purpose of (1) advance refunding \$28,100,000 outstanding Capital Improvement Revenue Bonds, Series 1999, maturing on and after December 1, 2009 that were not used to refund the Refunded 1995 Bonds and (2) funding various City

capital projects. The advance refunding generates a net present value benefit of \$1,778,037. These refunding bonds have an outstanding balance of \$44,110,000 due in varying installments through December 1, 2031. They bear interest at rates which range from 3.85 % to 5.00%, with interest payable semi-annually on June 1st and December 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric franchise revenues on a parity with the Capital Improvement Revenue Bonds, Series 1999 and any Additional Parity Franchise Revenue Bonds. The bonds maturing on and after December 1, 2017 are subject to redemption at the option of the City, on or after December 1, 2016, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ CAPITAL IMPROVEMENT REVENUE BONDS (PHASE II OF FORMAN SENIOR HOUSING PROJECT), SERIES 2007:

On January 24, 2007, the City issued \$26,805,000 bonds for the purpose of funding (1) the design, construction, and equipping of approximately 220 residential units to become part of the City's senior housing facilities to be owned and operated by the City, to be located on the Senator Howard C. Forman Human Services Campus and related subordinate facilities, and (2) renovations to existing senior housing facilities owned and operated by the City. These bonds have an outstanding balance of \$26,805,000 due in varying installments through December 1, 2036. The outstanding bonds bear interest at rates from 3.75% to 5.00%, with interest payable semi-annually on June 1st and December 1st. The principal and interest on these bonds are payable from a pledge of and lien upon the City's electric franchise revenues on a parity with the Capital Improvement Revenue Bonds, Series 1999, the Capital Improvement Revenue Refunding Bonds, Series 2006, and any Additional Parity Franchise Revenue Bonds. The bonds maturing on and after December 1, 2017 are subject to redemption at the option of the City, on or after December 1, 2016, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ GENERAL OBLIGATION BONDS, SERIES 2007:

On July 25, 2007, the City issued its Phase II General Obligation Bonds in the amount of \$43,000,000 for the purpose of funding the costs of design, construction and repair of certain improvements within the City. These Series 2007 Bonds have an outstanding balance of \$41,690,000 due in varying installments through September 1, 2036. The



## Debt Service Fund

outstanding bonds bear interest at rates from 4.00% to 4.75%, with interest payable semi-annually on March 1st and September 1st. The Series 2007 Bonds are general obligations of the City and are payable from unlimited ad valorem taxes on all taxable real and tangible personal property within the City (except exemptions provided by applicable law). There is no limitation as to the rate or amount of ad valorem taxes that can be levied for the purpose of paying the Series 2007 Bonds. The bonds maturing on or after September 1, 2018 are subject to redemption at the option of the City, on or after September 1, 2017, in such order of maturity as the City selects, plus accrued interest to the redemption date.

### ~ CHARTER SCHOOL REVENUE BONDS, SERIES 2008:

Charter School Revenue Bonds, Series 2008 - On March 25, 2008, the City issued \$64,095,000 bonds for the purpose of providing funds to: (i) finance the acquisition, construction and equipping of certain additions to existing charter school educational facilities located within the City and (ii) advance refund the outstanding City of Pembroke Pines, Florida Charter School Revenue Bonds, Series 2001A and 2001B (the "Refunded Bonds") in the aggregate principal amount of \$29,405,000 and \$17,715,000, respectively. The 2008 Bonds have an outstanding balance of \$63,795,000 due in varying installments through July 1, 2038. They initially bear interest at the Weekly Rate, but may be converted at the option of the City, to a Fixed Rate. The interest rate during each Weekly Rate Period will be determined by the Remarketing Agent. No 2008 Bond shall bear interest at an interest rate higher than 12% per annum. The 2008 Bonds and the City's regular payment obligations under the Series 2008 Swap Transaction, are payable from and secured by a lien upon and pledge of revenues derived by the City from lease payments made to the City as a result of its ownership and operation of the Charter Schools and Charter Lab School, including, fee-based pre-school programs and revenues received pursuant to leases and/or other agreements for use of such facilities. In the event the Pledged Revenues are not sufficient, the City has covenanted to budget and appropriate in its annual budget amounts sufficient to meet its obligation from Non-Ad Valorem Revenues. The covenant to budget and appropriate does not create any lien upon or pledge of such Non-Ad Valorem Revenues. The 2008 Bonds were issued on a parity with any Additional Parity Bonds. They are subject to optional and mandatory tender for purchase and to optional and mandatory redemption prior to maturity. Holders of the 2008 Bonds may elect to have their 2008 Bonds purchased on any Business Day, upon delivery of a Tender Notice to the Tender

Agent seven days prior to the applicable Purchase Date. They are subject to redemption on any Business Day at the option of the City at a redemption price equal to 100% of the principal amount of such 2008 Bonds plus accrued interest to the date of redemption.

In an effort to hedge its exposure to variable interest rates on the 2008 Bonds, the City has entered into four Qualified Fixed Payor Swap (pay-fixed, receive-variable interest rate swap) transactions (collectively, the "Series 2008 Swap Transaction") with two Counterparties. The Series 2008 Swap Transaction has an initial notional amount equal to the initial aggregate principal amount of the 2008 Bonds and will terminate at various times with the final termination date on the final maturity date of the 2008 Bonds, unless earlier terminated pursuant to the terms of the applicable the 2008 Swap Transaction. The notional amount of the Series 2008 Swap Transaction will amortize at the same times and in the same amounts as the amortization of the 2008 Bonds. The City will pay a fixed rate of interest to each of the Swap Counterparties on their respective notional amounts equal to 3.324% and 3.794% and will receive in return from each of the Swap Counterparties a floating rate equal to the Securities Industry and Financial Markets Association (SIFMA) Municipal Swap Index, on the same notional amount determined on the day of the week specified in the applicable Series 2008 Swap Transaction. It is anticipated by the City that the floating rate payable by each of the Swap Counterparties will approximate the interest rate on the 2008 Bonds while the 2008 Bonds bear interest in the Weekly Rate Mode. There is no guarantee, however, that such rates will match at all times or at any time. The City is exposed to "basis risk" to the extent that the floating rate it receives from the applicable Swap Counterparty does not equal the interest rate it is required to pay on the 2008 Bonds. The City's payment obligations under the Series 2008 Swap Transaction (except for Swap Termination Payments) will be payable from Pledged Revenues, on a parity with the payment of interest on the 2008 Bonds and are paid on a priority to principal payments on the 2008 Bonds.

The City's net payments/receipts under the Series 2008 Swap Transaction will consist of Periodic Payments based upon fluctuations in short-term interest rates and, in the event of a termination of the Series 2008 Swap Transaction prior to the stated term thereof, a potential Swap Termination Payment. The amount of such potential Swap Termination Payment will be based primarily upon market interest rate levels and the remaining term of the Series 2008 Swap Transaction at the time of termination. The



## Debt Service Fund

City's obligations with respect to the payment of Swap Termination Payments, if any, are subordinate to the payment of Pledged Revenues on the 2008 Bonds and the Periodic Payments on the Series 2008 Swap Transaction.

~ VARIABLE RATE CAPITAL IMPROVEMENT REVENUE REFUNDING BONDS (Susan B. Anthony Center), SERIES 2008:

On July 25, 2008, the City issued \$8,040,000 bonds under an Indenture of Trust between the Issuer and U.S. National Bank Association, as trustee for the purpose of current refunding the Variable Rate Capital Improvement Revenue Bonds, Series 2005 (Susan B. Anthony Center) in order to realize a net interest cost savings. The Series 2008 Bonds initially will bear interest at the Weekly Rate, determined by the Remarketing Agent each Wednesday and payable on the first Wednesday of each month. Interest on the Series 2008 Bonds will be paid at the lesser of 12% per annum. The Issuer may change the interest rate determination method from time to time. A change in the method, other than a change between the Daily Rate and the Weekly Rate, will result in the Series 2008 Bonds becoming subject to mandatory tender for purchase on the effective date of such change.

These 2008 Bonds have an outstanding balance of \$8,040,000. They will mature on October 1, 2038, subject to optional redemption, purchase and tender. During any Daily Period or Weekly Period, the Series 2008 Bonds are subject to redemption by the Issuer, at the option of the Issuer, in whole at any time or in part on any Interest Payment Date, less than all of such Series 2008 Bonds to be selected by lot or in such other manner as the Trustee shall determine, at a redemption price of 100% of the outstanding principal amount thereof plus accrued interest. The Series 2008 Bonds shall be subject to mandatory tender by the Registered Owners for purchase. The principal of, premium, if any, and interest on the Series 2008 Bonds are payable from and secured by a pledge of and an irrevocable lien upon the City's Electric Franchise Revenues on a parity with the Capital Improvement Revenue Bonds, Series 1999, the Capital Improvement Revenue Refunding Bonds, Series 2006, the Capital Improvement Revenue Bonds (Phase II of Forman Senior Housing Project), Series 2007 and any Additional Parity Franchise Revenue Bonds.

### Budget Highlights

No new debt is currently anticipated for fiscal year 2009-10, unless there is a favorable market for

refunding, or any future events that would necessitate a debt restructuring.

All of the outstanding bonds are insured and had the highest bond rating until the downgrade of the bond insurers by the Rating Agencies. Consequently, the insured rating on these bonds was downgraded.

Such ratings reflect only the respective views of such Rating Agencies. Generally, Rating Agencies base their ratings on such information and materials and on investigations, studies and assumptions made by the Rating Agencies. There is no assurance that such ratings will be maintained for any given period of time or that they may not be lowered, suspended or withdrawn entirely by the Rating Agencies, if in their circumstances warrant.

### 2008-09 Accomplishments

All bond issues' obligations were met and covenants complied.

As required by the City's Derivative Debt Management Policy, the City Administration submitted to the City Commission in March 2009, the first Derivative Debt Annual Report for the fiscal year ended September 30, 2008 on the four Qualified Fixed Payor Swap (pay-fixed, receive-variable interest rate swap) transactions on the Charter School Revenue Bonds, Series 2008.

Swap is a type of derivative instrument in which there is an agreement to exchange future cash flows. These cash flows may be either fixed or variable and may be either received or paid. Variable cash flows depend on a reference rate. Please refer to the narrative of the Charter School Revenue Bonds, Series 2008 for details.

# City of Pembroke Pines, Florida

## Schedule of Debt Service on Outstanding Bonds as of September 30, 2009

Type of Bonds	Charter High School & Other Capital Proj	Police Annex, Park & Other Improv	Firefighters Pension	Police Officers & Gen Employees Pension	Senior Housing Project Tower 1	Senior Housing Project Tower 2	Various Capital Projects & Refunding
	<u>\$45,240,000</u>	<u>\$19,600,000</u>	<u>\$39,935,000</u>	<u>\$49,910,000</u>	<u>\$20,140,000</u>	<u>\$15,975,000</u>	<u>\$47,000,000</u>
Revenue	Capital Improv.	Public Improv.	Taxable Comm. Services Tax	Taxable Comm. Services Tax	Public Improv.	Public Improv.	
General Obligation							General Obligation
Fiscal Y/E							
<u>Sep 30</u>	<u>Series 1999</u>	<u>Series 2001</u>	<u>Series 2003A</u>	<u>Series 2004</u>	<u>Series 2004A</u>	<u>Series 2004B</u>	<u>Series 2005</u>
2010	752,820	963,500	2,990,764	3,436,269	928,873	757,915	2,797,897
2011	749,310	965,800	2,992,332	3,432,188	1,396,747	1,116,527	2,797,053
2012	749,772	966,265	2,991,214	3,428,956	1,391,741	1,113,343	2,794,252
2013	754,248	964,425	2,987,409	3,426,181	1,390,110	1,114,136	2,794,438
2014	752,704	960,210	2,985,768	3,423,431	1,391,610	1,113,879	2,797,377
2015	750,100	-	2,985,994	3,426,731	1,391,397	1,112,423	2,797,828
2016	751,332	-	2,982,935	3,420,763	1,389,735	1,109,678	2,795,707
2017	751,306	-	2,981,445	3,420,331	1,391,835	1,110,760	2,798,583
2018	754,975	-	2,981,222	3,416,813	1,387,732	1,110,587	2,798,557
2019	752,200	-	2,977,119	3,415,088	1,386,942	1,109,059	2,796,158
2020	753,075	-	2,978,838	3,414,919	1,389,365	1,110,701	2,796,757
2021	752,050	-	2,976,078	3,412,881	1,384,763	1,105,656	2,795,158
2022	753,962	-	2,973,692	3,408,578	1,383,263	1,109,294	2,794,520
2023	754,300	-	2,971,381	3,404,791	1,384,831	1,106,253	2,794,495
2024	753,063	-	2,963,995	3,406,134	1,383,844	1,106,125	2,796,707
2025	871,969	-	2,966,088	3,397,481	1,380,725	1,104,125	2,795,945
2026	870,756	-	2,962,210	3,397,212	1,379,750	1,105,500	2,797,208
2027	872,313	-	2,957,212	3,389,875	1,380,625	1,105,125	2,795,282
2028	-	-	2,955,648	3,386,500	1,379,250	1,103,000	2,795,170
2029	-	-	2,952,069	3,386,563	1,375,625	1,099,125	2,796,745
2030	-	-	2,946,177	3,384,669	1,374,625	1,098,375	2,799,270
2031	-	-	2,942,524	3,380,556	1,376,000	1,100,500	2,797,520
2032	-	-	2,935,662	3,378,831	1,374,625	1,095,500	2,796,495
2033	-	-	2,934,994	3,374,100	1,370,500	1,098,250	2,795,825
2034	-	-	2,929,923	3,366,100	1,368,500	1,093,625	2,795,575
2035	-	-	-	-	1,368,375	1,091,625	2,795,375
2036	-	-	-	-	-	-	-
2037	-	-	-	-	-	-	-
2038	-	-	-	-	-	-	-
2039	-	-	-	-	-	-	-
Total debt service	<u>\$ 13,900,255</u>	<u>\$ 4,820,200</u>	<u>\$ 74,202,693</u>	<u>\$ 85,135,941</u>	<u>\$ 35,501,388</u>	<u>\$ 28,401,086</u>	<u>\$ 72,705,897</u>
Principal outstanding FY 2009	<u>\$ 9,000,000</u>	<u>\$ 4,350,000</u>	<u>\$ 38,640,000</u>	<u>\$ 48,065,000</u>	<u>\$ 20,140,000</u>	<u>\$ 15,975,000</u>	<u>\$ 43,155,000</u>

**City of Pembroke Pines, Florida**  
**Schedule of Debt Service on Outstanding Bonds as of September 30, 2009**

Refunding	Various Capital Projects & Refunding	Senior Housing Project Tower 3	Various Capital Projects	Refunding & New Charter School Projects	Refunding Susan B. Anthony Center 2005 Bonds	
<u>\$29,720,000</u>	<u>\$45,050,000</u>	<u>\$26,805,000</u>	<u>\$43,000,000</u>	<u>\$64,095,000</u>	<u>\$8,040,000</u>	
Public Improv. Refunding	Capital Improv. Refunding	Capital Improv.	General Obligation	Charter School	Variable Rate Cap Improv. Refunding	
				*	**	
Series 2006	Series 2006	Series 2007	Series 2007	Series 2008	Series 2008	Total Debt Service/ Principal
2,351,850	3,372,712	1,716,162	2,682,438	2,567,233	467,665	25,786,098
2,345,950	3,372,713	1,715,163	2,680,837	2,557,261	475,637	26,597,518
2,348,450	3,370,312	1,713,362	2,680,988	2,553,531	467,106	26,569,292
2,349,150	3,365,513	1,715,663	2,681,787	2,331,102	467,213	26,341,375
2,348,050	3,373,012	1,716,962	2,680,075	2,333,993	467,665	26,344,736
3,294,550	3,370,675	1,717,263	2,678,075	2,330,669	609,677	26,465,382
3,296,675	3,361,088	1,716,562	2,679,675	2,327,345	612,988	26,444,483
3,293,050	3,369,962	1,714,013	2,678,425	2,336,377	610,478	26,456,565
3,288,550	3,366,713	1,716,250	2,679,225	2,314,528	610,460	26,425,612
3,282,925	3,371,350	1,712,319	2,683,112	2,311,213	609,455	26,406,940
3,285,675	3,363,487	1,716,300	2,679,875	2,314,049	607,400	26,410,441
3,276,550	3,372,113	1,714,900	2,683,250	2,310,725	600,806	26,384,930
3,290,800	3,364,237	1,712,300	2,682,675	2,307,401	614,727	26,395,449
3,284,400	3,363,763	1,713,400	2,684,625	3,451,322	609,106	27,522,667
-	3,366,363	1,713,100	2,678,875	3,671,009	604,203	24,443,418
-	3,250,153	1,716,300	2,680,650	3,522,501	603,931	24,289,868
-	3,249,963	1,717,287	2,679,500	3,525,632	603,042	24,288,060
-	3,245,028	1,716,038	2,680,425	5,007,102	596,542	25,745,567
-	1,148,687	1,713,375	2,683,200	6,068,368	607,905	23,841,103
-	1,142,569	1,713,750	2,683,400	6,085,156	603,393	23,838,395
-	1,144,750	1,716,250	2,679,800	6,107,289	598,363	23,849,568
-	1,140,125	1,715,750	2,682,400	6,123,087	601,667	23,860,129
-	1,138,694	1,717,125	2,680,725	5,844,020	598,551	23,560,228
-	-	1,715,250	2,679,775	5,864,107	598,044	22,430,845
-	-	1,715,000	2,684,313	5,882,140	594,303	22,429,479
-	-	1,716,125	2,683,863	5,904,498	592,700	16,152,561
-	-	1,713,500	5,478,425	5,927,109	594,537	13,713,571
-	-	1,716,875	-	5,947,773	594,806	8,259,454
-	-	-	-	5,973,345	589,278	6,562,623
-	-	-	-	-	585,964	585,964
<u>\$ 41,336,625</u>	<u>\$ 65,983,982</u>	<u>\$ 48,026,344</u>	<u>\$ 75,190,413</u>	<u>\$ 115,799,885</u>	<u>\$ 17,397,612</u>	<u>\$ 678,402,321</u>
<u>\$ 29,690,000</u>	<u>\$ 44,110,000</u>	<u>\$ 26,805,000</u>	<u>\$ 41,690,000</u>	<u>\$ 63,795,000</u>	<u>\$ 8,040,000</u>	<u>\$ 393,455,000</u>

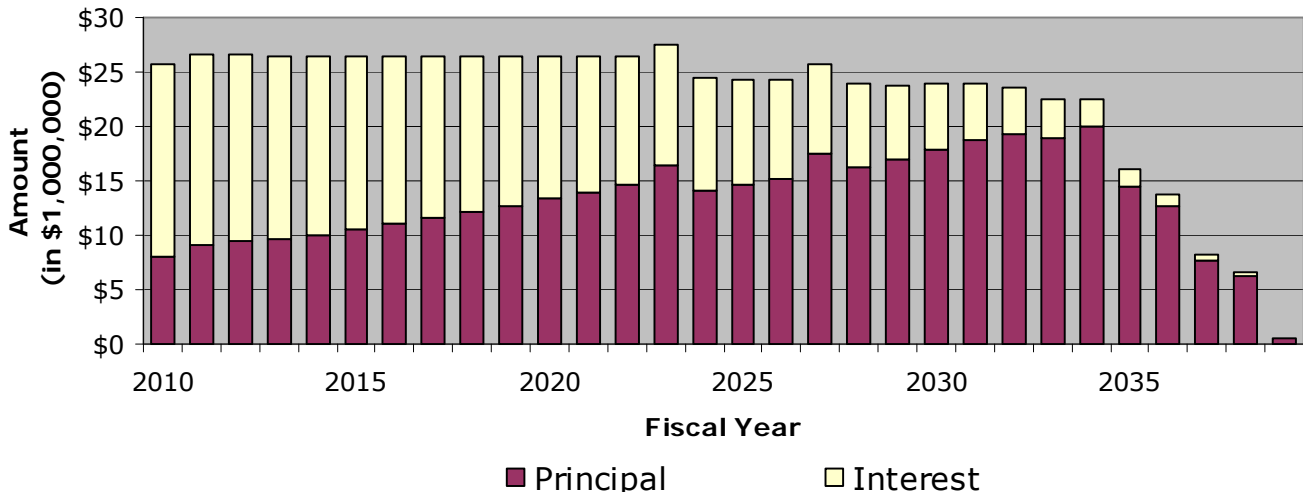
\* Based on fixed interest rates of 3.324% and 3.794% payable by the City pursuant to the Series 2008 Swap Transaction.

\*\* Interest on the Series 2008 bonds includes letter of credit and remarketing fees. The interest rate on the Bonds is calculated at an assumed rate of 5.17%.

**DISCUSSION ON THE EFFECTS OF EXISTING DEBT LEVELS ON  
CURRENT AND FUTURE OPERATIONS**

Per the assumptions as stated in the "Schedule of Debt Service on Outstanding Bonds as of September 30, 2009" regarding the two variable rate bond issues, the total annual debt service will be fairly constant for the next 25 years, 2010 – 2034, at approximately \$22,500,000 to \$27,500,000. From the year of 2035 forward and as more bonds mature, the total annual debt service will decline significantly, if no additional bonds are issued.

**Annual Principal and Interest Payment  
FY2010 to FY2039**



The debt services and related fees of the Variable Rate Capital Improvement Revenue Refunding Bonds (Susan B. Anthony Center), Series 2008 of \$8,040,000 continue to be paid by the Susan B. Anthony Center (Center) which was built by the City and funded by the City’s refunded Variable Rate Capital Improvement Revenue Bonds, Series 2005 (Susan B. Anthony Center). Except servicing the debt and coordinating with the Center, the repayment costs of this bond issue are passed on to the Center. The City receives an annual income of \$50,000 as credit enhancement fee and an annual Administrative Charge of \$27,437 from the Center.

The total outstanding bond principal balance as of September 30, 2009 is \$393,455,000, representing a decrease of \$7,140,000 from the prior year.

**Property Taxable Value for fiscal Year Ending Sept. 30th, 2009 (2008 Tax Year)**

Just Value	\$17,848,661,534
Less: Tax Exempt Properties	(1,185,181,305)
Personal Exemptions	(2,211,645,023)
Homestead Assessment Differential*	(3,664,549,250)
Value Adjustment Board & Broward County Property Appraiser Adjustments	(51,004,352)
Final Taxable Value	<u>\$10,736,281,604</u>

\* Per F.S. 193.155, the reassessed value shall not exceed the lower of a) 3% of the assessed value of the property for the prior year; or b) the percentage change in the CPI.

**Legal Debt Limit**

There are no direct limitations imposed by the Florida Constitution or the Florida Statutes on the amount of debt that the City can issue.

The City of Pembroke Pines' limit is governed by the City's Ordinances No. 1560 (Debt Management Policy) and No. 1561 (Derivative Debt Management Policy) adopted on November 1, 2006.

<b>City's debt management policy regarding direct unlimited tax general obligation debt limitation (1.5% of the City's taxable assessed valuation)</b>		<b>\$161,044,224</b>
<u>General Obligation Bonds:</u>		
General Obligation Bonds, Series 2005	43,155,000	
General Obligation Bonds, Series 2007	41,690,000	
<b>Total General Obligation Bonds subject to debt limitation</b>	<hr/>	<b>84,845,000</b>
<b>Legal debt margin</b>		<hr/> <hr/> <b>\$76,199,224</b>

**Bond Covenants**

The City is also governed by the covenants of individual revenue bonds if the City plans to issue additional parity bonds. The covenants are as follows:

**Capital Improvement Revenue Bonds, Series 1999**

Additional bonds and additional parity franchise revenue bonds payable from the pledged revenues may be issued only for acquisitions or construction of additions, extensions or improvements to the Project, or for refunding of bonds, and only if the pledged revenues for the most recent full fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

**Public Improvement Revenue Bonds, Series 2001**

Additional parity bonds payable from the pledged revenues may be issued for the acquisition or construction of capital improvements in the City, or for refunding of bonds, and only if the pledged revenues for the most recent full fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

**Taxable Communications Services Tax Revenue Bonds, Series 2003A and Taxable Communications Services Tax Revenue Bonds, Series 2004**

Additional parity bonds payable from the pledged revenues may be issued only if the pledged Revenues for the most recent full fiscal year equal at least 120% of the maximum bond debt service requirement on all existing and proposed parity bonds.

**Public Improvement Revenue Bonds, Series 2004A  
Public Improvement Revenue Bonds, Series 2004B**

Additional parity bonds payable from the pledged revenues may be issued for acquisition or construction of capital improvements in the City, or for refunding of bonds, and only if the pledged revenues for the most recent full fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

**Public Improvement Revenue Refunding Bonds, Series 2006**

Additional parity bonds payable from the pledged revenues may be issued for acquisition or construction of capital improvements in the City, or for refunding of bonds, and only if the pledged revenues for the most recent full fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.



**Capital Improvement Revenue Refunding Bonds, Series 2006**

Additional parity franchise revenue bonds payable from the pledged revenues may be issued only if the pledged revenues for such preceding fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

**Capital Improvement Revenue Bonds (Phase II of Forman Senior Housing Project), Series 2007**

Additional parity franchise revenue bonds payable from the pledged revenues may be issued only if the pledged revenues for such preceding fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity bonds.

**Charter School Revenue Bonds, Series 2008**

Additional Parity Bonds payable on a parity with the 2008 Bonds may be issued for acquisition or construction of additional educational facilities and related facilities for Charter Schools or Charter Lab School or for refunding of Bonds, and only if the pledged revenues for the most recent full fiscal year equal at least 120% of the maximum bond debt service requirement on all existing and proposed parity bonds.

**Variable Rate Capital Improvement Revenue Refunding Bonds, Series 2008**

Additional parity franchise revenue bonds payable from the pledged revenue may be issued only if the pledged revenues for the most recent full fiscal year equal at least 125% of the maximum bond debt service requirement on all existing and proposed parity franchise revenue bonds.

### Debt Service Fund - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Ad Valorem Taxes	2,665,536	5,264,984	5,473,599	5,433,762
Public Service Taxes	1,674,302	1,678,915	1,762,638	1,784,186
Communications Service Tax	5,767,044	6,385,381	6,374,397	6,444,780
Franchise Fees	673,227	809,561	807,962	818,961
Investment Income	758,897	440,269	423,239	129,653
Rents & Royalties	10,070,967	9,602,414	10,600,428	12,369,540
Interfund Transfers	20,464	133,863	605,731	-
Debt Proceeds	4,065,058	58,110,154	-	-
Proceeds of Refundings Bonds	60,621,694	-	-	-
Beginning Surplus	-	-	-402,612	-1,203,630
<b>Total</b>	<b>86,317,188</b>	<b>82,425,541</b>	<b>25,645,382</b>	<b>25,777,252</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Debt Services				
Principal Payments	5,255,000	5,830,000	7,140,000	7,950,000
Interest Payments	15,287,355	18,334,763	18,083,065	17,487,374
Other Debt Service Costs	59,715,374	61,071,139	422,317	339,878
Debt Services Subtotal	80,257,730	85,235,902	25,645,382	25,777,252
Other				
Bond Issuance	2,144,681	1,745,904	-	-
Other Subtotal	2,144,681	1,745,904	-	-
<b>Total</b>	<b>82,402,411</b>	<b>86,981,806</b>	<b>25,645,382</b>	<b>25,777,252</b>



## Municipal Construction Fund

### Mission

To account for the funding of various municipal construction projects with the objective of ensuring that only appropriated funds pertaining to each project are utilized.

### Goals

To complete projects on time and within the established project budget.

### Objectives

To account for financial resources to be used for the acquisition or construction of major capital facilities (other than those financed by proprietary and trust funds).

### Major Functions and Activities

The construction of many different types of structures and facilities is an intrinsic element of City Planning. Revenues may be derived from funds dedicated by developers, or financed through bank loans or bond issues.

Projects that have been initiated, but have not yet been completed during the current fiscal year, are carried forward each year until the project has been completed.

The carryover of unspent funds is a post adoption process and as such is not reflected in the adopted budget. The budget for the Municipal Construction Fund does not have any significant (appropriations exceeding \$1,000,000) non-routine capital projects; therefore there is no impact on operating expenses and/or savings to report.

### Budget Highlights

The budget does not reflect the magnitude of the municipal construction projects that will be ongoing in 2010 since per policy, the total project costs are appropriated in the year the project commences. As a result, projects which will be financed by the General Obligation Bonds were appropriated in the fiscal year 2007 and the unspent portions will become part of the fiscal year 2010 appropriation only after the budget is adopted and the carryover finalized.

The operating impact of the General Obligation Bond projects is provided in the Five-Year Capital Improvement Plan section 18.

The projects funded from the General Obligation Bonds proceeds include street improvements and traffic flow, new and improved park facilities, a new visual arts center, new community centers with programs for seniors and youths, acquisition of open space and economic development.

### 2008-09 Accomplishments

Continued various rehabilitation projects at the Senator Howard C. Forman Human Services Campus.

Completed renovation of the police training complex.

Completed upgrade of Police Department elevators and fire alarms.

Completed Phase II Spine Roads Infrastructure and Hardscape for City Center.

Completed construction of the Charter School Expansion to add 328 student stations.

Completed the construction of the Southwest Pines Nature and Recreation Park.

Completed the widening of 184th Avenue from Pines Boulevard to Sheridan Street.

Interior replacement at the Recreation West Pines Preschool of all wood floors in seven modular units.

Completed the following projects as part of the \$90,000,000 General Obligation Bond initiative:

- Renovation of the tennis building at the Pembroke Lakes Tennis Center.
- Installed energy efficient thermostats throughout the City Hall complex and public works facilities.
- Completed construction of a 1,300 square foot storage/clubhouse building at Chapel Trail Park.
- Completed construction of a 1,300 square foot storage/clubhouse building at Silver Lakes South Park.
- Completed citywide installation of bleacher shade structures.
- Completed citywide installation of playground shade structures.
- Completed the expansion of 184th Avenue from Sheridan Street to Pembroke Road.
- Completed the expansion of Pines Boulevard from



## Municipal Construction Fund

Palm Avenue to Douglas Road.

- Renovation of fields and irrigation system at Tanglewood.

- Lighting and Bermuda sod installation at Silver Trail Middle School's physical education field.
- Ball field fencing at Pasadena Park.
- Concession building remodeling at Pasadena Park.

Began the following projects as part of the \$90,000,000 General Obligation Bond initiative:

- Construction of a 4,500 square foot art colony at the Senator Howard C. Forman Human Services Campus.
- Planning and design of sports lighting at the Flanagan High School practice field.
- Planning and design of the portable concession stand and equipment at Flanagan High School.
- Planning and design of the portable concession stand and equipment at the Walter C. Young Resource Center.
- Rubberize the track surface at the Academic Village.
- Install additional lighting at the Academic Village tennis courts.
- Resurface and re-stripe the basketball courts at the Academic Village.
- Install additional lighting at the Fletcher Park parking lot by the softball complex.
- Install additional lighting at the parking lot at Maxwell Park.
- Renovate the batting cages at Maxwell Park.
- Install new irrigation and landscaping at the north parking lot at Pasadena Park.
- Expansion of the existing Teen Center.
- Renovation of the #3 field at Parks Recreational Center.
- Upgraded the walkway and install additional lighting at Rose Price Park.
- Installed security lighting at the Walden Lake pool.
- Citywide installation of trees and sod.

## Municipal Construction Fund - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Franchise Fees	1,840,564	1,850,641	1,920,000	2,314,341
Federal Grants	9,014	73,272	10,754,022	-
Grants from Local Units	992,792	-	74,380	-
State Grants	151,037	215,883	528,768	-
Investment Income	2,586,738	1,769,687	-	-
Private Gifts / Contributions	6,518,849	8,231,014	2,884,396	-
Debt Proceeds	82,956,244	14,024,847	-	-
Appropriated Fund Balance	-	-	41,059,073	-
Beginning Surplus	-	-	718,614	-2,235,041
<b>Total</b>	<b>95,055,238</b>	<b>26,165,343</b>	<b>57,939,253</b>	<b>79,300</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Operating Expenses				
Professional Services	17,390	8,842	-	-
Repair and Maintenance Services	221,567	48,201	37,315	-
Operating Supplies	-	142,263	144,163	-
Road Materials and Supplies	6,239,054	4,090,917	9,556,786	-
Operating Expenses Subtotal	6,478,011	4,290,222	9,738,264	-
Capital Outlay				
Capital Contingency	-	-	2,470,329	-
Land	4,445,029	1,814,244	9,221,547	-
Buildings	20,015,708	13,236,394	12,958,128	-
Improvements Other Than Buildings	18,696,180	3,270,465	15,842,128	-
Machinery and Equipment	288,198	553,271	1,371,503	-
Infrastructure	14,992,348	16,083,212	4,991,766	-
Capital Outlay Subtotal	58,437,464	34,957,587	46,855,401	-
Debt Services				
Interest Payments	734,639	420,029	262,115	79,300
Debt Services Subtotal	734,639	420,029	262,115	79,300
Grants and Aid				
Aids to Government Agencies	-	19,020	742	-
Aids to Private Organizations	180,000	-27,176	477,000	-
Grants and Aid Subtotal	180,000	-8,156	477,742	-
Other				
Transfers	20,464	133,863	605,731	-
Other Subtotal	20,464	133,863	605,731	-
<b>Total</b>	<b>65,850,578</b>	<b>39,793,546</b>	<b>57,939,253</b>	<b>79,300</b>



## Utilities

### Goals

The goal of the Division of Environmental Services (Utilities) is to provide customers with the highest quality water and wastewater services possible while maintaining a competitive rate structure. The Division ensures that all regulatory agency requirements associated with the construction, operation, and maintenance of the utility system are met or exceeded.

### Objectives

Ensure both treatment plants operate at maximum efficiency in order to provide high quality potable water, along with the environmentally sound disposal of wastewater, for the customers of Pembroke Pines 24 hours a day, 365 days per year, while maintaining one of the lowest utility rates in southeast Florida.

Maintain fire hydrant systems per City of Pembroke Pines Fire Department requirements, thereby retaining the best fire insurance rating in the State of Florida.

Identify and repair major sources of inflow and infiltration into the sanitary sewer system.

Continue to replace potable water meters annually on an as needed basis.

Inspect and maintain lift stations throughout the City, and upgrade or replace outdated parts, pumps, and stations as needed.

Continue to locate, clean, and pad strategic force main and water main valves throughout the City.

### Major Functions and Activities

Six sections of responsibilities include:

- 1 - Environmental Services (Engineering)
- 2 - Technical Services
- 3 - Water Treatment
- 4 - Water Distribution
- 5 - Wastewater Collection
- 6 - Wastewater Treatment

These six sections work as an integrated team in a joint effort to provide the wide variety of services and support that are essential for the implementation of all operations. This includes pumping water from the ground, treating it, delivering it to our residents and collecting and treating wastewater, as well as collecting revenues for these services.

~ ENVIRONMENTAL SERVICES (ENGINEERING) - See Public Services Tab for details pertaining to Environmental Services (Engineering).

~ TECHNICAL SERVICES - The technical and regulatory requirements of the Water Treatment Plant and the Wastewater Treatment Plant are addressed by the Technical Services section. The fully certified laboratory continually monitors the water and wastewater systems, ensuring that all federal, state, and local standards for water quality are strictly adhered to. Additionally, the computerized control systems associated with the operation of both treatment plants, along with the computerized lift station telemetry Supervisory Control and Data Acquisition (SCADA) system are maintained and upgraded by the Technical Services section.

~ WATER TREATMENT - The City's Water Treatment Plant is staffed and operated 24 hours per day, providing our customers with approximately 13.5 million gallons of safe and reliable potable water daily. The water plant also provides water for firefighting purposes at pressures and flow rates that enable the City to maintain the highest fire insurance rating possible. Staff also provides the 24-hour communication link between customers and emergency repair crews. During plant operations, frequent inspections are performed, thereby ensuring all routine/preventative maintenance is performed to prevent degenerative performance.

~ WATER DISTRIBUTION - This section is responsible for the repair and preventative maintenance of more than 489 miles of water distribution lines, service lines, meters, and associated control valves and appurtenances. Additionally, the water distribution section provides repair and preventative maintenance and testing services to 4,121 fire hydrants.

~ WASTEWATER COLLECTION - This section is responsible for the operation, repair, and preventative maintenance of more than 30 miles of force mains and 399 miles of gravity sewer mains, as well as 7,288 associated manholes and 170 lift stations. In addition, the maintenance of over 226 miles of storm drains is provided via the Sewer Collection section.

~ WASTEWATER TREATMENT - The City's Wastewater Treatment Plant is staffed and operated 24 hours a day ensuring that approximately 7.0 million gallons/day of sanitary waste is treated and disposed of in an environmentally safe manner and in conformance with all applicable federal, state and local laws. The plant provides treatment capacity for



## Utilities

those customers located west of Flamingo Road. The result of the treatment process is disposed of via deep well injection, while solids are land applied to serve the agricultural community. During plant operations, frequent inspections are performed, thereby ensuring all routine and preventative maintenance is performed in a timely manner to preclude any degenerative performance.

### Budget Highlights

The Utility Fund budget includes a \$20 million appropriation for the City's Alternative Water Supply Project (AWS). The history behind this project is outlined in the Budget Message on page 1-8. The \$20 million budget will cover expenses related to the first phase of this project which includes the design and beginning stages of construction. This project will be funded through bond proceeds.

The budget provides funding for several important utility construction and maintenance projects/functions. The customer will continue to enjoy a very competitive rate structure and a high quality of service.

A significant number of mainline sanitary sewer mains will continue to be cleaned and inspected to ensure efficient system operation. Other segments of the existing gravity sewer system will undergo complete restoration utilizing trenchless repair technology that drastically reduces negative construction impact to the community. Existing sewer lift stations that are nearing the end of their effective service life are scheduled for replacement.

Continue to provide for the maintenance and repair of all existing fire hydrants within the City, helping to ensure that the City maintains the best fire insurance rating in the State of Florida.

Existing water meters will continue to be replaced on a regular schedule in order that the measuring of water utilized by customers remains fair and accurate.

The budget also provides funding required to operate and maintain the existing utility infrastructure and continue customer service operations.

### 2008-09 Accomplishments

Provided for current and future customer demand, the City completed the expansion of the existing Water Treatment Plant at 7960 Johnson Street. The expansion increased the production capacity from 18 to 24 million gallons per day (MGD), thereby

providing backup in case of emergency. The construction cost amounted to approximately \$16.0 million.

Replaced five lift stations.

Continued the meter replacement program throughout the City.

Continued the valve location and lift station inspection programs, and repaired/replaced parts and/or stations as needed.

Completed plans, permits and construction inspection for waterline replacement on NW 77 Way and NW 78 Avenue between NW 6 Street and Johnson Street, and on NW 7 Street and NW 8 Street between NW 77 Way and NW 76 Terrace.

Completed plans, permits and construction inspection for waterline replacement on SW 72 Avenue between Pines Boulevard and Pembroke Road.

Completed the inflow and infiltration program for lift station 7.

Completed the televised inspection portion of the inflow and infiltration program for lift station 16.

## Utilities Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Number of potable water meters replaced *	1,450	1,450	2,090	1,450	1,450	2,700
Linear feet of gravity sewer mains rehabilitated eliminating inflow and infiltration into the sanitary sewer system *	12,000	12,000	4,600~	12,000	5,000~	5,000~
Miles of water main maintained	518	500	521	503	510	521
Fire hydrants maintained	4,460	4,200	4,504	4,450	4,470	4,510
Lift stations maintained	185	175	187	180	185	187
Miles of sanitary sewer maintained	408	401	410	403	420	411
Miles of force main maintained	34	31	35	31	34	35
<b>Efficiency</b>						
Number of hours required to repair a pressure main break	4	4	4	4	4	4
Number of hours required to respond to afterhours emergency situations	1	1	1	1	1	1

### Performance Measures that support the following:

**City Goal: (1)** Promote health, safety & welfare of the community.

**Strategic Objective:** Provide high quality potable water

**KPI:** Potable water quality ranking among Broward cities

#### Effectiveness

**Finished Water Quality:**

pH (County standard 6.5 - 9.1 or higher)	↑	9.20	9.20	9.20	9.10	9.20	9.20
Total Residual Chlorine (County standard 4.0 or lower)	↑	3.50	3.50	3.26	3.50	3.50	3.50
Color (County standard 15.0 or lower)	↓	6.00	6.00	5.53	6.00	6.00	6.00
Fluoride ASF (County Standard 0.8 or lower)	↑	0.80	0.80	0.79	0.80	0.80	0.80
Turbidity NTU (Nephelometric Turbidity Unit) (County standard 1.0 or lower)	↓	0.06	0.06	0.05	0.06	0.06	0.06
Iron Fe- (County standard 0.3 or lower)	↓	0.02	0.02	0.02	0.02	0.02	0.02

**City Goal: (6)** Preserve/promote the ecological and environmental quality within the City.

**Strategic Objective:** Control the quality of the wastewater

**KPI:** Wastewater quality ranking among Broward cities

#### Effectiveness

CBOD5 (Carbonaceous Biochemical Oxygen Demand 5-Day) Effluent (County standard 20 or lower)	↓	5.20	5.50	4.70	5.50	5.20	5.20
TSS (Total Suspended Solids) Effluent (County standard 20 or lower)	↓	3.00	3.25	3.26	3.00	3.00	3.00

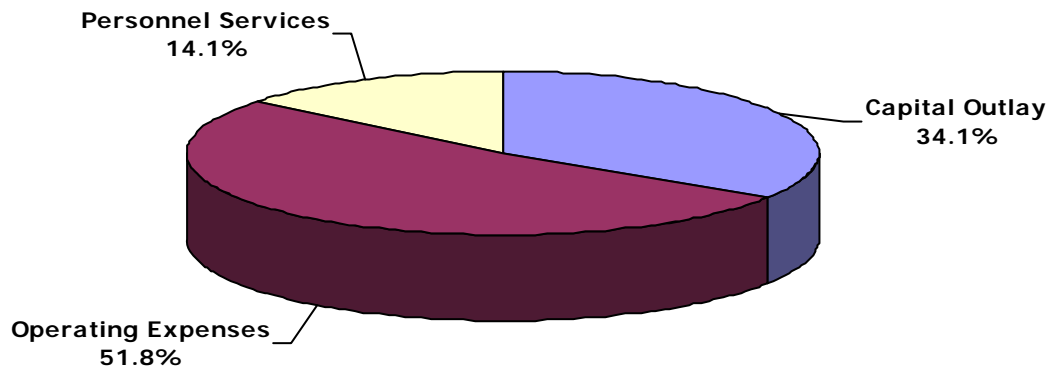
\* Once the goal is met the resources are directed to other needs within the City.

~ Marks the start of a smaller infiltration program due to a reduction in resource availability.



## Utilities - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Federal Grants	10,066	-	-	-
State Grants	50,000	-	-	-
Building Permits	282,740	63,032	100,000	20,000
General Government Charges	45,799	41,707	42,700	39,200
Physical Environment Charges	1,021,807	2,026,044	427,000	620,000
Water/Sewer Charges	29,707,397	29,738,003	37,346,905	37,502,000
Investment Income	4,222,047	2,488,373	1,834,750	828,975
Disp of Fix Assets / Sale of Equip/ Sc	336	-338,017	1,000	1,000
Miscellaneous Revenues	-	-	1,000	1,000
Other Miscellaneous Revenues	23,947	10,476	8,500	11,000
Estimated Budget Savings	-	-	-	1,557,973
Debt Proceeds	-	-	-	20,000,000
Appropriated Retained Earnings	-	-	10,978,265	-
Water/Sewer Connection	1,223,451	1,875,956	450,000	115,000
Capital Contributed from Developer	1,198,226	5,431,048	-	-
Capital Funded By Reserve	-	-	3,228,786	1,014,240
Beginning Retained Earnings	-	-	1,937,409	-
<b>Total</b>	<b>37,785,817</b>	<b>41,336,622</b>	<b>56,356,315</b>	<b>61,710,388</b>



## Utilities - Budget Summary

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	4,372,987	4,670,503	4,755,484	4,663,168
Benefits	3,827,268	3,418,571	3,371,966	4,042,963
Personnel Services Subtotal	8,200,255	8,089,074	8,127,450	8,706,131
Operating Expenses				
Contingency	-	-	100,000	-
Professional Services	298,511	256,962	235,500	216,000
Accounting and Auditing	62,769	68,496	71,529	72,194
Other Contractual Services	2,822,312	2,537,863	3,014,574	3,012,713
Travel Per Diem	10,564	697	1,100	950
Communication and Freight Services	193,484	212,423	201,000	218,000
Utility Services	7,878,937	9,194,547	8,992,885	7,937,000
Rentals and Leases	97,150	101,524	107,201	106,792
Insurance	2,047,248	1,248,170	1,973,609	2,055,174
Repair and Maintenance Services	1,004,438	1,082,939	1,088,000	2,839,800
Printing and Binding	12,324	12,287	15,500	15,500
Depreciation	5,507,631	5,750,018	2,500,000	-
Other Current Charges and Obligation	13,836,190	12,695,553	13,825,406	13,842,844
Office Supplies	12,573	14,614	15,500	15,750
Operating Supplies	1,642,812	1,585,744	1,849,560	1,627,350
Road Materials and Supplies	17,329	20,972	25,000	25,000
Publications and Memberships	3,977	2,424	4,750	4,250
Operating Expenses Subtotal	35,448,248	34,785,233	34,021,114	31,989,317
Capital Outlay				
Buildings	-	-	7,867,790	20,000,000
Improvements Other Than Buildings	-	-	5,457,115	1,000,000
Machinery and Equipment	-	-	882,146	14,240
Capital Outlay Subtotal	-	-	14,207,051	21,014,240
Debt Services				
Other Debt Service Costs	-	-	700	700
Debt Services Subtotal	-	-	700	700
Other				
Other Uses	50,000	-	-	-
Other Subtotal	50,000	-	-	-
<b>Total</b>	<b>43,698,503</b>	<b>42,874,308</b>	<b>56,356,315</b>	<b>61,710,388</b>

## Utilities - Personnel Summary

Position Title	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12009 Assistant Director of Public Services	1.5	-	-	-
12051 Public Services Director	0.5	0.5	-	-
12052 Controller/Internal Auditor	-	0.5	0.5	0.5
12055 Deputy Public Services Director	0.5	0.5	0.5	0.5
12109 Administrative Supervisor	3	3	3	3
12149 Division Director Utilities	-	1	1	1
12170 Chemist	1	-	-	-
12187 Laboratory Technician II	1	1	1	1
12188 Laboratory Technician I	2	1	1	1
12279 Meter Reader	3	1	-	-
12500 City Engineer	-	0.5	0.5	0.5
12513 Account Clerk III	1	1	1	1
12515 Accounting Clerk II	1	1	1	-
12516 Assistant City Manager	-	0.5	-	-
12523 Accountant	2	2	2	2
12533 Electrician II	2	1	-	-
12550 Backflow Specialist	1	1	1	1
12552 Budget Analyst	1	1	1	1
12601 Supervisor of Operational Services	1	-	-	-
12604 Supervisor of Security Services	0.5	-	-	-
12663 Chief Electrician	0.5	-	-	-
12672 Chief Waste Water Operations	1	1	1	1
12673 Chief Water Operations	1	1	1	1
12674 Chief Chemist	1	1	-	-
12684 Clerical Spec II	8	4	2	2
12685 Clerical Aide	1	1	-	-
12728 Control Systems Technician	1	-	-	-
12738 Contract Administrator III	1	-	-	-
12740 Custodian	-	-	1	1
12753 Utility Service Worker II/Camera Oper	1	1	1	1
12767 Utility Maintenance Supervisor	5	4	4	2
12770 Engineer Inspector	4	4	2	2
12774 Engineer	1	-	-	-
12778 W-Utility Ser Worker I	15	1	1	1
12779 W-Utility Ser Worker II	14	11	8	8
12785 S-Utility Service Worker I	8	3	3	3
12786 S-Utility Service Worker II	13	9	6	5
12831 CADD Operator	1	1	1	1
12926 Water Plant Operator I	2	3	3	3
12927 Water Plant Operator II	1	1	-	-
12928 Water Plant Operator III	9	9	6	6
12946 S-Treatment Plant Operator I	2	2	2	1
12947 S-Treatment Plant Operator II	5	5	4	4
12948 S-Treatment Plant Operator III	6	5	3	3

### Utilities - Personnel Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
13001	Public Services Director	-	0.5	0.5	0.5
13160	Utility Special Project Manager	-	-	1	1
13475	P/T Courier	2	2	-	-
13502	P/T Meter Reader	1	1	-	-
13674	P/T Chief Chemist	-	-	1	1
13681	P/T Clerk Spec II	-	-	1	1
13926	P/T Water Plant Operator I	-	-	1	1
Total	Full-time	123.5	84	63	58
	Part-time	3	3	4	4



## Public Insurance Fund

### Mission

To effectively administer claims, and to provide a safe and healthy environment for the City's employees and residents.

### Goals

The Self Insurance Division is responsible for the implementation and monitoring of the insurance and safety programs of the City. The purpose of the Department is to minimize the City's exposure to financial loss through the effective use of loss prevention and transfer programs, safety programs, and vigilant claims processing.

### Objectives

To reduce the severity and frequency of workers' compensation losses by continuous safety training and updating of city-wide Safety Programs.

Reduce the number of automobile accidents through Defensive Driving Training.

Continue to monitor group health claims and fees.

### Major Functions and Activities

The Risk Management Division is responsible for writing the specifications for the insurance program that will best protect the City's financial interests.

Responsible for reporting, negotiating and settling claims against the City in a timely and cost-effective manner.

Responsible for the administration of workers' compensation claims in accordance with Florida Statute 440.

Responsible for providing a safe environment through the use of updated safety programs and training.

Responsible for the administration and monitoring of group health benefits.

Responsible for coordinating the training of all City employees in areas including, but not limited to, social diversity, sexual harassment, safety, and anger management. Such training is not funded from this Division, but will be coordinated as necessary.

### Budget Highlights

Continue efforts to educate employees regarding the available benefits including health, dental, vision, life, and pension.

### 2008-09 Accomplishments

Implemented new procedures and processes to better control claims cost, workers' compensation costs, and the recovery of subrogation losses.

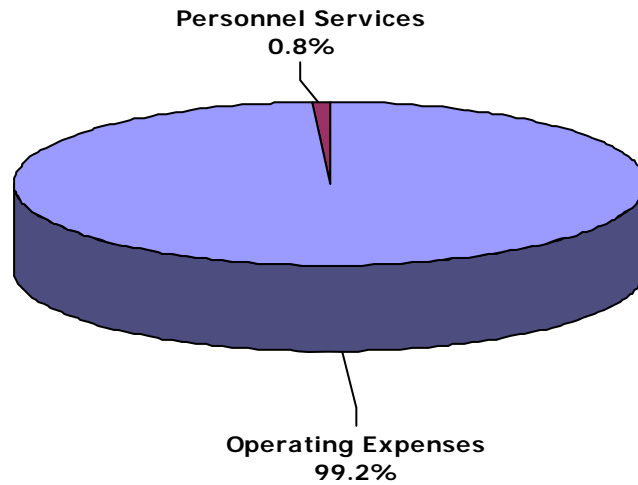
## Public Insurance Fund Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Safety seminars	3	5	41 *	5	5	20
<b>Effectiveness</b>						
Total claims	123	175	181	150	100	120
<b>Efficiency</b>						
Average WC Insurance cost per FT Employee	\$967	\$2,200	\$825	\$2,200	\$1,000	\$2,000

\* The safety seminars have been under reported through fiscal year 2006-07. The fiscal year 2007-08 actual and the fiscal year 2009-10 goal will reflect the corrected reports.

## Public Insurance Fund - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
General Government Charges	18,985,257	22,552,864	21,907,023	22,932,324
Investment Income	594,951	424,757	308,440	357,207
Other Miscellaneous Revenues	1,435,093	2,123,445	1,267,148	1,298,518
Pension Fund Contributions	3,399,353	-	-	-
<b>Total</b>	<b>24,414,654</b>	<b>25,101,065</b>	<b>23,482,611</b>	<b>24,588,049</b>



Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Salary	149,917	146,471	84,202	117,097
Benefits	83,514	67,665	62,355	82,362
<b>Personnel Services Subtotal</b>	<b>233,431</b>	<b>214,136</b>	<b>146,557</b>	<b>199,459</b>
Operating Expenses				
Contingency	-	-	73,053	-
Other Contractual Services	81,742	25,000	40,000	30,000
Insurance	24,097,373	24,856,492	23,211,501	24,347,090
Repair and Maintenance Services	170	220	1,000	1,000
Printing and Binding	-	-	5,000	5,000
Other Current Charges and Obligation	-	-	-	-
Office Supplies	1,900	5,218	4,500	4,500
Operating Supplies	38	-	1,000	1,000
<b>Operating Expenses Subtotal</b>	<b>24,181,223</b>	<b>24,886,930</b>	<b>23,336,054</b>	<b>24,388,590</b>
<b>Total</b>	<b>24,414,654</b>	<b>25,101,065</b>	<b>23,482,611</b>	<b>24,588,049</b>

## Public Insurance Fund - Budget Summary

Position Title		2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
12010	Insurance Clerk	1	1	1	1
12014	Risk Management/Benefits Supervisor	-	-	-	1
12103	Benefits Administrator	2	2	-	-
12557	Risk Management/Benefits Specialist	-	-	1	-
Total	Full-time	3	3	2	2
	Part-time	-	-	-	-





## General Employees Pension

### Mission

To accumulate financial assets in order to provide long-term pension benefits to the City's general employees and their beneficiaries.

### Goals

To accurately account for all the financial resources of the Pension Plan whether earned through investments or contributed by the City and its employees, so as to ensure that funds will be available for the payment of benefits as they become due; and to maintain the actuarial soundness of the Pension Plan.

### Objectives

To provide accurate, timely, and efficient accounting of the activities related to the General Employees Pension Plan (GEPP), which is administered by the Principal Financial Group.

To keep the GEPP actuarially sound by funding it in accordance with the Annual Required Contributions, as determined by the Plan's actuary.

To invest the assets of the GEPP in accordance with the Investment Policy adopted by the City.

To ensure that all employees contribute 8.5% of their gross wages, as required by the Plan.

To correctly pay pension benefits in accordance with stated policy.

### Major Functions and Activities

The General Employees Pension Plan was established by referendum in 1973 and restated on October 1, 1989. It has subsequently been amended by the following Ordinances:

ORDINANCE NUMBER	DATED
992	April 15, 1992
1058	December 15, 1993
1297	March 17, 1999
1413	June 19, 2002
1479	March 17, 2004
1515	May 18, 2005
1520	August 3, 2005
1555	August 16, 2006

The Pension Plan was established to provide retirement benefits to the general employees of the City.

The City is required to contribute an actuarially-determined amount that, when combined with participants' contributions, will fully provide for all benefits as they become payable.

Participants are required to contribute 8.5% of their regular wages, while the City's contribution is based on the actuarial valuation using the entry age normal frozen initial liability method with unfunded liabilities being amortized over 30 years.

As of October 1, 1998, all full-time employees, as defined in the 1973 Referendum, are required to participate in the Pension Plan as a condition of continued employment. Contributions are pre-taxed. Upon normal retirement, a participant would receive a monthly pension amount equal to 2.85% of average yearly earnings for the highest two fiscal years of continuous service multiplied by years of service (not to exceed 28.07 years).

### Budget Highlights

The GEPP budget includes an estimated annual rate of return of 8.0% which approximates to \$6.6 million in investment income. The actuarial assumption of 8% represents the average long term expected rate of return.

The Annual Required Contribution (ARC) for fiscal year 2010 is approximately \$12.5 million, which is 58.3% of budgeted payroll; this represents a significant increase over the 2009 actual contribution of \$7.7 million.

### 2008-09 Accomplishments

The ARC for the fiscal year ending 2009 is \$7,736,859 or 32.4% of covered payroll. The City will be making the full contribution by the end of the year.

Submitted an application for an IRS Qualification Letter, although the requirement was postponed by the IRS, nevertheless, the City met the initial deadline of January 31, 2009.

For the period ending May 31, 2009, the GEPP investments were valued at \$95.2 million.

The annualized rate of return for the GEPP was (14.6%) for the eight months ending May 2009.

## General Employees Pension Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Retired participants	225	263	232	211	235	292
Benefits (in millions) paid to participants	\$4.6M	\$4.7M	\$4.9M	\$5.3M	\$5.9M	\$6.5M
Average retirement age	60	55	55	55	55	55
Average salary increase	6.81%	8.43%	8.41%	8.43%	8.41%	3.00%
<b>Effectiveness</b>						
% of transfers completed within a week of due date	100%	100%	100%	100%	100%	100%
Return on investment	13.28%	8.00%	-17.93%	8.00%	8.00%	8.00% **
City contribution as a % of covered payroll	34.54%	32.02%	31.07%	34.54%	31.50%	58.3%
<b>Efficiency</b>						
% of administrative costs to total assets	0.04%	* 0.04%	0.05%	0.05%	0.05%	0.05%

\* Reflects anticipated increase in assets in relation to administrative costs.

\*\* The actuarial assumption of 8% represents the average long term expected rate of return.

## General Employees Pension - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Investment Income	14,771,911	-23,553,575	11,008,241	6,560,000
Pension Fund Contributions	9,567,963	9,046,399	9,987,955	14,055,743
Beginning Surplus	-	-	-14,976,196	-13,993,743
<b>Total</b>	<b>24,339,874</b>	<b>-14,507,176</b>	<b>6,020,000</b>	<b>6,622,000</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Operating Expenses				
Professional Services	113,372	93,524	120,000	132,000
Pension Benefits	4,636,992	4,872,010	5,900,000	6,490,000
Other Current Charges and Obligation	-14,400	-21,618	-	-
Operating Expenses Subtotal	4,735,963	4,943,916	6,020,000	6,622,000
<b>Total</b>	<b>4,735,963</b>	<b>4,943,916</b>	<b>6,020,000</b>	<b>6,622,000</b>



## Police and Fire Pension

### Mission

To accumulate sufficient financial assets in order to provide long-term pension benefits to the City's Firefighters and Police Officers who have served the residents of the City of Pembroke Pines.

### Goals

To accurately account for all the financial resources of the Pension Plan whether earned through investments or contributed by the City, the State, and the members and to pay pension benefits as they become due; and to maintain the actuarial soundness of the Plan.

### Objectives

To provide accurate, timely and efficient accounting for the Firefighters and Police Officers Pension Fund related activities, as administered by the Pension Board of Trustees (hereafter referred to as the Board).

To maintain the actuarial soundness of the Plan by funding the full amount of the Annual Required Contribution, as determined by the Plan's actuary.

To invest the assets of the Plan in accordance with the Investment Policy adopted by the Board.

To ensure that all members of the Plan contribute the required 10.4% of regular wages.

To accurately pay pension benefits to retired members and their beneficiaries on a timely basis, and in accordance with stated policy.

### Major Functions and Activities

The Plan, which is a single employer, defined benefit plan, was established to provide retirement benefits to Firefighters and Police Officers in the City. A more detailed description of the Plan and its provisions appears in the City's Code of Ordinances constituting the plan and the summary plan description.

The City of Pembroke Pines Firefighters and Police Officers Pension Fund was established by referendum in 1973. It has subsequently been amended by the following ordinances:

ORDINANCE NUMBER	DATED
557	February 19, 1981
829	March 4, 1987
967	September 19, 1991

1014	November 4, 1992
1067	February 16, 1994
1091	September 8, 1994
1131	September 6, 1995
1198	December 18, 1996
1249	January 7, 1998
1318	November 17, 1999
1321	December 15, 1999
1325	January 19, 2000
1353	September 20, 2000
1360	November 15, 2000
1443	June 18, 2003
1480	March 17, 2004
1521	August 3, 2005
1572	February 21, 2007
1581	May 16, 2007

The City is required to contribute an actuarially-determined amount that, when combined with participants' contributions and contributions from the State of Florida, will fully provide for all benefits as they become payable.

Participants were required to contribute 10.4% of regular wages, the State contributed approximately 7.8%, and the City's contribution is based on the actuarial valuation using the frozen initial liability method and the level percent closed amortization method. Unfunded liabilities are amortized over 30 years consistent with Chapter 112, Part VII, Florida Statutes.

All full-time employees, as defined in the Ordinance, are required to participate in the Pension Plan as a condition of continued employment, provided at the time of hiring the employee is at least eighteen years of age and has satisfactorily completed all required medical examinations.

For Police Officer and Firefighter members of the Plan, normal retirement is the earliest of (1) the attainment of age 50 and the completion of 10 years of continuous service, or (2) the completion of 20 years of service regardless of age.

Members who elect to retire or enter the Deferred Retirement Option Plan (DROP) upon, but not after, attaining the earlier of the normal retirement age of twenty (20) years of service or age fifty (50) with 10 years of service will receive the following:

1) the amount of the benefit will be 4% of average monthly earnings for the highest two years of continuous service, multiplied by the years of continuous service, subject to a maximum of 80% of average monthly earnings for the highest two years of continuous service



## Police and Fire Pension

2) up to 1,000 hours of accrued leave will be included in earnings and

3) a cost of living adjustment, as described below.

Effective April 1, 2005, and each April 1 thereafter, Firefighter retirees, their beneficiaries, and DROP participants will receive a cost of living adjustment (COLA) of 2% per year minimum, on pension benefits received.

Effective October 1, 2009 and each October 1 thereafter, Police Officer members who retired on or after October 1, 2003 will receive a 1.5% cost of living increase in their retirement benefits, and those members who retired on or after October 1, 2006 will receive a 3.0% cost of living increase.

### Budget Highlights

The budget includes an estimated annual rate of return of 8.0% which approximates to \$17.6 million in investment income. The actuarial assumption of 8% represents the average long term expected rate of return.

The Annual Required Contribution (ARC) for fiscal year 2010 is approximately \$26.1 million, which is 88.2% of budgeted payroll; this represents a significant increase over the 2009 actual contribution of \$19.4 million.

### 2008-09 Accomplishments

The ARC for the fiscal year ending 2009 is \$19,353,860 or 72.7% of covered payroll. The City will be making the full contribution by the end of the year.

The Police & Fire Pension Plan submitted an application for an IRS Qualification Letter, although the requirement was postponed by the IRS; nevertheless, the City met the initial deadline of January 31, 2009.

For the period ending March 31, 2009, the Police & Fire Pension investments were valued at \$214.9 million which represents a 18.6% decrease since October 1, 2008 or (\$49.1) million. Good management of the funds may have averted a greater loss.

## Police and Fire Pension Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Retired participants	183	187	208	213	200	273
Benefits (in millions) paid to participants (including DROP)	\$12.2M	\$9.0M	\$13.7M	\$11.0M	\$16.1M	\$15.1M
<b>Effectiveness</b>						
% of transfers completed within pay period	100%	100%	100%	100%	100%	100%
Return on investment	15.80%	8.00%	-13.20%	8.00%	8.00%	8.00% **
City contribution as a % of covered payroll	47.00%	34.50%	57.00%	57.80% *	57.80%	88.20%
<b>Efficiency</b>						
% of administrative costs to total assets	0.16%	0.20%	0.20%	0.20%	0.10%	0.20%

\* The increase in the City's contribution from 47.0% to 57.7% is as a result of Plan changes made whereby in lieu of a 13th Check Police members were allowed to receive a COLA in the amount of 2.0% to 3.0% depending on effective retirement date. Also contributing to an increase in the contribution was an update of actuarial assumptions of the Plan, which is recommended every five years by the GFOA.

\*\* The actuarial assumption of 8% represents the average long term expected rate of return.

### Police and Fire Pension - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Investment Income	34,495,646	-39,659,943	23,600,000	17,600,000
Pension Fund Contributions	17,510,859	21,143,427	21,062,132	32,021,804
Beginning Surplus	-	-	-26,305,732	-32,236,804
<b>Total</b>	<b>52,006,505</b>	<b>-18,516,516</b>	<b>18,356,400</b>	<b>17,385,000</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Operating Expenses				
Professional Services	1,876,734	1,881,686	2,071,000	1,995,000
Travel Per Diem	-	-	20,300	30,000
Insurance	-	-	22,900	20,000
Other Current Charges and Obligation	12,327,080	13,835,750	16,175,000	15,290,000
Operating Supplies	-	-	67,200	50,000
Operating Expenses Subtotal	14,203,814	15,717,436	18,356,400	17,385,000
<b>Total</b>	<b>14,203,814</b>	<b>15,717,436</b>	<b>18,356,400</b>	<b>17,385,000</b>



## Other Postemployment Benefits

### Mission

To accumulate sufficient financial resources that will be able to provide Other Postemployment Benefits (OPEB), other than pension.

### Goals

To accurately account for all the financial resources of the Retiree Health/Life Insurance Plan (hereafter referred to as the Plan) whether earned through investments or contributed by the City and its retirees, so as to ensure that funds will be available for the payment of benefits as they become due; and to maintain the actuarial soundness of the Plan.

### Objectives

To provide accurate, timely, and efficient accounting of the activities related to the City's Retiree Health/Life Insurance Plan.

To invest the assets of the Plan in accordance with the Investment Policy as adopted by the City.

To correctly pay pension benefits in accordance with stated policy.

### Major Functions and Activities

The Other Postemployment Benefits Fund was established as a result of the new Governmental Accounting Standards Board (GASB) Statements number 43 and 45 regarding OPEB. These new standards call for governments to account for other postemployment benefits, other than pensions, in a similar manner as pension plans. Governmental entities, including the City, previously accounted for these benefits on a pay-as-you go basis.

The City created a retiree health and life insurance program as adopted by Ordinance. Coverage of health and life insurance is provided to all regular, full-time, permanent general and utility employees, certified firefighters and police officer employees, including dependents for those hired before October 1, 1991. For those employees hired on or after October 1, 1991, the City provides single coverage only.

A life insurance benefit is also available to retirees. The amount of the benefit is equal to 100% of final salary at retirement, up to a maximum of \$100,000. The benefit amount is reduced by 50% at age 65.

Employees are eligible to participate upon normal

retirement in the City's pension plan of which the employee is a member. If the employee does not belong to a City's pension plan, that employee upon termination must have completed 10 years of continuous service, and upon attaining age 55 would be eligible.

For employees hired after March 2005, health insurance for retirees is no longer being provided at the City's expense. A retiree may elect to continue health insurance in the City Plan if they pay the blended rate for employees and retirees as provided by state law.

### Budget Highlights

Despite economic constraints, the City will contribute \$9.3 million to the OPEB Trust Fund.

### 2008-09 Accomplishments

On May 14th, 2009 the City completed the October 1st, 2008 roll-forward valuation report. The Annual Required Contribution (ARC) for fiscal year 2009 was \$12,086,000. This represented a 6% increase over the fiscal year 2008-09 ARC of \$11,396,000.

The City contributed a total of \$9.6 million to the OPEB Trust Fund; this represented approximately 80% of the total ARC. The City plans to fully fund the ARC within the next 2-3 years.



## Other Postemployment Benefits Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Retired participants, receiving benefits	*	*	246	246	266	337
Retiree health claim benefits paid	*	*	\$4.6M	\$4.2M	\$4.1M	\$4.8M
<b>Effectiveness</b>						
Return on investments	*	*	2.5%	8.0%	8.0%	8.0% **
City's ARC as a % of payroll	*	*	13.4%	13.4%	13.7%	14.0%
<b>Efficiency</b>						
City's actual contribution as a % of the ARC	*	*	58.2%	55.0%	80.0%	80.0%
Administrative costs as a % of total assets	*	*	6.9%	6.9%	5.0%	4.0%

\* New measure - actual and/or goal unavailable.

\*\* The actuarial assumption of 8% represents the average long term expected rate of return.

### Other Postemployment Benefits - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Investment Income	-	67,709	1,534,000	490,000
Other Miscellaneous Revenues	-	763,799	250,000	250,000
Pension Fund Contributions	-	6,636,677	9,636,677	9,359,204
Beginning Surplus	-	-	-7,044,902	-5,072,622
<b>Total</b>	-	<b>7,468,185</b>	<b>4,375,775</b>	<b>5,026,582</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Personnel Services				
Benefits	-	-	800	1,300
Personnel Services Subtotal	-	-	800	1,300
Operating Expenses				
Other Contractual Services	-	-	12,000	15,000
Insurance	-	4,779,665	4,362,975	5,010,282
Operating Expenses Subtotal	-	4,779,665	4,374,975	5,025,282
<b>Total</b>	-	<b>4,779,665</b>	<b>4,375,775</b>	<b>5,026,582</b>



## Wetlands Mitigation Trust Fund

### Mission

To ensure that the City of Pembroke Pines maintains and preserves its vital ecosystems. The restoration of lost and degraded wetlands to their natural state is essential to ensure the health of Florida's watershed.

### Goals

In accordance with the Mitigation Bank Irrevocable Trust Fund Agreement, the City of Pembroke Pines is required to maintain, protect and preserve the wetlands in perpetuity developed as a diverse multi-habitat ecosystem.

### Objectives

To account for all activities relating to the Wetlands Mitigation Trust, and to invest the revenues earned to achieve the highest yield in order to sustain the wetlands in perpetuity.

### Major Functions and Activities

On October 21, 1992, the City entered into an agreement with the Florida Wetlandsbank™ (FW), a Florida Joint Venture, wherein the City granted FW a license to develop a Wetlands Mitigation Bank at a site comprised of approximately 450 acres located in the Chapel Trail Preserve.

This agreement which ended on December 31, 2004, established the first Wetland Mitigation Bank in Florida and the second in the nation. Florida Wetlandsbank's responsibilities included designing, permitting, and constructing the ecosystem; maintaining and monitoring the wetlands for a five-year period once construction was completed; and the sales and marketing of the mitigation credits.

On January 1, 2005 the City assumed full responsibility and maintenance for the wetlands. The City now owns five sites totaling approximately 546 acres of wetlands. The City became the Grantor of the Mitigation Bank Irrevocable Trust Fund on April 5, 1995 in order to hold the funds to maintain the wetlands in perpetuity. The current Trustee is the Bank of New York, and the beneficiaries of the Trust Fund are the City, the South Florida Water Management District, the U. S. Army Corp. of Engineers, and Broward County. Payments are made quarterly from the investment earnings of the Trust Fund to cover the expenses in maintaining the wetlands. In the event that investment earnings are insufficient to cover expenses, payments from the principal of the Trust can be utilized with the written

consent of the Trust's beneficiaries.

### Budget Highlights

Continue to maintain the wetlands using funds equal to the interest earned in order to preserve the principal balance of the fund.

The budget provides funding for resources necessary to continue the inspection and maintenance functions required to properly maintain the 620 acres of wetlands covered by this trust fund.

### 2008-09 Accomplishments

The Trust Fund earned \$5,063 in interest as of September 30, 2009, representing an annualized rate of return of 0.86%.

Maintained 620 acres of wetlands and preserve areas.

## Wetlands Mitigation Trust Fund Performance Measures

Indicator	2006-07		2007-08		2008-09	2009-10
	Actual	Goal	Actual	Goal	Goal	Goal
<b>Outputs</b>						
Amount of funds set aside for wetlands maintenance	\$617,662	\$610,000	\$628,827	\$621,000	\$618,000	\$585,302
<b>Effectiveness</b>						
Investment yield	5.41%	4.80%	2.84%	5.11%	4.50%	1.00%

## Wetlands Mitigation Trust Fund - Budget Summary

Revenue Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Investment Income	33,659	17,768	20,000	6,000
Beginning Surplus	-	-	9,000	10,500
<b>Total</b>	<b>33,659</b>	<b>17,768</b>	<b>29,000</b>	<b>16,500</b>

Expenditure Category	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
Operating Expenses				
Professional Services	1,460	1,460	1,500	1,500
Repair and Maintenance Services	22,786	25,750	27,500	15,000
Operating Expenses Subtotal	24,246	27,210	29,000	16,500
<b>Total</b>	<b>24,246</b>	<b>27,210</b>	<b>29,000</b>	<b>16,500</b>



## Capital Improvement Program (CIP) Development Process

The City Charter under Section 5.08 requires that each year the City Manager prepare and submit to the City Commission as part of the budget package, a Capital Improvement Program (CIP) for the five-year period following the new budget year. The CIP is a planning document and does not authorize or fund any projects. All projects are reviewed by the City Manager, Assistant City Manager, and Finance Director during the CIP preparation process.

The CIP consists of both planned capital outlay and capital projects. Capital outlay refers to expenditures for capital items, with an initial individual cost of \$10,000 or more, and an estimated useful life in excess of one year. On the other hand, capital projects refer to capital outlay related to municipal construction. The CIP should include new facilities and improvement to existing facilities, as well, as replacement of vehicles and computers.

The policies that guide the development of the CIP are as follows:

1. The City has developed a multi-year plan for capital improvement that is updated annually with documentation of deviations from the plan.
2. The City will maintain its physical assets at a level adequate to protect the City's capital investment and minimize future maintenance and replacement costs. The budget will provide for the adequate maintenance and the timely replacement of the capital plant and equipment from current revenues wherever possible.
3. The City has provided sufficient funds to replace and upgrade equipment as well as to take advantage of new technology thereby ensuring that employees have safe and efficient tools to serve the public. It reflects a commitment to further automation and use of available technology to improve productivity of the City's work force. The objective for upgrading and replacing equipment includes:
  - a. normal replacement as equipment completes its useful life
  - b. upgrades to new technology
  - c. additional equipment necessary to serve the needs of the City
4. The City will, according to its Comprehensive Land Use Plan, attempt to ensure that the necessary infrastructure is in place in order to facilitate the orderly development of vacant lands.
5. The City will use the following criterion to evaluate the relative merit of each capital project. Capital expenditures will foster goals of:
  - a. Economic and neighborhood vitality.
  - b. Infrastructure and heritage preservation.
  - c. Capital projects that implement a component of an approved redevelopment plan.
  - d. Projects specifically included in an approved replacement schedule.
  - e. Projects that reduce the cost of operations. Projects that increase the cost of operations shall have identified trade-offs or objectives to support those additional costs.
  - f. Projects that significantly improve safety and reduce risk exposure.
  - g. Projects supporting private development must include return on investment ratios, or a fully documented cost/benefit analysis.

### Factors Influencing the 2009-10 Capital Budget

Anticipating reduced tax revenues due to Property Tax Reform and declining property values, 48.3% of planned capital projects totaling \$2.2 million that would have been funded by General Fund revenues (including Ad Valorem Taxes) were either cancelled or postponed in preparation of the 2009-10 Budget. Each department and division was given the discretion as to which year the postponed 2009-10 expenditures were rescheduled. Only \$0.7 million was budgeted of the planned capital expenditures to be funded by Fire Protection Assessments totaling \$0.2 million. The remaining \$0.1 million was either cancelled or postponed.

## Overview of the CIP

The five-year CIP reflects the combined capital program for the general fund; the road and bridge fund; the municipal construction fund; and the utility fund. The aggregate amount over the five year period is \$194,914,565 million, with the utility fund accounting for \$162,500,000 million (81.9%) of this total.

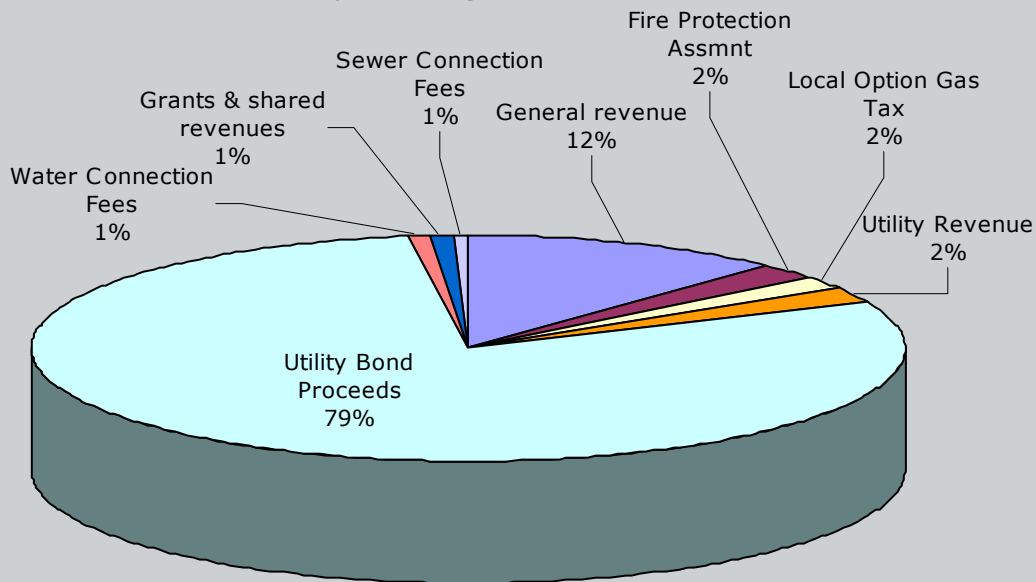
Included in the five-year plan is the construction of a new advanced Wastewater Treatment Plant for the western portion of the City, along with constructing advanced treatment equipment at the existing Wastewater Treatment Plant and the necessary pumping and piping systems to redirect wastewater flow from Hollywood to the City's existing treatment plant, to meet the water supply requirements of the Lower East Coast Water Supply Plan as required by the South Florida Water Management District (SFWMD). Projected costs are \$165 million, of which \$155 million is presented in the Five-year CIP. This will enable the conversion of wastewater to raw water that would be used to recharge the Biscayne Aquifer, thereby replenishing the Aquifer for future raw water demands.

The other major segment of the CIP is the general fund which accounts for \$20.1 million (10.3%) and is comprised chiefly of replacement motor vehicles (\$12.3 million) and computer equipment (\$2.1 million). These capital expenditures are anticipated to be funded from current operating revenues.

## Funding and Use of the CIP

The five-year 2011-15 CIP which stands at \$194.9 million will be financed mainly though \$155 million in Utility Bond Proceeds (79.5%); \$23.3 million (11.9%) in general operating revenues; \$4.7 million (2.4%) from Fire Protection Assessments; \$3.2 million (1.7%) from Local Option Gas Taxes; \$2.9 million (1.5%) in water and sewer connection fees; and \$1.2 million (0.6%) in Grants and shared revenues.

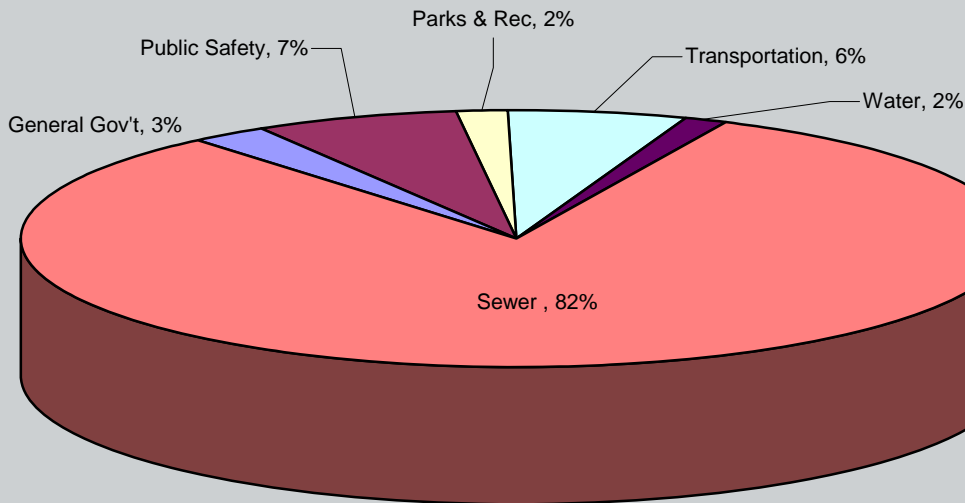
**Capital Improvement Program**  
**Capital Costs by Funding Source 2010-11 to 2014-15**



FUNDING	2010-11	2011-12	2012-13	2013-14	2014-15	Total	% of Total
General revenue	\$ 4,523,438	\$ 4,767,431	\$ 4,801,551	\$ 4,847,146	\$ 4,343,181	\$ 23,282,747	11.9%
Fire Protection Assmnt	833,375	984,382	1,296,762	809,667	807,632	4,731,818	2.4%
Local Option Gas Tax	600,000	650,000	650,000	650,000	650,000	3,200,000	1.7%
Utility Revenue	925,000	925,000	925,000	925,000	925,000	4,625,000	2.4%
Utility Bond Proceeds	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	155,000,000	79.5%
Water Connection Fees	325,000	325,000	325,000	325,000	325,000	1,625,000	0.8%
Grants & shared revenues	1,200,000	0	0	0	0	1,200,000	0.7%
Sewer Connection Fees	250,000	250,000	250,000	250,000	250,000	1,250,000	0.6%
<b>Total</b>	<b>\$ 39,656,813</b>	<b>\$ 38,901,813</b>	<b>\$ 39,248,313</b>	<b>\$ 38,806,813</b>	<b>\$ 38,300,813</b>	<b>\$ 194,914,565</b>	<b>100.0%</b>

The CIP comprises mainly of sewer and public safety projects accounting for 81.9% and 6.6% respectively. The sewer component includes \$155.0 million for an alternative water supply, while the public safety component includes \$9.1 million in replacement vehicles, \$1.0 million for computer upgrades, and \$0.8 million in station refurbishments.

## Capital Improvement Program Capital Costs by Project Category 2010-11 to 2014-15



FUNDING	2010-11	2011-12	2012-13	2013-14	2014-15	Total	% of Total
General Government	\$ 857,813	\$ 962,813	\$ 1,084,313	\$ 1,157,813	\$ 818,813	\$ 4,881,565	3%
Public Safety	2,514,000	2,714,000	2,959,000	2,434,000	2,257,000	12,878,000	7%
Parks and Recreation	1,625,000	475,000	475,000	475,000	475,000	3,525,000	2%
Transportation	2,160,000	2,250,000	2,230,000	2,240,000	2,250,000	11,130,000	6%
Water	575,000	575,000	575,000	575,000	575,000	2,875,000	2%
Sewer	31,925,000	31,925,000	31,925,000	31,925,000	31,925,000	159,625,000	82%
<b>Total</b>	<b>\$ 39,656,813</b>	<b>\$ 38,901,813</b>	<b>\$ 39,248,313</b>	<b>\$ 38,806,813</b>	<b>\$ 38,300,813</b>	<b>\$ 194,914,565</b>	<b>100.0%</b>

### Impact on the General Fund Operating Budget

The magnitude of the operating impact of the park improvements that are being funded by the General Obligation Bonds (Phase 1 and Phase 2) is estimated at \$6.7 million for 2011-15. In addition, the 2014-15 operating impact of the Alternative Water Supply Project, relating to the conversion of wastewater to raw water for recharging the Biscayne Aquifer, is estimated at \$3.8 million. For details, please refer to pages 18-9 and 18-25.

### Analysis of the Disposition CIP

As a part of the budget preparation process, departments are expected to analyze the first year of the prior year CIP to determine whether the items planned are still needed. Based upon need, items are then submitted for inclusion in the budget and the status of each planned item is recorded in a Disposition CIP.

In last year's CIP, the fiscal year 2009-10 planned expenditures for all funds were estimated at \$23.4 million, with the utility fund; the general fund; and the road and bridge fund accounting for 71.0%, 19.1% and 9.3% respectively. The proposed fiscal year 2009-10 capital expenditure (shown on page 18-5) for these funds is \$13.9 million, a deviation of -\$9.5 million (-40.2%) from plan in nominal terms.

**General Fund:** The impact of the Property Tax Reform and other budgeting constraints upon the General Fund is again clearly reflected in the proposed capital expenditures, which include only \$2.2 million of the \$4.5 million planned fiscal year 2009-10 Capital Projects reflected in the 2010-2014 CIP. While \$2.2 million in planned expenditures were cancelled and \$0.2 million in expenditures were postponed, \$1.0 million in expenditures were added that were not in the five-year plan. Expenditures that were not in the five-year plan included \$0.3 million for additional replacement Police cars and \$0.1 million grant match for Academic Village recreation projects. A table showing the disposition of items in the 2009-10 CIP has been included on pages 18-10 to 18-11 for ease of reference.



General Fund – Details of Budget Deviation from Plan

Planned fiscal year 2009-10 expenditures	\$ 4,463,313
Cost of planned fiscal year 2009-10 items cancelled	(2,186,587)
Cost of planned fiscal year 2009-10 items postponed to fiscal year 2010-11	<u>(160,000)</u>
Expenditures that were in the Five-Year CIP that are in the Proposed Fiscal Year 2009-10 Budget	2,116,726
Less: Operating Expenditures in the Five-Year CIP that are in the Proposed Fiscal Year 2009-10 Budget	(65,000)
Expenditures that were not in the Five-Year CIP that are in the Proposed Fiscal Year 2009-10 Budget	972,054
Proposed fiscal year 2009-10 capital expenditures	<u>\$ 3,023,780</u>

**Utility Fund:** The Utility Fund planned capital outlay for fiscal year 2009-10 was \$16.6 million, of that amount \$9.3 million was actually appropriated in the fiscal year 2009-10 Budget, while \$5.3 million was postponed to fiscal year 2010-11 and \$2.1 million was cancelled. Appropriated capital expenditures that were not in the CIP amount to \$0.8 million and comprise mainly of:

- \$ 750,000 – Water main replacement

Utility Fund – Details of Budget Deviation from Plan

Planned fiscal year 2009-10 expenditures	\$ 16,600,000
Cost of planned fiscal year 2009-10 items cancelled	(2,050,000)
Cost of planned fiscal year 2009-10 items that were included in the fiscal year 2008-09 Budget	-
Cost of planned fiscal year 2009-10 items postponed to fiscal year 2010-11	-
Expenditures that were in the Five-Year CIP that are in the Proposed Fiscal Year 2009-10 Budget	14,550,000
Expenditures that were not in the Five-Year CIP that are in the Proposed Fiscal Year 2009-10 Budget	6,450,000
Proposed fiscal year 2009-10 capital expenditures	<u>\$ 21,000,000</u>

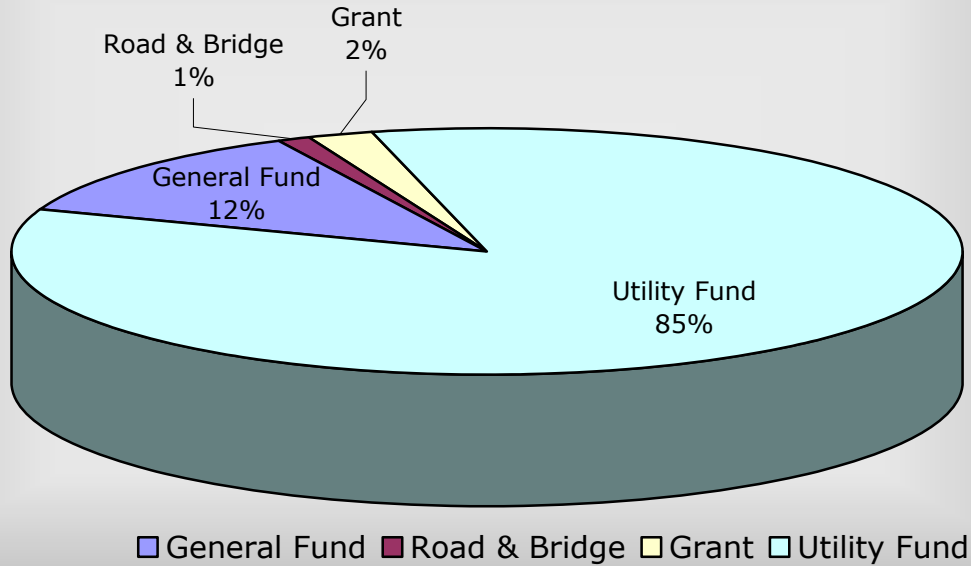
**Fiscal Year 2010 Capital Budget**

The all funds fiscal year 2009-10 Capital Budget of \$24.9 million is funded mainly by \$20.0 million in Utility Bond Proceeds, \$2.9 million in Ad Valorem Taxes, \$1.0 million in Utility Revenues, \$0.6 million in grants, and \$0.2 million in Local Option Gas Taxes. No water or sewer connection fees and no road and bridge general revenues will be used for utility construction projects. The utility fund and the general fund account for 84% and 12% of the total respectively. The public safety capital budget of \$2.3 million is 9% of the total capital outlay. The major components of the capital budget are:

- \$ 20,000,000 – Begin construction of reverse osmosis wastewater treatment plant
- 1,000,000 – Water main replacement
- 1,276,870 – Replace police cars

Funding	Amount
Ad valorem	\$ 2,914,144
Water & Sewer Fees	-
Fire Assessment	109,636
Local Option Gas Tax	140,000
Road & Bridge Gen. Rev.	164,711
Utility Bond Proceeds	20,000,000
Utility Revenues	1,014,240
Grants	568,924
	<u>24,911,655</u>

## 2009-10 Capital Budget By Fund



By Fund	Amount
General Fund	\$ 3,023,780
Road & Bridge	304,711
HUD Grants CDBG/HOME	150,000
ADA/Paratransit Program	-
Treasury - Confiscated	133,376
Justice - Confiscated	10,165
FDLE - Confiscated	275,383
Utility Fund	21,014,240
	<b><u>\$ 24,911,655</u></b>

### General Obligation Bond Projects

In a referendum held on March 8, 2005, the voters of the City of Pembroke Pines approved the issuance of up to \$100,000,000 General Obligation Bonds, with maturity not exceeding 30 years, and which will be repaid from the proceeds of ad valorem taxes. This represents the first time that the City will be using General Obligation Bonds as a funding source. Phase I General Obligation Bonds of \$47,000,000 were issued in 2005. During July, 2007, \$43,000,000 of the General Obligation Bonds were issued, representing Phase II of the voter-approved \$100,000,000 General Obligation Bonds.

The projects which are to be executed over the period include various roadwork projects; recreational and cultural amenities; economic development and neighborhood revitalization. Some of these projects are direct responses to the requests made from the citizenry, while others are as a result of the visions of progress, and the proactive stance of the City Commission.

Series A, B and select Series C projects were appropriated in the fiscal year 2004-05 budget for a total of \$80 million. Municipal construction projects are budgeted on a project-length basis rather than an annual basis. As a result of Commission action and the Series B borrowed during 2007, bond projects were revised to a total appropriation of \$90 million to date. Since the bond-financed projects are a major undertaking, a financial status report that includes a detailed list of all bond projects and an operational impact statement are presented on pages 18-12 to 18-25. In addition, a location map of bond projects costing in excess of \$500,000 has been included on page 18-26.

# CAPITAL IMPROVEMENT PROGRAM

Capital Costs by Project Category

## GENERAL FUND

IN PRESENT VALUE AS REVISED BY DEPT DIRECTORS

	SOURCE OF FUNDING	2010-11	2011-12	2012-13	2013-14	2014-15	Total
<b>Senior Housing - Pines Point</b>							
Replacement of Air-Conditioning Units and other appliances: Refrigerators, washers, dryers, ranges, water heaters	* Revenues	102,000	102,000	97,000	53,000	139,000	493,000
<b>All Ages Housing - Pines Place</b>							
Replacement of Air-Conditioning Units and other appliances: Refrigerators, washers, dryers, ranges, water heaters	* Revenues	144,000	237,000	343,000	502,000	115,000	1,341,000
<b>Community Services</b>							
(3) Van Replacements	Revenues	180,813	180,813	180,813	180,813	180,813	904,065
<b>Code Compliance</b>							
Vehicle Replacements	Revenues	40,000	15,000	43,000	15,000	40,000	153,000
Office Equipment	Revenues	10,000	5,000	10,000	-	10,000	35,000
Other Equipment	Revenues	10,000	6,000	10,000	-	5,000	31,000
Copy Machines	Revenues	-	7,000	-	-	-	7,000
Computer Equipment	Revenues	10,000	10,000	5,000	-	10,000	35,000
<b>Police</b>							
Vehicles	Revenues	810,000	810,000	810,000	810,000	810,000	4,050,000
Radios	Revenues	55,000	55,000	55,000	55,000	55,000	275,000
Motorcycle	Revenues	25,000	100,000	50,000	25,000	25,000	225,000
Computer System	Revenues	70,000	70,000	70,000	70,000	70,000	350,000
<b>Fire Department</b>							
(Note: Rev/Fire Asmt = Revenues & Fire Assessment)							
Vehicles	Rev/Fire Asmt	54,000	54,000	54,000	54,000	54,000	270,000
Ladder Truck	Fire Asmt	-	-	1,000,000	-	-	1,000,000
Fire Engine	Fire Asmt	475,000	475,000	-	475,000	475,000	1,900,000
Life Pak 12	Revenues	210,000	60,000	60,000	60,000	60,000	450,000
Ambulances	Revenues	210,000	420,000	210,000	420,000	210,000	1,470,000
Command Vehicle	Rev/Fire Asmt	-	90,000	-	-	-	90,000
Air System	Fire Asmt	50,000	-	-	-	-	50,000
CAD Laptops	Rev/Fire Asmt	-	100,000	-	-	100,000	200,000
Rescue Laptops	Revenues	100,000	-	100,000	-	-	200,000
File Servers-combined with CAD servers	Rev/Fire Asmt	50,000	-	-	50,000	-	100,000
Radios	Fire Asmt	35,000	35,000	35,000	35,000	35,000	175,000
AED's	Revenues	25,000	25,000	25,000	25,000	25,000	125,000
SCBA Refurbishment	Fire Asmt	-	-	-	35,000	-	35,000
Cargo Van	Rev/Fire Asmt	-	35,000	-	-	-	35,000
Training Facility Upgrades /Fire Academy	Fire Asmt	-	75,000	-	-	-	75,000
Training Facility Refurbishment	Fire Asmt	10,000	-	-	-	10,000	20,000
Station Refurbishment	Rev/Fire Asmt	150,000	150,000	150,000	150,000	150,000	750,000
Fire Prevention vehicle	Fire Asmt	15,000	15,000	15,000	18,000	18,000	81,000
Fire Safety Education Trailer	Fire Asmt	-	45,000	-	-	-	45,000
Computer Programs	Rev/Fire Asmt	-	-	25,000	-	-	25,000
Stretchers	Revenues	-	-	-	-	60,000	60,000
Turnout Gear	* Fire Asmt	100,000	100,000	100,000	100,000	100,000	500,000
<b>Communications</b>							
(Note: Rev/Fire Asmt = Revenues & Fire Assessment)							
Vehicle	Rev/Fire Asmt	18,000	-	-	-	-	18,000
CAD work stations	Rev/Fire Asmt	52,000	-	-	52,000	-	104,000
Communications upgrade	Rev/Fire Asmt	-	-	200,000	-	-	200,000
<b>Recreation</b>							
Vehicles	Revenues	150,000	150,000	150,000	150,000	150,000	750,000
Heavy Equipment-Park & Rec & Golf	Revenues	125,000	125,000	125,000	125,000	125,000	625,000
Playground Equipment	Revenues	50,000	100,000	100,000	100,000	100,000	450,000
Other Equipment	Revenues	100,000	100,000	100,000	100,000	100,000	500,000
<b>Information Technology</b>							
Micro-computers/Upgrades	Revenues	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 120,000	\$ 600,000
Computer Programs/Software & Systems Mod.	Revenues	40,000	40,000	40,000	40,000	-	160,000
Replace Mainframe	Revenues	-	-	-	40,000	-	40,000
Network Servers	Revenues	15,000	25,000	15,000	25,000	40,000	120,000
Vehicles	Revenues	-	-	17,500	-	-	\$ 17,500
Data Storage	Revenues	25,000	-	30,000	-	-	55,000
Printers	* Revenues	10,000	10,000	10,000	10,000	7,000	\$ 47,000
Switches and Hubs	Revenues	10,000	10,000	15,000	10,000	10,000	55,000
Disaster Recovery Equipment	Revenues	15,000	50,000	15,000	15,000	-	95,000

## CAPITAL IMPROVEMENT PROGRAM

Capital Costs by Project Category

### GENERAL FUND (continued)

		IN PRESENT VALUE AS REVISED BY DEPT DIRECTORS					
SOURCE OF FUNDING		2010-11	2011-12	2012-13	2013-14	2014-15	Total
<b>General Government Buildings</b>							
Vehicles & Heavy Equipment	Revenues	42,000	45,000	48,000	52,000	56,000	243,000
<b>Grounds Maintenance</b>							
Vehicles & Heavy Equipment	Revenues	84,000	70,000	85,000	70,000	86,000	395,000
<b>Purchasing</b>							
Vehicles & Heavy Equipment	Revenues	-	30,000	-	25,000	-	55,000
<b>TOTAL GENERAL FUND</b>		<b>\$ 3,796,813</b>	<b>\$ 4,151,813</b>	<b>\$ 4,518,313</b>	<b>\$ 4,066,813</b>	<b>\$ 3,550,813</b>	<b>\$ 20,084,565</b>

### ROAD & BRIDGE FUND

		IN PRESENT VALUE AS REVISED BY DEPT DIRECTORS					
SOURCE OF FUNDING		2010-11	2011-12	2012-13	2013-14	2014-15	Total
<b>Streets &amp; Sidewalks</b>							
Vehicles & Heavy Equipment	Revenues	60,000	100,000	80,000	90,000	100,000	430,000
Road Resurfacing	* Revenues	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	7,500,000
Road, Sidewalk & Drainage Improvements	Add'l Local Option Gas Tax	600,000	650,000	650,000	650,000	650,000	3,200,000
<b>TOTAL ROAD &amp; BRIDGE FUND</b>		<b>\$ 2,160,000</b>	<b>\$ 2,250,000</b>	<b>\$ 2,230,000</b>	<b>\$ 2,240,000</b>	<b>\$ 2,250,000</b>	<b>\$ 11,130,000</b>

### MUNICIPAL CONSTRUCTION FUND

		IN PRESENT VALUE AS REVISED BY DEPT DIRECTORS					
SOURCE OF FUNDING		2010-11	2011-12	2012-13	2013-14	2014-15	Total
<b>Municipal Construction</b>							
Pembroke Falls Park & Aquatic Ctr. Improvements	Revenue/Grant	\$ 400,000	\$ -	\$ -	\$ -	\$ -	400,000
Pines Rec. Ctr. Improvements	Revenue/Grant	400,000	-	-	-	-	400,000
Maxwell Pk. Improvements	Revenue/Grant	400,000	-	-	-	-	400,000
<b>TOTAL MUNICIPAL CONSTRUCTION FUND</b>		<b>\$ 1,200,000</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 1,200,000</b>

### UTILITY FUND

		IN PRESENT VALUE AS REVISED BY DEPT DIRECTORS					
SOURCE OF FUNDING		2010-11	2011-12	2012-13	2013-14	2014-15	Total
<b>Wastewater System</b>							
Wastewater Treatment Plant Odor Control	Sewer Connect	250,000	250,000	250,000	250,000	250,000	1,250,000
Lift Station Replacement	Revenues	250,000	250,000	250,000	250,000	250,000	1,250,000
Forcemain Replacement	Revenues	100,000	100,000	100,000	100,000	100,000	500,000
Sewer Replacement	Revenues	150,000	150,000	150,000	150,000	150,000	750,000
SCADA Upgrade	Revenues	100,000	100,000	100,000	100,000	100,000	500,000
Heavy Equipment/Vehicles	Revenues	75,000	75,000	75,000	75,000	75,000	375,000
Alternative Water Supply	+ Bond Proceeds	31,000,000	31,000,000	31,000,000	31,000,000	31,000,000	155,000,000
Sub Total for Wastewater		31,925,000	31,925,000	31,925,000	31,925,000	31,925,000	159,625,000
<b>Water System</b>							
Heavy Equipment/Vehicles	Water Connect	75,000	75,000	75,000	75,000	75,000	375,000
Raw Waste Well	Water Connect	100,000	100,000	100,000	100,000	100,000	500,000
Water Master Plan	Water Connect	150,000	150,000	150,000	150,000	150,000	750,000
Water Main Replacement	Revenues	250,000	250,000	250,000	250,000	250,000	1,250,000
Sub Total for Water		575,000	575,000	575,000	575,000	575,000	2,875,000
<b>TOTAL UTILITY FUND</b>		<b>\$ 32,500,000</b>	<b>\$ 32,500,000</b>	<b>\$ 32,500,000</b>	<b>\$ 32,500,000</b>	<b>\$ 32,500,000</b>	<b>\$ 162,500,000</b>
<b>TOTAL - ALL FUNDS</b>		<b>\$ 39,656,813</b>	<b>\$ 38,901,813</b>	<b>\$ 39,248,313</b>	<b>\$ 38,806,813</b>	<b>\$ 38,300,813</b>	<b>\$ 194,914,565</b>

\* Note: These items will be expensed to an operating account instead of a capital account because the unit cost does not meet the capitalization threshold. Any type of equipment or construction costing \$10,000 or more should be included in the Five-year Capital Improvement Program (CIP). Anticipated purchases of more than one (1) unit for which the individual price is less than \$10,000, but for which the aggregate cost exceeds \$10,000 should also be included in the Five-Year CIP. In addition, per GASB 34, all resurfacing and road repairs must be expensed from an R & M account and not a capital account, since it should be treated as a repair.

+ Note: The Alternative Water Supply will be used to convert wastewater to raw water that will be used to recharge the Biscayne Aquifer as required by the South Florida Water Management District (SFWMD). This project will include the construction of a new advanced Wastewater Treatment Plant for the western portion of the City, along with constructing advanced treatment equipment at the existing Wastewater Treatment Plant and the necessary pumping and piping systems to redirect wastewater flow from Hollywood to the City's existing treatment. This project will be funded through the issuance of bonds.

## ESTIMATED OPERATING IMPACT

### CAPITAL IMPROVEMENT PROGRAM (5 YRS.)

**Note:** Impact related to new, non-reoccurring and non-replacement Capital Expenditures

#### GENERAL FUND

Since all projected General Fund Capital Expenditures are for replacements, there is no future impact on operating expenses, revenues or anticipated savings.

#### ROAD & BRIDGE FUND

Since all projected Road & Bridge Fund Capital Expenditures are for replacements, there is no future impact on operating expenses, revenues or anticipated savings.

#### UTILITY FUND

Wastewater System	SOURCE OF FUNDING	IN PRESENT VALUE AS REVISED BY DEPT DIRECTORS					Total
		2010-2011	2011-2012	2012-2013	2013-2014	2014-2015	
	Personnel	\$ -	\$ -	\$ -	\$ -	\$ 1,061,308	\$ 1,061,308
	Operating	-	-	-	-	2,717,740	2,717,740
Alternative Water Supply <sup>+</sup>	Total Impact	-	-	-	-	3,779,048	3,779,048
Sub Total for Wastewater		-	-	-	-	3,779,048	3,779,048
<b>TOTAL UTILITY FUND</b>		<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 3,779,048</b>	<b>\$ 3,779,048</b>

<sup>+</sup> The Alternative Water Supply Project would convert wastewater into raw water to meet SWBMD requirement to recharge the Biscayne Aquifer. Since it is an expansion project, rather than a replacement project, no estimated savings is anticipated.

The operating costs will be covered by increased Wastewater revenues. Estimated Completion: 2013-14

**Personnel Costs:** Three wastewater plant operators will be needed for each of three daily shifts every day of the year.

**Operating Costs:** The operating costs relate to pumping that is involved in reverse osmosis, the process of forcing wastewater through membrane that will remove all solids and yield clean, raw, non-potable water that can be used to replenish lakes, canals, and/or the Biscayne aquifer. Previously, the City's treated wastewater has been dumped into the deep portion of the aquifer (3,000 feet below the surface), never to be used again. This new approach is more environmentally friendly.

**Note:** Aside from the Alternative Water Supply for Wastewater Treatment and the General Obligation Bond Projects (shown on Page 18-23), there are no other projects or capital purchases that will have anticipated operating revenue, cost, or savings impact.

## DISPOSITION OF PRIOR CIP

	SOURCE OF FUNDING	Adopted CIP 2009-2010	Revised Nature of Disposition of Items
<b>General Fund</b>			
<b>Community Services</b>			
(3) Van Replacements	Revenues	180,813	Cancelled - funds not available
<b>Housing Division</b>			
Air-Conditioning Unit Replacements	* Revenues	60,000	\$30,000 budgeted in 52650; balance cancelled - funds not available.
<b>Code Compliance</b>			
Vehicle Replacements	Revenues	15,000	Cancelled - funds not available
Office Equipment	Revenues	10,000	Cancelled - funds not available
Other Equipment	Revenues	10,000	\$10,000 is budgeted in 64055.
<b>Police</b>			
Vehicles	Revenues	962,000	\$1,276,870 is budgeted in 64028.
Radios	Revenues	526,000	\$132,000 is budgeted in 64181, balance cancelled.
Motorcycle	Revenues	25,000	\$18,156 is budgeted in 64140; balance cancelled.
Weapons	Revenues	15,000	Cancelled - funds not available
Computer System	Revenues	200,000	\$134,686 is budgeted: \$105,000 in 64055, \$1,500 (64053), \$1,724 (64039), and two items totaling \$26,462 in 64400. Balance no longer deemed necessary.
<b>Fire Department</b>			
(Note: Rev/Fire Asmt = Revenues & Fire Assessment)			
Vehicles	Rev/Fire Asmt	54,000	Cancelled due to budget cuts
Fire Engine	Fire Asmt	475,000	Cancelled due to budget cuts
Life Pak 12	Revenues	60,000	Postponed to 2011
Ambulances	Revenues	370,000	Purchase as planned, amount increased to 420,000 in 64016
Rescue Laptops	Revenues	100,000	Postponed to 2011
Radios	Fire Asmt	35,000	\$15,000 cancelled, \$20,000 as planned for portables (64181)
Rescue Captain Vehicle	Rev/Fire Asmt	55,000	\$95,000 has been budgeted (64214)
AED's	Revenues	25,000	Purchase as planned (\$24,000 in 64352); balance cancelled.
Cargo Van	Rev/Fire Asmt	35,000	Cancelled due to budget cuts
Training Facility Refurbishment	Fire Asmt	50,000	Cancelled due to budget cuts
Station Refurbishment	Rev/Fire Asmt	150,000	Cancelled due to budget cuts
Fire Prevention vehicle	Fire Asmt	18,000	Purchase as planned (\$18,000 in 64028)
Computer Programs	Rev/Fire Asmt	25,000	Cancelled due to budget cuts
<b>Communications</b> <span style="float: right;">487,000</span>			
(Note: Rev/Fire Asmt = Revenues & Fire Assessment)			
Vehicle	Rev/Fire Asmt		
CAD work stations	Rev/Fire Asmt	-	Not shown b/c there was no FY10 projection in 5-year CIP
Communications upgrade	Rev/Fire Asmt	-	
Radio	Rev/Fire Asmt	-	
<b>Building Department</b>			
Vehicle Replacements	Revenues	54,000	Not needed; Building Department outsourced.
Computer Equipment	Revenues	10,000	Not needed; Building Department outsourced.
Office Equipment	Revenues	15,000	Not needed; Building Department outsourced.
<b>Recreation</b>			
Vehicles	Revenues	150,000	\$105,000 is budgeted in 64210; balance not needed.
Heavy Equipment-Park & Rec & Golf	Revenues	125,000	Cancelled - funds not available
Playground Equipment	Revenues	50,000	\$45,000 is budgeted in 63000; balance not needed.
Other Equipment	Revenues	100,000	\$168,800 64400 for Recreation and Golf.
<b>General Government Buildings</b>			
Vehicles & Heavy Equipment	Revenues	36,000	Cancelled - funds not available.
<b>Information Technology</b>			
Micro-computers/Upgrades	Revenues	180,000	\$70,000 in 64053; the balance was cancelled.
Computer Programs/Software & Systems Mod.	Revenues	120,000	\$87,108 in 64051; the balance was cancelled.
Network Servers	Revenues	27,500	\$50,900 in 64039
Switches and Hubs	Revenues	17,500	Cancelled - funds not available
Printers	* Revenues	15,000	\$35,000 in 52653
Disaster Recovery Equipment	Revenues	22,500	Cancelled - funds not available

## DISPOSITION OF PRIOR CIP

	SOURCE OF FUNDING	Adopted CIP 2009-2010	Revised Nature of Disposition of Items
<b>Grounds Maintenance</b>			
Vehicles & Heavy Equipment	Revenues	60,000	Cancelled - funds not available
<b>Purchasing</b>			
Vehicles & Heavy Equipment	Revenues	25,000	Cancelled - funds not available
<b>TOTAL GENERAL FUND</b>		<b>\$ 4,463,313</b>	

	SOURCE OF FUNDING	Adopted CIP 475000	Revised Nature of Disposition of Items
<b>Road &amp; Bridge Fund</b>			
<b>Streets &amp; Sidewalks</b>			
Vehicles & Heavy Equipment	Revenues	\$ 96,000	\$134,711 budgeted in 2010.
Road Resurfacing	* Revenues	1,500,000	\$850,000 is budgeted in 46150; balanced cancelled - funds not available
Road, Sidewalk & Drainage Improvements	Add'l Local Option Gas Tax	567,000	\$140,000 is budgeted in 2010; balanced cancelled - funds not available.
<b>TOTAL ROAD &amp; BRIDGE FUND</b>		<b>\$ 2,163,000</b>	

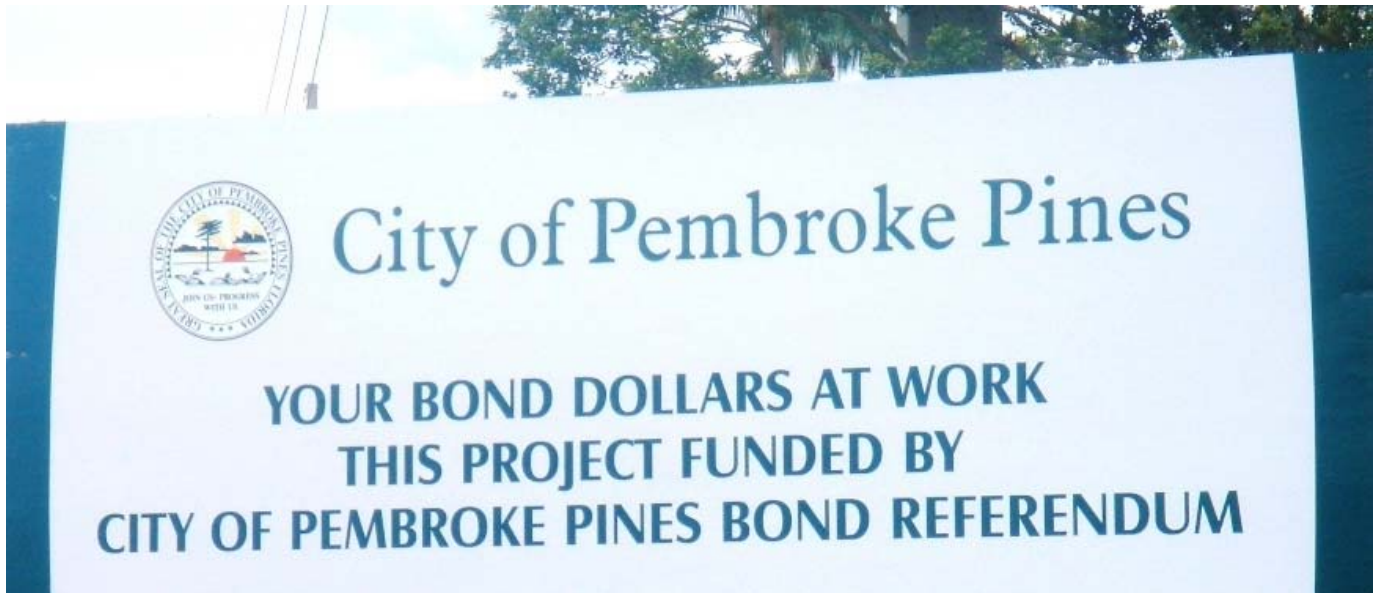
	SOURCE OF FUNDING	Adopted CIP 2009-2010	Revised Nature of Disposition of Items
<b>Municipal Construction Fund</b>			
<b>Municipal Construction</b>			
Tanglewood Park Improvements (See G. O. Bond Project 4.59)	Grant/G.O. Bond Funds	150,000	\$150,000 is budgeted in 63190 - CDBG Grant in lieu of FRDAP Grant
<b>TOTAL MUNICIPAL CONSTRUCTION FUND</b>		<b>\$ 150,000</b>	

	SOURCE OF FUNDING	Adopted CIP 2009-2010	Revised Nature of Disposition of Items
<b>Utility Fund</b>			
<b>Wastewater System</b>			
Wastewater Treatment Plant Odor Control	Sewer Connect	250,000	Cancelled - funds not available
Lift Station Replacement	Revenues	250,000	Cancelled - funds not available
Sewer Replacement	Revenues	150,000	Cancelled - funds not available
Heavy Equipment/Vehicles	Revenues	75,000	Cancelled - funds not available
Alternative Water Supply	+ Bond Proceeds	14,300,000	\$20,000,000 budgeted in 62043
Sub Total for Wastewater		<b>15,025,000</b>	
<b>Water System</b>			
Heavy Equipment/Vehicles	Water Connect	75,000	Cancelled - funds not available
Raw Waste Well	Water Connect	1,000,000	Postponed, funds not available; to be funded at \$100,000 annually, starting FY2012.
Water Master Plan	Water Connect	250,000	Cancelled - funds not available
Water Main Replacement	Revenues	250,000	\$1,000,000 budgeted in 63233.
Sub Total for Water		<b>1,575,000</b>	
<b>TOTAL UTILITY FUND</b>		<b>\$ 16,600,000</b>	
<b>TOTAL - ALL FUNDS</b>		<b>\$ 23,376,313</b>	

\* Note: These items will be expensed to an operating account instead of a capital account because the unit cost does not meet the capitalization threshold. Any type of equipment or construction costing \$10,000 or more should be included in the Capital Improvement Program. Anticipated purchases of more than one (1) unit for which the individual price is less than \$10,000, but for which the aggregate cost exceeds \$10,000 should also be included in the 5-Year Capital Improvement Program. In addition, per GASB 34, all resurfacing and road repairs must be expensed from an R & M account and not a capital account, since it should be treated as a repair.

+ Note: The Alternative Water Supply will be used to convert wastewater to raw water that will be used to recharge the Biscayne Aquifer as required by the South Florida Water Management District (SFWMD). This project will include the construction of a new advanced Wastewater Treatment Plant for the western portion of the City, along with constructing advanced treatment equipment at the existing Wastewater Treatment Plant and the necessary pumping and piping systems to redirect wastewater flow from Hollywood to the City's existing treatment.

## List of Bond Projects



Currently Commission has approved a total of 136 projects. Of these projects, 66 have been completed, 10 projects are in the construction phase, 25 projects are in the design/planning phase, 7 projects have not yet begun, 7 projects have been re-allocated, and 21 projects have been eliminated. Of the 90 million dollars, 78.8% or \$70,882,691 has been spent or allocated.

### Summary of General Obligation Projects Quarter Ending June, 2009

Description	Original Projects	Changes to Budget	Total Budget	Total Expenditures & Encumb. to Date	Available Budget			Total
					A (2005) Project 675	B (2007) Project 676	C (2009) Project 677	
1 Community Recreation Projects	\$ 620,000	\$ 20,365	\$ 640,365	\$ (580,045)	\$ 60,320	\$ -	\$ -	\$ 60,320
2 New community facilities	25,817,386	(12,604,120)	13,213,266	(2,030,081)	7,986,140	3,033,182	163,863	11,183,185
3 Park sports lighting renovations	397,000	(382,000)	15,000	-	15,000	-	-	15,000
4 Recreation facility improvements	9,265,000	677,975	9,942,975	(8,176,981)	762,873	384,892	618,229	1,765,996
5 Recreation/Playground Equipment	575,000	67,388	642,388	(527,344)	115,044	-	-	115,044
6 Landscaping	2,000,000	-	2,000,000	(362,697)	327,068	765,000	545,235	1,637,303
7 Purchase/development of open space	13,000,000	2,115,336	15,115,336	(15,041,110)	41,520	32,705	0	74,225
8 Transportation Projects	31,000,000	14,817,751	45,817,751	(44,957,180)	(3,019)	852,784	10,806	860,571
9 Other	22,246,850	(6,604,663)	15,642,187	(6,642,187)	1,485,114	-	7,514,886	9,000,000
10 Contingency Fund	11,078,764	(8,608,436)	2,470,328	-	25,145	-	2,445,183	2,470,328
<b>TOTAL PROJECTS COST</b>	<b>116,000,000</b>	<b>(10,500,404)</b>	<b>105,499,596</b>	<b>(78,317,625)</b>	<b>10,815,206</b>	<b>5,068,563</b>	<b>11,298,202</b>	<b>27,181,973</b>
Reimbursements for Transportation	(16,000,000)	5,825,724	(10,174,276)	6,000,000	(1,000,000)	-	(3,174,276)	(4,174,276)
discount on Series A \$47,000,000 bonds	-	358,853	358,853	(358,853)	-	-	-	-
discount on Series B \$43,000,000 bonds	-	320,103	320,103	(320,103)	-	-	-	-
<b>TOTAL GENERAL OBLIGATION DEBT</b>	<b>\$ 100,000,000</b>	<b>\$ (3,995,724)</b>	<b>\$ 96,004,276</b>	<b>\$ (72,996,581)</b>	<b>\$ 9,815,206</b>	<b>\$ 5,068,563</b>	<b>\$ 8,123,926</b>	<b>\$ 23,007,697</b>

Note: The difference between the \$90,000,000 borrowed and the \$96,004,276 budgeted is due to interest earned, bond discounts and miscellaneous receipts.



# List of Bond Projects

## Community Recreation Projects

	Location / Description	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
<b>1</b>	<b>Community Recreation Projects:</b>							
1.1	Flamingo Park Renovation of ball fields # 1 & 5	06/01/05	11/04/05	100%	Complete	\$ 95,935	\$ (95,935)	\$ -
1.2	Maxwell Park Bermuda grass installation field # 2 & 3	11/01/07	TBD	20%	Planning/Design	25,000	-	25,000
1.3	Pasadena Park Resod school athletic field	06/01/06	10/31/06	100%	Complete	23,250	(23,250)	-
1.4	Pasadena Park Field & sports lighting renovations	06/01/06	07/25/08	100%	Complete	176,180	(176,180)	-
1.5	Silver Lakes North Park Athletic field & common area impmts	03/01/07	07/08/08	100%	Complete	150,000	(114,680)	35,320
1.6	Silver Lakes South Park Bermuda grass installation on ball fields	11/01/06	12/15/06	100%	Complete	120,000	(120,000)	-
1.7	Towngate Field renovation with drainage	05/02/05	09/02/05	100%	Complete	50,000	(50,000)	-
<b>Subtotal</b>						<b>\$ 640,365</b>	<b>\$ (580,045)</b>	<b>\$ 60,320</b>

### Highlights & Updates

- 1.1 Flamingo Park - Renovation of ball fields # 1 & 5**  
The renovations of ball fields 1 and 5 at Flamingo Park are 100% complete as of November 4<sup>th</sup>, 2005.
- 1.2 Maxwell Park - Bermuda grass installation field # 2 & 3**  
The Bermuda grass installation date has not yet been determined.
- 1.3 Pasadena Park – Re-sod school athletic field**  
The re-soding of the school's athletic field at Pasadena Park is 100% complete.
- 1.4 Pasadena Park - Field & sports lighting renovations**  
The field and sports lighting renovations at Pasadena Park are 100% complete as of July 25<sup>th</sup>, 2008. Funding for the lighting portion of this project has been received by FEMA. Close-out on this project by FEMA is pending.
- 1.5 Silver Lakes North Park - Athletic field & common area improvements**  
The improvements of the athletic field and common area at Silver Lakes North Park are 100% complete as of July 8<sup>th</sup>, 2008.
- 1.6 Silver Lakes South Park - Bermuda grass installation on ball fields**  
The Bermuda grass installation on the ball fields at Silver Lakes South Park is 100% complete as of December 15<sup>th</sup>, 2006.
- 1.7 Towngate - Field renovation with drainage**  
The field renovation with drainage for Towngate Park is 100% complete as of September 2<sup>nd</sup>, 2005.

# List of Bond Projects

## New Community Facilities

	Location / Description	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
<b>2</b>	<b>New community facilities:</b>							
2.2	Chapel Trail Park Construct 1,300 SF storage/clubhouse building	12/01/06	04/04/08	100%	Complete	203,926	(194,949)	8,977
2.4	Citywide Flanagan HS (softball/baseball) field lighting	11/03/06	01/19/07	100%	Complete	152,824	(152,824)	-
2.5	Citywide City Place Passive Park development	01/01/07	TBD	15%	Planning/Design	2,143,486	-	2,143,486
2.6	Citywide Construct 4,000 SF art gallery at City Place	06/01/07	TBD	5%	Planning/Design	855,386	-	855,386
2.7	Citywide Lighting/bermuda sod - Silver Trail MS PE field	11/01/06	02/01/09	100%	Complete	350,000	(347,386)	2,614
2.9	Pembroke Lakes Tennis Ctr New tennis building	01/01/07	03/01/08	100%	Complete	642,704	(639,826)	2,878
2.12	Silver Lakes South Park Construction of clubhouse building	11/19/07	04/04/08	100%	Complete	203,940	(178,622)	25,318
2.14	Howard C. Forman Human Services Campus Construction of 7,500 SF artist colony	01/02/07	11/30/09	35%	Construction	1,500,000	(439,797)	1,060,203
2.22	184 Ave & Pines (5 Acre) Property 12,500 SF community rec, teen & sr facility	06/01/07	TBD	7%	Planning/Design	7,000,000	(76,677)	6,923,323
2.23	Citywide Flanagan HS (Practice Field) Sports Lighting	07/01/09	09/01/09	10%	Planning/Design	66,000	-	66,000
2.24	Citywide Flanagan HS Locker Room (Remodel Storage Bldg.)	07/01/09	09/01/09	10%	Planning/Design	61,000	-	61,000
2.25	Citywide Flanagan HS Portable Concession Stand & Equip.	07/01/09	09/01/09	10%	Planning/Design	17,000	-	17,000
2.26	Walter C. Young Portable Concession Stand & Equip.	07/01/09	09/01/09	10%	Planning/Design	17,000	-	17,000
<b>Subtotal</b>						<b>\$ 13,213,266</b>	<b>\$ (2,030,081)</b>	<b>\$ 11,183,185</b>

## Highlights & Updates

- 2.1 [Re-allocated to 2.22] 208<sup>th</sup> Avenue (24 acre) Property - 25,000 SF community recreation, teen & senior facility**  
Funds totaling \$5,000,000 for this project have been re-allocated to the new project 2.22 12,500 sq. ft. community recreation, teen & senior facility on the five acre property at Pines Boulevard and 184<sup>th</sup> Avenue.
- 2.2 Chapel Trail Park - Construct 1,300 SF storage/clubhouse building**  
The new storage/clubhouse building at Chapel Trail Park is 100% complete as of April 4<sup>th</sup>, 2008.
- 2.3 [Eliminated] Citywide - Flanagan HS restroom/concession building**  
On June 27<sup>th</sup> 2007 City Commission approved to eliminate this project and its budget of \$200,000 from the GO Bond project list.
- 2.4 Citywide - Flanagan HS (softball/baseball) field lighting**  
The softball/baseball field lighting renovation is 100% complete as of January 1<sup>st</sup> 2007.
- 2.5 Citywide - City Place Passive Park development**  
On June 27<sup>th</sup> 2007, City Commission reduced the budget for this project by \$860,148 in lieu of eliminating projects 2.2 Chapel Trail Park - Construct 1,300 SF storage/clubhouse building and 4.28 Pines Recreation Center - Expansion of existing teen center. The cost to complete these two projects is \$860,148. Both of these projects were proposed to be eliminated to balance the GO Bond budget.

## List of Bond Projects

- 2.6 Citywide - Construct 4,000 SF art gallery at City Place**  
This project is currently in the conceptual design stage where general activities and ideas are being considered and deliberated.
- 2.7 Citywide - Lighting/Bermuda sod - Silver Trail MS PE field**  
The lighting and Bermuda sod installation at Silver Trail Middle School are 100% complete as of January 16<sup>th</sup>, 2009.
- 2.8 [Eliminated] Pembroke Falls Aquatic Center - Construct 11,000 SF special events / storage building**  
On June 27<sup>th</sup> 2007 City Commission approved to eliminate this project and its budget of \$2,500,000 from the GO Bond project list.
- 2.9 Pembroke Lakes Tennis Center - New tennis building**  
The new building at the Pembroke Lakes Tennis center is 100% complete as of March 1<sup>st</sup>, 2008.
- 2.10 [Re-allocated to 4.60] Pembroke Shores - Construct 2 lighted ball fields (on adjacent school)**  
Funds totaling \$190,000 for this project have been re-allocated to project 4.60 Miracle League Baseball Field.
- 2.11 [Eliminated] Rose Price Park - New health trail**  
On June 27<sup>th</sup>, 2007 Commission approved to eliminate this project and its budget of \$12,000 from the GO Bond project list.
- 2.12 Silver Lakes South Park - Construction of clubhouse building**  
The new storage/clubhouse building at Silver Lakes South Park is 100% complete as of April 4<sup>th</sup>, 2008.
- 2.13 [Re-allocated to 2.22] Spring Valley - 10,000 SF community recreation/teen facilities**  
Funds totaling \$2,000,000 for this project have been re-allocated to the new project 2.22 community recreation, teen & senior facility at the five acre property at Pines Boulevard and 184<sup>th</sup> Avenue.
- 2.14 Howard C. Forman Campus - Construction of 7,500 SF artist colony**  
On May 21<sup>st</sup>, 2008 City Commission approved to change the location of the proposed artists studio facility from Spring Valley Park to the Howard C. Forman Human Services Campus. \$34,600 has previously been spent on this project. The revised cost is between \$800,000 - \$1,000,000 which is less than the original \$1,500,000 allocated.
- 2.15 [Eliminated] Spring Valley - Construction of Skate Park**  
On June 27<sup>th</sup>, 2007 City Commission approved to eliminate this project and its budget of \$100,000 from the GO Bond project list.
- 2.16 [Eliminated] City Place - Civic center at City Place**  
On June 27<sup>th</sup>, 2007 City Commission approved to eliminate this project and its budget of \$8,000,000 from the GO Bond project list.
- 2.17 [Eliminated] Citywide - Construct a dog park on west side**  
On June 27<sup>th</sup>, 2007 Commission approved to eliminate this project and its budget of \$80,000 from the GO Bond project list.
- 2.18 [Eliminated] Citywide - Lighting/Bermuda sod - Silver Palms Elementary PE field**  
On June 27<sup>th</sup>, 2007 City Commission approved to eliminate this project and its budget of \$250,000 from the GO Bond project list.

## List of Bond Projects

- 2.19 [Eliminated] Pembroke Falls Aquatic Center - Construct 3,500 SF special populations' building**  
 On June 27<sup>th</sup>, 2007 City Commission approved to eliminate this project and its budget of \$750,000 from the GO Bond project list.
- 2.20 [Eliminated] Walter C. Young - Restrooms and storage building with sidewalk from parking lot**  
 On June 27<sup>th</sup>, 2007 City Commission approved to eliminate this project and its budget of \$200,000 from the GO Bond project list.
- 2.21 [Re-allocated to 7.5] Winn Dixie site - Development of Winn Dixie site**  
 On February 4<sup>th</sup>, 2009 City Commission approved the re-allocation of the funds for this project in the amount of \$650,000 to project 7.5 Raintree - purchase of 112 Acres.
- 2.22 184<sup>th</sup> Avenue and Pines Boulevard (5 Acre) Property - 12,500 SF community recreation, teen & senior facility**  
 Funds totaling \$7,000,000 for projects 2.1 and 2.13 have been re-allocated to this project. This project is currently on hold pending the proposal from the YCMA for Pembroke Shores.
- 2.23 Citywide - Flanagan HS (Practice Field) Sports Lighting**  
 On February 4<sup>th</sup>, 2009 City Commission approved to transfer \$186,442 from project 4.61 to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects are project 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67.
- 2.24 Citywide - Flanagan HS Locker Room (Remodel Storage Bldg.)**  
 On February 4<sup>th</sup>, 2009 City Commission approved to transfer \$186,442 from project 4.61 to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects are projects 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67.
- 2.25 Citywide - Flanagan HS Portable Concession Stand & Equip.**  
 On February 4<sup>th</sup>, 2009 City Commission approved to transfer \$186,442 from project 4.61 to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects are project 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67.

## Park Sports Lighting Renovations

Location / Description	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
	Start	Finish					
<b>3 Park sports lighting renovations:</b>							
3.1 Flamingo Park Relighting of ballfields # 6 & 7	10/03/05	03/31/06	100%	Complete	\$ -	PAID BY FEMA	\$ -
3.2 Pembroke Lakes Tennis Center Relighting of courts	01/02/06	04/14/06	100%	Complete	-	PAID BY FEMA	-
3.3 Rose Price Park Move light pole/add light pole (for 100 yd field)	Closed	Closed	0%	Re-Allocated TBD	15,000	-	15,000
3.4 Silver Lakes North Park Renovation of sports lighting	10/03/05	04/14/06	100%	Complete	-	PAID BY FEMA	-
<b>Subtotal</b>					<b>\$ 15,000</b>	<b>\$ -</b>	<b>\$ 15,000</b>

## List of Bond Projects

### Highlights & Updates

#### 3.1 [Re-allocated to 7.5] Flamingo Park - Relighting of ball fields # 6 & 7

The relighting of both ball fields 6 and 7 at Flamingo Park are 100% complete as of March 31<sup>st</sup>, 2006. Funding has been received by FEMA. Close-out on this project by FEMA is pending. On February 4<sup>th</sup>, 2009 City Commission approved the re-allocation of the funds for this project in the amount of \$100,000 to project 7.5 Raintree - purchase of 112 Acres.

#### 3.2 [Re-allocated to 7.5] Pembroke Lakes Tennis Center - Relighting of courts

The relighting of the tennis courts at the Pembroke Lakes Tennis Center is 100% complete as of April 14<sup>th</sup>, 2006. Funding has been received by FEMA. Close-out on this project by FEMA is pending. On February 4<sup>th</sup>, 2009 City Commission approved the re-allocation of the funds for this project in the amount of \$202,000 to project 7.5 Raintree - purchase of 112 Acres.

#### 3.3 [Re-allocated TBD] Rose Price Park - Move light pole/add light pole (for 100 yd field)

This project is no longer scheduled. The new Miracle Ball Field will replace the need for this project. The re-allocation of these funds has not yet been determined.

#### 3.4 [Re-allocated to 7.5] Silver Lakes North Park - Renovation of sports lighting

The renovation of the sports lighting at Silver Lakes North Park are 100% complete as of April 14<sup>th</sup>, 2006. Funding has been received by FEMA. Close-out on this project by FEMA is pending. On February 4<sup>th</sup>, 2009 City Commission approved the re-allocation of the funds for this project in the amount of \$80,000 to project 7.5 Raintree - purchase of 112 Acres.

### Recreation Facility Improvements

Location / Description	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
	Start	Finish					
<b>4 Recreation facility improvements:</b>							
4.1 Academic Village Rubberize track surface	01/01/07	07/31/09	15%	Planning/Design	\$ 20,000	\$ (16,300)	\$ 3,700
4.2 Academic Village Resurface tennis courts	01/02/07	02/23/07	100%	Complete	11,840	(11,840)	-
4.3 Academic Village Add light fixtures - tennis	04/02/07	09/01/09	15%	Planning/Design	35,000	-	35,000
4.4 Academic Village Resurface & restripe basketball courts	01/01/07	09/01/09	15%	Planning/Design	20,000	-	20,000
4.5 Citywide Bleacher shade structures	11/01/06	07/25/08	100%	Complete	202,881	(203,081)	(200)
4.7 Citywide Golf course renovation Phase I	04/01/07	12/15/07	100%	Complete	3,519,157	(3,513,618)	5,539
4.8 Citywide Golf course renovation Phase II	04/01/07	12/15/07	100%	Complete	3,468,568	(3,224,235)	244,333
4.9 Citywide Resurface Flanagan HS (rubberized) track	05/02/05	04/28/06	100%	Complete	40,000	(40,000)	-
4.11 Citywide Clay bins at various parks	07/01/05	12/16/05	100%	Complete	66,148	(66,148)	-
4.12 Flamingo Park Installation of 2nd playground	09/02/06	03/16/07	100%	Complete	27,000	(27,000)	-
4.14 Fletcher Restroom renovation	07/01/05	12/28/06	100%	Complete	10,830	(10,830)	-
4.15 Fletcher Increase pkg lot lighting for softball complex	11/01/06	TBD	15%	Planning/Design	50,000	-	50,000
4.16 Linear Park (Taft-Johnson) Asphalt overlay & landscape-jogging path/ball ct	07/01/05	06/23/05	100%	Complete	37,260	(23,697)	13,563
4.17 Maxwell Park Increase pkg lot lighting	11/01/06	TBD	15%	Planning/Design	20,000	-	20,000
4.18 Maxwell Park Renovation of batting cages	11/02/06	11/01/09	15%	Planning/Design	17,000	-	17,000
4.19 Maxwell Park Optimist building restroom renovation	07/01/05	01/12/06	100%	Complete	11,120	(11,120)	-
4.20 Maxwell Park Convert irrigation system to electric	08/01/06	02/01/07	100%	Complete	23,598	(23,598)	-

# List of Bond Projects

## Recreation Facility Improvements (continued)

	Location / Description	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
<b>4</b>	<b>Recreation facility improvements:</b>							
4.22	Maxwell Park Tennis building restroom renovation	07/01/05	12/09/05	100%	Complete	9,110	(9,110)	-
4.23	Pasadena Park Renovate restrooms	07/01/05	12/16/05	100%	Complete	8,916	(8,916)	-
4.24	Pasadena Park Irrigate/landscape north parking lot	12/01/06	09/01/09	20%	Planning/Design	15,000	-	15,000
4.25	Pembroke Lakes Tennis Ctr Renovation of walkways & landscaping	01/15/07	12/30/07	100%	Complete	30,000	(29,584)	416
4.26	Pembroke Lakes Tennis Ctr Replacement of perimeter fencing	03/02/07	08/10/06	100%	Complete	61,000	(60,995)	5
4.27	Pembroke Shores Renovate batting cages	12/02/06	01/11/08	100%	Complete	35,900	(3,911)	31,989
4.28	Pines Recreation Center Expansion of existing teen center	03/02/07	TBD	5%	Planning/Design	500,000	-	500,000
4.29	Pines Recreation Center Renovation of field # 3	03/01/07	TBD	15%	Planning/Design	70,000	-	70,000
4.30	Pines Recreation Center Optimist building restroom renovation	07/01/05	05/12/06	100%	Complete	4,806	(4,806)	-
4.31	Pines Recreation Center Rec Center restroom renovation	07/01/05	11/04/05	100%	Complete	1,989	(1,989)	-
4.32	Pines Recreation Center Resurface paddle ball & basketball courts	10/02/06	12/14/06	100%	Complete	6,549	(6,549)	-
4.33	Pines Recreation Center South concession restroom renovation	07/01/05	01/20/06	100%	Complete	16,942	(16,942)	-
4.34	Pines Recreation Center Replacement of accordion doors in Rec room	07/01/05	10/06/05	100%	Complete	12,865	(12,865)	-
4.35	Rose Price Park 1" overlay on walkway	11/01/06	04/06/07	100%	Complete	47,866	(47,866)	-
4.36	Rose Price Park New slab dugouts/fencing	11/02/06	03/23/07	100%	Complete	-	-	-
4.37	Rose Price Park Replace accordion doors	07/01/05	10/10/05	100%	Complete	7,707	(7,707)	-
4.38	Rose Price Park Upgrade walkway (18 poles) lighting	11/01/06	TBD	15%	Planning/Design	25,000	-	25,000
4.39	Silver Lakes North Park Asphalt overlay walkway	02/07/07	07/20/07	100%	Complete	20,000	(17,538)	2,463
4.40	Silver Lakes North Park West perimeter (6' vinyl) fencing	01/02/07	03/23/07	100%	Complete	10,080	(10,080)	-
4.41	Silver Lakes North Park Restroom renovation	07/01/05	11/23/05	100%	Complete	11,429	(11,429)	-
4.42	Silver Lakes South Park Replace backstop netting & fencing	03/12/06	04/12/06	100%	Complete	-	-	-
4.43	Silver Lakes South Park Restroom renovation	07/01/05	12/16/05	100%	Complete	14,272	(14,272)	-
4.44	Silver Lakes South Park Add parking in front of tennis building	11/01/06	03/23/07	100%	Complete	13,150	(13,150)	-
4.45	Walden Lakes Security lighting for pool	11/01/06	TBD	15%	Planning/Design	5,000	-	5,000
4.46	Walden Lakes Parking lot lighting	11/01/06	04/06/07	100%	Complete	8,504	(8,504)	-
4.47	Walter C. Young Separate pump station/panel for irrigation system	11/03/06	2/31/08	100%	Complete	22,000	(15,098)	6,902
4.48	Walter C. Young Resurface tennis courts	10/01/06	12/14/06	100%	Complete	10,853	(10,853)	-
4.49	Citywide Sealcoat & restripe various parking lots	Closed	Closed	0%	Eliminated	8,788	(8,788)	-
4.50	Citywide Resurfacing of basketball/racquetball courts	Closed	Closed	0%	Eliminated	3,923	(3,923)	-
4.51	Citywide Various fence projects	01/01/07	10/01/09	95%	Construction	150,000	(148,657)	1,344
4.53	Citywide Sod installation at various sites	01/01/07	10/01/09	100%	Complete	30,000	(28,120)	1,880
4.54	Citywide Miscellaneous projects & capital expenditures	11/01/06	10/01/08	0%	Planning/Design	20,364	-	20,364
4.55	Pasadena Park Completion of parking lot expansion	TBD	TBD	10%	Planning/Design	525,000	(32,310)	492,690
4.56	Pembroke Lakes Tennis Ctr Resurfacing tennis courts	04/01/07	01/11/08	100%	Complete	32,800	(32,800)	-
4.59	Tanglewood Renovation of fields & irrigation system	01/01/08	12/01/09	15%	Planning/Design	84,000	-	84,000
4.60	Rose Price Park-Miracle League Miracle League Baseball Field	11/04/06	03/23/07	100%	Complete	463,740	(372,480)	91,260

## List of Bond Projects

### Recreation Facility Improvements (continued)

	Location / Description	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
		Start	Finish					
<b>4</b>	<b>Recreation facility improvements:</b>							
4.61	Pasadena Park Press Box /Storage Building & parking lot lighting	Closed	Closed	0%	Re-Allocated	13,558	(13,558)	-
4.63	Pasadena Park Sealcoat & restripe North & South Parking Lots	01/01/08	02/01/08	100%	Complete	7,480	(7,480)	-
4.64	Ben Fiorendino Park Parking lot renovation	01/01/08	02/01/08	100%	Complete	10,540	(10,540)	-
4.65	Ben Fiorendino Park Fitness Trail	05/01/08	07/18/08	100%	Complete	18,000	(16,742)	1,258
4.66	Pasadena Park Ball field Fencing	03/01/09	04/15/09	100%	Complete	20,442	(16,683)	3,759
4.67	Pasadena Park Concession Building Remodeling	02/05/09	04/15/09	100%	Complete	5,000	(1,269)	3,731
	<b>Subtotal</b>					<b>\$ 9,942,975</b>	<b>\$ (8,176,981)</b>	<b>\$ 1,765,996</b>

### Highlights & Updates

#### 4.1 Academic Village - Rubberize track surface

On June 27<sup>th</sup>, 2007 City Commission approved to reduce the budget for this project by \$100,000. The project was originally budgeted at \$120,000 leaving a balance of \$20,000 to complete this project. This project is scheduled to be completed by July 31<sup>st</sup>, 2009.

#### 4.2 Academic Village - Resurface tennis courts

The resurfacing of the tennis courts at Academic Village is 100% complete as of February 23<sup>rd</sup>, 2007.

#### 4.3 Academic Village - Add light fixtures – tennis

Specifications are being prepared and finalized for this project.

#### 4.4 Academic Village - Resurface & restripe basketball courts

Specifications are being prepared and finalized for this project.

#### 4.5 Citywide - Bleacher shade structures

The installation of citywide, bleacher shade structures is 100% complete as of July 25<sup>th</sup>, 2008. Sites include Chapel Trail Park, Fletcher Park, Maxwell Park, Pasadena Park, Pines Recreation Center & the SW Pines Nature & Recreation Soccer Park.

#### 4.6 [Eliminated] Citywide - Lighting of Pembroke Road Storage Facility

On June 27<sup>th</sup>, 2007 City Commission approved to eliminate this project and its budget of \$200,000 from the GO Bond project list.

#### 4.7 Citywide - Golf course renovation Phase I

The renovation of the Golf course is 100% complete as of December 15<sup>th</sup>, 2007. (Note: On December 20<sup>th</sup>, 2006 City Commission approved the re-allocation of \$987,724.59 from the GO Bond Contingency to fund both Phase I and II of the Golf course renovation.)

#### 4.8 Citywide - Golf course renovation Phase II

The renovation of the Golf course is 100% complete as of December 15<sup>th</sup>, 2007. (Note: On December 20<sup>th</sup>, 2006 City Commission approved the re-allocation of \$987,724.59 from the GO Bond Contingency to fund both Phase I and II of the Golf course renovation.)

## List of Bond Projects

- 4.9 Citywide - Resurface Flanagan HS (rubberized) track**  
The resurfacing of the rubberized track at Flanagan High School is 100% complete as of April 28<sup>th</sup>, 2006.
- 4.10 [Re-allocated] Citywide - Lighting of Chapel Trail Storage Facility**  
On June 27<sup>th</sup>, 2007 City Commission approved to re-allocate funds totaling \$25,000 to other projects to balance the GO Bond budget.
- 4.11 Citywide - Clay bins at various parks**  
The installation of clay bins at various sites including Flamingo Park, Fletcher Park and Pines Recreation Center were 100% complete as of December 16<sup>th</sup>, 2005.
- 4.12 Flamingo Park - Installation of 2nd playground.**  
The installation of the second playground at Flamingo Park is 100% complete as of March 16<sup>th</sup>, 2007.
- 4.13 [Eliminated] Flamingo Park - Installation of additional netting for field # 1**  
On June 27<sup>th</sup>, 2007 Commission approved to eliminate this project and its budget of \$10,000 from the GO Bond project list.
- 4.14 Fletcher - Restroom renovation**  
The restroom renovation at Fletcher Park is 100% complete as of December 28<sup>th</sup>, 2006.
- 4.15 Fletcher - Increase parking lot lighting for softball complex**  
Bids have been received and are being evaluated.
- 4.16 Linear Park - Asphalt overlay & landscape - jogging path/basketball court**  
The asphalt overlay & landscape renovation for both the jogging path and basketball court at Linear Park is 100% complete as of June 23<sup>rd</sup>, 2005.
- 4.17 Maxwell Park - Increase parking lot lighting**  
Bids have been received and are being evaluated.
- 4.18 Maxwell Park - Renovation of batting cages**  
Specifications are being prepared and finalized for this project.
- 4.19 Maxwell Park - Optimist building restroom renovation**  
The restroom renovations for the Optimist building at Maxwell Park are 100% complete as of January 12<sup>th</sup>, 2006.
- 4.20 Maxwell Park - Convert irrigation system to electric**  
The conversion of Maxwell Park's irrigation system to an electric system is 100% complete as of February 1<sup>st</sup>, 2007.
- 4.21 [Eliminated] Maxwell Park - Replace tennis perimeter fencing**  
On June 27<sup>th</sup>, 2007 City Commission approved to eliminate this project and its budget of \$75,000 from the GO Bond project list.
- 4.22 Maxwell Park - Tennis building restroom renovation**  
The restroom renovations for the Tennis building at Maxwell Park are 100% complete as of December 12<sup>th</sup>, 2005.
- 4.23 Pasadena Park - Renovate restrooms**  
The restroom renovations at Pasadena Park are 100% complete as of December 16<sup>th</sup>, 2005.
- 4.24 Pasadena Park - Irrigate/landscape north parking lot**  
Specifications are being prepared and finalized for this project.



## List of Bond Projects

- 4.25 Pembroke Lakes Tennis Center - Renovation of walkways & landscaping**  
The walkway & landscaping renovations at the Pembroke Lakes Tennis Center are 100% complete as of December 30<sup>th</sup>, 2007.
- 4.26 Pembroke Lakes Tennis Center - Replacement of perimeter fencing**  
The replacement of the perimeter fencing at Pembroke Lakes Tennis Center is 100% complete as of August 8<sup>th</sup>, 2006.
- 4.27 Pembroke Shores - Renovate batting cages**  
The batting cage renovations at Pembroke Shores are 100% complete as of January 11<sup>th</sup>, 2008.
- 4.28 Pines Recreation Center - Expansion of existing teen center**  
The scope of this project is under review.
- 4.29 Pines Recreation Center - Renovation of field # 3**  
This project is under reconsideration.
- 4.30 Pines Recreation Center - Optimist building restroom renovation**  
The restroom renovation for the Optimist building at the Pines Recreation Center is 100% complete as of May 12<sup>th</sup>, 2006.
- 4.31 Pines Recreation Center – Recreation Center restroom renovation**  
The restroom renovation for the Recreation Center at the Pines Recreation Center is 100% complete as of November 14<sup>th</sup>, 2005.
- 4.32 Pines Recreation Center - Resurface paddle ball & basketball courts**  
The resurfacing of the paddle ball and basketball courts at Pines Recreation Center is 100% complete as of December 14<sup>th</sup>, 2006.
- 4.33 Pines Recreation Center - South concession restroom renovation**  
The restroom renovation for the South concession at the Pines Recreation Center is 100% complete as of January 20<sup>th</sup>, 2006.
- 4.34 Pines Recreation Center - Replacement of accordion doors in Recreation room**  
The replacement of the accordion doors in the Recreation Room at the Pines Recreation Center is 100% complete as of October 6<sup>th</sup>, 2005.
- 4.35 Rose Price Park - 1" overlay on walkway**  
The 1" overlay on the walkway at Rose Price Park is 100% complete as of April 6<sup>th</sup>, 2007.
- 4.36 Rose Price Park - New slab dugouts/fencing**  
The construction of the new slab dugouts/fencing at the Rose Price Park Miracle League is 100% complete as of March 23<sup>rd</sup>, 2007. (Note: The expenses for this project were recorded in project 4.60.)
- 4.37 Rose Price Park - Replace accordion doors**  
The replacement of the accordion doors at Rose Price Park is 100% complete as of October 10<sup>th</sup>, 2005.
- 4.38 Rose Price Park - Upgrade walkway (18 poles) lighting**  
Bids have been received and are being evaluated.
- 4.39 Silver Lakes North Park - Asphalt overlay walkway**  
The asphalt overlay of the walkway at Silver Lakes North Park is 100% complete as of July 20<sup>th</sup>, 2007.

## **List of Bond Projects**

**4.40 Silver Lakes North Park - West perimeter (6' vinyl) fencing**

The construction of the west perimeter, 6' vinyl fencing at Silver Lakes North Park is 100% complete as of March 23<sup>rd</sup>, 2007.

**4.41 Silver Lakes North Park - Restroom renovation**

The restroom renovations at Silver Lakes North Park are 100% complete as of November 23<sup>rd</sup>, 2005.

**4.42 Silver Lakes South Park - Replace backstop netting & fencing**

The replacement of the backstop netting & fencing at Silver Lakes South Park is 100% complete as of April 12<sup>th</sup>, 2006. Funding has been received by FEMA. Close-out on this project by FEMA is pending.

**4.43 Silver Lakes South Park - Restroom renovation**

The restroom renovations at Silver Lakes South Park are 100% complete as of December 16<sup>th</sup>, 2005.

**4.44 Silver Lakes South Park - Add parking in front of tennis building**

The addition of parking spaces at Silver Lakes South Park is 100% complete as of March 23<sup>rd</sup>, 2007.

**4.45 Walden Lakes - Security lighting for pool**

Bids have been received and are being evaluated.

**4.46 Walden Lakes - Parking lot lighting**

The new parking lot lighting at Walden Lakes is 100% complete as of April 6<sup>th</sup>, 2007.

**4.47 Walter C. Young - Separate pump station/panel for irrigation system**

This project at Walter C. Young is 100% complete as of February 31<sup>st</sup>, 2008.

**4.48 Walter C. Young - Resurface tennis courts**

The resurfacing of the tennis courts at Walter C. Young is 100% complete as of December 14<sup>th</sup>, 2006.

**4.49 Citywide - Sealcoat & restripe various parking lots**

On June 27<sup>th</sup>, 2007 Commission approved to eliminate this project and its budget of \$127,212 from the GO Bond project list. The remaining budget of \$8,788 was left for expenses that had already been paid against the project.

**4.50 Citywide - Resurfacing of basketball/racquetball courts**

On June 27<sup>th</sup>, 2007 Commission approved to eliminate this project and its budget of \$100,000 from the GO Bond project list. The remaining budget of \$3,923 was left for expenses that had already been paid against the project.

**4.51 Citywide - Various fence projects**

Various fencing projects are currently under construction. Completed projects include Silver Lakes South east perimeter fencing, Pasadena Park backstops, Pembroke Shores Miscellaneous Fence Repairs and Flamingo Park playground area, clay/sand area and Batting cage #1.

**4.52 [Eliminated] Citywide - Concrete monument signage (\$6,000 x 6)**

On June 27<sup>th</sup>, 2007 Commission approved to eliminate this project and its budget of \$36,000 from the GO Bond project list.

**4.53 Citywide - Sod installation at various sites**

The sod installation at various sites is 100% complete as of June 30<sup>th</sup>, 2009. Locations include Pembroke Shores Baseball field #5, Walter C. Young Baseball field, and two south Football fields at Pines Recreation Center.

## List of Bond Projects

### 4.54 Citywide - Miscellaneous projects & capital expenditures

Funds for this project are used for miscellaneous projects, overruns and expenditures.

### 4.55 Pasadena Park - Completion of parking lot expansion

On March 7<sup>th</sup>, 2007 Commission approved the re-allocation of this project's funds, totaling \$200,000, to project 4.61. However, on August 6<sup>th</sup>, 2008 City Commission approved to enter into an interlocal agreement with the School Board of Broward County for a projected cost of \$1,050,000, to be evenly split between the two parties. The project is pending School Board approval of the interlocal agreement. The \$525,000 needed for this project was taken from contingency.

### 4.56 Pembroke Lakes Tennis Center - Resurfacing tennis courts

The resurfacing of the tennis courts at the Pembroke Lakes Tennis Center is 100% complete as of January 11<sup>th</sup>, 2008. On February 18<sup>th</sup>, 2009 Commission approved to transfer the remaining \$57,200 from this project to project 5.1, Playground Shade Structures.

### 4.57 [Eliminated] Pines Recreation Center - Swale parking - basketball courts 35 spaces

The resurfacing of the tennis courts at the Pembroke Lakes Tennis Center is 100% complete as of January 11<sup>th</sup>, 2008. On February 18<sup>th</sup>, 2009 Commission approved to transfer the remaining \$57,200 from this project to project 5.1, Playground Shade Structures.

### 4.58 [Eliminated] Rainbow - Irrigation improvements/landscaping/beautification

On June 27<sup>th</sup>, 2007 Commission approved to eliminate this project and its budget of \$25,000 from the GO Bond project list.

### 4.59 Tanglewood - Renovation of fields & irrigation system

The renovation of fields and irrigation at Tanglewood is fully funded by CDBG and will begin in October 2009, when funding is allocated.

### 4.60 Rose Price Park - Miracle League Baseball Field

The construction of Miracle League Baseball Field at Rose Price Park is 100% complete as of March 23<sup>rd</sup>, 2007.

### 4.61 Pasadena Park - Press Box /Storage Building & parking lot lighting

On February 4<sup>th</sup>, 2009, Commission approved to re-allocate funds totaling \$186,442 from this project to new projects benefiting the Pasadena Lakes Optimist Athletic Programs. The new projects include project 2.23, 2.24, 2.25, 2.26, 4.66 & 4.67. The remaining budget of \$13,558 was left for expenses that had already been paid against the project.

### 4.62 [Eliminated] Ben Fiorendino Park – Gazebo

This project was eliminated from the GO Bond project list on July 18<sup>th</sup>, 2007.

### 4.63 Pasadena Park - Sealcoat & restripe North & South Parking Lots

The parking lot renovation at Pasadena Park is 100% complete as of February 1<sup>st</sup>, 2008.

### 4.64 Ben Fiorendino Park - Parking lot renovation

The parking lot renovation at Ben Fiorendino Park is 100% complete as of February 1<sup>st</sup>, 2008.

### 4.65 Ben Fiorendino Park - Fitness Trail

The installation of fitness trail at Ben Fiorendino Park is 100% complete as of July 18<sup>th</sup>, 2008.

### 4.66 Pasadena Park - Ball field Fencing

The ball field fencing at Pasadena Park is 100% complete as of March 31<sup>st</sup>, 2009

### 4.67 Pasadena Park - Concession Building Remodeling

The Concession Building Remodeling at Pasadena Park is 100% complete as of February 16<sup>th</sup>, 2009.

## List of Bond Projects

### Recreation – Playground Equipment

Location / Description	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
	Start	Finish					
<b>5 Recreation/Playground Equip:</b>							
5.1 Citywide Playground shade structures (\$15,000 x 15)	11/15/06	12/01/09	85%	Construction	\$ 282,200	\$ (191,385)	\$ 90,815
5.2 Citywide Playground equipment replacement (8)	08/01/06	06/22/07	100%	Complete	293,226	(288,997)	4,229
5.3 Citywide Generator Pemb Shores Gym (emergency generator)	04/01/07	TBD	15%	Planning/Design	20,000	-	20,000
5.4 Citywide Fitness equipment	08/01/05	05/26/06	100%	Complete	46,962	(46,962)	-
<b>Subtotal</b>					<b>\$ 642,388</b>	<b>\$ (527,344)</b>	<b>\$ 115,044</b>

### Highlights & Updates

#### 5.1 Citywide - Playground shade structures (\$15,000 x 15)

Various shade structures have been installed for playgrounds at different sites throughout the City. Sites include Alhambra, Ashley Hale Park, Chapel Trail Park, Maxwell Park, Pasadena Park and Rose Price Park. On February 18<sup>th</sup>, 2009 City Commission approved to transfer the \$57,200 from the completed project 4.56, to this project. The additional funds will be used to add shade structures over the playground equipment at small passive parks located at 108<sup>th</sup> and 111<sup>th</sup> Avenues in Pembroke Lakes. A bid has been advertised to complete this project.

#### 5.2 Citywide - Playground equipment replacement (8)

The installation of the new playground equipment is 100% complete as of June 22<sup>nd</sup>, 2007. The replacement playground equipment for West Pines Pre-School, Chapel Trail Park, Village Community Center, Fletcher Park, Pines Recreation Center, Fahey Park, Pasadena Park, Ashley Hale Park, Silver Lakes Park and the Kiddie Parks at NW 111<sup>th</sup> Avenue and NW 108<sup>th</sup> Avenue were included in this project.

#### 5.3 Citywide - Generator Pembroke Shores Gym (emergency generator)

This project is currently under review.

#### 5.4 Citywide - Fitness equipment

The installation of fitness equipment to the Parks is 100% complete as of May 26<sup>th</sup>, 2006.

### Landscaping

Location / Description	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
	Start	Finish					
<b>6 Landscaping:</b>							
6.1 Citywide Citywide planting of trees	01/01/06	TBD	77%	Construction	\$ 400,000	\$ (307,932)	\$ 92,068
6.2 Streetscape Citywide lighting, benches & streetscape Phase I	TBD	TBD	0%	-	235,000	-	235,000
6.3 Streetscape Citywide lighting, benches & streetscape Phase II	TBD	TBD	0%	-	765,000	-	765,000
6.4 Citywide Citywide planting of trees	12/01/06	01/01/10	55%	Construction	100,000	(54,765)	45,235
6.5 Streetscape Citywide lighting, benches & streetscape Phase III	TBD	TBD	0%	-	500,000	-	500,000
<b>Subtotal</b>					<b>\$ 2,000,000</b>	<b>\$ (362,697)</b>	<b>\$ 1,637,303</b>

## List of Bond Projects

### Highlights & Updates

**6.1 Citywide - Citywide planting of trees**

Various trees have been planted throughout the City. Trees include Royal Palms, Live Oaks, Crepe Myrtles and Green Buttonwood Trees. Additional sites for trees are still being considered and deliberated.

**6.2 Streetscape - Citywide lighting, benches & streetscape Phase I**

This project is currently in the conceptual stage where general activities and ideas are being considered and deliberated.

**6.3 Streetscape - Citywide lighting, benches & streetscape Phase II**

This project is currently in the conceptual stage where general activities and ideas are being considered and deliberated.

**6.4 Citywide - Citywide planting of trees**

Live Oak trees have been planted at various parks throughout the City. Parks include Walnut Creek, Fletcher, Pasadena, Towngate, Silver Lakes North, Chapel Trail and Price Park. Additional sites for trees are still being considered and deliberated.

**6.5 Streetscape - Citywide lighting, benches & streetscape Phase III**

This project is currently in the conceptual stage where general activities and ideas are being considered and deliberated.

### Purchase – Development Space

Location / Description	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
	Start	Finish					
<b>7 Purchase/development of open space:</b>							
7.1 Citywide SW Pines Nature & Recreational Park (196 Ave) Phase I	06/01/05	03/31/08	100%	Complete	\$ 1,500,000	\$ (1,449,286)	\$ 50,714
7.2 Citywide SW Pines Nature & Recreational Park (196 Ave) Phase II	01/01/07	03/31/08	100%	Complete	1,500,000	(1,467,295)	32,705
7.3 Citywide Purchase & development of open space Phase I	06/01/05	04/30/09	100%	Complete	4,690,378	(4,699,573)	(9,195)
7.5 Citywide Raintree - purchase of 112 Acres	02/04/09	04/30/09	100%	Complete	7,424,958	(7,424,958)	-
<b>Subtotal</b>					<b>\$ 15,115,336</b>	<b>\$ (15,041,110)</b>	<b>\$ 74,225</b>

### Highlights & Updates

**7.1 Citywide - SW Pines Nature & Recreational Park (196 Ave) Phase I**

The development of the SW Pines Nature & Recreational Park is 100% complete as of March 31<sup>st</sup>, 2008.

**7.2 Citywide - SW Pines Nature & Recreational Park (196 Ave) Phase II**

The development of the SW Pines Nature & Recreational Park is 100% complete as of March 31<sup>st</sup>, 2008.

## List of Bond Projects

### 7.3 Citywide - Purchase & development of open space Phase I

Nine acres of open land was purchased for \$1,329,154, from Sheridan Street Commerce Center, and converted into wetlands. An additional \$3,342,384 has been spent on the purchase of five acres from Pembroke Pines 5 Acres, Ltd. to build a 12,500 sq. ft. recreation, teen & senior facility. On February 4<sup>th</sup>, 2009 Commission approved the re-allocation of the remaining \$1,309,622 to project 7.5 Raintree - purchase of 112 Acres.

### 7.4 [Re-allocated] Citywide - Purchase & development of open space Phase II

On June 27<sup>th</sup>, 2007 Commission approved to eliminate \$2,000,000 from this project's budget, leaving a balance of \$2,000,000. On February 4<sup>th</sup>, 2009 Commission approved the re-allocation of the remaining \$2,000,000 to project 7.5 Raintree - purchase of 112 Acres.

### 7.5 Citywide - Raintree - purchase of 112 Acres

On February 4<sup>th</sup> 2009 Commission approved the purchase of Raintree property, the purchase of this 112 acre property is 100% complete as of April 20<sup>th</sup> 2009. The total cost of the purchase was \$9,114,436 with \$7,424,958 coming from GO Bond projects and the remaining \$1,689,478 coming from Capital Improvement Bond funds. Of the \$7,424,958, \$650,000 came from project 2.21, \$100,000 from project 3.1, \$202,000 from project 3.2, \$1,309,622 from 7.3, \$2,000,000 from 7.4, \$477,800 from contingency and \$2,605,456 from unbudgeted cash as a result of interest earnings and miscellaneous receivables.

## Transportation Projects

Location / Description	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
	Start	Finish					
<b>8 Transportation Projects:</b>							
8.1 Pines 136th Ave to 118th	03/01/05	02/17/06	100%	Complete	\$ 7,507,974	\$ (7,507,966)	\$ 8
8.4 118th to Hiatus to Palm	03/01/05	03/21/08	100%	Complete	11,847,423	(11,876,912)	(29,489)
8.13 Pines from Palm to Douglas	12/01/07	09/30/09	99%	Construction	3,151,186	(3,138,380)	12,806
8.15 Pines Blvd. & Hiatus Rd. Traffic Improvements	10/10/08	09/30/09	20%	Planning/Design	303,204	(303,204)	-
<b>Subtotal</b>					<b>22,809,787</b>	<b>(22,826,461)</b>	<b>(16,675)</b>
8.6 Pembroke Road 184th to 196th/196th & Pembroke Rd to Pines	Closed	Closed	0%	Eliminated	1,175,875	(1,175,875)	-
8.7 184th Ave widening (Pmbrk Rd to Shrdn St)	06/01/05	06/30/09	100%	Complete	9,923,936	(9,823,257)	100,679
8.8 172nd Ave 4 lane from Shrdn St to Pmbrk Rd	07/01/05	11/15/07	100%	Complete	8,599,587	(7,859,689)	739,898
8.10 Sheridan St from SW 196th Ave to SW 172nd Ave	01/01/07	09/30/09	99%	Construction	3,108,566	(3,108,566)	-
8.11 Sheridan St Consulting & Inspection Fees	11/01/06	09/30/09	99%	In Progress	200,000	(163,332)	36,668
<b>Subtotal</b>					<b>23,007,964</b>	<b>(22,130,719)</b>	<b>877,246</b>
<b>Total Project Cost</b>					<b>45,817,751</b>	<b>(44,957,180)</b>	<b>860,571</b>
<b>Reimbursements:</b>							
8.2 FDOT LAP Agreement	07/03/06	07/31/06	100%	Complete	(5,000,000)	5,000,000	-
8.3 Mall Agreement	01/01/07	01/31/07	100%	Complete	(1,000,000)	1,000,000	-
8.12 Reimbursement from City Center for Pines Exp	TBD	TBD	0%	-	(1,000,000)	-	(1,000,000)
8.14 FDOT JPA Agreement	TBD	TBD	0%	-	(3,174,276)	-	(3,174,276)
<b>Total Reimbursements</b>					<b>(10,174,276)</b>	<b>6,000,000</b>	<b>(4,174,276)</b>
<b>Net Project Cost</b>					<b>\$ 35,643,475</b>	<b>\$ (38,957,180)</b>	<b>\$ (3,313,705)</b>

## Highlights & Updates

### 8.1 Pines 136<sup>th</sup> Avenue to 118<sup>th</sup>

This project is 100% complete as of February 17<sup>th</sup>, 2006.

### 8.2 FDOT LAP Agreement

The full reimbursement of \$5,000,000 has been received.

## List of Bond Projects

- 8.3 Mall Agreement**  
The full reimbursement of \$1,000,000 has been received.
- 8.4 118<sup>th</sup> to Hiatus to Palm Avenue**  
This project is 100% complete as of March 21<sup>st</sup>, 2008.
- 8.5 [Eliminated] FDOT LAP Agreement Phase II**  
This reimbursement is no longer scheduled to be received. Adjustments to the budget have been made to account for this change.
- 8.6 [Eliminated] Pembroke Rd 184<sup>th</sup> to 196<sup>th</sup> / 196<sup>th</sup> and Pembroke Rd to Pines Boulevard**  
On June 27<sup>th</sup>, 2007 Commission approved to eliminate this project and its budget from the GO Bond project list.
- 8.7 184<sup>th</sup> Avenue widening (Pembroke Road to Sheridan Street)**  
This project is 100% complete as of June 30<sup>th</sup>, 2009.
- 8.8 172<sup>nd</sup> Avenue four lane from Sheridan Street to Pembroke Road**  
This project is 100% complete as of November 15<sup>th</sup>, 2007.
- 8.9 [Eliminated] 184<sup>th</sup> Avenue widening (Pembroke Road to Sheridan Street)**  
This reimbursement is no longer scheduled to be received. Adjustments to the budget have been made to account for this change.
- 8.10 Sheridan Street from SW 196<sup>th</sup> Avenue to SW 172<sup>nd</sup> Avenue**  
This project is currently under construction.
- 8.11 Sheridan Street Consulting & Inspection Fees**  
Consulting and inspection for this project is currently taking place.
- 8.12 Reimbursement from City Center for Pines Expansion**  
This reimbursement has not yet been received.
- 8.13 Pines from Palm to Douglas**  
This project is currently under construction.
- 8.14 FDOT JPA Agreement**  
The reimbursement for this JPA Agreement cannot be requested until July 1<sup>st</sup>, 2009.
- 8.15 Pines Boulevard and Hiatus Road Traffic Improvements**  
On September 17<sup>th</sup>, 2008, Commission approved to add a northbound left turn lane on Hiatus Road at Pines Boulevard, replace the signal mast arm for northbound traffic on Hiatus Road and install the final lift of asphalt and traffic markings on Hiatus Road between Pines Boulevard and Johnson Street.

### Other

Description	Project Timetable		% Complete	Current Project Phase	Total Budget	Total Expenditures & Encumb. to Date	Available Budget Total
	Start	Finish					
<b>9 Other:</b>							
9.1 Refinancing Senior Center Bond	12/01/05	12/31/05	100%	Complete	\$ 5,456,448	\$ (5,456,448)	\$ -
9.2 Bond Cost of Issuance	12/01/05	01/31/07	100%	Complete	1,184,710	(1,184,710)	-
9.3 Economic Development	TBD	TBD	0%	-	9,000,000	-	9,000,000
9.4 Signs for GO Bonds	N/A	N/A	100%	Complete	1,030	(1,030)	-
<b>Subtotal</b>					<b>\$ 15,642,187</b>	<b>\$ (6,642,187)</b>	<b>\$ 9,000,000</b>

## List of Bond Projects

### 9.1 Refinancing Senior Center Bonds

This project is 100% complete.

### 9.2 Bond Cost of Issuance

Expenses incurred represent the total Bond costs for the issuance of \$90,000,000.

### 9.3 Economic Development

This project is still in the development stage.

### 9.4 Signs for GO Bonds

Project created for signage for various GO Bond project sites. Signs are interchangeable from project to project.

## Contingency

Description	Original Projects	Changes to Budget	Total Budget	Available Budget			
				A (2005)	B (2007)	C (2009)	Total
<b>10 Contingency Fund:</b>							
Original	\$ 11,078,764	-	\$ 11,078,764	\$ -	\$ -	\$ 11,078,764	
Increase to 8.1 Transportation	-	\$ (3,280,114)	(3,280,114)	-	-	(3,280,114)	
Decrease to 9.1 Other	-	350	350	-	-	350	
Decrease due to change to \$80,000,000	-	(6,285,114)	(6,285,114)	-	-	(6,285,114)	
Transfer - due to \$7M increase	-	-	-	1,537,386	-	(1,537,386)	
Budget overruns - recreation	-	(12,194)	(12,194)	(153,763)	-	141,569	
Increase in bond closing costs	-	129,944	129,944	129,944	-	-	
Commission Changes Series 2007	-	3,580,892	3,580,892	-	-	3,580,892	
<b>Signs for GO Bonds # 9.4</b>		(1,030)	(1,030)	-	-	(1,030)	
<b>Rose Price Park Walkway Overlay # 4.35</b>		-	-	(20,000)	-	20,000	
<b>Golf Course</b>		(987,725)	(987,725)	(519,157)	-	(468,568)	
<b>Miracle baseball field</b>		-	-	(238,000)	-	238,000	
<b>Development of Winn Dixie site</b>		(650,000)	(650,000)	(650,000)	-	-	
<b>Closing Costs - Series 2007</b>		(110,350)	(110,350)	-	-	(110,350)	
<b>Legal fees &amp; Appraisals</b>		(17,391)	(17,391)	(17,391)	-	-	
<b>Pasadena Park Field &amp; sports lighting # 1.4</b>		-	-	(13,850)	-	13,850	
<b>Pasadena Park Parking Lot # 4.55</b>		(525,000)	(525,000)	-	-	(525,000)	
<b>Flanagan HS Field lighting # 2.4</b>		27,176	27,176	27,176	-	-	
<b>Project # 7.5 purchase of Raintree</b>		(477,880)	(477,880)	-	-	(477,880)	
<b>Playground Shade Structures # 5.1</b>		-	-	(57,200)	-	57,200	
<b>Subtotal</b>	<b>\$ 11,078,764</b>	<b>\$ (8,608,436)</b>	<b>\$ 2,470,328</b>	<b>\$ 25,145</b>	<b>\$ -</b>	<b>\$ 2,445,183</b>	<b>\$ 2,470,328</b>



**CITY OF PEMBROKE PINES, FLORIDA  
PROJECTS FUNDED BY GENERAL OBLIGATION BONDS  
ESTIMATED OPERATING IMPACT**

**Note:** Impact related to new and non-reoccurring, non-replacement, Capital Expenditures.

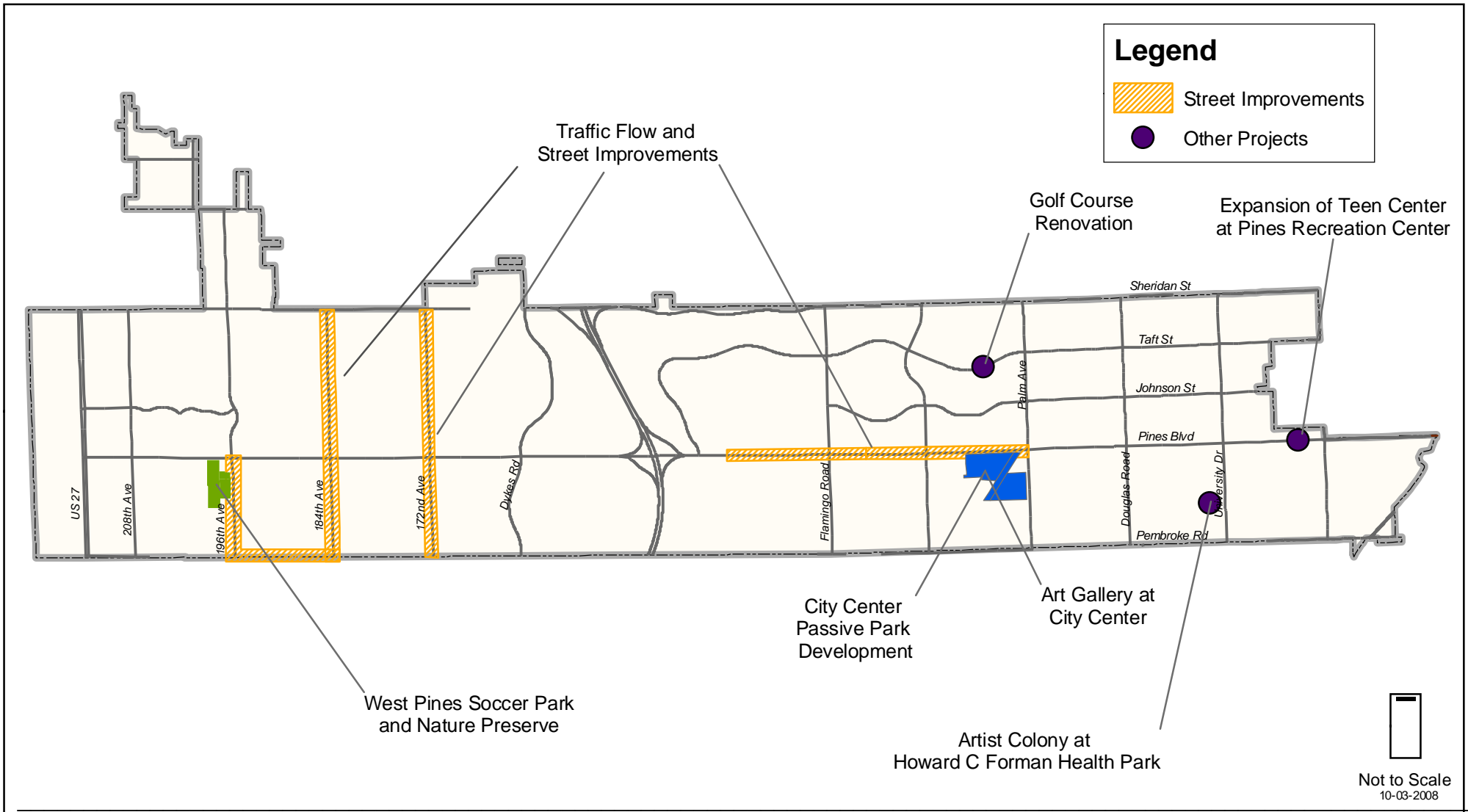
**GENERAL FUND**

IN PRESENT VALUE AS REVISED BY DEPT DIRECTORS

		2009- 2010	2010- 2011	2011- 2012	2012- 2013	2013- 2014	2014- 2015
<b>Recreation</b>							
Artist Colony in the Pines	Revenue	\$ 72,729	\$ 72,729	\$ 72,729	\$ 72,729	\$ 72,729	\$ 72,729
	Personnel	57,844	58,914	60,047	61,248	62,521	63,870
	Operating	27,381	28,207	29,059	29,936	30,839	31,770
	Net	<b>157,954</b>	<b>159,850</b>	<b>161,834</b>	<b>163,912</b>	<b>166,089</b>	<b>168,369</b>
S.W. Pines Nature & Recreation Park Development	Revenue	102,700	102,700	102,700	102,700	102,700	102,700
	Personnel	71,978	76,290	80,861	85,706	90,841	96,284
	Operating	126,834	134,433	142,488	151,025	160,074	169,665
	Net	<b>301,512</b>	<b>313,423</b>	<b>326,049</b>	<b>339,431</b>	<b>353,615</b>	<b>368,648</b>
Purchase & Development of Open Space	Revenue	-	-	-	-	-	-
	Operating	21,225	21,866	22,526	23,206	23,906	24,628
	Net	<b>21,225</b>	<b>21,866</b>	<b>22,526</b>	<b>23,206</b>	<b>23,906</b>	<b>24,628</b>
<b>Non-Revenue Producing Projects</b>							
New Community Facilities / Rec Facility Improvements / Open Space Purchase & Development [except as detailed below.]	Personnel	37,952	40,226	42,637	45,191	47,899	50,769
	Operating	31,308	32,252	33,226	34,229	35,262	36,326
Pines Recreation Center - expand existing teen center	Personnel	19,620	20,796	22,042	23,362	24,762	26,246
	Operating	19,161	19,740	20,335	20,949	21,581	22,233
Chapel Trail Park Clubhouse and Storage	Operating	2,226	2,359	2,501	2,650	2,809	2,977
Development of Community Rec. Ctr. (208th Avenue)	Personnel	296,292	314,044	332,860	352,804	373,942	396,347
	Operating	85,963	88,558	91,230	93,984	96,820	99,742
Pembroke Road Storage Facility lights	Operating	7,527	7,978	8,456	8,963	9,500	10,069
Fletcher Park Improvemts.	Operating	1,348	1,429	1,514	1,605	1,701	1,803
Walden Lakes Park Imp.	Operating	449	476	505	535	567	601
Pasadena Park Imp.	Operating	1,685	1,786	1,893	2,007	2,127	2,254
Silver Lakes North Imp.	Operating	1,685	1,786	1,893	2,007	2,127	2,254
Chapel Trail Storage Lot Lighting	Operating	5,617	5,954	6,310	6,688	7,089	7,514
Rose Price Park Imp.	Operating	1,685	1,786	1,893	2,007	2,127	2,254
Maxwell Park Imp.	Operating	3,033	3,215	3,408	3,612	3,828	4,058
Tanglewood Park Improvements	Operating	4,494	4,763	5,048	5,351	5,671	6,011
	Subtotal	<b>520,046</b>	<b>547,148</b>	<b>575,751</b>	<b>605,942</b>	<b>637,812</b>	<b>671,458</b>
<b>TOTAL GENERAL FUND</b>		<b>\$ 1,000,738</b>	<b>\$ 1,042,287</b>	<b>\$ 1,086,161</b>	<b>\$ 1,132,492</b>	<b>\$ 1,181,422</b>	<b>\$ 1,233,103</b>
<b>Total 2011 - 2015</b>						<b>\$</b>	<b>6,676,202</b>

# CITY OF PEMBROKE PINES

## GENERAL OBLIGATION BOND PROJECTS BY LOCATION



**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 1 General Fund</b>					
<b>Taxes</b>					
<b>Ad Valorem Taxes</b>					
311001	Current real/personal property tax	46,954,319	47,021,192	45,531,809	46,724,630
311002	Delinq real/personal property taxes	150,176	56,545	70,000	70,000
<b>Ad Valorem Taxes</b>		47,104,494	47,077,737	45,601,809	46,794,630
<b>General Sales &amp; Use Taxes</b>					
312510	Fire Insurance Premium Tax	1,423,312	1,518,301	1,568,000	1,633,000
312520	Casualty Insurance Premium Tax	1,018,796	1,062,842	1,114,000	1,157,000
<b>General Sales &amp; Use Taxes</b>		2,442,108	2,581,143	2,682,000	2,790,000
<b>Public Service Taxes</b>					
314100	Public service taxes- Electric service	6,419,279	6,541,100	6,155,000	6,547,383
314300	Public service taxes- Water	1,409,788	1,495,201	1,684,000	1,743,000
314400	Public service taxes- Gas	152,026	142,829	150,000	139,000
314800	Public service taxes- Propane	67,421	81,621	77,000	96,000
<b>Public Service Taxes</b>		8,048,514	8,260,752	8,066,000	8,525,383
<b>Communications Service Tax</b>					
315000	Communications Services Tax	1,292,997	973,680	2,253,603	1,322,493
<b>Communications Service Tax</b>		1,292,997	973,680	2,253,603	1,322,493
<b>Local Business Tax</b>					
316000	Local business tax - City	3,075,143	3,316,948	3,370,000	3,400,000
<b>Local Business Tax</b>		3,075,143	3,316,948	3,370,000	3,400,000
<b>Taxes</b>		61,963,257	62,210,260	61,973,412	62,832,506
<b>Permits, Fees &amp; Licenses</b>					
<b>Franchise Fees</b>					
323100	Franchise fees- Electricity	8,510,871	8,366,868	8,234,000	8,738,936
323400	Franchise fees- Gas	190,136	176,395	188,000	169,000
323600	Privilege fees- Sewer	-	-	445,336	-
323700	Franchise fees- Sanitation-commercial	95,617	81,111	80,000	80,000
323720	Franchise fees- Sanitation-All Refuse	1,720,593	1,946,527	2,180,000	2,024,000
323910	Franchise fees- Bus bench/shelter ad	50,904	35,400	108,000	108,000
323930	Franchise fees- Rsrc Rcvry Host Fee	1,712,488	1,709,562	1,736,400	1,735,900
323940	Franchise fees- Towing service	310,741	318,738	324,000	328,845
<b>Franchise Fees</b>		12,591,349	12,634,601	13,295,736	13,184,681
<b>Building Permits</b>					
322005-9005	Air conditioning permits	614,789	725,484	349,500	-
322015-9005	Building permits	2,959,842	2,330,132	1,129,000	-

**City of Pembroke Pines, Florida  
Revenue Detail**

<b>Account-Division-Project</b>	<b>Description</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Budget</b>	<b>2009-10 Budget</b>
322016-9002	Building permit review	-	41,663	56,100	56,200
322020-9005	Certificate of occupancy	15,327	23,895	7,000	-
322025-9005	Electric permits	1,050,166	1,015,752	482,500	-
322037-9002	Special event permit review	50	3,000	2,703	2,704
322040-1001	Garage sales	7,730	8,735	8,760	8,560
322041-1001	POD annual permits	1,000	500	1,000	500
322042-1001	POD site permit fees	200	-	200	200
322050-6006	Landscaping permit	51,654	129,237	45,000	50,000
322053-6006	Landscape replacement contribution	500	-	1,500	1,000
322055-6006	Paving/drainage permits	919,914	248,358	100,000	100,000
322060-9005	Plumbing permits	572,196	465,925	220,800	-
322065-9005	Reinspection fees	298,247	220,708	103,000	-
322070-9005	Roofing permits	564,206	257,095	156,700	-
322075-1001	Sign renewal fee	24,139	24,512	24,584	26,192
322077-9002	Sign off premise direct	-	12,000	-	-
<b>Building Permits</b>		<b>7,079,958</b>	<b>5,506,996</b>	<b>2,688,347</b>	<b>245,356</b>

<b>Permits, Fees &amp; Licenses</b>		<b>19,671,308</b>	<b>18,141,597</b>	<b>15,984,083</b>	<b>13,430,037</b>
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**Intergovernmental Revenue**

**Federal Grants**

331211-3001	Bulletproof Vest Grant	-	-	4,049	-
331500-8001	Elderly energy assistance	7,739	6,418	33,603	33,603
331510-3050	Federal emergency mgmnt agency	1,504,848	-132,456	-	-
331530-3050	FHWA Emergency Relief Program	-	3,485,286	-	-
331694-6008-54	DCF-Transitional Housing Federal	3,749	78,206	-	-
331694-6008-55	DCF-Transitional Housing Federal	-	23,465	195,959	-
331810-3030	Urban Area Strategic Initiative (UASI)	110,000	-	-	-
331816-4003	Assistance to Firefighters Grant (AFG)	-	-	68,400	-
<b>Federal Grants</b>		<b>1,626,335</b>	<b>3,460,919</b>	<b>302,011</b>	<b>33,603</b>

**Grants from Local Units**

337100-7001-301	Grant- Art & Cultural	-	24,700	20,800	-
337200-4003	Broward county EMS grant	2,195	4,783	-	-
337631-6008-53	In kind revenue	185	8,506	3,809	-
337631-6008-54	In kind revenue	-	16,866	-	-
337631-6008-55	In kind revenue	-	-	79,879	-
337655-6008-53	CSC-Transitional Housing	1,480	76,552	19,503	-
<b>Grants from Local Units</b>		<b>3,861</b>	<b>131,406</b>	<b>123,991</b>	<b>0</b>

**Occupational Licenses / County**

338000	Local business tax - County	181,128	117,796	137,000	131,000
<b>Occupational Licenses / County</b>		<b>181,128</b>	<b>117,796</b>	<b>137,000</b>	<b>131,000</b>

**City of Pembroke Pines, Florida**  
**Revenue Detail**

<b>Account-Division-Project</b>	<b>Description</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Budget</b>	<b>2009-10 Budget</b>
<b>State Grants</b>					
334220-4003	Ems state grant	-	-	8,592	-
334694-6008-54	DCF-Transitional Housing State	6,383	33,244	-	-
334945-800	My Safe Florida Home Program	-	3,125	46,875	-
<b>State Grants</b>		<b>6,383</b>	<b>36,369</b>	<b>55,467</b>	<b>0</b>
<b>State Shared</b>					
335121	Sales Tax Proceeds	3,032,939	2,757,027	2,499,000	2,297,700
335140-800	Mobile home licenses	2,067	1,662	1,900	1,700
335150-800	Beverage licenses	47,134	46,687	46,000	46,000
335180	Local gov 1/2cent sale tax	9,076,433	8,523,589	7,956,000	7,461,447
335200-4003	Firefighter supplemental comp	68,016	78,951	79,672	78,240
<b>State Shared</b>		<b>12,226,589</b>	<b>11,407,916</b>	<b>10,582,572</b>	<b>9,885,087</b>

<b>Intergovernmental Revenue</b>	<b>14,044,296</b>	<b>15,154,406</b>	<b>11,201,041</b>	<b>10,049,690</b>
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**Charges for Services**

**Culture / Recreation / Education Charges**

347200-7001	Clean up fees	11,251	11,046	7,850	9,100
347205-7001	Canoe Rentals	775	489	400	750
347210-5002-203	Summer program fees	132,183	62,664	124,430	114,624
347210-5002-205	Summer program fees	211,508	222,795	295,010	312,265
347210-5002-208	Summer program fees	173,160	172,517	243,240	221,308
347210-5002-209	Summer program fees	244,780	234,506	247,320	253,530
347210-7003	Summer program fees	710,226	620,361	671,600	537,000
347215-5002-203	Summer activity fees	25,400	19,439	21,592	16,750
347215-5002-205	Summer activity fees	25,204	28,148	24,100	26,890
347215-5002-208	Summer activity fees	36,674	19,765	27,900	27,400
347215-5002-209	Summer activity fees	35,653	33,367	35,000	32,350
347220-5002-203	Sch Year Activity Fee	-	10,505	7,900	7,900
347220-5002-205	Sch Year Activity Fee	-	6,305	10,560	9,190
347220-5002-208	Sch Year Activity Fee	-	12,548	16,970	22,000
347220-5002-209	Sch Year Activity Fee	-	29,965	34,875	37,350
347225-7001	Youth Athletic Program	-	-	178,500	142,800
347400-7003	Special events	39,678	22,451	25,000	19,850
347400-8001	Special events	947	3,905	-	-
347450-7001	Special Population Programs	16,090	19,172	22,300	20,000
347504-7006	Driving range fees	15,999	55,399	51,100	51,100
347508-7006	Golf bag storage	2,260	5,773	6,500	6,480
347512-7006	Golf cart rental	372,081	1,102,682	920,800	910,800
347516-7006	Golf club rentals	1,085	5,000	3,000	3,000
347520-7006	Golf green fees	159,392	505,365	738,000	738,200
347524-7006	Golf handicaps fees	217	250	250	250

**City of Pembroke Pines, Florida**  
**Revenue Detail**

<b>Account-Division-Project</b>	<b>Description</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Budget</b>	<b>2009-10 Budget</b>
347528-7006	Golf locker rental	1,060	4,140	4,300	4,320
347532-7006	Golf memberships	59,987	146,767	155,000	187,700
347536-7001	Gymnasium fees	1,223	1,322	1,300	1,300
347540-7001	Membership fitness center	28,733	22,115	22,000	22,000
347544-7001	Racquet ball merchandise sale	1,463	407	500	500
347548-7001	Racquet club fees	18,075	15,531	18,300	18,300
347552-7001	Racquet club memberships	4,663	5,172	3,700	4,800
347556-7001	Recreation classes by staff	4,293	2,724	2,700	2,700
347556-8001	Recreation classes by staff	57,322	78,706	78,000	40,087
347564-7001	Swimming fees	193,104	170,913	181,000	148,000
347565-7001	Athletic fees-non resident	78,386	87,511	100,000	100,000
347566-7001	Youth Soccer Fees	151,640	184,510	150,600	178,000
347568-7001	Swimming lessons by staff	89,624	95,122	91,000	91,000
347572-7001	Swimming pool membership	56,160	54,459	54,280	54,400
347573-7001	Community Swim Team Fees	120,648	185,207	4,900	11,250
347576-7001	Tennis court fees	15,636	15,004	16,600	16,600
347580-7001	Tennis lessons	20,377	20,377	20,400	20,400
347584-7001	Tennis membership fees	45,720	45,098	45,000	45,000
347588-7001	Athletic Program Fees	192,170	122,930	152,000	152,000
347905-7001-204	After school education	-	24,779	-	-
347905-7001-207	After school education	-	41,842	26,800	26,775
347908-7001	Art & Cultural Program Fees	53,599	22,271	39,000	39,000
347909-7001	ArtsPark Program Fees	46,355	85,151	70,000	73,600
347909-7001-301	ArtsPark Program Fees	-	-	10,400	-
347961-5002-203	Early Development Center Fees	473,447	523,251	477,066	425,250
347961-5002-205	Early Development Center Fees	715,999	804,126	977,675	935,753
347961-5002-208	Early Development Center Fees	828,842	877,793	1,062,964	1,288,171
347961-5002-209	Early Development Center Fees	1,075,184	1,162,406	1,222,729	1,231,870
347961-7001-201	Early Development Center Fees	465,079	492,283	406,283	283,000
347961-7001-204	Early Development Center Fees	109,287	-	-	-
347966-7001-207	Daycare fees	92,341	-	-	-
347969-5002-203	EDC registration fees	14,896	4,985	7,000	7,000
347969-5002-205	EDC registration fees	10,215	19,333	18,740	18,670
347969-5002-208	EDC registration fees	15,383	19,231	24,185	25,310
347969-5002-209	EDC registration fees	23,186	25,697	24,630	23,505
347974-8001	Annual Registration Fee	-	-	75,000	7,500
<b>Culture / Recreation / Education Charges</b>		<b>7,278,657</b>	<b>8,565,580</b>	<b>9,258,249</b>	<b>9,004,648</b>
<b>General Government Charges</b>					
341200-800	Administrative fees	11,280,693	10,858,635	11,984,398	11,628,755
341210-800	Communication service-utility	82,367	72,773	76,780	32,084
341280-800	Credit enhancement fee	50,000	50,000	50,000	50,000
341292-6008-54	Housing application fee	-	390	-	-

**City of Pembroke Pines, Florida**  
**Revenue Detail**

<b>Account-Division-Project</b>	<b>Description</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Budget</b>	<b>2009-10 Budget</b>
341292-6008-55	Housing application fee	-	165	970	-
341292-8002	Housing application fee	2,920	2,800	1,500	2,500
341292-8002-603	Housing application fee	7,438	11,310	7,011	7,300
341296-6008-670	Maintenance/administrative fees	24,792	25,884	27,000	28,000
341298-800	Payment in lieu of taxes	923,558	913,000	859,537	1,073,584
341300-9007	Admin Hearing Fee	-	-	55,000	55,000
341310-800	Adm. Fee - Building Services	-	-	-	150,000
341904-800	Administrative fee-25% surcharge	54,640	67,186	56,000	70,000
341905-9002	Planning & Zoning Board surcharge	-	-	1,200	820
341917-800	Administration fee - Sanitation	97,160	165,447	120,000	126,000
341921-9002	Local business tax review fee	370	11,090	14,400	14,299
341928-9005	Building inspection ser	102,044	4,001	-	-
341932-1001	Certify copy record search	10,330	12,212	9,411	7,000
341934-6006	Engineering charges to Utility	497,240	342,908	416,266	396,150
341936-6006	Engineering plan review fee	51,804	8,288	2,500	2,500
341940-9002	Land use plan amendments	15,000	12,800	16,235	16,234
341941-9002	(DRI) Development of Regional Impact F	1,650	-	15,400	-
341942-9002	Flexibility Allocation Fees	500	-	-	1,643
341948-2001	Lien research	130,810	98,028	129,800	130,000
341952-1001	Notary fees	206	185	118	100
341956-1001	Other government filing fees	1,800	9,731	-	3,600
341957-1001	Passport Fee	115,502	87,116	100,452	69,000
341960-9002	Plat approval fees	9,839	7,500	4,900	4,995
341964-9005	Record retrieval fee	109,187	88,320	50,900	-
341968-1001	Sale of code of ordinance	288	211	171	200
341972-1001	Sale of maps & publications	245	120	219	40
341973-9002	Map reproduction	-	-	1,000	40
341976-9002	Sign approval fees	4,800	30,000	9,200	9,360
341979-9002	Group Home Research	-	-	100	126
341980-9002	Site review fees	43,268	44,745	33,300	34,342
341983-9002	Public Request Research > 1/2 hr	-	-	-	520
341984-6006	Street light fees	21,000	-	5,000	1,000
341985-9002	Site or Zoning Inspection	-	-	4,930	6,076
341986-9002	Board of Adjustment review fees	36,000	65,750	28,100	28,305
341987-9002	Deed Restriction processing	-	-	460	468
341991-9002	Zoning letters	100	5,800	5,400	5,408
341992-9002	Zoning fees (public hearings)	3,500	11,700	11,100	15,609
341994-9002	Miscellaneous Fees	27,772	43,699	7,200	7,497
341995-9002	Alcoholic Beverage License Review	-	-	5,135	4,784
341996-9002	Special Exception Fees	500	-	2	1,249
341997-9002	Deferral Fee	-	-	2,800	2,811
341998-9002	Zoning Exception Fees	200	-	2	1,249
341999-9002	Appeal of Decision	-	-	-	1,041

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>General Government Charges</b>		13,707,524	13,051,795	14,113,897	13,989,689
<b>Physical Environment Charges</b>					
343930-6004	Lot mowing	600	1,075	2,000	2,000
<b>Physical Environment Charges</b>		600	1,075	2,000	2,000
<b>Public Safety Charges</b>					
342100-3001	Police services	184,107	72,683	54,480	56,760
342120-3001	School Resource Officers	-	132,000	246,800	349,512
342150-3001	Take Home Vehicle Program	1,120	-822	150	146
342200-9005-678	Annual SSA Inspection Fee	95,570	-	-	-
342202-4003-678	Annual Fire Inspection Fee	-	-	-	413,928
342202-9005-678	Annual Fire Inspection Fee	-	409,830	397,146	-
342203-4003-678	Life Safety Plan Reviews	-	-	-	110,928
342203-9005-678	Life Safety Plan Reviews	1,664	89,188	125,700	-
342204-3001	False Alarm Fee	-	-	-	220,300
342204-4003-678	False Alarm Fee	-	-	-	6,400
342204-9005-678	False Alarm Fee	-	6,100	9,400	-
342600-4003	Ambulance fees	3,175,916	3,147,322	3,527,900	3,527,900
342900-4003	C p r certification	6,822	5,915	6,000	6,027
342910-4003	911 Service Fees Distribution (PSAP)	29,786	69,599	-	-
342910-4003-911	911 Service Fees Distribution (PSAP)	-	-	432,800	432,796
342930-4003	Fire detail	15,469	15,335	15,000	17,000
342940-3001	Police detail	150,330	164,285	226,400	240,000
342960-3001	Police civilian academy	1,725	1,725	1,500	1,500
<b>Public Safety Charges</b>		3,662,509	4,113,160	5,043,276	5,383,197
<b>Transportation Charges</b>					
344910-8001	Transportation Services	2,751	1,703	1,500	-
<b>Transportation Charges</b>		2,751	1,703	1,500	0
<b>Charges for Services</b>		24,652,041	25,733,313	28,418,922	28,379,534

**Fines & Forfeitures**

**Fines & Forfeitures**

351010-3001	Parking citations	38,396	31,792	37,200	30,000
351020-3001	Parking fines-\$5 surcharge	4,285	3,490	2,800	2,700
354000-9007	Violations of local ordinance	110,313	90,045	195,000	130,000
354100-3001	Red Zone Infraction	-	-	-	283,605
354100-3001-300	Red Zone Infraction	-	-	126,500	-
354150-3001-300	Court Cost - Red Zone Infraction	-	-	500	-
359000-3001	Court fines & forfeiture	972,722	955,710	728,400	900,000
359200	Penalty - returned checks	18,010	16,549	16,500	16,900
359400	Fine-late filing campaign report	-	300	100	-



**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
	<b>Fines &amp; Forfeitures</b>	1,143,725	1,097,886	1,107,000	1,363,205
<b>Fines &amp; Forfeitures</b> 1,143,725    1,097,886    1,107,000    1,363,205					
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from state board of admin	-11,463	-919,502	-	-
361035	Interest on fire protection assmnt	27,833	35,977	23,700	20,000
361083	Interest on Note Receivable	43,398	1,388	-	-
361084	Interest on investments	1,091,963	181,951	3,125,000	3,238,000
361085	Interest on Money Market Acct	1,520,098	886,357	20,000	150,000
361088	Interest on tax deposits	162,939	102,708	46,300	50,000
361096	Miscellaneous Interest	-	-	9,000	-
	<b>Investment Income</b>	2,834,768	288,880	3,224,000	3,458,000
<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>					
364010	Sale of equipment	34,562	14,734	35,000	10,000
	<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>	34,562	14,734	35,000	10,000
<b>Miscellaneous Revenues</b>					
365000	Scrap or surplus sales	807	908	2,500	2,000
	<b>Miscellaneous Revenues</b>	807	908	2,500	2,000
<b>Other Miscellaneous Revenues</b>					
369010	Cash - over + short	-44	-282	200	200
369025	ICMA Forfeiture Revenue	-	213,634	-	-
369030	Jury duty & subpoena money	13,430	13,274	10,000	13,000
369039-7001	Concession Sales	72,766	59,652	59,000	64,000
369040	Other miscellaneous revenue	44,361	7,615	14,000	10,000
369045-5002-203	Food Sales	25,831	26,606	29,250	32,500
369045-5002-205	Food Sales	40,550	30,322	31,500	27,500
369045-5002-208	Food Sales	30,730	38,249	46,913	74,750
369045-5002-209	Food Sales	72,010	66,081	67,500	56,250
369058	Purchasing discounts earned	1,909	8,103	1,200	1,200
	<b>Other Miscellaneous Revenues</b>	301,541	463,254	259,563	279,400
<b>Private Gifts / Contributions</b>					
366015	Contributions	71,620	65,989	68,297	60,000
366015-8001	Contributions	2,995	1,522	16,955	-
	<b>Private Gifts / Contributions</b>	74,615	67,511	85,252	60,000
<b>Rents &amp; Royalties</b>					
362000-9005	B.R.A. fee commission	3,208	2,047	600	-
362016-800	Commission-vending machines	1,026	1,063	1,000	1,000
362020-7001	Commission-recreation classes	27,583	15,440	15,000	15,000

**City of Pembroke Pines, Florida**  
**Revenue Detail**

<b>Account-Division-Project</b>	<b>Description</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Budget</b>	<b>2009-10 Budget</b>
362022-800	Commission- Vending machines after tax	170	146	100	100
362023-7006	Commission- Advertising	-	2,000	10,000	1,000
362024-800	Commission- Coke machines	14,878	38,320	40,000	35,500
362025-7006	Commission- Pro Shop	2,033	4,715	6,500	6,500
362030-6001	Rental-city facilities	10,671	10,155	22,109	173,000
362030-7001	Rental-city facilities	45,968	58,941	37,175	139,729
362030-8002	Rental-city facilities	10,870	14,260	16,270	17,250
362031-6001	Rental- towers - Exempt	983,284	993,784	1,005,229	1,019,700
362032-6001	Rent- Building Dept	143,000	145,900	149,000	152,300
362033-7005	Rental - dinner theatre	36,310	36,090	27,000	27,000
362034-7001	Rental-Gymnasium	28,371	9,468	8,500	8,500
362035-7001	Field Rentals	51,571	42,747	37,225	38,600
362037-6001	Rental - Fire Control	-	-	668,510	-
362038-7001	Rental - Storage Lot	229,119	282,991	283,000	283,000
362040-7006	Rental restaurant-facility	24,752	27,645	35,000	35,000
362041-5005	Rental-wcyrc	16,835	10,129	9,000	9,000
362042-8002	Rental-senior housing	1,475,448	1,591,122	1,580,400	1,655,302
362042-8002-603	Rental-senior housing	3,140,318	3,344,312	4,480,200	5,331,666
362043-5005	Rental-exempt organizations	12,495	14,462	14,500	14,500
362043-7005	Rental-exempt organizations	2,300	23,205	17,000	17,000
362046-8001	Rental - Community Services	35,148	24,751	37,198	14,000
362051-6008-54	Rental Misc Fees	-	475	-	-
362051-6008-55	Rental Misc Fees	-	305	1,149	-
362051-7001	Rental Misc Fees	2,691	2,950	2,700	3,300
362051-8002	Rental Misc Fees	922	1,815	300	1,200
362051-8002-603	Rental Misc Fees	4,521	9,233	14,520	14,100
362052-6008-54	Rent-Independent Living Youth	-	-1,005	-	-
362052-6008-55	Rent-Independent Living Youth	-	12,316	147,156	-
362053-6008-54	Rent-Young Professionals	-	50	-	-
362053-6008-55	Rent-Young Professionals	-	-	900	-
362054-8001	Rental - Adult Day Care	-	-	-	100,000
362060-6001	Rental to utility fund	92,930	95,311	99,201	99,292
362070-6008	Rental State Hosp Site- Exempt	666,281	732,220	1,064,500	607,834
362071-6008	Rental State Hosp Site- Taxable	1,207,549	1,023,857	711,658	1,100,000
<b>Rents &amp; Royalties</b>		<b>8,270,252</b>	<b>8,571,221</b>	<b>10,542,600</b>	<b>10,920,373</b>
<b>Special Assessments</b>					
363110-4003	Fire equipment assessment	76,420	102,412	13,000	6,906
363120-4003	Fire protection special assmt	8,111,670	16,879,482	19,554,546	20,383,058
363121-4003	Interim Fire special assmt	225,251	542,875	27,000	28,794
363130-3001	Police equipment assessment	55,222	77,484	4,800	30,000
<b>Special Assessments</b>		<b>8,468,562</b>	<b>17,602,253</b>	<b>19,599,346</b>	<b>20,448,758</b>

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Miscellaneous Revenues</b>		19,985,108	27,008,760	33,748,261	35,178,531
<b>Other Sources</b>					
<b>Estimated Budget Savings</b>					
389951	Estimated budget savings	-	-	267,331	17,332,690
<b>Estimated Budget Savings</b>		0	0	267,331	17,332,690
<b>Appropriated Fund Balance</b>					
389920	Appropriated fund balance	-	-	1,519,460	-
<b>Appropriated Fund Balance</b>		0	0	1,519,460	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	4,577,640	-
<b>Beginning Surplus</b>		0	0	4,577,640	0
<b>Other Sources</b>		0	0	6,364,431	17,332,690
<b>Entity 1 General Fund</b>		141,459,734	149,346,221	158,797,150	168,566,193

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 51 Wetlands Trust Fund</b>					
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from state board of admin	33,659	17,750	20,000	6,000
361084	Interest on investments	-	18	-	-
<b>Investment Income</b>		33,659	17,768	20,000	6,000
<b>Miscellaneous Revenues</b>		33,659	17,768	20,000	6,000
<b>Other Sources</b>					
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	9,000	10,500
<b>Beginning Surplus</b>		0	0	9,000	10,500
<b>Other Sources</b>		0	0	9,000	10,500
<b>Entity 51 Wetlands Trust Fund</b>		33,659	17,768	29,000	16,500

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 100 Road &amp; Bridge Fund</b>					
<b>Taxes</b>					
<b>General Sales &amp; Use Taxes</b>					
312411	Local option gas tax - \$.06	1,607,501	1,595,801	1,551,000	1,545,742
312421	Addl local option gas tax \$.03	965,216	1,017,338	977,000	956,697
312422	Addl local option gas tax \$.01 (5th cent)	166,338	172,531	166,000	162,247
<b>General Sales &amp; Use Taxes</b>		2,739,055	2,785,670	2,694,000	2,664,686
<b>Taxes</b>		2,739,055	2,785,670	2,694,000	2,664,686
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331510-3050	Federal emergency mgmnt agency	23,815	-	-	-
331528-6003	Federal Aid - Highway Program	17,893	-	-	-
<b>Federal Grants</b>		41,708	0	0	0
<b>State Shared</b>					
335120	Municipal gas tax 8th cent	1,106,999	1,062,446	860,000	926,800
335122	Motor fuel tax rebate	94,115	93,091	94,000	93,000
335124	Special/motor fuel tax	11,772	9,448	12,000	8,000
<b>State Shared</b>		1,212,886	1,164,985	966,000	1,027,800
<b>Intergovernmental Revenue</b>		1,254,594	1,164,985	966,000	1,027,800
<b>Charges for Services</b>					
<b>General Government Charges</b>					
341965-6002	Road repair charges-utility	315,033	355,227	358,348	174,676
<b>General Government Charges</b>		315,033	355,227	358,348	174,676
<b>Charges for Services</b>		315,033	355,227	358,348	174,676
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from state board of admin	169,019	110,764	86,000	53,000
361084	Interest on investments	-	10,222	-	-
361085	Interest on Money Market Acct	191,582	135,142	96,000	50,000
<b>Investment Income</b>		360,601	256,129	182,000	103,000
<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>					
364010	Sale of equipment	-	-	1,000	500
<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>		0	0	1,000	500

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Other Miscellaneous Revenues</b>					
369040	Other miscellaneous revenue	92,031	94,792	50,000	50,000
<b>Other Miscellaneous Revenues</b>		92,031	94,792	50,000	50,000
<b>Private Gifts / Contributions</b>					
366010-6003	Contribution in aid of construction	-	2,853,480	205,968	-
366015-6003	Contributions	15,000	-	-	-
<b>Private Gifts / Contributions</b>		15,000	2,853,480	205,968	0
<b>Miscellaneous Revenues</b>		467,632	3,204,401	438,968	153,500
<b>Other Sources</b>					
<b>Estimated Budget Savings</b>					
389951	Estimated budget savings	-	-	-	162,473
<b>Estimated Budget Savings</b>		0	0	0	162,473
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	2,707,309	1,172,078
<b>Beginning Surplus</b>		0	0	2,707,309	1,172,078
<b>Other Sources</b>		0	0	2,707,309	1,334,551
<b>Entity 100 Road &amp; Bridge Fund</b>		4,776,314	7,510,282	7,164,625	5,355,213

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 120 State Housing Initiative Program</b>					
<b>Intergovernmental Revenue</b>					
<b>State Grants</b>					
334920-600	S.H.I.P.	1,220,268	2,257,967	3,999,907	-
334921-600	Florida Homebuyer Opportunity Program	-	-	117,862	117,862
334930-600	SHIP Recaptured Income	49,732	34,342	8,867	-
<b>State Grants</b>		1,270,000	2,292,309	4,126,636	117,862
<b>Intergovernmental Revenue</b>		1,270,000	2,292,309	4,126,636	117,862
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from state board of admin	-	-	87,000	27,000
<b>Investment Income</b>		0	0	87,000	27,000
<b>Miscellaneous Revenues</b>		0	0	87,000	27,000
<b>Other Sources</b>					
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-87,000	-27,000
<b>Beginning Surplus</b>		0	0	-87,000	-27,000
<b>Other Sources</b>		0	0	-87,000	-27,000
<b>Entity 120 State Housing Initiative Program</b>		1,270,000	2,292,309	4,126,636	117,862

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 121 HUD Grants CDBG/HOME</b>					
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331515-600	Federal disaster relief	-	-	689,283	-
331830-600	Community Dev Block Grant Recovery	-	-	240,099	-
331900-600	Community dev block grant	994,511	1,036,986	1,785,483	751,871
331900-8006	Community dev block grant	133,327	124,427	176,197	132,682
331903-600	Neighborhood Stabilization Program (NS	-	-	4,398,575	-
331905-600	CDBG Recaptured Income	35,310	29,057	-	-
331907-600	HOME Recapture Income	-	-	1,411	-
331930-600	HOME Grant	485	254,126	857,310	218,420
<b>Federal Grants</b>		1,163,632	1,444,596	8,148,358	1,102,973
<b>Intergovernmental Revenue</b>		1,163,632	1,444,596	8,148,358	1,102,973
<b>Miscellaneous Revenues</b>					
<b>Other Miscellaneous Revenues</b>					
369040-600	Other miscellaneous revenue	-	-	75,000	-
<b>Other Miscellaneous Revenues</b>		0	0	75,000	0
<b>Miscellaneous Revenues</b>		0	0	75,000	0
<b>Other Sources</b>					
<b>Interfund Transfers</b>					
381020-600	Transfer from General Fund	-	-	35,000	-
<b>Interfund Transfers</b>		0	0	35,000	0
<b>Other Sources</b>		0	0	35,000	0
<b>Entity 121 HUD Grants CDBG/HOME</b>		1,163,632	1,444,596	8,258,358	1,102,973



**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 122 Law Enforcement Grant</b>					
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331251-3015	Victims of Crime Act	11,949	16,793	16,289	20,152
331266-3020	Buffer Zone Protection Plan (BZPP)	50,000	-	-	-
331810-3030	Urban Area Strategic Initiative (UASI)	304,652	686,786	418,167	-
331812-3025	DUI Reduction Program	53,189	28,985	-	-
<b>Federal Grants</b>		419,790	732,564	434,456	20,152
<b>Intergovernmental Revenue</b>		419,790	732,564	434,456	20,152
<b>Miscellaneous Revenues</b>					
<b>Private Gifts / Contributions</b>					
366015-3030	Contributions	-	55,915	-	-
<b>Private Gifts / Contributions</b>		0	55,915	0	0
<b>Miscellaneous Revenues</b>		0	55,915	0	0
<b>Entity 122 Law Enforcement Grant</b>		419,790	788,479	434,456	20,152

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 123 ADA/Paratransit Program</b>					
<b>Intergovernmental Revenue</b>					
<b>Grants from Local Units</b>					
337400-8003	Ada/paratransit program	526,571	936,296	831,791	797,731
	<b>Grants from Local Units</b>	526,571	936,296	831,791	797,731
<b>Intergovernmental Revenue</b>		526,571	936,296	831,791	797,731
<b>Other Sources</b>					
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-11,149	-
	<b>Beginning Surplus</b>	0	0	-11,149	0
<b>Other Sources</b>		0	0	-11,149	0
<b>Entity 123 ADA/Paratransit Program</b>		526,571	936,296	820,642	797,731

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 124 Police Community Services Grant</b>					
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331263-3018	Byrne Justice Asst Grant	22,639	26,451	11,119	-
	<b>Federal Grants</b>	22,639	26,451	11,119	0
<b>Intergovernmental Revenue</b>		22,639	26,451	11,119	0
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from state board of admin	390	-	702	-
	<b>Investment Income</b>	390	0	702	0
<b>Miscellaneous Revenues</b>		390	0	702	0
<b>Entity 124 Police Community Services Grant</b>		23,029	26,451	11,821	0

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 126 COPS Grants</b>					
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331230-3007	Cops ahead grant	18,165	2,500	-	-
<b>Federal Grants</b>		18,165	2,500	0	0
<b>Intergovernmental Revenue</b>		18,165	2,500	0	0
<b>Other Sources</b>					
<b>Interfund Transfers</b>					
381020-3007	Transfer from General Fund	79,674	67,919	-	-
<b>Interfund Transfers</b>		79,674	67,919	0	0
<b>Other Sources</b>		79,674	67,919	0	0
<b>Entity 126 COPS Grants</b>		97,839	70,419	0	0

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 128 Community Bus Program</b>					
<b>Intergovernmental Revenue</b>					
<b>Grants from Local Units</b>					
337410-8004	Broward county transit grant	341,100	345,648	345,648	259,236
<b>Grants from Local Units</b>		341,100	345,648	345,648	259,236
<b>Intergovernmental Revenue</b>		341,100	345,648	345,648	259,236
<b>Other Sources</b>					
<b>Interfund Transfers</b>					
381100	Transfer from Road & Bridge Fund	155,466	-	651,280	-
381100-8001	Transfer from Road & Bridge Fund	-	632,005	-	-
381100-8004	Transfer from Road & Bridge Fund	-	215,516	-	109,527
381100-8004-42	Transfer from Road & Bridge Fund	-	7,005	-	-
381123-8001	Transfer from ADA/Paratransit	-	-	130,766	277,942
381123-8004	Transfer from ADA/Paratransit	-	-	-	89,375
<b>Interfund Transfers</b>		155,466	854,526	782,046	476,844
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-58,964	-
<b>Beginning Surplus</b>		0	0	-58,964	0
<b>Other Sources</b>		155,466	854,526	723,082	476,844
<b>Entity 128 Community Bus Program</b>		496,566	1,200,174	1,068,730	736,080

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 131 Treasury - Confiscated</b>					
<b>Fines &amp; Forfeitures</b>					
<b>Fines &amp; Forfeitures</b>					
351040-3011	Confiscated by Dept of Treasury	-	73,232	-	-
<b>Fines &amp; Forfeitures</b>		0	73,232	0	0
<b>Fines &amp; Forfeitures</b>		0	73,232	0	0
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from state board of admin	8,572	5,048	4,000	2,300
361084	Interest on investments	-	441	-	-
<b>Investment Income</b>		8,572	5,489	4,000	2,300
<b>Miscellaneous Revenues</b>		8,572	5,489	4,000	2,300
<b>Other Sources</b>					
<b>Appropriated Fund Balance</b>					
389920	Appropriated fund balance	-	-	132,994	-
<b>Appropriated Fund Balance</b>		0	0	132,994	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	2,649	131,076
<b>Beginning Surplus</b>		0	0	2,649	131,076
<b>Other Sources</b>		0	0	135,643	131,076
<b>Entity 131 Treasury - Confiscated</b>		8,572	78,720	139,643	133,376

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 132 Justice - Confiscated</b>					
<b>Fines &amp; Forfeitures</b>					
<b>Fines &amp; Forfeitures</b>					
351050-3012	Confiscated by Dept of Justice	5,111	9,746	-	-
	<b>Fines &amp; Forfeitures</b>	5,111	9,746	0	0
<b>Fines &amp; Forfeitures</b>		5,111	9,746	0	0
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from state board of admin	13,394	7,138	6,000	2,500
361084	Interest on investments	-	705	-	-
	<b>Investment Income</b>	13,394	7,843	6,000	2,500
<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>					
364010	Sale of equipment	326	-	-	-
	<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>	326	0	0	0
<b>Miscellaneous Revenues</b>		13,720	7,843	6,000	2,500
<b>Other Sources</b>					
<b>Appropriated Fund Balance</b>					
389920	Appropriated fund balance	-	-	221,414	-
	<b>Appropriated Fund Balance</b>	0	0	221,414	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	19,607	7,665
	<b>Beginning Surplus</b>	0	0	19,607	7,665
<b>Other Sources</b>		0	0	241,021	7,665
<b>Entity 132 Justice - Confiscated</b>		18,832	17,589	247,021	10,165

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 133 \$2 Police Education</b>					
<b>Fines &amp; Forfeitures</b>					
<b>Fines &amp; Forfeitures</b>					
351030-3013	Police education \$2.00	49,517	50,248	72,570	55,281
<b>Fines &amp; Forfeitures</b>		49,517	50,248	72,570	55,281
<b>Fines &amp; Forfeitures</b>		49,517	50,248	72,570	55,281
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from state board of admin	8,807	4,938	4,000	1,900
361084	Interest on investments	-	530	-	-
<b>Investment Income</b>		8,807	5,468	4,000	1,900
<b>Miscellaneous Revenues</b>		8,807	5,468	4,000	1,900
<b>Other Sources</b>					
<b>Appropriated Fund Balance</b>					
389920	Appropriated fund balance	-	-	67,105	-
<b>Appropriated Fund Balance</b>		0	0	67,105	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-4,000	-
<b>Beginning Surplus</b>		0	0	-4,000	0
<b>Other Sources</b>		0	0	63,105	0
<b>Entity 133 \$2 Police Education</b>		58,324	55,716	139,675	57,181



**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 134 FDLE - Confiscated</b>					
<b>Fines &amp; Forfeitures</b>					
<b>Fines &amp; Forfeitures</b>					
351000-3004	Confiscated by FDLE	228,496	244,179	-	-
	<b>Fines &amp; Forfeitures</b>	228,496	244,179	0	0
<b>Fines &amp; Forfeitures</b>		228,496	244,179	0	0
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from state board of admin	63,728	40,365	33,000	15,000
361084	Interest on investments	-	3,991	-	-
	<b>Investment Income</b>	63,728	44,357	33,000	15,000
<b>Miscellaneous Revenues</b>		63,728	44,357	33,000	15,000
<b>Other Sources</b>					
<b>Appropriated Fund Balance</b>					
389920	Appropriated fund balance	-	-	980,075	-
	<b>Appropriated Fund Balance</b>	0	0	980,075	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	252,814	315,660
	<b>Beginning Surplus</b>	0	0	252,814	315,660
<b>Other Sources</b>		0	0	1,232,889	315,660
<b>Entity 134 FDLE - Confiscated</b>		292,224	288,536	1,265,889	330,660

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 199 Older Americans Act</b>					
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331505-8005	Medical Assistance Program	23,154	15,814	22,714	-
331506-8005	Medical Assistance Program-Channeling	5,400	32,850	46,800	-
331507-8005	Medical Assistance Program-MAP	55,855	124,639	160,160	-
331508-8005	Vista Health Care	-	-	31,200	-
331690-8005	Oaa title iii-b&d	358,951	373,549	351,315	351,315
331691-8005	Oaa title iii-e	101,067	84,945	93,215	93,215
<b>Federal Grants</b>		544,427	631,797	705,404	444,530
<b>Grants from Local Units</b>					
337630-8005	In kind rev from g.f.	140,081	52,591	95,286	95,288
337660-8005	Oaa cash match	39,568	58,494	43,867	43,867
337901-8005	GEC Geriatric Education Center	-	-	20,000	-
<b>Grants from Local Units</b>		179,649	111,085	159,153	139,155
<b>State Grants</b>					
334692-8005	Local Service Providers (LSP)	278,352	267,839	268,320	243,320
<b>State Grants</b>		278,352	267,839	268,320	243,320
<b>Intergovernmental Revenue</b>		1,002,428	1,010,721	1,132,877	827,005
<b>Charges for Services</b>					
<b>Other Human Services Charges</b>					
346900-8005	ADC Self Pay Clients	-	31,060	104,000	-
<b>Other Human Services Charges</b>		0	31,060	104,000	0
<b>Charges for Services</b>		0	31,060	104,000	0
<b>Miscellaneous Revenues</b>					
<b>Private Gifts / Contributions</b>					
366050-8005	Recipient donations	87,424	56,643	91,868	73,878
<b>Private Gifts / Contributions</b>		87,424	56,643	91,868	73,878
<b>Miscellaneous Revenues</b>		87,424	56,643	91,868	73,878
<b>Other Sources</b>					
<b>Interfund Transfers</b>					
381020	Transfer from General Fund	45,342	140,601	-	-
<b>Interfund Transfers</b>		45,342	140,601	0	0

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-13,023	-
	<b>Beginning Surplus</b>	0	0	-13,023	0
<b>Other Sources</b>		45,342	140,601	-13,023	0
<b>Entity 199 Older Americans Act</b>		1,135,194	1,239,024	1,315,722	900,883

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 201 Debt Service</b>					
<b>Taxes</b>					
<b>Ad Valorem Taxes</b>					
311001-900	Current real/personal property tax	-	5,264,984	5,473,599	5,433,762
311001-900 -675	Current real/personal property tax	2,665,536	-	-	-
<b>Ad Valorem Taxes</b>		2,665,536	5,264,984	5,473,599	5,433,762
<b>Public Service Taxes</b>					
314100	Public service taxes- Electric service	1,674,302	1,678,915	1,762,638	1,784,186
<b>Public Service Taxes</b>		1,674,302	1,678,915	1,762,638	1,784,186
<b>Communications Service Tax</b>					
315000	Communications Services Tax	5,767,044	6,385,381	6,374,397	6,444,780
<b>Communications Service Tax</b>		5,767,044	6,385,381	6,374,397	6,444,780
<b>Taxes</b>		10,106,882	13,329,280	13,610,634	13,662,728
<b>Permits, Fees &amp; Licenses</b>					
<b>Franchise Fees</b>					
323100	Franchise fees- Electricity	673,227	809,561	807,962	818,961
<b>Franchise Fees</b>		673,227	809,561	807,962	818,961
<b>Permits, Fees &amp; Licenses</b>		673,227	809,561	807,962	818,961
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from state board of admin	749,661	304,527	412,417	122,362
361084	Interest on investments	-	124,239	-	-
361088-900	Interest on tax deposits	-	11,503	10,822	7,291
361088-900 -675	Interest on tax deposits	9,236	-	-	-
<b>Investment Income</b>		758,897	440,269	423,239	129,653
<b>Rents &amp; Royalties</b>					
362042-900	Rental-senior housing	2,449,279	2,881,195	3,399,010	5,041,809
362044-900	Rental- Early Development Centers	381,012	366,867	286,960	382,546
362045-900	Rental Charter School	6,720,725	5,731,312	6,180,518	6,493,728
362047-900	Rental - SBA Center	294,364	351,770	463,205	177,037
362049-900	Rental - Howard C. Forman	225,587	271,270	270,735	274,420
<b>Rents &amp; Royalties</b>		10,070,967	9,602,414	10,600,428	12,369,540
<b>Miscellaneous Revenues</b>		10,829,863	10,042,683	11,023,667	12,499,193

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Other Sources</b>					
<b>Interfund Transfers</b>					
381040	Transfer from municipal construction	20,464	133,863	605,731	-
	<b>Interfund Transfers</b>	20,464	133,863	605,731	0
<b>Debt Proceeds</b>					
384000-671	Debt proceeds	2,803,387	-	-	-
384000-676	Debt proceeds	821,641	-	-	-
384100-673	Bond Issuance	-	50,070,154	-	-
384100-679	Bond Issuance	-	8,040,000	-	-
384200-671	Bond Premium/Discount	760,133	-	-	-
384200-676	Bond Premium/Discount	-320,103	-	-	-
	<b>Debt Proceeds</b>	4,065,058	58,110,154	0	0
<b>Proceeds of Refundings Bonds</b>					
385010	Proceeds refunded bonds	29,720,000	-	-	-
385010-672	Proceeds refunded bonds	28,273,728	-	-	-
385020	Premium/Discount on refunding bonds	1,662,241	-	-	-
385020-672	Premium/Discount on refunding bonds	965,725	-	-	-
	<b>Proceeds of Refundings Bonds</b>	60,621,694	0	0	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-402,612	-1,203,630
	<b>Beginning Surplus</b>	0	0	-402,612	-1,203,630
<b>Other Sources</b>		64,707,215	58,244,017	203,119	-1,203,630
<b>Entity 201 Debt Service</b>		86,317,188	82,425,541	25,645,382	25,777,252

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 320 Municipal Construction</b>					
<b>Permits, Fees &amp; Licenses</b>					
<b>Franchise Fees</b>					
323600	Privilege fees- Sewer	1,840,564	1,850,641	1,920,000	2,314,341
<b>Franchise Fees</b>		1,840,564	1,850,641	1,920,000	2,314,341

<b>Permits, Fees &amp; Licenses</b>	1,840,564	1,850,641	1,920,000	2,314,341
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**Intergovernmental Revenue**  
**Federal Grants**

331528-6003	Federal Aid - Highway Program	-	-	10,652,808	-
331805-7001-110	LWCF-Silver Lakes North PK	9,014	73,272	101,214	-
<b>Federal Grants</b>		9,014	73,272	10,754,022	0

**Grants from Local Units**

337710-7001	Broward County Land Preservation Progr	992,792	-	-	-
337720-7001	Broward County Land Stewardship Progr	-	-	74,380	-
<b>Grants from Local Units</b>		992,792	0	74,380	0

**State Grants**

334803-7001	Florida Community Trust Grant	-	-	334,688	-
334805-7001-110	FRDAP - Silver Lakes South PK	145,117	15,883	-	-
334806-7001-111	FRDAP - SW Pines & Nature Rec PK	-	200,000	-	-
334870-7001	FRDAP-Academic Village Rec Complex	5,920	-	194,080	-
<b>State Grants</b>		151,037	215,883	528,768	0

<b>Intergovernmental Revenue</b>	1,152,842	289,156	11,357,170	0
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**Miscellaneous Revenues**

**Investment Income**

361030	Interest from state board of admin	-476,452	-92,008	-	-
361030-111	Interest from state board of admin	27,486	-	-	-
361030-671	Interest from state board of admin	537,209	63,173	-	-
361030-672	Interest from state board of admin	604,137	139,993	-	-
361030-673	Interest from state board of admin	-	134,567	-	-
361030-675	Interest from state board of admin	1,257,920	58,103	-	-
361030-676	Interest from state board of admin	435,043	889,062	-	-
361030-701	Interest from state board of admin	1,045	-	-	-
361084	Interest on investments	-	94,021	-	-
361084-671	Interest on investments	-	24,361	-	-
361084-672	Interest on investments	-	55,621	-	-
361084-675	Interest on investments	-	44,760	-	-

**City of Pembroke Pines, Florida**  
**Revenue Detail**

<b>Account-Division-Project</b>	<b>Description</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Budget</b>	<b>2009-10 Budget</b>
361084-676	Interest on investments	-	358,033	-	-
361085	Interest on Money Market Acct	195,647	-	-	-
361085-676	Interest on Money Market Acct	4,294	-	-	-
361096-675	Miscellaneous Interest	410	-	-	-
<b>Investment Income</b>		2,586,738	1,769,687	0	0
<b>Private Gifts / Contributions</b>					
366010-6003-626	Contribution in aid of construction	-	1,199,993	2,384,396	-
366010-6003-674	Contribution in aid of construction	5,993,399	6,855,821	-	-
366035	Municipal dedication fees	525,450	175,200	500,000	-
<b>Private Gifts / Contributions</b>		6,518,849	8,231,014	2,884,396	0
<b>Miscellaneous Revenues</b>		9,105,587	10,000,700	2,884,396	0
<b>Other Sources</b>					
<b>Debt Proceeds</b>					
384000-671	Debt proceeds	24,001,613	-	-	-
384000-672	Debt proceeds	16,776,272	-	-	-
384000-676	Debt proceeds	42,178,359	-	-	-
384100-673	Bond Issuance	-	14,024,847	-	-
<b>Debt Proceeds</b>		82,956,244	14,024,847	0	0
<b>Appropriated Fund Balance</b>					
389920	Appropriated fund balance	-	-	41,059,073	-
<b>Appropriated Fund Balance</b>		0	0	41,059,073	0
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	718,614	-2,235,041
<b>Beginning Surplus</b>		0	0	718,614	-2,235,041
<b>Other Sources</b>		82,956,244	14,024,847	41,777,687	-2,235,041
<b>Entity 320 Municipal Construction</b>		95,055,238	26,165,343	57,939,253	79,300

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 471 Utility Fund</b>					
<b>Permits, Fees &amp; Licenses</b>					
<b>Building Permits</b>					
322085	Utility construction fee	282,740	63,032	100,000	20,000
	<b>Building Permits</b>	282,740	63,032	100,000	20,000
<b>Permits, Fees &amp; Licenses</b>		282,740	63,032	100,000	20,000
<b>Intergovernmental Revenue</b>					
<b>Federal Grants</b>					
331510-3050	Federal emergency mgmnt agency	10,066	-	-	-
	<b>Federal Grants</b>	10,066	0	0	0
<b>State Grants</b>					
334810-6022	Emergency Management Grant	25,000	-	-	-
334810-6031	Emergency Management Grant	25,000	-	-	-
	<b>State Grants</b>	50,000	0	0	0
<b>Intergovernmental Revenue</b>		60,066	0	0	0
<b>Charges for Services</b>					
<b>General Government Charges</b>					
341922-6031	Backflow prevention certif fee	37,750	36,675	40,000	37,000
341944-6010	Lien recording/release	-	-	200	200
341990-6010	Utility plan review fee	8,049	5,032	2,500	2,000
	<b>General Government Charges</b>	45,799	41,707	42,700	39,200
<b>Physical Environment Charges</b>					
343310-6031	Water utility installation fees	26,709	41,383	30,000	20,000
343320-6031	Water utility record/penalty fees	402,529	449,534	350,000	500,000
343330-6031	Water Conservation Surcharge	536,478	1,466,966	-	-
343600-6010	New account charge	46,590	49,010	40,000	50,000
343910-6010	Lien recording/release	9,502	19,151	7,000	50,000
	<b>Physical Environment Charges</b>	1,021,807	2,026,044	427,000	620,000
<b>Water/Sewer Charges</b>					
343300-6031	Water charges	14,369,362	14,315,986	18,060,733	18,024,000
343510-6021	Sewer charges	15,338,034	15,422,017	19,286,172	19,478,000
	<b>Water/Sewer Charges</b>	29,707,397	29,738,003	37,346,905	37,502,000
<b>Charges for Services</b>		30,775,003	31,805,754	37,816,605	38,161,200



**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030	Interest from state board of admin	131,416	115,064	20,000	6,900
361031	Interest SBA - Water Connection	22,482	-20,034	12,000	-
361032	Interest SBA - Sewer Connection	60,781	-21,929	7,000	-
361040	Interest revenue from other funds	2,617,664	2,139,173	1,488,615	728,075
361081	Int on Invest - Water Connection	960,024	293,125	215,000	-
361082	Int on Invest - Sewer Connection	172,721	57,643	70,000	-
361084	Interest on investments	244,778	-74,668	22,135	94,000
361085	Interest on Money Market Acct	12,180	-	-	-
<b>Investment Income</b>		4,222,047	2,488,373	1,834,750	828,975
<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>					
364010	Sale of equipment	336	-338,017	1,000	1,000
<b>Disp of Fix Assets / Sale of Equip/ Scrap</b>		336	-338,017	1,000	1,000
<b>Miscellaneous Revenues</b>					
365000	Scrap or surplus sales	-	-	1,000	1,000
<b>Miscellaneous Revenues</b>		0	0	1,000	1,000
<b>Other Miscellaneous Revenues</b>					
369010	Cash - over + short	-423	199	500	500
369040	Other miscellaneous revenue	1,691	1,189	2,000	2,000
369060-6021	Sewer - other revenue	-	-	1,000	1,000
369080	Water - other revenues	22,679	9,088	5,000	7,500
<b>Other Miscellaneous Revenues</b>		23,947	10,476	8,500	11,000
<b>Miscellaneous Revenues</b>		4,246,331	2,160,832	1,845,250	841,975
<b>Other Sources</b>					
<b>Estimated Budget Savings</b>					
389951	Estimated budget savings	-	-	-	1,557,973
<b>Estimated Budget Savings</b>		0	0	0	1,557,973
<b>Debt Proceeds</b>					
384000	Debt proceeds	-	-	-	20,000,000
<b>Debt Proceeds</b>		0	0	0	20,000,000
<b>Appropriated Retained Earnings</b>					
389910	Appropriated retained earnings	-	-	10,978,265	-
<b>Appropriated Retained Earnings</b>		0	0	10,978,265	0
<b>Water/Sewer Connection</b>					
389970-6021	Sewer connection - east	101,431	218,379	70,000	15,000
389980-6021	Sewer connection - west	550,361	762,623	150,000	30,000

**City of Pembroke Pines, Florida  
Revenue Detail**

<b>Account-Division-Project</b>	<b>Description</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Budget</b>	<b>2009-10 Budget</b>
389990-6031	Water connection - east	108,902	233,756	80,000	20,000
389995-6031	Water connection - west	462,756	661,198	150,000	50,000
<b>Water/Sewer Connection</b>		1,223,451	1,875,956	450,000	115,000
<b>Capital Contributed from Developer</b>					
389965-6021	Contrib Cap from Developer	331,650	3,072,468	-	-
389965-6032	Contrib Cap from Developer	866,576	2,358,580	-	-
<b>Capital Contributed from Developer</b>		1,198,226	5,431,048	0	0
<b>Capital Funded By Reserve</b>					
389915	Capital Funded by Reserve	-	-	3,228,786	1,014,240
<b>Capital Funded By Reserve</b>		0	0	3,228,786	1,014,240
<b>Beginning Retained Earnings</b>					
389946	Beginning retained earnings	-	-	1,937,409	-
<b>Beginning Retained Earnings</b>		0	0	1,937,409	0
<b>Other Sources</b>		2,421,676	7,307,004	16,594,460	22,687,213
<b>Entity 471 Utility Fund</b>		37,785,817	41,336,622	56,356,315	61,710,388

**City of Pembroke Pines, Florida**  
**Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 504 Public Insurance Fund</b>					
<b>Charges for Services</b>					
<b>General Government Charges</b>					
341212-203 -402	Contribution from Charter School	1,960,155	2,750,526	2,560,518	3,664,446
341212-203 -403	Contribution from Charter School	42,082	36,917	29,314	32,607
341212-203 -404	Contribution from Charter School	88,728	177,685	286,179	297,029
341215-203 -402	Contrib from comm development grant	28,588	33,007	22,437	-
341215-203 -403	Contrib from comm development grant	353	162	151	-
341215-203 -404	Contrib from comm development grant	412	624	937	-
341220-203 -402	Contribution from ada/paratransit	73,789	97,847	82,748	-
341220-203 -403	Contribution from ada/paratransit	601	438	398	-
341220-203 -404	Contribution from ada/paratransit	6,669	12,009	18,766	-
341235-203 -402	Contribution from general fund	9,056,125	11,995,705	10,064,153	10,724,330
341235-203 -403	Contribution from general fund	175,072	143,190	99,856	97,334
341235-203 -404	Contribution from general fund	1,523,758	2,930,134	2,918,594	2,715,024
341235-203 -405	Contribution from general fund	2,020,607	1,385,415	2,134,545	2,094,522
341240-203 -402	Contribution-law enforcement grants	7,061	9,489	-	-
341240-203 -403	Contribution-law enforcement grants	154	133	-	-
341240-203 -404	Contribution-law enforcement grants	1,162	2,454	-	-
341245-203 -402	Contribution from pp utility fund	1,246,728	868,849	767,465	726,110
341245-203 -403	Contribution from pp utility fund	18,303	9,371	7,047	6,525
341245-203 -404	Contribution from pp utility fund	121,876	144,180	179,286	163,440
341245-203 -405	Contribution from pp utility fund	2,043,148	1,248,170	1,973,609	2,055,174
341260-203 -402	Contribution from OAA	131,028	201,119	182,724	-
341260-203 -403	Contribution from OAA	1,900	1,549	1,075	-
341260-203 -404	Contribution from OAA	9,131	16,337	26,172	-
341270-203 -402	Contribution from road/bridge	106,067	99,786	97,667	101,024
341270-203 -403	Contribution from road/bridge	1,343	872	776	835
341270-203 -404	Contribution from road/bridge	18,040	27,132	35,264	36,039
341270-203 -405	Contribution from road/bridge	229,568	135,513	227,705	217,885
341277-203 -402	Contribution from transit system	59,299	175,471	137,235	-
341277-203 -403	Contribution from transit system	875	1,314	740	-
341277-203 -404	Contribution from transit system	12,638	47,465	51,662	-
<b>General Government Charges</b>		18,985,257	22,552,864	21,907,023	22,932,324

<b>Charges for Services</b>	18,985,257	22,552,864	21,907,023	22,932,324
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**Miscellaneous Revenues**

**Investment Income**

361030-203 -402	Interest from state board of admin	67,572	63,231	53,000	50,000
361030-203 -404	Interest from state board of admin	-	14,125	-	-
361030-203 -405	Interest from state board of admin	-	21,534	-	-

**City of Pembroke Pines, Florida**  
**Revenue Detail**

<b>Account-Division-Project</b>	<b>Description</b>	<b>2006-07 Actual</b>	<b>2007-08 Actual</b>	<b>2008-09 Budget</b>	<b>2009-10 Budget</b>
361030-204	Interest from state board of admin	38,054	-	-	-
361084-203 -402	Interest on investments	157,866	98,526	100,875	192,107
361084-203 -403	Interest on investments	4,447	2,774	2,834	5,083
361084-203 -404	Interest on investments	17,788	19,416	10,013	15,017
361084-203 -405	Interest on investments	42,246	24,963	27,000	45,000
361085-203 -402	Interest on Money Market Acct	266,979	180,189	114,718	50,000
<b>Investment Income</b>		<b>594,951</b>	<b>424,757</b>	<b>308,440</b>	<b>357,207</b>
<b>Other Miscellaneous Revenues</b>					
369022-203 -402	Specific Stop Loss Recovery	87,928	795,793	-	-
369023-203 -402	Subrogation Recovery	25,315	-	-	-
369052-203 -402	Cobra Premiums	-	9	100,000	100,000
369053-203 -402	RX Rebates	-	112,874	-	-
369055-203 -402	Health ins dependent coverage	935,934	1,022,288	1,061,000	1,091,328
369056-203 -402	Medical contribution	93,084	85,879	-	-
369056-204	Medical contribution	188,984	-	-	-
369057-203 -403	Supplemental life insurance	103,850	106,601	106,148	107,190
<b>Other Miscellaneous Revenues</b>		<b>1,435,093</b>	<b>2,123,445</b>	<b>1,267,148</b>	<b>1,298,518</b>
<b>Pension Fund Contributions</b>					
368035-204	City contrib-General retiree health	1,748,316	-	-	-
368036-204	City contrib-Police retiree health	827,209	-	-	-
368037-204	City contrib-Fire retiree health	785,728	-	-	-
368038-204	City contrib-Schools retiree health	38,101	-	-	-
<b>Pension Fund Contributions</b>		<b>3,399,353</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Miscellaneous Revenues</b>		<b>5,429,397</b>	<b>2,548,202</b>	<b>1,575,588</b>	<b>1,655,725</b>
<b>Entity 504 Public Insurance Fund</b>		<b>24,414,654</b>	<b>25,101,065</b>	<b>23,482,611</b>	<b>24,588,049</b>

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 655 General Pension Trust Fund</b>					
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361012-204	Investment Income	14,771,911	-23,553,575	11,008,241	6,560,000
	<b>Investment Income</b>	14,771,911	-23,553,575	11,008,241	6,560,000
<b>Pension Fund Contributions</b>					
368010-204	City contribution - general	7,418,930	6,830,795	7,800,269	12,267,213
368050-204	Employee contribution - general	2,149,033	2,215,604	2,187,686	1,788,530
	<b>Pension Fund Contributions</b>	9,567,963	9,046,399	9,987,955	14,055,743
<b>Miscellaneous Revenues</b>		24,339,874	-14,507,176	20,996,196	20,615,743
<b>Other Sources</b>					
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	14,976,196	-13,993,743
	<b>Beginning Surplus</b>	0	0	14,976,196	-13,993,743
<b>Other Sources</b>		0	0	14,976,196	-13,993,743
<b>Entity 655 General Pension Trust Fund</b>		24,339,874	-14,507,176	6,020,000	6,622,000

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 656 Fire &amp; Police Pension Trust Fund</b>					
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361000-204	Appreciation of investments	28,850,468	-45,447,514	21,200,000	15,800,000
361012-204	Investment Income	5,645,178	5,787,571	2,400,000	1,800,000
<b>Investment Income</b>		34,495,646	-39,659,943	23,600,000	17,600,000
<b>Pension Fund Contributions</b>					
368000-204	Casualty insurance premium tax	1,018,796	1,062,842	1,114,000	1,157,000
368005-204	City contribution - fire	5,426,274	7,216,145	7,197,372	12,113,192
368020-204	City contribution - police	6,386,068	7,997,885	8,227,717	14,006,090
368040-204	Employee contribution - fire	1,514,906	1,556,695	1,427,387	1,501,685
368042-204	Employee buybacks	110,110	119,833	-	-
368045-204	Employee Contribution - ESI	15,477	16,312	-	-
368060-204	Employee contribution - police	1,615,916	1,655,413	1,527,656	1,610,837
368090-204	Fire insurance premium tax	1,423,312	1,518,301	1,568,000	1,633,000
<b>Pension Fund Contributions</b>		17,510,859	21,143,427	21,062,132	32,021,804
<b>Miscellaneous Revenues</b>		52,006,505	-18,516,516	44,662,132	49,621,804
<b>Other Sources</b>					
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	26,305,732	-32,236,804
<b>Beginning Surplus</b>		0	0	26,305,732	-32,236,804
<b>Other Sources</b>		0	0	26,305,732	-32,236,804
<b>Entity 656 Fire &amp; Police Pension Trust Fund</b>		52,006,505	-18,516,516	18,356,400	17,385,000

**City of Pembroke Pines, Florida  
Revenue Detail**

Account-Division-Project	Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Entity 657 Other Post Employment Benefits</b>					
<b>Miscellaneous Revenues</b>					
<b>Investment Income</b>					
361030-204	Interest from state board of admin	-	62,400	36,000	10,000
361084-204	Interest on investments	-	5,023	1,498,000	480,000
361085	Interest on Money Market Acct	-	286	-	-
<b>Investment Income</b>		0	67,709	1,534,000	490,000
<b>Other Miscellaneous Revenues</b>					
369022-204	Specific Stop Loss Recovery	-	500,045	-	-
369054	Part D Subsidy	-	79,454	65,000	65,000
369056-204	Medical contribution	-	184,300	185,000	185,000
<b>Other Miscellaneous Revenues</b>		0	763,799	250,000	250,000
<b>Pension Fund Contributions</b>					
368035-204	City contrib-General retiree health	-	2,188,614	1,975,677	1,701,697
368036-204	City contrib-Police retiree health	-	2,083,811	3,847,000	3,814,902
368037-204	City contrib-Fire retiree health	-	2,325,250	3,773,000	3,804,084
368038-204	City contrib-Schools retiree health	-	39,001	41,000	38,521
<b>Pension Fund Contributions</b>		0	6,636,677	9,636,677	9,359,204
<b>Miscellaneous Revenues</b>		0	7,468,185	11,420,677	10,099,204
<b>Other Sources</b>					
<b>Beginning Surplus</b>					
389940	Beginning surplus	-	-	-7,044,902	-5,072,622
<b>Beginning Surplus</b>		0	0	-7,044,902	-5,072,622
<b>Other Sources</b>		0	0	-7,044,902	-5,072,622
<b>Entity 657 Other Post Employment Benefits</b>		0	7,468,185	4,375,775	5,026,582

**City of Pembroke Pines, Florida**  
**Revenue Detail**  
**All Funds**

Entity	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>1 General Fund</b>	141,459,734	149,346,221	158,797,150	168,566,193
<b>100 Road &amp; Bridge Fund</b>	4,776,314	7,510,282	7,164,625	5,355,213
<b>120 State Housing Initiative Program</b>	1,270,000	2,292,309	4,126,636	117,862
<b>121 HUD Grants CDBG/HOME</b>	1,163,632	1,444,596	8,258,358	1,102,973
<b>122 Law Enforcement Grant</b>	419,790	788,479	434,456	20,152
<b>123 ADA/Paratransit Program</b>	526,571	936,296	820,642	797,731
<b>124 Police Community Services Grant</b>	23,029	26,451	11,821	-
<b>126 COPS Grants</b>	97,839	70,419	-	-
<b>128 Community Bus Program</b>	496,566	1,200,174	1,068,730	736,080
<b>131 Treasury - Confiscated</b>	8,572	78,720	139,643	133,376
<b>132 Justice - Confiscated</b>	18,832	17,589	247,021	10,165
<b>133 \$2 Police Education</b>	58,324	55,716	139,675	57,181
<b>134 FDLE - Confiscated</b>	292,224	288,536	1,265,889	330,660
<b>199 Older Americans Act</b>	1,135,194	1,239,024	1,315,722	900,883
<b>201 Debt Service</b>	86,317,188	82,425,541	25,645,382	25,777,252
<b>320 Municipal Construction</b>	95,055,238	26,165,343	57,939,253	79,300
<b>471 Utility Fund</b>	37,785,817	41,336,622	56,356,315	61,710,388
<b>504 Public Insurance Fund</b>	24,414,654	25,101,065	23,482,611	24,588,049
<b>51 Wetlands Trust Fund</b>	33,659	17,768	29,000	16,500
<b>655 General Pension Trust Fund</b>	24,339,874	-14,507,176	6,020,000	6,622,000
<b>656 Fire &amp; Police Pension Trust Fund</b>	52,006,505	-18,516,516	18,356,400	17,385,000
<b>657 Other Post Employment Benefits</b>	-	7,468,185	4,375,775	5,026,582
<b>Total All Funds</b>	<b>471,699,555</b>	<b>314,785,644</b>	<b>375,995,104</b>	<b>319,333,540</b>



**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 511 Legislative**

**Division 100 City Commission | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
11001	Mayor	45,918	48,131	47,764	47,764
11002	Vice - Mayor	23,420	24,508	24,361	24,361
11003	Commissioner	70,259	73,764	73,504	73,083
12884	Executive Assist	70,005	63,366	64,775	66,771
13682	P/T Executive Assistant	19,603	33,265	32,257	31,782
15103	Expense allowance	35,250	35,272	35,250	35,250
21000	Social Security- matching	19,458	20,416	21,262	21,348
22000	Retirement contributions	57,815	54,771	55,936	123,581
22300	General retiree health contrib	1,567	2,787	2,369	15,408
22506	Retiree Health Savings-General	-	-	961	-
23000	Health Insurance	55,965	107,193	100,408	88,396
23100	Life Insurance	563	533	415	449
24000	Workers compensation	420	946	534	553
<b>Personnel Services</b>		<b>400,243</b>	<b>464,952</b>	<b>459,796</b>	<b>528,746</b>
<b>Operating Expenses</b>					
40100	Travel/conferences	20,271	29,053	23,020	24,000
40200	College classes- education	3,022	-	-	-
51100	Office supplies	2,035	3,240	2,000	1,000
52650	Equip < than \$1000	658	-	-	-
54100	Memberships/ dues/ subscription	13,224	13,172	13,536	13,235
<b>Operating Expenses</b>		<b>39,209</b>	<b>45,464</b>	<b>38,556</b>	<b>38,235</b>
<b>Blank</b>		<b>439,452</b>	<b>510,416</b>	<b>498,352</b>	<b>566,981</b>
<b>City Commission</b>		<b>439,452</b>	<b>510,416</b>	<b>498,352</b>	<b>566,981</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 1001 City Clerk | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12047	City Clerk	110,151	120,058	124,433	127,755
12284	Micrographic Technician I	23,097	32,040	31,290	31,946
12285	Micrographic Technician II	39,944	43,140	44,373	44,120
12525	Administrative Assistant I	43,443	46,848	47,879	47,879
12620	Cashier II	30,589	32,876	33,719	34,762
12679	Clerical Spec I	29,378	33,661	34,406	35,482
12684	Clerical Spec II	134,524	138,617	143,675	146,929
12775	Deputy City Clerk	50,002	54,008	55,325	55,243
12782	Deputy City Clerk/Occ Lic Admin	52,007	56,165	57,374	59,102
13494	P/T Occupational License Inspector	15,942	19,423	15,912	19,890
13509	Shared - Secretary	18,977	20,579	21,078	31,078
14000	Overtime	113	40	200	200
15200	Longevity pay	2,302	3,319	3,318	4,957
21000	Social Security- matching	40,269	43,425	46,673	47,611
22000	Retirement contributions	149,127	147,484	176,254	343,023
22300	General retiree health contrib	18,803	33,444	28,424	30,816
22506	Retiree Health Savings-General	-	-	1,324	621
23000	Health Insurance	97,830	138,701	108,898	151,536
23100	Life Insurance	1,615	1,363	987	1,073
24000	Workers compensation	2,050	4,002	5,066	5,225
<b>Personnel Services</b>		<b>860,164</b>	<b>969,193</b>	<b>980,608</b>	<b>1,219,248</b>
<b>Operating Expenses</b>					
31500	Professional services-other	23,263	2,100	-	290,000
34050	Contractual microfilming	5,013	7,359	6,000	6,800
40100	Travel/conferences	1,260	57	30	200
40200	College classes- education	1,465	-	-	-
44200	Rents- machinery & equipment	45,460	45,735	45,600	45,734
45440	Insurance- errors & omissions	-	-	-	360
46250	R & M equipment	857	140	1,000	1,000
46300	R & M motor vehicles	1,655	1,032	2,700	1,700
46800	Maintenance contracts	7,307	3,278	9,184	11,081
46801	I.T. Maintenance contracts	9,060	11,313	13,452	13,263
47100	Printing	6,556	4,291	5,000	5,000
47400	Print code of ordinance	5,010	8,093	8,000	8,100
48100	Advertising	-	-	1,000	1,000
49000	Legal/employment ads	20,019	21,554	20,100	20,000
49100	Recording fees	4,284	9,185	4,700	7,000
51100	Office supplies	13,315	14,276	14,000	14,000
51300	Microfilm supplies	1,026	1,410	2,900	1,700
52540	Fuel	421	1,238	800	1,300
52650	Equip < than \$1000	1,811	232	1,000	1,000
52652	Software < than \$1000 &/or	15,382	3,539	14,225	14,366

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 1001 City Clerk | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52653	Computer equipment < \$1000	-	-	900	900
54100	Memberships/ dues/ subscription	1,936	487	1,270	500
	<b>Operating Expenses</b>	<b>165,099</b>	<b>135,318</b>	<b>151,861</b>	<b>445,004</b>
<b>Capital Outlay</b>					
64132	Microfilm equipment	9,629	-	-	-
	<b>Capital Outlay</b>	<b>9,629</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Blank</b>	<b>1,034,892</b>	<b>1,104,511</b>	<b>1,132,469</b>	<b>1,664,252</b>
	<b>City Clerk</b>	<b>1,034,892</b>	<b>1,104,511</b>	<b>1,132,469</b>	<b>1,664,252</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 513 Financial and administrative**  
**Division 2001 Finance | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12086	Finance Director	153,317	160,702	159,474	159,474
12427	Asst. Payables Supervisor	46,433	50,136	8,504	-
12428	Payables Supervisor	74,994	78,603	57,287	54,472
12432	Property Control Specialist	71,417	74,866	74,298	74,298
12513	Account Clerk III	112,042	97,521	99,717	102,653
12515	Accounting Clerk II	86,246	93,375	95,385	98,375
12517	Assistant Finance Director	100,448	109,457	113,635	115,814
12523	Accountant	143,657	169,575	173,303	178,540
12525	Administrative Assistant I	106,939	115,616	59,233	61,091
12552	Budget Analyst	99,439	121,717	119,242	122,057
12556	Budget Manager	70,191	76,512	78,117	81,267
12641	Chief Accountant	72,421	78,942	81,550	83,863
12651	Programmer Analyst II	155,791	167,492	171,522	176,709
12686	Systems Supervisor	98,971	107,835	108,267	107,649
12755	Treasury Clerk	54,104	58,370	59,656	61,144
13170	P/T Accounts Payable Specialist	-	-	38,025	48,750
13400	P/T Accounting Clerk I	296	-	-	-
13401	P/T Acct Clerk II	20,567	18,979	20,373	20,373
14000	Overtime	4,129	728	1,180	-
15006	Compensatory ICMA	16,000	16,370	-	-
15107	Automobile allowance	4,846	4,800	4,800	4,800
15200	Longevity pay	5,886	7,633	9,544	14,186
21000	Social Security- matching	106,776	113,625	112,880	115,550
22000	Retirement contributions	407,214	388,729	418,919	772,417
22300	General retiree health contrib	36,039	64,099	52,111	51,360
22506	Retiree Health Savings-General	-	-	1,035	-
23000	Health Insurance	194,843	246,455	216,538	252,560
23100	Life Insurance	4,288	3,625	2,717	2,706
24000	Workers compensation	3,201	6,454	8,822	8,658
<b>Personnel Services</b>		<b>2,250,497</b>	<b>2,432,216</b>	<b>2,346,134</b>	<b>2,768,766</b>
<b>Operating Expenses</b>					
31500	Professional services-other	15,750	16,299	-	-
32100	Accounting and auditing fees	55,689	53,882	56,548	56,771
34990	Contractual services- other	13,233	-	-	-
34995	I.T. Contractual services	10,000	-	-	-
40100	Travel/conferences	3,101	1,105	1,200	2,000
40200	College classes- education	2,918	-	-	-
40229	Training	44	-	-	-
41100	Telephone	881	940	900	900
46250	R & M equipment	710	355	450	450
46800	Maintenance contracts	2,125	1,860	2,005	1,869
46801	I.T. Maintenance contracts	95,073	115,139	102,262	102,243

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 513 Financial and administrative**

**Division 2001 Finance | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
51100	Office supplies	13,353	12,037	7,946	15,783
52650	Equip < than \$1000	490	793	500	500
52652	Software < than \$1000 &/or	9,506	8,877	9,131	9,505
52653	Computer equipment < \$1000	745	1,314	1,500	1,500
54100	Memberships/ dues/ subscription	2,829	2,310	2,680	2,500
	<b>Operating Expenses</b>	<b>226,446</b>	<b>214,910</b>	<b>185,122</b>	<b>194,021</b>
	<b>Blank</b>	<b>2,476,943</b>	<b>2,647,127</b>	<b>2,531,256</b>	<b>2,962,787</b>
	<b>Finance</b>	<b>2,476,943</b>	<b>2,647,127</b>	<b>2,531,256</b>	<b>2,962,787</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 513 Financial and administrative**  
**Division 2002 Information Technology | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12011	Internet Specialist	76,544	82,727	84,451	87,023
12280	Micro Computer Specialist	117,635	126,479	129,623	133,503
12303	Network Specialist II	173,221	187,430	192,859	197,495
12525	Administrative Assistant I	49,628	53,529	55,004	56,332
12644	Help Analyst/Technician	62,359	67,338	68,845	70,864
12645	Help Desk Analyst	52,761	56,873	58,149	59,974
12651	Programmer Analyst II	81,896	88,381	90,342	93,002
12652	Programmer/Analyst I	152,997	165,128	160,405	165,093
12691	Systems Analyst II	108,922	114,210	113,339	113,339
12693	Systems Programmer/Analyst II	89,987	97,370	99,488	102,637
12720	Manager of Technical Services	89,253	96,501	98,659	101,865
12721	Project Manager	126,173	132,257	131,248	131,248
12722	Manager of Systems Development	126,173	132,257	131,248	131,248
12723	Systems Administrator	77,351	83,530	85,381	87,895
12900	Web Page Developer	63,706	68,773	70,295	72,406
14000	Overtime	23,898	9,695	11,056	8,844
15115	Beeper pay	13,943	15,736	14,495	16,208
15200	Longevity pay	10,054	12,229	14,084	21,778
21000	Social Security- matching	107,131	113,619	118,757	122,853
22000	Retirement contributions	471,270	406,571	487,865	952,947
22300	General retiree health contrib	36,039	58,526	42,637	46,224
23000	Health Insurance	180,677	229,928	164,088	227,304
23100	Life Insurance	4,836	3,855	2,707	2,947
24000	Workers compensation	3,610	6,860	8,664	9,008
<b>Personnel Services</b>		<b>2,300,062</b>	<b>2,409,802</b>	<b>2,433,689</b>	<b>3,012,037</b>
<b>Operating Expenses</b>					
34995	I.T. Contractual services	10,162	-259	-	65,000
40100	Travel/conferences	2,839	-	-	-
40229	Training	8,785	-	-	-
41100	Telephone	-	-	880	480
41380	Data communication	198	-	-	-
44200	Rents- machinery & equipment	341	938	1,520	840
46250	R & M equipment	662	-	-	1,500
46800	Maintenance contracts	872	93	-	1,080
46801	I.T. Maintenance contracts	81,506	66,756	63,295	70,191
51100	Office supplies	732	-35	-	1,250
52000	Operating supplies	12,785	13,590	16,600	16,600
52015	Books	113	-	-	-
52470	Computer supplies	6,058	2,755	2,400	1,400
52540	Fuel	797	1,242	960	1,200
52650	Equip < than \$1000	310	745	2,400	1,400
52652	Software < than \$1000 &/or	9,959	33,235	37,179	75,765

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 513 Financial and administrative**

**Division 2002 Information Technology | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52653	Computer equipment < \$1000	47,288	19,003	35,000	35,000
	<b>Operating Expenses</b>	<b>183,407</b>	<b>138,065</b>	<b>160,234</b>	<b>271,706</b>
<b>Capital Outlay</b>					
64038	Communications systems	9,370	-	2,200	7,500
64039	Computer equipment not micro	89,008	5,785	140,175	50,900
64051	Computer programs	32,961	2,590	-	87,108
64053	Micro computer	102,542	-	82,265	70,000
64055	Laptop Computer	7,665	1,135	1,760	17,000
64221	Van	14,070	-	-	-
	<b>Capital Outlay</b>	<b>255,616</b>	<b>9,510</b>	<b>226,400</b>	<b>232,508</b>
	<b>Blank</b>	<b>2,739,085</b>	<b>2,557,377</b>	<b>2,820,323</b>	<b>3,516,251</b>
	<b>Information Technology</b>	<b>2,739,085</b>	<b>2,557,377</b>	<b>2,820,323</b>	<b>3,516,251</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 512 Executive**

**Division 201 City Manager | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12516	Assistant City Manager	144,737	84,765	-	-
12540	Administrative Svcs Director	153,317	160,702	613	-
12685	Clerical Aide	45,637	5,605	-	-
12884	Executive Assist	76,513	82,662	23,618	-
12993	Accrued vacation	-	23,013	-	-
12994	Accrued sick leave	-	37,205	-	-
13161	Administrative Services Director	-	-	79,737	-
13682	P/T Executive Assistant	-	-	34,067	52,754
13685	P/T Clerical Aide	3,465	25,754	39,533	39,533
15006	Compensatory ICMA	-	1,250	-	-
15107	Automobile allowance	5,723	4,800	-	-
15200	Longevity pay	5,164	4,702	644	-
21000	Social Security- matching	26,163	22,007	13,794	7,061
22000	Retirement contributions	110,419	90,772	-	-
22300	General retiree health contrib	6,268	11,148	5,922	-
22506	Retiree Health Savings-General	-	-	365	-
23000	Health Insurance	22,963	37,561	-	-
23100	Life Insurance	1,119	1,027	146	-
24000	Workers compensation	836	1,827	1,132	518
<b>Personnel Services</b>		<b>602,323</b>	<b>594,800</b>	<b>199,571</b>	<b>99,866</b>
<b>Operating Expenses</b>					
34990	Contractual services- other	264,229	264,229	264,229	244,229
40100	Travel/conferences	3,628	1,762	-	-
46250	R & M equipment	-	95	150	250
46800	Maintenance contracts	355	321	500	500
51100	Office supplies	1,951	1,438	1,350	1,500
54100	Memberships/ dues/ subscription	765	540	500	500
<b>Operating Expenses</b>		<b>270,928</b>	<b>268,386</b>	<b>266,729</b>	<b>246,979</b>
<b>Blank</b>		<b>873,251</b>	<b>863,187</b>	<b>466,300</b>	<b>346,845</b>
<b>City Manager</b>		<b>873,251</b>	<b>863,187</b>	<b>466,300</b>	<b>346,845</b>



**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 513 Financial and administrative**  
**Division 202 Human Resources | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12431	Payroll Coordinator	102,830	110,964	113,381	116,905
12433	Payroll Supervisor	75,993	82,840	84,996	88,410
12434	Assistant Payroll Supervisor	55,986	61,235	62,446	64,274
12440	Human Resources Director	40,850	96,579	125,065	128,281
12442	Human Resources Administrator	81,240	88,526	91,907	93,059
12525	Administrative Assistant I	-	49,485	45,514	52,163
12557	Risk Management/Benefits	-	-	-	46,884
12684	Clerical Spec II	48,348	69,868	64,581	65,882
12685	Clerical Aide	127,013	88,253	88,478	45,495
13681	P/T Clerk Spec II	11,346	-	-	-
14000	Overtime	-	-	2,250	-
15107	Automobile allowance	1,200	2,908	3,600	3,600
15200	Longevity pay	-	-	-	4,714
21000	Social Security- matching	38,907	47,632	51,328	52,826
22000	Retirement contributions	139,631	134,512	209,949	410,621
22300	General retiree health contrib	14,814	30,657	26,056	28,248
22506	Retiree Health Savings-General	-	-	2,996	3,265
23000	Health Insurance	100,597	128,367	108,035	138,908
23100	Life Insurance	2,099	1,457	1,172	1,286
24000	Workers compensation	1,567	2,594	3,748	3,930
<b>Personnel Services</b>		<b>842,421</b>	<b>995,877</b>	<b>1,085,502</b>	<b>1,348,751</b>
<b>Operating Expenses</b>					
31400	Professional services- medical	34,911	25,047	20,000	20,000
31500	Professional services-other	9,594	8,148	7,000	5,000
34990	Contractual services- other	2,083	-	500	500
40200	College classes- education	6,143	-	-	-
40229	Training	-	-	-	10,000
46250	R & M equipment	142	-	80	-
46800	Maintenance contracts	2,061	1,981	1,500	1,500
47100	Printing	983	1,031	1,000	1,000
49000	Legal/employment ads	70,562	6,961	3,000	20,000
51100	Office supplies	5,397	4,622	3,000	3,000
52000	Operating supplies	2,247	494	925	1,000
52650	Equip < than \$1000	-	196	920	1,000
52652	Software < than \$1000 &/or	159	-	-	750
52653	Computer equipment < \$1000	-	-	-	2,500
54100	Memberships/ dues/ subscription	1,031	-	75	-
<b>Operating Expenses</b>		<b>135,312</b>	<b>48,480</b>	<b>38,000</b>	<b>66,250</b>
<b>Capital Outlay</b>					
64066	File cabinets- other	1,011	-	-	-
<b>Capital Outlay</b>		<b>1,011</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 513 Financial and administrative**

**Division 202 Human Resources | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
	<b>Blank</b>	<b>978,744</b>	<b>1,044,357</b>	<b>1,123,502</b>	<b>1,415,001</b>
	<b>Human Resources</b>	<b>978,744</b>	<b>1,044,357</b>	<b>1,123,502</b>	<b>1,415,001</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 514 Legal counsel**

**Division 300 City Attorney | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31200	Professional services- retainer fees	190,344	196,056	211,735	211,735
31250	Professional services- prosecutor	52,530	54,215	58,975	58,975
31350	Professional services- on site	367,200	389,244	424,265	424,265
31360	Professional services- legal advisor	117,048	124,080	135,520	135,520
31500	Professional services-other	45,420	48,156	50,075	50,075
51100	Office supplies	16,896	18,096	19,710	19,710
52950	Out of pocket expenses	7,362	10,066	10,000	10,000
	<b>Operating Expenses</b>	<b>796,800</b>	<b>839,913</b>	<b>910,280</b>	<b>910,280</b>
	<b>Blank</b>	<b>796,800</b>	<b>839,913</b>	<b>910,280</b>	<b>910,280</b>
	<b>City Attorney</b>	<b>796,800</b>	<b>839,913</b>	<b>910,280</b>	<b>910,280</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 521 Law enforcement**  
**Division 3001 Police | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12045	Police Chief	153,317	160,702	159,474	159,474
12046	Deputy Police Chief	132,423	143,222	251,290	249,850
12093	Police Service Aid	573,699	579,012	572,447	588,426
12095	Background Assistant	42,310	45,617	-	-
12115	Police Captain	536,804	585,738	598,522	595,090
12174	Division Major	359,107	189,303	-	-
12204	Communication Specialist	115,597	127,784	131,114	134,482
12205	Communication Specialist	354,838	407,511	191,888	195,236
12425	Police Officer	12,492,762	12,928,662	13,027,488	13,123,797
12455	Grants/Research Coordinator	68,689	74,111	63,738	78,002
12456	Quartermaster	50,717	54,730	55,424	55,390
12457	PAL Director	50,022	52,426	-	-
12458	Enforcement Programs Manager	45,120	48,692	49,795	51,245
12459	Assistant Quartermaster	-	47,022	48,318	49,470
12467	Property Evidence Technician	73,141	73,856	57,250	72,626
12468	Property Supervisor	35,535	44,634	45,609	46,908
12528	Administrative Assistant II	4,579	52,067	53,215	54,931
12552	Budget Analyst	54,314	58,628	59,940	61,715
12603	Support Services Coordinator	82,326	88,873	88,629	88,629
12631	Crime Scene Technician	215,495	230,436	272,188	276,353
12651	Programmer Analyst II	83,486	90,083	92,118	94,830
12652	Programmer/Analyst I	64,678	69,692	71,235	73,463
12655	Sergeant	2,584,814	2,666,336	2,701,263	2,667,804
12684	Clerical Spec II	683,277	720,459	714,922	734,765
12685	Clerical Aide	47,258	51,002	52,127	52,853
12730	Court Liaison Specialist	46,103	48,331	47,965	47,965
12735	Intelligence Analyst	25,876	37,078	37,895	38,978
12736	Crime Analyst	45,777	44,656	50,485	52,063
12800	Asst. Police Chief	-	65,207	133,335	135,306
12885	Victim's Advocate	69,859	74,965	74,298	74,298
12886	Assistant Victim's Advocate	44,502	48,226	49,275	49,275
12913	Finger Print Examiner	49,676	53,723	25,010	40,900
12992	Vacation leave - retire/term	110,946	141,992	166,713	279,053
12996	Sick leave - retire/term	273,823	485,039	267,146	392,113
12997	Sick leave - annual	-	-	105,350	157,012
13681	P/T Clerk Spec II	15,035	10,590	-	-
14000	Overtime	1,113,542	899,195	1,000,000	800,000
15000	Incentive pay	187,646	186,790	186,420	188,940
15005	Supplements	-	-2,784	-	-
15006	Compensatory ICMA	6,631	6,886	-	-
15010	Certification pay	-	70	120	120
15015	Payment in lieu of benefits	2,770	2,770	2,770	2,770

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 521 Law enforcement**

**Division 3001 Police | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
15050	Stand-by pay	45,918	55,323	55,800	55,800
15100	Holiday pay	132,332	173,481	152,000	200,000
15101	Uniform cleaning allowance	119,260	118,195	118,620	113,160
15104	Assignment pay	-	-	-	257,716
15105	Shoe allowance	2,000	2,200	2,200	1,900
15107	Automobile allowance	7,200	7,200	7,200	7,200
15108	Shift Differential	15,527	17,220	15,600	13,520
15109	Shift Differential- Certified Officer	49,834	42,650	60,840	57,720
15110	Dive team equipment allowance	4,450	4,200	4,200	4,200
15115	Beeper pay	22,662	24,811	24,300	25,350
15200	Longevity pay	571,847	622,793	684,571	721,929
21000	Social Security- matching	1,621,957	1,680,814	1,694,130	1,746,192
22000	Retirement contributions	899,063	855,753	949,332	1,597,993
22100	Retirement contributions P & F	7,387,391	9,038,233	11,332,233	15,163,090
22300	General retiree health contrib	122,220	220,171	161,261	174,624
22305	Police retiree health contrib	813,031	2,075,608	3,847,000	3,814,902
22505	Retiree Health Savings-Police	8,861	18,279	23,512	33,085
22506	Retiree Health Savings-General	-	-	19,672	12,674
23000	Health Insurance	3,062,129	4,112,914	3,426,694	3,851,540
23100	Life Insurance	56,442	47,374	35,021	36,533
24000	Workers compensation	399,491	799,102	902,958	906,774
<b>Personnel Services</b>		<b>36,238,111</b>	<b>41,609,656</b>	<b>45,021,920</b>	<b>50,560,034</b>
<b>Operating Expenses</b>					
31400	Professional services- medical	18,716	5,903	23,220	23,220
31450	Professional services- veterinarian	4,088	5,171	7,000	12,000
31500	Professional services-other	97,197	18,875	39,693	106,250
34500	Contract- building maintenance	55,445	51,064	65,000	50,000
34980	Contractual services - ATS	-	-	-	283,605
34990	Contractual services- other	576,190	541,931	605,701	580,580
40100	Travel/conferences	26,145	9,775	6,500	9,000
40200	College classes- education	8,841	792	-	12,000
40229	Training	21,818	11,188	28,000	28,300
41100	Telephone	164,852	179,784	172,400	192,480
41380	Data communication	139,374	150,267	176,300	167,850
43100	Electric	141,744	129,540	150,000	140,000
43200	Water & sewer	3,353	3,896	5,000	5,000
44100	Rents- land + buildings	1,800	1,050	-	-
44200	Rents- machinery & equipment	77,763	59,285	84,716	68,975
46150	R & M- land- building &	59,852	36,164	171,526	46,300
46250	R & M equipment	20,072	13,265	32,889	34,240
46300	R & M motor vehicles	351,911	428,300	502,650	492,100
46800	Maintenance contracts	40,055	47,034	52,580	46,700
46801	I.T. Maintenance contracts	62,807	238,025	215,101	167,351

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 521 Law enforcement**

**Division 3001 Police | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
47100	Printing	6,957	4,642	7,200	16,700
49000	Legal/employment ads	4,259	1,644	3,400	13,400
49354	Drug investigation	5,000	5,000	10,000	10,000
49355	Special investigation	3,556	1,699	5,000	5,000
49680	Special events- miscellaneous	19,105	13,361	11,700	20,800
51100	Office supplies	41,218	38,097	42,500	42,500
51400	Photo supplies	14,710	8,503	9,682	12,000
52000	Operating supplies	18,241	19,032	28,708	72,765
52002	Operating supplies- ID unit	14,673	8,019	10,000	10,000
52003	Operating supplies- Training Unit	65,309	59,550	52,500	45,800
52010	Operating supplies- mounted patrol	7,150	-	-	-
52200	Cleaning/janitorial supplies	5,739	5,390	7,500	7,500
52540	Fuel	682,406	942,923	600,000	700,000
52600	Clothing/uniforms	111,262	95,879	132,752	173,556
52645	S.E.T. Equipment < \$1000	-	13,484	2,922	2,875
52650	Equip < than \$1000	88,940	52,610	73,124	41,880
52652	Software < than \$1000 &/or	40	47,620	58,500	52,150
52653	Computer equipment < \$1000	9,960	4,556	17,000	8,575
52681	Operating supplies for K-9	2,798	2,994	4,600	10,805
52683	S.E.T. Operating supplies	3,810	4,595	21,184	43,740
54100	Memberships/ dues/ subscription	15,331	7,993	10,025	7,370
<b>Operating Expenses</b>		<b>2,992,488</b>	<b>3,268,900</b>	<b>3,446,573</b>	<b>3,763,367</b>
<b>Capital Outlay</b>					
62000	Buildings	60,971	-	-	-
62017	Building improvement	-	-	101,051	-
63061	Fencing	-	-	3,270	-
63166	Shooting range	20,000	-	33,500	-
64017	Alarm systems	-	-	25,000	-
64023	Camera	-	-	36,119	-
64028	Car	1,343,090	-	-	1,276,870
64039	Computer equipment not micro	5,544	-	1,500	1,724
64051	Computer programs	-	-	4,044	-
64053	Micro computer	-	3,579	-	1,500
64055	Laptop Computer	67,980	-	245,400	105,000
64110	K-9 dogs	13,000	-	-	-
64140	Motorcycle	40,530	-	-	18,156
64181	Radio- portable	33,621	-	499,670	132,000
64182	Radar gun	21,095	-	-	-
64221	Van	19,944	-	-	-
64400	Other equipment	-	-	76,474	53,322
<b>Capital Outlay</b>		<b>1,625,775</b>	<b>3,579</b>	<b>1,026,028</b>	<b>1,588,572</b>
<b>Blank</b>		<b>40,856,374</b>	<b>44,882,135</b>	<b>49,494,521</b>	<b>55,911,973</b>

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 521 Law enforcement**

**Division 3001 Police | Project 3001 Red Light Camera Program**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31305	Prof services-Outside Legal-Red	-	-	50,000	-
34980	Contractual services - ATS	-	-	32,900	-
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>82,900</b>	<b>0</b>
<b>3001 Red Light Camera Program</b>		<b>0</b>	<b>0</b>	<b>82,900</b>	<b>0</b>
<b>Police</b>		<b>40,856,374</b>	<b>44,882,135</b>	<b>49,577,421</b>	<b>55,911,973</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 525 Emergency and Disaster Relief Services**

**Division 3050 Emergency & Disaster Relief Services | Project 1609 FEMA-1609-DR - Hurricane Wilma**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34990	Contractual services- other	79,741	-	-	-
45705	Ins Claims Pending-HCF	424,822	-	-	-
45710	Ins Claims Pending-Hurricane	518,760	118,579	-	-
46150	R & M- land- building &	66,389	2,590	-	-
<b>Operating Expenses</b>		<b>1,089,712</b>	<b>121,169</b>	<b>0</b>	<b>0</b>
<b>1609 FEMA-1609-DR - Hurricane Wilma</b>		<b>1,089,712</b>	<b>121,169</b>	<b>0</b>	<b>0</b>
<b>Emergency &amp; Disaster Relief Services</b>		<b>1,089,712</b>	<b>121,169</b>	<b>0</b>	<b>0</b>



**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety**  
**Division 4003 Fire/Rescue | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12010	Insurance Clerk	34,720	37,488	38,307	39,498
12099	Battalion Chief - PM	570,500	578,432	835,364	832,214
12109	Administrative Supervisor	66,361	71,643	73,239	75,393
12130	Fire Chief	145,850	158,432	-	-
12172	Assistant Division Chief	318,514	340,295	343,676	349,643
12282	Micro Computer Specialist I	60,456	65,265	66,708	68,745
12463	Preceptor	1,937,266	-	-	-
12526	Administrative Coordinator II	61,635	66,527	67,378	67,413
12528	Administrative Assistant II	63,782	67,929	67,413	67,413
12535	Assistant Fire Chief	128,204	139,405	142,379	145,255
12575	Rescue Lieutenant	439,724	2,115,073	2,110,708	2,102,948
12582	Rescue Captain	-	475,588	-	-
12607	Captain - P/M	2,131,710	2,214,545	2,203,790	2,208,437
12608	Fire Captain	716,786	752,914	761,295	766,502
12646	Communication 911 Coordinator I	80,236	86,603	-	-
12651	Programmer Analyst II	95,220	100,082	99,320	99,320
12679	Clerical Spec I	30,568	32,977	33,738	34,693
12684	Clerical Spec II	62,088	38,059	34,115	40,065
12685	Clerical Aide	45,271	36,538	37,353	38,454
12788	Division Chief	462,579	494,191	488,983	501,085
12814	Dispatch Supervisor	158,457	180,814	-	-
12815	Public Safety Dispatcher	444,623	610,690	-	-
12835	Driver/Engineer	870,209	883,168	871,314	877,970
12836	Driver Engineer - P/M	1,656,385	1,714,552	1,949,731	1,958,375
12915	Firefighter/EMT	2,850,664	3,042,561	3,009,491	3,158,681
12918	Firefighter/PM	2,736,028	2,953,309	3,032,878	3,082,773
12934	Administrative Battalion Chief	303,844	314,977	283,565	292,473
12992	Vacation leave - retire/term	113,434	311,287	71,357	146,593
12996	Sick leave - retire/term	416,850	679,534	230,448	231,616
12997	Sick leave - annual	-	3,487	182,179	191,742
13003	Fire Chief	-	-	175,834	174,803
13474	P/T Courier/Custodian	15,210	16,977	17,116	17,116
13680	P/T Clerk Spec I	10,714	-	-	-
13681	P/T Clerk Spec II	14,957	14,321	14,755	14,755
14000	Overtime	158,090	309,463	111,200	98,560
14400	Off-duty detail	6,946	12,110	15,000	10,000
15000	Incentive pay	129,940	138,900	135,720	136,240
15040	Inspector certification	169,600	181,280	178,880	176,800
15100	Holiday pay	469,903	519,662	471,658	512,717
15101	Uniform cleaning allowance	9,540	10,900	5,760	5,280
15108	Shift Differential	5,338	6,354	-	-
15200	Longevity pay	537,207	541,257	571,848	537,363

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety**

**Division 4003 Fire/Rescue | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
21000	Social Security- matching	1,358,744	1,467,157	1,427,663	1,444,356
22000	Retirement contributions	387,051	356,666	182,673	269,597
22100	Retirement contributions P & F	6,630,060	8,331,555	10,141,327	13,126,550
22300	General retiree health contrib	47,008	-107,996	21,792	23,112
22310	Fire retiree health contrib	755,764	2,443,786	3,629,721	3,659,013
22506	Retiree Health Savings-General	-	-	1,276	-
23000	Health Insurance	2,413,775	3,262,575	2,586,467	2,980,208
23100	Life Insurance	49,261	40,214	29,203	31,184
24000	Workers compensation	612,773	1,193,242	1,137,296	1,163,077
<b>Personnel Services</b>		<b>30,783,849</b>	<b>37,304,784</b>	<b>37,889,918</b>	<b>41,758,032</b>
<b>Operating Expenses</b>					
31300	Professional services-Outside Legal	-	67,161	13,234	5,000
31400	Professional services- medical	127,775	127,580	143,095	103,095
31500	Professional services-other	14,936	13,125	3,750	875
31508	Professional Services Other - Fire	-	30,634	12,341	12,341
31509	Professional Services Other -	-	-	-	40,000
34300	Contract- laundry & cleaning	66,830	68,875	76,600	73,130
34500	Contract- building maintenance	32,802	26,844	23,553	25,600
36100	Excess benefit	-	2,181	-	-
40100	Travel/conferences	13,978	309	600	600
40200	College classes- education	85,656	25,050	-5,511	50,000
40229	Training	5,153	-	700	-
41100	Telephone	110,129	132,918	119,600	121,100
41380	Data communication	25,997	19,135	18,400	18,400
41400	Postage	821	779	1,000	1,000
41500	Freight/Installation Charges	-	-	500	-
43100	Electric	161,467	163,107	151,191	151,191
43200	Water & sewer	15,319	16,594	19,669	16,000
43300	Gas	12,153	17,101	17,053	16,614
44200	Rents- machinery & equipment	1,785	1,018	5,000	2,500
44365	Rentals - Fire	-	-	668,510	683,800
46100	R & M office equipment	1,545	430	2,223	1,500
46150	R & M- land- building &	92,030	54,480	77,062	60,000
46250	R & M equipment	45,311	54,192	32,427	31,740
46300	R & M motor vehicles	371,274	414,348	394,000	404,000
46800	Maintenance contracts	65,922	34,635	32,542	38,400
46801	I.T. Maintenance contracts	45,329	53,110	19,600	20,900
47100	Printing	5,578	4,012	5,400	5,000
48250	Employee award program	500	6	1,350	1,000
48500	Promotional activities	4,173	3,456	3,720	4,000
49104	License fees	9,380	157	1,575	2,000
49105	License renewals	13,974	9,075	22,530	22,105
49180	Administrative fees - Fire	-	-	346,506	426,869

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety**

**Division 4003 Fire/Rescue | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
49201	Taxes and/or assessments	-	8,329	29,187	29,187
49220	Entrance Exams	27,566	24,850	24,218	15,560
51100	Office supplies	16,399	18,760	13,636	14,000
51200	Maps	-	1,701	2,000	2,000
51400	Photo supplies	100	621	1,500	1,000
52005	Operating supplies - Fire	20,927	19,327	21,555	21,555
52006	Operating supplies - Rescue	131,483	137,315	137,061	137,061
52015	Books	4,386	3,938	4,530	4,530
52160	Pharmaceutical supplies	23,893	18,739	26,570	19,301
52200	Cleaning/janitorial supplies	19,762	17,536	18,354	18,062
52250	Linen/bedding	2,801	2,704	4,820	4,820
52431	Operating chemicals - Fire	11,007	6,009	7,700	6,200
52432	Operating chemicals - Rescue	8,570	6,445	7,185	6,638
52540	Fuel	134,897	180,121	128,405	146,372
52600	Clothing/uniforms	42,486	34,308	19,000	21,500
52630	Protective clothing	96,924	48,259	67,500	65,000
52652	Software < than \$1000 &/or	3,981	5,060	3,360	2,000
52653	Computer equipment < \$1000	11,920	9,473	10,940	9,800
52654	Nozzles < \$1000	4,335	-	-	4,465
52656	Ladders < \$1000	-	-	-	2,500
52657	Hose < \$1000	-	-	-	2,500
52659	Equip less than \$1000 - Fire	50,979	110,521	50,508	40,000
52660	Equip less than \$1000 - Rescue	17,037	28,249	37,492	29,096
52670	Furniture & Fixtures < \$1000	-	-	16,400	-
52701	Food purchases	1,161	621	1,000	2,000
54100	Memberships/ dues/ subscription	1,742	248	580	400
	<b>Operating Expenses</b>	<b>1,962,170</b>	<b>2,023,446</b>	<b>2,841,721</b>	<b>2,944,307</b>

**Capital Outlay**

62012	Fire Station-72nd Avenue	-	-	39,503	-
62016	Fire station-9500 Pines	-	58,679	20,954	-
62026	Fire station- Pembroke Isles	189,826	105,426	64,497	-
62031	Fire station- Stirling Rd	29,165	37,661	-	-
62038	Fire Training Facility	20,323	63,477	14,197	-
63066	Fuel Storage Tanks	9,369	-	-	-
64009	Ambulance refurbishment	7,365	-	-	-
64011	Air compressor	29,056	-	-	-
64016	Ambulances	358,918	-	555,000	420,000
64028	Car	52,922	33,214	-	-
64038	Communications systems	-	183,049	-	-
64039	Computer equipment not micro	15,545	20,071	20,500	-
64051	Computer programs	92,534	-	-	-
64053	Micro computer	2,001	23,863	-	-
64054	Computer programs - Rescue	-	-	14,000	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety**

**Division 4003 Fire/Rescue | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
64055	Laptop Computer	100,942	-	-	-
64056	Laptop Computer - Fire	-	-	40,000	-
64057	Laptop Computer - Rescue	-	-	34,040	-
64073	Generator	-	-	39,483	-
64079	Fire hose	-	-	25,000	-
64100	Office equipment	-	-	-	2,000
64115	Kitchen equipment	5,885	-	-	-
64118	Ladders	-	-	5,000	-
64141	Nozzle	4,082	-	7,500	-
64170	Stretchers	-	-	-	58,500
64180	Radio	-	15,946	15,000	-
64181	Radio- portable	17,937	17,685	20,000	20,000
64189	Saw	3,000	-	-	-
64213	Trailer	-	7,110	-	-
64214	Truck	2,195	54,899	-	95,000
64224	Video training tapes	9,000	-	-	-
64228	Video equipment	-	-	10,000	-
64310	Work station	-	19,304	-	-
64350	Special equipment	291,663	6,860	-	-
64351	Special equipment - Fire	-	18,497	110,242	-
64352	Special equipment - Rescue	-	-	116,769	24,000
64400	Other equipment	-	80,959	16,326	18,000
64440	Fire apparatus refurbish	-	8,165	35,000	-
64450	Fire engine	437,283	442,324	-	-
<b>Capital Outlay</b>		<b>1,679,011</b>	<b>1,197,188</b>	<b>1,203,011</b>	<b>637,500</b>
<b>Blank</b>		<b>34,425,030</b>	<b>40,525,417</b>	<b>41,934,650</b>	<b>45,339,839</b>

**Entity 1 General Fund | Function 529 Other public safety**

**Division 4003 Fire/Rescue | Project 678 Fire Prevention**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12172	Assistant Division Chief	-	-	-	100,597
12607	Captain - P/M	-	-	-	164,522
12685	Clerical Aide	-	-	-	37,277
12788	Division Chief	-	-	-	121,739
12912	Fire Inspector/PM	-	-	-	197,052
12915	Firefighter/EMT	-	-	-	6,140
12925	Fire Inspector	-	-	-	67,726
12936	Fire Prevent Adm Battalion Chief	-	-	-	87,238
12997	Sick leave - annual	-	-	-	8,285
13681	P/T Clerk Spec II	-	-	-	14,352
14000	Overtime	-	-	-	5,595

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety**

**Division 4003 Fire/Rescue | Project 678 Fire Prevention**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
14012	Overtime- Hurricane	-	-	-	2,716
15000	Incentive pay	-	-	-	6,240
15040	Inspector certification	-	-	-	16,640
15050	Stand-by pay	-	-	-	16,500
15101	Uniform cleaning allowance	-	-	-	1,440
15200	Longevity pay	-	-	-	29,568
21000	Social Security- matching	-	-	-	66,011
22000	Retirement contributions	-	-	-	21,732
22100	Retirement contributions P & F	-	-	-	619,642
22300	General retiree health contrib	-	-	-	2,568
22310	Fire retiree health contrib	-	-	-	145,071
23000	Health Insurance	-	-	-	126,280
23100	Life Insurance	-	-	-	1,427
24000	Workers compensation	-	-	-	52,375
<b>Personnel Services</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>1,918,733</b>
<b>Operating Expenses</b>					
31500	Professional services-other	-	-	-	32,321
34500	Contract- building maintenance	-	-	-	3,173
34990	Contractual services- other	-	-	-	1,500
40100	Travel/conferences	-	-	-	1,000
41100	Telephone	-	-	-	2,141
41380	Data communication	-	-	-	3,600
43100	Electric	-	-	-	8,561
44200	Rents- machinery & equipment	-	-	-	200
44365	Rentals - Fire	-	-	-	103,402
46250	R & M equipment	-	-	-	2,525
46300	R & M motor vehicles	-	-	-	14,322
46800	Maintenance contracts	-	-	-	2,132
47100	Printing	-	-	-	800
47200	Photographing/blueprinting	-	-	-	655
48500	Promotional activities	-	-	-	5,000
49104	License fees	-	-	-	300
49180	Administrative fees - Fire	-	-	-	46,425
51100	Office supplies	-	-	-	2,369
51400	Photo supplies	-	-	-	2,733
52000	Operating supplies	-	-	-	2,108
52015	Books	-	-	-	3,443
52200	Cleaning/janitorial supplies	-	-	-	629
52540	Fuel	-	-	-	9,000
52650	Equip < than \$1000	-	-	-	2,243
52653	Computer equipment < \$1000	-	-	-	4,800
54100	Memberships/ dues/ subscription	-	-	-	500

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety**

**Division 4003 Fire/Rescue | Project 678 Fire Prevention**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
	<b>Operating Expenses</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>255,882</b>
<b>Capital Outlay</b>					
64028	Car	-	-	-	18,000
	<b>Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>18,000</b>
	<b>678 Fire Prevention</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>2,192,615</b>

**Entity 1 General Fund | Function 529 Other public safety**

**Division 4003 Fire/Rescue | Project 911 Public Safety Dispatch**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12694	Pub. Saf. Com. Project Chief	-	-	99,265	102,085
12814	Dispatch Supervisor	-	-	188,237	198,449
12815	Public Safety Dispatcher	-	-	947,483	1,045,262
12992	Vacation leave - retire/term	-	-	1,632	6,218
12996	Sick leave - retire/term	-	-	191	9,520
12997	Sick leave - annual	-	-	10,520	10,520
14000	Overtime	-	-	115,000	100,000
15100	Holiday pay	-	-	73,177	75,000
15101	Uniform cleaning allowance	-	-	6,960	6,960
15108	Shift Differential	-	-	10,072	15,408
15200	Longevity pay	-	-	9,003	9,359
21000	Social Security- matching	-	-	101,089	120,806
22000	Retirement contributions	-	-	393,503	848,358
22300	General retiree health contrib	-	-	89,348	79,608
22506	Retiree Health Savings-General	-	-	14,994	12,920
23000	Health Insurance	-	-	359,003	391,468
23100	Life Insurance	-	-	2,188	2,473
24000	Workers compensation	-	-	10,793	12,005
	<b>Personnel Services</b>	<b>0</b>	<b>0</b>	<b>2,432,458</b>	<b>3,046,419</b>
<b>Operating Expenses</b>					
31500	Professional services-other	-	-	3,125	3,125
34500	Contract- building maintenance	-	-	9,647	10,452
40100	Travel/conferences	-	-	400	400
41100	Telephone	-	-	12,000	12,360
43100	Electric	-	-	15,120	15,573
43200	Water & sewer	-	-	1,467	1,511
46100	R & M office equipment	-	-	227	227
46150	R & M- land- building &	-	-	10,064	10,365
46250	R & M equipment	-	-	1,363	1,403
46300	R & M motor vehicles	-	-	2,500	2,575
46802	Maint contracts-Police/Fire Resc	-	-	14,000	14,000

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety**

**Division 4003 Fire/Rescue | Project 911 Public Safety Dispatch**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
46803	Maint contracts-Fire Rescue	-	-	46,190	48,000
46810	IT Maint contracts-Police/Fire Res	-	-	1,500	71,500
46811	IT Maint contracts-Fire Rescue	-	-	61,810	-
47100	Printing	-	-	500	500
49220	Entrance Exams	-	-	2,500	2,500
51100	Office supplies	-	-	1,364	1,404
52200	Cleaning/janitorial supplies	-	-	1,850	1,905
52540	Fuel	-	-	2,500	2,575
52600	Clothing/uniforms	-	-	7,500	7,725
52650	Equip < than \$1000	-	150	2,000	2,000
52652	Software < than \$1000 &/or	-	-	2,000	2,000
52653	Computer equipment < \$1000	-	-	500	500
<b>Operating Expenses</b>		<b>0</b>	<b>150</b>	<b>200,127</b>	<b>212,600</b>
<b>Capital Outlay</b>					
64039	Computer equipment not micro	-	-	-	20,400
64059	Communications Sys-Fire/Rescue	-	-	44,000	-
64400	Other equipment	-	-	-	2,000
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>44,000</b>	<b>22,400</b>
<b>911 Public Safety Dispatch</b>		<b>0</b>	<b>150</b>	<b>2,676,585</b>	<b>3,281,419</b>
<b>Fire/Rescue</b>		<b>34,425,030</b>	<b>40,525,567</b>	<b>44,611,235</b>	<b>50,813,873</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services**

**Division 5002 Early Development Centers | Project 203 Charter EDC - Village Center**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12120	Sch Accounting Clerk II	24,150	26,081	26,406	26,916
12143	EDC Teacher	116,859	106,130	84,643	86,314
12780	Teacher Aide	106,352	92,427	79,171	80,759
12781	Site Supervisor	38,081	40,217	40,715	41,511
12972	EDC Clerical Spec I	22,864	23,150	-	-
12992	Vacation leave - retire/term	224	6,753	100	50
12996	Sick leave - retire/term	205	3,594	100	50
13551	P/T Teacher Aide	107,558	88,067	62,200	71,378
13680	P/T Clerk Spec I	-	-	18,500	16,045
14000	Overtime	-	6	50	50
15015	Payment in lieu of benefits	6,092	6,923	7,200	2,400
21000	Social Security- matching	31,273	29,008	28,564	24,905
22000	Retirement contributions	-	-	-	30
22300	General retiree health contrib	749	2,184	2,357	1,540
22500	ICMA - city portion	15,415	14,281	12,797	11,776
23000	Health Insurance	94,564	119,551	74,615	113,652
23100	Life Insurance	1,359	1,126	562	432
24000	Workers compensation	2,454	4,843	7,478	4,768
<b>Personnel Services</b>		<b>568,199</b>	<b>564,342</b>	<b>445,458</b>	<b>482,576</b>
<b>Operating Expenses</b>					
30010	Contingency	-	-	8,611	-
31500	Professional services-other	-	1,150	-	-
34500	Contract- building maintenance	31,388	22,794	54,063	54,063
34990	Contractual services- other	933	942	1,000	600
40100	Travel/conferences	400	-	350	350
41100	Telephone	2,434	2,467	2,000	2,000
43100	Electric	22,523	22,907	15,000	15,000
43200	Water & sewer	1,152	1,845	3,300	1,500
44360	Rentals	115,103	87,535	-	-
44800	Transportation Rentals	-	4,069	2,500	2,000
46150	R & M- land- building &	8,616	19,014	6,000	6,000
46250	R & M equipment	54	117	500	500
46800	Maintenance contracts	1,005	1,067	1,419	1,419
49104	License fees	150	193	450	250
49674	Special event- summer program	22,473	13,532	18,000	14,750
51100	Office supplies	964	1,000	1,000	1,000
52000	Operating supplies	11,260	7,963	17,000	15,000
52030	Sch year activities	-	5,949	6,500	7,900
52050	Playground/athletic supplies	755	244	500	500
52200	Cleaning/janitorial supplies	3,734	3,948	2,500	2,500
52650	Equip < than \$1000	3,098	4,221	1,500	1,500
52652	Software < than \$1000 &/or	768	551	500	500



**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services**

**Division 5002 Early Development Centers | Project 203 Charter EDC - Village Center**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52653	Computer equipment < \$1000	-	-	500	350
52701	Food purchases	36,278	29,878	33,000	32,500
54100	Memberships/ dues/ subscription	334	-	-	-
<b>Operating Expenses</b>		<b>263,422</b>	<b>231,385</b>	<b>176,193</b>	<b>160,182</b>
<b>Capital Outlay</b>					
64204	TV- closed circuit	-	3,999	-	-
64400	Other equipment	5,244	5,900	-	-
<b>Capital Outlay</b>		<b>5,244</b>	<b>9,899</b>	<b>0</b>	<b>0</b>
<b>203 Charter EDC - Village Center</b>		<b>836,864</b>	<b>805,626</b>	<b>621,651</b>	<b>642,758</b>

**Entity 1 General Fund | Function 569 Other human services**

**Division 5002 Early Development Centers | Project 205 WCY EDC**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12120	Sch Accounting Clerk II	21,627	22,484	20,661	23,731
12143	EDC Teacher	194,011	200,115	221,948	228,688
12780	Teacher Aide	73,772	91,282	94,481	99,043
12781	Site Supervisor	44,679	46,260	45,907	45,906
12972	EDC Clerical Spec I	42,510	47,266	47,843	48,821
12992	Vacation leave - retire/term	845	-	100	100
12996	Sick leave - retire/term	213	-	100	100
12997	Sick leave - annual	-	157	-	-
13551	P/T Teacher Aide	204,521	172,348	238,520	242,520
13738	P/T Custodian	4,929	9,203	11,554	11,554
14000	Overtime	-	-	550	50
15015	Payment in lieu of benefits	19,016	16,154	16,800	19,200
21000	Social Security- matching	45,235	45,043	53,710	55,071
22000	Retirement contributions	-	-	-	30
22300	General retiree health contrib	948	2,750	3,143	3,080
22500	ICMA - city portion	18,635	20,148	22,033	22,310
23000	Health Insurance	100,891	115,217	143,330	138,908
23100	Life Insurance	2,059	1,709	738	820
24000	Workers compensation	4,070	8,037	10,794	11,228
<b>Personnel Services</b>		<b>777,961</b>	<b>798,173</b>	<b>932,212</b>	<b>951,160</b>
<b>Operating Expenses</b>					
30010	Contingency	-	-	14,893	-
34500	Contract- building maintenance	1,436	2,093	5,000	5,000
34990	Contractual services- other	1,089	1,100	1,200	2,200
40100	Travel/conferences	400	48	300	300
44800	Transportation Rentals	-	4,593	4,500	4,000
46150	R & M- land- building &	8,468	4,745	6,000	6,000

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services**

**Division 5002 Early Development Centers | Project 205 WCY EDC**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
46250	R & M equipment	62	592	1,000	1,000
46800	Maintenance contracts	1,364	456	1,500	2,500
49104	License fees	150	250	300	300
49674	Special event- summer program	22,784	23,339	28,000	28,000
51100	Office supplies	2,381	2,500	2,500	2,500
52000	Operating supplies	29,166	21,376	40,550	36,000
52030	Sch year activities	-	977	6,000	5,000
52050	Playground/athletic supplies	798	389	1,000	1,000
52200	Cleaning/janitorial supplies	4,039	3,185	2,000	2,000
52650	Equip < than \$1000	7,992	7,728	7,500	7,500
52652	Software < than \$1000 &/or	-	-	300	300
52653	Computer equipment < \$1000	404	329	-	3,000
52701	Food purchases	33,843	36,142	40,000	37,000
54100	Memberships/ dues/ subscription	37	100	-	-
<b>Operating Expenses</b>		<b>114,411</b>	<b>109,941</b>	<b>162,543</b>	<b>143,600</b>
<b>Capital Outlay</b>					
64050	Copier machine	8,158	-	-	-
64053	Micro computer	5,024	-	-	-
64204	TV- closed circuit	-	4,640	-	-
64400	Other equipment	-	22,268	-	-
<b>Capital Outlay</b>		<b>13,182</b>	<b>26,908</b>	<b>0</b>	<b>0</b>
<b>205 WCY EDC</b>		<b>905,555</b>	<b>935,023</b>	<b>1,094,755</b>	<b>1,094,760</b>

**Entity 1 General Fund | Function 569 Other human services**

**Division 5002 Early Development Centers | Project 208 Charter EDC - West**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12120	Sch Accounting Clerk II	24,565	25,940	26,261	26,768
12143	EDC Teacher	165,915	172,680	173,719	215,785
12780	Teacher Aide	67,546	78,387	78,428	127,475
12781	Site Supervisor	37,778	39,895	40,393	40,384
12972	EDC Clerical Spec I	15,199	23,836	24,126	24,597
12992	Vacation leave - retire/term	290	954	150	150
12996	Sick leave - retire/term	699	711	675	500
13551	P/T Teacher Aide	180,694	185,841	205,963	243,239
13680	P/T Clerk Spec I	13,557	14,018	14,715	15,730
14000	Overtime	290	-	300	100
15015	Payment in lieu of benefits	7,292	11,077	10,000	9,600
15100	Holiday pay	71	-	100	100
21000	Social Security- matching	38,443	41,326	44,388	53,904
22000	Retirement contributions	-	-	-	59

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services**

**Division 5002 Early Development Centers | Project 208 Charter EDC - West**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
22300	General retiree health contrib	798	2,316	2,515	3,080
22500	ICMA - city portion	15,926	17,013	17,743	21,748
23000	Health Insurance	135,530	176,065	125,608	202,048
23100	Life Insurance	1,637	1,300	594	841
24000	Workers compensation	2,918	5,515	8,354	9,955
<b>Personnel Services</b>		<b>709,148</b>	<b>796,876</b>	<b>774,032</b>	<b>996,063</b>
<b>Operating Expenses</b>					
30010	Contingency	-	-	11,992	-
34500	Contract- building maintenance	57,476	47,342	39,000	39,000
34990	Contractual services- other	807	1,174	1,200	1,200
40100	Travel/conferences	400	-	50	350
41100	Telephone	2,658	2,772	3,000	3,000
43100	Electric	24,269	28,452	25,000	35,625
43200	Water & sewer	2,154	2,400	2,700	3,375
44360	Rentals	87,319	91,727	94,232	189,655
44800	Transportation Rentals	-	5,536	14,160	5,700
46150	R & M- land- building &	9,730	13,578	15,000	15,000
46250	R & M equipment	295	222	500	500
46800	Maintenance contracts	1,468	1,154	1,500	1,000
49104	License fees	235	235	300	300
49674	Special event- summer program	22,604	12,870	16,810	24,810
51100	Office supplies	1,338	2,131	3,500	2,000
52000	Operating supplies	11,949	9,134	8,000	15,000
52030	Sch year activities	-	10,224	15,950	16,420
52050	Playground/athletic supplies	-	391	1,000	1,000
52200	Cleaning/janitorial supplies	3,734	3,771	4,500	5,625
52650	Equip < than \$1000	3,189	125	7,000	6,500
52652	Software < than \$1000 &/or	1,232	1,791	1,500	1,800
52653	Computer equipment < \$1000	936	-	942	500
52701	Food purchases	48,827	45,135	41,513	67,025
54100	Memberships/ dues/ subscription	127	-	-	-
<b>Operating Expenses</b>		<b>280,747</b>	<b>280,164</b>	<b>309,349</b>	<b>435,385</b>
<b>Capital Outlay</b>					
62000	Buildings	-	-	21,500	-
64050	Copier machine	-	-	4,558	-
64400	Other equipment	-	-	-	16,000
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>26,058</b>	<b>16,000</b>
<b>208 Charter EDC - West</b>		<b>989,895</b>	<b>1,077,040</b>	<b>1,109,439</b>	<b>1,447,448</b>

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services**

**Division 5002 Early Development Centers | Project 209 Charter EDC - Central**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12120	Sch Accounting Clerk II	21,127	22,342	23,039	26,303
12143	EDC Teacher	187,399	201,749	206,483	209,330
12780	Teacher Aide	108,465	115,526	117,351	119,669
12781	Site Supervisor	39,666	41,887	42,402	43,261
12972	EDC Clerical Spec I	21,923	23,149	23,437	23,896
12992	Vacation leave - retire/term	813	592	-	-
12996	Sick leave - retire/term	306	50	-	-
12997	Sick leave - annual	377	1,598	-	-
13551	P/T Teacher Aide	295,393	301,943	328,350	290,722
13680	P/T Clerk Spec I	15,597	14,711	14,715	14,715
14000	Overtime	143	21	250	250
15015	Payment in lieu of benefits	11,908	10,985	12,000	9,600
21000	Social Security- matching	51,713	53,915	58,448	56,439
22000	Retirement contributions	-	-	-	146
22300	General retiree health contrib	948	2,750	2,985	2,926
22500	ICMA - city portion	18,666	20,104	20,572	21,124
23000	Health Insurance	98,880	151,792	128,818	189,420
23100	Life Insurance	2,014	1,650	689	775
24000	Workers compensation	3,653	7,190	11,182	11,091
<b>Personnel Services</b>		<b>878,992</b>	<b>971,953</b>	<b>990,721</b>	<b>1,019,667</b>
<b>Operating Expenses</b>					
30010	Contingency	-	-	14,038	-
34500	Contract- building maintenance	25,728	27,800	26,574	26,574
34990	Contractual services- other	1,026	587	1,058	700
40100	Travel/conferences	500	350	750	500
41100	Telephone	3,344	3,188	3,334	3,334
43100	Electric	33,376	33,033	33,669	33,669
43200	Water & sewer	3,569	4,150	4,000	3,550
44360	Rentals	178,590	187,605	192,728	192,891
44800	Transportation Rentals	-	9,129	10,600	9,600
46150	R & M- land- building &	7,678	6,009	11,660	6,000
46250	R & M equipment	494	312	964	680
46800	Maintenance contracts	5,814	4,635	5,895	4,775
49104	License fees	150	211	200	250
49674	Special event- summer program	30,664	21,720	27,900	32,350
51100	Office supplies	3,653	3,466	3,605	3,605
52000	Operating supplies	16,804	17,069	17,000	19,460
52030	Sch year activities	-	20,423	31,075	37,350
52050	Playground/athletic supplies	-	-	1,000	1,000
52200	Cleaning/janitorial supplies	3,466	3,680	3,944	4,000
52650	Equip < than \$1000	3,744	4,036	1,150	1,500
52652	Software < than \$1000 &/or	2,142	3,480	1,400	1,442
52653	Computer equipment < \$1000	48	716	850	876

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services**

**Division 5002 Early Development Centers | Project 209 Charter EDC - Central**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52701	Food purchases	70,612	66,935	66,000	61,250
54100	Memberships/ dues/ subscription	37	-	150	-
	<b>Operating Expenses</b>	<b>391,441</b>	<b>418,533</b>	<b>459,544</b>	<b>445,356</b>
<b>Capital Outlay</b>					
64050	Copier machine	-	-	4,558	-
64204	TV- closed circuit	-	-	6,200	-
64400	Other equipment	14,140	-	-	-
	<b>Capital Outlay</b>	<b>14,140</b>	<b>0</b>	<b>10,758</b>	<b>0</b>
	<b>209 Charter EDC - Central</b>	<b>1,284,573</b>	<b>1,390,486</b>	<b>1,461,023</b>	<b>1,465,023</b>
	<b>Early Development Centers</b>	<b>4,016,888</b>	<b>4,208,175</b>	<b>4,286,868</b>	<b>4,649,989</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services**

**Division 5005 W.C.Y Administration | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
13680	P/T Clerk Spec I	13,066	13,624	13,377	13,377
13738	P/T Custodian	19,612	10,189	18,908	18,908
21000	Social Security- matching	2,500	1,822	2,469	2,469
23100	Life Insurance	133	99	-	-
24000	Workers compensation	1,154	2,011	1,458	1,485
<b>Personnel Services</b>		<b>36,465</b>	<b>27,744</b>	<b>36,212</b>	<b>36,239</b>
<b>Operating Expenses</b>					
32100	Accounting and auditing fees	1,065	1,163	1,219	1,230
34500	Contract- building maintenance	2,806	2,604	4,036	3,232
34990	Contractual services- other	41,200	-	-	-
40100	Travel/conferences	196	-	-	-
43100	Electric	67,210	131	120,267	68,000
43200	Water & sewer	4,480	103	12,237	4,500
46150	R & M- land- building &	100	100	1,000	1,000
46300	R & M motor vehicles	157	-	-	-
51100	Office supplies	812	361	300	300
52000	Operating supplies	-	-	100	100
52200	Cleaning/janitorial supplies	2,965	3,332	3,000	3,000
52650	Equip < than \$1000	756	789	-	-
52653	Computer equipment < \$1000	116	-	-	-
<b>Operating Expenses</b>		<b>121,863</b>	<b>8,582</b>	<b>142,159</b>	<b>81,362</b>
<b>Blank</b>		<b>158,328</b>	<b>36,326</b>	<b>178,371</b>	<b>117,601</b>
<b>W.C.Y Administration</b>		<b>158,328</b>	<b>36,326</b>	<b>178,371</b>	<b>117,601</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 6001 General Gvt Buildings | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12246	Public Service Maintenance Worker I	-	-	115,106	148,099
12261	A/C Mechanic III	53,427	57,286	57,342	59,004
12462	Plumber III	54,868	59,471	60,383	61,152
12466	Plumber II/AC Mechanic I	53,074	56,975	57,898	58,219
12533	Electrician II	56,067	63,294	59,823	57,416
12599	Supervisor Of Construction Service	77,096	83,922	37,159	-
12609	Carpenter Foreman	64,803	67,962	67,413	67,413
12650	Communication Technician	101,477	106,683	105,706	105,706
13484	P/T Building Inspector	-	-	34,151	34,151
14000	Overtime	27,835	42,130	20,000	20,000
15105	Shoe allowance	700	700	700	700
15115	Beeper pay	21,830	23,157	23,000	23,000
15200	Longevity pay	12,638	14,114	15,022	18,675
21000	Social Security- matching	39,725	43,558	50,010	50,005
22000	Retirement contributions	137,917	119,354	102,099	280,092
22300	General retiree health contrib	38,390	25,083	21,318	28,248
23000	Health Insurance	99,047	121,214	144,810	138,908
23100	Life Insurance	1,441	1,132	886	1,023
24000	Workers compensation	21,164	39,850	53,547	70,024
<b>Personnel Services</b>		<b>861,500</b>	<b>925,887</b>	<b>1,026,373</b>	<b>1,221,835</b>
<b>Operating Expenses</b>					
31100	Professional services- engineering	400	800	-	2,500
31400	Professional services- medical	-	-	-	500
34300	Contract- laundry & cleaning	1,466	1,555	2,000	1,750
34500	Contract- building maintenance	58,573	54,226	49,633	54,541
34990	Contractual services- other	2,294,740	2,242,340	2,011,928	2,029,919
40100	Travel/conferences	853	175	1,000	1,000
40200	College classes- education	160	45	-	1,500
41100	Telephone	134,305	142,233	135,000	130,000
43100	Electric	174,752	160,738	140,000	135,000
43200	Water & sewer	4,301	5,014	3,480	4,750
43300	Gas	5	36	100	100
44200	Rents- machinery & equipment	695	474	-	1,750
46150	R & M- land- building &	448,552	382,087	234,303	250,000
46160	R & M garage building	5,321	2,640	2,000	2,000
46250	R & M equipment	24,380	15,675	15,500	21,000
46260	R & M garage equipment	1,563	289	1,750	1,500
46300	R & M motor vehicles	65,502	42,106	40,000	45,000
46800	Maintenance contracts	30,064	34,043	31,212	31,212
47100	Printing	-	104	500	500
48100	Advertising	3,838	-	-	2,000
49104	License fees	3,374	2,562	3,000	3,000

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 6001 General Gvt Buildings | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
51100	Office supplies	5,575	7,282	5,000	5,000
52000	Operating supplies	32,688	36,737	24,830	32,000
52150	First aid, safety equip & supplies	1,816	2,566	2,000	1,800
52200	Cleaning/janitorial supplies	12,429	16,505	15,000	14,000
52300	Expendable tools	2,956	5,114	5,300	3,000
52540	Fuel	38,165	47,445	25,400	35,000
52600	Clothing/uniforms	451	418	750	500
52650	Equip < than \$1000	35,063	26,609	21,700	32,000
52652	Software < than \$1000 &/or	-	41	500	-
52653	Computer equipment < \$1000	1,382	1,494	2,000	2,000
52701	Food purchases	-	-	200	200
54100	Memberships/ dues/ subscription	184	153	750	1,047
<b>Operating Expenses</b>		<b>3,383,552</b>	<b>3,231,506</b>	<b>2,774,836</b>	<b>2,846,069</b>
<b>Capital Outlay</b>					
62006	City buildings	-	-	64,000	-
64038	Communications systems	3,632	-	-	-
64051	Computer programs	-	1,275	-	-
64055	Laptop Computer	1,717	-	-	-
64095	Garage Equipment	4,957	-	2,800	-
64204	TV- closed circuit	-	-	10,963	-
64221	Van	37,632	-	-	-
64400	Other equipment	31,777	7,622	1,725	-
<b>Capital Outlay</b>		<b>79,716</b>	<b>8,896</b>	<b>79,488</b>	<b>0</b>
<b>Blank</b>		<b>4,324,767</b>	<b>4,166,289</b>	<b>3,880,697</b>	<b>4,067,904</b>

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 6001 General Gvt Buildings | Project 510 Security Services**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
22300	General retiree health contrib	783	-	-	-
23000	Health Insurance	5,301	-	-	-
23100	Life Insurance	97	-	-	-
24000	Workers compensation	1,325	-	-	-
<b>Personnel Services</b>		<b>7,506</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>					
34990	Contractual services- other	233,753	27,637	-	-
46150	R & M- land- building &	1,717	-	-	-
<b>Operating Expenses</b>		<b>235,470</b>	<b>27,637</b>	<b>0</b>	<b>0</b>
<b>510 Security Services</b>		<b>242,977</b>	<b>27,637</b>	<b>0</b>	<b>0</b>



**City of Pembroke Pines, Florida  
Expenditure Detail**

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<b>General Gvt Buildings</b>	<b>4,567,744</b>	<b>4,193,926</b>	<b>3,880,697</b>	<b>4,067,904</b>
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**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 539 Other physical environment**

**Division 6004 Grounds Maintenance | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12009	Assistant Director of Public Services	116,322	-	-	-
12051	Public Services Director	76,658	13,432	-	-
12052	Controller/Internal Auditor	-	79,410	80,152	79,737
12055	Deputy Public Services Director	39,470	76,506	75,920	75,920
12109	Administrative Supervisor	77,314	81,035	80,413	80,413
12190	Maintenance Worker III	51,272	54,023	52,853	52,853
12245	Maintenance Worker I	39,822	41,734	41,651	-
12246	Public Service Maintenance Worker I	-	-	103,637	134,084
12250	Maintenance Worker II	92,110	96,986	95,930	95,930
12684	Clerical Spec II	41,490	44,789	45,768	47,092
12740	Custodian	36,078	37,814	-	-
13001	Public Services Director	-	68,091	83,487	79,737
13738	P/T Custodian	11,888	11,956	10,504	10,504
14000	Overtime	42,461	41,812	40,000	40,000
15006	Compensatory ICMA	5,000	3,750	-	-
15105	Shoe allowance	400	400	400	700
15115	Beeper pay	4,944	5,149	5,000	5,000
15200	Longevity pay	15,352	15,842	15,573	12,159
21000	Social Security- matching	43,549	45,587	48,606	45,636
22000	Retirement contributions	138,162	96,567	115,297	267,450
22300	General retiree health contrib	39,174	27,870	20,134	25,680
22506	Retiree Health Savings-General	-	-	1,073	-
23000	Health Insurance	102,776	138,795	137,380	126,280
23100	Life Insurance	1,898	1,519	973	1,041
24000	Workers compensation	17,309	33,288	29,961	37,506
<b>Personnel Services</b>		<b>993,446</b>	<b>1,016,357</b>	<b>1,084,712</b>	<b>1,217,722</b>
<b>Operating Expenses</b>					
34300	Contract- laundry & cleaning	1,191	1,212	1,550	1,300
34500	Contract- building maintenance	3,792	3,500	4,000	4,000
34990	Contractual services- other	2,279,783	2,003,251	1,958,654	2,122,945
40100	Travel/conferences	470	262	-	500
40200	College classes- education	405	-	-	-
41100	Telephone	45,302	48,073	47,000	45,000
41400	Postage	1,369	1,262	2,000	1,750
43100	Electric	116,022	106,974	96,000	110,000
43200	Water & sewer	4,517	4,871	5,040	4,500
44200	Rents- machinery & equipment	4,917	4,853	6,000	5,500
46150	R & M- land- building &	111,509	46,907	40,000	48,000
46170	R & M irrigation	38,206	28,537	35,000	35,000
46180	R & M mitigation	5,728	850	-	10,000
46250	R & M equipment	19,627	10,794	7,798	18,000
46300	R & M motor vehicles	154,786	118,340	85,000	145,000

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 539 Other physical environment**

**Division 6004 Grounds Maintenance | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
46800	Maintenance contracts	7,899	7,677	10,000	10,000
48100	Advertising	2,268	-	1,000	1,750
48500	Promotional activities	5,935	843	280	6,000
49104	License fees	1,658	2,211	2,000	2,000
49600	Trash disposal charges	20,431	8,804	20,000	20,000
51100	Office supplies	10,111	7,734	7,000	7,000
52000	Operating supplies	20,147	13,135	13,000	18,000
52150	First aid, safety equip & supplies	3,399	2,574	3,500	3,000
52200	Cleaning/janitorial supplies	7,673	6,661	7,500	7,000
52300	Expendable tools	6,145	1,911	6,500	6,000
52420	Horticultural chemicals	6,586	16,429	44,450	25,000
52430	Operating chemicals	30,221	33,766	9,000	20,000
52440	Fertilizers	1,688	1,101	2,000	1,500
52540	Fuel	36,111	48,537	27,400	35,000
52600	Clothing/uniforms	401	418	500	500
52650	Equip < than \$1000	26,571	17,388	20,425	22,000
52653	Computer equipment < \$1000	2,024	1,494	733	1,750
52800	Horticultural supplies	345	415	1,000	1,000
54100	Memberships/ dues/ subscription	1,325	441	1,000	500
	<b>Operating Expenses</b>	<b>2,978,558</b>	<b>2,551,224</b>	<b>2,465,330</b>	<b>2,739,495</b>
<b>Capital Outlay</b>					
63061	Fencing	-	5,200	-	-
63115	Landscaping	5,705	11,620	-	-
64028	Car	15,378	-	-	-
64038	Communications systems	3,632	-	-	-
64039	Computer equipment not micro	-	-	1,267	-
64048	Boat	-	-	1,575	-
64051	Computer programs	-	-	4,400	-
64214	Truck	23,460	-	-	-
64400	Other equipment	5,775	-	3,802	-
	<b>Capital Outlay</b>	<b>53,950</b>	<b>16,820</b>	<b>11,044</b>	<b>0</b>
	<b>Blank</b>	<b>4,025,954</b>	<b>3,584,401</b>	<b>3,561,086</b>	<b>3,957,217</b>
	<b>Grounds Maintenance</b>	<b>4,025,954</b>	<b>3,584,401</b>	<b>3,561,086</b>	<b>3,957,217</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 6005 Purchasing/Contract Administration | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12175	Division Director of Purchasing	128,029	132,436	-	-
12525	Administrative Assistant I	61,641	64,615	64,126	64,126
12680	Storekeeper	36,673	33,133	-	-
12738	Contract Administrator III	88,324	95,373	97,495	97,802
12993	Accrued vacation	-	79,734	-	-
12994	Accrued sick leave	-	37,379	-	-
13175	P/T Purchasing Division Director	-	-	137,738	123,964
13730	P/T Storekeeper	-	-	32,526	37,730
15200	Longevity pay	5,886	5,728	6,039	4,184
21000	Social Security- matching	22,338	23,194	23,635	23,420
22000	Retirement contributions	43,064	33,840	40,136	58,239
22300	General retiree health contrib	12,535	11,148	9,475	5,136
22506	Retiree Health Savings-General	-	-	1,787	-
23000	Health Insurance	54,794	64,112	56,201	25,256
23100	Life Insurance	1,048	740	573	298
24000	Workers compensation	6,714	13,182	18,738	15,483
<b>Personnel Services</b>		<b>461,047</b>	<b>594,614</b>	<b>488,469</b>	<b>455,638</b>
<b>Operating Expenses</b>					
34300	Contract- laundry & cleaning	447	455	500	500
34500	Contract- building maintenance	3,488	3,220	3,110	3,500
40100	Travel/conferences	30	-	-	-
41100	Telephone	11,933	13,423	13,450	10,000
43100	Electric	10,599	10,994	8,000	9,500
43200	Water & sewer	852	601	880	750
44200	Rents- machinery & equipment	524	-	-	-
46150	R & M- land- building &	2,485	1,727	2,190	2,000
46250	R & M equipment	714	-	-	-
46300	R & M motor vehicles	12,310	5,947	6,000	7,500
46800	Maintenance contracts	202	220	1,500	1,500
49000	Legal/employment ads	8,879	5,563	8,000	5,000
51100	Office supplies	1,143	465	500	500
52000	Operating supplies	226	545	-	500
52200	Cleaning/janitorial supplies	1,511	961	1,500	1,250
52540	Fuel	11,416	16,393	10,800	10,000
52600	Clothing/uniforms	-	-	50	-
52650	Equip < than \$1000	1,388	-	-	-
54100	Memberships/ dues/ subscription	735	726	50	185
<b>Operating Expenses</b>		<b>68,882</b>	<b>61,242</b>	<b>56,530</b>	<b>52,685</b>
<b>Capital Outlay</b>					
64070	Forklift	20,687	-	-	-
<b>Capital Outlay</b>		<b>20,687</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 6005 Purchasing/Contract Administration | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
	<b>Blank</b>	<b>550,616</b>	<b>655,856</b>	<b>544,999</b>	<b>508,323</b>
<b>Purchasing/Contract Administration</b>		<b>550,616</b>	<b>655,856</b>	<b>544,999</b>	<b>508,323</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 6006 Environmental Services (Engineering) | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12009	Assistant Director of Public Services	70,662	-	-	-
12189	Landscape Technician	51,104	55,219	56,363	58,037
12500	City Engineer	-	76,506	75,920	75,920
12667	Chief Engineering Inspector	83,336	89,978	90,324	90,376
12679	Clerical Spec I	34,476	19,051	-	-
12770	Engineer Inspector	124,548	132,995	135,452	139,391
12831	CADD Operator	54,028	34,950	-	-
14000	Overtime	16,343	17,657	15,000	15,000
15006	Compensatory ICMA	1,250	1,250	-	-
15105	Shoe allowance	400	400	400	400
15115	Beeper pay	2,790	2,897	2,800	3,000
15200	Longevity pay	10,848	10,618	10,658	9,414
21000	Social Security- matching	32,285	31,482	29,667	27,057
22000	Retirement contributions	119,208	117,085	111,480	226,286
22300	General retiree health contrib	21,153	18,115	15,397	11,556
23000	Health Insurance	89,250	77,190	44,984	56,826
23100	Life Insurance	1,555	994	684	669
24000	Workers compensation	18,802	29,484	30,305	31,198
<b>Personnel Services</b>		<b>732,039</b>	<b>715,872</b>	<b>619,434</b>	<b>745,130</b>
<b>Operating Expenses</b>					
34300	Contract- laundry & cleaning	1,497	1,484	2,000	2,000
34500	Contract- building maintenance	3,216	2,968	3,106	2,970
40100	Travel/conferences	54	-	-	-
41100	Telephone	698	604	1,000	1,000
44200	Rents- machinery & equipment	178	141	500	500
46300	R & M motor vehicles	17,347	7,856	15,901	16,600
46800	Maintenance contracts	4,359	5,526	5,312	5,000
51100	Office supplies	2,884	3,587	3,000	3,600
52000	Operating supplies	2,210	983	1,530	1,500
52540	Fuel	10,056	18,904	10,000	12,000
52650	Equip < than \$1000	612	62	1,000	1,000
52653	Computer equipment < \$1000	-	753	1,000	1,000
54100	Memberships/ dues/ subscription	130	-	251	-
<b>Operating Expenses</b>		<b>43,240</b>	<b>42,868</b>	<b>44,600</b>	<b>47,170</b>
<b>Capital Outlay</b>					
64210	Truck pickup	21,413	-	-	-
<b>Capital Outlay</b>		<b>21,413</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Blank</b>		<b>796,692</b>	<b>758,740</b>	<b>664,034</b>	<b>792,300</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

<b>Environmental Services (Engineering)</b>	<b>796,692</b>	<b>758,740</b>	<b>664,034</b>	<b>792,300</b>
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**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 6008 Howard C. Forman Human Services Campus | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31100	Professional services- engineering	-	4,640	-	5,000
31300	Professional services-Outside Legal	31,376	12,154	19,500	20,000
31500	Professional services-other	3,913	-	5,000	2,500
34990	Contractual services- other	910,878	845,643	760,055	810,055
41100	Telephone	2,515	3,590	3,500	3,500
43100	Electric	374,614	414,215	354,500	350,000
43300	Gas	1,312	1,184	3,400	3,000
43500	Sanitation	108,128	10,286	6,000	6,000
44200	Rents- machinery & equipment	8,147	5,298	4,000	7,500
44360	Rentals	225,587	271,270	270,735	274,420
45000	Insurance	101,852	44,655	91,886	78,553
45065	Property insurance-Leasehold	-	46,766	35,000	70,000
46150	R & M- land- building &	283,542	282,237	112,156	-
46250	R & M equipment	5,966	3,612	10,000	7,500
46300	R & M motor vehicles	-	2,317	-	-
46800	Maintenance contracts	21,107	22,752	25,000	22,082
52000	Operating supplies	9,935	5,411	7,500	7,500
52300	Expendable tools	1,236	4,659	1,600	1,000
52540	Fuel	5,961	8,471	5,600	6,000
52650	Equip < than \$1000	6,787	3,826	7,500	6,000
52653	Computer equipment < \$1000	26	18	-	-
	<b>Operating Expenses</b>	<b>2,102,883</b>	<b>1,993,004</b>	<b>1,722,932</b>	<b>1,680,610</b>
<b>Capital Outlay</b>					
64055	Laptop Computer	900	-	-	-
64210	Truck pickup	10,498	-	-	-
64400	Other equipment	6,611	-	-	-
	<b>Capital Outlay</b>	<b>18,009</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Blank</b>	<b>2,120,892</b>	<b>1,993,004</b>	<b>1,722,932</b>	<b>1,680,610</b>

**Entity 1 General Fund | Function 569 Other human services**

**Division 6008 Howard C. Forman Human Services Campus | Project 53 CSC-Transitional Housing**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12444	Program Coordinator	1,340	36,669	-29,988	-
13572	P/T Social Worker- Grant	-	8,186	7,275	-
21000	Social Security- matching	100	3,352	-1,739	-
23000	Health Insurance	-	4,459	959	-
23100	Life Insurance	-	60	12	-
24000	Workers compensation	-	200	110	-



**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services**

**Division 6008 Howard C. Forman Human Services Campus | Project 53 CSC-Transitional Housing**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
	<b>Personnel Services</b>	<b>1,440</b>	<b>52,926</b>	<b>-23,371</b>	<b>0</b>
<b>Operating Expenses</b>					
46150	R & M- land- building &	-	3,800	-	-
46800	Maintenance contracts	-	920	-	-
47100	Printing	-	17	-	-
51100	Office supplies	-	1,839	-	-
52000	Operating supplies	-	2,442	4,206	-
52650	Equip < than \$1000	-	2,862	90	-
52653	Computer equipment < \$1000	-	430	-	-
52790	Miscellaneous Expense	40	-	-	-
	<b>Operating Expenses</b>	<b>40</b>	<b>12,310</b>	<b>4,296</b>	<b>0</b>
<b>Capital Outlay</b>					
64053	Micro computer	-	9,416	-	-
64055	Laptop Computer	-	1,949	-	-
	<b>Capital Outlay</b>	<b>0</b>	<b>11,365</b>	<b>0</b>	<b>0</b>
<b>Grants and Aid</b>					
81122	In-kind- services	185	8,506	3,809	-
	<b>Grants and Aid</b>	<b>185</b>	<b>8,506</b>	<b>3,809</b>	<b>0</b>
	<b>53 CSC-Transitional Housing</b>	<b>1,665</b>	<b>85,107</b>	<b>-15,266</b>	<b>0</b>

**Entity 1 General Fund | Function 569 Other human services**

**Division 6008 Howard C. Forman Human Services Campus | Project 54 DCF-Transitional Housing**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31300	Professional services-Outside Legal	-	16,544	-	-
31500	Professional services-other	-	725	-	-
34990	Contractual services- other	-	10,730	-	-
41100	Telephone	-	3,642	-	-
43100	Electric	-	22,498	-	-
43200	Water & sewer	-	3,410	-	-
44200	Rents- machinery & equipment	-	13	-	-
45065	Property insurance-Leasehold	-	3,252	-	-
46150	R & M- land- building &	4,079	13,587	-	-
46250	R & M equipment	-	244	-	-
46800	Maintenance contracts	-	110	-	-
49104	License fees	-	525	-	-
49355	Special investigation	-	1,500	-	-
51100	Office supplies	-	941	-	-
52000	Operating supplies	-	1,134	-	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services**

**Division 6008 Howard C. Forman Human Services Campus | Project 54 DCF-Transitional Housing**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52650	Equip < than \$1000	1,339	12,407	-	-
	<b>Operating Expenses</b>	<b>5,418</b>	<b>91,261</b>	<b>0</b>	<b>0</b>
<b>Capital Outlay</b>					
64400	Other equipment	-	7,929	-	-
	<b>Capital Outlay</b>	<b>0</b>	<b>7,929</b>	<b>0</b>	<b>0</b>
<b>Grants and Aid</b>					
81121	In-kind- salaries	-	16,866	-	-
	<b>Grants and Aid</b>	<b>0</b>	<b>16,866</b>	<b>0</b>	<b>0</b>
	<b>54 DCF-Transitional Housing</b>	<b>5,418</b>	<b>116,055</b>	<b>0</b>	<b>0</b>

**Entity 1 General Fund | Function 569 Other human services**

**Division 6008 Howard C. Forman Human Services Campus | Project 55 DCF-Transitional Housing YR2**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12444	Program Coordinator	-	-	33,327	-
13572	P/T Social Worker- Grant	-	-	8,125	-
21000	Social Security- matching	-	-	3,860	-
23000	Health Insurance	-	-	7,359	-
23100	Life Insurance	-	-	62	-
24000	Workers compensation	-	-	678	-
	<b>Personnel Services</b>	<b>0</b>	<b>0</b>	<b>53,411</b>	<b>0</b>
<b>Operating Expenses</b>					
30010	Contingency	-	-	5,000	-
31300	Professional services-Outside Legal	-	-	30,482	-
34500	Contract- building maintenance	-	-	1,800	-
34990	Contractual services- other	-	-	134,773	-
41100	Telephone	-	-	5,241	-
43100	Electric	-	-	42,287	-
43200	Water & sewer	-	-	10,901	-
44200	Rents- machinery & equipment	-	-	1,697	-
45065	Property insurance-Leasehold	-	2,448	3,000	-
46150	R & M- land- building &	-	-	43,583	-
46250	R & M equipment	-	-	1,793	-
46800	Maintenance contracts	-	-	492	-
49175	Administrative fees	-	-	20,051	-
49355	Special investigation	-	-	2,400	-
51100	Office supplies	-	-	904	-
52000	Operating supplies	-	-	2,969	-
52650	Equip < than \$1000	-	-	3,041	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services**

**Division 6008 Howard C. Forman Human Services Campus | Project 55 DCF-Transitional Housing YR2**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
	<b>Operating Expenses</b>	<b>0</b>	<b>2,448</b>	<b>310,414</b>	<b>0</b>
<b>Capital Outlay</b>					
63993	Improvements - Other	-	-	1,575	-
	<b>Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>1,575</b>	<b>0</b>
<b>Grants and Aid</b>					
81121	In-kind- salaries	-	-	79,879	-
	<b>Grants and Aid</b>	<b>0</b>	<b>0</b>	<b>79,879</b>	<b>0</b>
	<b>55 DCF-Transitional Housing YR2</b>	<b>0</b>	<b>2,448</b>	<b>445,279</b>	<b>0</b>
<b>I C. Forman Human Services Campus</b>		<b>2,127,976</b>	<b>2,196,614</b>	<b>2,152,945</b>	<b>1,680,610</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 572 Parks and recreation**

**Division 7001 Recreation | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12004	Athletic Coordinator	56,295	69,494	71,279	73,354
12006	Assistant Athletic Coordinator	60,107	74,177	46,299	47,603
12015	Irrigation Maintenance Worker	80,755	87,195	89,117	91,829
12016	Athletic Director	15,588	-	-	-
12025	Irrigation Mechanic	47,777	51,280	52,414	52,853
12109	Administrative Supervisor	47,426	56,629	57,888	59,660
12181	Division Director of Recreation	81,291	88,589	90,210	93,828
12185	Landscape Maintenance	48,286	65,359	66,863	68,908
12215	Senior Lifeguard	161,879	118,634	107,640	107,762
12310	Night Supervisor	110,190	119,575	121,857	124,447
12352	P & R Maint WRK/HEO	127,962	135,731	136,036	137,278
12355	P & R Maint WRK I	1,513,821	1,608,468	1,260,571	1,158,398
12356	P & R MAINT WRK II	287,392	319,893	275,908	290,116
12357	P & R MAINT WRK III	256,144	245,466	249,208	251,527
12358	Landscape Maintenance Worker	38,164	41,185	42,084	43,360
12359	P&R Maint Worker III/Playground	-	-	27,115	52,271
12508	Parks & Rec Account Clerk I	40,118	66,223	86,129	88,814
12509	Parks & Rec Account Clerk II	45,801	49,321	43,144	44,175
12519	Parks & Recreation Director	153,317	160,702	159,474	159,474
12521	Assistant Parks & Recreation	110,322	120,235	124,818	127,194
12525	Administrative Assistant I	98,243	106,031	104,419	107,138
12528	Administrative Assistant II	64,786	49,896	-	-
12531	Division Director of Park Operations	80,169	87,390	90,332	92,868
12546	Aquatic Coordinator	81,080	87,182	88,622	88,629
12547	Aquatic Coordinator Assistant	105,334	113,374	60,042	61,763
12548	Head Swim Coach	65,379	70,286	-	-
12559	Recreation Supervisor II	89,238	116,476	122,551	102,967
12563	Special Events Coordinator	55,311	59,723	61,573	63,349
12564	Special Events- Coordinator	45,384	48,836	50,039	51,603
12571	Head Age Group Swim Coach	35,662	38,381	-	-
12572	Cultural Arts Coordinator	51,563	55,719	56,909	58,574
12573	Recreation Specialist	180,936	165,858	142,088	146,231
12578	Maintenance Crew Leader	96,263	105,485	106,173	109,364
12579	Aquatic Fac Mgr/AgeGp Swm Coach	46,861	50,501	10	-
12581	Recreation Specialist II	123,518	120,650	123,646	127,410
12585	Assistant Cultural Arts Coordinator	26,927	-	-	-
12620	Cashier II	41,206	44,537	8,289	-
12659	Spray Fertilizer Technician	38,843	41,916	42,816	44,176
12678	Child Care Supervisor	57,605	-	-	-
12683	Parks Maint. Superintendent	155,276	167,687	172,463	173,913
12684	Clerical Spec II	184,842	114,493	-	-
12740	Custodian	29,767	32,112	32,814	33,813

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 572 Parks and recreation**

**Division 7001 Recreation | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12744	Tennis Coordinator	77,314	81,035	-	-
12745	Tennis Coordinator Assistant	51,229	55,070	-	-
12891	Special Population Prog Coord	57,878	62,108	63,634	65,591
12940	Head Custodian	41,831	43,708	43,451	43,451
13405	P/T Art Teacher	42,146	39,163	46,000	52,040
13419	P/T Concession/Party Manager	15,551	2,933	4,525	4,525
13450	P/T Cashier	24,424	21,560	54,884	51,514
13454	P/T Administrative Assistant	13,564	29,941	61,654	61,654
13488	P/T Senior Lifeguard	14,449	-	27,352	27,352
13491	P/T Assistant Swim Coach	49,352	20,598	-	-
13492	P/T Lifeguard	186,921	150,965	142,338	142,338
13495	P/T Recreation Aide	331,660	336,297	268,896	268,896
13500	P/T Maintenance Worker I	139,302	119,928	126,791	202,048
13507	P/T Summer Program	421,590	457,878	459,488	415,397
13522	P/T Assistant Swim Coach II	-	24,819	-	-
13523	P/T Swim Team Office Manager	-	11,969	-	-
13537	P/T Music Teacher	36,661	36,686	41,600	48,138
13539	P/T Drama Teacher	1,852	1,658	9,107	9,107
13549	P/T Storage Lot Attendant	8,038	8,375	10,084	10,084
13562	P/T Curator	22,108	27,323	21,206	21,206
13563	P/T Recreation Leader	45,288	43,000	39,685	39,685
13568	P/T Recreation Supervisor	753	-	-	-
13591	P/T Water Safety Instructor	98,741	102,076	166,438	168,795
13602	P/T Recreation Specialist	35,727	18,676	33,052	33,052
13604	P/T Recreational Therapist	2,672	-	-	-
13620	P/T Videographer-Editor	2,551	11,562	10,257	10,257
13680	P/T Clerk Spec I	48,824	31,513	27,290	27,290
13738	P/T Custodian	70,643	65,896	90,800	100,840
14000	Overtime	101,456	126,768	75,539	40,800
15010	Certification pay	540	710	840	680
15100	Holiday pay	3,818	10,874	8,000	5,000
15105	Shoe allowance	7,757	7,481	7,400	6,000
15108	Shift Differential	25,597	23,156	26,000	23,000
15200	Longevity pay	67,470	70,104	91,593	98,821
21000	Social Security- matching	529,104	536,363	476,353	478,405
22000	Retirement contributions	1,509,266	1,398,885	1,631,416	2,555,856
22300	General retiree health contrib	205,268	373,454	284,244	232,841
22506	Retiree Health Savings-General	-	-	9,493	6,193
23000	Health Insurance	1,175,560	1,568,587	1,181,344	1,132,353
23100	Life Insurance	21,693	17,832	9,656	8,165
24000	Workers compensation	233,366	453,758	387,663	332,787
<b>Personnel Services</b>		<b>10,758,791</b>	<b>11,547,397</b>	<b>10,308,913</b>	<b>11,058,810</b>

**Operating Expenses**

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 572 Parks and recreation**

**Division 7001 Recreation | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31100	Professional services- engineering	-	1,950	-	2,500
31400	Professional services- medical	20	5	200	200
31500	Professional services-other	4,982	10,910	7,000	7,200
32100	Accounting and auditing fees	1,600	-	-	1,600
34300	Contract- laundry & cleaning	16,343	16,558	16,500	14,690
34500	Contract- building maintenance	13,129	12,202	8,475	15,795
34990	Contractual services- other	400,990	364,416	504,000	514,853
40100	Travel/conferences	4,523	970	500	500
40200	College classes- education	-195	980	-	-
40229	Training	528	1,355	2,982	1,807
41100	Telephone	60,119	58,547	62,000	64,000
41400	Postage	22,603	14,089	3,000	4,000
43100	Electric	750,704	687,736	785,000	846,000
43200	Water & sewer	105,965	107,788	111,000	119,000
43320	Gas- Pool	60,046	57,131	73,000	60,000
44200	Rents- machinery & equipment	30,429	30,595	30,800	30,800
44700	Rent - Charter School facilities	452,112	468,087	488,215	488,361
44800	Transportation Rentals	8,068	6,547	2,200	2,400
46150	R & M- land- building &	440,126	237,702	192,265	308,925
46170	R & M irrigation	38,126	40,824	32,000	40,000
46250	R & M equipment	41,036	45,000	47,000	40,400
46300	R & M motor vehicles	135,400	122,218	138,065	138,000
46600	R & M pool	27,560	46,880	74,130	54,350
46800	Maintenance contracts	12,678	12,956	14,447	15,365
47100	Printing	39,200	34,252	4,427	8,050
48100	Advertising	6,950	6,806	19,000	4,000
48300	Athletic Leagues/Tournament	78,536	70,968	73,000	83,000
48505	Special Population Program	1,376	5,786	15,000	10,000
48555	Youth Soccer	65,033	63,969	76,000	81,700
48560	Community Swim Team Expenses	24,127	27,217	-	-
49100	Recording fees	-	146	200	200
49105	License renewals	8,155	8,212	10,200	8,420
49400	Bank service charge	5,313	6,939	6,000	6,129
49655	Special events- ArtsPark	36,097	7,972	3,000	5,400
51100	Office supplies	15,985	13,391	12,000	14,400
52000	Operating supplies	63,949	43,808	54,000	45,000
52050	Playground/athletic supplies	19,325	11,088	20,612	23,000
52070	Art & Cultural Supplies	19,719	18,575	16,900	19,000
52071	ArtsPark Supplies	10,912	10,232	11,300	11,300
52150	First aid, safety equip & supplies	6,790	4,883	5,600	5,300
52200	Cleaning/janitorial supplies	53,688	56,920	54,400	55,000
52300	Expendable tools	7,183	6,798	5,400	5,400
52350	Electrical/mechanical supplies	44,853	30,416	38,500	33,000
52420	Horticultural chemicals	70,306	65,799	125,000	170,000

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 572 Parks and recreation**

**Division 7001 Recreation | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52460	Sand- seed- soil	175,136	142,096	103,000	117,000
52480	Pool Chemicals & Supplies	84,611	75,280	104,700	102,000
52540	Fuel	223,373	296,025	183,500	180,000
52600	Clothing/uniforms	20,660	7,557	16,000	16,500
52650	Equip < than \$1000	102,277	122,672	33,200	57,607
52652	Software < than \$1000 &/or	-	327	100	678
52653	Computer equipment < \$1000	837	1,273	1,800	1,800
52700	Cost of sales	539	574	700	700
52706	Concession Expense	47,535	38,993	42,000	43,000
52800	Horticultural supplies	31,494	8,555	10,000	10,000
54100	Memberships/ dues/ subscription	4,898	875	1,530	1,550
	<b>Operating Expenses</b>	<b>3,895,744</b>	<b>3,533,852</b>	<b>3,639,848</b>	<b>3,889,880</b>
<b>Capital Outlay</b>					
63000	Improvement other than building	40,914	13,986	119,035	70,000
63012	Academic Village - Rec.	-	-	113,160	105,000
63061	Fencing	-	-	-	50,000
63082	September 11th Memorial	7,683	1,031	-	-
63230	Equestrian Park	1,278	-	-	-
63350	Basketball Court	13,014	-	-	-
64011	Air compressor	-	-	1,228	-
64040	Chipper	24,721	-	-	-
64139	Mowers- other	-	2,751	-	-
64210	Truck pickup	-	-	-	105,000
64213	Trailer	8,500	-	-	-
64214	Truck	-	28,552	-	-
64400	Other equipment	127,189	38,340	19,541	135,000
	<b>Capital Outlay</b>	<b>223,299</b>	<b>84,659</b>	<b>252,964</b>	<b>465,000</b>
	<b>Blank</b>	<b>14,877,834</b>	<b>15,165,908</b>	<b>14,201,725</b>	<b>15,413,690</b>

**Entity 1 General Fund | Function 572 Parks and recreation**

**Division 7001 Recreation | Project 201 West Pines pre-school**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12151	City Teacher	79,257	101,886	67,167	67,830
12559	Recreation Supervisor II	-	-	-	23,818
12676	Child Care Coordinator	45,031	61,612	14,582	-
13551	P/T Teacher Aide	69,476	63,634	68,089	40,296
13552	P/T Teacher - Recreation	58,252	36,859	49,420	23,214
13680	P/T Clerk Spec I	-	9,454	14,982	14,982
14000	Overtime	317	827	500	400
15010	Certification pay	-	-	-	40

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 572 Parks and recreation**

**Division 7001 Recreation | Project 201 West Pines pre-school**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
15200	Longevity pay	-	1,659	1,659	1,152
21000	Social Security- matching	19,157	20,871	19,158	13,293
22000	Retirement contributions	35,843	45,104	35,387	54,296
22300	General retiree health contrib	4,701	11,148	9,475	5,983
23000	Health Insurance	44,028	58,144	30,090	29,423
23100	Life Insurance	870	752	220	173
24000	Workers compensation	3,013	1,417	7,215	3,795
<b>Personnel Services</b>		<b>359,945</b>	<b>413,367</b>	<b>317,944</b>	<b>278,695</b>
<b>Operating Expenses</b>					
34500	Contract- building maintenance	1,248	1,342	1,200	1,400
40229	Training	243	190	750	750
43100	Electric	13,996	13,502	14,200	12,200
43200	Water & sewer	2,122	2,052	2,000	2,000
46150	R & M- land- building &	3,220	610	1,000	1,000
46250	R & M equipment	14	65	300	100
46800	Maintenance contracts	300	300	300	300
49104	License fees	158	165	165	165
49654	Special events- children trip	-	-	100	-
51100	Office supplies	799	754	800	800
52000	Operating supplies	8,737	6,315	8,000	6,000
52050	Playground/athletic supplies	326	-	500	100
52150	First aid, safety equip & supplies	153	-	100	100
52200	Cleaning/janitorial supplies	1,900	1,753	2,026	2,026
52600	Clothing/uniforms	563	-	660	660
52650	Equip < than \$1000	2,863	1,520	1,288	1,500
52701	Food purchases	196	21	200	200
54510	Media Books	1,104	884	1,000	1,000
<b>Operating Expenses</b>		<b>37,940</b>	<b>29,474</b>	<b>34,589</b>	<b>30,301</b>
<b>201 West Pines pre-school</b>		<b>397,885</b>	<b>442,841</b>	<b>352,533</b>	<b>308,996</b>

**Entity 1 General Fund | Function 572 Parks and recreation**

**Division 7001 Recreation | Project 204 Village after-care**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12676	Child Care Coordinator	49,371	-	-	-
13496	P/T Recreation Aide/Driver	4,762	7,490	-	-
13551	P/T Teacher Aide	13,803	-	-	-
13552	P/T Teacher - Recreation	11,841	-	-	-
13602	P/T Recreation Specialist	-	1,274	-	-
14000	Overtime	2,563	-	-	-
21000	Social Security- matching	6,137	670	-	-



**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 572 Parks and recreation**

**Division 7001 Recreation | Project 204 Village after-care**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
22000	Retirement contributions	14,370	-	-	-
22300	General retiree health contrib	1,567	-	-	-
23000	Health Insurance	7,061	-	-	-
23100	Life Insurance	259	53	-	-
24000	Workers compensation	2,306	98	-	-
<b>Personnel Services</b>		<b>114,040</b>	<b>9,585</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>					
44800	Transportation Rentals	3,032	-	-	-
46150	R & M- land- building &	102	-	-	-
49104	License fees	115	127	-	-
49654	Special events- children trip	685	-	-	-
51100	Office supplies	437	-	-	-
52000	Operating supplies	2,161	-	-	-
52050	Playground/athletic supplies	108	-	-	-
52200	Cleaning/janitorial supplies	1,470	1,005	-	-
52650	Equip < than \$1000	1,200	-	-	-
52701	Food purchases	54	-	-	-
<b>Operating Expenses</b>		<b>9,363</b>	<b>1,131</b>	<b>0</b>	<b>0</b>
<b>204 Village after-care</b>		<b>123,403</b>	<b>10,717</b>	<b>0</b>	<b>0</b>

**Entity 1 General Fund | Function 572 Parks and recreation**

**Division 7001 Recreation | Project 207 Rose Price after-care**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12676	Child Care Coordinator	40,987	-	-	-
13495	P/T Recreation Aide	9,282	-	-	-
13496	P/T Recreation Aide/Driver	8,605	6,553	8,904	-
13602	P/T Recreation Specialist	-	9,909	11,918	11,918
14000	Overtime	212	29	-	-
21000	Social Security- matching	4,520	1,262	1,593	912
22000	Retirement contributions	10,693	-	-	-
22300	General retiree health contrib	1,567	-	-	-
23000	Health Insurance	10,602	-	-	-
23100	Life Insurance	246	53	-	-
24000	Workers compensation	3,077	98	1,338	781
<b>Personnel Services</b>		<b>89,792</b>	<b>17,903</b>	<b>23,753</b>	<b>13,611</b>
<b>Operating Expenses</b>					
44800	Transportation Rentals	4,700	5,640	9,900	10,800
49104	License fees	-	192	150	150
49654	Special events- children trip	372	-	-	-
51100	Office supplies	280	-	100	100

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 572 Parks and recreation**

**Division 7001 Recreation | Project 207 Rose Price after-care**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52000	Operating supplies	1,551	-	1,000	1,000
52050	Playground/athletic supplies	-	-	100	100
52150	First aid, safety equip & supplies	-	-	50	50
52200	Cleaning/janitorial supplies	1,556	961	1,671	1,671
52600	Clothing/uniforms	-	-	83	83
52650	Equip < than \$1000	431	-	200	200
<b>Operating Expenses</b>		<b>8,889</b>	<b>6,793</b>	<b>13,254</b>	<b>14,154</b>
<b>207 Rose Price after-care</b>		<b>98,682</b>	<b>24,695</b>	<b>37,007</b>	<b>27,765</b>

**Entity 1 General Fund | Function 572 Parks and recreation**

**Division 7001 Recreation | Project 301 Grants- Arts & Culture**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34990	Contractual services- other	-	46,800	31,200	-
<b>Operating Expenses</b>		<b>0</b>	<b>46,800</b>	<b>31,200</b>	<b>0</b>
<b>301 Grants- Arts &amp; Culture</b>		<b>0</b>	<b>46,800</b>	<b>31,200</b>	<b>0</b>

<b>Recreation</b>	<b>15,497,803</b>	<b>15,690,962</b>	<b>14,622,465</b>	<b>15,750,451</b>
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**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 574 Special events  
Division 7003 Special Events | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
49649	Special events	28,544	9,932	10,730	24,002
49651	Special event- teen program	6,687	3,150	3,000	3,000
49656	Special event- Xmas/Chanukah	35,728	21,576	22,171	24,600
49659	Special Event- Kids Konnection	15,743	6,865	6,600	7,100
49660	Special event- Easter egg hunt	8,938	8,601	7,825	10,325
49662	Special Event- 4th Of July	30,297	8,241	29,150	33,400
49666	Special event- Halloween contest	8,958	6,017	6,774	7,517
49670	Special event- Pines Day	99,970	28,057	29,297	85,558
49674	Special event- summer program	262,824	211,163	267,500	239,475
49676	Special event- umpire fees	29,447	-	-	-
49677	Special event- tennis tournament	1,898	-	-	-
<b>Operating Expenses</b>		<b>529,033</b>	<b>303,601</b>	<b>383,047</b>	<b>434,977</b>
<b>Blank</b>		<b>529,033</b>	<b>303,601</b>	<b>383,047</b>	<b>434,977</b>
<b>Special Events</b>		<b>529,033</b>	<b>303,601</b>	<b>383,047</b>	<b>434,977</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 579 Other culture/recreation**

**Division 7005 Walter C Young Dinner Theatre | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12669	Stage Manager/Custodian	67,010	71,201	71,524	72,502
13739	P/T Facilities Custodian	2,513	2,788	3,361	3,361
14000	Overtime	-	4,599	1,257	1,600
15108	Shift Differential	1,956	2,060	1,783	2,080
15200	Longevity pay	1,617	2,013	2,013	2,092
21000	Social Security- matching	5,567	6,297	6,115	6,247
22000	Retirement contributions	19,346	18,739	22,316	44,422
22300	General retiree health contrib	3,134	5,574	4,737	5,136
23000	Health Insurance	19,047	25,595	22,437	25,256
23100	Life Insurance	200	166	123	133
24000	Workers compensation	2,422	4,795	5,481	5,657
<b>Personnel Services</b>		<b>122,813</b>	<b>143,826</b>	<b>141,147</b>	<b>168,486</b>
<b>Operating Expenses</b>					
31500	Professional services-other	16,590	16,538	16,975	16,975
34500	Contract- building maintenance	-	2,840	-	-
34990	Contractual services- other	35,000	22,000	22,000	22,000
41100	Telephone	854	955	930	930
46150	R & M- land- building &	918	65	1,500	1,500
46250	R & M equipment	675	778	2,000	2,000
47100	Printing	122	558	4,500	5,000
48100	Advertising	5,983	425	1,000	500
49104	License fees	400	795	585	585
52000	Operating supplies	-	748	400	400
52200	Cleaning/janitorial supplies	667	595	700	700
52650	Equip < than \$1000	14,555	176	200	200
<b>Operating Expenses</b>		<b>75,763</b>	<b>46,472</b>	<b>50,790</b>	<b>50,790</b>
<b>Blank</b>		<b>198,576</b>	<b>190,298</b>	<b>191,937</b>	<b>219,276</b>
<b>Walter C Young Dinner Theatre</b>		<b>198,576</b>	<b>190,298</b>	<b>191,937</b>	<b>219,276</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 575 Special recreation facility**

**Division 7006 Golf Course | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12615	Cashier I	27,260	51,985	49,979	30,145
12620	Cashier II	16,502	34,636	35,399	36,463
13450	P/T Cashier	3,998	-	27,008	42,137
14000	Overtime	-	274	800	640
15100	Holiday pay	-	-	1,000	-
15200	Longevity pay	-	-	-	1,606
21000	Social Security- matching	3,550	6,465	7,205	8,493
22000	Retirement contributions	24,303	23,862	28,945	40,144
22300	General retiree health contrib	4,701	8,361	7,106	5,136
22506	Retiree Health Savings-General	-	-	573	-
23000	Health Insurance	34,008	45,699	40,059	25,256
23100	Life Insurance	283	232	160	125
24000	Workers compensation	212	413	515	610
<b>Personnel Services</b>		<b>114,816</b>	<b>171,927</b>	<b>198,749</b>	<b>190,755</b>
<b>Operating Expenses</b>					
31500	Professional services-other	210,294	401,793	401,091	408,040
32100	Accounting and auditing fees	1,966	2,146	2,250	2,271
34500	Contract- building maintenance	2,181	3,286	2,500	3,200
34900	Contract- cart rental	33,579	103,570	129,782	129,782
34950	Contract- maintenance	356,737	496,214	589,564	603,600
34990	Contractual services- other	13,860	7,313	5,109	5,470
41100	Telephone	6,276	6,690	6,300	6,700
41225	Cable fees	-56	2,409	745	745
41400	Postage	-	-	200	250
43100	Electric	71,841	75,522	90,000	86,000
43200	Water & sewer	4,751	5,479	6,600	7,800
43340	Gas- restaurant	4,854	7,237	8,800	7,800
44200	Rents- machinery & equipment	835	964	840	1,000
46150	R & M- land- building &	6,975	45,533	37,250	44,000
46170	R & M irrigation	5,160	1,835	400	2,500
46250	R & M equipment	11,133	21,556	6,500	5,000
46800	Maintenance contracts	1,500	1,500	1,500	1,500
47100	Printing	1,586	6,910	6,000	7,000
48100	Advertising	9,513	28,198	24,500	30,000
49105	License renewals	1,460	-	1,960	1,500
49201	Taxes and/or assessments	18,645	26,603	25,240	27,000
49400	Bank service charge	7,742	27,755	32,000	28,000
51100	Office supplies	587	1,517	1,000	1,500
52000	Operating supplies	5,533	19,745	12,200	17,500
52150	First aid, safety equip & supplies	-	300	100	100
52200	Cleaning/janitorial supplies	3,695	4,017	7,500	5,000
52300	Expendable tools	1,198	1,370	2,100	1,550

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 575 Special recreation facility**

**Division 7006 Golf Course | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52350	Electrical/mechanical supplies	14,429	5,270	3,000	3,000
52420	Horticultural chemicals	107,554	151,966	166,515	207,000
52460	Sand- seed- soil	22,875	43,039	52,200	49,200
52650	Equip < than \$1000	1,597	13,772	21,684	3,370
52652	Software < than \$1000 &/or	350	100	350	350
52800	Horticultural supplies	1,546	11,808	21,834	21,500
	<b>Operating Expenses</b>	<b>930,195</b>	<b>1,525,419</b>	<b>1,667,614</b>	<b>1,719,228</b>
<b>Capital Outlay</b>					
64073	Generator	1,249	-	-	-
64139	Mowers- other	-	109,013	56,885	-
64219	Tractor	19,500	-	-	-
64400	Other equipment	-	11,470	73,466	33,800
	<b>Capital Outlay</b>	<b>20,749</b>	<b>120,483</b>	<b>130,351</b>	<b>33,800</b>
	<b>Blank</b>	<b>1,065,760</b>	<b>1,817,829</b>	<b>1,996,714</b>	<b>1,943,783</b>
	<b>Golf Course</b>	<b>1,065,760</b>	<b>1,817,829</b>	<b>1,996,714</b>	<b>1,943,783</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 800 General Government | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12992	Vacation leave - retire/term	68,595	145,201	128,070	85,698
12996	Sick leave - retire/term	181,907	246,374	245,974	110,975
12997	Sick leave - annual	362,879	416,223	473,496	419,814
21000	Social Security- matching	41,433	50,649	62,333	37,866
22000	Retirement contributions	-	-	-	225,433
25000	Unemployment compensation	13,001	10,016	21,000	105,000
<b>Personnel Services</b>		<b>667,814</b>	<b>868,463</b>	<b>930,873</b>	<b>984,786</b>
<b>Operating Expenses</b>					
30010	Contingency	-	-	449,967	750,000
31100	Professional services- engineering	1,890	-	20,000	20,000
31300	Professional services-Outside Legal	369,162	341,609	350,000	400,000
31500	Professional services-other	510,563	281,143	350,000	300,000
31501	Professional service- CRA admin	-	3,125	-	-
34990	Contractual services- other	106,891	75,619	79,300	25,000
34991	Home repair/weatherization	-	-	46,875	-
36100	Excess benefit	-	34,653	36,000	36,500
41225	Cable fees	163	163	250	175
41400	Postage	146,689	142,926	135,000	132,000
45000	Insurance	1,742,651	1,166,017	1,713,254	1,654,135
45030	Household hazard waste	115,520	135,395	130,000	130,000
48250	Employee award program	2,701	3,973	4,000	4,000
49150	Auto tags & titles	7,697	737	9,000	9,000
49201	Taxes and/or assessments	8,433	-521	1,500	1,500
49356	Special projects	92,122	24,449	75,000	10,000
51100	Office supplies	3,775	4,762	5,000	5,000
54100	Memberships/ dues/ subscription	49,970	50,522	58,000	58,000
<b>Operating Expenses</b>		<b>3,158,227</b>	<b>2,264,573</b>	<b>3,463,146</b>	<b>3,535,310</b>
<b>Grants and Aid</b>					
81001	Grant - Area Agency On Aging	80,253	79,803	79,843	82,316
82005	Grant - Women In Distress	12,000	12,000	12,000	12,000
82011	Grant - Crime Watch	108,000	108,000	-	-
82013	Grant - Learning for Success-	3,000	3,000	3,000	3,000
82016	Grant - Here's Help	5,000	5,000	5,000	5,000
82020	Grant - The Starting Place	5,000	-	-	-
83013	Grant - Family Central	21,152	25,382	30,458	30,458
<b>Grants and Aid</b>		<b>234,405</b>	<b>233,185</b>	<b>130,301</b>	<b>132,774</b>
<b>Other</b>					
91122	Transfer to Law Enforcement Grants	79,674	67,919	-	-
91171	Transfer to Charter Middle School	264,532	251,930	727,792	578,097
91199	Transfer to OAA	45,342	140,601	-	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 519 Other general governmental services**

**Division 800 General Government | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Other</b>					
91600	Transfer to Community	-	-	35,000	-
	<b>Other</b>	<b>389,548</b>	<b>460,450</b>	<b>762,792</b>	<b>578,097</b>
	<b>Blank</b>	<b>4,449,993</b>	<b>3,826,671</b>	<b>5,287,112</b>	<b>5,230,967</b>
	<b>General Government</b>	<b>4,449,993</b>	<b>3,826,671</b>	<b>5,287,112</b>	<b>5,230,967</b>



**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services**

**Division 8001 Community Services | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12007	Assistant Director Community	139,058	145,757	-	-
12084	Community Service Director	149,282	160,702	20,081	53,690
12181	Division Director of Recreation	12,471	-	-	-
12224	L.P.N.	82,289	88,681	88,659	-
12510	Activities Specialist	36,587	40,655	32,187	-
12525	Administrative Assistant I	51,547	57,281	58,552	60,390
12526	Administrative Coordinator II	41,260	-	-	-
12543	Activities Coordinator	43,225	46,741	47,783	49,258
12559	Recreation Supervisor II	59,896	64,495	59,954	61,355
12562	Recreation Supervisor I	48,496	54,423	43,145	-
12630	Certified Nurses Aide	70,217	75,779	77,068	-
12685	Clerical Aide	30,269	32,675	33,405	34,362
12690	Clerical I/Custodian	36,095	43,545	43,451	-
12880	Van Driver	229,386	-	-	-
12884	Executive Assist	-	-	-	37,961
12992	Vacation leave - retire/term	-	-	15,218	-
12996	Sick leave - retire/term	-	-	8,339	-
13162	Community Services Director	-	-	79,737	-
13487	P/T Seniors Aide	26,640	-	-	-
13548	P/T Senior Center Aide	9,292	7,533	8,403	-
13563	P/T Recreation Leader	41,512	35,670	22,048	-
13577	P/T C.N.A.	14,481	-	-	-
13590	P/T Van Driver - City	21,558	-	-	-
13602	P/T Recreation Specialist	30,384	29,541	8,796	-
13680	P/T Clerk Spec I	10,472	-	-	-
13681	P/T Clerk Spec II	40,761	67,161	56,634	-
13738	P/T Custodian	9,880	-	-	-
14000	Overtime	16,639	14,856	8,000	5,000
15107	Automobile allowance	3,600	3,683	-	-
15108	Shift Differential	4,574	884	1,000	-
15115	Beeper pay	538	440	500	-
15200	Longevity pay	15,590	12,370	11,349	5,533
21000	Social Security- matching	89,561	67,333	53,370	20,700
22000	Retirement contributions	282,633	236,388	146,706	179,911
22300	General retiree health contrib	30,947	60,617	30,201	12,840
23000	Health Insurance	154,688	135,939	90,284	50,512
23100	Life Insurance	3,459	2,582	885	547
24000	Workers compensation	28,772	40,493	20,606	6,639
<b>Personnel Services</b>		<b>1,866,061</b>	<b>1,526,224</b>	<b>1,066,361</b>	<b>578,698</b>
<b>Operating Expenses</b>					
34300	Contract- laundry & cleaning	1,998	-	-	-
34500	Contract- building maintenance	85,645	93,149	102,458	102,459

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 569 Other human services**

**Division 8001 Community Services | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34990	Contractual services- other	74,402	72,670	75,297	51,384
40100	Travel/conferences	2,912	525	-	-
41100	Telephone	33,611	33,794	33,000	33,000
43100	Electric	126,516	120,783	120,000	120,000
43200	Water & sewer	5,870	4,761	5,600	5,000
43300	Gas	509	917	700	900
44200	Rents- machinery & equipment	434	277	792	500
46150	R & M- land- building &	53,418	44,894	25,418	60,000
46250	R & M equipment	2,381	3,481	4,000	3,000
46300	R & M motor vehicles	52,477	5,779	5,000	5,000
46800	Maintenance contracts	8,588	9,319	9,007	8,690
46801	I.T. Maintenance contracts	3,000	3,450	3,000	3,000
47100	Printing	1,924	964	1,103	1,000
48252	Volunteer Appreciation Program	10,661	1,841	-	-
49648	Recreation Outreach Program	228	-	-	-
49652	Special event- adult dance	3,780	2,180	-	-
51100	Office supplies	8,166	8,502	6,000	6,000
52000	Operating supplies	10,115	5,659	6,000	10,000
52200	Cleaning/janitorial supplies	7,043	6,550	8,500	4,000
52350	Electrical/mechanical supplies	3,035	3,993	7,300	3,900
52540	Fuel	82,897	11,913	7,500	6,000
52600	Clothing/uniforms	1,485	829	-	-
52650	Equip < than \$1000	16,776	3,235	3,865	400
52653	Computer equipment < \$1000	977	1,144	700	300
52701	Food purchases	2,945	1,364	25	500
54100	Memberships/ dues/ subscription	3,649	949	840	650
	<b>Operating Expenses</b>	<b>605,444</b>	<b>442,922</b>	<b>426,105</b>	<b>425,683</b>
<b>Capital Outlay</b>					
64050	Copier machine	9,116	-	-	-
64206	Time clock/recorder	2,537	-	-	-
64207	Television	-	1,522	-	-
64221	Van	180,813	-	-	-
64227	Telephone system	-	-	13,990	-
64400	Other equipment	2,995	2,935	-	-
	<b>Capital Outlay</b>	<b>195,461</b>	<b>4,457</b>	<b>13,990</b>	<b>0</b>
<b>Grants and Aid</b>					
82012	Grant- elderly energy assistance	7,051	5,733	29,571	29,571
	<b>Grants and Aid</b>	<b>7,051</b>	<b>5,733</b>	<b>29,571</b>	<b>29,571</b>
	<b>Blank</b>	<b>2,674,017</b>	<b>1,979,336</b>	<b>1,536,027</b>	<b>1,033,952</b>
	<b>Community Services</b>	<b>2,674,017</b>	<b>1,979,336</b>	<b>1,536,027</b>	<b>1,033,952</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 554 Housing and urban development  
Division 8002 Housing Division | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12084	Community Service Director	-	-	9,733	26,845
12182	Division Director of Housing	46,471	50,655	41,885	-
12525	Administrative Assistant I	-	23,066	23,571	24,354
12685	Clerical Aide	39,337	-	-	-
14000	Overtime	3,825	4,141	5,000	5,000
15200	Longevity pay	809	830	858	1,044
21000	Social Security- matching	6,836	5,945	3,325	1,889
22000	Retirement contributions	19,102	25,233	23,402	25,395
22300	General retiree health contrib	1,567	4,180	2,369	1,605
23000	Health Insurance	9,774	20,259	11,513	7,893
23100	Life Insurance	188	214	128	70
24000	Workers compensation	441	994	1,087	391
<b>Personnel Services</b>		<b>128,350</b>	<b>135,515</b>	<b>122,871</b>	<b>94,486</b>
<b>Operating Expenses</b>					
34500	Contract- building maintenance	44,463	43,840	45,350	49,350
34990	Contractual services- other	114,724	137,392	128,984	135,434
40100	Travel/conferences	80	-	-	-
41100	Telephone	4,133	4,468	4,630	4,769
41225	Cable fees	50,370	52,889	25,100	26,215
43100	Electric	47,025	49,437	59,000	54,075
43200	Water & sewer	47,396	48,902	55,400	63,181
44200	Rents- machinery & equipment	63	38	1,000	1,000
44330	Credit application	2,200	2,545	2,835	2,835
44360	Rentals	731,982	744,905	718,269	752,072
45000	Insurance	76,984	55,928	94,063	96,918
46150	R & M- land- building &	104,488	58,051	78,250	78,250
46250	R & M equipment	1,883	2,825	3,250	5,250
46300	R & M motor vehicles	120	107	315	315
46800	Maintenance contracts	20,234	20,476	22,562	27,562
48100	Advertising	5,574	7,522	7,900	5,900
49175	Administrative fees	142,940	205,253	244,947	127,610
51100	Office supplies	1,861	3,160	3,000	3,000
52000	Operating supplies	1,036	1,703	2,500	5,000
52200	Cleaning/janitorial supplies	2,827	2,848	3,500	5,000
52540	Fuel	-	-	1,150	3,150
52650	Equip < than \$1000	10,948	33,422	73,500	58,000
52652	Software < than \$1000 &/or	-	110	-	-
52653	Computer equipment < \$1000	416	288	500	2,000
54100	Memberships/ dues/ subscription	250	250	-	-
<b>Operating Expenses</b>		<b>1,411,997</b>	<b>1,476,360</b>	<b>1,576,005</b>	<b>1,506,886</b>
<b>Capital Outlay</b>					

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 554 Housing and urban development**

**Division 8002 Housing Division | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
64400	Other equipment	1,569	-	-	-
<b>Capital Outlay</b>		<b>1,569</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Blank</b>		<b>1,541,915</b>	<b>1,611,876</b>	<b>1,698,876</b>	<b>1,601,372</b>

**Entity 1 General Fund | Function 554 Housing and urban development**

**Division 8002 Housing Division | Project 603 Senior rental - Pines Place**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12084	Community Service Director	-	-	9,733	26,845
12182	Division Director of Housing	46,471	50,654	41,885	-
12525	Administrative Assistant I	59,398	87,151	87,697	88,480
12685	Clerical Aide	3,714	-	-	-
12884	Executive Assist	66,786	72,090	73,687	37,961
14000	Overtime	661	3,848	5,000	5,000
15200	Longevity pay	2,393	2,842	2,871	3,494
21000	Social Security- matching	13,581	16,340	14,022	9,888
22000	Retirement contributions	19,102	48,783	66,527	86,340
22300	General retiree health contrib	1,567	6,967	7,106	5,457
23000	Health Insurance	9,774	34,506	36,492	26,835
23100	Life Insurance	188	414	366	258
24000	Workers compensation	441	1,350	1,847	964
<b>Personnel Services</b>		<b>224,075</b>	<b>324,946</b>	<b>347,233</b>	<b>291,522</b>
<b>Operating Expenses</b>					
31300	Professional services-Outside Legal	3,762	18,107	10,500	12,000
34500	Contract- building maintenance	25,070	79,407	92,540	80,000
34990	Contractual services- other	310,421	302,964	278,436	305,976
40100	Travel/conferences	132	-	-	-
41100	Telephone	2,567	6,607	8,600	6,000
41225	Cable fees	48,651	51,026	69,003	60,000
43100	Electric	129,779	204,909	229,075	235,947
43200	Water & sewer	90,155	97,372	135,000	169,236
44200	Rents- machinery & equipment	1,077	2,198	2,500	2,500
44330	Credit application	5,379	7,679	10,500	10,500
44360	Rentals	1,717,297	2,136,290	2,680,741	4,289,737
44800	Transportation Rentals	14,000	-	-	-
45000	Insurance	99,119	118,815	235,342	264,916
46150	R & M- land- building &	68,462	41,607	63,400	60,000
46250	R & M equipment	1,689	2,815	15,000	15,000
46800	Maintenance contracts	675	918	10,000	2,000
46801	I.T. Maintenance contracts	-	1,200	1,200	1,200
48100	Advertising	1,934	5,529	5,000	5,000

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 554 Housing and urban development**

**Division 8002 Housing Division | Project 603 Senior rental - Pines Place**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
49104	License fees	1,459	1,528	2,161	1,528
49175	Administrative fees	285,881	390,632	490,703	244,191
51100	Office supplies	2,844	4,649	3,995	4,635
52000	Operating supplies	4,465	6,418	3,800	6,000
52200	Cleaning/janitorial supplies	5,375	8,052	8,010	13,010
52300	Expendable tools	77	-	200	-
52540	Fuel	665	2,966	3,000	3,000
52650	Equip < than \$1000	5,112	3,128	3,479	5,000
52652	Software < than \$1000 &/or	-	-	110	-
52653	Computer equipment < \$1000	1,596	-	140	-
54100	Memberships/ dues/ subscription	-	-	115	115
	<b>Operating Expenses</b>	<b>2,827,643</b>	<b>3,494,815</b>	<b>4,362,550</b>	<b>5,797,491</b>
<b>Capital Outlay</b>					
62000	Buildings	3,825	-	-	-
64051	Computer programs	8,810	-	-	-
64055	Laptop Computer	-	1,949	-	-
64400	Other equipment	-	1,632	-	-
	<b>Capital Outlay</b>	<b>12,635</b>	<b>3,582</b>	<b>0</b>	<b>0</b>
	<b>603 Senior rental - Pines Place</b>	<b>3,064,353</b>	<b>3,823,343</b>	<b>4,709,783</b>	<b>6,089,013</b>
	<b>Housing Division</b>	<b>4,606,268</b>	<b>5,435,219</b>	<b>6,408,659</b>	<b>7,690,385</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 1 General Fund | Function 515 Comprehensive planning**

**Division 9002 Planning | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12184	Zoning Administrator	81,297	85,222	84,573	84,573
12518	Associate Planner	85,100	87,411	88,774	88,774
12520	Assistant Planner	109,268	117,932	120,554	124,074
12524	Administrative Coordinator I	55,893	58,666	58,219	58,219
12684	Clerical Spec II	36,733	39,638	40,489	41,761
12840	Economic Development Coordinator	89,586	93,900	-	-
13161	Administrative Services Director	-	-	-	80,933
13449	P/T CADD Operator	2,508	1,887	6,976	14,976
13542	P/T Intern	2,879	-	-	-
14000	Overtime	3,568	1,489	2,300	1,840
15200	Longevity pay	7,503	8,765	7,344	7,941
21000	Social Security- matching	35,561	37,085	38,435	38,490
22000	Retirement contributions	132,319	128,318	152,352	237,389
22300	General retiree health contrib	10,969	19,509	16,581	15,408
23000	Health Insurance	60,681	90,495	65,556	75,768
23100	Life Insurance	1,342	1,112	837	730
24000	Workers compensation	1,001	1,980	2,762	2,772
<b>Personnel Services</b>		<b>716,208</b>	<b>773,409</b>	<b>685,752</b>	<b>873,648</b>
<b>Operating Expenses</b>					
34990	Contractual services- other	3,500	5,925	5,000	5,000
40100	Travel/conferences	2,042	-	-	-
40200	College classes- education	900	-	-	-
41100	Telephone	3,611	3,626	4,060	3,120
41400	Postage	92,624	70,826	9,000	79,039
44200	Rents- machinery & equipment	3,527	4,275	4,300	5,000
45440	Insurance- errors & omissions	-	73	150	150
46250	R & M equipment	92	495	220	220
46300	R & M motor vehicles	606	613	700	700
46800	Maintenance contracts	-	-	980	980
47100	Printing	-7,619	-5,860	1,070	2,000
48510	Economic Development Activities	41,375	24,080	34,000	54,000
49000	Legal/employment ads	6,586	8,472	3,000	8,000
51100	Office supplies	8,200	3,396	7,000	7,000
52000	Operating supplies	-	-	260	260
52540	Fuel	137	327	320	320
52650	Equip < than \$1000	251	-	900	500
52652	Software < than \$1000 &/or	1,232	2,840	5,500	5,500
52653	Computer equipment < \$1000	39	-	1,000	1,000
54100	Memberships/ dues/ subscription	2,131	-	1,320	820
<b>Operating Expenses</b>		<b>159,233</b>	<b>119,087</b>	<b>78,780</b>	<b>173,609</b>
<b>Capital Outlay</b>					

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 515 Comprehensive planning**

**Division 9002 Planning | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
64039	Computer equipment not micro	6,689	-	-	-
	<b>Capital Outlay</b>	<b>6,689</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Blank</b>	<b>882,130</b>	<b>892,496</b>	<b>764,532</b>	<b>1,047,257</b>
	<b>Planning</b>	<b>882,130</b>	<b>892,496</b>	<b>764,532</b>	<b>1,047,257</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 524 Protective Inspections**

**Division 9005 Building | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12013	Inspector	897,894	792,358	380,258	-
12082	Chief Building Official	132,423	138,799	137,738	-
12284	Micrographic Technician I	35,242	38,096	38,926	-
12435	Permit Supervisor	59,292	64,189	65,628	-
12465	Programmer	50,538	54,537	55,853	-
12524	Administrative Coordinator I	41,393	44,756	45,744	-
12598	Plans Examiner	779,676	820,848	527,513	-
12620	Cashier II	33,952	36,651	37,449	-
12651	Programmer Analyst II	82,871	89,014	91,318	-
12658	Chief Building Inspector	85,173	92,097	93,109	-
12660	Chief Mechanical Inspect	78,093	83,299	86,162	-
12662	Chief Electrical Inspector	70,084	75,279	77,050	-
12668	Chief Plumbing Inspector	89,461	92,341	93,059	-
12679	Clerical Spec I	715	-	-	-
12684	Clerical Spec II	296,567	319,784	317,098	-
12685	Clerical Aide	133,297	103,178	103,659	-
12992	Vacation leave - retire/term	46,669	10,526	296,766	-
12996	Sick leave - retire/term	79,205	40,085	438,483	-
12997	Sick leave - annual	56,822	56,447	65,074	-
13505	P/T Micro Technician I	2,865	-	-	-
13524	P/T Plans Examiner	-	-	58,273	-
13681	P/T Clerk Spec II	15,391	28,906	99,509	-
14000	Overtime	169,573	120,571	40,000	-
15010	Certification pay	1,780	1,580	1,680	-
15105	Shoe allowance	2,700	2,500	2,500	-
15107	Automobile allowance	3,000	5,000	5,000	-
15200	Longevity pay	45,264	50,524	53,101	-
21000	Social Security- matching	239,580	231,117	239,499	-
22000	Retirement contributions	856,275	741,379	846,694	-
22300	General retiree health contrib	75,213	128,201	97,117	-
22506	Retiree Health Savings-General	-	-	6,598	-
23000	Health Insurance	399,654	520,646	426,116	-
23100	Life Insurance	8,988	7,016	4,831	-
24000	Workers compensation	114,548	209,721	183,412	-
<b>Personnel Services</b>		<b>4,984,195</b>	<b>4,999,446</b>	<b>5,015,217</b>	<b>0</b>
<b>Operating Expenses</b>					
34300	Contract- laundry & cleaning	6,902	5,445	5,400	-
34500	Contract- building maintenance	9,311	8,627	6,987	-
34990	Contractual services- other	92,419	92,934	97,551	-
40100	Travel/conferences	4,439	4,286	4,322	-
41100	Telephone	18,084	19,948	20,000	-
41380	Data communication	13,332	8,886	10,800	-



**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 524 Protective Inspections**

**Division 9005 Building | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
43100	Electric	26,374	24,964	19,919	-
44200	Rents- machinery & equipment	839	259	-	-
44360	Rentals	143,000	145,900	149,000	-
46250	R & M equipment	1,102	639	1,200	-
46300	R & M motor vehicles	25,055	27,888	26,000	-
46800	Maintenance contracts	5,064	4,144	6,500	-
47100	Printing	2,309	1,141	4,200	-
49105	License renewals	1,307	1,352	3,816	-
49175	Administrative fees	233,708	248,181	170,274	-
51100	Office supplies	12,564	9,580	13,190	-
52000	Operating supplies	327	105	500	-
52015	Books	-	-	1,200	-
52200	Cleaning/janitorial supplies	2,626	2,362	2,786	-
52540	Fuel	33,098	36,948	27,632	-
52650	Equip < than \$1000	59	115	1,210	-
52652	Software < than \$1000 &/or	1,584	2,178	3,678	-
52653	Computer equipment < \$1000	1,101	1,145	600	-
53710	Green Building Incentive	-	-	25,000	-
54100	Memberships/ dues/ subscription	2,413	4,004	-	-
<b>Operating Expenses</b>		<b>637,016</b>	<b>651,031</b>	<b>601,765</b>	<b>0</b>
<b>Capital Outlay</b>					
64028	Car	34,458	-	82,000	-
64039	Computer equipment not micro	20,184	-	16,910	-
64055	Laptop Computer	68,148	-	-	-
64227	Telephone system	18,510	-	-	-
<b>Capital Outlay</b>		<b>141,300</b>	<b>0</b>	<b>98,910</b>	<b>0</b>
<b>Blank</b>		<b>5,762,511</b>	<b>5,650,477</b>	<b>5,715,892</b>	<b>0</b>

**Entity 1 General Fund | Function 524 Protective Inspections**

**Division 9005 Building | Project 678 Fire Prevention**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12172	Assistant Division Chief	93,191	95,360	97,481	-
12607	Captain - P/M	144,267	150,210	156,904	-
12684	Clerical Spec II	33,832	-	-	-
12685	Clerical Aide	-	37,316	36,499	-
12788	Division Chief	112,744	115,549	117,985	-
12912	Fire Inspector/PM	193,693	198,331	201,835	-
12925	Fire Inspector	62,324	64,674	66,018	-
12936	Fire Prevent Adm Battalion Chief	79,934	82,690	84,503	-
12992	Vacation leave - retire/term	57,775	-	-	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 524 Protective Inspections**

**Division 9005 Building | Project 678 Fire Prevention**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12996	Sick leave - retire/term	81,132	-	-	-
12997	Sick leave - annual	-	-	2,004	-
13681	P/T Clerk Spec II	14,220	13,762	14,352	-
14000	Overtime	4,609	7,779	6,994	-
14012	Overtime- Hurricane	-	-	3,395	-
14400	Off-duty detail	173	-	-	-
15000	Incentive pay	6,540	6,240	6,240	-
15040	Inspector certification	18,000	16,640	16,640	-
15050	Stand-by pay	16,400	16,488	18,025	-
15100	Holiday pay	2,168	-	2,266	-
15101	Uniform cleaning allowance	1,440	1,440	1,440	-
15200	Longevity pay	29,445	25,672	28,457	-
21000	Social Security- matching	66,071	60,464	64,151	-
22000	Retirement contributions	9,439	9,270	11,676	-
22100	Retirement contributions P & F	219,526	395,082	461,443	-
22300	General retiree health contrib	1,567	2,787	2,369	-
22310	Fire retiree health contrib	29,964	70,282	143,279	-
23000	Health Insurance	111,911	135,292	113,465	-
23100	Life Insurance	2,244	1,736	1,327	-
24000	Workers compensation	28,514	52,334	49,899	-
	<b>Personnel Services</b>	<b>1,421,122</b>	<b>1,559,398</b>	<b>1,708,647</b>	<b>0</b>
<b>Operating Expenses</b>					
31500	Professional services-other	-	30,912	32,321	-
34500	Contract- building maintenance	3,325	3,081	3,425	-
34990	Contractual services- other	-	-	1,500	-
40100	Travel/conferences	6,018	-	1,000	-
41100	Telephone	1,869	2,079	3,183	-
41380	Data communication	-	-	3,600	-
43100	Electric	8,801	8,312	9,065	-
44200	Rents- machinery & equipment	-	-	200	-
44365	Rentals - Fire	-	-	51,102	-
46250	R & M equipment	-	150	2,525	-
46300	R & M motor vehicles	14,540	13,512	14,976	-
46800	Maintenance contracts	892	1,078	2,132	-
47100	Printing	-	-	800	-
47200	Photographing/blueprinting	-	-	655	-
48500	Promotional activities	10,749	-	5,000	-
49104	License fees	-	195	300	-
49180	Administrative fees - Fire	-	-	31,317	-
51100	Office supplies	1,544	1,621	2,369	-
51200	Maps	29,879	-	-	-
51400	Photo supplies	650	976	2,733	-
52000	Operating supplies	781	936	2,108	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 524 Protective Inspections**

**Division 9005 Building | Project 678 Fire Prevention**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52015	Books	-	-	3,263	-
52200	Cleaning/janitorial supplies	660	595	629	-
52540	Fuel	10,060	12,298	12,240	-
52650	Equip < than \$1000	1,689	40	2,243	-
52653	Computer equipment < \$1000	103	440	3,100	-
54100	Memberships/ dues/ subscription	2,750	390	500	-
	<b>Operating Expenses</b>	<b>94,310</b>	<b>76,615</b>	<b>192,286</b>	<b>0</b>
<b>Capital Outlay</b>					
64028	Car	16,371	-	-	-
64050	Copier machine	5,168	-	-	-
	<b>Capital Outlay</b>	<b>21,539</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>678 Fire Prevention</b>	<b>1,536,971</b>	<b>1,636,013</b>	<b>1,900,933</b>	<b>0</b>
	<b>Building</b>	<b>7,299,482</b>	<b>7,286,490</b>	<b>7,616,825</b>	<b>0</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety**

**Division 9007 Code Compliance | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12085	Code Compliance Administrator	89,068	97,092	98,824	102,787
12192	Lead Code Officer	49,641	53,631	54,769	56,436
12684	Clerical Spec II	73,886	79,790	81,560	84,091
12715	Code Compliance Officer	310,513	333,277	378,700	387,849
14000	Overtime	2,239	2,366	-500	5,000
15010	Certification pay	240	240	240	240
15105	Shoe allowance	900	900	900	900
15116	Cell Phone Pay	-	-	1,920	2,160
15200	Longevity pay	2,306	3,702	5,990	8,992
21000	Social Security- matching	39,530	42,670	47,891	49,614
22000	Retirement contributions	167,370	148,214	179,372	376,129
22300	General retiree health contrib	18,804	30,657	26,056	30,816
23000	Health Insurance	109,524	128,451	112,602	151,536
23100	Life Insurance	1,648	1,252	994	1,156
24000	Workers compensation	2,133	4,055	5,151	5,767
<b>Personnel Services</b>		<b>867,802</b>	<b>926,298</b>	<b>994,469</b>	<b>1,263,473</b>
<b>Operating Expenses</b>					
31300	Professional services-Outside Legal	4,448	4,900	6,710	6,850
34990	Contractual services- other	1,498	1,595	1,200	3,700
40100	Travel/conferences	1,697	30	500	-
41100	Telephone	692	760	1,500	1,500
41380	Data communication	-	-	-	6,560
44200	Rents- machinery & equipment	345	358	140	-
46250	R & M equipment	-	-	1,600	1,600
46300	R & M motor vehicles	8,166	7,445	8,000	8,000
46800	Maintenance contracts	533	234	900	900
47100	Printing	874	2,858	2,800	2,800
49100	Recording fees	1,770	4,845	5,700	5,000
51100	Office supplies	3,728	3,411	3,025	3,275
51400	Photo supplies	-	-	500	500
52000	Operating supplies	522	1,723	1,950	1,700
52540	Fuel	12,414	18,397	14,600	13,000
52600	Clothing/uniforms	-	-	400	400
52650	Equip < than \$1000	536	1,080	500	1,500
52653	Computer equipment < \$1000	384	99	-	2,200
54100	Memberships/ dues/ subscription	694	795	600	-
<b>Operating Expenses</b>		<b>38,301</b>	<b>48,530</b>	<b>50,625</b>	<b>59,485</b>
<b>Capital Outlay</b>					
64050	Copier machine	-	-	4,600	-
64055	Laptop Computer	-	-	-	10,000
64210	Truck pickup	10,592	-	-	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 1 General Fund | Function 529 Other public safety**

**Division 9007 Code Compliance | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
	<b>Capital Outlay</b>	<b>10,592</b>	<b>0</b>	<b>4,600</b>	<b>10,000</b>
	<b>Blank</b>	<b>916,695</b>	<b>974,828</b>	<b>1,049,694</b>	<b>1,332,958</b>
	<b>Code Compliance</b>	<b>916,695</b>	<b>974,828</b>	<b>1,049,694</b>	<b>1,332,958</b>
	<b>General Fund</b>	<b>140,074,238</b>	<b>149,127,526</b>	<b>158,797,150</b>	<b>168,566,193</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 51 Wetlands Trust Fund | Function 537 Conservation and resource management  
Division 6007 Mitigation Trust | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31750	Custodial fees	1,460	1,460	1,500	1,500
46180	R & M mitigation	22,786	25,750	27,500	15,000
<b>Operating Expenses</b>		<b>24,246</b>	<b>27,210</b>	<b>29,000</b>	<b>16,500</b>
<b>Blank</b>		<b>24,246</b>	<b>27,210</b>	<b>29,000</b>	<b>16,500</b>
<b>Mitigation Trust</b>		<b>24,246</b>	<b>27,210</b>	<b>29,000</b>	<b>16,500</b>
<b>Wetlands Trust Fund</b>		<b>24,246</b>	<b>27,210</b>	<b>29,000</b>	<b>16,500</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 100 Road & Bridge Fund | Function 525 Emergency and Disaster Relief Services  
Division 3050 Emergency & Disaster Relief Services | Project 1609 FEMA-1609-DR - Hurricane Wilma**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
45710	Ins Claims Pending-Hurricane	19,609	-	-	-
	<b>Operating Expenses</b>	<b>19,609</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1609 FEMA-1609-DR - Hurricane Wilma</b>		<b>19,609</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Emergency &amp; Disaster Relief Services</b>		<b>19,609</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 100 Road & Bridge Fund | Function 541 Road and street facilities**

**Division 6002 Maintenance | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12015	Irrigation Maintenance Worker	48,427	50,968	50,232	50,232
12091	Pub Works & Facility Supervisor	67,570	74,072	72,987	72,987
12190	Maintenance Worker III	50,814	53,289	52,853	52,853
12250	Maintenance Worker II	90,699	96,792	95,930	95,930
12578	Maintenance Crew Leader	112,915	120,307	120,842	122,296
12831	CADD Operator	-	-	57,855	61,115
14000	Overtime	28,449	48,190	40,000	40,000
15105	Shoe allowance	700	700	700	1,100
15115	Beeper pay	16,626	17,564	16,500	18,000
15200	Longevity pay	13,734	14,011	15,750	16,429
21000	Social Security- matching	32,595	36,030	39,933	40,628
22000	Retirement contributions	107,896	72,093	103,561	224,668
22300	General retiree health contrib	68,858	19,509	16,581	20,544
23000	Health Insurance	106,067	99,786	97,667	101,024
23100	Life Insurance	1,548	872	776	835
24000	Workers compensation	18,040	27,132	35,264	36,039
<b>Personnel Services</b>		<b>764,940</b>	<b>731,315</b>	<b>817,431</b>	<b>954,680</b>
<b>Operating Expenses</b>					
34300	Contract- laundry & cleaning	1,097	1,353	2,250	1,500
34990	Contractual services- other	1,069,514	1,200,759	1,324,710	1,324,710
41100	Telephone	3,617	2,130	4,000	2,200
43400	Street lighting	1,094,814	1,098,610	1,100,000	1,100,000
44200	Rents- machinery & equipment	1,666	2,993	5,000	3,000
45000	Insurance	229,568	135,513	227,705	217,885
46150	R & M- land- building &	25,213	70,456	50,000	50,000
46250	R & M equipment	6,098	7,735	6,000	8,000
46300	R & M motor vehicles	114,431	65,885	112,000	115,000
49104	License fees	41	-	500	-
51100	Office supplies	283	344	500	500
52000	Operating supplies	3,450	7,384	5,000	8,000
52150	First aid, safety equip & supplies	1,848	2,797	2,900	3,000
52200	Cleaning/janitorial supplies	1,392	1,323	1,500	1,500
52300	Expendable tools	1,713	1,823	2,000	2,000
52540	Fuel	59,642	65,323	65,000	65,000
52600	Clothing/uniforms	196	166	500	500
52650	Equip < than \$1000	4,725	3,768	8,350	10,000
53100	Road/street materials	26,090	37,633	40,000	42,000
53200	Road signs	7,215	4,979	5,000	6,000
53300	Street lighting material	55,941	56,386	56,000	60,000
<b>Operating Expenses</b>		<b>2,708,555</b>	<b>2,767,359</b>	<b>3,018,915</b>	<b>3,020,795</b>
<b>Capital Outlay</b>					



**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 100 Road & Bridge Fund | Function 541 Road and street facilities**

**Division 6002 Maintenance | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
63115	Landscaping	26,205	8,460	25,000	25,000
64012	Backhoe	-	-	41,400	41,400
64210	Truck pickup	11,588	-	34,156	34,156
64211	Street sweeper	-	-	155,250	-
64213	Trailer	-	-	12,420	12,420
64214	Truck	23,570	-	258,750	-
64221	Van	15,995	-	21,735	21,735
64400	Other equipment	3,125	-	30,000	30,000
<b>Capital Outlay</b>		<b>80,482</b>	<b>8,460</b>	<b>578,711</b>	<b>164,711</b>
<b>Blank</b>		<b>3,553,977</b>	<b>3,507,134</b>	<b>4,415,057</b>	<b>4,140,186</b>

**Entity 100 Road & Bridge Fund | Function 541 Road and street facilities**

**Division 6002 Maintenance | Project 674 Sheridan St - Brwd County**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34990	Contractual services- other	196,677	24,376	144,320	-
<b>Operating Expenses</b>		<b>196,677</b>	<b>24,376</b>	<b>144,320</b>	<b>0</b>
<b>674 Sheridan St - Brwd County</b>		<b>196,677</b>	<b>24,376</b>	<b>144,320</b>	<b>0</b>
<b>Maintenance</b>		<b>3,750,655</b>	<b>3,531,510</b>	<b>4,559,377</b>	<b>4,140,186</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 100 Road & Bridge Fund | Function 541 Road and street facilities**

**Division 6003 Infrastructure | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31100	Professional services- engineering	-	1,340	11,817	10,000
34990	Contractual services- other	3,504	5,167	5,500	5,500
44400	Rental- aerial maps	-	-	2,500	2,500
46150	R & M- land- building &	187,260	664,294	824,878	850,000
46165	R & M Drainage	48,382	16,665	70,000	70,000
49102	Permit fees	1,700	2,000	3,000	1,500
51200	Maps	-	-	2,000	1,000
53400	Traffic Light owned by Other G'vt.	-	1,100	25,000	25,000
<b>Operating Expenses</b>		<b>240,846</b>	<b>690,566</b>	<b>944,695</b>	<b>965,500</b>
<b>Capital Outlay</b>					
63041	Drainage	1,650	1,197,368	114,916	10,000
63186	Repaving/Road improvement	24,900	1,674,448	673,305	-
63205	Curbing	-	-	5,000	10,000
67041	IF - Drainage	-	-	50,000	50,000
67193	IF - Sidewalk	-	4,342	146,052	50,000
67205	IF - Curbing	-	10,526	20,000	20,000
<b>Capital Outlay</b>		<b>26,550</b>	<b>2,886,684</b>	<b>1,009,273</b>	<b>140,000</b>
<b>Blank</b>		<b>267,396</b>	<b>3,577,249</b>	<b>1,953,968</b>	<b>1,105,500</b>
<b>Infrastructure</b>		<b>267,396</b>	<b>3,577,249</b>	<b>1,953,968</b>	<b>1,105,500</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 100 Road & Bridge Fund | Function 544 Transit system**

**Division 8004 Transit System | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Other</b>					
91128	Transfer to Community Bus Program	155,466	854,526	651,280	109,527
	<b>Other</b>	<b>155,466</b>	<b>854,526</b>	<b>651,280</b>	<b>109,527</b>
	<b>Blank</b>	<b>155,466</b>	<b>854,526</b>	<b>651,280</b>	<b>109,527</b>
	<b>Transit System</b>	<b>155,466</b>	<b>854,526</b>	<b>651,280</b>	<b>109,527</b>
	<b>Road &amp; Bridge Fund</b>	<b>4,193,125</b>	<b>7,963,286</b>	<b>7,164,625</b>	<b>5,355,213</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development  
Division 600 Community Development | Project 2003 2003 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34991	Home repair/weatherization	189,627	-	-	-
49206	1st Time Home Buyer Assistance	80,000	-	-	-
	<b>Operating Expenses</b>	<b>269,627</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Outlay</b>					
63000	Improvement other than building	177,205	-	-	-
	<b>Capital Outlay</b>	<b>177,205</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>2003 2003 Grant Year</b>	<b>446,832</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development  
Division 600 Community Development | Project 2004 2004 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34940	Acquisition-Rehabilitation or New	840	-840	-	-
34991	Home repair/weatherization	166,937	175,159	-	-
49206	1st Time Home Buyer Assistance	170,000	470,000	-	-
	<b>Operating Expenses</b>	<b>337,777</b>	<b>644,319</b>	<b>0</b>	<b>0</b>
	<b>2004 2004 Grant Year</b>	<b>337,777</b>	<b>644,319</b>	<b>0</b>	<b>0</b>

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development  
Division 600 Community Development | Project 2005 2005 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34940	Acquisition-Rehabilitation or New	420	-420	-	-
34991	Home repair/weatherization	34,551	577,371	430,963	-
49206	1st Time Home Buyer Assistance	40,000	100,000	-	-
	<b>Operating Expenses</b>	<b>74,971</b>	<b>676,951</b>	<b>430,963</b>	<b>0</b>
<b>Capital Outlay</b>					
63000	Improvement other than building	128,404	62,885	-	-
	<b>Capital Outlay</b>	<b>128,404</b>	<b>62,885</b>	<b>0</b>	<b>0</b>
	<b>2005 2005 Grant Year</b>	<b>203,375</b>	<b>739,835</b>	<b>430,963</b>	<b>0</b>

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development  
Division 600 Community Development | Project 2006 2006 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	96,555	-	201	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2006 2006 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34991	Home repair/weatherization	194	36,053	1,330,679	-
49206	1st Time Home Buyer Assistance	40,000	200,000	-	-
49208	Home owner counseling	-	1,050	8,950	-
<b>Operating Expenses</b>		<b>136,749</b>	<b>237,103</b>	<b>1,339,830</b>	<b>0</b>
<b>Capital Outlay</b>					
63000	Improvement other than building	155	87,897	-	-
<b>Capital Outlay</b>		<b>155</b>	<b>87,897</b>	<b>0</b>	<b>0</b>
<b>2006 2006 Grant Year</b>		<b>136,904</b>	<b>325,001</b>	<b>1,339,830</b>	<b>0</b>

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2007 2007 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	65,100	70,690	1,692	-
34940	Acquisition-Rehabilitation or New	-	-	675,000	-
34991	Home repair/weatherization	-	1,325	339,974	-
49206	1st Time Home Buyer Assistance	80,000	240,000	-	-
49208	Home owner counseling	-	-	5,000	-
<b>Operating Expenses</b>		<b>145,100</b>	<b>312,015</b>	<b>1,021,666</b>	<b>0</b>
<b>2007 2007 Grant Year</b>		<b>145,100</b>	<b>312,015</b>	<b>1,021,666</b>	<b>0</b>

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2008 2008 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	-	61,150	86,456	-
34930	Rental Deposit-Eviction Protection	-	-	30,000	-
34940	Acquisition-Rehabilitation or New	-	-	771,796	-
34991	Home repair/weatherization	-	-	225,742	-
49206	1st Time Home Buyer Assistance	-	210,000	92,321	-
49208	Home owner counseling	-	-	10,000	-
<b>Operating Expenses</b>		<b>0</b>	<b>271,150</b>	<b>1,216,315</b>	<b>0</b>
<b>2008 2008 Grant Year</b>		<b>0</b>	<b>271,150</b>	<b>1,216,315</b>	<b>0</b>

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2009 2009 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 120 State Housing Initiative Program | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2009 2009 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	-	-	11,786	11,786
49206	1st Time Home Buyer Assistance	-	-	106,076	106,076
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>117,862</b>	<b>117,862</b>
<b>2009 2009 Grant Year</b>		<b>0</b>	<b>0</b>	<b>117,862</b>	<b>117,862</b>
<b>Community Development</b>		<b>1,269,988</b>	<b>2,292,320</b>	<b>4,126,636</b>	<b>117,862</b>
<b>State Housing Initiative Program</b>		<b>1,269,988</b>	<b>2,292,320</b>	<b>4,126,636</b>	<b>117,862</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development  
Division 600 Community Development | Project 2001 2001 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	6,999	-	-	-
<b>Operating Expenses</b>		<b>6,999</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2001 2001 Grant Year</b>		<b>6,999</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development  
Division 600 Community Development | Project 2002 2002 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	175	-	-	-
<b>Operating Expenses</b>		<b>175</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2002 2002 Grant Year</b>		<b>175</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development  
Division 600 Community Development | Project 2003 2003 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	27,325	-	-	-
34460	Contract- removal arch barrier	40,617	24,925	75	-
<b>Operating Expenses</b>		<b>67,942</b>	<b>24,925</b>	<b>75</b>	<b>0</b>
<b>Capital Outlay</b>					
63122	Lift station	-	-	100,000	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>
<b>2003 2003 Grant Year</b>		<b>67,942</b>	<b>24,925</b>	<b>100,075</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development  
Division 600 Community Development | Project 2003HOME 2003 HOME Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34991	Home repair/weatherization	-	114,278	-	-
<b>Operating Expenses</b>		<b>0</b>	<b>114,278</b>	<b>0</b>	<b>0</b>
<b>2003HOME 2003 HOME Grant Year</b>		<b>0</b>	<b>114,278</b>	<b>0</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development  
Division 600 Community Development | Project 2004 2004 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
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**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2004 2004 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	28,351	1,179	-	-
34460	Contract- removal arch barrier	8,792	3,160	63,048	-
34940	Acquisition-Rehabilitation or New	-	100,000	-	-
34991	Home repair/weatherization	212,498	-12,330	-	-
<b>Operating Expenses</b>		<b>249,641</b>	<b>92,009</b>	<b>63,048</b>	<b>0</b>
<b>Capital Outlay</b>					
63000	Improvement other than building	149,848	-	152	-
<b>Capital Outlay</b>		<b>149,848</b>	<b>0</b>	<b>152</b>	<b>0</b>
<b>2004 2004 Grant Year</b>		<b>399,489</b>	<b>92,009</b>	<b>63,200</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2004HOME 2004 HOME Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34940	Acquisition-Rehabilitation or New	-	75,000	5,000	-
34991	Home repair/weatherization	485	6,998	15,587	-
<b>Operating Expenses</b>		<b>485</b>	<b>81,998</b>	<b>20,587</b>	<b>0</b>
<b>2004HOME 2004 HOME Grant Year</b>		<b>485</b>	<b>81,998</b>	<b>20,587</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2005 2005 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	840	10,705	1,350	-
34460	Contract- removal arch barrier	-	-	100,000	-
34940	Acquisition-Rehabilitation or New	-	100,000	-	-
34991	Home repair/weatherization	381,493	175,839	13,701	-
<b>Operating Expenses</b>		<b>382,333</b>	<b>286,544</b>	<b>115,051</b>	<b>0</b>
<b>2005 2005 Grant Year</b>		<b>382,333</b>	<b>286,544</b>	<b>115,051</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2005DRI 2005 DRI Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	-	-	82,714	-
34997	Disaster Mitigation/Recovery	-	-	606,569	-
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>689,283</b>	<b>0</b>



**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2005DRI 2005 DRI Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>2005DRI 2005 DRI Grant Year</b>		<b>0</b>	<b>0</b>	<b>689,283</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2005HOME 2005 HOME Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34940	Acquisition-Rehabilitation or New	-	56,196	103,804	-
34991	Home repair/weatherization	-	1,655	81,662	-
<b>Operating Expenses</b>		<b>0</b>	<b>57,851</b>	<b>185,466</b>	<b>0</b>

<b>2005HOME 2005 HOME Grant Year</b>		<b>0</b>	<b>57,851</b>	<b>185,466</b>	<b>0</b>
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**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2006 2006 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	162,001	-	-	-
34460	Contract- removal arch barrier	-	-	100,000	-
34940	Acquisition-Rehabilitation or New	-	80,000	-	-
34991	Home repair/weatherization	10,881	292,765	44,077	-
<b>Operating Expenses</b>		<b>172,882</b>	<b>372,765</b>	<b>144,077</b>	<b>0</b>

**Capital Outlay**

63122	Lift station	-	-	100,000	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>
<b>2006 2006 Grant Year</b>		<b>172,882</b>	<b>372,765</b>	<b>244,077</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2006HOME 2006 HOME Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34940	Acquisition-Rehabilitation or New	-	-	160,000	-
34991	Home repair/weatherization	-	-	62,262	-
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>222,262</b>	<b>0</b>

<b>2006HOME 2006 HOME Grant Year</b>		<b>0</b>	<b>0</b>	<b>222,262</b>	<b>0</b>
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**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2007 2007 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2007 2007 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	-	160,980	-	-
34940	Acquisition-Rehabilitation or New	-	86,598	73,402	-
34991	Home repair/weatherization	-	19,215	141,348	-
49206	1st Time Home Buyer Assistance	-	-	100,000	-
49212	Relocation Assistance	-	23,006	96,994	-
<b>Operating Expenses</b>		<b>0</b>	<b>289,800</b>	<b>411,744</b>	<b>0</b>
<b>Capital Outlay</b>					
63122	Lift station	-	-	100,000	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>100,000</b>	<b>0</b>
<b>2007 2007 Grant Year</b>		<b>0</b>	<b>289,800</b>	<b>511,744</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2007HOME 2007 HOME Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34940	Acquisition-Rehabilitation or New	-	-	160,000	-
34991	Home repair/weatherization	-	-	58,420	-
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>218,420</b>	<b>0</b>
<b>2007HOME 2007 HOME Grant Year</b>		<b>0</b>	<b>0</b>	<b>218,420</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2008 2008 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	-	-	176,785	-
34460	Contract- removal arch barrier	-	-	100,000	-
34940	Acquisition-Rehabilitation or New	-	-	160,000	-
34991	Home repair/weatherization	-	-	194,551	-
34996	Commercial revitalization	-	-	100,000	-
49212	Relocation Assistance	-	-	20,000	-
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>751,336</b>	<b>0</b>
<b>2008 2008 Grant Year</b>		<b>0</b>	<b>0</b>	<b>751,336</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2008HOME 2008 HOME Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34940	Acquisition-Rehabilitation or New	-	-	80,000	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2008HOME 2008 HOME Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34991	Home repair/weatherization	-	-	131,986	-
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>211,986</b>	<b>0</b>
<b>2008HOME 2008 HOME Grant Year</b>		<b>0</b>	<b>0</b>	<b>211,986</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2008NSP 2008 NSP Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	-	-	319,000	-
34991	Home repair/weatherization	-	-	2,039,788	-
49216	Home Buyer Assistance	-	-	2,039,787	-
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>4,398,575</b>	<b>0</b>
<b>2008NSP 2008 NSP Grant Year</b>		<b>0</b>	<b>0</b>	<b>4,398,575</b>	<b>0</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2009 2009 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	-	-	-	176,910
34991	Home repair/weatherization	-	-	-	284,961
49206	1st Time Home Buyer Assistance	-	-	-	140,000
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>601,871</b>
<b>Capital Outlay</b>					
63190	Tanglewood Park improvement	-	-	-	150,000
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>150,000</b>
<b>2009 2009 Grant Year</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>751,871</b>

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project 2009HOME 2009 HOME Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34940	Acquisition-Rehabilitation or New	-	-	-	218,420
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>218,420</b>
<b>2009HOME 2009 HOME Grant Year</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>218,420</b>

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 554 Housing and urban development**

**Division 600 Community Development | Project CDBGR Community Dev Block Grant Recovery**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31501	Professional service- CRA admin	-	-	24,009	-
	<b>Operating Expenses</b>	<b>0</b>	<b>0</b>	<b>24,009</b>	<b>0</b>
<b>Capital Outlay</b>					
62195	Thermal Storage System-Senior Ctr	-	-	326,090	-
	<b>Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>326,090</b>	<b>0</b>
<b>R Community Dev Block Grant Recovery</b>		<b>0</b>	<b>0</b>	<b>350,099</b>	<b>0</b>
	<b>Community Development</b>	<b>1,030,305</b>	<b>1,320,169</b>	<b>8,082,161</b>	<b>970,291</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 121 HUD Grants CDBG/HOME | Function 544 Transit system  
Division 8006 Transportation | Project 6 Senior center transportation**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12584	Transportation Operation Specialist	26,464	33,536	27,019	-
12748	Transportation Administrator	15,538	-	-	-
12751	Transportation Coordinator I	42,024	-	-	-
12754	Transportation Coordinator II	-	50,893	40,857	-
12992	Vacation leave - retire/term	2,540	-	8,306	-
12996	Sick leave - retire/term	10,188	-	12,643	-
21000	Social Security- matching	7,219	6,204	6,599	-
23000	Health Insurance	28,588	33,007	18,697	-
23100	Life Insurance	353	162	126	-
24000	Workers compensation	412	624	781	-
<b>Personnel Services</b>		<b>133,327</b>	<b>124,427</b>	<b>115,028</b>	<b>0</b>
<b>Operating Expenses</b>					
46300	R & M motor vehicles	-	-	-	57,589
52540	Fuel	-	-	17,560	75,093
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>17,560</b>	<b>132,682</b>
<b>Capital Outlay</b>					
64028	Car	-	-	43,609	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>43,609</b>	<b>0</b>
<b>6 Senior center transportation</b>		<b>133,327</b>	<b>124,427</b>	<b>176,197</b>	<b>132,682</b>
<b>Transportation</b>		<b>133,327</b>	<b>124,427</b>	<b>176,197</b>	<b>132,682</b>
<b>HUD Grants CDBG/HOME</b>		<b>1,163,632</b>	<b>1,444,596</b>	<b>8,258,358</b>	<b>1,102,973</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 122 Law Enforcement Grant | Function 521 Law enforcement  
Division 3015 Victims of Crime Act Grant | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
13576	P/T Victim's Advocate	11,100	15,600	15,131	18,720
21000	Social Security- matching	849	1,193	1,158	1,432
<b>Personnel Services</b>		<b>11,949</b>	<b>16,793</b>	<b>16,289</b>	<b>20,152</b>
<b>Blank</b>		<b>11,949</b>	<b>16,793</b>	<b>16,289</b>	<b>20,152</b>
<b>Victims of Crime Act Grant</b>		<b>11,949</b>	<b>16,793</b>	<b>16,289</b>	<b>20,152</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 122 Law Enforcement Grant | Function 521 Law enforcement  
Division 3020 Buffer Zone Protection Plan (BZPP) | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
64023	Camera	12,796	-	-	-
64350	Special equipment	23,469	-	-	-
64400	Other equipment	13,735	-	-	-
<b>Capital Outlay</b>		<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Blank</b>		<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Buffer Zone Protection Plan (BZPP)</b>		<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 122 Law Enforcement Grant | Function 521 Law enforcement  
Division 3025 Highway Safety | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
14000	Overtime	12,867	17,468	-	-
	<b>Personnel Services</b>	<b>12,867</b>	<b>17,468</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>					
52650	Equip < than \$1000	5,740	-	-	-
	<b>Operating Expenses</b>	<b>5,740</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Outlay</b>					
64023	Camera	4,950	-	-	-
64028	Car	22,887	-	-	-
64073	Generator	1,800	-	-	-
64213	Trailer	3,495	-	-	-
64228	Video equipment	-	5,073	-	-
64400	Other equipment	1,450	6,444	-	-
	<b>Capital Outlay</b>	<b>34,582</b>	<b>11,517</b>	<b>0</b>	<b>0</b>
	<b>Blank</b>	<b>53,189</b>	<b>28,985</b>	<b>0</b>	<b>0</b>
	<b>Highway Safety</b>	<b>53,189</b>	<b>28,985</b>	<b>0</b>	<b>0</b>



**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 122 Law Enforcement Grant | Function 521 Law enforcement  
Division 3030 Homeland Security | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52650	Equip < than \$1000	-	41,140	-	-
	<b>Operating Expenses</b>	<b>0</b>	<b>41,140</b>	<b>0</b>	<b>0</b>
<b>Capital Outlay</b>					
64051	Computer programs	-	131,942	-	-
64055	Laptop Computer	-	22,868	-	-
64073	Generator	165,852	-	-	-
64207	Television	-	16,300	-	-
64220	Traffic light	138,800	-	-	-
64400	Other equipment	-	61,895	9,864	-
	<b>Capital Outlay</b>	<b>304,652</b>	<b>233,004</b>	<b>9,864</b>	<b>0</b>
	<b>Blank</b>	<b>304,652</b>	<b>274,145</b>	<b>9,864</b>	<b>0</b>

**Entity 122 Law Enforcement Grant | Function 521 Law enforcement  
Division 3030 Homeland Security | Project 2007 2007 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52650	Equip < than \$1000	-	7,220	-	-
	<b>Operating Expenses</b>	<b>0</b>	<b>7,220</b>	<b>0</b>	<b>0</b>
<b>Capital Outlay</b>					
64180	Radio	-	76,448	-	-
64181	Radio- portable	-	384,888	-	-
	<b>Capital Outlay</b>	<b>0</b>	<b>461,337</b>	<b>0</b>	<b>0</b>
	<b>2007 2007 Grant Year</b>	<b>0</b>	<b>468,557</b>	<b>0</b>	<b>0</b>

**Entity 122 Law Enforcement Grant | Function 521 Law enforcement  
Division 3030 Homeland Security | Project 2008 2008 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
64181	Radio- portable	-	-	408,303	-
	<b>Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>408,303</b>	<b>0</b>
	<b>2008 2008 Grant Year</b>	<b>0</b>	<b>0</b>	<b>408,303</b>	<b>0</b>

<b>Homeland Security</b>		<b>304,652</b>	<b>742,701</b>	<b>418,167</b>	<b>0</b>
<b>Law Enforcement Grant</b>		<b>419,790</b>	<b>788,479</b>	<b>434,456</b>	<b>20,152</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 123 ADA/Paratransit Program | Function 544 Transit system**

**Division 8003 ADA/Paratransit Program | Project 2 Grant - year 2**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12140	Van Driver II	130,646	146,874	108,287	-
12748	Transportation Administrator	10,358	-	-	-
12751	Transportation Coordinator I	-	39,849	27,381	-
12762	Dispatcher	21,662	-	-	-
12763	Data Processing Technician	24,773	26,217	21,316	-
12992	Vacation leave - retire/term	1,693	-	-	-
12996	Sick leave - retire/term	6,792	-	-	-
13590	P/T Van Driver - City	-	-	11,025	-
14000	Overtime	2,079	2,908	2,500	-
15115	Beeper pay	-	15	50	-
21000	Social Security- matching	14,368	15,541	19,800	-
23000	Health Insurance	73,789	97,847	82,748	-
23100	Life Insurance	601	438	398	-
24000	Workers compensation	6,669	12,009	18,766	-
<b>Personnel Services</b>		<b>293,430</b>	<b>341,699</b>	<b>292,271</b>	<b>0</b>
<b>Operating Expenses</b>					
31400	Professional services- medical	-	240	300	480
34300	Contract- laundry & cleaning	782	1,006	1,500	1,500
34990	Contractual services- other	-	-	96,569	422,564
41100	Telephone	953	698	1,100	800
41400	Postage	-	352	1,248	1,200
46300	R & M motor vehicles	16,834	13,296	55,148	2,770
51100	Office supplies	143	307	600	600
52000	Operating supplies	109	-	500	500
52540	Fuel	44,688	67,215	111,640	-
<b>Operating Expenses</b>		<b>63,509</b>	<b>83,113</b>	<b>268,605</b>	<b>430,414</b>
<b>Capital Outlay</b>					
64221	Van	-	-	129,000	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>129,000</b>	<b>0</b>
<b>Other</b>					
91128	Transfer to Community Bus Program	-	-	130,766	367,317
<b>Other</b>		<b>0</b>	<b>0</b>	<b>130,766</b>	<b>367,317</b>
<b>2 Grant - year 2</b>		<b>356,939</b>	<b>424,812</b>	<b>820,642</b>	<b>797,731</b>
<b>ADA/Paratransit Program</b>		<b>356,939</b>	<b>424,812</b>	<b>820,642</b>	<b>797,731</b>
<b>ADA/Paratransit Program</b>		<b>356,939</b>	<b>424,812</b>	<b>820,642</b>	<b>797,731</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 124 Police Community Services Grant | Function 521 Law enforcement**

**Division 3018 Byrne | Project 2006 2006 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
64400	Other equipment	23,029	-	-	-
<b>Capital Outlay</b>		<b>23,029</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>2006 2006 Grant Year</b>		<b>23,029</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 124 Police Community Services Grant | Function 521 Law enforcement**

**Division 3018 Byrne | Project 2007 2007 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52000	Operating supplies	-	-	5,271	-
52650	Equip < than \$1000	-	-	576	-
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>5,847</b>	<b>0</b>
<b>Capital Outlay</b>					
64038	Communications systems	-	7,500	-	-
64400	Other equipment	-	18,951	5,974	-
<b>Capital Outlay</b>		<b>0</b>	<b>26,451</b>	<b>5,974</b>	<b>0</b>
<b>2007 2007 Grant Year</b>		<b>0</b>	<b>26,451</b>	<b>11,821</b>	<b>0</b>

<b>Byrne</b>	<b>23,029</b>	<b>26,451</b>	<b>11,821</b>	<b>0</b>
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<b>Police Community Services Grant</b>	<b>23,029</b>	<b>26,451</b>	<b>11,821</b>	<b>0</b>
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**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 126 COPS Grants | Function 521 Law enforcement**

**Division 3007 Cops Ahead | Project 2004 2004 Grant Year**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12425	Police Officer	53,827	18,470	-	-
21000	Social Security- matching	3,983	1,365	-	-
22100	Retirement contributions P & F	17,473	30,304	-	-
22305	Police retiree health contrib	14,178	8,203	-	-
23000	Health Insurance	7,061	9,489	-	-
23100	Life Insurance	154	133	-	-
24000	Workers compensation	1,162	2,454	-	-
<b>Personnel Services</b>		<b>97,839</b>	<b>70,419</b>	<b>0</b>	<b>0</b>
<b>2004 2004 Grant Year</b>		<b>97,839</b>	<b>70,419</b>	<b>0</b>	<b>0</b>
<b>Cops Ahead</b>		<b>97,839</b>	<b>70,419</b>	<b>0</b>	<b>0</b>
<b>COPS Grants</b>		<b>97,839</b>	<b>70,419</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 128 Community Bus Program | Function 544 Transit system**

**Division 8001 Community Services | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12880	Van Driver	-	237,455	186,349	-
12992	Vacation leave - retire/term	-	-	9,449	-
12996	Sick leave - retire/term	-	-	9,942	-
13590	P/T Van Driver - City	-	18,373	-	-
15200	Longevity pay	-	2,076	2,552	-
21000	Social Security- matching	-	18,921	18,649	-
22000	Retirement contributions	-	64,427	74,619	-
22300	General retiree health contrib	-	-	16,581	-
23000	Health Insurance	-	95,787	67,383	-
23100	Life Insurance	-	605	415	-
24000	Workers compensation	-	22,383	23,282	-
<b>Personnel Services</b>		<b>0</b>	<b>460,028</b>	<b>409,221</b>	<b>0</b>
<b>Operating Expenses</b>					
31400	Professional services- medical	-	530	300	420
34300	Contract- laundry & cleaning	-	2,386	2,579	2,579
34990	Contractual services- other	-	-	45,415	269,943
46300	R & M motor vehicles	-	45,812	2,616	5,000
52540	Fuel	-	123,249	-	-
<b>Operating Expenses</b>		<b>0</b>	<b>171,977</b>	<b>50,910</b>	<b>277,942</b>
<b>Blank</b>		<b>0</b>	<b>632,005</b>	<b>460,131</b>	<b>277,942</b>
<b>Community Services</b>		<b>0</b>	<b>632,005</b>	<b>460,131</b>	<b>277,942</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 128 Community Bus Program | Function 544 Transit system**

**Division 8004 Transit System | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12880	Van Driver	148,493	178,655	147,558	-
12992	Vacation leave - retire/term	-	-	14,674	-
12996	Sick leave - retire/term	-	-	20,544	-
13590	P/T Van Driver - City	37,622	46,512	41,753	-
13680	P/T Clerk Spec I	1,268	-	-	-
13681	P/T Clerk Spec II	10,976	10,828	10,817	-
14000	Overtime	36,797	36,237	18,651	-
15108	Shift Differential	587	2,145	1,618	-
15115	Beeper pay	14	62	48	-
15200	Longevity pay	-	-	-7,558	-
21000	Social Security- matching	17,621	20,450	24,352	-
22000	Retirement contributions	52,524	48,677	58,694	-
22300	General retiree health contrib	41,315	16,722	14,212	-
22506	Retiree Health Savings-General	-	-	597	-
23000	Health Insurance	59,299	79,684	69,852	-
23100	Life Insurance	670	690	325	-
24000	Workers compensation	12,638	24,328	27,024	-
<b>Personnel Services</b>		<b>419,822</b>	<b>464,989</b>	<b>443,161</b>	<b>0</b>
<b>Operating Expenses</b>					
31400	Professional services- medical	395	300	600	780
34300	Contract- laundry & cleaning	1,099	1,559	1,500	1,600
34990	Contractual services- other	-	-	71,272	353,428
41100	Telephone	972	1,028	1,200	1,200
46300	R & M motor vehicles	30,820	29,416	29,500	29,500
51100	Office supplies	643	-	1,000	1,000
52000	Operating supplies	60	395	500	500
52540	Fuel	42,255	63,478	45,000	45,000
52650	Equip < than \$1000	500	-	400	400
<b>Operating Expenses</b>		<b>76,743</b>	<b>96,175</b>	<b>150,972</b>	<b>433,408</b>
<b>Blank</b>		<b>496,566</b>	<b>561,164</b>	<b>594,133</b>	<b>433,408</b>

**Entity 128 Community Bus Program | Function 544 Transit system**

**Division 8004 Transit System | Project 42 CBS Blue Route**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
13590	P/T Van Driver - City	-	5,789	11,999	-
21000	Social Security- matching	-	443	1,111	-
23100	Life Insurance	-	19	-	-
24000	Workers compensation	-	754	1,356	-
<b>Personnel Services</b>		<b>0</b>	<b>7,005</b>	<b>14,466</b>	<b>0</b>

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 128 Community Bus Program | Function 544 Transit system**

**Division 8004 Transit System | Project 42 CBS Blue Route**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31400	Professional services- medical	-	-	-	60
34300	Contract- laundry & cleaning	-	-	-	980
34990	Contractual services- other	-	-	-	16,660
41100	Telephone	-	-	-	280
46300	R & M motor vehicles	-	-	-	3,000
51100	Office supplies	-	-	-	100
52000	Operating supplies	-	-	-	200
52540	Fuel	-	-	-	3,000
52650	Equip < than \$1000	-	-	-	450
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>24,730</b>
<b>42 CBS Blue Route</b>		<b>0</b>	<b>7,005</b>	<b>14,466</b>	<b>24,730</b>
<b>Transit System</b>		<b>496,566</b>	<b>568,169</b>	<b>608,599</b>	<b>458,138</b>
<b>Community Bus Program</b>		<b>496,566</b>	<b>1,200,174</b>	<b>1,068,730</b>	<b>736,080</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 131 Treasury - Confiscated | Function 521 Law enforcement**

**Division 3011 Treasury Confiscated | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31300	Professional services-Outside Legal	-	-	2,000	-
46150	R & M- land- building &	-	-	25,927	-
<b>Operating Expenses</b>		<b>0</b>	<b>0</b>	<b>27,927</b>	<b>0</b>
<b>Capital Outlay</b>					
63061	Fencing	-	-	53,577	-
63166	Shooting range	15,860	-	39,098	-
64023	Camera	-	-	1,044	-
64400	Other equipment	-	10,572	17,997	133,376
<b>Capital Outlay</b>		<b>15,860</b>	<b>10,572</b>	<b>111,716</b>	<b>133,376</b>
<b>Blank</b>		<b>15,860</b>	<b>10,572</b>	<b>139,643</b>	<b>133,376</b>
<b>Treasury Confiscated</b>		<b>15,860</b>	<b>10,572</b>	<b>139,643</b>	<b>133,376</b>
<b>Treasury - Confiscated</b>		<b>15,860</b>	<b>10,572</b>	<b>139,643</b>	<b>133,376</b>



**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 132 Justice - Confiscated | Function 521 Law enforcement**

**Division 3012 Justice Confiscated | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31300	Professional services-Outside Legal	-	-	5,000	-
31500	Professional services-other	-	-	12,579	-
34990	Contractual services- other	-	-	26,150	-
46800	Maintenance contracts	-	-	10,325	-
49355	Special investigation	-	-	17,700	-
52000	Operating supplies	3,144	-	23,056	-
	<b>Operating Expenses</b>	<b>3,144</b>	<b>0</b>	<b>94,810</b>	<b>0</b>
<b>Capital Outlay</b>					
64039	Computer equipment not micro	-	-	22,150	-
64051	Computer programs	5,058	-	54,197	-
64181	Radio- portable	14,891	-	43,724	-
64400	Other equipment	-	-	32,140	10,165
	<b>Capital Outlay</b>	<b>19,949</b>	<b>0</b>	<b>152,211</b>	<b>10,165</b>
	<b>Blank</b>	<b>23,093</b>	<b>0</b>	<b>247,021</b>	<b>10,165</b>
	<b>Justice Confiscated</b>	<b>23,093</b>	<b>0</b>	<b>247,021</b>	<b>10,165</b>
	<b>Justice - Confiscated</b>	<b>23,093</b>	<b>0</b>	<b>247,021</b>	<b>10,165</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 133 \$2 Police Education | Function 521 Law enforcement**

**Division 3013 \$2 Police Education | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
40100	Travel/conferences	7,392	5,528	90,958	-
54000	Police Training- Std Bnd \$2	50,470	39,959	48,717	57,181
<b>Operating Expenses</b>		<b>57,862</b>	<b>45,487</b>	<b>139,675</b>	<b>57,181</b>
<b>Blank</b>		<b>57,862</b>	<b>45,487</b>	<b>139,675</b>	<b>57,181</b>
<b>\$2 Police Education</b>		<b>57,862</b>	<b>45,487</b>	<b>139,675</b>	<b>57,181</b>
<b>\$2 Police Education</b>		<b>57,862</b>	<b>45,487</b>	<b>139,675</b>	<b>57,181</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 134 FDLE - Confiscated | Function 521 Law enforcement  
Division 3004 FDLE | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
14000	Overtime	6,507	-	-	-
	<b>Personnel Services</b>	<b>6,507</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>					
31300	Professional services-Outside Legal	3,412	10,962	22,370	-
40100	Travel/conferences	-	-	31,464	-
49000	Legal/employment ads	-	-	5,000	-
52620	Drug & crime prevention	52,690	14,961	86,439	55,277
52650	Equip < than \$1000	14,533	-	70,861	-
	<b>Operating Expenses</b>	<b>70,635</b>	<b>25,923</b>	<b>216,134</b>	<b>55,277</b>
<b>Capital Outlay</b>					
62000	Buildings	-	-	643,137	275,383
64023	Camera	5,200	-	-	-
64028	Car	94,568	-	-	-
64053	Micro computer	-	-	21,500	-
64055	Laptop Computer	-	-	76,457	-
64110	K-9 dogs	-	7,500	15,000	-
64176	S.E.T. Equipment	-	-	89,145	-
64181	Radio- portable	-	-	45,057	-
64182	Radar gun	-	-	4,800	-
64221	Van	19,072	-	-	-
64228	Video equipment	-	-	84,986	-
64400	Other equipment	16,257	-	69,673	-
	<b>Capital Outlay</b>	<b>135,096</b>	<b>7,500</b>	<b>1,049,755</b>	<b>275,383</b>
	<b>Blank</b>	<b>212,238</b>	<b>33,423</b>	<b>1,265,889</b>	<b>330,660</b>
	<b>FDLE</b>	<b>212,238</b>	<b>33,423</b>	<b>1,265,889</b>	<b>330,660</b>
	<b>FDLE - Confiscated</b>	<b>212,238</b>	<b>33,423</b>	<b>1,265,889</b>	<b>330,660</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 199 Older Americans Act | Function 569 Other human services**

**Division 8005 SW Multipurpose Center | Project 24 Multipurpose center**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12140	Van Driver II	66,993	74,404	62,068	-
12443	Activities Coordinator - Grant	27,062	21,576	3,412	-
12583	Intake Worker	59,259	64,555	31,330	-
12584	Transportation Operation Specialist	2,388	-	-	-
12586	Accounting Clerk/Contract	-	-	36,774	-
12751	Transportation Coordinator I	-	5,281	4,816	-
12752	Trans Operations Clk	24,346	26,336	27,344	-
12758	Adult Day Care Coordinator	50,239	104,265	23,839	-
12759	Alzheimer's Coordinator	48,441	-	-	-
12762	Dispatcher	1,876	-	-	-
12962	Receptionist/Cler Asst	26,773	28,330	28,875	-
12964	Health Support Coord	13,800	23,232	-	-
12966	C.N.A.	18,709	19,718	20,658	-
12967	L.P.N.	24,244	29,492	31,384	-
12971	Social Services Coordinator	44,412	46,154	24,497	-
12975	Social Services Specialist-Grant	20,736	15,639	2,142	-
12976	Human Services Administrator	45,486	63,232	66,503	-
12977	Adult Day Care Supervisor	-	-	56,680	-
12992	Vacation leave - retire/term	2,481	2,699	18,085	-
12996	Sick leave - retire/term	2,744	6,347	15,616	-
13498	P/T Seniors Aide - Grant	19,666	10,186	10,504	-
13499	P/T LPN	5,859	-	-	-
13570	P/T Van Driver	10,033	15,249	10,832	-
13572	P/T Social Worker- Grant	16,409	870	-	-
13577	P/T C.N.A.	29,848	80,393	99,377	-
13579	P/T Activities Spec Recreation	-	-	19,604	-
13581	P/T Social Services Specialist	-	-	14,400	-
13602	P/T Recreation Specialist	-	-	31,871	-
13605	P/T Recreation Specialist II	-	17,947	18,880	-
13606	P/T Recreation Specialist - Grant	15,271	-	-	-
13965	P/T I & R Specialist	8,873	13,588	17,550	-
15115	Beeper pay	-	-	100	-
21000	Social Security- matching	44,004	50,274	59,541	-
23000	Health Insurance	115,738	176,181	165,602	-
23100	Life Insurance	1,697	1,374	994	-
24000	Workers compensation	8,601	15,204	24,501	-
<b>Personnel Services</b>		<b>755,987</b>	<b>912,527</b>	<b>927,779</b>	<b>0</b>
<b>Operating Expenses</b>					
31400	Professional services- medical	60	120	120	120
34990	Contractual services- other	111,498	132,488	165,226	805,475
48100	Advertising	-	-	904	-
52920	Heater Meals	25,000	25,000	25,000	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 199 Older Americans Act | Function 569 Other human services**

**Division 8005 SW Multipurpose Center | Project 24 Multipurpose center**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
	<b>Operating Expenses</b>	<b>136,558</b>	<b>157,608</b>	<b>191,250</b>	<b>805,595</b>
<b>Grants and Aid</b>					
81121	In-kind- salaries	127,781	41,788	83,426	83,429
	<b>Grants and Aid</b>	<b>127,781</b>	<b>41,788</b>	<b>83,426</b>	<b>83,429</b>
	<b>24 Multipurpose center</b>	<b>1,020,325</b>	<b>1,111,923</b>	<b>1,202,455</b>	<b>889,024</b>

**Entity 199 Older Americans Act | Function 569 Other human services**

**Division 8005 SW Multipurpose Center | Project 45 III E Funds**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12443	Activities Coordinator - Grant	4,406	11,542	556	-
12498	Senior Aide	21,063	22,292	23,631	-
12630	Certified Nurses Aide	9,575	10,333	11,010	-
12966	C.N.A.	2,551	2,689	2,951	-
12975	Social Services Specialist-Grant	2,831	2,133	2,064	-
13499	P/T LPN	1,953	-	-	-
13577	P/T C.N.A.	22,199	21,450	20,825	-
13581	P/T Social Services Specialist	-	-	2,304	-
13962	P/T Receptionist/Clerical Asst	11,268	10,963	11,024	-
14000	Overtime	5	1	-	-
15200	Longevity pay	388	398	414	-
21000	Social Security- matching	5,756	6,164	5,476	-
22000	Retirement contributions	2,829	1,392	1,687	-
22300	General retiree health contrib	1,721	697	592	-
23000	Health Insurance	15,290	24,938	17,122	-
23100	Life Insurance	203	175	81	-
24000	Workers compensation	530	1,133	1,671	-
	<b>Personnel Services</b>	<b>102,568</b>	<b>116,298</b>	<b>101,408</b>	<b>0</b>
<b>Grants and Aid</b>					
81121	In-kind- salaries	12,300	10,803	11,859	11,859
	<b>Grants and Aid</b>	<b>12,300</b>	<b>10,803</b>	<b>11,859</b>	<b>11,859</b>
	<b>45 III E Funds</b>	<b>114,869</b>	<b>127,102</b>	<b>113,267</b>	<b>11,859</b>

<b>SW Multipurpose Center</b>	<b>1,135,194</b>	<b>1,239,024</b>	<b>1,315,722</b>	<b>900,883</b>
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<b>Older Americans Act</b>	<b>1,135,194</b>	<b>1,239,024</b>	<b>1,315,722</b>	<b>900,883</b>
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**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 201 Debt Service | Function 517 Debt service payments**

**Division 900 General Debt Service | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Debt Services</b>					
71440	Bond Principal \$24,055,000	870,000	900,000	940,000	-
71470	Bond Principal \$45,240,000	1,125,000	1,170,000	1,220,000	310,000
71490	Bond Principal \$19,600,000	720,000	750,000	775,000	800,000
71491	Bond Principal \$31,910,000	655,000	-	-	-
71492	Bond Principal \$20,060,000	570,000	-	-	-
71493	Bond Principal \$39,935,000	-	630,000	665,000	705,000
71494	Bond Principal \$49,910,000	405,000	415,000	1,025,000	1,060,000
71499	Bond Principal \$26,805,000	-	-	-	515,000
71550	Bond Principal \$29,720,000	-	15,000	15,000	1,005,000
71551	Bond Principal \$45,050,000	-	465,000	475,000	1,470,000
71553	Bond Principal \$64,095,000	-	-	300,000	300,000
72440	Bond Interest \$24,055,000	558,608	59,545	20,210	-
72470	Bond interest \$45,240,000	1,269,515	522,750	474,340	442,820
72490	Bond interest \$19,600,000	534,775	223,625	195,000	163,500
72491	Bond interest \$31,910,000	1,477,724	727,072	-	-
72492	Bond interest \$20,060,000	896,298	437,034	-	-
72493	Bond interest \$39,935,000	2,384,120	2,365,314	2,326,659	2,285,764
72494	Bond interest \$49,910,000	2,444,100	2,433,838	2,411,476	2,376,269
72495	Bond interest \$20,140,000	928,873	928,873	928,873	928,873
72496	Bond interest \$15,975,000	757,915	757,915	757,915	757,915
72497	Bond interest \$7,910,000	287,439	303,076	-	-
72499	Bond interest \$26,805,000	427,377	1,211,463	1,211,463	1,201,163
72550	Bond interest \$29,720,000	448,560	1,367,850	1,367,250	1,346,850
72551	Bond interest \$45,050,000	984,856	1,960,413	1,941,613	1,902,713
72553	Bond interest \$64,095,000	-	1,023,743	2,288,712	2,265,571
72554	Bond interest \$8,040,000	-	16,638	406,768	120,600
73300	Payment to refunded bond escrow	30,907,909	48,447,857	-	-
73302	Payment to refund bond trustee	-	7,910,000	-	-
73305	Advance refunding escrow	249,176	4,605,591	-	-
73450	Escrow agent fees	-	700	1,050	700
73800	Variable Rate Bond Fees	23,011	27,923	-	-
73801	Variable Rate Bond Fees - SBA 08	-	300	56,437	54,937
73805	Variable Rate Bond Fees - CS	-	72,068	358,930	276,841
73850	Fiscal agent fees	5,100	5,900	5,100	6,600
<b>Debt Services</b>		<b>48,930,354</b>	<b>79,754,485</b>	<b>20,166,796</b>	<b>20,296,116</b>
<b>Other</b>					
99540	Bond issue cost	474,332	-	-	-
<b>Other</b>		<b>474,332</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Blank</b>		<b>49,404,686</b>	<b>79,754,485</b>	<b>20,166,796</b>	<b>20,296,116</b>

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 201 Debt Service | Function 517 Debt service payments**

**Division 900 General Debt Service | Project 671 Tower III-Senior Housing**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Other</b>					
99540	Bond issue cost	459,136	-	-	-
	<b>Other</b>	<b>459,136</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>671 Tower III-Senior Housing</b>	<b>459,136</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 201 Debt Service | Function 517 Debt service payments**

**Division 900 General Debt Service | Project 672 Cap Improv - 2006**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Debt Services</b>					
73300	Payment to refunded bond escrow	28,529,778	-	-	-
	<b>Debt Services</b>	<b>28,529,778</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Other</b>					
99540	Bond issue cost	709,675	-	-	-
	<b>Other</b>	<b>709,675</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>672 Cap Improv - 2006</b>	<b>29,239,453</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 201 Debt Service | Function 517 Debt service payments**

**Division 900 General Debt Service | Project 673 Schools Expansion**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Other</b>					
99540	Bond issue cost	-	1,622,467	-	-
	<b>Other</b>	<b>0</b>	<b>1,622,467</b>	<b>0</b>	<b>0</b>
	<b>673 Schools Expansion</b>	<b>0</b>	<b>1,622,467</b>	<b>0</b>	<b>0</b>

**Entity 201 Debt Service | Function 517 Debt service payments**

**Division 900 General Debt Service | Project 675 GO Bonds 2005**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Debt Services</b>					
71498	Bond Principal \$47,000,000	910,000	935,000	965,000	995,000
72498	Bond interest \$47,000,000	1,887,198	1,859,898	1,831,848	1,802,898
73850	Fiscal agent fees	400	400	400	400
	<b>Debt Services</b>	<b>2,797,598</b>	<b>2,795,298</b>	<b>2,797,248</b>	<b>2,798,298</b>
	<b>675 GO Bonds 2005</b>	<b>2,797,598</b>	<b>2,795,298</b>	<b>2,797,248</b>	<b>2,798,298</b>

**Entity 201 Debt Service | Function 517 Debt service payments**

**Division 900 General Debt Service | Project 676 GO Bonds 2007B**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
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**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 201 Debt Service | Function 517 Debt service payments**

**Division 900 General Debt Service | Project 676 GO Bonds 2007B**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Debt Services</b>					
71552	Bond Principal \$43,000,000	-	550,000	760,000	790,000
72552	Bond interest \$43,000,000	-	2,135,719	1,920,938	1,892,438
73850	Fiscal agent fees	-	400	400	400
	<b>Debt Services</b>	<b>0</b>	<b>2,686,119</b>	<b>2,681,338</b>	<b>2,682,838</b>
<b>Other</b>					
99540	Bond issue cost	501,538	-	-	-
	<b>Other</b>	<b>501,538</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>676 GO Bonds 2007B</b>	<b>501,538</b>	<b>2,686,119</b>	<b>2,681,338</b>	<b>2,682,838</b>

**Entity 201 Debt Service | Function 517 Debt service payments**

**Division 900 General Debt Service | Project 679 SBA Refunding**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Other</b>					
99540	Bond issue cost	-	123,437	-	-
	<b>Other</b>	<b>0</b>	<b>123,437</b>	<b>0</b>	<b>0</b>
	<b>679 SBA Refunding</b>	<b>0</b>	<b>123,437</b>	<b>0</b>	<b>0</b>

<b>General Debt Service</b>	<b>82,402,411</b>	<b>86,981,806</b>	<b>25,645,382</b>	<b>25,777,252</b>
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<b>Debt Service</b>	<b>82,402,411</b>	<b>86,981,806</b>	<b>25,645,382</b>	<b>25,777,252</b>
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**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 320 Municipal Construction | Function 525 Emergency and Disaster Relief Services  
Division 3050 Emergency & Disaster Relief Services | Project 672 Cap Improv - 2006**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
63066	Fuel Storage Tanks	1,514,990	-	-	-
	<b>Capital Outlay</b>	<b>1,514,990</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>672 Cap Improv - 2006</b>	<b>1,514,990</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Emergency &amp; Disaster Relief Services</b>		<b>1,514,990</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 320 Municipal Construction | Function 569 Other human services**

**Division 5051 Charter Elementary Schools | Project 701 Special assessments- school**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
64053	Micro computer	33,963	-	-	-
	<b>Capital Outlay</b>	<b>33,963</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>701 Special assessments- school</b>	<b>33,963</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Charter Elementary Schools</b>	<b>33,963</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 320 Municipal Construction | Function 569 Other human services  
Division 5059 Charter Schools | Project 673 Schools Expansion**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52650	Equip < than \$1000	-	130,737	141,762	-
<b>Operating Expenses</b>		<b>0</b>	<b>130,737</b>	<b>141,762</b>	<b>0</b>
<b>Capital Outlay</b>					
62000	Buildings	-	10,533,715	1,452,189	-
63115	Landscaping	-	21,035	111,625	-
64005	FF & E	-	235,056	16,813	-
64053	Micro computer	-	97,672	385,703	-
64055	Laptop Computer	-	-	1,800	-
64325	School bus	-	-	849,487	-
64400	Other equipment	-	-	2,654	-
<b>Capital Outlay</b>		<b>0</b>	<b>10,887,478</b>	<b>2,820,271</b>	<b>0</b>
<b>Grants and Aid</b>					
81007	Funding to Broward County	-	19,020	742	-
<b>Grants and Aid</b>		<b>0</b>	<b>19,020</b>	<b>742</b>	<b>0</b>
<b>673 Schools Expansion</b>		<b>0</b>	<b>11,037,236</b>	<b>2,962,775</b>	<b>0</b>
<b>Charter Schools</b>		<b>0</b>	<b>11,037,236</b>	<b>2,962,775</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 320 Municipal Construction | Function 541 Road and street facilities**

**Division 6003 Infrastructure | Project 626 I-75 & Pines Blvd.**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
53999	Transp Proj owned by Other G'vt	-	1,199,987	13,197,085	-
<b>Operating Expenses</b>		<b>0</b>	<b>1,199,987</b>	<b>13,197,085</b>	<b>0</b>
<b>626 I-75 &amp; Pines Blvd.</b>		<b>0</b>	<b>1,199,987</b>	<b>13,197,085</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 541 Road and street facilities**

**Division 6003 Infrastructure | Project 674 Sheridan St - Brwd County**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
67999	IF - Transportation Projects	8,197,488	5,800,112	1,456,433	-
<b>Capital Outlay</b>		<b>8,197,488</b>	<b>5,800,112</b>	<b>1,456,433</b>	<b>0</b>
<b>674 Sheridan St - Brwd County</b>		<b>8,197,488</b>	<b>5,800,112</b>	<b>1,456,433</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 541 Road and street facilities**

**Division 6003 Infrastructure | Project 675 GO Bonds 2005**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
53999	Transp Proj owned by Other G'vt	517,570	-	-1,012,420	-
<b>Operating Expenses</b>		<b>517,570</b>	<b>0</b>	<b>-1,012,420</b>	<b>0</b>
<b>Capital Outlay</b>					
63995	Improvements - Landscaping	96,360	72,073	418,568	-
67999	IF - Transportation Projects	1,507,338	264,130	1,083,858	-
<b>Capital Outlay</b>		<b>1,603,698</b>	<b>336,203</b>	<b>1,502,426</b>	<b>0</b>
<b>675 GO Bonds 2005</b>		<b>2,121,267</b>	<b>336,203</b>	<b>490,006</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 541 Road and street facilities**

**Division 6003 Infrastructure | Project 676 GO Bonds 2007B**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
53999	Transp Proj owned by Other G'vt	5,720,454	-	-17,062	-
<b>Operating Expenses</b>		<b>5,720,454</b>	<b>0</b>	<b>-17,062</b>	<b>0</b>
<b>Capital Outlay</b>					
63995	Improvements - Landscaping	-	-	765,000	-
67999	IF - Transportation Projects	5,285,522	8,664,486	1,520,572	-
<b>Capital Outlay</b>		<b>5,285,522</b>	<b>8,664,486</b>	<b>2,285,572</b>	<b>0</b>
<b>676 GO Bonds 2007B</b>		<b>11,005,976</b>	<b>8,664,486</b>	<b>2,268,510</b>	<b>0</b>

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 320 Municipal Construction | Function 541 Road and street facilities**

**Division 6003 Infrastructure | Project 677 GO Bonds 2009C**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
53999	Transp Proj owned by Other G'vt	-	2,890,930	-2,610,817	-
	<b>Operating Expenses</b>	<b>0</b>	<b>2,890,930</b>	<b>-2,610,817</b>	<b>0</b>
<b>Capital Outlay</b>					
63995	Improvements - Landscaping	12,375	31,265	556,360	-
67999	IF - Transportation Projects	2,000	1,354,484	930,903	-
	<b>Capital Outlay</b>	<b>14,375</b>	<b>1,385,749</b>	<b>1,487,263</b>	<b>0</b>
	<b>677 GO Bonds 2009C</b>	<b>14,375</b>	<b>4,276,680</b>	<b>-1,123,554</b>	<b>0</b>
	<b>Infrastructure</b>	<b>21,339,107</b>	<b>20,277,467</b>	<b>16,288,480</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 320 Municipal Construction | Function 519 Other general governmental services**

**Division 6008 Howard C. Forman Human Services Campus | Project 672 Cap Improv - 2006**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52650	Equip < than \$1000	-	4,813	-	-
<b>Operating Expenses</b>		<b>0</b>	<b>4,813</b>	<b>0</b>	<b>0</b>
<b>Capital Outlay</b>					
63400	HCF-Renovation Emerg Services	134,158	35,055	22,686	-
63401	HCF-Senior Center	-	9,203	990,797	-
63402	HCF-Career Education Facility	9,175	-	1,490,825	-
63403	HCF-Medical Support Facility	-	523	-	-
63404	HCF-Central Kitchen Facility	29,696	-	22,932	-
64055	Laptop Computer	-	482	-	-
64115	Kitchen equipment	-	7,373	-	-
64400	Other equipment	-	2,810	-	-
<b>Capital Outlay</b>		<b>173,029</b>	<b>55,446</b>	<b>2,527,240</b>	<b>0</b>
<b>672 Cap Improv - 2006</b>		<b>173,029</b>	<b>60,259</b>	<b>2,527,240</b>	<b>0</b>
<b>I C. Forman Human Services Campus</b>		<b>173,029</b>	<b>60,259</b>	<b>2,527,240</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 320 Municipal Construction | Function 572 Parks and recreation  
Division 7001 Recreation | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
63012	Academic Village - Rec.	-	-	200,000	-
63995	Improvements - Landscaping	-	-	74,380	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>274,380</b>	<b>0</b>
<b>Blank</b>		<b>0</b>	<b>0</b>	<b>274,380</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 572 Parks and recreation  
Division 7001 Recreation | Project 110 Park construction plan**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
63201	Silver Lakes South Park	121,926	-	39,076	-
63202	Silver Lakes North Park	490	-	183,010	-
<b>Capital Outlay</b>		<b>122,416</b>	<b>0</b>	<b>222,086</b>	<b>0</b>
<b>Debt Services</b>					
72900	Interest expense	734,639	420,029	262,115	79,300
<b>Debt Services</b>		<b>734,639</b>	<b>420,029</b>	<b>262,115</b>	<b>79,300</b>
<b>110 Park construction plan</b>		<b>857,055</b>	<b>420,029</b>	<b>484,201</b>	<b>79,300</b>

**Entity 320 Municipal Construction | Function 572 Parks and recreation  
Division 7001 Recreation | Project 111 SW Nature/Rec Park**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
63207	SW Pines Nature/Recreation Park	2,645,719	-	-	-
<b>Capital Outlay</b>		<b>2,645,719</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>111 SW Nature/Rec Park</b>		<b>2,645,719</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 572 Parks and recreation  
Division 7001 Recreation | Project 672 Cap Improv - 2006**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
52650	Equip < than \$1000	-	1,513	-	-
<b>Operating Expenses</b>		<b>0</b>	<b>1,513</b>	<b>0</b>	<b>0</b>
<b>Capital Outlay</b>					
61999	Purchase/development of open	-	-	1,699,478	-
63207	SW Pines Nature/Recreation Park	7,441,781	1,997,299	40,913	-
64115	Kitchen equipment	-	10,473	-	-
64185	Refrigerator	-	2,491	-	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 320 Municipal Construction | Function 572 Parks and recreation**

**Division 7001 Recreation | Project 672 Cap Improv - 2006**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
64400	Other equipment	-	5,530	-	-
<b>Capital Outlay</b>		<b>7,441,781</b>	<b>2,015,792</b>	<b>1,740,391</b>	<b>0</b>
<b>672 Cap Improv - 2006</b>		<b>7,441,781</b>	<b>2,017,305</b>	<b>1,740,391</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 572 Parks and recreation**

**Division 7001 Recreation | Project 675 GO Bonds 2005**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31500	Professional services-other	17,390	8,842	-	-
46997	R & M - Recreation Facilities	65,269	-	-	-
46999	R & M - Comm Rec Projects	23,250	-	-	-
52650	Equip < than \$1000	-	5,200	2,401	-
<b>Operating Expenses</b>		<b>105,909</b>	<b>14,041</b>	<b>2,401</b>	<b>0</b>
<b>Capital Outlay</b>					
60010	Capital contingency	-	-	25,146	-
61999	Purchase/development of open	4,185,544	611,125	5,006,793	-
62999	Buildings - New Comm Facilities	3,460	42,801	8,435,061	-
63994	Improvements - Recreation	3,792,021	110,117	777,176	-
63996	Improvements - Park Sports	-	-	15,000	-
63998	Improvements - Comm Rec Projects	120,000	290,860	60,320	-
64999	Equipment - Recreation/Playground	254,235	191,385	115,046	-
<b>Capital Outlay</b>		<b>8,355,260</b>	<b>1,246,288</b>	<b>14,434,542</b>	<b>0</b>
<b>Grants and Aid</b>					
82998	Grant - Silver Trail MS	-	-	350,000	-
82999	Grant - Flanagan High School	180,000	-27,176	-	-
<b>Grants and Aid</b>		<b>180,000</b>	<b>-27,176</b>	<b>350,000</b>	<b>0</b>
<b>675 GO Bonds 2005</b>		<b>8,641,169</b>	<b>1,233,153</b>	<b>14,786,943</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 572 Parks and recreation**

**Division 7001 Recreation | Project 676 GO Bonds 2007B**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
46997	R & M - Recreation Facilities	11,840	-	20,000	-
<b>Operating Expenses</b>		<b>11,840</b>	<b>0</b>	<b>20,000</b>	<b>0</b>
<b>Capital Outlay</b>					
61999	Purchase/development of open	259,486	1,203,119	2,037,396	-
62999	Buildings - New Comm Facilities	190,245	823,512	3,033,941	-
63994	Improvements - Recreation	2,638,784	326,557	382,809	-



**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 320 Municipal Construction | Function 572 Parks and recreation**

**Division 7001 Recreation | Project 676 GO Bonds 2007B**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
	<b>Capital Outlay</b>	<b>3,088,515</b>	<b>2,353,188</b>	<b>5,454,146</b>	<b>0</b>
	<b>676 GO Bonds 2007B</b>	<b>3,100,355</b>	<b>2,353,188</b>	<b>5,474,146</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 572 Parks and recreation**

**Division 7001 Recreation | Project 677 GO Bonds 2009C**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
46997	R & M - Recreation Facilities	121,208	48,201	17,315	-
	<b>Operating Expenses</b>	<b>121,208</b>	<b>48,201</b>	<b>17,315</b>	<b>0</b>
<b>Capital Outlay</b>					
60010	Capital contingency	-	-	2,445,183	-
61999	Purchase/development of open	-	-	477,880	-
62999	Buildings - New Comm Facilities	-	17,488	36,937	-
63992	Contingency - Recreation Facilities	-	-	20,364	-
63994	Improvements - Recreation	138,705	376,478	670,287	-
	<b>Capital Outlay</b>	<b>138,705</b>	<b>393,967</b>	<b>3,650,651</b>	<b>0</b>
<b>Grants and Aid</b>					
82999	Grant - Flanagan High School	-	-	127,000	-
	<b>Grants and Aid</b>	<b>0</b>	<b>0</b>	<b>127,000</b>	<b>0</b>
	<b>677 GO Bonds 2009C</b>	<b>259,912</b>	<b>442,168</b>	<b>3,794,966</b>	<b>0</b>

<b>Recreation</b>	<b>22,945,991</b>	<b>6,465,844</b>	<b>26,555,027</b>	<b>79,300</b>
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**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 320 Municipal Construction | Function 519 Other general governmental services  
Division 800 General Government | Project 661 Other City Projects - 2001**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Other</b>					
91201	Transfer to debt service fund	990	-	-	-
	<b>Other</b>	<b>990</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>661 Other City Projects - 2001</b>	<b>990</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 519 Other general governmental services  
Division 800 General Government | Project 662 Central Campus - 2001**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Other</b>					
91201	Transfer to debt service fund	887	-	-	-
	<b>Other</b>	<b>887</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>662 Central Campus - 2001</b>	<b>887</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 519 Other general governmental services  
Division 800 General Government | Project 663 Joint Use Facility**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Other</b>					
91201	Transfer to debt service fund	1,001	-	-	-
	<b>Other</b>	<b>1,001</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>663 Joint Use Facility</b>	<b>1,001</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 519 Other general governmental services  
Division 800 General Government | Project 670 Susan B. Anthony**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Other</b>					
91201	Transfer to debt service fund	17,586	-	-	-
	<b>Other</b>	<b>17,586</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>670 Susan B. Anthony</b>	<b>17,586</b>	<b>0</b>	<b>0</b>	<b>0</b>

<b>General Government</b>	<b>20,464</b>	<b>0</b>	<b>0</b>	<b>0</b>
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**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 320 Municipal Construction | Function 554 Housing and urban development  
Division 8002 Housing Division | Project 671 Tower III-Senior Housing**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
62000	Buildings	19,822,003	1,818,878	-	-
<b>Capital Outlay</b>		<b>19,822,003</b>	<b>1,818,878</b>	<b>0</b>	<b>0</b>
<b>Other</b>					
91201	Transfer to debt service fund	-	133,863	605,731	-
<b>Other</b>		<b>0</b>	<b>133,863</b>	<b>605,731</b>	<b>0</b>
<b>671 Tower III-Senior Housing</b>		<b>19,822,003</b>	<b>1,952,741</b>	<b>605,731</b>	<b>0</b>
<b>Housing Division</b>		<b>19,822,003</b>	<b>1,952,741</b>	<b>605,731</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 320 Municipal Construction | Function 515 Comprehensive planning**

**Division 9002 Planning | Project 675 GO Bonds 2005**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
63993	Improvements - Other	-	-	1,485,114	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>1,485,114</b>	<b>0</b>
<b>675 GO Bonds 2005</b>		<b>0</b>	<b>0</b>	<b>1,485,114</b>	<b>0</b>

**Entity 320 Municipal Construction | Function 515 Comprehensive planning**

**Division 9002 Planning | Project 677 GO Bonds 2009C**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
53200	Road signs	1,030	-	-	-
<b>Operating Expenses</b>		<b>1,030</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Capital Outlay</b>					
63993	Improvements - Other	-	-	7,514,886	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>7,514,886</b>	<b>0</b>
<b>677 GO Bonds 2009C</b>		<b>1,030</b>	<b>0</b>	<b>7,514,886</b>	<b>0</b>

<b>Planning</b>		<b>1,030</b>	<b>0</b>	<b>9,000,000</b>	<b>0</b>
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<b>Municipal Construction</b>		<b>65,850,578</b>	<b>39,793,546</b>	<b>57,939,253</b>	<b>79,300</b>
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**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 471 Utility Fund | Function 525 Emergency and Disaster Relief Services**

**Division 3050 Emergency & Disaster Relief Services | Project 1609 FEMA-1609-DR - Hurricane Wilma**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
45710	Ins Claims Pending-Hurricane	4,100	-	-	-
	<b>Operating Expenses</b>	<b>4,100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>1609 FEMA-1609-DR - Hurricane Wilma</b>		<b>4,100</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Emergency &amp; Disaster Relief Services</b>		<b>4,100</b>	<b>0</b>	<b>0</b>	<b>0</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 536 Water-sewer combined service**  
**Division 6010 Utilities Admin Services | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12009	Assistant Director of Public Services	186,983	1,705	-	-
12051	Public Services Director	76,658	13,432	-	-
12052	Controller/Internal Auditor	-	79,410	80,152	79,737
12055	Deputy Public Services Director	39,470	76,506	75,920	75,920
12109	Administrative Supervisor	212,064	224,078	226,103	226,765
12149	Division Director Utilities	37,773	111,110	115,235	118,130
12500	City Engineer	-	74,800	75,920	75,920
12513	Account Clerk III	57,142	61,627	61,152	61,152
12515	Accounting Clerk II	38,148	41,651	42,544	-
12516	Assistant City Manager	-	81,183	638	-
12523	Accountant	78,766	111,927	119,339	125,219
12550	Backflow Specialist	56,484	58,851	58,219	58,219
12552	Budget Analyst	57,861	63,131	59,917	49,712
12601	Supervisor of Operational Services	62,487	-	-	-
12684	Clerical Spec II	130,629	119,672	82,329	82,493
12770	Engineer Inspector	155,492	80,153	98,321	125,720
12786	S-Utility Service Worker II	101,921	108,319	108,927	110,431
12831	CADD Operator	51,496	55,602	57,151	58,551
12992	Vacation leave - retire/term	-	-	-	63,636
12993	Accrued vacation	-4,281	-3,607	-	-
12994	Accrued sick leave	-51,430	-5,826	-	-
12996	Sick leave - retire/term	-	-	-	64,696
13001	Public Services Director	-	68,091	83,487	79,737
13160	Utility Special Project Manager	-	-	82,909	82,909
13681	P/T Clerk Spec II	-	-	29,172	29,172
14000	Overtime	34,251	25,449	24,362	1,000
15006	Compensatory ICMA	6,250	6,250	-	-
15105	Shoe allowance	500	400	300	300
15108	Shift Differential	1,098	1,065	1,040	1,040
15115	Beeper pay	5,360	6,752	5,700	6,800
15200	Longevity pay	27,925	27,196	26,290	29,174
21000	Social Security- matching	99,626	103,472	106,081	106,222
22000	Retirement contributions	357,322	309,281	349,656	592,912
22300	General retiree health contrib	230,675	294,764	299,385	255,535
22506	Retiree Health Savings-General	-	-	4,175	1,069
22900	Retirement contribution - Lump	52,913	50,125	-	-
23000	Health Insurance	343,859	297,840	246,896	220,990
23100	Life Insurance	5,670	3,398	2,437	2,303
24000	Workers compensation	32,786	46,529	43,494	38,835
<b>Personnel Services</b>		<b>2,485,900</b>	<b>2,594,335</b>	<b>2,567,251</b>	<b>2,824,299</b>
<b>Operating Expenses</b>					
31100	Professional services- engineering	3,067	3,115	-	10,000

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 471 Utility Fund | Function 536 Water-sewer combined service**

**Division 6010 Utilities Admin Services | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31300	Professional services-Outside Legal	6,513	23,740	30,000	25,000
31500	Professional services-other	-	-	22,000	30,000
32100	Accounting and auditing fees	62,769	68,496	71,529	72,194
34300	Contract- laundry & cleaning	775	724	1,080	1,100
34500	Contract- building maintenance	4,528	4,435	4,886	5,000
34990	Contractual services- other	1,363,142	1,470,501	1,456,994	1,549,327
40100	Travel/conferences	894	116	-	200
40200	College classes- education	6,298	-	-	-
41100	Telephone	50,634	52,483	51,000	53,000
41400	Postage	142,849	159,940	150,000	165,000
44200	Rents- machinery & equipment	821	996	1,000	1,000
45000	Insurance	2,043,148	1,248,170	1,973,609	2,055,174
46150	R & M- land- building &	9,585	12,350	10,000	5,000
46250	R & M equipment	1,334	1,911	1,500	2,000
46300	R & M motor vehicles	72,298	77,447	71,500	70,000
46800	Maintenance contracts	8,114	3,188	10,000	5,000
47100	Printing	12,295	12,287	15,000	15,000
49100	Recording fees	1,184	2,428	4,000	3,000
49104	License fees	80	532	600	600
51100	Office supplies	10,449	12,289	10,000	12,500
52000	Operating supplies	1,969	9,230	2,500	2,500
52150	First aid, safety equip & supplies	486	1,027	1,000	1,000
52200	Cleaning/janitorial supplies	2,626	2,334	2,000	2,500
52300	Expendable tools	18	14	500	500
52540	Fuel	50,388	63,309	54,000	40,000
52600	Clothing/uniforms	457	1,420	500	1,500
52650	Equip < than \$1000	4,021	813	5,000	5,000
52652	Software < than \$1000 &/or	430	706	1,000	1,000
52653	Computer equipment < \$1000	1,423	1,269	2,000	2,000
54100	Memberships/ dues/ subscription	3,399	2,350	4,000	4,000
<b>Operating Expenses</b>		<b>3,865,993</b>	<b>3,237,619</b>	<b>3,957,198</b>	<b>4,140,095</b>
<b>Capital Outlay</b>					
64028	Car	-	-	18,630	-
64050	Copier machine	-	-	10,000	10,000
64053	Micro computer	-	-	2,000	2,000
64055	Laptop Computer	-	-	1,500	1,500
64210	Truck pickup	-	-	34,156	-
64214	Truck	-	-	68,310	-
64221	Van	-	-	21,735	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>156,331</b>	<b>13,500</b>
<b>Other</b>					
99800	Settlement of claims	50,000	-	-	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 471 Utility Fund | Function 536 Water-sewer combined service**

**Division 6010 Utilities Admin Services | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Other</b>					
	<b>Other</b>	<b>50,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>Blank</b>	<b>6,401,893</b>	<b>5,831,954</b>	<b>6,680,780</b>	<b>6,977,894</b>

**Entity 471 Utility Fund | Function 536 Water-sewer combined service**

**Division 6010 Utilities Admin Services | Project 510 Security Services**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
22300	General retiree heath contrib	3,443	-	-	-
22900	Retirement contribution - Lump	1,068	1,011	-	-
23000	Health Insurance	5,301	-	-	-
23100	Life Insurance	97	-	-	-
24000	Workers compensation	1,325	-	-	-
	<b>Personnel Services</b>	<b>11,234</b>	<b>1,011</b>	<b>0</b>	<b>0</b>
<b>Operating Expenses</b>					
34990	Contractual services- other	128,541	123,620	206,000	115,000
	<b>Operating Expenses</b>	<b>128,541</b>	<b>123,620</b>	<b>206,000</b>	<b>115,000</b>
	<b>510 Security Services</b>	<b>139,775</b>	<b>124,632</b>	<b>206,000</b>	<b>115,000</b>
<b>Utilities Admin Services</b>		<b>6,541,667</b>	<b>5,956,586</b>	<b>6,886,780</b>	<b>7,092,894</b>



**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 471 Utility Fund | Function 536 Water-sewer combined service  
Division 6011 Non-Departmental Expense | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12992	Vacation leave - retire/term	5,204	94,379	83,868	95,000
12996	Sick leave - retire/term	20,882	110,603	88,200	110,000
12997	Sick leave - annual	89,603	86,065	97,957	93,893
21000	Social Security- matching	7,988	15,174	20,658	22,883
22000	Retirement contributions	-	-	-	45,136
<b>Personnel Services</b>		<b>123,677</b>	<b>306,221</b>	<b>290,683</b>	<b>366,912</b>
<b>Operating Expenses</b>					
30010	Contingency	-	-	100,000	-
44110	Interfund rental	92,930	95,311	99,201	99,292
49175	Administrative fees	9,728,702	9,073,060	9,605,639	9,784,009
49201	Taxes and/or assessments	923,558	913,000	859,537	1,073,584
49204	Road repair charges	315,033	355,227	358,348	174,676
49205	Communication service- utility	82,367	72,773	76,780	32,084
49207	Engineering Charges From General	497,240	342,908	416,266	396,150
49211	Privilege fees	1,840,564	1,850,641	2,365,336	2,314,341
49715	Write-off - Other	310,185	-	-	-
49990	Interest customer deposit	123,294	75,633	110,000	50,000
52460	Sand- seed- soil	-	80	-	1,000
53100	Road/street materials	17,329	20,972	25,000	25,000
59000	Reserve for Capital Replacement	5,507,631	5,750,018	2,500,000	-
<b>Operating Expenses</b>		<b>19,438,832</b>	<b>18,549,622</b>	<b>16,516,107</b>	<b>13,950,136</b>
<b>Debt Services</b>					
73450	Escrow agent fees	-	-	700	700
<b>Debt Services</b>		<b>0</b>	<b>0</b>	<b>700</b>	<b>700</b>
<b>Blank</b>		<b>19,562,509</b>	<b>18,855,844</b>	<b>16,807,490</b>	<b>14,317,748</b>
<b>Non-Departmental Expense</b>		<b>19,562,509</b>	<b>18,855,844</b>	<b>16,807,490</b>	<b>14,317,748</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6021 Sewer Collection | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12753	Utility Service Worker II/Camera	58,845	61,621	61,152	61,152
12767	Utility Maintenance Supervisor	81,651	85,191	84,406	84,406
12785	S-Utility Service Worker I	145,072	126,813	132,032	142,354
12786	S-Utility Service Worker II	111,985	117,342	118,444	58,219
12993	Accrued vacation	8,131	-1,443	-	-
12994	Accrued sick leave	4,250	-14,824	-	-
14000	Overtime	15,984	10,162	15,000	10,000
15105	Shoe allowance	700	700	700	600
15115	Beeper pay	10,318	7,657	10,000	8,000
15200	Longevity pay	13,389	12,652	11,724	10,400
21000	Social Security- matching	33,398	32,208	33,160	28,704
22000	Retirement contributions	114,735	110,789	99,565	131,228
22300	General retiree health contrib	110,174	95,969	97,473	87,612
22506	Retiree Health Savings-General	-	-	711	-
22900	Retirement contribution - Lump	23,263	22,037	-	-
23000	Health Insurance	163,377	97,899	84,808	75,768
23100	Life Insurance	2,091	933	692	635
24000	Workers compensation	12,276	13,470	18,045	15,988
<b>Personnel Services</b>		<b>909,640</b>	<b>779,174</b>	<b>767,912</b>	<b>715,066</b>
<b>Operating Expenses</b>					
31400	Professional services- medical	-	-	500	500
34300	Contract- laundry & cleaning	1,381	1,207	1,500	1,500
40100	Travel/conferences	58	-	-	-
40200	College classes- education	200	-	-	-
44200	Rents- machinery & equipment	99	87	500	500
46150	R & M- land- building &	58,456	43,014	185,000	100,000
46250	R & M equipment	6,691	9,329	10,000	260,000
46300	R & M motor vehicles	44,186	98,187	60,000	80,000
49104	License fees	75	115	200	200
51100	Office supplies	25	43	500	500
52000	Operating supplies	2,597	1,873	3,000	2,000
52150	First aid, safety equip & supplies	2,096	2,588	3,000	2,600
52200	Cleaning/janitorial supplies	1,715	1,583	2,000	2,000
52300	Expendable tools	4,845	3,857	5,000	4,000
52350	Electrical/mechanical supplies	-	-	1,000	500
52430	Operating chemicals	295	12	500	500
52460	Sand- seed- soil	-	-	1,000	500
52540	Fuel	35,893	57,098	50,000	40,000
52600	Clothing/uniforms	252	-	500	500
52650	Equip < than \$1000	2,590	10,068	5,000	5,000
52701	Food purchases	-	-	500	200

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6021 Sewer Collection | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
	<b>Operating Expenses</b>	<b>161,453</b>	<b>229,061</b>	<b>329,700</b>	<b>501,000</b>
<b>Capital Outlay</b>					
64165	Pump	-	-	40,000	-
64210	Truck pickup	-	-	17,075	-
64214	Truck	-	-	22,770	-
64350	Special equipment	-	-	40,000	-
64400	Other equipment	-	-	10,000	-
	<b>Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>129,845</b>	<b>0</b>
	<b>Blank</b>	<b>1,071,093</b>	<b>1,008,235</b>	<b>1,227,457</b>	<b>1,216,066</b>

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6021 Sewer Collection | Project 812 Lift station upgrade**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
63001	Engineering fees	-	-	10,000	-
63122	Lift station	-	-	250,000	-
	<b>Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>260,000</b>	<b>0</b>
	<b>812 Lift station upgrade</b>	<b>0</b>	<b>0</b>	<b>260,000</b>	<b>0</b>

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6021 Sewer Collection | Project 828 Infiltration & inflow correction**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31100	Professional services- engineering	83,352	91,514	50,000	-
34100	Contract- outside repairs	690,520	316,444	500,000	300,000
	<b>Operating Expenses</b>	<b>773,872</b>	<b>407,958</b>	<b>550,000</b>	<b>300,000</b>
	<b>828 Infiltration &amp; inflow correction</b>	<b>773,872</b>	<b>407,958</b>	<b>550,000</b>	<b>300,000</b>

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6021 Sewer Collection | Project 829 Utilities upgrade**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
63001	Engineering fees	-	-	10,000	-
63192	Sewer lines	-	-	250,000	-
	<b>Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>260,000</b>	<b>0</b>
	<b>829 Utilities upgrade</b>	<b>0</b>	<b>0</b>	<b>260,000</b>	<b>0</b>

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6021 Sewer Collection | Project 948 Wastewater master plan**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
63001	Engineering fees	-	-	10,000	-
63065	Force main	-	-	390,000	-
	<b>Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>0</b>
	<b>948 Wastewater master plan</b>	<b>0</b>	<b>0</b>	<b>400,000</b>	<b>0</b>
	<b>Sewer Collection</b>	<b>1,844,966</b>	<b>1,416,193</b>	<b>2,697,457</b>	<b>1,516,066</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6022 Sewer Treatment Plant | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12188	Laboratory Technician I	45,302	48,692	43,245	51,096
12672	Chief Waste Water Operations	89,461	93,847	93,059	93,059
12767	Utility Maintenance Supervisor	159,563	169,746	156,171	84,406
12786	S-Utility Service Worker II	56,014	58,954	76,639	98,485
12946	S-Treatment Plant Operator I	85,548	73,419	86,827	37,506
12947	S-Treatment Plant Operator II	164,947	198,050	186,402	190,133
12948	S-Treatment Plant Operator III	172,211	182,477	145,305	163,624
12993	Accrued vacation	2,598	2,148	-	-
12994	Accrued sick leave	14,781	-9,921	-	-
14000	Overtime	105,000	107,664	100,000	110,000
15100	Holiday pay	8,850	11,662	10,000	11,500
15105	Shoe allowance	1,100	1,200	1,200	1,000
15108	Shift Differential	6,100	6,542	6,240	4,160
15115	Beeper pay	5,851	5,767	6,000	6,000
15200	Longevity pay	17,313	17,807	18,757	15,505
21000	Social Security- matching	68,707	73,048	71,135	66,296
22000	Retirement contributions	245,817	233,738	279,272	491,946
22300	General retiree health contrib	165,260	205,649	208,872	189,826
22506	Retiree Health Savings-General	-	-	3,217	-
22900	Retirement contribution - Lump	36,416	34,497	-	-
23000	Health Insurance	224,305	177,695	158,582	164,164
23100	Life Insurance	3,522	1,973	1,537	1,322
24000	Workers compensation	21,119	28,409	39,860	31,845
<b>Personnel Services</b>		<b>1,699,785</b>	<b>1,723,062</b>	<b>1,692,320</b>	<b>1,811,873</b>
<b>Operating Expenses</b>					
31100	Professional services- engineering	50,556	94,914	50,000	50,000
31300	Professional services-Outside Legal	14,997	6,335	9,000	5,000
31500	Professional services-other	18,157	2,495	20,000	10,000
34300	Contract- laundry & cleaning	5,165	5,859	7,500	6,000
34450	Contract- sludge removal	306,985	200,197	400,000	260,000
34500	Contract- building maintenance	6,492	5,900	7,500	6,000
34990	Contractual services- other	163,508	243,547	223,000	613,286
40100	Travel/conferences	84	132	1,000	750
40200	College classes- education	567	-	-	-
43100	Electric	1,156,076	1,143,673	1,250,000	1,250,000
43200	Water & sewer	32,032	36,601	42,885	37,000
43600	Wastewater treatment charges	6,079,945	7,434,712	7,000,000	6,000,000
44200	Rents- machinery & equipment	2,127	2,634	3,000	3,000
46150	R & M- land- building &	46,441	42,014	49,000	1,543,000
46250	R & M equipment	424,737	406,198	368,300	400,000
46300	R & M motor vehicles	22,997	25,221	27,000	25,000
46800	Maintenance contracts	378	2,234	2,700	2,300

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6022 Sewer Treatment Plant | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
49104	License fees	5,251	5,542	9,300	6,000
49105	License renewals	2,775	40	4,500	1,000
51100	Office supplies	1,268	1,505	3,000	1,500
52000	Operating supplies	8,672	7,186	8,500	8,000
52150	First aid, safety equip & supplies	11,758	10,996	13,500	7,500
52200	Cleaning/janitorial supplies	3,674	3,056	5,000	3,200
52300	Expendable tools	9,267	8,019	10,000	8,000
52350	Electrical/mechanical supplies	128	-	-	1,000
52410	Lab chemicals & supplies	19,706	17,433	24,000	25,000
52430	Operating chemicals	298,919	133,131	280,415	180,000
52540	Fuel	20,678	30,470	25,000	30,000
52600	Clothing/uniforms	252	-	500	500
52650	Equip < than \$1000	12,471	24,481	17,260	25,000
52701	Food purchases	-	-	500	500
54100	Memberships/ dues/ subscription	578	74	750	250
<b>Operating Expenses</b>		<b>8,726,639</b>	<b>9,894,598</b>	<b>9,863,110</b>	<b>10,508,786</b>
<b>Capital Outlay</b>					
64053	Micro computer	-	-	740	740
64210	Truck pickup	-	-	17,075	-
64214	Truck	-	-	75,270	-
64221	Van	-	-	21,735	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>114,820</b>	<b>740</b>
<b>Blank</b>		<b>10,426,424</b>	<b>11,617,660</b>	<b>11,670,250</b>	<b>12,321,399</b>

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6022 Sewer Treatment Plant | Project 817 Effluent disposal system**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
62019	Effluent disposal system	-	-	257,655	-
63001	Engineering fees	-	-	10,000	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>267,655</b>	<b>0</b>
<b>817 Effluent disposal system</b>		<b>0</b>	<b>0</b>	<b>267,655</b>	<b>0</b>

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6022 Sewer Treatment Plant | Project 833 Odor Control System Upgrade**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
62037	Odor control system	-	-	500,000	-
63001	Engineering fees	-	-	10,000	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6022 Sewer Treatment Plant | Project 833 Odor Control System Upgrade**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
	<b>Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>510,000</b>	<b>0</b>
	<b>833 Odor Control System Upgrade</b>	<b>0</b>	<b>0</b>	<b>510,000</b>	<b>0</b>

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6022 Sewer Treatment Plant | Project 834 Plant Rehabilitation**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
63183	Sewer treatment rehabilitation	-	-	1,456,310	-
	<b>Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>1,456,310</b>	<b>0</b>
	<b>834 Plant Rehabilitation</b>	<b>0</b>	<b>0</b>	<b>1,456,310</b>	<b>0</b>

**Entity 471 Utility Fund | Function 535 Sewer/wastewater services**

**Division 6022 Sewer Treatment Plant | Project 845 Alternative Water Supply**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
62043	Bldg/Reverse Osmosis Plant	-	-	-	20,000,000
63001	Engineering fees	-	-	900,000	-
	<b>Capital Outlay</b>	<b>0</b>	<b>0</b>	<b>900,000</b>	<b>20,000,000</b>
	<b>845 Alternative Water Supply</b>	<b>0</b>	<b>0</b>	<b>900,000</b>	<b>20,000,000</b>

<b>Sewer Treatment Plant</b>	<b>10,426,424</b>	<b>11,617,660</b>	<b>14,804,215</b>	<b>32,321,399</b>
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**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 533 Water utility services**

**Division 6031 Water Plants | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12187	Laboratory Technician II	56,533	59,028	58,219	58,219
12673	Chief Water Operations	89,753	94,224	94,167	93,059
12674	Chief Chemist	59,593	50,713	-	-
12740	Custodian	-	-	37,523	37,523
12779	W-Utility Ser Worker II	112,290	117,565	108,814	116,438
12926	Water Plant Operator I	65,373	113,315	122,198	132,680
12927	Water Plant Operator II	8,904	-	-	-
12928	Water Plant Operator III	452,605	418,869	395,780	396,970
12993	Accrued vacation	-1,205	-5,541	-	-
12994	Accrued sick leave	9,921	-14,908	-	-
13674	P/T Chief Chemist	-	-	73,228	73,228
13926	P/T Water Plant Operator I	-	-	22,958	22,958
14000	Overtime	104,055	90,810	95,000	70,000
15100	Holiday pay	5,627	6,288	10,500	10,000
15105	Shoe allowance	1,031	1,158	1,000	1,100
15108	Shift Differential	6,125	6,699	6,240	6,240
15115	Beeper pay	-	-	1,000	500
15200	Longevity pay	23,544	22,062	22,143	23,012
21000	Social Security- matching	74,749	73,972	80,236	79,727
22000	Retirement contributions	241,296	223,982	266,207	482,713
22300	General retiree health contrib	196,247	191,939	208,872	192,394
22506	Retiree Health Savings-General	-	-	2,931	1,751
22900	Retirement contribution - Lump	51,325	48,620	-	-
23000	Health Insurance	297,750	194,898	186,201	176,792
23100	Life Insurance	4,299	2,005	1,559	1,535
24000	Workers compensation	34,399	36,452	50,993	54,018
<b>Personnel Services</b>		<b>1,894,213</b>	<b>1,732,148</b>	<b>1,845,769</b>	<b>2,030,857</b>
<b>Operating Expenses</b>					
31100	Professional services- engineering	95,876	1,764	7,500	50,000
31500	Professional services-other	25,893	33,084	46,000	35,000
34300	Contract- laundry & cleaning	3,374	3,592	4,114	4,000
34450	Contract- sludge removal	146,433	160,586	200,000	150,000
40100	Travel/conferences	468	125	-	-
40200	College classes- education	1,996	325	-	-
43100	Electric	610,885	579,561	700,000	650,000
44200	Rents- machinery & equipment	1,073	1,062	2,500	1,500
46150	R & M- land- building &	30,162	20,031	35,000	25,000
46250	R & M equipment	143,628	121,357	125,000	125,000
46300	R & M motor vehicles	19,130	42,642	25,000	25,000
46800	Maintenance contracts	1,753	2,052	2,000	2,500
47100	Printing	29	-	500	500
49104	License fees	4,284	3,570	12,900	5,000



**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 471 Utility Fund | Function 533 Water utility services**

**Division 6031 Water Plants | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
49105	License renewals	1,599	-	2,000	2,000
51100	Office supplies	655	733	1,500	1,000
52000	Operating supplies	1,924	4,313	3,000	4,000
52150	First aid, safety equip & supplies	1,697	2,085	2,000	2,000
52200	Cleaning/janitorial supplies	2,325	2,039	3,000	2,100
52300	Expendable tools	3,001	2,096	3,500	2,100
52410	Lab chemicals & supplies	15,304	9,734	17,420	10,000
52430	Operating chemicals	900,956	867,950	1,011,400	925,000
52540	Fuel	56,629	99,215	73,365	80,000
52600	Clothing/uniforms	252	-	500	500
52650	Equip < than \$1000	8,367	3,193	8,000	3,200
52653	Computer equipment < \$1000	-	932	-	1,000
52701	Food purchases	-	-	500	200
<b>Operating Expenses</b>		<b>2,077,691</b>	<b>1,962,040</b>	<b>2,286,699</b>	<b>2,106,600</b>
<b>Capital Outlay</b>					
64214	Truck	-	-	29,275	-
64221	Van	-	-	21,735	-
64400	Other equipment	-	-	25,000	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>76,010</b>	<b>0</b>
<b>Blank</b>		<b>3,971,904</b>	<b>3,694,188</b>	<b>4,208,478</b>	<b>4,137,457</b>

**Entity 471 Utility Fund | Function 533 Water utility services**

**Division 6031 Water Plants | Project 838 Water Treatment Plant Expansion Phase III**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
62029	Water plant	-	-	7,110,135	-
63001	Engineering fees	-	-	100,000	-
64214	Truck	-	-	293,360	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>7,503,495</b>	<b>0</b>
<b>er Treatment Plant Expansion Phase III</b>		<b>0</b>	<b>0</b>	<b>7,503,495</b>	<b>0</b>

**Entity 471 Utility Fund | Function 533 Water utility services**

**Division 6031 Water Plants | Project 924 Water well**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
63001	Engineering fees	-	-	10,000	-
63250	Water well	-	-	400,000	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>410,000</b>	<b>0</b>
<b>924 Water well</b>		<b>0</b>	<b>0</b>	<b>410,000</b>	<b>0</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

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<b>Water Plants</b>	<b>3,971,904</b>	<b>3,694,188</b>	<b>12,121,973</b>	<b>4,137,457</b>
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**City of Pembroke Pines, Florida**  
**Expenditure Detail**

**Entity 471 Utility Fund | Function 533 Water utility services**

**Division 6032 Water Distribution | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12767	Utility Maintenance Supervisor	81,141	85,160	84,406	-
12778	W-Utility Ser Worker I	48,456	50,784	52,853	52,853
12779	W-Utility Ser Worker II	321,897	338,708	344,096	344,113
12993	Accrued vacation	4,237	-158	-	-
12994	Accrued sick leave	-1,746	4,200	-	-
14000	Overtime	30,114	41,636	40,000	42,000
15105	Shoe allowance	800	800	800	700
15115	Beeper pay	15,233	19,670	20,000	20,000
15200	Longevity pay	15,007	15,525	16,104	14,644
21000	Social Security- matching	38,649	41,685	42,708	36,294
22000	Retirement contributions	113,376	96,763	132,456	232,426
22300	General retiree heath contrib	144,602	109,679	111,398	102,214
22900	Retirement contribution - Lump	29,314	27,769	-	-
23000	Health Insurance	212,135	100,518	90,978	88,396
23100	Life Insurance	2,623	1,063	822	730
24000	Workers compensation	19,969	19,320	26,894	22,754
	<b>Personnel Services</b>	<b>1,075,807</b>	<b>953,123</b>	<b>963,515</b>	<b>957,124</b>
<b>Operating Expenses</b>					
31400	Professional services- medical	100	-	500	500
34300	Contract- laundry & cleaning	1,468	1,252	2,000	1,500
40100	Travel/conferences	-	-	100	-
44200	Rents- machinery & equipment	99	1,433	1,000	1,500
46150	R & M- land- building &	81,512	124,960	80,000	80,000
46250	R & M equipment	2,614	2,216	5,000	50,000
46300	R & M motor vehicles	18,014	35,746	21,000	25,000
46700	R & M fire hydrants	12,408	12,842	-	15,000
49105	License renewals	-	85	-	200
51100	Office supplies	175	43	500	250
52000	Operating supplies	2,061	2,030	7,000	2,000
52150	First aid, safety equip & supplies	2,379	3,390	2,400	3,500
52200	Cleaning/janitorial supplies	1,511	1,393	1,800	1,500
52300	Expendable tools	5,464	5,557	6,000	6,000
52540	Fuel	38,957	54,665	45,000	50,000
52600	Clothing/uniforms	252	-	500	500
52650	Equip < than \$1000	10,818	3,750	9,000	5,000
52651	Meters < than \$1000	93,294	131,349	130,000	125,000
52701	Food purchases	-	-	500	250
	<b>Operating Expenses</b>	<b>271,126</b>	<b>380,714</b>	<b>312,300</b>	<b>367,700</b>
<b>Capital Outlay</b>					
64012	Backhoe	-	-	41,400	-
64213	Trailer	-	-	24,840	-

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 471 Utility Fund | Function 533 Water utility services**

**Division 6032 Water Distribution | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
64214	Truck	-	-	45,540	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>111,780</b>	<b>0</b>
<b>Blank</b>		<b>1,346,933</b>	<b>1,333,837</b>	<b>1,387,595</b>	<b>1,324,824</b>

**Entity 471 Utility Fund | Function 533 Water utility services**

**Division 6032 Water Distribution | Project 829 Utilities upgrade**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
63001	Engineering fees	-	-	10,000	-
63233	Water main	-	-	1,000,000	1,000,000
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>1,010,000</b>	<b>1,000,000</b>
<b>829 Utilities upgrade</b>		<b>0</b>	<b>0</b>	<b>1,010,000</b>	<b>1,000,000</b>

**Entity 471 Utility Fund | Function 533 Water utility services**

**Division 6032 Water Distribution | Project 957 Water main master plan**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Capital Outlay</b>					
63001	Engineering fees	-	-	10,000	-
63233	Water main	-	-	630,805	-
<b>Capital Outlay</b>		<b>0</b>	<b>0</b>	<b>640,805</b>	<b>0</b>
<b>957 Water main master plan</b>		<b>0</b>	<b>0</b>	<b>640,805</b>	<b>0</b>

<b>Water Distribution</b>		<b>1,346,933</b>	<b>1,333,837</b>	<b>3,038,400</b>	<b>2,324,824</b>
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<b>Utility Fund</b>		<b>43,698,503</b>	<b>42,874,308</b>	<b>56,356,315</b>	<b>61,710,388</b>
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**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 504 Public Insurance Fund | Function 519 Other general governmental services  
Division 203 Self Insurance | Project 401 Administration**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
12010	Insurance Clerk	45,536	49,143	50,237	50,232
12014	Risk Management/Benefits	-	-	-	63,415
12103	Benefits Administrator	104,507	92,929	30,843	-
12993	Accrued vacation	-1,460	2,745	-	-
12994	Accrued sick leave	1,334	58	-	-
15200	Longevity pay	-	1,596	3,122	3,450
21000	Social Security- matching	10,655	10,627	8,933	8,958
22000	Retirement contributions	40,982	43,374	46,316	68,268
22300	General retiree health contrib	26,214	8,361	7,106	5,136
22900	Retirement contribution - Lump	5,663	5,302	-	-
<b>Personnel Services</b>		<b>233,431</b>	<b>214,136</b>	<b>146,557</b>	<b>199,459</b>
<b>Operating Expenses</b>					
30010	Contingency	-	-	73,053	-
34990	Contractual services- other	24,617	25,000	40,000	30,000
45025	Hazardous cleanup	-	-	7,500	7,500
45050	Insurance- administrative fees	129,142	132,045	200,000	200,000
46800	Maintenance contracts	170	220	1,000	1,000
47100	Printing	-	-	5,000	5,000
49857	Allocation of Adm Expenses	-389,298	-376,618	-478,610	-448,459
51100	Office supplies	1,900	5,218	4,500	4,500
52650	Equip < than \$1000	38	-	1,000	1,000
<b>Operating Expenses</b>		<b>-233,431</b>	<b>-214,136</b>	<b>-146,557</b>	<b>-199,459</b>
<b>401 Administration</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>

**Entity 504 Public Insurance Fund | Function 519 Other general governmental services  
Division 203 Self Insurance | Project 402 Health Insurance**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
45053	Health- Administrative fees	544,830	561,246	650,000	630,072
45085	Dental/Cobra Fees	1,190	1,156	3,000	2,000
45420	Health- Premium	367,823	327,887	386,000	389,183
45808	Health Claims	13,165,802	17,476,120	14,000,000	15,370,775
49857	Allocation of Adm Expenses	223,871	224,180	305,540	307,315
<b>Operating Expenses</b>		<b>14,303,515</b>	<b>18,590,589</b>	<b>15,344,540</b>	<b>16,699,345</b>
<b>402 Health Insurance</b>		<b>14,303,515</b>	<b>18,590,589</b>	<b>15,344,540</b>	<b>16,699,345</b>

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 504 Public Insurance Fund | Function 519 Other general governmental services**

**Division 203 Self Insurance | Project 403 Life Insurance**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
45095	Insurance- Life	341,683	297,215	243,651	245,467
49857	Allocation of Adm Expenses	7,297	6,105	4,688	4,107
<b>Operating Expenses</b>		<b>348,980</b>	<b>303,320</b>	<b>248,339</b>	<b>249,574</b>
<b>403 Life Insurance</b>		<b>348,980</b>	<b>303,320</b>	<b>248,339</b>	<b>249,574</b>

**Entity 504 Public Insurance Fund | Function 519 Other general governmental services**

**Division 203 Self Insurance | Project 404 Workers Compensation**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
45070	Insurance-excess wrkrs	351,230	358,909	361,000	375,000
45080	State assessment- self ins wrkrs	167,911	144,064	200,000	150,000
45742	Workers compensation 1985-86	0	90,118	-	-
45743	Workers compensation 1986-87	0	738	-	-
45744	Workers compensation 1987-88	0	-1,408	-	-
45745	Workers compensation 1988-89	0	-2,117	-	-
45746	Workers compensation 1989-90	0	5,267	-	-
45747	Workers compensation 1990-91	15,501	-54,531	-	-
45748	Workers compensation 1991-92	1	-	-	-
45749	Workers compensation 1992-93	0	31,837	-	-
45751	Workers compensation 1993-94	1,614	-27,718	-	-
45752	Workers compensation 1994-95	3,719	-1,550	-	-
45753	Workers compensation 1995-96	11,539	44,002	-	-
45754	Workers compensation 1996-97	9,961	0	-	-
45755	Workers compensation 1997-98	4,399	227,212	-	-
45756	Workers compensation 1998-99	-14,780	-8,829	-	-
45757	Workers compensation 1999-00	-32,848	10,749	-	-
45758	Workers compensation 2000-01	138,819	-58,173	-	-
45759	Workers compensation 2001-02	22,474	1,339	-	-
45760	Workers compensation 2002-03	134,699	79,911	-	-
45761	Workers compensation 2003-04	21,818	840,555	-	-
45762	Workers compensation 2004-05	-215,980	61,705	-	-
45763	Workers compensation 2005-06	-312,682	6,321	-	-
45764	Workers compensation 2006-07	1,429,505	-340,212	-	-
45765	Workers compensation 2007-08	-	1,929,862	-	-
45766	Workers compensation 2008-09	-	-	2,897,350	-
45767	Workers compensation 2009-10	-	-	-	2,645,176
49857	Allocation of Adm Expenses	63,300	53,510	68,523	56,373
<b>Operating Expenses</b>		<b>1,800,200</b>	<b>3,391,562</b>	<b>3,526,873</b>	<b>3,226,549</b>
<b>404 Workers Compensation</b>		<b>1,800,200</b>	<b>3,391,562</b>	<b>3,526,873</b>	<b>3,226,549</b>

**City of Pembroke Pines, Florida**

**Expenditure Detail**

**Entity 504 Public Insurance Fund | Function 519 Other general governmental services**

**Division 203 Self Insurance | Project 405 Property & Casualty Insurance**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34990	Contractual services- other	48,800	-	-	-
45060	Insurance- excess property	1,882,709	1,503,548	1,400,000	1,500,000
45200	Insurance- Gallagher package	869,315	774,344	780,000	750,000
45400	Insurance- public official liability	280,419	-	-	-
45600	Insurance- fidelity bonds	8,211	7,433	9,000	7,917
45715	Insurance claims paid 2009-10	-	-	-	1,700,000
45716	Insurance claims paid 2008-09	-	-	1,700,000	-
45717	Insurance claims paid 2007-08	-	68,692	-	-
45718	Insurance claims paid 2006-07	735,436	-11,721	-	-
45719	Insurance claims paid 2005-06	-32,839	-154,478	-	-
45720	Insurance claims paid 1991-92	-1	30,093	-	-
45721	Insurance claims paid 1992-93	0	-31,837	-	-
45722	Insurance claims paid 1993-94	-299	3,479	-	-
45723	Insurance claims paid 1994-95	-11,888	-20,862	-	-
45724	Insurance claims paid 1995-96	-3,020	-10,936	-	-
45725	Insurance claims paid 1996-97	3,362	0	-	-
45726	Insurance claims paid 1997-98	-7,152	-7,592	-	-
45727	Insurance claims paid 1998-99	-47,973	-42,194	-	-
45728	Insurance claims paid 1999-00	-21,529	-12,476	-	-
45729	Insurance claims paid 2000-01	42,712	-70,220	-	-
45731	Insurance claims paid 2001-02	-27,870	10,537	-	-
45732	Insurance claims paid 2002-03	92,277	8,066	-	-
45733	Insurance claims paid 2003-04	76,404	426,046	-	-
45734	Insurance claims paid 2004-05	25,967	742	-	-
45736	Insurance claims paid 1985-86	0	2,886	-	-
45737	Insurance claims paid 1986-87	0	-738	-	-
45738	Insurance claims paid 1987-88	0	1,408	-	-
45739	Insurance claims paid 1988-89	0	-1,094	-	-
45740	Insurance claims paid 1989-90	0	-5,267	-	-
45741	Insurance claims paid 1990-91	-27	24,437	-	-
45770	Claims not part of Gallagher	-	-	160,000	160,000
45775	Claims - non-voucher	327,724	230,476	214,000	214,000
49857	Allocation of Adm Expenses	94,829	92,823	99,859	80,664
<b>Operating Expenses</b>		<b>4,335,568</b>	<b>2,815,594</b>	<b>4,362,859</b>	<b>4,412,581</b>
<b>405 Property &amp; Casualty Insurance</b>		<b>4,335,568</b>	<b>2,815,594</b>	<b>4,362,859</b>	<b>4,412,581</b>
<b>Self Insurance</b>		<b>20,788,264</b>	<b>25,101,065</b>	<b>23,482,611</b>	<b>24,588,049</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 504 Public Insurance Fund | Function 519 Other general governmental services  
Division 204 Post Employment Benefits | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
34990	Contractual services- other	8,325	-	-	-
45053	Health- Administrative fees	91,009	-	-	-
45095	Insurance- Life	29,069	-	-	-
45420	Health- Premium	71,946	-	-	-
45808	Health Claims	3,426,042	-	-	-
<b>Operating Expenses</b>		<b>3,626,391</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Blank</b>		<b>3,626,391</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Post Employment Benefits</b>		<b>3,626,391</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>Public Insurance Fund</b>		<b>24,414,654</b>	<b>25,101,065</b>	<b>23,482,611</b>	<b>24,588,049</b>



**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 655 General Pension Trust Fund | Function 519 Other general governmental services  
Division 204 Post Employment Benefits | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31500	Professional services-other	52,491	52,739	75,000	82,500
31700	Professional service-investment mgt	60,881	40,786	45,000	49,500
36000	Retirement benefits	4,636,992	4,872,010	5,900,000	6,490,000
49851	Contribution refund	-14,400	-21,618	-	-
<b>Operating Expenses</b>		<b>4,735,963</b>	<b>4,943,916</b>	<b>6,020,000</b>	<b>6,622,000</b>
<b>Blank</b>		<b>4,735,963</b>	<b>4,943,916</b>	<b>6,020,000</b>	<b>6,622,000</b>
<b>Post Employment Benefits</b>		<b>4,735,963</b>	<b>4,943,916</b>	<b>6,020,000</b>	<b>6,622,000</b>
<b>General Pension Trust Fund</b>		<b>4,735,963</b>	<b>4,943,916</b>	<b>6,020,000</b>	<b>6,622,000</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 656 Fire & Police Pension Trust Fund | Function 519 Other general governmental services**

**Division 204 Post Employment Benefits | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Operating Expenses</b>					
31500	Professional services-other	394,778	418,328	240,000	245,000
31600	Actuarial services	-	-	169,500	130,000
31700	Professional service-investment mgt	1,481,956	1,463,358	1,570,500	1,542,000
31750	Custodial fees	-	-	91,000	78,000
40100	Travel/conferences	-	-	20,300	30,000
45650	Fiduciary bond Insurance	-	-	22,900	20,000
49910	Retirement benefits	12,240,536	13,695,158	9,000,000	8,472,800
49911	Drop Plan Benefits	-	-	7,100,000	6,657,200
49952	Contribution refund	86,544	140,592	75,000	160,000
52950	Out of pocket expenses	-	-	67,200	50,000
<b>Operating Expenses</b>		<b>14,203,814</b>	<b>15,717,436</b>	<b>18,356,400</b>	<b>17,385,000</b>
<b>Blank</b>		<b>14,203,814</b>	<b>15,717,436</b>	<b>18,356,400</b>	<b>17,385,000</b>
<b>Post Employment Benefits</b>		<b>14,203,814</b>	<b>15,717,436</b>	<b>18,356,400</b>	<b>17,385,000</b>
<b>Fire &amp; Police Pension Trust Fund</b>		<b>14,203,814</b>	<b>15,717,436</b>	<b>18,356,400</b>	<b>17,385,000</b>

**City of Pembroke Pines, Florida  
Expenditure Detail**

**Entity 657 Other Post Employment Benefits | Function 519 Other general governmental services**

**Division 204 Post Employment Benefits | Project Blank**

Object	Object Description	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>Personnel Services</b>					
21000	Social Security- matching	-	-	800	-
21500	Social Security- Retirees (s/b -0-)	-	-	-	1,300
<b>Personnel Services</b>		<b>0</b>	<b>0</b>	<b>800</b>	<b>1,300</b>
<b>Operating Expenses</b>					
34990	Contractual services- other	-	-	12,000	15,000
45053	Health- Administrative fees	-	77,655	109,000	126,000
45095	Insurance- Life	-	26,693	32,200	30,000
45420	Health- Premium	-	80,835	78,660	89,700
45808	Health Claims	-	4,594,481	4,143,115	4,764,582
<b>Operating Expenses</b>		<b>0</b>	<b>4,779,665</b>	<b>4,374,975</b>	<b>5,025,282</b>
<b>Blank</b>		<b>0</b>	<b>4,779,665</b>	<b>4,375,775</b>	<b>5,026,582</b>
<b>Post Employment Benefits</b>		<b>0</b>	<b>4,779,665</b>	<b>4,375,775</b>	<b>5,026,582</b>
<b>Other Post Employment Benefits</b>		<b>0</b>	<b>4,779,665</b>	<b>4,375,775</b>	<b>5,026,582</b>

**City of Pembroke Pines, Florida**  
**Expenditure Detail**  
**All Funds**

	2006-07 Actual	2007-08 Actual	2008-09 Budget	2009-10 Budget
<b>1 General Fund</b>	140,074,238	149,127,526	158,797,150	168,566,193
<b>51 Wetlands Trust Fund</b>	24,246	27,210	29,000	16,500
<b>100 Road &amp; Bridge Fund</b>	4,193,125	7,963,286	7,164,625	5,355,213
<b>120 State Housing Initiative Program</b>	1,269,988	2,292,320	4,126,636	117,862
<b>121 HUD Grants CDBG/HOME</b>	1,163,632	1,444,596	8,258,358	1,102,973
<b>122 Law Enforcement Grant</b>	419,790	788,479	434,456	20,152
<b>123 ADA/Paratransit Program</b>	356,939	424,812	820,642	797,731
<b>124 Police Community Services Grant</b>	23,029	26,451	11,821	-
<b>126 COPS Grants</b>	97,839	70,419	-	-
<b>128 Community Bus Program</b>	496,566	1,200,174	1,068,730	736,080
<b>131 Treasury - Confiscated</b>	15,860	10,572	139,643	133,376
<b>132 Justice - Confiscated</b>	23,093	-	247,021	10,165
<b>133 \$2 Police Education</b>	57,862	45,487	139,675	57,181
<b>134 FDLE - Confiscated</b>	212,238	33,423	1,265,889	330,660
<b>199 Older Americans Act</b>	1,135,194	1,239,024	1,315,722	900,883
<b>201 Debt Service</b>	82,402,411	86,981,806	25,645,382	25,777,252
<b>320 Municipal Construction</b>	65,850,578	39,793,546	57,939,253	79,300
<b>471 Utility Fund</b>	43,698,503	42,874,308	56,356,315	61,710,388
<b>504 Public Insurance Fund</b>	24,414,654	25,101,065	23,482,611	24,588,049
<b>655 General Pension Trust Fund</b>	4,735,963	4,943,916	6,020,000	6,622,000
<b>656 Fire &amp; Police Pension Trust Fund</b>	14,203,814	15,717,436	18,356,400	17,385,000
<b>657 Other Post Employment Benefits</b>	-	4,779,665	4,375,775	5,026,582

<b>Total All Funds</b>	<b>384,869,562</b>	<b>384,885,522</b>	<b>375,995,104</b>	<b>319,333,540</b>
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## City of Pembroke Pines

### A Short History

Pembroke Pines is one of the many post-World War II cities that were created primarily to accommodate ex-servicemen who had trained in South Florida and wanted to return after the war.

The open expanses of land west of the older coastal cities, occupied primarily by large dairy farms, offered inexpensive acreage for housing development. In the midst of Henry Perry's dairy was North Perry Field, a WW II satellite of Miami Naval Air Station. Between the eastern border of the airport, SW 72 Avenue, and the first section of the Florida Turnpike, the first two tiny Pembroke Pines #1 and #2 subdivisions were created in 1954.

The "Village of Pembroke Pines" was incorporated in 1959. Some builders contested this, and the village was dissolved on a legal decision that the boundaries were incorrectly stated on the ballot. In January 1960, a second election was held and the village became the City. The residents then incorporated to protect themselves from annexation and to preserve and enhance their community.

Unlike many of the post-WW II new Broward County towns, created and run by the developers, Pembroke Pines grew from citizen involvement. World travelers Dr. Walter Seth Kipnis and his wife, Estelle, were the leading players in the incorporation, supported by the town's first organized citizens' group, the Pembroke Pines Civic Association. This group started what was intended to be a youth center on donated property next to the turnpike on 13th Street. When it was partially completed, City government meetings were held there, moving from the patio of the first mayor, Dr. Kipnis. In 1976, the building was finished with primarily donated materials and labor, and used until City offices were moved to the former showrooms of the Pembroke Lakes subdivision on Taft Street and Palm Avenue. On October 22, 1988, the City completed the three-building governmental center complex at Pines Boulevard and Palm Avenue. The center houses City offices and the Commission Chambers. The lobby is the home of the "Glass Gallery" where art exhibits are displayed.

The first group of elected officials was called Aldermen. There were seven officials plus the mayor, who was not allowed to vote. Eventually, the officials were councilmen (or women) and the mayor was permitted to vote. From the early years, a City Commission/City Manager form of government was adopted. The voters also approved a City Charter. One attempt was made to change to a strong mayor form of government, but the attempt was defeated.

In 1984, a major change was approved to have four City districts with one commissioner elected from each district. The mayor was now elected by a citywide vote. As the population expanded westward, the districts were redrawn consistent with almost every other Broward County community. Completion of the Century Village condominiums provided the impetus for redistricting. With a projected population in excess of 15,000, they could conceivably have elected all the City Commissioners.

The devastating Hurricane Andrew of 1992 drove hundreds of south Dade County residents north to Broward County, especially Pembroke Pines. This gave a huge boost to the population, as owners of destroyed homes took their insurance money and used it to buy in the City, far from the coast.

Growing with the City's residential areas and influx of young families was the need for schools. Flanagan High School was overpopulated and even now has 3,171 pupils, making it one of the largest high schools in the state. With the Broward County School Board unable to keep up with the demand, Mayor Alex Fekete and City Manager, Charles Dodge originated a charter school system. In August 1998, the City began its charter school system to alleviate the classroom shortage. The City now has the largest Charter School system in the nation, with four elementary schools, two middle schools, and one high school, serving 5,630 students.

A student may progress from kindergarten through community college and take university level courses within City boundaries. In addition to the Charter Schools, the Broward County school system and private schools start the students' early education. Pembroke Pines Charter High School and Flanagan High School offer secondary classes, and Broward College South Campus and Academic Village Campus have two-year AA degrees. Florida International University has a facility at the Academic Village, with plans for the expansion of courses.

As the City grew, so did the need for leisure and recreation services. Currently, there are 50 baseball diamonds, 19 football/soccer fields, 25 paddleball courts, 11 indoor racquetball courts and 11 in-line hockey rinks. Tennis programs and lessons are available on the 50-lighted courts throughout the City. The community centers offer a wide variety of classes and activities and serve as a meeting place for over 70 non-profit civic organizations. Two theatres provide plays and entertainment throughout the year. Three full-service Broward County library branches are located within the City.

Recognizing the need to provide services for senior residents, the 52,000 square foot Southwest Focal Point Senior Center was constructed in 1996 for residents over 55 years of age. The facility includes a library, gym, billiard room, classrooms, computer labs, and a main hall as well as over 5,000 square feet dedicated to Adult Day Care and Alzheimer's Day Care Programs.

In 1997, Pines Point was built. Pines Point is a 190-apartment complex adjacent to the Southwest Focal Point Senior Center. This complex offers affordable housing to seniors over 55 years of age capable of independent living.

Additionally, during a period of three years (2005-2008), Pines Place Senior Residences was constructed. Pines Place consists of three towers with a combined total of 614 affordable apartments. Originally these apartments were available to seniors over 55 years of age. However in the summer of 2008, City Commission lowered the age restriction to 18.

Pembroke Pines now has an area of 34.25 square miles. It is a full-service City with its own Police and Fire Department. While providing above average services and amenities to approximately 152,069 residents, this year's budget stands at \$319,333,540 and the City's Ad Valorem tax rate remains one of the lowest in the county. Pembroke Pines continues to be a progressive City with the well being of its residents the City's primary concern.

## Abbreviations & Acronyms

ADA	Americans with Disabilities Act	FBI	Federal Bureau of Investigation
AHAC	Affordable Housing Advisory Committee	FCAT	Florida Comprehensive Assessment Test
ALS	Advanced Life Support	FDLE	Florida Department of Law Enforcement
APB	Accounting Principles Board	FDOT	Florida Department of Transportation
ARB	Accounting Research Boards	FEMA	Federal Emergency Management Association
ARC	Annual Required Contribution	FHOP	Florida Homebuyer Opportunity Program
ARRA	American Recovery and Reinvestment Act	FIU	Florida International University
ATPP	Anti-Terrorism Protection Program	FRPA	Florida Recreation & Park Association
ATS	American Traffic Solutions	FSU	Florida State University
BAS	Boundary Annexation Survey	FTE	Full-time Equivalent
BCT	Broward County Transit	FW	Florida Wetlandsbank TM
BLS	Basic Life Support	FY	Fiscal Year
BZPP	Buffer Zone Protection Program	GAAP	Generally Accepted Accounting Principles
CADD	Computer-Aided Drafting Design	GASB	Government Accounting Standards Board
CAC	Citizens Advisory Committee	GEPP	General Employees Pension Plan
CAD	Computer Aided Dispatch	GFOA	Government Finance Officer's Association
CBOD5	Carbonaceous Biochemical Oxygen Demand 5-Day	GIS	Geographical Information System
CDBG	Community Development Block Grant	GRADE	Gang Resistance and Drug Education
CEO	Chief Executive Officer	HBI	Home Builders Institute
CERT	Community Emergency Response Team	HIPAA	Health Insurance Portability Accountability Act
CGFO	Certified Government Finance Officer	HOME	HOME Investment Partnerships Program
CIP	Capital Improvement Program	HUD	Housing and Urban Development
COLA	Cost of Living Adjustment	ICPS	I Can Problem Solve
COPS	Community Oriented Policing Service	ICS	Incident Command System
CMC	Certified Municipal Clerk	IIMC	International Institute of Municipal Clerks
CPFO	Certified Public Finance Officer	INET	Institutional Network
CPI	Consumer Price Index	ISO	Insurance Service Organization
CRA	Community Redevelopment Association	IT	Information Technology
CRE	Coordinated Review Effort	JAG	Justice Assistance Program
CPR	Cardio Pulmonary Resuscitation	JPA	Joint Participation Agreement
CST	Crime Suppression Team	KAPOW	Kids & the Power of Work
DCA	Department of Community Affairs	KVM	A Keyboard, Video, Mouse Switch
DCF	Department of Children & Families	LAP	Local Agency Program
DOEA	Department of Elder Affairs	LEACH	Law Enforcement Against Child Harm
DRI	Developments of Regional Impact	LHAP	Local Housing Assistance Plan
DROP	Deferred Retirement Option Plan	LLEBG	Local Law Enforcement Block Grant
DSL	Digital Subscriber Lines	LPR	License Plate Recognition
DUI	Driving Under the Influence	LSP	Local Service Program
EAR	Evaluation and Appraisal Report	MAGTF	Multi-Agency Gang Task Force
EHEAP	Emergency Home Energy Assistance Program	MFI	Median Family Income
ESE	Exceptional Student Education	MGD	Million Gallons per Day
ESOL	English for Speakers of Other Language	MMRP	Metropolitan Medical Response Program
F/T	Full Time	NAEYC	National Association for the Education of Young Children
FASB	Financial Accounting Standards Board	NFPA	National Fire Protection Association
FAU	Florida Atlantic University	NIMS	National Incident Management System

NPDES	National Pollutant Discharge Elimination System	SIFMA	Securities Industry and Financial Markets Association
NSP	Neighborhood Stabilization Program	SMI	School Meals Initiative
NTU	Nephelometric Turbidity Unit	SOU	Special Operations Unit
OAA	Older American Act	SQL	Structured Query Language
OPEB	Other Post Employment Benefits	TIL	Transitional Independent Living
OSHA	Occupational Safety & Health Administration	TOPS	Transportation Options
P/T	Part Time	TSS	Total Suspended Solids
PAL	Police Athletic League	UASI	Urban Area Security Initiative
PCD	Planned Commercial District	USDA	United States Department of Agriculture
PIN	Personal Identification Number	USEPA	U.S. Environmental Protection Agency
PSAP	Public Safety Answering Point	USLBA	United States Local Business Association
RDA	Recommended Daily Allowance	USTA	United States Tennis Association
RFP	Request for Proposal	VOCA	Victims of Crime Act
ROSC	Return of Spontaneous Circulation	VPK	Voluntary Pre-Kindergarten
ROW	Right of Way	WCY	Walter C. Young
SAN	Storage Area Network	WLAN	Wireless Local-Area Network
SBA	State Board of Administration	WTP	Water Treatment Plant
SCADA	Supervisory Control & Data Acquisition	WWTP	Wastewater Treatment Plant
SFWMD	South Florida Water Management District		
SHIP	State Housing Initiative Partnership		



## Glossary

**Account** – An accounting concept used to capture the economic essence of an exchange or exchange-like transaction. Accounts are used to classify and group similar transactions. Account types include: revenue, expense/expenditure, asset, liability and equity.

**Accounting Principles Board (APB)** – Authoritative private-sector standard-setting body that preceded the Financial Accounting Standards Board (FASB). The APB issued guidance in the form of *Opinions*.

**Accounting System** – A total structure of records and procedures which discover, record, classify, summarize, and report information on the financial position and results of operations of a government or any of its funds, account groups, or organizational components.

**Accretion of a Discount** – An accounting process by which the book value of a bond purchased at a discount from par value is increased during the bond's holding period.

**Accrual Basis of Accounting**– A method of accounting that recognizes the financial effect of transactions, events, and interfund activities when they occur, regardless of the related cash flows.

**Accrued Interest** – The dollar amount of interest, based on the stated interest rate, which has accumulated on a bond from (and including) the most recent interest date or other stated date, up to (but not including) the due date of the interest payment.

**Activity** – A specific and distinguishable service performed by one or more organizational components of a government to accomplish a function for which the government is responsible.

**Ad Valorem Taxes** – Commonly referred to as property taxes, are levied on both real and personal property based upon the property's assessed valuation and the millage rate.

**Administrative Fees** – The Utility Fund, Charter Schools and the Building Department are assessed a pro-rated share of the cost of City-wide management and control functions such as accounting, personnel, information technology and purchasing, which are budgeted in the General Fund. These fees appear as expenditures in the above funds/department(s) and as revenues (cost reimbursement) in the General Fund.

**Advance Refunding** – A bond refunding in which the proceeds of new debt are placed in an interest-bearing escrow account pending the call dates or maturity dates of the old debt. (See also "Defeasance" and "Refunding".

**Agency Fund** – An agency fund is used to report resources held by the reporting government in a purely custodial capacity (assets equal liabilities). Agency funds typically involve only the receipt, temporary investment and remittance of fiduciary resources to individuals, private organizations or other governments.

**Allot** – To divide an appropriation into amounts that may be encumbered or expended during an allotment period.

**Americans with Disabilities Act (ADA)** – a wide-ranging civil rights law that prohibits, under certain circumstances, discrimination based on disability.

**Amortization of a Premium** – An accounting process by which the book value of a bond purchased at a price above par value is decreased during the bond's holding period.

**Annualize** – To adjust or calculate to reflect a rate or cost for a full year.

**Appropriated Budget** – The expenditure authority created by the appropriation bills or ordinances that are signed into law and related estimated revenues. The appropriated budget would include all reserves, transfers, allocations, supplemental appropriations, and other legally authorized legislative and executive changes.

**Appropriation** – A legal authorization to incur obligations and to make expenditures for specific purposes.

**Appropriation Ordinance** – The official enactment by the City Commission establishing the legal authority for City officials to obligate and expend resources.

**Assessed Valuation** – The valuation set upon real estate and certain personal property by the Property Appraiser as a basis for levying Ad Valorem (property) taxes.

**Assessment Ratio** – The ratio at which the millage rate is applied to the tax base.

**Asset** – Tangible or intangible, passive or active resources owned or held by a government which possess service potentials which generally are utilized (consumed) in the delivery of municipal services.

**Attrition** – A method of achieving a staffing reduction by not refilling the positions vacated through resignation, reassignment, transfer, retirement, termination or death.

**Authorized Positions** – Employee positions, which are authorized/funded in the adopted budget.

**Balanced Budget** – To the extent that the Appropriated Revenues and Estimated Budget Savings equal or exceed the Appropriated Expenditures, the budget is considered balanced. Should the Appropriated Expenditures exceed the Appropriated Revenues and Estimated Budget Savings, the difference would be shown in the revenue section as Beginning Surplus. The amount of the Beginning Surplus would specify the amount by which the Fund Balance would be reduced.

**Basis of Accounting** – The timing of recognition, that is, when the effects of transactions or events should be recognized for financial reporting purposes. For example, the effects of transactions or events can be recognized on an accrual basis (that is, when the transactions or events take place), or on a cash basis (that is, when cash is received or paid). Basis of accounting is an essential part of measurement focus, because a particular timing of recognition is necessary to accomplish a particular measurement focus.

**Basis Point** – Equal to 1/100 of one percent, e.g., if interest rates rise from 4.75% to 5.00%, the difference is referred to as an increase of 25 basis points.

**Benchmark** – A point of reference, anchored either in experiences of peer municipalities [when available] or prior City performance, against which performance results may be measured or judged.

**Biochemical Oxygen Demand (BOD)** – A measure of the amount of oxygen consumed in the biological processes that break down organic matter in water. The greater the BOD, the greater the degree of pollution.

**Bond** – A long-term debt obligation primarily used to finance capital projects or other long-term obligations. A bond represents a promise to repay a specified sum of money called the face value or principal amount at a specified maturity date or dates in the future, together with periodic interest at a specified rate.

**Bond Issue** – A borrowing based upon certificates of debt containing a promise to pay a specified sum of money (face value or principal) at a specified date or dates in the future (maturity date-usually annually) together with periodic interest (usually semi-annually) at a specified rate.

**Bond Refinancing** – The refunding (current or advanced) from the proceeds of a new issue, to reduce debt service costs, i.e. interest, realign maturities and/or modify or remove restrictive bond covenants.

**Bonded Debt** – That portion of indebtedness represented by outstanding bonds.

**Broward County Transit (BCT)** – is one public transportation option for getting around Broward County.

**Budget** – An operational guide of planned financial activity for a specified period of time (fiscal year or project length) estimating all anticipated revenues and expected expenditures/expenses for the budget period. A policy document, which communicates programmatic goals and objectives and the anticipated means for achieving them.

**Budget Calendar** – The schedule of target dates that a government follows in the preparation of preliminary budgets and the adoption of the final budget.

**Budget Message** – An executive-level overview of the proposed/Adopted budget delivered by the City Manager to the Mayor and City Commissioners. It discusses the major City issues and the proposed means of dealing with them, highlights key experiences during the current fiscal year, and indicates how current and proposed budgetary plans will meet the City's objectives. The budget message is normally the first comprehensive public statement of the City's plans for the upcoming fiscal year.

**Budgetary Basis of Accounting** – This refers to the basis of accounting used to estimate when revenues and expenditures are recognized for budgetary purposes. This generally takes one of three forms: GAAP, cash, or modified accrual.

**Budgetary Control** – The control or management of a government in accordance with the approved budget for the purpose of keeping expenditures within the limitations of available appropriations and resources. The level of budgetary controls that is the point at which expenditures cannot legally exceed the appropriated amount.

**Capital Assets** – Assets of significant value that meet or exceed the capitalization threshold and have a useful life extending beyond a single accounting period. Capital assets are also called "fixed assets", and may include land; improvements to land; easements; buildings; building improvements; machinery; equipment; vehicles; infrastructure; works of art and historical treasures; and all other tangible or intangible assets that are used in operations and have initial useful lives extending beyond a single reporting period.

**Capital Budget** – A plan of proposed capital outlays and the means of financing them for the current fiscal period. It is usually a part of the current budget.

**Capital Expenditures** – See "Capital Outlay".

**Capital Improvements** – Expenditures related to the acquisition, expansion or rehabilitation of an element of the government's physical plant; sometimes referred to as "Infrastructure." See also "Capital Project".

**Capital Improvements Program (CIP)** – All capital expenditures planned for the next five years. The program specifies both projects and the resources estimated to be available to fund projected expenditures.

**Capital Lease** – A lease agreement that substantively transfers the benefits and risks of ownership of the property to the lessee, and that meets one or more of the criteria set forth in Statement of Financial Accounting Standards No. 13 for lease capitalization.

**Capital Outlay** – Expenditures that result in the acquisition of or addition to fixed assets that have a value of \$1,000 or more [with the exception of computers] and have a useful economic lifetime of more than one year; or, assets of any value if the nature of the item is such that it must be identified and controlled for custody purposes as a fixed asset. Computers will retain a threshold of at least \$750.

**Capital Project** – Major construction, acquisition, or renovation activities which add value to a government's physical assets or significantly increase their useful life. Also called "Capital Improvements."

**Capital Reserve** – An account used to segregate a portion of the government's equity to be used for future capital program expenditures. The amount of capital reserve is roughly equal to the government's annual equipment depreciation and an amount identified as being needed for future capital acquisition.

**Capitalization Threshold** – The dollar value at which the City elects to capitalize tangible or intangible assets that are used in operations and that have initial useful lives extending beyond a single reporting period. Currently, this amount is \$1,000 or more, with the exception of computers. Computers will retain a threshold of at least \$750.

**Capitalized Interest** – A portion of the proceeds of a bond issue, which is set aside to pay future interest payments of the bond issue for a specified period of time.

**Cash Basis of Accounting** – A basis of accounting in which transactions or events are recognized when related cash amounts are received or disbursed.

**Charges for Services** – These refer to program revenues, which finance in part or in whole the provision of a particular service. An example would be admission fees for the use of the Pembroke Falls Aquatic Center.

**Chart of Accounts** – The classification system used by a City to organize the accounting records.

**Collective Bargaining Agreement** – A legal contract between the employer and verified representatives of a recognized bargaining unit for specific terms and conditions of employment (e.g., hours, working conditions, salary, fringe benefits, and matters affecting health and safety of employees).

**Commodities** – Expendable items that are consumable or have a short life span. Examples include office supplies, gasoline, minor equipment, etc.

**Constant or Real Dollars** – The presentation of dollar amounts adjusted for inflation to reflect the real purchasing power and recognize the time value of money. Dividing current dollar amounts by a price index derives constant dollars. The result is that a constant dollar series would report transaction(s) for several years on the basis of inflation-adjusted common dollar values.

**Consumer Price Index (CPI)** – A statistical description of price levels provided by the U.S. Department of Labor, Bureau of Labor Statistics. The monthly index is used as a measure of the increase in the cost of living (i.e., economic inflation). The CPI shows the relative cost of purchasing a specified market basket compared to the price of the same basket in a designated base year. CPI measures how fast prices are rising or falling.

**Contingency** – A budgetary reserve set aside for emergencies or unforeseen expenditures not otherwise budgeted.

**Contractual Services** – Services rendered to a government by private firms, individuals, or other governmental agencies. Examples include utilities, rent, maintenance agreements, and professional consulting services.

**Cost-of-living Adjustment (COLA)** - An increase in salaries to offset the adverse effect of inflation on compensation.

**Cost Allocation** – Method designed to transfer direct or indirect costs from a primary account/function to one or more secondary accounts/functions for administration/support services provided to those activities.

**Current Financial Resources Measurement Focus** – Measurement focus according to which the aim of a set of financial statements is to report the near-term (current) inflows, outflows, and balances of expendable (spendable) financial resources. The current financial resources measurement focus is unique to accounting and financial reporting for state and local governments and is used solely for reporting the financial position and results of operations of governmental funds.

**Debt** – An obligation resulting from the borrowing of money or from the purchase of goods and services on credit. Debt instruments used by the City of Pembroke Pines may include general obligation bonds, revenue bonds, bond anticipation notes, and tax anticipation notes. The City Commission must approve all debt instruments. All G.O. (General Obligation) bonds must be approved by the voters in a referendum.

**Debt Limit** – The maximum amount of debt, which the City is, permitted to incur under constitutional, statutory or charter provisions. Usually expressed as a percentage of assessed valuation.

**Debt Service** – The cost of paying principal and interest on borrowed money according to a predetermined payment schedule. Includes required monthly contributions to a sinking fund for bond issue repayments.

**Debt Service Fund** – A governmental fund established to finance and account for the accumulation of resources for, and the payment of, general long-term debt principal and interest. Also known as "Sinking Fund".

**Debt Service Requirements** – The amounts of revenue that must be provided so that all principal and interest payments can be made in full and on schedule. See also “Sinking Fund”.

**Dedicated Tax** – A tax levied to support a specific government program or purpose.

**Defeasance** – An advance refunding procedure whereby a new debt issue provides funds for an interest-bearing escrow account to repay the old debt issue at its maturity dates, and the new debt replaces the old debt on the City’s Statement of Net Assets. See also “Advance Refunding” and “Refunding”.

**Deficit** – The excess of an entity's liabilities and reserved equity of a fund over its assets (deficit fund balance), or the excess of expenditures or expenses and encumbrances over revenues during an accounting period.

**Department** – An organizational unit of government, which is functionally unique in its delivery of services.

**Depreciation** – A method of cost allocation to recognize the decline in service potentials of capital assets attributable to wear and tear, deterioration, action of the physical elements, inadequacy or obsolescence.

**Development-related Fees** – Those fees and charges generated by building, development and growth in a community. Included are building and street permits, development review fees, and zoning, platting and subdivision fees.

**Disbursements** – The payment of monies by the City from a bank account or cash fund.

**Discount** – The amount by which the par value of a bond exceeds the price paid for it.

**Distinguished Budget Presentation Awards Program** – A voluntary awards program administered by the Government Finance Officers Association (GFOA) to encourage governments to prepare effective budget documents.

**Division** – An organizational sub-unit of a department, with responsibility for carrying out a more specific function. An example would be the Ambulance/Rescue Division in the Fire Department.

**Economic Resource Measurement Focus** – Measurement focus under which the aim of a set of financial statements is to report all inflows, outflows, and balances affecting or reflecting an entity’s net assets. The economic resources measurement focus is used for proprietary and fiduciary funds, as well as for government-wide financial reporting. It also is used by business enterprises and not-for-profit organizations in the private sector.

**Employee (or Fringe) Benefits** – Contributions made by a government to meet commitments or obligations for employee fringe benefits. Included are the government's share of costs for Social Security and Medicare, and the various pension, medical, and life insurance plans.

**Encumbrance** – The commitment of appropriated funds to purchase an item or service. To encumber funds means to set aside or commit funds for a specified future expenditure.

**Enterprise Fund** – A proprietary fund used to account for business-like operations of a government to provide goods and or services to the general public. The intent is that enterprise fund operations should be supported by user fees on a cost recovery basis. The periodic determination of revenues and expenses is appropriate for capital maintenance, management control, or other public policy. An example of an enterprise fund is the Utility Fund (Water and Sewer).

**Entitlements** – Payments to which eligible local governmental units are entitled, pursuant to an allocation formula determined by the agency providing the monies, usually by an agency of the state or the federal government.

**Estimated Budget Savings** – the projection of the budget variance for both revenue and expenditures based on the last eight years of historical data.

**Existing Resources** – Includes beginning surplus, estimated budget savings and appropriated fund balance

**Expenditure** – The incurring of a liability, the payment of cash, or the transfer of property for the purpose of acquiring an asset, or a service or settling a loss. A decrease in net financial resources under the current financial resources measurement focus not properly classified as "Other Financing Uses".

**Expense** – Charges incurred (whether paid immediately or unpaid) for operations, maintenance, interest or other charges. Decreases the net assets of the fund.

**Face Value** – See "Par Value".

**Fair Value** – Amount at which an investment or capital asset could be exchanged in a current transaction, other than a forced or liquidation sale, between willing parties. Certain investments or capital asset exchanges are required by the FASB and GASB to be reported at fair value.

**Financial Accounting Standards Board (FASB)** – The authoritative accounting and financial reporting standard-setting body for business enterprises and not-for-profit organizations. The GASB and its predecessors have elected to apply a number of the FASB's standards as well as those of its predecessors, to state and local governments.

**Fiscal Policy** – A government's policies with respect to revenues, spending, and debt management as these relate to government services, programs and capital investment. Fiscal policy provides an agreed-upon set of principles for the planning and programming of government budgets and their funding.

**Fiscal Year** – A twelve-month period designated as the operating year for accounting and budgeting purposes in an organization. The City's fiscal year runs from October 1<sup>st</sup> to September 30<sup>th</sup>.

**Fixed Assets** – See "Capital Assets".

**Full Faith and Credit** – A pledge of a government's taxing power to repay debt obligations.

**Full-time Equivalent Position (FTE)** – A part-time position converted to the decimal equivalent of a full-time position based on 2,080 hours per year. For example, a part-time typist working for 20 hours per week would be the equivalent to .5 of a full-time position.

**Function** – A group of related activities aimed at accomplishing a major service or regulatory program for which a government is responsible (e.g., public safety).

**Fund** – An accounting and reporting entity with a self-balancing set of accounts. Funds are created to establish accountability for revenues and expenses, which are segregated for the purpose of carrying out a specific purpose or range of activities.

**Fund Balance** – The difference between assets and liabilities reported in a governmental or trust fund. The fund balance may be reserved for various purposes, or the fund balance may be unreserved.

**GAAP** – Generally Accepted Accounting Principles. The conventions, rules, and procedures that serve as the norm for the fair presentation of financial statements.

**General Fund** – The chief operating fund used to account for both general government transactions and those financial resources not required to be accounted for in another fund.

**General Obligation (G.O.) Bond** – This type of bond is backed by the full faith, credit and taxing power of the government. It is not supported by a specified source of pledged revenue, but is usually payable from Ad Valorem taxes and other general revenues of the government.

**GIS** – Geographical Information System.

**Goal** – A statement of broad direction, purpose or intent based on the needs of the community. An objective to be achieved assuring the fulfillment of program purposes.

**Governmental Accounting Standards Board (GASB)** – The ultimate authoritative accounting and financial reporting standard-setting body for state and local governments.

**Government Finance Officers Association (GFOA)** – An association of public finance professionals. The GFOA has played a major role in the development and promotion of GAAP for state and local government since its inception, and sponsors the Certificate of Achievement for Excellence in Financial Reporting Program and the Distinguished Budget Presentation Awards Program.

**Grants** – Contributions or gifts of cash or other assets by a government or other organization to support a specified purpose, activity or facility. Grants may be classified as either operating, capital, or both depending upon the restrictions placed on use of the grant monies by the grantor.

**Homestead Exemption** – A state program, which permits a \$25,000 reduction from the assessed value of the primary residential real estate property occupied by a Florida resident in order to determine the net taxable value. Additional exemptions are available for qualified seniors, the disabled, the blind, and widows/widowers.

**Indirect Cost** – A cost necessary for the functioning of the organization as a whole, but which cannot be directly associated with a particular functional category.

**Infrastructure** – Long lived capital assets that are usually stationary in nature and normally can be preserved for a significantly greater number of years than most capital assets. (e.g., streets, water and sewer systems, public buildings, parks, bridges, tunnels, dams, drainage systems, and lighting systems). See also "Capital Improvements."

**Interfund Transfers** – Flows of assets (such as cash or goods) between funds of the primary government without equivalent flows of assets in return and without a requirement for repayment.

**Intergovernmental Revenue** – Funds received from federal, state and other local government sources in the form of grants, shared revenues, entitlements, or payments in lieu of taxes.

**Internal Service Charges** – The charges to user departments for services provided by an internal service fund, such as data processing, health insurance, life insurance, workers' compensation or liability insurance.

**Internal Service Fund** – Proprietary fund type that may be used to report any activity that provides goods or services to other funds, departments, or agencies of the primary government and its component units, or to other governments, on a cost-reimbursement basis.

**Inventory** – A detailed list showing quantities, descriptions, and values of property; also units of measure and unit prices. The term is often confined to consumable supplies but may also cover fixed assets.

**LAN** – A local area network. A series of computers connected to a common communications system (server), which enables them to share data. A LAN covers a smaller service area than a MAN- Metropolitan Area Network and is normally limited to one or two buildings in relatively close geographic proximity.

**Lapsing Appropriation** – An appropriation made for a certain period of time, generally for the budget year. At the end of the specified period, any unexpended or unencumbered balance lapses or terminates, unless otherwise provided by law. The City can avoid the termination of the appropriation by automatically appropriating any unexpended or unencumbered balance outstanding at the end of the prior budget year as part of the budget for the following year.

**Legal Debt Limit** – The maximum amount of debt which an issuer of municipal securities is permitted to incur under constitutional, statutory or charter provisions. The debt limit is usually expressed as a percentage of assessed valuation.

**Legal Debt Margin** – The excess of the amount of debt legally authorized over the amount of debt outstanding.

**Levy** – To impose taxes, special assessments or service charges for the support of governmental activities. Also, the total amount of taxes, special assessments and service charges imposed by the City.

**Line-item Budget** – A detailed expense or expenditure budget, generally classified by object within each organizational unit.

**Long-term Debt** – Debt with a maturity of more than one year after the date of issuance. Ordinarily used to finance long-lived assets or other long-term obligations.

**Materials and Supplies** – Expendable materials and operating supplies necessary to conduct departmental operations.

**Measurement Focus** – Nature of the resources, claims against resources, and flows of resources that are measured and reported by a fund or other entity. For example, governmental funds measure and report current financial resources, whereas government-wide financial statements, proprietary and fiduciary funds measure and report economic resources.

**Millage Rate** – The Ad Valorem tax rate expressed in terms of mills (levy per thousand dollars of net assessed valuation).

**Modified Accrual Basis of Accounting** – Basis of accounting according to which (a) revenues are recognized in the accounting period in which they become available and measurable and (b) expenditures are recognized in the accounting period in which the fund liability is incurred, if measurable, except for unmatured interest on general long-term debt and certain similar accrued obligations, which should be recognized when due.

**Nephelometric** - Method of measuring turbidity in a water sample by passing light through the sample and measuring the amount of the light that is deflected.

**Net Budget** – The legally adopted budget less all interfund transfers and interdepartmental charges.

**Nominal Dollars** – The presentation of dollar amounts including the influence of inflation. Real dollar values are the result of restating amounts to reflect the real purchasing power of money by adjusting for the inflation factor.

**Non-Departmental** – A group of accounts which are not directly related to a department's primary service activities, or which are separate from departmental operations for control purposes.

**Non-operating Expenses** - Expenses chargeable to a program, which are not personnel costs or purchases of services, supplies or materials. One example would be debt service. Another example would be proprietary fund expenses not directly related to the primary activities of the fund, such as interest.

**Non-operating Revenues** – Governmental Revenues that are not derived from the basic operations of such government, such as beginning surplus, estimated budget savings, water and sewer connection fees. Another example would be proprietary fund revenues incidental to, or by-products of, the primary activities of the fund.

**Object of Expenditure** – An expenditure classification, referring to the lowest and most detailed level of classification, such as electricity, office supplies, asphalt, furniture, and personal or contractual services.

**Objective** – Something to be accomplished in specific, well defined, and measurable terms, and that is achievable within a specific time frame.

**Obligations** – A commitment, encumbrance or liability that a government may be legally required to meet out of its resources. They include indebtedness of any kind, actual liabilities and unliquidated encumbrances.



**Operating Expenses** – The cost for personnel, materials and equipment required for a department to function. Another example would be Proprietary Fund expenses related directly to the primary activities of the fund.

**Operating Lease** – A rental-type lease agreement in which the risks and benefits of ownership are substantially retained by the lessor, and does not meet the criteria for capitalization set forth in Statement of Financial Accounting Standards No. 13.

**Operating Revenues** – Funds that the government receives as income to pay for ongoing operations. It includes such items as taxes, fees from specific services, interest earnings, and grant revenues. Operating revenues are used to pay for day-to-day services. Another example would be Proprietary Fund user fees for goods and/or services that are directly related to the primary activities of the fund.

**Ordinance** – A formal legislative enactment by the governing board (council or commission) of a municipality. Revenue-raising measures, such as the impositions of taxes, special assessment and/or service charges, require ordinances.

**Original Issue Discount** – An amount by which the par value of a bond exceeds its public offering price at the time it was originally offered to the investors.

**Other Revenues** – Includes miscellaneous revenue items and often includes investment income.

**Output Indicator** – A unit of work accomplished, without reference to the resources required to do the work (e.g., number of permits issued, number of refuse collections made, or number of burglary arrests made). Output indicators do not reflect the effectiveness or efficiency of the work performed.

**Par Value** – 100% of the face value of the security. In the case of bonds, the amount of principal that must be paid at the maturity date.

**Pay-as-you-go Basis** – A term used to describe a financial policy by which capital outlays are financed from current revenues rather than through borrowing. Also, for pensions and risk management, another example would include the omission of financing retirement obligations or anticipated losses on a current basis, using an acceptable actuarial funding method.

**Payment in Lieu of Taxes** – Charges to the Utility Fund, which are intended to replace General Fund Ad Valorem revenues, which the City would receive if the Utility Fund was a private sector operation. It is based on the value of the real property assets of the fund. It appears as expenditures in the Utility Fund and as revenue in the General Fund. Also, any payment made to the City by a property owner not subject to taxation (a tax-exempt entity) to compensate the City for services received by the property owner.

**Performance Budget** – A budget format that relates the input of resources and the output of services for each organizational unit individually. Performance budgeting facilitates the evaluation of program efficiency and effectiveness.

**Performance Indicators** – Specific quantitative and qualitative measures of work performed and outcomes achieved as an objective of specific departments or programs.

**Performance Measure** – Data collected to determine how effective or efficient a program is in achieving its objectives.

**Personnel Services** – Expenditures for salaries, wages, and fringe benefits of a government's employees.

**pH** – An expression of the intensity of the basic or acid condition of a liquid; may range from 0 to 14, where 0 is the most acid and 7 is neutral. Natural waters usually have a pH between 6.5 and 8.5.

**Premium** – The amount by which the price paid for a bond exceeds the bond's par value.

**Principal** – A term used to describe repayments of the face value or par value of debt obligations exclusive of interest.

**Prior-Year Encumbrances** – Obligations/Commitments from the previous fiscal year, which are carried forward to the subsequent fiscal year, and become chargeable as an appropriation in that following period.

**Program** – A group of related activities performed by one or more organizational units for the purpose of attaining specific purposes or objectives.

**Program Budget** – A budget that allocates resources to the functions or activities of a group of related activities with a common focus for the attainment of specific objectives.

**Program Performance Budget** – A method of budgeting whereby the services provided to the residents are broken down in identifiable service programs or performance units. A unit can be a department, a division, or a workgroup. Each program has an identifiable service or output and objectives to effectively provide the service. Performance indicators measure the effectiveness and efficiency of providing the service by the program.

**Program Revenue (Income)** – Revenues earned by a program, including fees for services, license and permit fees, and fines. Program revenues reduce the net cost of a program or function and specifically exclude general government revenues, such as taxes.

**Purpose** – A broad statement of goals and objectives, predicated on satisfying public service needs, that a department is organized to meet.

**Ratings** – Evaluations of the credit quality of the City's notes and bonds usually made by independent rating services. Major rating agencies include: Moody's Investor Service, Standard & Poor's, and Fitch Ratings.

**Receipts** – Cash received by the City.

**Refunding** – The issuance of new debt whose proceeds are used to repay previously issued debt. See also "Advance Refunding" and "Defeasance".

**Reserve** – An account used either to set aside budgeted revenues that are not required for expenditure in the current budget year, or to earmark a portion of a governmental fund's net assets that is not available for appropriation.

**Resolution** – A special or temporary order of a legislative body; an order of a legislative body requiring less legal formality than an ordinance or statute.

**Resources** – Reflects funding that is available for appropriation, such as revenues, debt proceeds, transfers from other funds and existing resources.

**Restricted Assets** – Assets whose use is subject to constraints that are either externally imposed by creditors, grantors, contributors, or other governments, or that are imposed by law.

**Restricted Net Assets** – A component of net assets calculated by reducing the carrying value of restricted assets by the amount of any related outstanding debt.

**Retained Earnings** – An account that reflects accumulated net earnings (or losses) of an enterprise or internal service fund. As in the case of fund balance, retained earnings may include certain reservations of fund equity.

**Revenue** – Inflows of resources to finance the operations of government. Increases the net assets of the fund.

**Revenue Bond** – This type of bond is secured by the pledging of specified sources of revenue(s) stream(s) other than Ad Valorem taxes, and not the full faith, credit and taxing power of the government. Generally, voter approval is not required prior to issuance of such obligations.

**Rolled Back Rate** – The millage rate which, exclusive of new construction, will provide the same property (Ad Valorem) tax revenue for each taxing entity as was levied during the prior year. The rolled back rate controls for changes in the market value of property and represents "no tax increase". The only source of additional tax revenue, if the rolled-back rate is levied, is the tax upon new construction.

**Self-insurance** – Decision of an entity not to purchase insurance, but instead to accept the risk of claims as a part of its risk-management policy.

**Service Lease** – A lease under which the lessor maintains and services the asset.

**Service Level** – Services or products which comprise actual or expected outputs of a given program. Focus is on results, not measures of workload.

**Shared Revenue** – Revenue that is earned by one governmental unit but that are shared, usually on a predetermined basis, with other units or classes of governments.

**Sinking Fund** – A fund established by the bond contract of an issue into which the City makes periodic deposits (usually monthly) to assure the timely availability of sufficient monies for the payment of debt service requirements. Also known as “Debt Service Fund”.

**Site-based Budgeting** – A decentralized budget process whereby budget preparation and development are based on an individual organizational component or site(s).

**Source of Revenue** – Revenues are identified and classified according to their point of origin, for example taxes, inter-governmental, user fees, fines and forfeitures, etc.

**Special Revenue Fund** – A governmental fund used to account for the proceeds of specific revenue sources that are legally restricted to expenditures for specified purposes.

**Standard deviation** – Measure of variation equal to the square root of the variance.

**Standard score** – Number of standard deviations that a given value is above or below the mean; also called z score.

**Status Quo Budget** – Cost of continuing the existing levels of service in the current budget year.

**Supplemental Appropriation** – An additional appropriation made by the governing body after the adoption of the original budget for a particular fiscal period.

**Supplemental Requests** – Programs and services, which departments would like to have added (in priority order) over their target budget, or if revenue received is greater than anticipated.

**Target Budget** – Desirable expenditure levels provided to departments in developing the coming year's budget. Based on the prior year's adopted budget, excluding one-time expenditures, projected revenues, and reserve requirements.

**Tax Levy** – The resultant product when the millage rate per one thousand dollars of taxable property value is multiplied by the taxable values of all properties in the tax base.

**Taxes** – Charges levied by a government for the purpose of financing services performed for the common benefit of the people. This term does not include specific charges made against particular persons or property for current or permanent benefit, such as special assessments or user fees.

**Temp Employee** – An employee who fills a temporary or short-term position. Such employees provide contingency staffing for government operations during peak workloads, or to address temporary staffing needs. Temp employees are paid on a per-hour basis, and receive limited or no benefits.

**Transfers In/Out** – Amounts transferred from one fund to another to assist in financing the services for the recipient fund, or for repayment of funds previously received from the recipient fund.

**Trust Funds** – Fiduciary funds used to account for assets, which are held by the City in a trustee capacity for individuals, private organizations, other governments, or other funds.

**Truth in Millage (TRIM) Act** – Incorporated in Florida Statutes 200.065, requires that property owners be notified by mail of the proposed property taxes for the next fiscal year based on "tentative" budgets approved by the City, County, School Board, and other taxing districts. The TRIM Act also includes specific requirements for newspaper advertisements of budget public hearings and the content and order of business of the hearings.

**Total Suspended Solids (TSS)** - A measure of the suspended solids in wastewater, effluent, or water bodies, determined by tests for "total suspended non-filterable solids."

**Unencumbered Balance** – The amount of an appropriation that is neither expended nor encumbered. It is essentially the amount of money still available for future purposes.

**Unreserved Fund Balance** – The portion of a fund's balance that is not restricted for a specific purpose and is available for general appropriation.

**Unrestricted Fund Balance** - This refers to the cumulative value of the excess of revenues over expenses/expenditures remaining from prior years, which are available for appropriation and expenditure in the current year. In the government-wide or proprietary fund statement of net assets, this is named "Net Assets – Unrestricted".

**User Charges** – The payment of a fee for direct receipt of a public service by the party who benefits from the service.

**Variable Cost** – A cost that increases/decreases with increases/decreases in the amount of service provided, such as the payment of a salary.

**Variance** - The variance,  $s^2$ , of a set of  $n$  sample measurements is equal to the sum of the squares of deviations of the measurements about their mean, divided by  $(n-1)$ .

**Working Capital** – Excess of current assets over current liabilities. This measure largely depends upon the availability of cash and cash equivalents that may be used to satisfy immediate cash needs.

**Workload Indicator** – A unit of work to be done (e.g., number of permit applications received, the number of households receiving refuse collection service, or the number of burglaries to be investigated).

**Work Years** – The amount of personnel resources required for a program expressed in terms of the "full-time equivalent" number of employees. One "work year" is equal to one full-time, year-round employee. For most categories, this equals 2,080 hours year (40 hours per week times 52 weeks). The number of hours a part-time employee is budgeted to work during the year is divided by 2,080 to arrive at the equivalent number of "work years" for the position.

**Z Score** – Number of standard deviations that a given value is above or below the mean.

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PROPOSED ORDINANCE NO. 2009-20

ORDINANCE NO. 1652

**AN ORDINANCE OF THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ESTABLISHING THE MILLAGE FOR THE CITY OF PEMBROKE PINES, FLORIDA, PURSUANT TO THE 2009-2010 CITY BUDGET, IN ACCORDANCE WITH CHAPTER 200, FLORIDA STATUTES; ESTABLISHING THE DEBT MILLAGE APPROVED BY THE ELECTORATE; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, a tentative budget has been prepared estimating expenses and revenues of the City of Pembroke Pines, Florida, for the ensuing year, with detailed information, including revenues to be derived from sources other than ad valorem levy, and the administrative staff of the City has made recommendations as to the amount necessary to be appropriated for the ensuing year; and

**WHEREAS**, pursuant to Chapter 200, Florida Statutes, a method is prescribed for fixing the millage for the purpose of establishing the basis for the collection of said funds; and

**WHEREAS**, pursuant to the referendum approved by the voters of the City in the March 2005 Special Election authorizing the issuance of General Obligation bonds in an amount not to exceed \$100,000,000, the City will be levying a debt millage equal to 0.5951 towards the payment of principal, interest and other related fees of those bonds issued by the City in 2005 and 2007; and

**WHEREAS**, the City of Pembroke Pines, Florida, pursuant to State Statute, now desires to fix the City's operating millage at 5.1249;

**PROPOSED ORDINANCE NO. 2009-20**

**ORDINANCE NO. 1652**

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION  
OF THE CITY OF PEMBROKE PINES, FLORIDA, THAT:**

**Section 1** The foregoing "Whereas" clauses are hereby incorporated herein.

**Section 2.** The requisite advertisements, public hearings and ordinances necessary to establish the City millage shall be conducted and prepared.

**Section 3.** Pursuant to Chapter 200, Florida Statutes, a Public Hearing shall be held on the 9th day of September, 2009 and a second Public Hearing shall be held on the 23rd day of September, 2009.

**Section 4.** The City Clerk is directed to prepare and publish the necessary advertisements for the Public Hearings.

**Section 5.** After the conduct of the Public Hearings, and the adherence to all other requirements pursuant to Chapter 200, Florida Statutes, the City's debt service millage shall be 0.5951.

**Section 6.** The City's operating millage shall be set at 5.1249, which exceeds the rolled-back rate of 4.9999 by 2.50%.

**Section 7.** The City's aggregate millage is 5.7200, which consists of an operating millage of 5.1249 and a debt service millage of 0.5951.

**PROPOSED ORDINANCE NO. 2009-20**

**ORDINANCE NO. 1652**

**Section 8.** A certified copy of this ordinance shall be furnished to the Broward County Property Appraiser so that said revenues may be collected and furnished to the City of Pembroke Pines.

**Section 9.** If any clause, section, or other part or application of this Ordinance shall be held by any court of competent jurisdiction to be unconstitutional or invalid, such unconstitutional or invalid part or application shall be considered as eliminated and so not affecting the validity of the remaining portions or applications remaining in full force or effect.

**Section 10.** All Ordinances or parts of Ordinances, Resolutions or parts of Resolutions in conflict herewith are hereby repealed to the extent of such conflict.

**Section 11.** This ordinance shall become effective immediately upon its passage and adoption.

**THE REMAINDER OF THIS PAGE HAS BEEN INTENTIONALLY  
LEFT BLANK.**

PROPOSED ORDINANCE NO. 2009-20

ORDINANCE NO. 1652

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ON FIRST READING THIS 9TH DAY OF SEPTEMBER, 2009. TIME ADOPTED 8:25 PM.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ON SECOND AND FINAL READING THIS 23RD DAY OF SEPTEMBER, 2009. TIME ADOPTED 6:52 PM.

CITY OF PEMBROKE PINES, FLORIDA

By: [Signature]  
MAYOR FRANK C. ORTIS

ATTEST:  
[Signature] 9/24/09  
JUDITH A. NEUGENT, CITY CLERK

ORTIS	<u>AYE</u>
CASTILLO	<u>NAY</u>
McCLUSKEY	<u>AYE</u>
SHECHTER	<u>AYE</u>
SIPLE	<u>AYE</u>

APPROVED AS TO FORM.  
[Signature]  
OFFICE OF THE CITY ATTORNEY



STATE OF FLORIDA  
COUNTY OF BROWARD

I HEREBY CERTIFY that the above foregoing is a true and correct copy of

Ordinance No. 1652  
as recorded in the Office of the City Clerk.  
Witness my hand and official seal this  
24 day of September A.D., 2009.  
CITY OF PEMBROKE PINES  
By: [Signature]  
Judith A. Neugent, City Clerk

**PROPOSED ORDINANCE NO. 2009-21**

**ORDINANCE NO. 1653**

**AN ORDINANCE OF THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ADOPTING A BUDGET FOR FISCAL YEAR 2009-2010 FOR THE CITY OF PEMBROKE PINES, FLORIDA, PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE.**

**WHEREAS**, the 2009-2010 Budget Estimates for the expenditures of the City's departments, divisions, funds and offices have been prepared by the City Manager and submitted to the City Commission, and

**WHEREAS**, said Budget Estimates, in conformity with the City Charter requirements, have been filed with the City Clerk and have been open for inspection by the public, and

**WHEREAS**, a Public Hearing has been held pursuant to notice published in a newspaper circulated in the City wherein all interested persons were given the opportunity to voice their objections to any item listed in the Budget Estimates.

**NOW, THEREFORE, BE IT ORDAINED BY THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, THAT:**

Section 1. The Budget Estimates, which are on file at the City Clerk's office, and incorporated herein by this reference and expressly made a part hereof, are hereby adopted and shall be in full force and effect for the Fiscal Year of the City of Pembroke Pines, Florida, commencing on October 1, 2009 and terminated on September 30, 2010.

Section 2. There is hereby appropriated from the General Fund and other funds of the City as set forth in detail in the Budget Estimates as set forth in **Exhibit "A"** attached hereto and incorporated herein, for the uses, expenditures and fiscal



**PROPOSED ORDINANCE NO. 2009-21**

**ORDINANCE NO. 1653**

requirements of the several departments, divisions, boards, funds and offices of the City, the sum designated in said Budget Estimates.

Section 3. The Summary of Budget Estimates for Fiscal Year 2009-2010, are attached hereto and made a specific part hereof, as **Exhibit "A"** all as set forth in detail in said Budget Estimates which are on file at the City Clerk's office and which are incorporated herein by reference and expressly made a part hereof, be and the same are hereby approved and adopted and accepted as the Budget Estimates of the City of Pembroke Pines, Florida for the Fiscal Year 2009-2010.

Section 4. The provisions of this ordinance shall not be deemed to be a limitation on the powers granted to the City Commission by the City Charter, which related to the fiscal management of the City's funds.

Section 5. From time to time, the City Commission may transfer funds from one fund, account or department to another as the necessity for the same may occur without being required to amend the terms and provisions of this ordinance.

Section 6. All ordinances or parts of ordinances and resolutions or parts of resolutions in conflict herewith are hereby repealed to the extent of such conflict.

Section 7. If any clause, section, or other part or application of this ordinance shall be held by any court of competent jurisdiction to be unconstitutional or invalid such unconstitutional or invalid part or application shall be considered as eliminated and so not affecting the validity of the remaining portions or applications remaining in full force or effect.

PROPOSED ORDINANCE NO. 2009-21

ORDINANCE NO. 1653

Section 8. This Ordinance shall become effective immediately upon its passage and adoption.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ON FIRST READING THIS 9TH DAY OF SEPTEMBER \_\_\_\_\_, 2009. TIME ADOPTED 8:30 PM.

PASSED AND ADOPTED BY THE CITY COMMISSION OF THE CITY OF PEMBROKE PINES, FLORIDA, ON SECOND AND FINAL READING THIS 23RD DAY OF SEPTEMBER, 2009. TIME ADOPTED 7:15 PM.

ATTEST:

  
\_\_\_\_\_  
JUDITH A. NEUGENT, CITY CLERK

CITY OF PEMBROKE PINES, FLORIDA

By:   
\_\_\_\_\_  
FRANK C. ORTIS, MAYOR

APPROVED AS TO FORM:

  
\_\_\_\_\_  
OFFICE OF THE CITY ATTORNEY

ORTIS	<u>AYE</u>
CASTILLO	<u>NAY</u>
McCLUSKEY	<u>AYE</u>
SHECHTER	<u>AYE</u>
SIPLE	<u>AYE</u>



**Revised Exhibit A  
Summary of Budget Estimates  
Proposed Ordinance NO. 2009-21  
ORDINANCE NO. 1653**

FY2010						
Entity #	Entity Description	Estimated Beginning Fund Balance	Revenues	Expenditures	Excess (Deficit) Revs Over Exps	Estimated Ending Balance
1	General Fund	\$ 27,860,323	\$ 168,566,193	\$ 168,566,193	-	\$ 27,860,323
51	Wetlands Trust Fund	599,220	6,000	16,500	-10,500	588,720
100	Road & Bridge Fund	3,857,459	4,183,135	5,355,213	-1,172,078	2,685,381
120	State Housing Initiative Program	87,000	144,862	117,862	27,000	114,000
121	HUD Grants CDBG/HOME	-	1,102,973	1,102,973	-	-
122	Law Enforcement Grant	-	20,152	20,152	-	-
123	ADA/Paratransit Program	705,295	797,731	797,731	-	705,295
128	Community Bus Program	58,964	736,080	736,080	-	58,964
131	Treasury - Confiscated	81,837	2,300	133,376	-131,076	-49,239
132	Justice - Confiscated	12,449	2,500	10,165	-7,665	4,784
133	\$2 Police Education	114,366	57,181	57,181	-	114,366
134	FDLE - Confiscated	225,535	15,000	330,660	-315,660	-90,125
199	Older Americans Act	13,023	900,883	900,883	-	13,023
201	Debt Service	13,118,326	26,980,882	25,777,252	1,203,630	14,321,956
320	Municipal Construction	-9,763,702	2,314,341	79,300	2,235,041	-7,528,661
471	Utility Fund	217,371,155	61,710,388	61,710,388	-	217,371,155
504	Public Insurance Fund	-	24,588,049	24,588,049	-	-
655	General Pension Trust Fund	125,122,456	20,615,743	6,622,000	13,993,743	139,116,199
656	Fire & Police Pension Trust Fund	233,220,319	49,621,804	17,385,000	32,236,804	265,457,123
657	Other Post Employment Benefits	9,733,422	10,099,204	5,026,582	5,072,622	14,806,044

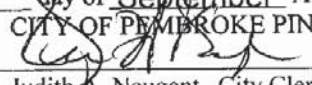
STATE OF FLORIDA  
COUNTY OF BROWARD

I HEREBY CERTIFY that the above foregoing is a true and correct copy of

Ordinance No. 1653  
as recorded in the Office of the City Clerk.

Witness my hand and official seal this  
28 day of September A.D., 2009.

CITY OF PEMBROKE PINES

By:   
Judith A. Neugent, City Clerk





# CERTIFICATION OF TAXABLE VALUE

DR-420  
R. 6/09  
Florida Administrative Code  
Rule 12DER09-01

Year <span style="float: right;">2009</span>	County <span style="float: right;">Broward</span>
Principal Authority <span style="float: right;">Pembroke Pines</span>	Taxing Authority <span style="float: right;">Pembroke Pines</span>

<b>SECTION I: COMPLETED BY PROPERTY APPRAISER</b>			
1.	Current year taxable value of real property for operating purposes	\$ 9,281,402,970	(1)
2.	Current year taxable value of personal property for operating purposes	\$ 330,004,941	(2)
3.	Current year taxable value of centrally assessed property for operating purposes	\$ 0	(3)
4.	Current year gross taxable value for operating purposes (Line 1 plus Line 2 plus Line 3)	\$ 9,611,407,911	(4)
5.	Current year net new taxable value (Add new construction, additions, rehabilitative improvements increasing assessed value by at least 100%, annexations, and tangible personal property value over 115% of the previous year's value. Subtract deletions.)	\$ 96,363,486	(5)
6.	Current year adjusted taxable value (Line 4 minus Line 5)	\$ 9,515,044,425	(6)
7.	Prior year FINAL gross taxable value (From prior year applicable Form DR-403 series)	\$ 10,736,281,604	(7)
8.	Does the taxing authority include tax increment financing areas? If yes, enter number of worksheets (DR-420TIF) attached. If none, enter 0.	<input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	Number 0
9.	Does the taxing authority levy a voted debt service millage or a millage voted for 2 years or less under s. 9(b), Article VII, State Constitution? If yes, enter the number of forms DR-420DEBT, <i>Certification of Voted Debt Millage</i> for each debt service levy.)	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No	Number 1

<b>SIGN HERE</b>	<b>Property Appraiser Certification</b>	I certify the taxable values above are correct to the best of my knowledge.	
	Signature of Property Appraiser		Date 07/01/2009

<b>SECTION II: COMPLETED BY TAXING AUTHORITY</b>			
If this portion of the form is not completed in FULL your authority will be denied TRIM certification and possibly lose its millage levy privilege for the tax year. If any line is not applicable, -0-.			
10.	Prior year operating millage levy (if prior year millage was adjusted then use adjusted millage from Form DR-422.)	4.4312	per \$1,000 (10)
11.	Prior year ad valorem proceeds (Line 7 multiplied by Line 10 divided by 1,000)	\$ 47,574,611	(11)
12.	Amount, if any, paid or applied in prior year because of an obligation measured by a dedicated increment value (Sum of either Lines 6c or Line 7a for all DR-420TIF forms)	\$ 0	(12)
13.	Adjusted prior year ad valorem proceeds (Line 11 minus Line 12)	\$ 47,574,611	(13)
14.	Dedicated increment value, if any (Sum of either Line 6b or Line 7e for all DR-420TIF forms)	\$ 0	(14)
15.	Adjusted current year taxable value (Line 6 minus Line 14)	\$ 9,515,044,425	(15)
16.	Current year rolled-back rate (Line 13 divided by Line 15, multiplied by 1,000)	4.9999	per \$1000 (16)
17.	Current year proposed operating millage rate	5.6374	per \$1000 (17)
18.	Total taxes to be levied at proposed millage rate (Line 17 multiplied by Line 4, divided by 1,000)	\$ 54,183,351	(18)

Continued on page 2

19.	TYPE of principal authority (check one)	<input type="checkbox"/> County	<input type="checkbox"/> Independent Special District	(19)
		<input checked="" type="checkbox"/> Municipality	<input type="checkbox"/> Water Management District	
20.	Applicable taxing authority (check one)	<input checked="" type="checkbox"/> Principal Authority	<input type="checkbox"/> Dependent Special District	(20)
		<input type="checkbox"/> MSTU	<input type="checkbox"/> Water Management District Basin	
21.	Is millage levied in more than one county? (check one)	<input type="checkbox"/> Yes	<input checked="" type="checkbox"/> No	(21)

**DEPENDENT SPECIAL DISTRICTS AND MSTUs  STOP HERE - SIGN AND SUBMIT**

22.	Enter the total adjusted prior year ad valorem proceeds of the principal authority, all dependent special districts, and MSTUs levying a millage. (The sum of Line 13 from all DR-420 forms)	\$ 47,574,611	(22)
23.	Current year aggregate rolled-back rate (Line 22 divided by Line 15, multiplied by 1,000)	4.9999 per \$1,000	(23)
24.	Current year aggregate rolled-back taxes (Line 4 multiplied by Line 23, divided by 1,000)	\$ 48,056,422	(24)
25.	Enter total of all operating ad valorem taxes proposed to be levied by the principal taxing authority, all dependent districts, and MSTUs, if any. (Total of Line 18 from all DR-420 forms)	\$ 54,183,351	(25)
26.	Current year proposed aggregate millage rate (Line 25 divided by Line 4, multiplied by 1,000)	5.6374 per \$1,000	(26)
27.	Current year proposed rate as a percent change of rolled-back rate (Line 26 divided by Line 23, minus 1, multiplied by 100)	12.75 %	(27)

<b>First public budget hearing</b>	Date 09/09/09	Time 6:00 pm	Place City Commission, 10100 Pines Blvd. Pembroke Pines, FL 33026
------------------------------------	------------------	-----------------	---

<b>SIGN HERE</b>	<b>Taxing Authority Certification</b>	I certify the millages and rates are correct to the best of my knowledge. The millages comply with the provisions of ss. 200.065 and 200.071 or 200.081, F.S.		
	Signature of Chief Administrative Officer	Date		
	<i>Charles A. Dodge</i>	07/28/09		
	Title	Contact Name		
	City Manager	Rane Gonzalez		
Mailing Address	Physical Address			
10100 Pines Blvd	10100 Pines Blvd.			
City, State, Zip	Phone Number	Fax Number		
Pembroke Pines, FL 33026	954 435-6515	954 435-6524		

Instructions on page 3

**CERTIFICATION OF TAXABLE VALUE  
INSTRUCTIONS**

“Principal Authority” is a county, municipality, or independent special district (including water management districts).  
“Taxing Authority” is the entity levying the millage. This includes the principal authority, any special district dependent to the principal authority, any county municipal service taxing unit (MSTU), and water management district basins.  
Each taxing authority must submit to their property appraiser a DR-420 and the following forms, as applicable:

- DR-420TIF, *Tax Increment Financing*
- DR-420DEBT, *Certification of Voted Debt Millage*
- DR-420MM-P, *Maximum Millage Levy Calculation - Preliminary Disclosure*

**Section I: Property Appraiser**

Use this DR-420 form for all taxing authorities except school districts. Complete Section I, Lines 1 through 9, for each county, municipality, independent special district, dependent special district, MSTU, and multicounty taxing authority. Enter only taxable values that apply to the taxing authority indicated. Use a separate form for the principal authority and each dependent district, MSTU and water management district basin.

**Line 8**

Complete a DR-420TIF for each taxing authority making payments to a redevelopment trust fund under Section 163.387(2)(a), Florida Statutes or by an ordinance, resolution or agreement to fund a project or to finance essential infrastructure.

Check “Yes” if the taxing authority makes payments to a redevelopment trust fund. Enter the number of DR-420TIF forms attached for the taxing authority on Line 8. Enter 0 if none.

**Line 9**

Complete a DR-420DEBT for each taxing authority levying either a voted debt service millage (s.12, Article VII, State Constitution) or a levy voted for two years or less (s. 9(b), Article VII, State Constitution).

Check “Yes” if the taxing authority levies either a voted debt service millage or a levy voted for 2 years or less (s. 9(b), Article VII, State Constitution). These levies do not include levies approved by a voter referendum not required by the State Constitution. Complete and attach DR-420DEBT. Do not complete a separate DR-420 for these levies.

Send a copy to each taxing authority and keep a copy. When the taxing authority returns the DR-420 and their accompanying forms, immediately send the original to:

Florida Department of Revenue  
Property Tax Oversight Program - TRIM  
725 South Calhoun Street  
Tallahassee, Florida 32399-0100

**Section II: Taxing Authority**

Complete Section II. Keep one copy, return the original and one copy to your property appraiser with the applicable DR-420TIF, DR-420DEBT, and DR-420MM-P within 35 days of certification. Send one copy to the tax collector. “Dependent special district” (ss. 200.001(8)(d) and 189.403(2), F.S.) means a special district that meets at least one of the following criteria:

- The membership of its governing body is identical to that of the governing body of a single county or a single municipality.
- All members of its governing body are appointed by the governing body of a single county or a single municipality.
- During their unexpired terms, members of the special district's governing body are subject to removal at will by the governing body of a single county or a single municipality.
- The district has a budget that requires approval through an affirmative vote or can be vetoed by the governing body of a single county or a single municipality.

“Independent special district” (ss. 200.001(8)(e) and 189.403(3), F.S.) means a special district that is not a dependent special district as defined above. A district that includes more than one county is an independent special district unless the district lies wholly within the boundaries of a single municipality.

“Nonvoted millage” is any millage not defined as a “voted millage” in s. 200.001(8)(f), F.S.

**Lines 12 and 14**

Adjust the calculation of the rolled-back rate for tax increment values and payment amounts. See the instructions for DR-420TIF. On Lines 12 and 14, carry forward values from the DR-420TIF forms.

**Line 24**

Include only those levies derived from millage rates.

All forms for taxing authorities are available on our website at  
<http://dor.myflorida.com/dor/property/trimmax.html>